

Statistical Abstract

Equities

13 November 2011 | 11 pages

## **Reliance Capital (RLCP.BO)**

2Q12 Results: Lackluster Performance, But Valuations Low

- 2Q12 profits down 66%, well below estimates RCap's 2Q12 profits were down 66% yoy and were well below our estimates. Key challenges: a) Asset management business saw further market share erosion (13% now vs 14.5% in Mar 11); b) Life insurance new premiums declined more than peers (-49% yoy vs 41% for other private players); c) Non-life insurance continues to see high combined ratio (123%). The silver lining came from the healthy growth in its consumer financing segment and possible earnings upsides from the 26% life insurance stake sale to Nippon Life.
- Asset management: Declining AUMs and Market share RCap's market share continues to decline, and is a cause of concern. While it still remains a market leader, we expect weak industry flows and high competition make future gains difficult.
- Life insurance: Stake sold, premium growth still slow, should stabilize ahead New business premium has continued to shrink for private insurers in India, however RCap's new premiums have fallen more than peers. However, with a lower base effect going ahead, we expect new business growth to improve and NBAP margins to stabilize at around 15% levels. RCap's 26% stake sale is complete; management is likely to shift it to a more direct subsidiary over time (RCap's stake will remain at 74%).
- Consumer Finance: Healthy growth but macro a key risk— RCap's assets under finance has seen healthy growth (25% yoy) and is predominantly secured (99% of book). Growth has largely driven by SME and mortgage segments (78% of loans collectively), though it has created some pressure on NIMs (4.1% now). Asset quality has remained healthy, NPLs have declined to 1.2%, loan-loss coverage is healthy at 80% and management does not foresee meaningful risks ahead; however, given continued macro challenges, will remain on watch.
- Operationally still weak but valuations look cheap —RCap should continue to face operational headwinds ahead, especially in capital market-related segments. However, the stock has corrected sharply, underperforming Senses by 16% over the last 3 months; and valuations look cheap a turn in macro could propel the stock higher.

| Year to | Net Profit | Diluted EPS | EPS growth | P/E  | P/B | ROE | Yield |
|---------|------------|-------------|------------|------|-----|-----|-------|
| 31 Mar  | (RsM)      | (Rs)        | (%)        | (x)  | (x) | (%) | (%)   |
| 2010A   | 4,345      | 17.65       | -57.2      | 20.3 | 1.1 | 5.7 | 1.8   |
| 2011A   | 2,912      | 11.83       | -33.0      | 30.3 | 1.1 | 3.8 | 1.8   |
| 2012E   | 5,108      | 20.75       | 75.4       | 17.3 | 1.1 | 6.4 | 1.8   |
| 2013E   | 6,074      | 24.68       | 18.9       | 14.5 | 1.0 | 7.3 | 1.8   |
| 2014E   | 7,025      | 28.54       | 15.6       | 12.6 | 1.0 | 8.0 | 1.8   |

#### Company Update

| Buy                         | 1          |
|-----------------------------|------------|
| Price (11 Nov 11)           | Rs358.90   |
| Target price                | Rs455.00   |
| Expected share price return | 26.8%      |
| Expected dividend yield     | 1.8%       |
| Expected total return       | 28.6%      |
| Market Cap                  | Rs88,158M  |
|                             | US\$1,764M |

#### Price Performance (RIC: RLCP.BO, BB: RCAPT IN)



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| Fiscal year end 31-Mar            | 2010    | 2011    | 2012E   | 2013E   | 2014E   |
|-----------------------------------|---------|---------|---------|---------|---------|
| Valuation Ratios                  |         |         |         |         |         |
| P/E adjusted (x)                  | 20.3    | 30.3    | 17.3    | 14.5    | 12.6    |
| P/E reported (x)                  | 20.3    | 30.3    | 17.3    | 14.5    | 12.6    |
| P/BV (x)                          | 1.1     | 1.1     | 1.1     | 1.0     | 1.0     |
| P/Adjusted BV diluted (x)         | 1.1     | 1.1     | 1.1     | 1.0     | 1.0     |
| Dividend yield (%)                | 1.8     | 1.8     | 1.8     | 1.8     | 1.8     |
| Per Share Data (Rs)               |         |         |         |         |         |
| EPS adjusted                      | 17.65   | 11.83   | 20.75   | 24.68   | 28.54   |
| EPS reported                      | 17.65   | 11.83   | 20.75   | 24.68   | 28.54   |
| BVPS                              | 312.97  | 317.19  | 330.33  | 347.41  | 368.34  |
| Tangible BVPS                     | 312.97  | 317.19  | 330.33  | 347.41  | 368.34  |
| Adjusted BVPS diluted             | 312.97  | 317.19  | 330.33  | 347.41  | 368.34  |
| DPS                               | 6.50    | 6.50    | 6.50    | 6.50    | 6.50    |
| Profit & Loss (RsM)               |         |         |         |         |         |
| Net interest income               | 5,834   | 4,435   | 7,534   | 8,881   | 11,110  |
| Fees and commissions              | 8,734   | 10,414  | 11,877  | 13,379  | 15,441  |
| Other operating Income            | 33,514  | 25,515  | 25,561  | 29,214  | 33,881  |
| Total operating income            | 48,082  | 40,364  | 44,971  | 51,475  | 60,432  |
| Total operating expenses          | -39,160 | -36,151 | -37,301 | -42,354 | -49,720 |
| Oper. profit bef. provisions      | 8,922   | 4,214   | 7,670   | 9,121   | 10,712  |
| Bad debt provisions               | -3,039  | -1,302  | -1,228  | -1,470  | -1,873  |
| Non-operating/exceptionals        | 0       | 0       | 0       | 0       | 0       |
| Pre-tax profit                    | 5,883   | 2,912   | 6,442   | 7,651   | 8,839   |
| Tax                               | -1,492  | -579    | -1,288  | -1,530  | -1,768  |
| Extraord./Min. Int./Pref. Div.    | -46     | 579     | -46     | -46     | -46     |
| Attributable profit               | 4,345   | 2,912   | 5,108   | 6,074   | 7,025   |
| Adjusted earnings                 | 4,345   | 2,912   | 5,108   | 6,074   | 7,025   |
| Growth Rates (%)                  |         |         |         |         |         |
| EPS adjusted                      | -57.2   | -33.0   | 75.4    | 18.9    | 15.6    |
| Oper. profit bef. prov.           | -33.2   | -52.8   | 82.0    | 18.9    | 17.4    |
| Balance Sheet (RsM)               |         |         |         |         |         |
| Total assets                      | 261,190 | 309,550 | 358,818 | 431,971 | 537,918 |
| Avg interest earning assets       | 238,716 | 270,539 | 316,427 | 374,131 | 459,478 |
| Customer loans                    | 125,639 | 147,792 | 165,702 | 201,324 | 262,345 |
| Gross NPLs                        | 0       | 0       | 0       | 0       | 0       |
| Liab. & shar. funds               | 261,190 | 309,550 | 358,818 | 431,971 | 537,918 |
| Total customer deposits           | 0       | 0       | 0       | 0       | 0       |
| Reserve for loan losses           | 0       | 0       | 0       | 0       | 0       |
| Shareholders' equity              | 77,040  | 78,080  | 81,315  | 85,517  | 90,670  |
| Profitability/Solvency Ratios (%) |         |         |         |         |         |
| ROE adjusted                      | 5.7     | 3.8     | 6.4     | 7.3     | 8.0     |
| Net interest margin               | 2.44    | 1.64    | 2.38    | 2.37    | 2.42    |
| Cost/income ratio                 | 81.4    | 89.6    | 82.9    | 82.3    | 82.3    |
| Cash cost/average assets          | 15.6    | 12.7    | 11.2    | 10.7    | 10.3    |
| NPLs/customer loans               | 0.0     | 0.0     | 0.0     | 0.0     | 0.0     |
| Reserve for loan losses/NPLs      | na      | na      | na      | na      | na      |
| Bad debt prov./avg. cust. loans   | 2.5     | 1.0     | 0.8     | 0.8     | 0.8     |
| Loans/deposit ratio               | na      | na      | na      | na      | na      |
| Tier 1 capital ratio              | na      | na      | na      | na      | na      |
| Total capital ratio               | na      | na      | na      | na      | na      |
|                                   | nu      | nu      | 114     | nu      | na      |

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|                          | 2Q12    | 2Q11    | YoY % | 1Q12    | QoQ%  | CIRA Comments   |
|--------------------------|---------|---------|-------|---------|-------|---|
| Income from Operations   | 15,189  | 12,806  | 18.6  | 14,678  | 3.5   | Higher revenues in consumer finance segment, other business continue to<br>see growth headwinds                       |
| Other Income             | 272     | 192     | 41.6  | 243     | 11.9  |   |
| Gross Total Income       | 15,461  | 12,998  | 18.9  | 14,921  | 3.6   |   |
| Interest expense         | (5,832) | (3,397) | 71.7  | (5,130) | 13.7  | High interest rates continue to drag profitability with 200bps increase in<br>average borrowing costs yoy - 11.4% now |
| Total Income             | 9,629   | 9,601   | 0.3   | 9,791   | -1.7  |   |
| Operating Expenses       | (8,905) | (8,362) | 6.5   | (9,166) | -2.8  | Costs are declining, as expected - management focuses on leaner<br>operations   |
| Pre-Tax Profit           | 724     | 1,240   | -41.6 | 625     | 15.9  |   |
| Tax                      | (359)   | (226)   | 59.0  | (256)   | 40.3  |   |
| Minorities               | (13)    | (39)    | -65.9 | (32)    | -58.4 |   |
| Extraordinary Items      | (17)    | 0       | NM    | 12      | NM    |   |
| Net Profit               | 334     | 975     | -65.7 | 348     | -4.0  | Remains well below estimates as operational headwinds continue<br>remain high   |
| Segmental Revenues (Rsm) | 2Q12    | 2Q11    | YoY % | 1Q12    | QoQ%  |   |
| Finance & Investments    | 3,628   | 2,929   | 23.9  | 2,517   | 44.1  | Some uptick as interest rates have moved higher   |
| Asset Management         | 1,327   | 1,628   | -18.5 | 1,572   | -15.5 | AUMs decline leads to revenue pressures (AUMs down 14% yoy)   |
| General Insurance        | 5,295   | 4,831   | 9.6   | 5,924   | -10.6 | Sluggish growth as management seeks to rebalance its product mix  |
| Consumer Finance         | 4,711   | 3,120   | 51.0  | 4,178   | 12.8  | Healthy loan growth on higher AUMs and loan yields  |
| Others                   | 655     | 489     | 34.0  | 785     | -16.5 |   |
| Total                    | 15,616  | 12,997  | 20.2  | 14,975  | 4.3   | Some revenue pick though mostly on the consumer finance segment   |
| Segmental Rev. Split (%) | 2Q12    | 2Q11    | YoY % | 1Q12    | QoQ%  |   |
| Finance & Investments    | 23%     | 23%     | 1     | 17%     | 6     |   |
| Asset Management         | 9%      | 13%     | -4    | 10%     | -2    | Market share has declined further to 13% (14.5% in Mar 11) though it<br>continues to remain a market leader           |
| General Insurance        | 34%     | 37%     | -3    | 40%     | -6    |   |
| Consumer Finance         | 30%     | 24%     | 6     | 28%     | 2     | Healthy asset growth of 25% yoy, management guiding to ~20% for FY12E   |
|                          |         |         |       |         |       |   |

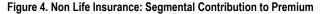
| PBT (Rsm)             | 2Q12  | 2Q11  | YoY % | 1Q12  | QoQ% |   |
|-----------------------|-------|-------|-------|-------|------|---|
| Finance & Investments | 119   | 358   | -67   | (238) | NM   |   |
| Asset Management      | 452   | 558   | -19   | 526   | -14  | Largely in line with decline in average AUMs during the period        |
| General Insurance     | (288) | (282) | 2     | (301) | -4   | High combined ratio of 128% for the quarter                           |
| Consumer Finance      | 547   | 610   | -10   | 583   | -6   | Lower margins (4.1% now), though partly offset by lower credit costs  |
| Others                | (105) | 85    | NM    | 57    | NM   |   |
| Total                 | 726   | 1,329 | -45   | 627   | 16   |   |
| PBT (%)               | 2Q12  | 2Q11  | YoY % | 1Q12  | QoQ% |   |
| Finance & Investments | 16%   | 27%   | -11   | -38%  | 54   |   |
| Asset Management      | 62%   | 42%   | 20    | 84%   | -22  |   |
| General Insurance     | -40%  | -21%  | -18   | -48%  | 8    | High losses on motor insurance remains a key profitability drag       |
| Consumer Finance      | 75%   | 46%   | 30    | 93%   | -18  | Key driver of incremental profitability                               |
| Others                | -14%  | 6%    | -21   | 9%    | -24  | Broking and distribution segments continue to face business headwinds |

Source: Citi Investment Research and Analysis, Company Reports

100% 90% 80% 70% 60% 50% 40% 30% 20% 10% 0% 2Q10 3Q10 4Q10 4Q11 1Q12 2Q12 1Q11 2Q11 3Q11 Finance & Investments Asset Management General Insurance Consumer Finance

Figure 2. Segmental Composition of Revenue (%)

Source: Company Reports



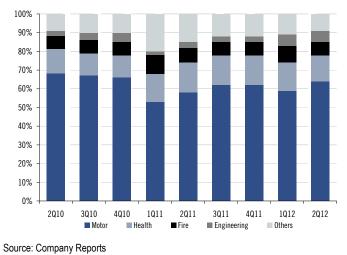
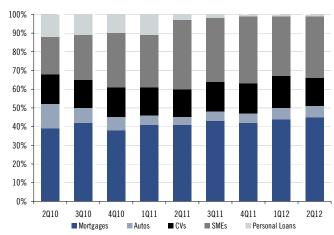
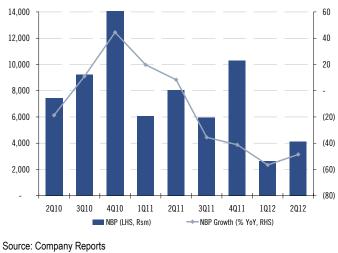


Figure 3. Consumer Finance: Segmental Loans Outstanding



Source: Company Reports

Figure 5. Life Insurance: New Business Premium (Rsm) and Growth (%)



#### Figure 6. Reliance Capital – Profile of Individual Businesses

| Asset Management            | 2Q12    | 2Q11      | YoY % | 1Q12    | QoQ% |
|-----------------------------|---------|-----------|-------|---------|------|
| AUM (Rsb)                   | 931     | 1,087     | -14   | 1,013   | -8   |
| -Equity (Rsb)               | 315     | 391       | -20   | 0       | NM   |
| -Debt (Rsb)                 | 616     | 696       | -11   | 0       | NM   |
| Market Share (%)            | 13.0%   | 15%       | -13   | 14%     | -4   |
| General Insurance           | 2Q12    | 2Q11      | YoY % | 1Q12    | QoQ% |
| Gross Written Premium (Rsm) | 3,694   | 3,707     | 0     | 5,248   | -30  |
| Branches                    | 162     | 200       | -19   | 181     | -10  |
| No. of Policies Issued      | 604,749 | 1,381,366 | -56   | 685,383 | -12  |
| Life Insurance              | 2Q12    | 2Q11      | YoY % | 1Q12    | QoQ% |
| NBP (Rsm)                   | 4,145   | 8,062     | -49   | 2,630   | 58   |
| -First Year Premium (Rsm)   | 3,055   | 6,786     | -55   | 2,317   | 32   |
| -Single Premium (Rsm)       | 1,090   | 1,276     | -15   | 313     | 248  |
| Renewal Premium (Rsm)       | 8,600   | 7,791     | 10    | 8,161   | 5    |
| Total Premium (Rsm)         | 12,634  | 15,853    | -20   | 10,791  | 17   |
| Funds under mgmt. (Rsm)     | 167,474 | 165,547   | 1     | 177,353 | -6   |
| APE (Rsm)                   | 3,164   | 6,914     | -54   | 2,348   | 35   |
| Agents                      | 165,381 | 213,504   | -23   | 177,747 | -7   |
| Branches                    | 1,252   | 1,248     | 0     | 1,252   | 0    |
| Reliance Money              | 2Q12    | 2Q11      | YoY % | 1Q12    | QoQ% |
| Outlets                     | 6,100   | 6,100     | 0     | 6,600   | -8   |
| Broking A/Cs                | 670,728 | 646,000   | 4     | 666,997 | 1    |
| Daily Avg Volume (Rsm)      | 12,000  | 15,000    | -20   | 12,000  | 0    |
| Consumer Finance            | 2Q12    | 2Q11      | YoY % | 1Q12    | QoQ% |
| Loan Portfolio (Rsm)        |         |           |       |         |      |
| -Mortgages                  | 62,550  | 41,000    | 53    | 57,332  | 9    |
| -Autos                      | 8,340   | 4,000     | 109   | 7,818   | 7    |
| -CVs                        | 20,850  | 15,000    | 39    | 22,151  | -6   |
| -SMEs                       | 45,870  | 37,000    | 24    | 41,696  | 10   |
| -Personal Loans             | 1,390   | 3,000     | -54   | 1,303   | 7    |
| Total                       | 139,270 | 99,970    | 39    | 130,300 | 7    |
| Gross NPLs (Rsm)            | 1,800   | 2,500     | -28   | 1,500   | 20   |
| NPL Ratio (%)               | 1.3%    | 2.5%      | -121  | 1.2%    | 12   |

### **Reliance Capital**

#### **Company description**

Reliance Capital is India's largest, diversified retail financial services company with a presence in asset management, life insurance, non-life insurance, brokerage, consumer finance and distressed assets. It is part of the Anil Dhirubhai Ambani (ADA) group, which holds a 54% stake in the company. RCap has leveraged its strong brand and large capital base, and has aggressively built a large distribution network in the country. RCap is among market leaders in all its business segments.

#### Investment strategy

We rate Reliance Capital as Buy. RCap's key strengths are: a) a presence in underpenetrated, secular growth businesses; b) strong business growth led by supportive capital markets; c) market leadership in most segments, driven by its large distribution network, product focus and strong and aggressive management. There are clear challenges in the capital market and financial services segments (asset management, insurance, broking and distribution) – both regulatory and competitive, which will weigh on profitability for the near to medium term. However, parts of RCap's businesses are likely to grow at a healthy pace (especially consumer finance) in this environment and profitability is showing signs of stabilization. Moreover, its valuations have corrected sharply and is now trading at significantly low implied valuations for its individual subsidiaries and we believe, will lead to upsides in the stock price as the economic momentum gathers pace in the medium term.

#### Valuation

Our Rs455 target price for Reliance Capital is based on a sum-of-the-parts methodology as it is present in diverse businesses, and each of these businesses is valued based on a different methodology. As many of its businesses are still growing or are not consolidated, we believe P/E or P/BV approaches are not properly reflective of value. We value the AMC business at Rs156 per share (4.0% of AUMs); the life insurance business at Rs204 per share (12x 1-year forward NBAP; at par with peers); the non-life insurance business at Rs15 per share (0.75x 1-year forward P/BV, in line with peers); the retail broking business at Rs13 per share (8x 1-year forward earnings, lower than peers due to lower its profitability) and the consumer finance business at Rs87 per share (1.0x 1-year forward book value, in line with peers). We also value the surplus capital at a 50% discount to book value (due to sharp correction in capital markets) to get Rs24 per share. Finally, we apply a 10% holding company discount to the above valuations.

#### Risks

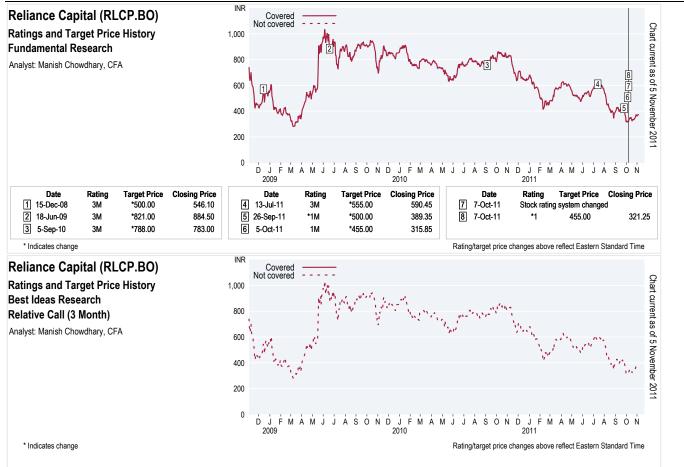
Key downside risks to our valuations and target price include: a) sustained volatility in capital markets; b) continued tight liquidity environment leading to higher funding costs; b) deterioration in asset quality environment; and d) lower-than-anticipated growth and market shares in individual businesses.

# Appendix A-1

#### **Analyst Certification**

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|--|-------------------------------|------|------|-----|------|------|
|  | 12 Month Rating Relative Rati |      |      |     |      | ng   |
| Data current as of 10 Oct 2011   | Buy                           | Hold | Sell | Buy | Hold | Sell |
| Citi Investment Research & Analysis Global Fundamental Coverage            | 59%                           | 34%  | 7%   | 10% | 79%  | 10%  |
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