## INFORMATION TECHNOLOGY

eClerx reported 6.1\% Q2FY13 revenue growth at $\$ 29.8 \mathrm{mn}$ (SPAe: $\$ 30.4 \mathrm{mn}$ ) on the back of 4.6\% inorganic growth through Agilyst and $1.5 \%$ organic growth. Its EBIT Margins declined by 490bps to $32.4 \%$ sequentially on the back of higher employee and amortization cost. PAT margins came down to $15.6 \%$ from $33.5 \%$ in Q1FY13, cumulatively affected due to decrease in EBIT margins coupled with other income loss of INR 187 mn . Thus, we have adjusted our FY13 EPS to inculcate this drop. However, we expect FY14 numbers to be inline with our existing estimates on the back of strong order pipeline. We continue to recommend BUY with a 18-month TP of INR 874.0

Revenue Growth - Inorganic Growth Driver
eClerx reported Q2FY13 revenue of $\$ 29.8 \mathrm{mn}$ slightly below our expectation of $\$ 30.4 \mathrm{mn}$. It's $6.1 \%$ sequential USD revenue growth was driven by (i) Agilyst acquisition (4.6\%) with Q2 being the first fully accounted quarter and (ii) Organic growth (1.5\%) of which 3\% was volume driven, partially offset by pricing cuts of $1.5 \%$ given to some clients as bulk discounts for business continuity. The company added 4 new clients with the total number of active clients being stable at 54 .

## Margin - Decline

The EBIT Margins (excl. Other Income) declined by 490bps QoQ on the back of (i) Sales and Delivery headcount at onsite increasing from 52 to 59 and higher employee cost due to increased attrition (-360bps) (ii) Goodwill amortization of Agilyst (-200bps) (iii) INR appreciation by the end of the quarter (-100bps) partially offset by G\&A efficiency gains (+170bps). The PAT declined from $33.5 \%$ to $15.6 \%$ on account of EBIT Margin decline and Other Income loss of INR 187mn emanating out of Hedge Loss of INR 120mn and Revaluation loss of INR 88 mn . We expect to see margins stabilize at these level in FY13 because of continuing S\&M spend, integration charge and amortization cost.


## Growth Avenues

The growth was mainly backed by US operations, with contribution of North America to overall business growing from $71 \%$ to $75 \%$. Top-5 clients contributed less than $80 \%$ for the first time in 12 quarters. Revenues from SEZ business saw a decline causing a jump in tax rates. We expect the tax rates to stabilize at 23\% for FY13.

## Capex

The company has increased seating capacity in Pune to 4600 seats. It has signed a lease to take ${ }^{\sim} 22 k$ sq.ft. in Chandigarh to increase total capacity to 1200 seats there. It has expanded its office in London and Philadelphia and plans to expand New York office as well, in H2FY13. The company has estimated a total outflow of \$19\$24mn for Agilyst acquisition.

## Outlook and Recommendation

We have adjusted our FY13 EBIT and PAT numbers to inculcate the employee, integration and amortization costs for H2FY13/14. However we expect the company to clock $27 \%$ USD revenue CAGR over FY12-14E at lower but stable margins of $35.6 \% / 34.1 \%$ in FY13E/14E. Thus, we continue to recommend BUY with 18-month TP of INR 874.0 at 12x FY14E earnings.

| YE Mar (INR Mn) | FY11 | FY12 | FY13E | FY14E |
| :--- | ---: | ---: | ---: | ---: |
| Revenue | $3,421.0$ | $4,728.4$ | $6,397.0$ | $7,546.6$ |
| Growth \% | $33.1 \%$ | $38.2 \%$ | $35.3 \%$ | $18.0 \%$ |
| EBIDTA | $1,346.0$ | $1,896.3$ | $2,467.2$ | $2,784.7$ |
| Net Income | $1,224.8$ | $1,595.8$ | $1,721.2$ | $2,134.3$ |
| Adj. EPS | 40.7 | 54.9 | 59.2 | 73.4 |
| Growth \% | $50.7 \%$ | $34.9 \%$ | $7.9 \%$ | $24.0 \%$ |
| P/E | 19.74 | 14.63 | 13.56 | 10.94 |
| ROE | $55.9 \%$ | $58.6 \%$ | $48.2 \%$ | $45.0 \%$ |
| PBV | 9.73 | 7.62 | 5.72 | 4.31 |
| EV/EBIDTA | 16.5 | 11.7 | 8.8 | 7.4 |

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Fig 1. Quarterly Performance - 6.4\% IP led and 3\% Product Engineering

| Quarterly Performance | Quarterly Numbers |  |  |  |  | QoQ Growth Trend (\%) |  |  |  |  | $\begin{array}{l\|} \hline \text { (\%) } \\ \hline \text { Q2FY12 } \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q2FY13 | Q2FY12 | YoY | Q1FY13 | Q2FY13 | Q4FY12 | Q1FY13 | Q3FY12 | Q4FY12 | Q3FY12 |  |
| Revenues (USD Mn) | 30 | 24 | 22.63\% | 28 | 6.05\% | 26 | 10.20\% | 25 | 0.39\% | 4.53\% | 8.97\% |
| Revenues (INR Mn) | 1,617 | 1,137 | 42.22\% | 1,537 | 5.20\% | 1,276 | 20.49\% | 1,320 | -3.34\% | 16.07\% | 14.16\% |
| Less: Employee Cost | 745 | 498 | 49.52\% | 652 | 14.16\% | 575 | 13.38\% | 519 | 10.84\% | 4.22\% | 11.41\% |
| Gross Profit | 872 | 639 | 36.53\% | 885 | -1.41\% | 700 | 26.34\% | 801 | -12.53\% | 25.30\% | 16.39\% |
| Gross Margins | 53.95\% | 56.20\% |  | 57.57\% |  | 54.90\% |  | 60.67\% |  |  |  |
| Less: G\&A | 199 | 153 | 30.13\% | 238 | -16.34\% | 187 | 27.27\% | 161 | 16.15\% | 5.23\% | 20.47\% |
| Less: S\&M | 72 | 44 | 63.54\% | 35 | 103.27\% | 46 | -23.25\% | 43 | 8.23\% | -3.15\% | 37.50\% |
| EBIDTA | 601 | 442 | 36.05\% | 611 | -1.65\% | 467 | 30.86\% | 597 | -21.74\% | 35.08\% | 13.33\% |
| EBIDTA Margins | 42.06\% | 37.66\% |  | 38.62\% |  | 38.17\% |  | 44.19\% |  |  |  |
| Less: Depreciation | 77 | 31 |  | 38 |  | 40 |  | 34 |  |  |  |
| EBIT | 524 | 411 | 27.57\% | 573 | 102.78\% | 427 | -5.88\% | 563 | 17.48\% | 10.85\% | 29.17\% |
| EBIT Margins | 36.67\% | 35.02\% |  | 36.22\% |  | 34.87\% |  | 41.65\% |  |  |  |
| Add: Exchng Diff |  | 102 |  | - |  |  |  | 31 |  |  |  |
| Add: Other Income | (187) | 37 |  | 46 |  | (51) |  | 31 |  |  |  |
| PBT | 337 | 513 |  | 619 |  | 375 |  | 625 |  |  |  |
| Less: Taxes | 85 | 108 |  | 105 |  | 71 |  | 126 |  |  |  |
| Tax Rate | 25.31\% | 21.13\% |  | 16.98\% |  | 18.99\% |  | 20.14\% |  |  |  |
| PAT | 252 | 405 | -37.84\% | 514 | -8.57\% | 304 | 34.33\% | 499 | -24.14\% | 36.91\% | 12.30\% |
| PAT Margins | 30.60\% | 35.61\% |  | 30.60\% |  | 23.84\% |  | 37.85\% |  |  |  |
| Add: Extraordinary Items | - | - |  | 21 |  | - |  | - |  |  |  |
| Net Income | 252 | 405 |  | 493 |  | 304 |  | 499 |  |  |  |
| EPS (Diluted) | 8.6 | 15.3 | -43.73\% | 16.9 | -49.05\% | 10.5 | 60.95\% | 17.3 | -39.31\% | 13.07\% | 25.41\% |

(Source: Company, SPA)
Fig 2. Geographical Segment Performance

| Geographical Breakdown | Share Proportion (\%) |  |  |  |  | QoQ Growth Trend (\%) |  |  |  |  | YoY Growth (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q2FY12 | Q3FY12 | Q4FY12 | Q1FY13 | Q2FY13 | Q2FY13 | Q1FY13 | Q4FY12 | Q3FY12 | Q2FY12 |  |
| North America | 61.00\% | 61.00\% | 63.00\% | 60.00\% | 58.00\% | 13.22\% | 5.69\% | 16.11\% | 12.57\% | 0.39\% | 41.50\% |
| Europe | 35.00\% | 34.00\% | 30.00\% | 33.00\% | 34.00\% | 1.32\% | 8.99\% | -14.15\% | -3.51\% | -3.79\% | -10.38\% |
| RoW | 4.00\% | 5.00\% | 7.00\% | 6.00\% | 8.00\% | -5.80\% | 20.79\% | 22.59\% | -30.32\% | 17.13\% | -18.24\% |

(Source: Company, SPA)
Fig 3. Client Segment Performance

| Client Conc. <br> Breakdown | Share Proportion (\%) |  |  |  |  | QoQ Growth Trend (\%) |  |  |  |  | YoY Growth (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q2FY12 | Q3FY12 | Q4FY12 | Q1FY13 | Q2FY13 | Q2FY13 | Q1FY13 | Q4FY12 | Q3FY12 | Q2FY12 |  |
| Top 5 Clients | 81.00\% | 82.00\% | 87.00\% | 87.00\% | 86.00\% | 40.06\% | 34.26\% | 33.45\% | 29.59\% | 22.26\% | 12.65\% |
| Non Top 5 | 19.00\% | 18.00\% | 13.00\% | 13.00\% | 14.00\% | 3.87\% | 22.53\% | 45.38\% | 29.59\% | 12.22\% | 83.95\% |

(Source: Company, SPA)

Fig 4. Employee Costs increased due to onsite employees and high attrition.

(Source: Company, SPA)

Fig 5. Higher employee cost led to decrease in gross margins.


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Fig 6. Sales Team was beefed up from 52 to 59, hence increase in S\&M spend.

(Source: Company, SPA)

(Source: Company, SPA)
Fig 8. Non-top 5 clients continued to show good growth YoY on a lower base.


[^1]Fig 9.215 net hires in Q2FY13 on the back of 1140 in the last quarter.


Net Additions Total Employee
(Source: Company, SPA)
Fig 10. Fixed Bid contracts stable as a \% of overall revenue

(Source: Company, SPA)

Fig 11. Employee growth catching up with USD revenue growth.

(Source: Company, SPA)

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## Finance

| Income Stat. YE Mar (INR Mn) | FY11 | FY12 | FY13E | FY14E |
| :--- | ---: | ---: | ---: | ---: |
| Net Sales (USD Mn) | 75.5 | 97.5 | 120.7 | 157.9 |
| Growth (\%) | $37.23 \%$ | $29.14 \%$ | $23.79 \%$ | $30.79 \%$ |
| Net Sales | 3,421 | 4,728 | 6,397 | 7,547 |
| Growth (\%) | $33.10 \%$ | $38.22 \%$ | $35.29 \%$ | $17.97 \%$ |
| Employee Expenses | 1,477 | 2,039 | 2,817 | 3,404 |
| G\&A | 475 | 628 | 857 | 1,072 |
| S\&M | 124 | 165 | 256 | 287 |
| EBIDTA (excl OI) | 1,346 | 1,896 | 2,467 | 2,785 |
| EBIDTA Margin (\%) | $39.35 \%$ | $40.11 \%$ | $38.57 \%$ | $36.90 \%$ |
| EBIDTA Growth (\%) | $59.49 \%$ | $40.89 \%$ | $30.10 \%$ | $12.87 \%$ |
| Depreciation | 91 | 130 | 91 | 113 |
| EBIT | 1,255 | 1,767 | 2,377 | 2,672 |
| EBIT Margins (\%) | $36.68 \%$ | $37.36 \%$ | $37.15 \%$ | $35.40 \%$ |
| Interest Expense | - | - | - | - |
| Other Income | 240 | 223 | $(41)$ | 313 |
| PBT | 1,495 | 1,990 | 2,335 | 2,984 |
| Tax Expenses | 168 | 399 | 514 | 750 |
| PAT | $\mathbf{1 , 3 2 8}$ | $\mathbf{1 , 5 9 6}$ | $\mathbf{1 , 8 2 1}$ | $\mathbf{2 , 2 3 4}$ |
| PAT Margins (\%) | $38.80 \%$ | $33.75 \%$ | $28.47 \%$ | $29.61 \%$ |
| PAT Growth $(\%)$ | $80.54 \%$ | $20.21 \%$ | $14.12 \%$ | $22.69 \%$ |
| Exceptionals | 103 | - | - | - |
| APAT | $\mathbf{1 , 2 2 5}$ | $\mathbf{1 , 5 9 6}$ | $\mathbf{1 , 8 2 1}$ | $\mathbf{2 , 2 3 4}$ |
| APAT Margins (\%) | $35.80 \%$ | $33.75 \%$ | $28.47 \%$ | $29.61 \%$ |
| APAT Growth (\%) | $66.56 \%$ | $30.30 \%$ | $14.12 \%$ | $22.69 \%$ |


| Key Ratios | FY11 | FY12 | FY13E | FY14E |
| :--- | ---: | ---: | ---: | ---: |
| Per Share Data (INR) |  |  |  |  |
| Reported EPS | 41.4 | 54.9 | 59.2 | 73.4 |
| Adj. EPS | 40.7 | 54.9 | 59.2 | 73.4 |
| Growth (\%) | $9.60 \%$ | $34.93 \%$ | $7.85 \%$ | $24.01 \%$ |
| CEPS | 40.0 | 52.3 | 65.4 | 70.9 |
| DPS | 19.0 | 25.3 | 27.2 | 33.8 |
| BVPS | 82.6 | 105.4 | 140.4 | 186.3 |
| FCFPS | 54.3 | 49.1 | 55.6 | 83.2 |
|  |  |  |  |  |
| Return Ratios (\%) |  |  |  |  |
| RoCE | $50.37 \%$ | $52.00 \%$ | $49.00 \%$ | $40.04 \%$ |
| RoIC | $46.30 \%$ | $46.24 \%$ | $42.95 \%$ | $35.13 \%$ |


| Du Pont Analysis |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Tax Burden | $87.96 \%$ | $80.21 \%$ | $77.00 \%$ | $74.00 \%$ |
| Interest Burden | $110.96 \%$ | $112.62 \%$ | $98.19 \%$ | $112.15 \%$ |
| Sales Turnover | 0.37 | 0.37 | 0.36 | 0.34 |
| Asset Turnover | 1.56 | 1.74 | 1.79 | 1.59 |
| Debt Liabilities | 1.00 | 1.00 | 1.00 | 1.00 |
| RoE | $55.89 \%$ | $58.60 \%$ | $48.20 \%$ | $44.96 \%$ |


| Balance Sheet (INR Mn) | FY11 | FY12 | FY13E | FY14E |
| :--- | ---: | ---: | ---: | ---: |
| Share Capital | 289 | 291 | 291 | 291 |
| Stock Outstanding | 3 | 3 | 2 | 2 |
| Reserves and Surplus | 2,092 | 2,769 | 3,787 | 5,122 |
| Total Networth | 2,384 | 3,063 | 4,079 | 5,415 |
| Long Term Provisioning | - | 2 | 2 | 2 |
| Secured / Unsecured | - | - | - | - |
| Deferred Tax Liability | - | 2 | 7 | - |
| Source of Funds | 2,384 | 3,066 | 4,088 | 5,417 |
|  |  |  |  |  |
| Net Block | 370 | 236 | 231 | 250 |
| CWIP | - | - | - | - |
| Goodwill | - | - | - | - |
| Investments | 279 | 999 | 1,181 | 1,500 |
| Current Assets | 2,873 | 2,675 | 3,689 | 4,888 |
| Current Liabilities | 1,144 | 853 | 1,013 | 1,228 |
| Net Current Assets | 1,728 | 1,822 | 2,677 | 3,660 |
| Deferred Tax Assets | 7 | 10 | - | 6 |
| Application of Funds | 2,384 | 3,066 | 4,088 | 5,417 |


| Cash Flow (INR Mn) | FY11 | FY12 | FY13E | FY14E |
| :--- | :---: | :---: | :---: | :---: |
| EBT | 1,392 | 1,990 | 2,235 | 2,884 |
| Misc. Expenditure | $(1)$ | $(1)$ | $(1)$ | - |
| Add: Depreciation | 91 | 130 | 191 | 213 |
| Less: Taxes Paid | $(168)$ | $(394)$ | $(514)$ | $(750)$ |
| Change in Working Capital | 209 | $(420)$ | $(368)$ | $(40)$ |
| CFs from Operations (a) | $\mathbf{1 , 5 2 4}$ | $\mathbf{1 , 3 0 5}$ | $\mathbf{1 , 5 4 3}$ | $\mathbf{2 , 3 0 7}$ |
| Change in Fixed Assets | $(43)$ | $(121)$ | $(74)$ | $(110)$ |
| Change in Investments | 496 | $(720)$ | $(182)$ | $(319)$ |
| Others | - | - | - | - |
| CFs from Investments (b) | 453 | $\mathbf{( 8 4 1 )}$ | $\mathbf{( 2 5 6 )}$ | $(429)$ |
| Change in Equity | - | - | - | - |
| Change in Debt | $(0)$ | - | - | - |
| Dividend Paid | $(509)$ | $(746)$ | $(888)$ | $(1,023)$ |
| CFs from Financing (c) | $\mathbf{( 5 0 9 )}$ | $\mathbf{( 7 4 6 )}$ | $\mathbf{( 8 8 8 )}$ | $\mathbf{( 1 , 0 2 3 )}$ |
| Change in Cash (a+b+c) | $\mathbf{1 , 4 6 9}$ | $\mathbf{( 2 8 2 )}$ | 398 | $\mathbf{8 5 5}$ |
| Opening Cash | 471 | 1,940 | 1,189 | 1,676 |
| Closing Cash | $\mathbf{1 , 9 4 0}$ | $\mathbf{1 , 6 5 8}$ | $\mathbf{1 , 5 8 7}$ | $\mathbf{2 , 5 3 1}$ |
| FCF | 1,567 | 1,426 | 1,617 | 2,418 |


| Valuation Ratios |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| P/E $(\mathrm{x})$ | 19.74 | 14.63 | 13.56 | 10.94 |
| P/BV $(\mathrm{x})$ | 9.73 | 7.62 | 5.72 | 4.31 |
| PEG $(\mathrm{x})$ | 2.06 | 0.42 | 1.73 | 0.46 |
| EV/ Sales $(\mathrm{x})$ | 6.50 | 4.69 | 3.39 | 2.75 |
| EV/EBIDTA $(\mathrm{x})$ | 16.53 | 11.68 | 8.78 | 7.44 |
| Payout Ratio (\%) | $53.82 \%$ | $53.82 \%$ | $53.82 \%$ | $53.82 \%$ |



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1. Analyst ownership of the stock - Yes
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[^0]:    (Source: Company, SPA)

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