# **IPCA Laboratories**

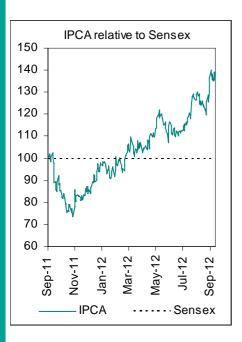


CMP: ₹ 444 Target Price: ₹ 487 Accumulate

BSE Sensex	18,464
NSE Nifty	5,577
Scrip Details	
Equity	₹253mn
Face Value	₹ 2/-
Market Cap	₹56bn
	USD 1bn
52 week High / Low	₹ 470 / 230
Avg. Volume (no)	258524
BSE Code	524494
NSE Symbol	IPCALAB
Bloomberg Code	IPCA IN
Reuters Code	IPCA.BO

<b>Shareholding</b>	Pattern as on	June'12 (%)
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Promoter	45.91
MF/Banks/FIs	21.36
FIIs	10.49
Public / Others	22.24



IPCA has transformed itself from a leading API manufacturer to a fully integrated formulation company. We anticipate domestic formulations to sustain growth trajectory from hereon (16% CAGR over FY12-14E) aided by growth in CVS & pain management. We expect export formulations to register 21% growth over FY12-14E mainly driven by increasing ramp up in its US generics biz and higher contribution from institutional based sales. The Indore SEZ will contribute revenue of ₹ 300-400mn in FY13E (all of it in Q4FY13E) and ₹ 1bn in FY14E. Approvals from the recently FDA approved Indore SEZ facility (approx 12-14 fillings so far) is expected to kick in Oct-Nov'12 onwards. The management appears confident of US generics business to reach USD100mn by FY16E.

EBITDA margin guidance for the year is an improvement of 225bps YoY (150bps shall be forex benefit). The management re-iterates its long term growth strategy - doubling of revenues every four years.

### Key takeaways from management interaction

Domestic formulation business: To sustain growth trajectory..

- Anti-malarial segment derives revenue from anti-falciparum and anti-vivax category products in roughly equal proportion. Brands such as Lumerax, Rapither are doing well.
- Field force productivity has come down from ₹ 3 lakhs per month sales per MR to ₹ 2.25 lakhs (lowest being 2 lakhs). The average cost per MR is ₹ 30k with potential business generation of ₹ 1Lakh. The management indicated that it will add an MR so long as he adds to the topline growth. Prefers revenue addition to field force productivity. The attrition rate stands comfortable at 18-20%.
- Uptick in sales growth was also on account of realignment of sales force to target specific TA's. For instance, a focused team has been allocated towards CVS and pain management segments. The benefit from this restructuring is expected to continue in subsequent quarters as well.
- The implementation of proposed pricing policy (format of ceiling price fixed at average of top 3 brands) shall not have a significant impact on topline.
- The company does not appear keen to enter into any marketing tie ups with MNC's as a growth strategy which most peers have adopted.
- Remains confident of 16-20% growth in domestic formulations. EBITDA margin is in the range of 24-25% for this vertical.

#### **Financials**

Year	Net Sales#	Growth-%	<b>EBITDA</b>	OPM%	Adj. PAT	Growth-%	Adj. EPS(₹)	Growth-%	PER(x)	ROANW-%	ROACE-%
FY11	18,998	21.3	3,741	19.7	2,194	10.2	17.5	10.2	25.4	22.9	21.3
FY12	23,587	24.2	5,135	21.8	3,298	50.3	26.1	49.8	17.0	28.6	25.4
FY13E	27,969	18.6	6,526	23.3	3,984	20.8	31.5	20.5	14.1	28.1	27.0
FY14E	32,706	16.9	7,692	23.5	4,739	18.9	37.5	18.9	11.8	26.5	26.9

Figure in ₹ mn, # Includes Other Operating Income

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#### US Generics: Scale up potential in sight

- Despite being a late entrant in the US, the company is confident of garnering at least 20% market share (witnessed earlier with launches through Ranbaxy) owing to backward integrated manufacturing capabilities.
- Entered into a profit-sharing agreement with Ranbaxy for marketing most of its products in US. The agreement is valid for 5 years from the launch of a product. Under the agreement, the company will share 10% sales and 50% of profit with Ranbaxy.
- IPCA enjoys as low as 20% and as high as 70% market share in the products it manufactures and sells. This is due to its fully integrated capabilities.
- So far, a total of 25 ANDAs have been filed (12 approved) in US. Of them, 7-8
  are from Indore SEZ and another 5 will be filed from the facility this year,
  taking the total to 12-13 products. Approvals are expected to start from Oct
  2012.
- Besides, the company has also applied for 5-6 site transfers, which will be approved in Feb 2013.
- The Indore SEZ will contribute revenue of ₹ 300-400mn in FY13E (all of it in Q4FY13E) and ₹ 1bn in FY14E. Revenue contribution is subject to timely product approvals by the FDA.
- Can generate ₹4bn in sales at peak capacity with all 12-13 products approved by FY16E. Total US sales is expected to reach USD 100mn in FY16E.
- Only 7 acres of land of the 60 acres available has been utilized at the Indore site. Total investment till date has been ₹ 1.6bn.
- Commercialization of the unit and consequent sales to the US will accrue operating leverage benefits to be reflected FY14E onwards.

#### Institutional business: Headroom for growth

- Garnered 20% market share in the artemether+lumafantrine market. Will garner ₹ 500-600mn from artesunate+amodiaquine in FY13E and overall ₹ 4 - 4.25bn from the institutional business in FY14E.
- Has started developing artemisinin (raw material for anti-malarials) in-house to enable timely availability. Current production is taking care of domestic supply.
- Currently, the commonly applied injectable anti-malarial is quinine which is highly toxic. IPCA is developing artemisinin injectables as an alternative to quinine which has single player dominance today.

## Europe: Non UK revenue growth at 30-35% albeit on low base.

 UK business is expected to grow by 12-15%. European business excluding UK is expected to grow by 30% due to low base effect, 3-4 new launches every year and increased geographical penetration.

#### Other Key highlights

- The company will incur capex of ₹ 2.5bn towards adding adding 2 API plants in Baroda (expected to be commercialized in Dec 2013), 1 injectables plant, 1 office and R&D centre. The company's current API capacity is running close to optimum level.
- The company has an objective of doubling its topline every four years.
- Hedges only 9 months of its net exports. Imports constitute an insignificant proportion of their raw material cost. 2/3rds of the long term borrowing is forex denominated. Outstanding hedges stand at USD 70mn.

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#### **Revised Estimates**

Particulars (In ₹ Mn)	Revised		Е	Earlier		Chg %	
	FY13E	FY14E	FY13E	FY14E	FY13E	FY14E	
Income from Operations	27,969	32,706	27,969	32,441	0.0%	0.8%	
EBIDTA (Ex Other Income)	6,526	7,692	6,526	7,452	0.0%	3.2%	
EBITDAM%	23.3	23.5	23.3	23.0			
Adj.Net Profit	3,984	4,739	3,984	4,557	0.0%	4.0%	

<sup>\*</sup> Factored in higher profit margins aided by favourable sales mix & operating leverage benefits from Indore SEZ.

#### Valuation

IPCA's growth mantra revolves around creating a competitive position in formulations by leveraging on its API goldmine. We expect acceleration in export formulation revenues mainly led by the generics arm (US market in particular post FDA approval to its Indore site) and sustained growth in branded promotional markets. Healthy rebound in domestic formulation revenues hereon shall add to growth momentum.

We have increased our FY14E EPS estimate by 4% to reflect higher profit margins aided by favourable sales mix & operating leverage benefits from Indore SEZ.

At CMP, the stock trades at 14.1x FY13E and 11.8x FY14E earnings. We recommend 'Accumulate' on the stock with a revised target price of ₹ 487 (13x FY14E EPS).

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INCOME STATEMENT				₹ mn
Particulars	Mar11	Mar12	Mar13E	Mar14E
Net Sales	18,835	23,140	27,569	32,356
Operating Income	163	448	400	350
Income from Operations	18,998	23,587	27,969	32,706
Other income	84	120	100	100
Total Income	19,082	23,707	28,070	32,806
Total Expenditure	15,257	18,452	21,443	25,015
EBIDTA (Excl. Other Income)	3,741	5,135	6,526	7,692
EBIDTA (Incl. Other Income)	3,824	5,255	6,626	7,792
Interest	294	413	530	532
Gross Profit	3,530	4,842	6,096	7,260
Depreciation	558	671	855	1,022
Profit Before Tax & EO Items	2,973	4,170	5,241	6,238
Profit Before Tax	2,973	4,170	5,241	6,238
Tax	784	881	1,257	1,499
Net Profit	2,189	3,289	3,984	4,739
Share of associates	(5)	(9)	0	0
Adj.Net Profit	2,194	3,298	3,984	4,739
Forex Losses/(Gains)	(434)	527	0	0
PAT	2.628	2.771	3.984	4.739

CASH FLOW				
Particulars	Mar11	Mar12	Mar13E	Mar14E
Profit before tax	2,973	4,170	5,241	6,238
Depreciation & w.o.	558	671	855	1,022
Net Interest Exp	294	413	530	532
Direct taxes paid	(784)	(881)	(1,257)	(1,499)
Chg. in Working Capital	(1,213)	(435)	(1,843)	(1,930)
(A) CF from Opt. Activities	1,828	3,938	3,527	4,363
Capex	(1,821)	(3,289)	(2,800)	(2,800)
Free Cash Flow	7	649	727	1,563
Inc./ (Dec.) in Investments	(222)	0	0	0
(B) CF from Invt. Activities	(2,043)	(3,289)	(2,800)	(2,800)
Issue of Equity/ Preference	39	13	1	0
Inc./(Dec.) in Debt	773	703	487	(250)
Interest exp net	(294)	(413)	(530)	(532)
Dividend Paid (Incl. Tax)	(468)	(468)	(662)	(735)
Other (Bal.fig)	161	(466)	(0)	(0)
(C) Cash Flow from Financing	211	(631)	(705)	(1,517)
Net Change in Cash	(4)	18	22	46
Opening Cash balances	108	104	122	144
Closing Cash balances	104	122	144	190

E-estimates

#### **BALANCE SHEET**

Particulars	Mar11	Mar12	Mar13E	Mar14E
Sources of Funds				
Equity Capital	251	252	253	253
Share Premium	424	436	436	436
Other Reserves	9,841	11,852	15,174	19,178
Net Worth	10,516	12,540	15,863	19,867
Secured Loans	4,271	5,038	5,063	4,813
Unsecured Loans	1,047	984	1,445	1,445
Loan Funds	5,318	6,022	6,508	6,258
Deferred Tax Liability	807	932	932	932
Minority Interest	(7)	0	0	0
Total Capital Employed	16,635	19,493	23,303	27,057
Applications of Funds				
Gross Block	9,884	13,150	16,305	19,105
Less: Accumulated Depreciation	2,892	3,945	4,800	5,822
Net Block	6,992	9,205	11,505	13,283
Capital Work in Progress	1,132	1,155	800	800
Goodwill	0	236	236	236
Investments	408	341	341	341
Current Assets, Loans & Adv				
Inventories	4,664	6,699	7,176	8,510
Sundry Debtors	3,672	3,491	5,287	6,383
Cash and Bank Balance	104	122	144	190
Loans and Advances	2,146	2,025	2,125	2,225
Other Current Assets				
sub total	10,586	12,337	14,732	17,308
Less : Current Liabilities & P				
Current Liabilities	2,063	3,403	3,809	4,370
Provisions	420	377	501	540
sub total	2,483	3,780	4,310	4,910
Net Current Assets	8,103	8,556	10,422	12,398
Total Assets	16,635	19,493	23,303	27,057

#### **IMPORTANT RATIOS**

IMPORTANT RATIOS				
Particulars	Mar11	Mar12	Mar13E	Mar14E
(A) Measures of Performance (%	)			
EBIDTA Margin (excl. O.I.)	19.7	21.8	23.3	23.5
EBIDTA Margin (incl. O.I.)	20.1	22.3	23.7	23.8
Interest / Sales	1.6	1.8	1.9	1.6
Gross Profit Margin	18.5	20.4	21.7	22.1
Tax/PBT	26.4	21.1	24.0	24.0
Net Profit Margin	11.5	14.0	14.2	14.5
(B) As Percentage of Net Sales				
Raw Material	40.9	38.7	38.2	38.5
Employee Expenses	14.0	14.2	13.7	13.2
Other Expenses	25.4	25.3	24.8	24.8
Other Expenses	20.4	20.0	24.0	24.0
(C) Measures of Financial Status				
Debt / Equity (x)	0.5	0.5	0.4	0.3
Interest Coverage (x)	13.0	12.7	12.5	14.6
Average Cost Of Debt (%)	6.0	7.3	8.5	8.3
Debtors Period (days)	71	55	70	72
Closing stock (days)	90	106	95	96
Inventory Turnover Ratio (x)	4.0	3.5	3.8	3.8
Fixed Assets Turnover (x)	1.9	1.8	1.7	1.7
Working Capital Turnover (x)	2.3	2.7	2.6	2.6
Non Cash Working Capital (₹ Mn)	7,999	8,435	10,278	12,208
(D) Measures of Investment				
EPS (₹) (excl EO)	17.5	26.1	31.5	37.5
EPS (₹)	20.9	22.0	31.5	37.5
CEPS(₹)	21.9	31.5	38.3	45.5
DPS (₹)	3.2	3.2	4.5	5.0
Dividend Payout (%)	15.3	14.6	14.3	13.3
Profit Ploughback (%)	84.7	85.4	85.7	86.7
Book Value (₹)	83.7	99.4	125.4	157.1
RoANW (%)	22.9	28.6	28.1	26.5
RoACE (%)	21.3	25.4	27.0	26.9
RoAIC (%) (Excl Cash & Invest.)	21.5	25.5	27.1	27.1
(E) Valuation Ratios	444	444	444	444
CMP (₹)	444 25.4	17.0	14.1	444 11.8
P/E (x) Market Con (₹ Ma)			56,154	56,154
Market Cap. (₹ Mn) MCap/ Sales (x)	55,811 3.0	56,011 2.4	2.0	1.7
EV (₹ Mn)	61,026	61,911	62,518	62,223
EV (X MIII) EV/Sales (x)	3.2	27		1 0

3.2

16.3

5.3

0.7

2.7

12.1

4.5

0.7

2.3

9.6

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1.9

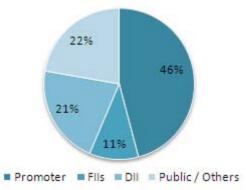
8.1

2.8

1.1

E-estimates

# Shareholding Pattern as on June'12 (%)



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EV/Sales (x)

P/BV (x)

E-estimates

EV/EBDITA(x)

Dividend Yield (%)



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BUY	Upside above 20%
ACCUMULATE	Upside above 5% and up to 20%
REDUCE	Upside up to 5%
SELL	Negative Returns

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