# Affiliate Development Specialist 2018 Q1 Report

By: Andy Burns

My work is focused on providing global support to all affiliates through various systems. This maximizes our resources and impact and at the same time, improves affiliates operational efficiency. While I sometimes do one-on-one support, this is a secondary focus.

### **Statistics**

Because we're all about data let's provide some numbers.

#### LP National Affiliate Services (States on each system)

Website	CRM	Email	Ticketing
17	15	8	3

# **CRM Project Overview**

The project has been gaining momentum as we add more states and integrate their data. 15 states now have access to the CRM (not all have migrated their entire data set). There is a total of 104,377 individual records. The states are at different points on the migration continuum as they work on the checklist.

Our next sub-projects (besides the on boarding of states) are to tackle the user dashboard, a volunteer opportunities directory, and integration of SMS sending. **We really need more attention in regards to funding to take the project to the next-level** and could use some volunteer PHP developers to supplement these efforts.

We have consulted with 3 vendors on the user dashboard and it is safe to estimate a projected cost \$40,000 - \$60,000. A hard quote will be completed no later than May 18th.

Our \$10,000 annual funding is made up of roughly half managed hosting and half development. We have spent the \$5,000 for the dashboard discovery. This means if we run into issues that are irresolvable internally, we will have to tell states that they will have to deal with a short-coming. This has been the case a few times already. This is not a good situation

to be in but we are doing our best on a very modest budget. Ideally, any project budget should have a cushion to work with.

Similarly, development will slow significantly without further investment.

I want to give a special thanks to Ken Moellman in his lead consultant role with the project and to Ryan Waterbury, Ryan Graham and all the State IT Directors and users who have given feedback to shape the system.

# Why we are doing this, the short version

Our path to overall success begins at home. Whether it's growing a local county affiliate, or running a winning local campaign, we must grow the party at the ground level.

This means establishing well-organized county parties nationwide.

However, the Libertarian Party does not have the infrastructure that our opponents do. An honest assessment tells us we are vastly behind in this department. Our national CRM works for national staff but not the entire party. Something more is needed to serve our affiliates and candidates.

For example, many states are using inadequate or obsolete technologies. They often work from spreadsheets. This was sufficient in the 90s, but with expanding datasets this has become an ever-increasing nightmare which often makes our state affiliates less efficient and less effective. Alternatively, each state could spend between \$2,000 and \$12,000 per year to manage their data in a database. However, even this would not guarantee data management success as a database administrator is still needed to make the tool work for them.

Or, the national party could step in and help with economies of scale, and facilitate a larger database that is built for Libertarian leaders and activists and which saves money for affiliates all across the country.

The project will revolutionize how volunteers work. We'll empower them and they'll stick around. We'll cultivate new members and volunteers because we'll be empowering more

people to do the work. . We'll help Libertarians nationwide to organize locally, collect signatures more efficiently, and better targeting with our messaging because we'll have the data to do it.

Overall, we have assembled the right ingredients to make this project a success. The missing ingredient is the proper funding commensurate with the benefits it will deliver.

#### **Benefits**

#### Time saver for volunteers

Volunteers are able to focus on outreach and leave behind the worries of back office operations and overly technical administration. The system just works.

#### **Grow membership**

States actively have the most current data on hand and it's put in the hands of the right volunteers locally to effectively engage new members

#### Empower volunteers and build community

When we provide tools that allow volunteers to make a difference, we empower them to advance the cause of liberty

#### **Effective GOTV Outreach**

During those critical last days, GOTV efforts can determine who wins on election day

#### Increase turnout at events

The start of a great campaign begins with face to face conversations; building the team necessary to effectively carry the libertarian message

#### Greater synergy for entire party

Long-term, national and states leverage each other's efforts by using a cohesive, integrated system

### Testimonials

#### Stephen Wait - LP Arkansas (Treasurer)

"The CRM has already been extremely helpful by allowing us to generate reports showing current members, donors, volunteers, and event participants. What formerly took a lot of time to compile can now be done with a few clicks of the mouse."

#### Ryan Graham - LP Georgia (Vice-Chair)

"With the implementation of the shared hosting and email functionality provided by national affiliate support, LP Georgia is estimated to save nearly \$2,400 on platform costs for this year, and an additional \$400 in payment processing fees. The tools provided are going to enable Georgia to get more done while saving money, allowing us to put funds into projects more directly related to our mission."

#### Jason Brandenburg - LP Michigan (Treasurer)

"This tool has saved me a lot of time and is a snap to use. The interface is easy to learn and the results are instant. Great upgrade for membership data management!"

#### Andrew Kolstee - LP New York (Communications Director)

"While we have not yet completely have our data feeding into one place, it is making it easier to keep track of volunteers/donors/prospects to reach out to. Integrations with forms on our website are both visually appealing and not only send data to who collects the submissions, but it also stores them in one place instead of getting lost whenever we have new people taking the positions....we would certainly benefit from a user-friendly interface so I can train people to use it (without being tech-savvy). I would hate to have a dedicated volunteer make 1,000 phone calls over the course of several months only to lose whatever information he learned when someone took over his position.. "

### **User Dashboard**

We have contracted with a web development firm that specializes in our Wordpress and CiviCRM configuration. Their work is centered around a user dashboard that will permission users so that any volunteer in the nation can get proper access to their data and start connecting and organizing to build the grassroots force needed to run a party and campaign.

#### **Key Points**

- Minimal training (less than 10 minutes), the first time a volunteer gets active it will be a positive experience
- We present them the data they need and not the rest that would get in the way or be of privacy concerns
- Enable any county in the nation to better organize
- A foundation to a call center system and email segmentation
- The National admin, state admin, state leader, county leader, county volunteer roles have a symbiotic relationship to getting volunteer work done

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Act	lions						Filte
	Name	Phone	Email	City▼	County ▼	Last Phone Call <del>√</del>	Volunteer
	Barry Livingston	745-650-2160	barrywhite@gmail.com	Little Rock	Pulaski	October 31st, 2017	۳
	Kelly Stone	745-650-4580	kstone@yahoo.com	Roland	Pulaski	June 2nd, 2017	
	Jennifer Wrigley	745-260-1059	jwrigley@hotmail.com	Maumelle	Pulaski	November 1st, 2016	٣
	Ron Edwards	-	ronedwards@gmail.com	Jacksonville	Pulaski	-	
	Ashley Jacobs	612-462-2074	ashleyj12@gmail.com	-	-	August 16th, 2015	
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Email Address	kelly.stone@yaho 740 Wi	llow St	Log Your	Call	Last Phone Call	March 14, 2017	Volunteer	Ø
	Little Rock, AR	/2211	Subject				Last Donation Date to National	8/12/17
Age		32	type your	call notes here			Last Donation Date to National	0/12/17
Gender	F	emale					Last Donation Date to State	6/4/2014
Privacy	Do N	ot Mail						
Email Subscri	iption	Yes					Primary Issue	Taxes
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Activities Lo		Subject	Status	C Added By	all Result 🗸	Save Call Notes	Party Preference	Libertarian
	og Type	~	,	~		Notes	Party Preference	Libertarian

Opportunities	Call These People
Get Involved      Membership     Run For Office     Run For Office     Nicholas Sarwark     Volunteer     Vol	Whitney Bilyeu 735-428-3489 120 Days Since Lat Activity Since
Awating Response Feb 2017 Left Message Feb 201 Awating Response 22 Caryn Ann Harlos 21	
Awaiing Response     Feb 2017     Start An Afflide Awaiing Response     Feb 2017       Elizabeth Van Horn Run For Office     20     Bill Redpath Membership     19	Erin Adams         116         Social Science         Social Science         113         133 <th< td=""></th<>
Awating Response Feb 2017 Left Message Feb 201 Sam Golstein Left Message Feb 2017	To Daniel Hayes 735-218-1789 T12 Days Since Lat Active Ed Marsh T35-218-1789 T10 Days Since Lat Active T35-218-1789 T10 Days Since T35-218-1789 T10 Days Since T35-218-1789 T10 Days Since Lat Active T35-218-178 T18-178 T10 Days Since Lat Active T35-218-178 T10
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#### Searches counties would do

- Registered Libertarians who are not members
- Registered Libertarians who are not volunteers
- Inquires without membership
- Volunteers without any volunteer activity
- Volunteers without any volunteer activity within 6 months
- Volunteers with a volunteer activity within 3 months but not a member
- Party preference is Libertarian but not registered L
- Party preference is unaffiliated

There was a 2 month delay in execution of the contract due to not having the full amount ready to do the dashboard discovery. We signed this recently, and now we are currently in the discovery phase (\$5,000) and we will have this phase done no later than May 18th which will deliver specifications, build requirements and a total cost to complete. The ensures that the build phase goes as smoothly and efficiently as possible.

Proper planning = proper execution.

For some background, we have consulted with 3 vendors on the user dashboard specifically and it is **safe to estimate a projected cost \$40,000 - \$60,000**.

# **MISC Regarding CRM**

#### Fundraiser

We initiated a 2 week fundraising drive in March. National sent out 1 email and 2 states sent out an email to their supporters. Many thanks to Daniel Hayes for his instrumental work in leading this.

We raised \$6,580 from 75 contributors.

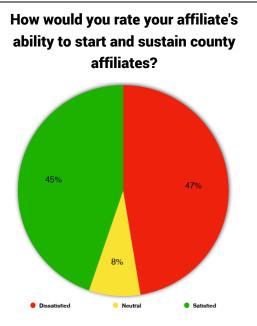
#### Data Dumps

States have typically under-used the data dump national provides to states. It was only in the hands of a few and would rarely make it to the grassroots. Now, we are on the path to getting this in the right volunteers hands. Imports from national are done on a monthly basis. All other data automatically goes into the CRM. One other imported data source we are likely to use is the Aristotle registered L list. Once this project matures, we intend to expand it to the Unaffiliated / Independent voters.

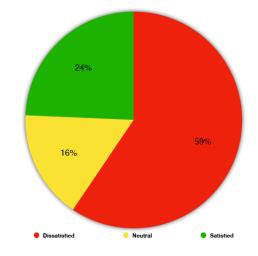
#### Support Wiki

We have created a support wiki for all IT Services at helpdesk.lp.org. LPAction.org serves as a public-facing knowledgebase.

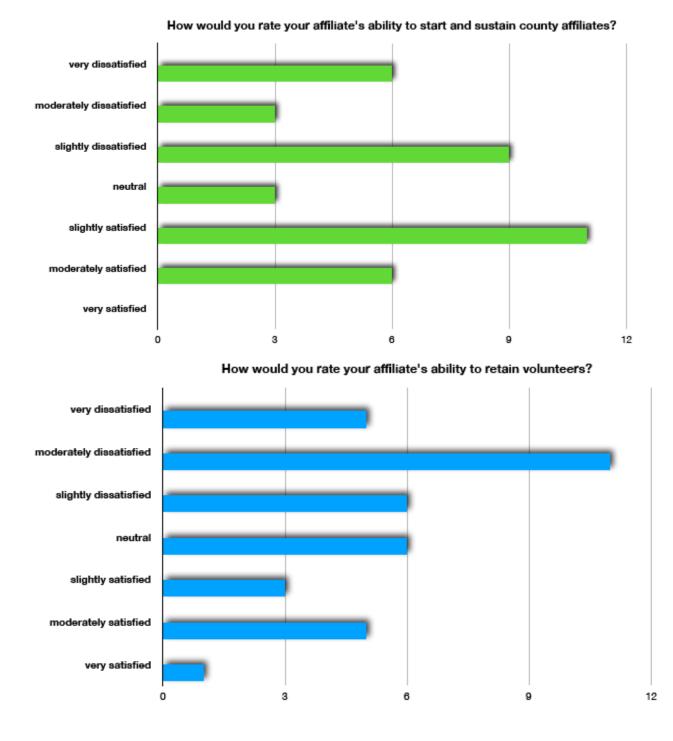
### **Survey About Volunteer Management**



How would you rate your affiliate's ability to retain volunteers?



We conducted a survey that had 34 responses mainly from state affiliates and some county affiliate leaders that was two-part, one for current CRM Project users and one for any state and county affiliate leader / volunteer. Out of the volunteer portion we found that affiliates are split with county affiliate sustainability but the larger issue is with volunteer retention at 59% dissatisfaction. This is why a CRM to manage volunteer relationships is so important. More granular representation is below.



### **Connecting Volunteers to Campaigns**

We have begun testing of a volunteer opportunities directory. This would show all campaign volunteer opportunities which helps states and campaigns recruit, manage and track volunteers. This is vital to storing this information in the CRM so state and county volunteers can do searches like these:

- Tell me who has petitioned in [state] within the last 2 years
- Tell me who has phone banked in [state] within 6 months
- Tell me who has canvassed in [county] within 3 months
- Tell me who has worked at an outreach booth in [county] within 2 years
- Tell me who has validated petition signatures in [state] within 4 years
- Tell me who has helped with back-office work in [state] like snail-mailings, data cleanup within 1 year

This directory would integrate within a state's website calendar and show as a national directory in list and map form. We are likely to have it 80% there, however some funding would be helpful to ensure it happens and we avoid cumbersome workarounds. I find this to be one of the next critical components to getting people active locally and turning around our issues with volunteer management.

# **Migrating States Data**

The most intensive part of this work is sorting out a states existing data situation. Some are okay but most have many excel spreadsheets and we have to sort through how data was acquired in the first place. We also work to import their payment processor(s) contribution history.

For example for Virginia, it may take 8 hours to properly piece together their data so it is ready for import. Many thanks to Ken Moellman on this front in helping Virginia take their 30,000 records and 6 data sources and compiling them together.

# **Ticketing System**

Ken Moellman implemented a ticketing system for internal requests. This can be used for any division in a state party (IT, communications, field development, graphic design and so on). Additionally, it facilitates the escalation and communication between party units. For example if LP New York has an issue that needs to go to LP National they can simply reassign the ticket.

Another benefit is that tasks don't get lost in the deluge of emails and there is clarity on who is responsible for what.

- LP IT Helpdesk
- LP Affiliate Support
- LP Affiliate Support / Graphic Design
- LPKY IT Helpdesk
- LPO IT Helpdesk
- LPNY IT Helpdesk

We will more actively promote this service once a few customizations are done. This service costs \$60/yr (hosting).

I have attempted to steer affiliate support request to this system, though I still process support through my individual email at times.

Since 1/1/2018, affiliate support has received 99 ticket requests and resolved 92 of those.