## Atul

10 February 2014
Time Horizon - 12 Months

## ANANDRATHI

## Buy ₹409

* Atul Ltd. (Atul) is a diversified Company, which manufactures colors, specialty \& other chemicals and sells its products to industries such as aerospace, agriculture, automobile, construction, flavour \& fragrance, paint \& coatings, paper, personal care, pharma and textiles. It operates through its 6 business divisions viz. colors, aromatics, crop protection, bulk chemicals \& intermediates, pharmaceuticals \& polymers.

Its colors division is the largest supplier of dyestuffs in India. Company exports nearly $50 \%$ of its production to different geographies worldwide, while its aromatic division is one of the world's largest manufacturers of p-cresol, panisic aldehyde, p -anisic alcohol, which are used mainly by flavour \& fragrance, personal care and pharmaceutical industries.

* Its crop protection division is among the world's five leading manufacturers of 2,4-D range of chlorophenoxy derivatives with close to $12 \%$ market share, while in bulk chemicals \& intermediates division, the Company has leadership position in India in key products like resorcinol with $32 \%$ market share \& Chlorosulphonic acid (CSA) with 14\% market share.

Target ₹548
Nifty Level 6065

|  | Key Matrix |  |  |
| :--- | :---: | :--- | ---: |
| CMP | 409 | PE | 9 |
| $52 \mathrm{~W} \mathrm{H} \mathrm{/} \mathrm{~L}$ | $475 / 280$ | EV/EBIDTA | 5.41 |
| Market Cap ( Rs. MIn) | 12188 | P/BV | 1.61 |
| Average 3 m Volume(000) | 54 | EV/Sales | 0.73 |
| BSE Code | 500027 | NSE Code | ATUL |
| Shareoutstanding | 29.7 MIn | Float | 14.8 mln |

* The Company has reduced its operational net working capital \& borrowings significantly during FY13. Going forward, the Company is expected to continue its efforts to reduce the cost and further improve working capital cycle. On business strategy front, Atul plans to focus on high margin products, new strategic business verticals, expanding its product portfolio \& brand business.
* The Company has good track record of paying regular dividend in the past and total dividend of $30 \%$ paid during FY13, which works out to $1.5 \%$ yield at current price.
* At the CMP of Rs. 409, the stock is available at a very attractive valuation of 7.4x its FY15E EPS of Rs. 55. Our DCF based target of stock is 548 .


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## Company Description

Atul Itd, a Lalbhai group company which also owns Arvind Mills, is the largest supplier of Dye stuffs in India. It is engaged in the manufacturing and marketing of specialty and other chemicals and colors, it markets the specialty chemical like Agro chemical, Agro products, pharmaceuticals, polymer, other chemicals and aromatic compounds and cresols, it's products are sold across the globe and having reasonable market share many of its products.

The Company commenced its business with just a few dyestuffs, the know-how of which was brought from foreign companies.

Over the years, Atul formed joint ventures with companies American Cyanamid Corp (1952), Imperial Chemical Industries plc (1955) and Ciba-Geigy Ltd (1960) namely, Cyanamid India Ltd, Atic Industries Ltd and Cibatul Ltd respectively.

Consequent to worldwide divestment of dyes and polymers business by ZENECA plc(formerly a part of ICI plc) and Ciba Ltd respectively, Atic Industries Ltd and Cibatul Ltd were merged into Atul in 1995 and 1998 respectively.

The Company operates through its six business divisions, namely aromatics, bulk chemicals \& intermediates, colors, crop protection, pharmaceuticals \& intermediates and polymers.

Atul manufactures over 1000 products reaching to more than 3500 customers. The Company has three manufacturing sites in India and four overseas subsidiary companies. It has about 2300 employees. Atul also has offices in the USA, the UK, Germany, China and Vietnam that service its international customers.

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## Investment Thesis

## * Diversified Product Mix

## $\checkmark$ Colors

The key products made by this division are textile dyes, paper dyes \& pigments, which are used by textile, paper and paint \& coatings industries. This division has about 550 products \& close to 1350 customers globally. Atul is the largest supplier of dyestuffs in India. Its competitors are based in China, India, \& in European countries.

The division possesses excellent and versatile facilities to manufacture different colorants \& intermediates.

Due to sluggish demand during FY13, the colors division de-grew by $3.5 \%$ to Rs. 3300 mn , however going forward, with introduction of new value added products as required by the dyestuff and textile industries, the demand is expected to improve.

## $\checkmark$ Aromatics

Atul is one of the world's largest manufacturers of p-cresol, p anisic aldehyde, p -anisic alcohol, which are used mainly by flavour \& fragrance, personal care and pharmaceutical industries. Its main competitors are based in China \& India. Dominated mainly by MNCs, end users in these industries are doing well \& offer good
growth potential. Atul has a global leadership in its key products, which are commodity plays by nature and therefore exposed to volatility in margins. Atul is exploring growth possibilities by introducing value-added products used in the above industries by leveraging synergy and strengths.

During FY13, this division grew by a strong $40 \%$ to Rs. 6580 mn . The division is also exposed to variations in exchange rates, as exports constitute a significant portion of sales.

## $\checkmark$ Crop Protection

The main products of the division are herbicides, insecticides \& fungicides, which are used mainly in the crop protection segment of the agriculture industry. The division is among the world's five leading manufacturers of 2,4-D range of chlorophenoxy derivatives and Indoxacarb with $12 \%$ and $7 \%$ market share respectively. Its competitors are based across the world \& also in India. In recent times, the agriculture industry has performed well, due to robust demand and higher realizations by the farmers for their products.

During FY13, this division Revenues grew by $13 \%$ to Rs. 3870 mn . Atul enjoys cost leadership in some key products, given its backward integration and economies of scale. However, its existing product portfolio is not comprehensive for export and has limited market accessibility.

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Hence, the Company is exploring new products with synergy and market potential and planning to introduce new products coming off patent. The performance of agriculture industry is also linked to weather, which is unpredictable.

## $\checkmark$ Bulk Chemicals \& Intermediates

The main products of the segment are resorcinol, CSA, Oleum 65\% \& SO3, which are used in varied industries like dyestuff, paper, pharma, textile and tyres \& rubber, and also for captive consumption. The division faces stiff competition in some of its products from large manufacturers based in China, India, Japan and the US. The Company has leadership in India in key products like resorcinol with $32 \%$ market share ( $2 \%$ Global Share) \& CSA with $14 \%$ market share.

During FY13, Revenues in this division grew by $15 \%$ to Rs. 1230 mn . The Company is exploring the possibility of expanding its capacities and introducing selected value-added downstream products. It also introduced products based on hydrogen.

## $\checkmark$ Pharmaceuticals \& Intermediates

The Company manufactures API intermediates in this division, which are used mainly by pharmaceutical and aerospace industries. Its main competitors are based in China, India and in other countries. The division has backward integration and possesses
good infrastructure and has the ability to meet the emerging needs of the customers. Atul is relatively a new entrant in pharmaceutical industry and has still to establish itself in terms of reputation and size. Company has 40 products and around 100 customers in this segment. Company's has three product group category under this segment known as Pharma intermediates and APIs (market share $<1 \%$ ), Phosgenated intermediates (market share $<1 \%$ ), and sulfones (market share around 45\%).

During FY13, Revenues in this division grew by $7.5 \%$ to Rs. 1140 mn . There are immense opportunities for products in this segment, and the segment is expected to grow rapidly in the near future because of low base and high growing market.

## $\checkmark$ Polymers

There are two broad product category under this segment epoxy resins and branded products.

Epoxy are used mainly by the construction and paint \& coatings, power transmission, wind energy and automotive industries. Epoxy has almost 300 products and 500 direct customers in this segment. There are large capacities installed by established companies operating world-wide, which are well integrated. The division is well established in the domestic marketplace in terms of quality and reach and command around $18 \%$ market shares in domestic market.

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Branded products are used by footwear，handicraft，jewelry， automotives，art and craft，furniture．Company has 24 branded product and which is distributed through 565 distributors．Atul has almost $10 \%$ market share under this segment．

During FY13，this division de－grew by $5 \%$ to Rs． 3860 mn due to sluggish local demand of the product．The Company is among the two large producers in India．However，it has a small capacity compared to world standards．The division is exploring new products based on synergy and strengths．

Improving profitability－upward ROCE


Source－ACE equity，AR and Anandrathi Research

Atul has changed the product mix and strategy from FY 09 onwards which is reflecting in company＇s upward ROCE．Company is able to improve its ROCE over the years which is the main reason for stock re－rating．

Healthy Revenue Mix is driving ROCE and EBIDTA Margin


## 【FY09【FY10【FY11【FY12【FY13

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Healthy revenue mix is driving margin and other return ratios. Pre 2009, Atul's focus was colors and bulk chemical and \& intermediates which was the main cause of low margin and low ROIC. Post 2009 Atul has changed the strategy which is visible through its revenue mix in pre and post 2009 period. Color and bulk chemicals are low margin products while pharma and agrochemicals are high margins business which helped Atul to improve its profitability post 2009.

Going forward we expect Atul will continue to focus on Agri, pharma and polymer space. We believe there is further scope of improvement in revenue mix given an opportunity in pharma and agri space. We believe higher contribution from pharma, agrichemical and polymer space will help company to improve margins and ROIC going forward.


## Improvement in working capital cycle

Company is continuously focusing on improvement of its working capital cycle. In FYO3, Atul's non cash working capital to sales ratio was around $50 \%$ and $\operatorname{In}$ FY 13, working capital to sales stood at 21\% which clearly reflects company's robust collection and inventory management policy. Company has continuously improved its working capital cycle in last 10 years.

Improvement in working capital also helped Atul for expansion without taking any huge debt during these period. Healthy working capital also helped company for generation of free cash flow.


[^1]Source- Ace equity, AR and Anandrathi Research

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## Debt Equity Ratio

Continuously declining in debt equity ratio also indicates that company's thrust towards proper capital allocation. Atul's D/E ratio was 100\% in FY 03 and 180\% in FY 05. Since FY 05 Atul's D/E ratio is continuously declining. In FY 13 Atul D/E stood at 0.49 and further reduced to $0.44 \%$ in Sep, 13 . We expect in next three-four years company will be debt free.


Source- Ace equity, AR and Anandrathi Research

## Promoters are increasing stake - Giving confidence

Promoters are continuously increasing stake in the company. In last 5 years they have increased almost $12 \%$ stake which reflects promoter's confidence towards the future growth of business. Promoter's stake stood at $39 \%$ in FY 08 and currently stands at 50.58\%.


Source- Ace equity, AR and Anandrathi Research

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## Healthy Investment Book

Atul has huge investment book. Company's investment consists of Arvind, Wyeth, BASF, ICICI Bank, Jain Irrigation and Nagarjuna Oil Refinery.

Total Investment value based on market price is approx. Rs. 1765 mln which is roughly $20 \%$ of current market cap of the company.

| Investment Book |  |  |  |
| :--- | :---: | :---: | :---: |
| Company Name | No of Shares | Market Price | Market Value (Rs. MIn) |
| Arvind Ltd. | 4127471 | 148 | 610.9 |
| Wyeth Ltd. | 1369895 | 712 | 975.4 |
| BASF India Ltd. | 261396 | 611 | 159.7 |
| ICICI Bank Ltd. | 19823 | 961 | 19.0 |
| Jain Irrigation Systems Ltc | 4200 | 63.5 | 0.3 |
| Nagarjuna Oil Refinery Ltı | 31500 | 3.35 | 0.1 |
| Market Value of Investments (7th Feb,2014) | $\mathbf{1 7 6 5}$ |  |  |

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## Financials \& Valuation

| Income Statement ( Rs. In MIn) | FY 12a | FY 13a | FY 14e | FY 15e |
| :---: | :---: | :---: | :---: | :---: |
| Net Sales | 17,924.0 | 20,428.8 | 22,924.6 | 24,917.6 |
| Raw Material cost | 10,690.1 | 11,581.7 | 12,996.6 | 14,053.5 |
| Gross Profit | 7,233.9 | 8,847.1 | 9,928.0 | 10,864.1 |
| Power \& fuel | 1,670.9 | 2,151.0 | 2,413.8 | 2,623.6 |
| Employee Cost | 1,216.6 | 1,347.3 | 1,511.9 | 1,643.3 |
| Other Manufacturing Expenses | 1,417.1 | 1,690.2 | 1,896.7 | 2,061.6 |
| General and Administration Expenses | 238.2 | 282.6 | 317.1 | 344.7 |
| Selling and Distribution Expenses | 178.6 | 137.6 | 154.4 | 167.8 |
| Miscellaneous Expenses | 441.5 | 570.7 | 640.4 | 696.1 |
| Depreciation | 440.2 | 513.7 | 576.5 | 626.6 |
| EBIT | 1,630.8 | 2,154.0 | 2,417.2 | 2,700.3 |
| EBIDTA | 2,071.0 | 2,667.7 | 2,993.6 | 3,326.9 |
| Finance Charges | 433.1 | 348.8 | 458.5 | 425.4 |
| Other non core Expenditure | 191.1 | 176.3 | - | - |
| Other Income | 294.1 | 181.0 | 379.1 | 220.1 |
| EBT | 1,300.7 | 1,809.9 | 2,337.8 | 2,495.0 |
| Tax | 350.3 | 583.0 | 731.3 | 780.5 |
| Net Income | 950.4 | 1,226.9 | 1,606.5 | 1,714.5 |
| MI | 2.5 | (0.7) | (1.0) | (1.0) |
| Share from Associate | (41.9) | (82.3) | (82.3) | (82.3) |
| Net Income Consolidated | 911.0 | 1,143.9 | 1,523.2 | 1,631.2 |

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| Balance Sheet ( Rs. In MIn) | FY 12a | FY 13a | FY 14e | FY 15e |
| :---: | :---: | :---: | :---: | :---: |
| Share capital | 296.8 | 296.8 | 296.8 | 296.8 |
| Reserve \& Surplus | 6,243.8 | 7,245.6 | 8,540.3 | 9,926.8 |
| Net Worth | 6,540.6 | 7,542.4 | 8,837.1 | 10,223.6 |
| MI | 44.4 | 58.4 | 59.4 | 60.4 |
| Deferred Tax Liability | 227.7 | 272.8 | 272.8 | 272.8 |
| Total Debt | 3,924.0 | 3,700.2 | 3,209.4 | 2,491.8 |
| Long Term Provision | 35.4 | 51.3 | 51.3 | 51.3 |
| Current Liabilties |  |  |  |  |
| Trade Payables | 2,688.3 | 2,916.1 | 3,272.4 | 3,543.0 |
| Other Current Liabilities | 608.5 | 634.6 | 712.1 | 771.4 |
| Short Term Provisions | 517.9 | 462.0 | 518.4 | 561.6 |
| Total Liabilities | 14,586.8 | 15,637.8 | 16,933.0 | 17,976.0 |
| Net Block | 4,436.3 | 5,061.3 | 5,190.3 | 5,659.9 |
| Capital WIP | 659.1 | 651.5 |  |  |
| Intangible assets under development | 2.8 | 7.8 | 7.8 | 7.8 |
| Non Current Investments | 749.4 | 667.1 | 667.1 | 667.1 |
| Long Term Loans \& Advances | 380.8 | 391.7 | 391.7 | 391.7 |
| Other Non Current Assets | 254.6 | 309.4 | 309.4 | 309.4 |
| Current Assets |  |  |  |  |
| Inventories | 3,331.5 | 3,664.8 | 4,112.5 | 4,470.1 |
| Sundry Debtors | 3,588.8 | 3,516.8 | 3,946.4 | 4,289.5 |
| Cash and Bank | 186.4 | 148.6 | 706.4 | 669.6 |
| Other Current Assets | 171.9 | 200.4 | 458.5 | 244.4 |
| Short Term Loans and Advances | 825.2 | 1,018.4 | 1,142.8 | 1,238.0 |
| Total Assets | 14,586.8 | 15,637.8 | 16,933,0 | 17,947.4 |

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| Cash Flow Statement ( Rs. In MIn) | FY 12a | FY 13a | FY 14e | FY 15e |
| :---: | :---: | :---: | :---: | :---: |
| EBT | 1,300.7 | 1,809.9 | 2,337.8 | 2,495.0 |
| Adjustement |  |  |  |  |
| Add- Depreciation | 440.2 | 513.7 | 576.5 | 626.6 |
| Interest Expenses | 433.1 | 348.8 | 458.5 | 425.4 |
| Less -Other Income | (294.1) | (181.0) | (379.1) | (220.1) |
| Other Adjustment | 100.7 | 227.4 |  |  |
| Cash flow from operation before WC ch: | 1,980.6 | 2,718.8 | 2,993.6 | 3,326.9 |
| Change in WC | (674.7) | (285.0) | (769.7) | (208.6) |
| Cash Flow after change in WC | 1,305.9 | 2,433.8 | 2,224.0 | 3,118.3 |
| Taxes Paid | (419.8) | (545.9) | (731.3) | (780.5) |
| Cash Flow From Operation (A) | 886.1 | 1,887.9 | 1,492.7 | 2,337.8 |
| Cash Flow from Investment Activities |  |  |  |  |
| Purchase of Fixed Assets | $(1,335.1)$ | $(1,060.8)$ | (705.4) | (1,096.2) |
| Sale of Fixed Assets | 64.2 | 21.8 |  |  |
| Other Investment Income | 231.3 | (140.7) | 379.1 | 220.1 |
| Cash flow from Investing Activities (B) | $(1,039.6)$ | $(1,179.7)$ | (326.3) | (876.1) |
| Cash flow from Financinag Activities |  |  |  |  |
| Dividend Paid | (164.2) | (154.5) | (228.5) | (244.7) |
| Tax On Dividend | (27.9) | (26.2) | (38.8) | (41.5) |
| Interest Paid | (433.1) | (348.8) | (458.5) | (425.4) |
| Proceed/ redemption from Borrowings | 786.8 | (242.1) | (490.8) | (717.7) |
| Cash flow from Financing Activities ( C ) | 161.6 | (771.6) | $(1,216.5)$ | $(1,429.3)$ |

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## DCF Valuation

|  | Growth |  |  |  | Cost of Discounting |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | ROIC | EBIT (1-T) | Rate | Reinvestment | FCFF | Capital | Factor | PV |
| TTM 12 months ( Y ) | 15.5\% | 1692.5 |  |  |  |  |  |  |
| $\mathrm{Y}+1$ | 15.5\% | 1833.3 | 8.32\% | 56\% | 798.2 | 13\% | 0.88 | 706.4 |
| $\mathrm{Y}+2$ | 15.5\% | 1985.8 | 8.32\% | 56\% | 864.7 | 13\% | 0.78 | 677.2 |
| $\mathrm{Y}+3$ | 15.5\% | 2151.1 | 8.32\% | 56\% | 936.6 | 13\% | 0.69 | 649.1 |
| $\mathrm{Y}+4$ | 15.5\% | 2330.0 | 8.32\% | 56\% | 1014.5 | 13\% | 0.61 | 622.2 |
| $Y+5$ | 15.5\% | 2523.9 | 8.32\% | 56\% | 1098.9 | 13\% | 0.54 | 596.5 |
| Y+6 | 12.0\% | 2724.7 | 7.96\% | 66\% | 918.2 | 12\% | 0.48 | 443.4 |
| Y+7 | 12.0\% | 2931.6 | 7.59\% | 63\% | 1076.9 | 12\% | 0.43 | 465.1 |
| $\mathrm{Y}+8$ | 12.0\% | 3143.5 | 7.23\% | 60\% | 1250.0 | 11\% | 0.39 | 485.5 |
| $\mathrm{Y}+8$ | 12.0\% | 3359.2 | 6.86\% | 57\% | 1437.7 | 11\% | 0.35 | 504.9 |
| Y+9 | 12.0\% | 3577.6 | 6.50\% | 54\% | 1639.7 | 10\% | 0.32 | 523.5 |
|  |  |  |  |  | PV of terminal |  |  |  |
| Terminal Value | 10.50\% | 3810.11 |  | 62\% | 1451.5 | 41470.6 | Value | 13240.0 |
|  |  |  |  |  |  |  | PV of Frim Value | 18913.8 |
|  |  |  |  |  |  |  | (-)Debt | 3551.00 |
|  |  |  |  |  |  |  | (+)Cash | 64.80 |
|  |  |  |  |  |  |  | (+)Investment |  |
|  |  |  |  |  |  |  | Book @ 50\% |  |
|  |  |  |  |  |  |  | Discount | 882.5 |
|  |  |  |  |  |  |  | Intrinsic Value | 16310.09 |
|  |  |  |  |  |  |  | Current Market Cap | 12162 |
|  |  |  |  |  |  |  | Upside \% | 34.1\% |

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We value the company on DCF model. We have observed that company's reinvestment rate (Net CAPEX+ Change in Working Capital) has been around $55-56 \%$ in last $4-5$ years after change in revenue mix. Therefore we assume the same reinvestment rate for next 5 years. Along with the growth, ROIC also will move towards the industry average hence reinvestment rate will also change correspondingly. We assume that in long run growth will converge towards risk free rate (Proxy growth of the economy).

We have used bottom up beta and mature market risk premium + default spread of India (country risk premium) to arrive at cost of capital. Since company is part of chemical companies hence business beta has to be adjusted accordingly. In the long run we believe mature market premium along with default spread will narrow down and accordingly the cost of capital at terminal year will be $10 \%$. Atul's Post tax operating ROIC has been continuously improving because of change in revenue mix however we have not considered that impact in our valuation. On the contrary we have assumed that company's ROIC will move lower and converge towards industry average in long run.

Since company has been generating consistent free cash flow, we prefer to use DCF valuation. Our intrinsic value of the Atul equity per share is around Rs. 515 which is around $26 \%$ upside from CMP. Atul also holds investment book valued at Rs. 1765 mln and we valued it at $50 \%$ discount and arrived at value of Rs. 33 per share. Hence our expected value of Atul is Rs. 548.

We believe stock is currently undervalued as market is not reflecting correct value of Atul's operating business. We will recommend to buy the stock at CMP for an upside of $34.1 \%$ from current market price.

| Key Statistics | FY 12a | FY 13a | FY 14e | FY 15e |
| :--- | ---: | ---: | ---: | ---: |
| Sales Growth \% | 15.24 | 13.97 | 12.22 | 8.69 |
| EBIDTA Growth\% | $10.5 \%$ | $28.8 \%$ | $12.2 \%$ | $11.1 \%$ |
| EPS | 30.71 | 38.57 | 51.36 | 55.00 |
| EBIDTA Margin \% | $11.6 \%$ | $13.1 \%$ | $13.1 \%$ | $13.4 \%$ |
| PAT Margin \% | $5.1 \%$ | $5.6 \%$ | $6.6 \%$ | $6.5 \%$ |
| ROCE | $21.1 \%$ | $24.8 \%$ | $27.2 \%$ | $28.4 \%$ |
| ROE | $13.9 \%$ | $15.2 \%$ | $17.2 \%$ | $16.0 \%$ |
| ROIC (post Tax) | $12.2 \%$ | $13.8 \%$ | $15.1 \%$ | $15.8 \%$ |
| Valuation Ratio |  |  |  |  |
| PE | 13.32 | 10.60 | 7.96 | 7.44 |
| EV/EBIDTA | 7.55 | 5.86 | 5.22 | 4.70 |
| EV/Sales | 0.87 | 0.77 | 0.68 | 0.63 |
| P/BV | 1.94 | 1.67 | 1.42 | 1.22 |
| Dividend Yield | $1.1 \%$ | $1.0 \%$ | $1.5 \%$ | $1.6 \%$ |
|  |  |  |  |  |

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## Key Concern

## Further slowdown in an economy

Company's various segments are dependent on economy growth of the country hence any slowdown in domestic and global economy will have negative impact on company's financial performaqnce.

## Spike in interest rate

Our DCF valuation is based on number of variable and discounting rate is derived from India's 10 year Government securities alongwith vis a vis equity risk premium which depends on mature market interest rate. Any spike in interest rate either in India or mature market will reduce the value accordingly.

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[^0]:    Source－Ace equity，AR and Anandrathi Research

[^1]:    Source- Ace Equity, AR and Anandrathi Research

