

India: Utilities: Power - Generation

Equity Research

Visibility now on coal supplies but at what price?

Coal India to meet at least 80% of the requirement

The Prime Minister approved the proposal requiring Coal India (CIL) to sign Fuel Supply Agreements (FSAs) with power plants that 1) are commissioned on or before March 2015; and 2) enter into long-term PPAs. The FSAs mandate supplying at least 80% of the full quantity of coal for a period of 20 years. CIL (Neutral) will be subject to penalties if supplies fall short of 80%. In case of any shortfall in fulfilling its commitment under the FSAs from its own production, CIL will arrange to supply coal through imports or arrangements with state/central PSUs that have been allotted coal blocks.

More visibility on coal supply, but pricing is key; NT issues to persist

While we believe this news flow is positive for the power sector as it ensures higher visibility of coal supplies, clarity is yet to emerge on how CIL will meet this target. It appears that CIL will have to import coal, and Clause 9 of the model FSA allows CIL to pass through the cost of imported coal to power companies. In this scenario, we think private IPPs will still see cost pressures, particularly for plants with no fuel pass-through clauses built into their PPAs.

57 GW will be eligible to receive coal from CIL; sufficient to meet 50%-55% of requirements from its own production

Our bottom-up supply analysis suggests that 57 GW of capacity (from April 2009 to March 2015) are based on CIL coal and are in long-term PPAs. Based on our calculations, we believe incremental supplies of CIL's own coal will be sufficient to meet 50%-55% of the total requirement for FY12E-FY15E (calculated at 80% PLF), with the remainder to be met by imported coal. In the event the 12GW (based on CIL coal but not in a PPA) of capacity becomes tied under a long-term PPA, then CIL's own supplies would meet just 45% of total requirements by FY15E.

Positive for Lanco Infratech and Adani Power

We believe private IPPs will benefit if CIL meets its 80% commitment through: 1) an improvement in production/dispatch growth vs. historical growth rates; 2) the procurement of coal supplies from blocks owned by central and state PSUs; 3) delays in state and central sector projects; and/or 4) the formulation of a mechanism that could reduce the delivered cost of imported coal. Our scenario analysis suggests that Lanco Infratech (Neutral) and Adani Power (Neutral) will benefit if CIL meets at-least 70% of

SUMMARY OF THERMAL INSTALLED CAPACITY BETWEEN FY10-15E

Thermal capacities	Linkag	e (MW)			
commissioned (MW)	With Without PPA PPA		Others	Total	
FY10	5,095	300	3,711	9,106	
FY11	4,600	1,605	5,046	11,251	
FY12 (Dec 2011)	6,025	735	3,525	10,285	
April 09 to Dec 11	15,720	2,640	12,281	30,641	
Jan - March 2012E	2,485	600	1,087	4,172	
FY13E	14,240	4,230	16,100	34,570	
FY14E	10,310	-	13,765	24,075	
FY15E	14,510	4,560	4,054	23,124	
FY10-FY15E	57,265	12,030	47,287	116,582	

Source: CEA, Company data, Goldman Sachs Research estimates

SUMMARY OF CAPACITY ADDITIONS BETWEEN FY10-

Company	Capacitie	es based	on CIL	Other	Total
(MW)	PPA + Linkage PPA Others		fuels	capacity by FY15E	
Adani Power	2,744	2,400	1,456	2,640	9,240
Lanco	1,500		4,260	3,450	9,210
Tata Power	1,050			7,272	8,322
NTPC	17,740				41,680
RPWR	1,200		600	3,960	8,420
JSW Energy				3,140	3,140
KSK energy			540	3,322	3,862

Source: Company data, Goldman Sachs Research estimates Note: "Others" - Lanco and Adani - capacity having linkage but no PPA.

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their requirements (at current prices).

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Exhibit 1: We estimate that CIL supplies will be sufficient to meet about 50%-55% of the requirements calculated at government notified 80% of ACQ

	а	b	c = b * 80%	d	e = d/c	f = e * 80%
Year	Cumulative capacity (GW)	ACQ at 80% PLF (mtpa)	80% of ACQ (mtpa)	Cumulative CIL supplies (mtpa)	% requirement met	% requirement met at 80% PLF
FY12E	18,205	80	64	41	64%	51%
FY13E	32,445	143	114	70	61%	49%
FY14E	42,755	188	151	93	62%	49%
FY15E	57,265	252	202	136	67%	54%

Assumptions: 1) Domestic coal CV of about 3500Kcal; 2) all incremental supplies of CIL will be diverted to the power sector.

Source: Company data, CEA, Goldman Sachs Research estimates.

Exhibit 2: Imported coal is almost 50% more expensive vs. domestic coal Calculations of landed cost of imported

Particulars	Cost
Eco-coal FOB (US\$/ton)	55
Shipping costs (average US\$12/ton)	12
CIF (US\$ ton)	67
Handling charges at port (US\$ ton)	3
Total cost at port (US\$ ton)	70
Import duty @ 7.5% (US\$ ton)	5.25
Total cost at port (US\$ ton)	75.25
Total delivered cost using forex of Rs45	3,386
Inland transportation (Rs/ton)	500
Total delivered cost at plant (Rs/ton)	3,886
Total cost per unit (Rs/kwh)	2.2

(Assuming CV of coal of 4200Kcal, heat rate of 2150Kcal, auxiliary consumption of 8%, assumed transportation cost of Rs1/km, and coal is sourced from Indonesia. If the coal is sourced from South Africa, the imported duty + CVD is about 10%). Domestic coal price is about Re 1/unit.

Source: Goldman Sachs Research estimates.

Exhibit 3: Improved availability of coal will benefit Lanco Infratech the most among the IPPs in our view, while PPA renegotiation will help incremental upside for Tata Power

Summary of valuation impact for IPPs under our coverage in each scenario

	Rating	Implied value (Rs)									
	Natilig	Base case	Scenario 1		Scenario 2		Scenario 3				
Company		12-m TP	Re-negotiation of PPA with fuel pas through		Highe supp		Environmental clearance for				
			With ROE	Without ROE	70%	80%	captive mines				
Tata Power	Buy	124	154	130	No im	pact	No impact				
Lanco Infratech	Neutral	12	20	16	27	36	No impact				
Adani Power	Neutral	74	89	74	87	97	87				
Reliance Power	Sell	70	73	73	72	73	Excess coal benefit				
JSW Energy	Neutral	45	52	49	No impact		No impact				
KSK Energy	Neutral	45	No in	npact	No im	pact	95				

	Rating	Potential Upside/(Downside)								
	Natilig	Base case	Scena	ario 1	Scena	rio 2	Scenario 3			
Company	Company		PPA with	tiation of fuel pass ough	Highe supp		Environmental clearance for			
			With	Without	70% 80%		captive mines			
			ROE	ROE	70%	80%				
Tata Power	Buy	12%	40%	17%	No im	pact	No impact			
Lanco Infratech	Neutral	-37%	3%	-14%	41%	89%	No impact			
Adani Power	Neutral	-6%	13%	-6%	10%	24%	11%			
Reliance Power	Sell	-43%	-41%	-40%	-41% -40%		Excess coal benefit			
JSW Energy	Neutral	-33%	-23%	-27%	No impact		No impact			
KSK Energy	Neutral	-36%	No in	npact	No im	pact	35%			

Note: 1) Scenarios are independent of each other, highlighting possible measures that government could consider to address the fuel issues in the power sector (see *Evaluating potential positives for the sector; Buy Tata Power* Feb 3, 2012); 2) Target prices based on SOTP methodology. 3) Key risks: Upside: Easing coal supply situation and the implementation of Shunglu Committee recommendations; Downside: Higher-than-expected fuel costs and a significant decline in merchant prices.

Source: Company data, Goldman Sachs Research estimates.

Exhibit 4: We believe the potential benefits from implementing either of the two scenarios (renegotiation of PPA and higher CIL supplies) would not be reflected in Tata Power's share price

Potential changes in our base-case earnings in each scenario and the corresponding P/E and P/B multiples

Tata Power	% change in EPS		P/E (x)		P/B (x)		ROE	
	2013E	2014E	2013E	2014E	2013E	2014E	2013E	2014E
Base case			12.1	15.2	1.7	1.6	14.8%	10.6%
Scenario 1: Renegotiation of PPA								
With ROE	28.4%	81.9%	9.4	8.4	1.6	1.4	18.7%	18.1%
Without ROE	16.4%	45.8%	10.4	10.4	1.7	1.5	17.0%	14.9%

Lanco Infratech	% change in EPS		P/E (x)		P/B (x)		ROE	
	2013E	2014E	2013E	2014E	2013E	2014E	2013E	2014E
Base case			19.4	13.3	1.1	1.0	5.8%	7.9%
Scenario 1: Renegotiation of PPA								
With ROE	0.0%	0.0%	19.4	13.3	1.1	1.0	5.8%	7.9%
Without ROE	0.0%	0.0%	19.4	13.3	1.1	1.0	5.8%	7.9%
Scenario 2: Higher CIL supplies								
70% CIL coal	0.0%	0.0%	19.4	13.3	1.1	1.0	5.8%	7.9%
80% CIL coal	14.3%	10.3%	17.0	12.1	1.1	1.0	6.6%	8.5%

Adani Power	% change in EPS		P/E (x)		P/B (x)		ROE	
	2013E	2014E	2013E	2014E	2013E	2014E	2013E	2014E
Base case			16.3	10.7	2.1	1.8	13.8%	17.9%
Scenario 1: Renegotiation of PPA								
With ROE	49.9%	33.3%	10.8	8.0	2.0	1.6	20.0%	21.9%
Without ROE	19.1%	9.6%	13.7	9.7	2.0	1.7	16.2%	19.0%
Scenario 2: Higher CIL supplies								
70% CIL coal	30.1%	32.7%	12.5	8.0	2.0	1.6	17.5%	22.3%
80% CIL coal	41.3%	43.6%	11.5	7.4	2.0	1.6	18.9%	23.6%

Reliance Power	% change in EPS		P/E (x)		P/B (x)		ROE	
	2013E	2014E	2013E	2014E	2013E	2014E	2013E	2014E
Base case			31.0	34.8	1.9	1.8	6.2%	5.2%
Scenario 1: Renegotiation of PPA								
With ROE	0.0%	0.0%	31.0	34.8	1.9	1.8	6.2%	5.2%
Without ROE	0.0%	0.0%	31.0	34.8	1.9	1.8	6.2%	5.2%
Scenario 2: Higher CIL supplies								
70% CIL coal	4.8%	7.2%	29.6	32.5	1.8	1.7	6.4%	5.5%
80% CIL coal	7.3%	11.0%	28.9	31.4	1.8	1.7	6.6%	5.7%

Source: Company data, Goldman Sachs Research estimates.

Appendix: Extracts of model FSA

As per model FSA of CIL

The extracts of the Model FSA are as follows

"1.1.e Base Price

Base Price shall mean, in relation to a declared grade of coal produced by seller, the pithead price notified from time to time by CIL or seller, as the case may be; and in relation to imported coal, wherever applicable, shall mean its landed cost till the delivery point and service charges intimated by CIL or the seller, as the case may be.

In the event the sellers supply coal from sources, notified by seller on cost plus basis, cost plus basis prices shall be applicable.

9.0 Price of coal

The "As Delivered Price of Coal" for the coal supplies pursuant to this agreement shall be the sum of Base Price, Other Charges and Statutory Charges, as applicable at the time of delivery of coal.

9.1 Base Price

The purchaser shall pay the Base Price of coal in accordance with the provisions of this agreement. <u>It is expressly clarified that the Base Price of Imported Coal shall be declared by the Seller/CIL from time to time</u>.

9.2 Other Charges

- 9.2.1 Transportation charges: Where coal is transported by the Seller beyond the distance of three (3) kms from Pithead to the Delivery Point, the purchaser shall pay transportation charges, as notified by CIL/Seller from time to time.
- 9.2.2 Sizing/Crushing charges: Where coal is crushed/sized for limiting the top-size to 250mm, or any other lower size, the purchaser shall pay sizing/crushing charges, as applicable and notified by CIL/Seller from time to time
- 9.2.3 Rapid Loading Charges: Where coal is loaded through rapid loading system, the purchaser shall pay rapid loading charges notified by CIL/Seller from time to time.
- 9.2.4 Any other applicable charges: Any other applicable charges as notified by CIL/Seller from time to time.
- 9.2.4 Statutory charges: The statutory charges shall comprise royalties, cesses, duties, taxes, levies etc., if any, payable under relevant statute but not included in the Base Price and/or other charges pursuant to Clause 9.2, shall be payable by the purchaser. These levies/charges shall become effective from the date as notified by the Government/statutory authority.
- 9.2.5 In all cases, the entire freight charges, irrespective of the mode of transportation of the coal supplied, shall be borne by the purchaser"

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