

## Equities

14 March 2012 | 28 pages

# Global Equity Strategist

## Margins Migrate West, Sales Migrate East

- Margin Highs, Margin Lows** — Non-financial corporate profit margins in the US and Europe are near pre-crisis highs. Investors worry this is unsustainable. By contrast, Asia ex Japan margins are close to their lowest levels in two decades.
- Globalisation At Work** — Asian companies have pursued a sales-maximising business strategy, which is consistent with lower margins. At the same time, US and European companies have adopted a margin-maximising strategy, which is consistent with lower turnover. Margins have migrated from East to West.
- Competitive Advantages** — A sales-maximising business model allows Asian companies to exploit their competitive advantage of cheap labour. While US and European margins have been rising, there hasn't been much new capex to compete away these super-normal profits.
- Margin Outlook** — Those waiting for the mean-reversion of US/European margins may be disappointed. We believe high Western margins are sustainable. Asia's wafer-thin margins make it sensitive to swings in global growth. The region should remain high beta until business models reverse. We believe Japanese companies are neither margin nor sales maximisers so the region deserves a discount rating.

### Equities

#### Robert Buckland

+44-20-7986-3947  
robert.buckland@citi.com

#### Mert C Genc

+44-207-986-4087  
mert.genc@citi.com

#### Beata M Manthey, PhD

+44-20-7986-4349  
beata.manthey@citi.com

#### Hasan S Tevfik, CFA

+44-20-7986-4110  
hasan.tevfik@citi.com

#### US

Tobias M Levkovich  
Scott T Chronert

#### Europe

Jonathan Stubbs  
Adrian Cattley

#### Japan

Kenji Abe, PhD

#### Global Emerging Markets

Geoffrey Dennis

#### Asia ex Japan

Markus Rosgen

#### Latin America

Jason Press

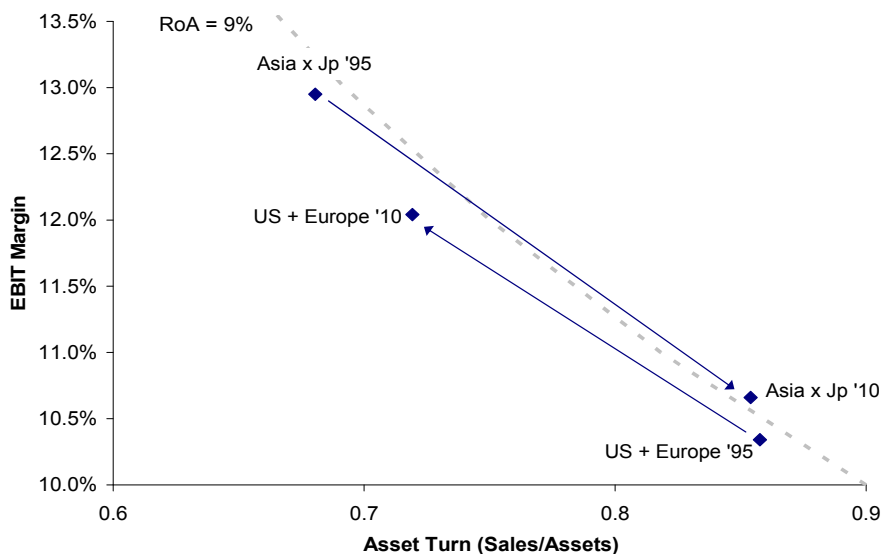
#### CEEMEA

Andrew Howell, CFA

#### Australia & New Zealand

Tony Brennan

Figure 1. Changing Business Models. Asset Turn vs EBIT Margin (Non-Fins). 1995 vs 2010.



\* Asia ex Japan = China, Hong Kong, India, Indonesia, Korea, Malaysia, Philippines, Singapore, Taiwan and Thailand. Source: Company Data, Factset, MSCI, CIRA.

See Appendix A-1 for Analyst Certification, Important Disclosures and non-US research analyst disclosures.

Citi Investment Research & Analysis is a division of Citigroup Global Markets Inc. (the "Firm"), which does and seeks to do business with companies covered in its research reports. As a result, investors should be aware that the Firm may have a conflict of interest that could affect the objectivity of this report. Investors should consider this report as only a single factor in making their investment decision.

## Contents

<b>Margins Migrate West, Sales Migrate East</b>	<b>3</b>
<b>Margins Migrating West, Sales Migrating East</b>	<b>4</b>
<b>Through the Lens of the Asian Crisis</b>	<b>7</b>
<b>Global Margin Outlook</b>	<b>9</b>
<b>Strategy Outlook</b>	<b>11</b>
<b>Macro Out-takes</b>	<b>13</b>
Regional Strategy	14
<b>Market Outlook</b>	<b>16</b>
Regional Strategy	16
Sector Strategy	16
Risk	16
<b>Global Market Intelligence</b>	<b>17</b>
<b>Appendix A-1</b>	<b>24</b>

# Margins Migrate West, Sales Migrate East

Despite a wounded financial system, ongoing deleveraging and weak growth, corporate profit margins in the US and Europe are again approaching multi-decade highs. Many investors worry this is unsustainable. At the same time, Asian margins have been falling. In this week's Global Equity Strategist, we analyse why there has been a structural increase in US and European margins, while Asian margins have declined.

## East to West margin migration

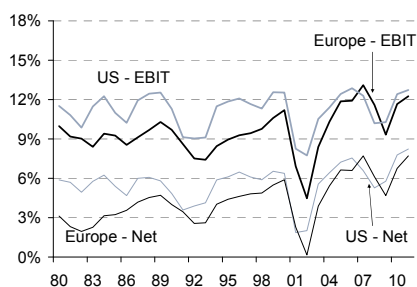
Changing business models mean that corporate profit margins have migrated from East to West. Following the banking and currency crisis in the late 1990s, Asian companies began to adopt a sales-maximising business model, which was consistent with lower profit margins. Meanwhile, companies in the US and Europe have undertaken a margin-maximising business strategy, which involves lower turnover. Business models are unlikely to reverse course soon, in our opinion. While margins are high in the West, capex is not competing these profits away. Low US and European equity valuations are preserving profitability by discouraging capex. Of course profit margins remain susceptible to cyclical risks, but there is little to suggest the structural increase in Western company margins will give way to a structural decrease anytime soon.

## Margin Highs, Margin Lows

Despite de-leveraging and meager GDP growth, Western companies have delivered profit margins<sup>1</sup> many investors thought were out of reach. Rather than rejoicing, investors now worry these margins are unsustainable, especially given the obvious economic headwinds.

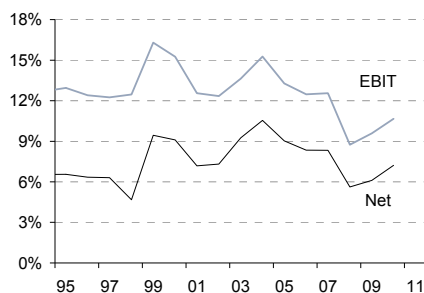
The recovery in profits since the global financial crisis has meant that US and Pan Europe non-financial EBIT margins are approaching pre-crisis peaks (Figure 2). The recovery in net profit margins has been even stronger. On this measure, US margins are around their highest level in 30 years. Investor caution is understandable. If margins revert back to long-term averages, non-financial company profits will have to fall by 30% to 40%.

Figure 2. US & Pan Europe Non-Fin Margins



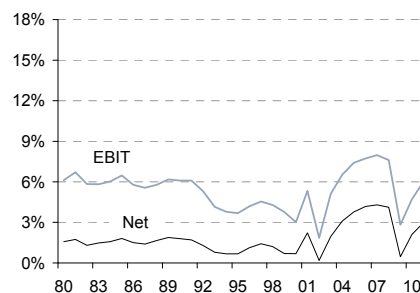
Source: Company Data, Factset, MSCI, CIRA.

Figure 3. Asia ex Japan Non-Financial Margins



Source: Company Data, Factset, MSCI, CIRA.

Figure 4. Japan Non-Financial Margins



Source: Company Data, Factset, MSCI, CIRA.

A number of factors have been cited as drivers of high margins in the US and Europe. Perhaps the most politically charged is that corporate profitability is rising at

<sup>1</sup> In this report the calculation of profit margins (and asset turn) is for companies in MSCI indices at a given date. If a company is removed from an MSCI index for a certain period, it is also removed from our margin (and asset turn) calculation. It is possible that our index level margin (and asset turn) calculations will change as index constituents change. This was the case around the Asian crisis when Malaysia left the MSCI Asia ex Japan index. However, our analysis shows that outside of the Asian crisis, constituent changes have been small drivers of margin (and asset turn) at the index level.

the expense of labour. Indeed the wage share of GDP has been falling in the US, while the profit share has risen. Also, falling interest, tax and depreciation expenses look to be driving net margins higher. This increase in margins has been achieved despite record commodity prices.

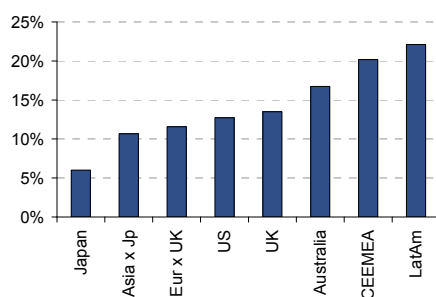
#### Margin lows in Asia ex Japan

While margins in the US and Europe have been on a structural uptrend over the last two decades, they have been heading the other way in Asia ex Japan<sup>2</sup>. In fact, Asian margins are below longer-term averages (Figure 3). The GDP recovery in Asia following the global financial crisis has been strong. But the margin recovery has been weak. Conversely, in the US and Europe, the GDP recovery has been weak but the margin recovery has been strong.

In Japan, margins have rebounded over the last few years, albeit from low levels (Figure 4). EBIT Margins here are back to the averages of the 1980s. Net profit margins are above long-term averages. Despite the increase in Japanese margins, they are structurally low when compared to other regions around the world.

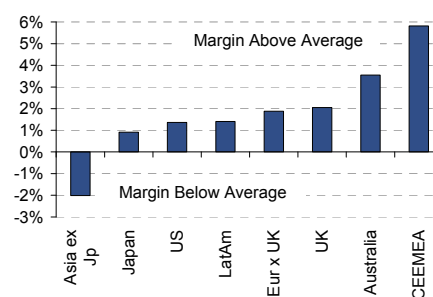
So an investor who believes margin mean-reversion is imminent is implicitly forecasting lower margins in the US and Europe and higher margin in Asia ex Japan. In Figure 6 we compare current margins for each region relative to their long-term averages.

Figure 5. Non-Financial EBIT Margins



Source: Company Data, Factset, MSCI, CIRA

Figure 6. EBIT Margin vs Avg Since 1995



Source: Company Data, Factset, MSCI, CIRA

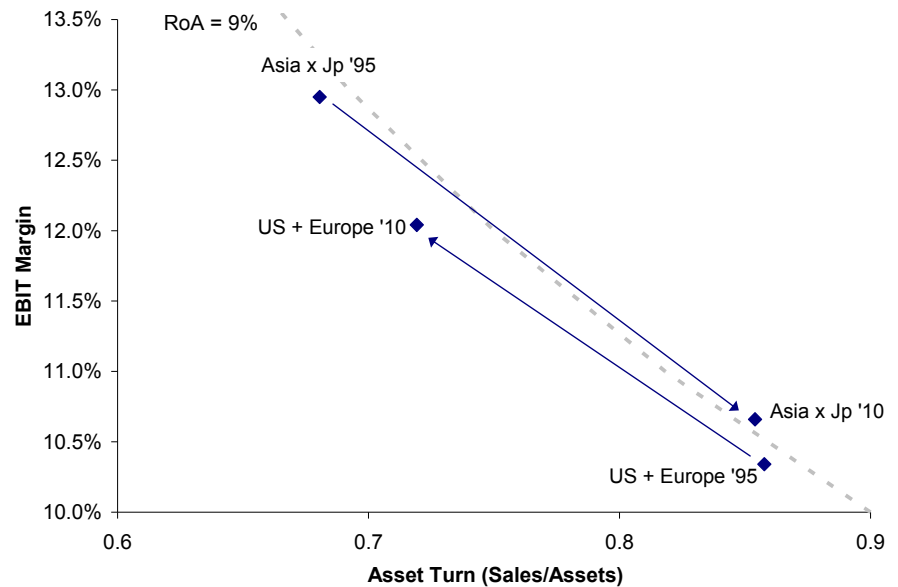
## Margins Migrating West, Sales Migrating East

EBIT margins have fallen in the East just as they have increased in the West. How has this happened? We believe this helps illustrate [globalisation at work](#)<sup>3</sup>. In Figure 7, we adopt Du Pont industry analysis to highlight the migration of margins from Asia to the US and Europe. The fall in Asia ex Japan margins over the last 15 years has occurred while asset turn has increased. At the same time, margins in the West have increased as asset turn has decreased.

<sup>2</sup> Asia ex Japan currently includes China, Hong Kong, India, Indonesia, Korea, Malaysia, Philippines, Singapore, Taiwan and Thailand.

<sup>3</sup> Cit Global Perspectives and Solutions, Trade Transformed: The Emerging New Corridors of Trade Power, 18 October 2011, Willem Buiters, Ebrahim Rahbari

Figure 7. Asset Turn vs EBIT Margin (Non-Financials). 1995 vs 2010.



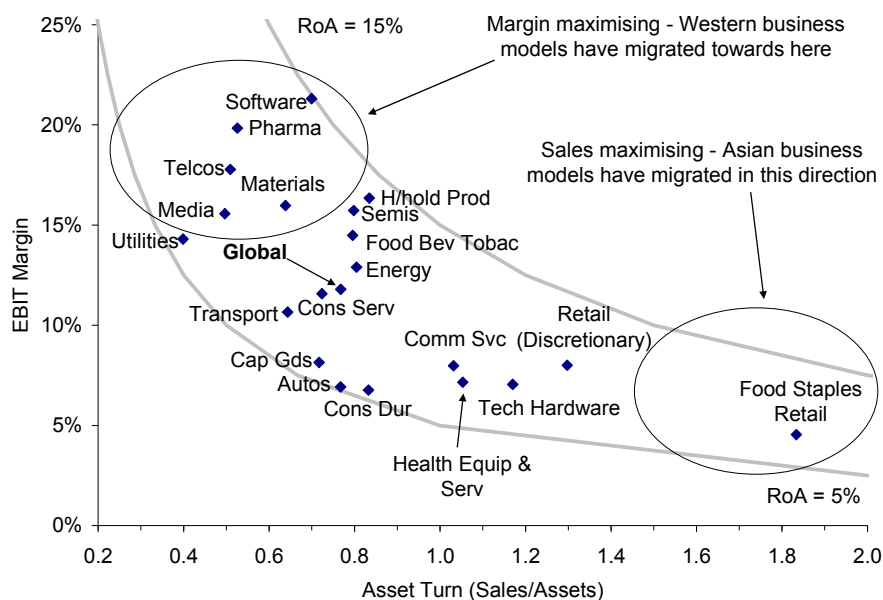
\* Asia ex Japan = China, Hong Kong, India, Indonesia, Korea, Malaysia, Philippines, Singapore, Taiwan and Thailand. Source: Company Data, Factset, MSCI, CIRA.

Trading places

What we have just experienced, at a global level, is a classic change in corporate strategy. Such changes are often the topic of textbook industry analysis<sup>4</sup>. Asian companies have adopted a turnover-maximising business model, which is consistent with lower margins. Companies elsewhere have pursued a margin-maximising business strategy, which is consistent with lower turnover. In Figure 8, we provide a snapshot of global industry margins and asset turn. The Eastern business model now looks more like a Grocery Store (Food Staples Retailing). Western business models look more like those of a Software or Media company.

<sup>4</sup> For more detail see "The Effects of Business Environment and Strategy on a Firm's Rate of Return on Assets", Thomas Selling and Clyde Stickney, Financial Analysts Journal, January-February 1989.

Figure 8. Global Industry Asset Turn vs EBIT Margin 2010

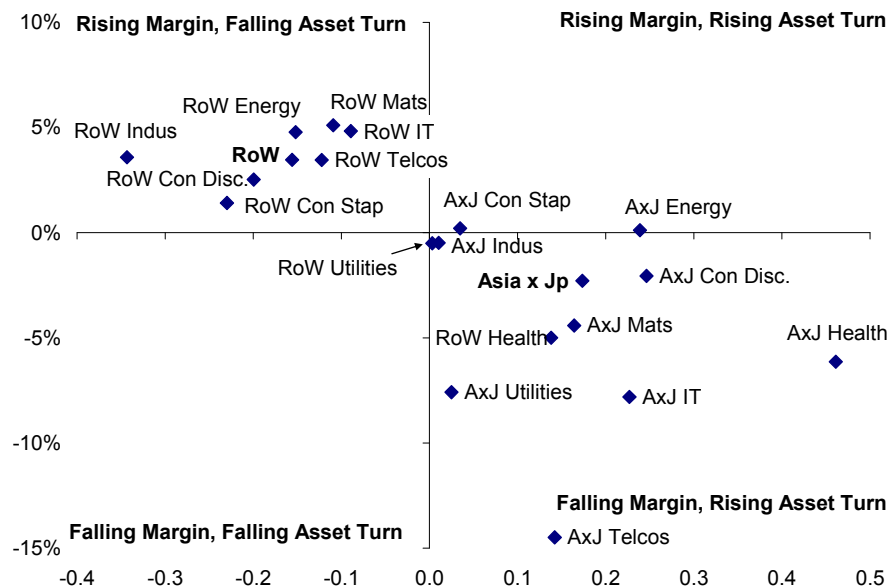


Source: Company Data, Factset, MSCI, CIRA.

So is the margin migration concentrated in just a few industries? No. In Figure 9 we look at the change in margin and asset turn for each major sector for Asia (AxJ) and the rest of the world. Asian sectors are almost exclusively found in the bottom right quadrant — they have increased asset turn and lowered margins since 1995. Meanwhile, most major sectors in the rest of world have decreased asset turn and increased margin. The obvious exception has been Health Care. Further analysis reveals that US Health Care companies have pursued more of a sales-maximising business model, while those in Europe have pushed on with a margin-maximising strategy.

Margin migration has been broad based

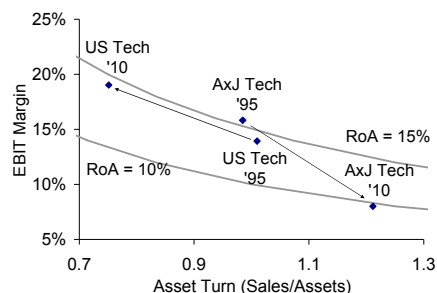
Figure 9. Change in Asia ex Jp (AxJ) & Rest of World (RoW) Margin & Asset Turn (1995-2010)



Source: Company Data, Factset, MSCI, CIRA.

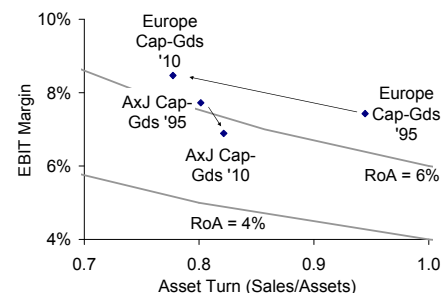
While the migration of margins has been broad-based, we can see it most clearly in tradable goods industries. For example, in Figure 10 we highlight the migration within the global IT sector. It seems that the rise in US Tech margins has occurred while Asian Tech companies have increased asset turn. We find something similar has happened between Asian and European Capital Goods (Figure 11).

Figure 10. Tech Margin & Asset Turn



Source: Company Data, Factset, MSCI, CIRA.

Figure 11. Cap Goods Margin & Asset Turn



Source: Company Data, Factset, MSCI, CIRA.

## Through the Lens of the Asian Crisis

So why have business models changed in the East? The banking and currency crisis in the late 1990s was instrumental in leading Asian companies to rethink their business strategy. Along with cheap labour, weaker currencies allowed Asian companies to successfully adopt a sales-maximising strategy. First, this exploited one of the region's competitive advantages — cheap labour. This provided employment growth at a crucial time. Second, a sales-maximising strategy helped generate much-needed foreign trade and made it easier for current accounts to move into surplus. Surpluses helped protect against the next potential crisis. So Asian governments were happy to see their companies moving in this direction.

### A textbook response

The textbook response to corporate Asia pursuing a sales-maximising business model is for companies elsewhere to adopt a margin-maximising strategy — consistent with lower asset turn. This is exactly what happened. Companies in the West moved their business model to where they didn't have to directly compete with the East. Of course, there are other drivers of why companies outside of Asia adopted such a strategy, we discuss these below.

### Changing Business Models, Raising Margins

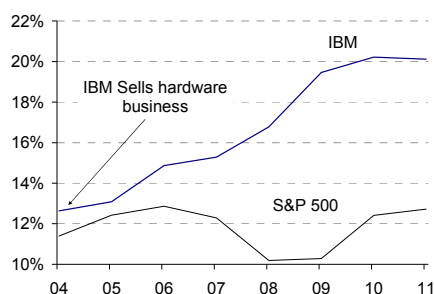
Companies in the West have realigned their business models in a number of ways. Many companies have sold off their high-turnover/low-margin businesses, often to Asian buyers. This has left a more profitable core business. This is the path IBM took in 2004 when it announced the sale of its lower-margin hardware business to Lenovo, the Chinese PC manufacturer. The deal allowed IBM to concentrate on its higher-margin remaining units including business services. IBM's EBIT margin and asset turn are 20% and 0.95x respectively. Lenovo's is 2% and 2.1x.

In addition to selling low-margin businesses, US and European companies have benefitted from the Asian supply chain. Tobias Levkovich, our US strategist, [notes that US Tech companies](#), and their use of the Asian supply chain, have been important in driving overall S&P 500 profit margins higher<sup>5</sup>. The most obvious

<sup>5</sup> Monday Morning Musings, Curiously Conflicted Clients, 10 February 2012. Tobias Levkovich, Lorraine Schmitt, Andrew Ward.

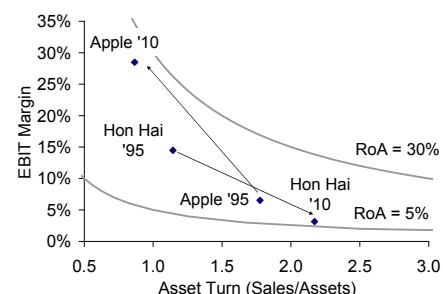
example here is Apple, which has realigned its business to take advantage of the opportunities in Asia. Apple is largely a designer of products and supply chain manager. Its EBIT margin is 30% and has an asset turn of 0.95x. The margin and asset turn of one of Apple's main suppliers, Hon Hai Precision Industry (trade name is Foxconn), are 3% and 2.2x respectively (Figure 13). However, the list does not end there. Scott Chronert, our US Small/Mid-cap Strategist, notes that many of his companies have either lowered costs by moving them to Asia or have sold off low-margin businesses to Asian counterparts.

Figure 12. IBM vs S&P 500 EBIT Margin



Source: Company reports and CIRAs

Figure 13. Apple vs Hon Hai 1995 to 2010



Source: Company reports and CIRA

### Consolidation helps too

Of course the increase in margins in the West is not entirely a response to changing business strategies in Asia. Consolidation has also helped. Our European capital goods analysts, Mark Fielding and Natalia Mamaeva, note that industry consolidation has meant surviving companies now have considerable market share and are able to wield monopolistic power, which can be seen through higher margins. This has certainly been the case for the ball-bearing industry. This is where the top 5 players once controlled 50% of the market, but now the top 3 players control more than 50%. The industry leader, SKF, has increased its EBIT margin to 17% from 12% in 1995.

Companies are relying more on service and brand to drive margins higher. This is a classic margin-maximising strategy. The increasing importance of service and brand for companies in developed markets can be seen by the rise of intangible assets on corporate balance sheets. This includes the value of brands, patents, software, and customer lists, amongst other assets. As this portion of the balance sheet grows, it suggests companies are relying more on service and brand to help raise profitability. Indeed our European strategists, Jonathan Stubbs and Adrian Cattley, note that LVMH's strong brands allows it to generate 35% EBIT margin for its trademark leather goods.

Our strategists in [Australia](#), [Russia](#), [Brazil](#), [South Africa](#)<sup>6</sup> and the UK, also note that strong Asian commodity demand, in part because of the shift to a sales-maximising business model, has also helped drive margins higher for big sectors in their markets. Tony Brennan in Australia notes that Australian Resources sector EBIT margins have almost doubled to 30% in the last 10 years. In LatAm, Jason Press notes a strong increase in Brazilian commodity company margins. However, both Tony and Jason highlight that the Dutch disease has meant margins for other companies in their market have been weak.

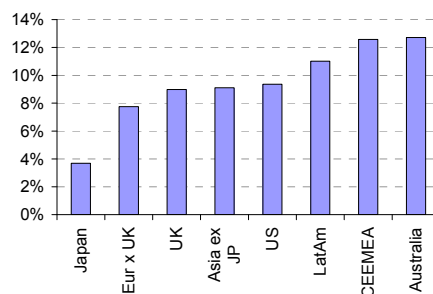
<sup>6</sup> These are "CARBS" markets. Please see CARBS Make You Strong, The Impact of the Cycle on the World's Key Commodity Markets, 21 November 2011. Kingsmill Bond, Andrey Kuzetsov, Tony Brennan, Jason Press, Richard Schellbach.



## Focus Is the Path to Higher Returns

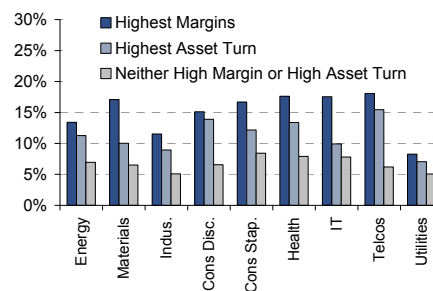
Neither the Eastern nor Western business model is right or wrong. We can see in Figure 14 that both Asian and US/European companies are generating similar RoAs. However, they are doing so using different business strategies. The end goal is to raise RoA and there is plenty of empirical evidence to suggest this can be done by focusing on either a sales- or margin-maximising business model.

Figure 14. Non-Financial RoA\*



\* RoA = EBIT Margin x Asset Turn.  
Source: MSCI, Factset, CIRA

Figure 15. Median RoA\* By Global Sector



\* RoA = EBIT Margin x Asset Turn.  
Source: MSCI, Factset, CIRA

## Japan is caught in the middle

Companies caught in the middle, however, tend to lack focus and so generate lower RoAs. In Figure 15 we show the median return on asset (EBIT Margin x Asset Turn) in each global sector for (1) companies with the highest third of margins, (2) companies with the highest third of asset turn, and (3) companies with neither the highest margin or asset turn. We find, without exception, companies with the highest margin or the highest asset-turn also generate the best RoAs. Companies from the US and Europe dominate those with the highest margins. Asia ex Japan companies are over represented in the group with the highest asset turn. Meanwhile, Japanese companies are over-represented in the middle — the group of companies that are neither margin nor sales maximisers. It should come as no surprise that Japanese companies tend to generate the lowest RoAs. They have not adopted a Western nor Eastern business model.

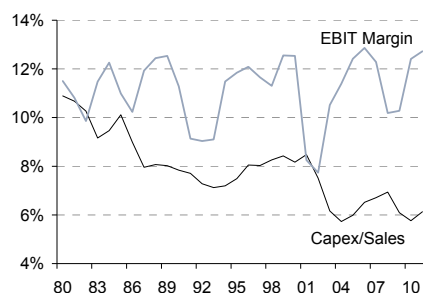
## Global Margin Outlook

So US and European margins have been on a structural uptrend. Conversely, Asian margins have fallen. Japanese margins have risen but still remain low by international standards. Margins in commodity markets (which include CEEMEA, LatAm and Australia) are the highest in the world. What is the outlook for margins from here?

### US/Europe — High margins to be sustained

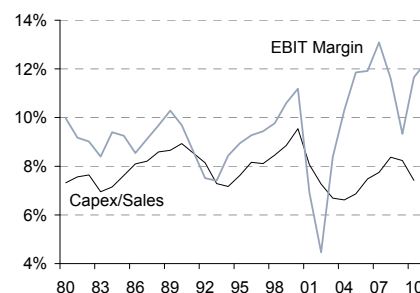
We can see how changing Western business models have also helped increase margins. But classic economic theory suggests new capital should compete away these super-normal profits. This has not occurred. As margins have risen, capex/sales ratios have been flat or declined in both markets. Despite high profitability and low interest rates, companies are reluctant to invest in new projects. As a consequence, companies that generate high margins don't face the competitive threat they would have if capex were higher.

Figure 16. US Capex vs EBIT Margin



Source: MSCI, Factset, CIRA

Figure 17. Pan-Europe Capex vs EBIT Margin



Source: MSCI, Factset, CIRA

This appears illogical. Surely high profits and low interest rates should trigger a capex boom that brings those profits down. But that has not occurred. We believe the lack of new investment is intertwined with the [end of the equity cult](#)<sup>7</sup> and associated derating of stock markets. As investors continue to reallocate out of equities, the cost of equity has risen and discouraged capex. Instead companies are spending their cash on M&A and share buybacks. They are choosing to buy rather than build. Ironically, the de-rating of US and European equities over the last decade has helped to preserve profitability by discouraging capex. So while profits remain sensitive to the economic cycle, those waiting for the structural mean-reversion in margins will continue to be disappointed. And if investors don't buy the stock market, then companies will. De-equitisation is the logical consequence of an equity market where a much-anticipated structural fall in profits fails to materialise.

### Asia — Operationally Geared

We believe Asia will slowdown on its sales maximising path, but business models are unlikely to reverse anytime soon. As Markus Rosgen, our Asia ex strategist, notes, there must be a limit to how much Asian companies are prepared to cut margins. They won't go to zero. Also, Markus highlights that wages in the region are rising, currencies are no longer depreciating, and transportation costs are increasing. All this makes Asia a little less competitive. While wages in China still remain low compared to what we see in the West (Figure 18), further wage inflation coupled with higher currencies and transport costs could be enough for China to lose some of its competitive advantage to other Emerging Markets like Mexico.

Asia's sales-maximising business model underlines why the equity market is so sensitive to changes in global economic momentum. Such a business model is highly operationally leveraged. A small fall in revenues will wipe out their wafer-thin margins. A moderate increase in revenues will make a substantial improvement in profits. Even though Asia has lower financial leverage than elsewhere, high operational leverage means Asian equities remain higher beta. Perhaps this is why Asian equities were as vulnerable to last year's European economic fears as European equities.

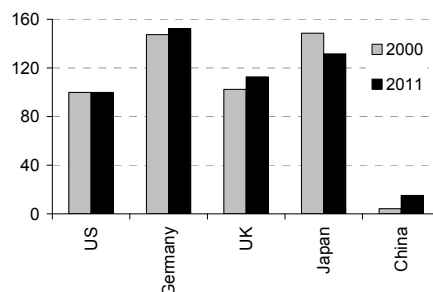
### Japan — Lack of Focus

Japanese companies have the worst of both worlds. EBIT margins are lower than the rest of Asia, while asset turn is close to US and European levels. It seems like Japan Inc has held on to its sales-maximising business model, which was appropriate during industrialization, but it no longer enjoys the competitive

<sup>7</sup> See "Global Equity Strategy, The End of A Cult", 1 September 2010.

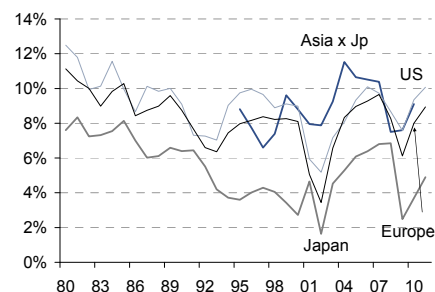
advantage of cheap costs. As a consequence, Japan operates on the lowest RoA in the world and so deserves a discount rating in our view. Japanese companies need to close the RoA gap with other regions to outperform on a sustained basis. With costs now up at Western levels, Japanese companies need to follow a more Western business model. They should sacrifice their Asian sales-maximising instincts to improve margins. They remain reluctant to do this.

**Figure 18. Labour Compensation, in USD, Rebased to US Levels**



Source: National Sources

**Figure 19. Non-Financial Return on Asset**



Source: Citi Investment Research and Analysis

## CARBS

Some of the major beneficiaries of Asia's development have been those commodity markets like Canada, Australia, Russia, Brazil and South Africa (CARBS). EBIT margins in these countries have risen while Asia pursued its sales-maximising commodity intensive business model. Commodity market margins have increased but asset turn has not fallen. Now these markets have some of the highest RoAs in the world. For now they are sales *and* margin maximising companies. However, our CARBS strategists note the real risk for these markets is if Asia backs away from its commodity-intensive business model. As asset turn fell in the US and Europe over the last 30 years, so did commodity consumption. Still, a reversal of Asia's sales-maximising business model does not seem imminent.

## Strategy Outlook

Rising margins in the US and Europe are making investors nervous. Many believe they are unsustainable at these levels. However, while Western margins have risen significantly, they are falling in the East.

But we believe changing business models are responsible for much of the shift in margins. Asian companies have adopted a sales-maximising business model. This is consistent with lower margins and means Asian companies are highly operationally geared. At the same time US/European companies have embarked on a margin-maximising business model, which is consistent with lower turnover. Both business models exploit competitive advantages and do not look like they will be reversing soon.

While Western margins have increased, capex hasn't and so is not competing away these super-normal profits. Of course profit margins remain susceptible to cyclical risks, but there is little to suggest the structural increase in US/European margins will give way to a structural decrease anytime soon. Western margin bears will continue to be disappointed.



---

# Macro Out-takes

---

*We provide brief summaries compiled by Bruce Rolph in The Globaliser presenting our colleagues' most recent work. Please let us know if you would like more detail.*

## Regional Strategy

Asia Pacific  
Markus Rosgen  
12-March-12

### [Pan Asia Strategy: The Asia Investigator - Corporate Asia: Cashed Up, Looking for a Date](#)

'2011 saw Asian M&A dip to 2005 levels', *highlights Asia Pacific Strategist Markus Rosgen*, 'but given the improved economic outlook, M&A levels most likely rise in 2012...Asian companies are long good balance sheets and cash flows but they are short brand recognition and intellectual property...also, a margin disadvantage of Asian companies vs those in mature markets means that most Asia-ex companies are price takers not settlers...on the other hand, the developed world is long brands, long corporate balance and long margins but public and private finances are not in as good a shape as in Asia-ex...as M&A offers a fast route to owning brands, we expect to see more Asian companies venture overseas in 2012 to gain brands and know-how'.

US  
Tobias Levkovich  
08-March-12

### [US Equity Strategy: Three Years Later...](#)

'US stock prices have doubled from the March 9, 2009 low', *announces US Strategist Tobias Levkovich*, 'and it is impressive that – despite all the claims of a new normal for American consumers who have lost jobs, lost homes and lost retirement funds – many discretionary consumer stocks have nearly tripled off the market bottom in 2009...but a five-year look, which allows one to see beyond the chaotic chasm that occurred during the 2007-2009 financial crisis period, presents numbers both fascinating and frightening...fascinating, in that many of the worst performers in the downdraft turned into the best ones when things turned around...and frightening, in that a five-year investment in Financials still turned into an almost 60% loss even as the overall S&P 500 was down marginally'.

Europe  
Jonathan Stubbs & Adrian Cattley  
08-March-12

### [European Portfolio Strategist: UK/Pan-European — Check Out Page 6](#)

'European equities look cheap on most valuation metrics. This should provide a floor for share prices in 2012 and is a good reason for investors to buy the dips in our view. Absolute valuations look attractive, relative look more attractive. Europe also cheap versus US/world and should be playground for value investors. Building on CAPE work by our global team, European equities could enjoy annualized double-digit returns over next 10 yrs based on P/E, DY, P/B, CAPE. While equities look attractive, value trade has run hard. We would caution against naked value (risk & beta too); prefer to combine value & other factors. Four value-plus strategies: 1) growth at a reasonable price (GARP), 2) price/book relative to ROE, 3) PEG and balance sheet, and 4) CDS-adjusted DYs.'

Emerging Markets  
Geoffrey Dennis  
08-March-12

### [Global Emerging Markets Strategy - Earnings Turning?...Up](#)

'Emerging markets EPS forecasts fell from 30% to 9% in the two years to January 2012', *notes Strategist Geoffrey Dennis*, 'which is the longest downtrend ever...however, last month we saw a bounce to 10.5% growth... earnings momentum has turned for Asia and Latam, around half of the countries, including all four BRICs, and among sectors, for Energy, Materials, Financials and IT...the recent pullback creates a new buying opportunity in EM equities...the key drivers – ample liquidity and valuations – remain and now earnings trends look better...we favor Brazil, China, Korea, and Peru'.

CEEMEA  
Andrew Howell  
12-March-12

[CEEMEA Equity Strategy: Notes from the frontier- Pakistan: New political possibilities, acute macro challenges](#)

'Pakistan is big and volatile', *admits Equity Strategist Andrew Howell*, 'indeed, Pakistan is the world's 6th largest country by population and one of the larger frontier equity markets, in 1980, Pakistan's per-capita GDP was 70% greater than China's; today it is 80% lower... and yet it would be a mistake to ignore Pakistan: its equity market is up 18.2% YTD, versus the +2.9% frontier market benchmark... yes, macro risks remain acute, but domestic politics could be reaching an inflection point, with the emergence of Imran Khan's party as a major force'.

Japan  
Kenji Abe  
11-March-12

[Japan Equity Strategist: Japan's quake: Implications one year on - Could 2011 prove to be a turning point for Japan?](#)

'We have asked our fundamental analysts to revisit their predictions at the time of the earthquake, contrast them with how events actually unfolded, and to discuss the potential for a rebound in 2012 and beyond. Finally, we asked what longer-term implications the events of 2011 might have for the sectors they cover. In an overview, our economist and strategist examine the macro consequences of the earthquake, our utilities analyst offers his views on nuclear and electricity policy in Japan, and we provide a global take on the technology supply chain impact.'

Russia  
Kingsmill Bond  
13-March-12

[Russia Equity Strategy: Higher dividends in Russia- Becoming a more conventional market](#)

'The Russian government is contemplating changing the basis for dividend payment', *reports Russia Strategist Kingsmill Bond*, 'and changes being debated by the government have the potential to increase dividends from the MSCI Russia index by over 30%...we estimate that the dividend payout ratio if the changes were implemented would increase from 11% of profits to 16%...we believe one of the reasons that the Russian market has traded at a discount has long been the lack of dividends; higher dividends would thus make the market more attractive.'

Latam  
Jason Press  
07-March-12

[Latin America Strategy: Latin America Rapid Response - Brazil Cyclical Easing Shifts into High Gear: Investible Takeaways](#)

'With a larger-than-expected 75bp rate cut', *counsels Latin American Equity Strategist Jason Press*, 'the SELIC rates are now single-digit, at 9.75%... we see additional rate cuts to 8.5%... positive for Brazilian equities... moreover, and in stark contrast to most of Brazil's history, the investment tradeoff between equities and bonds in Brazil is now comparable...however, with Brazilians accustomed to receiving 10%+ on cash accounts, there is a sense of near panic...the search for other investment alternatives will likely see fresh flows into equities...this could fuel the next leg up in Brazilian equities.'

Empirical and Thematic Perspectives  
Nathan Sheets  
13-March-12

[Empirical and Thematic Perspectives - How Much Is This Going to Hurt? – New Evidence on Global Adjustment to Oil Shocks](#)

'How much is the (oil shock) going to hurt', *asks International Economist Nathan Sheets*, 'indeed, might a shock be different this time around?... importantly, US oil exports have risen significantly in recent years, to around 30% of value import values... the US external position is thus much better than it was several decades ago... on the other hand, our work on "stall speed" for the US economy gives us pause: shocks tend to have more severe effects when growth is already weak and confidence fragile... so given the global economy is still struggling to regain solid footing, the effects of a sustained rise in oil prices could be unusually severe'.

## Market Outlook

Figure 20. Strategists' forecasts

Region	Index	Current Level (13 Mar)	End 2012 Target	Exp Gain (%)
US	S&P 500	1396	1425	2
Pan Euro	DJ Stoxx600	270	285	6
UK	FTSE 100	5956	6200	4
Japan	Topix	845	870	3
Asia x Japan	MSCI	530	575	8
Australia	S&P/ASX 200	4248	4750	12
GEMs	MSCI EM	1067	1225	15
LATAM	MSCI Latam	4224	4900	16
CEEMEA	MSCI EM EMEA	362	350	-3
<b>World</b>	<b>MSCI AC World</b>	<b>334</b>	<b>360</b>	<b>8</b>

Source: MSCI, Citi Investment Research and Analysis

Global equities are up 23% from their October lows. While stock markets are due a period of consolidation we expect more upside by year-end. While equities have rallied, core government bond yields have remained low. So higher bond yields are not yet choking off the rally like we have seen in the past. Current valuations imply equity investors are pricing in a 10% decline in global EPS. Our outlook is for profits to stall in 2012 and then resume growth in 2013, not turn down as markets imply. Our MSCI ACWI 2012 year-end target remains at 360 (currently 334).

## Regional Strategy

Our key regional and global sector recommendations are summarised in Figure 19. We remain Overweight Global Emerging Markets. Despite a strong start to 2012, valuations are still attractive in EM and the asset class should benefit from easier monetary policy this year. We are also Overweight Japan. Despite the strong rally YTD Japanese stocks are only trading at 1x book value. We are Overweight the UK. UK companies have large international businesses and should continue to generate solid EPS growth, even if the UK economy falls into recession. Aggressive monetary policy from the BoE should also help. We remain Neutral on Europe ex UK. While sovereign concerns will continue to weigh on growth, ongoing liquidity provisions by the central bank should help support equity markets. We also remain Neutral Australia. We are Underweight the US. Stock prices should continue to rise but we see better gains elsewhere. US equities look expensive compared to other regions.

GDP	2011F	2012F	2013F
Global	3.0	2.4	3.0
US	1.7	2.0	1.8
Euro Zone	1.5	-1.3	-0.3
Japan	-0.9	1.2	1.4
EM	6.1	5.3	5.9
Asia	7.2	6.9	7.3

CPI	2011F	2012F	2013F
Global	3.6	3.0	2.9
US	2.4	2.2	1.8
Euro Zone	2.7	2.3	1.4
Japan	-0.3	-0.4	-0.1
EM	6.1	5.1	5.2
Asia	5.8	4.1	4.3

Interest Rates	Current	3Q12	2Q13
US Fed Funds	0.25	0.25	0.25
ECB	1.00	0.50	0.50
UK Base	0.50	0.50	0.50
Japan Call	0.10	0.10	0.10

10Yr Yield	Current	3Q12	2Q13
US	2.19	2.20	2.65
Euro Zone	1.90	1.50	1.50
UK	2.20	1.70	1.60
Japan	1.01	1.00	1.40

Ex Rates	Current	3Q12	1Q13
US\$/€	1.30	1.30	1.26
£/US\$	1.57	1.58	1.57
€/£	0.83	0.82	0.80
US\$/¥	83	80	78

Source: Factset, Citi Investment Research

## Sector Strategy

Our global sector strategy has a more cyclical/pro-beta tilt. This is consistent with our positive view on markets. We are Overweight Financials. Despite the strong rally YTD, the sector continues to trade at a discount to book value. We remain Overweight IT and Consumer Staples. These sectors have solid earnings momentum and they are strong de-equitisers. Consumer Discretionary is our least preferred cyclical. We are also Underweight Healthcare as valuations look unattractive. We are Underweight the Utilities sector. This defensive sector, hampered by regulatory issues, should continue to be left behind as markets rise.

## Risk

The main risks to our outlook stem from Europe and potential secondary consequences for global growth.

Figure 21. Regional And Global Sector Recommendations

Overweight	Neutral	Underweight
Global Emerging Markets	Australia	US
Asia Pac ex-Japan	Europe ex-UK	
Japan		
UK		
<b>Overweight</b>	<b>Neutral</b>	<b>Underweight</b>
Consumer Staples	Energy	Consumer Disc
Financials	Industrials	Health Care
IT	Materials	Utilities
	Telecoms	

Source: CIRA



---

# Global Market Intelligence

---

Figure 22. Global Market Intelligence by Region

09 Mar 12	Free MC		P/E			EPS YoY %			P/B	ROE	Div Yld	EV/ Sales	EV/ EBITDA	Perf % (local)	
	US\$bn	%	11E	12E	13E	11E	12E	13E	12E	12E	12E	11	11	Weekly	YTD
<b>Global</b>	<b>28,257</b>	<b>100</b>	<b>13.4</b>	<b>12.1</b>	<b>10.8</b>	<b>7.6</b>	<b>10.2</b>	<b>13.0</b>	<b>1.6</b>	<b>13.3</b>	<b>2.9</b>	<b>1.5</b>	<b>7.4</b>	<b>-0.3</b>	<b>9.4</b>
Developed World	24,500	86.7	13.7	12.4	11.0	7.0	10.6	13.2	1.6	13.1	2.9	1.5	7.5	-0.1	9.2
Emerging World	3,757	13.3	11.5	10.7	9.6	11.0	8.4	12.0	1.5	14.4	3.0	1.4	6.8	-1.3	11.0
<b>North America</b>	<b>14,115</b>	<b>50.0</b>	<b>14.4</b>	<b>13.0</b>	<b>11.6</b>	<b>15.0</b>	<b>9.6</b>	<b>12.7</b>	<b>2.0</b>	<b>15.3</b>	<b>2.2</b>	<b>1.7</b>	<b>7.9</b>	<b>-0.1</b>	<b>8.9</b>
USA	12,857	45.5	14.4	13.1	11.7	14.5	9.5	12.6	2.0	15.6	2.1	1.7	7.9	0.1	9.4
Canada	1,258	4.5	14.1	12.8	11.2	20.4	10.9	13.5	1.7	13.1	2.8	2.4	8.0	-1.3	4.5
<b>Europe</b>	<b>6,700</b>	<b>23.7</b>	<b>11.7</b>	<b>10.9</b>	<b>9.7</b>	<b>-1.2</b>	<b>8.1</b>	<b>11.6</b>	<b>1.4</b>	<b>12.8</b>	<b>4.1</b>	<b>1.3</b>	<b>7.0</b>	<b>-0.5</b>	<b>7.9</b>
<b>United Kingdom</b>	<b>2,349</b>	<b>8.3</b>	<b>10.9</b>	<b>10.4</b>	<b>9.4</b>	<b>12.5</b>	<b>5.6</b>	<b>10.4</b>	<b>1.6</b>	<b>15.0</b>	<b>4.1</b>	<b>1.3</b>	<b>8.1</b>	<b>-0.3</b>	<b>5.6</b>
<b>Europe ex UK</b>	<b>4,351</b>	<b>15.4</b>	<b>12.2</b>	<b>11.1</b>	<b>9.9</b>	<b>-8.0</b>	<b>9.6</b>	<b>12.3</b>	<b>1.3</b>	<b>11.7</b>	<b>4.2</b>	<b>1.3</b>	<b>6.6</b>	<b>-0.6</b>	<b>9.2</b>
France	966	3.4	11.0	10.5	9.4	-2.0	4.1	11.6	1.1	10.5	4.3	1.1	6.2	-0.3	10.8
Germany	878	3.1	11.5	10.5	9.5	-2.8	9.9	11.1	1.3	12.5	3.7	1.1	5.9	-0.5	16.4
Switzerland	873	3.1	14.4	12.7	11.5	-10.6	13.2	11.0	2.0	15.3	3.7	2.3	10.6	0.6	4.7
Sweden	329	1.2	14.2	13.1	11.9	-10.8	7.9	10.7	1.8	14.0	4.1	1.4	8.4	-1.3	11.1
Spain	309	1.1	9.6	9.4	8.3	-14.5	2.3	14.0	1.1	11.2	7.5	1.6	5.9	-3.3	-3.2
Netherlands	252	0.9	11.3	10.5	9.4	-3.7	8.0	11.4	1.4	12.9	3.8	1.3	8.4	-0.2	5.5
Italy	246	0.9	10.7	9.1	7.9	-20.6	22.3	15.0	0.7	8.0	4.6	1.4	5.0	-2.4	9.1
Denmark	118	0.4	22.6	17.7	14.0	-16.5	27.4	26.5	2.1	12.0	2.1	1.6	6.7	-0.2	16.5
Belgium	103	0.4	17.0	12.9	11.5	-12.3	32.0	12.5	1.4	11.2	3.5	2.7	8.0	1.8	12.8
Norway	101	0.4	11.5	10.6	9.5	12.3	8.8	11.2	1.5	13.9	4.6	1.1	4.6	-0.9	9.8
Finland	90	0.3	13.0	14.3	11.7	-18.2	-9.1	22.5	1.5	10.2	4.9	1.5	5.6	-1.3	11.5
Ireland	29	0.1	22.1	20.5	16.7	33.1	7.7	22.7	1.6	8.0	2.4	1.0	10.2	0.0	4.4
Austria	27	0.1	17.9	9.0	7.7	-48.1	99.7	16.5	0.8	9.2	3.9	0.8	5.5	-3.3	14.8
Portugal	21	0.1	12.7	11.7	10.4	-9.1	8.2	12.7	1.2	10.1	6.0	1.7	8.3	0.2	0.8
Greece	9	0.0	29.8	10.0	7.7	-81.1	199.2	29.1	0.8	8.3	3.0	0.9	4.2	1.6	15.4
<b>Japan</b>	<b>2,241</b>	<b>7.9</b>	<b>18.9</b>	<b>14.3</b>	<b>11.7</b>	<b>-10.6</b>	<b>38.7</b>	<b>25.3</b>	<b>1.0</b>	<b>7.0</b>	<b>2.4</b>	<b>1.0</b>	<b>7.1</b>	<b>1.2</b>	<b>17.1</b>
<b>Asia Pac ex Jp</b>	<b>3,578</b>	<b>12.7</b>	<b>12.9</b>	<b>11.7</b>	<b>10.4</b>	<b>4.6</b>	<b>10.8</b>	<b>13.3</b>	<b>1.6</b>	<b>13.4</b>	<b>3.4</b>	<b>1.4</b>	<b>7.4</b>	<b>-1.4</b>	<b>10.0</b>
<b>Pacific ex Jp</b>	<b>1,379</b>	<b>4.9</b>	<b>12.8</b>	<b>12.4</b>	<b>11.2</b>	<b>7.7</b>	<b>3.8</b>	<b>10.6</b>	<b>1.5</b>	<b>12.1</b>	<b>4.6</b>	<b>2.0</b>	<b>8.1</b>	<b>-1.5</b>	<b>7.0</b>
Australia	876	3.1	12.4	11.3	10.3	9.2	9.2	9.9	1.6	14.0	5.3	2.0	7.5	-1.3	3.2
Hong Kong	305	1.1	13.7	15.4	13.6	6.9	-11.1	13.1	1.3	8.3	3.0	2.5	15.3	-2.1	15.3
Singapore	185	0.7	13.6	13.6	12.3	2.2	0.4	10.7	1.4	10.4	3.6	1.6	8.3	-1.8	13.2
New Zealand	13	0.0	14.9	14.7	12.8	-2.2	1.8	14.3	1.5	10.3	5.6	1.5	7.7	2.1	6.9
<b>Em Asia</b>	<b>2,199</b>	<b>7.8</b>	<b>12.9</b>	<b>11.4</b>	<b>9.9</b>	<b>2.7</b>	<b>15.3</b>	<b>14.9</b>	<b>1.6</b>	<b>14.3</b>	<b>2.7</b>	<b>1.2</b>	<b>7.2</b>	<b>-1.3</b>	<b>11.9</b>
China	662	2.3	10.8	9.6	8.6	15.4	12.0	12.2	1.6	16.1	3.3	1.3	7.2	-2.1	14.5
Korea	558	2.0	11.4	9.9	8.6	-0.8	18.8	14.5	1.2	12.8	1.3	0.9	5.9	-0.4	11.3
Taiwan	406	1.4	17.1	15.6	12.6	-25.8	18.2	24.6	1.8	11.3	3.7	1.3	7.4	-1.6	11.5
India	246	0.9	16.3	14.1	12.3	12.6	15.5	15.0	2.3	16.2	1.6	2.2	10.4	-0.6	15.6
Malaysia	126	0.4	16.9	14.8	13.3	8.0	14.1	10.9	2.1	13.9	3.5	2.3	9.6	-0.5	3.1
Indonesia	97	0.3	14.8	13.2	11.5	21.9	12.5	14.3	3.1	23.4	3.0	2.5	8.1	-1.0	1.3
Thailand	75	0.3	13.4	11.6	10.0	18.2	15.8	15.4	2.1	17.7	3.7	1.2	7.3	-1.5	14.5
Philippines	28	0.1	18.3	16.7	15.0	1.1	9.9	11.4	2.6	15.2	2.3	2.8	9.8	-0.7	15.4
<b>Latin America</b>	<b>871</b>	<b>3.1</b>	<b>12.6</b>	<b>12.0</b>	<b>10.6</b>	<b>9.6</b>	<b>5.2</b>	<b>12.0</b>	<b>1.7</b>	<b>14.1</b>	<b>3.2</b>	<b>1.9</b>	<b>6.7</b>	<b>-1.3</b>	<b>9.4</b>
Brazil	571	2.0	10.9	10.7	9.6	9.4	1.9	11.0	1.5	13.7	3.7	1.8	6.1	-1.4	12.6
Mexico	169	0.6	19.4	16.2	13.4	7.6	20.1	17.5	2.4	14.8	1.9	2.1	8.0	-1.7	0.8
Chile	67	0.2	18.0	16.5	15.1	1.5	9.2	12.9	2.4	13.4	2.6	2.6	11.5	-0.8	7.1
Colombia	40	0.1	17.9	15.8	12.3	28.1	13.7	13.7	2.5	18.6	3.3	3.0	12.4	-0.9	6.2
Peru	24	0.1	12.9	11.4	10.4	22.7	13.0	8.9	3.0	25.2	3.2	4.7	9.2	0.6	10.8
<b>CEEMEA</b>	<b>687</b>	<b>2.4</b>	<b>8.0</b>	<b>8.1</b>	<b>7.8</b>	<b>34.1</b>	<b>-2.5</b>	<b>5.5</b>	<b>1.2</b>	<b>14.8</b>	<b>3.8</b>	<b>1.4</b>	<b>5.7</b>	<b>-1.4</b>	<b>10.2</b>
South Africa	289	1.0	13.6	11.1	9.8	20.6	22.5	13.0	2.0	18.2	4.0	1.6	7.6	-0.7	5.6
Russia	255	0.9	5.1	5.7	5.9	49.2	-12.8	0.5	0.8	13.9	3.2	1.3	4.6	-2.1	14.5
Poland	52	0.2	8.0	10.0	10.1	40.9	-20.1	-0.9	1.2	11.6	5.6	1.5	4.1	-1.5	6.4
Turkey	49	0.2	10.4	9.4	8.3	-3.4	10.9	12.9	1.4	15.3	3.5	1.4	8.0	-2.8	14.2
Egypt	14	0.0	11.3	10.1	9.6	6.5	12.0	8.9	1.3	12.4	3.6	2.3	7.5	1.0	50.0
Czech Republic	12	0.0	11.6	10.9	10.5	-14.7	6.7	3.6	1.8	16.1	6.5	2.6	5.2	-0.1	5.0
Hungary	11	0.0	10.3	9.0	7.4	-8.5	14.1	22.3	0.9	10.0	4.2	0.8	5.2	-2.9	12.5
Morocco	5	0.0	14.5	13.1	14.7	-3.6	10.7	1.4	4.1	27.4	5.5	4.2	6.8	-0.5	3.9
<b>Israel</b>	<b>65</b>	<b>0.2</b>	<b>8.8</b>	<b>8.3</b>	<b>7.6</b>	<b>8.6</b>	<b>6.0</b>	<b>9.6</b>	<b>1.4</b>	<b>16.9</b>	<b>3.3</b>	<b>2.7</b>	<b>10.3</b>	<b>-0.4</b>	<b>5.4</b>

Source: Citi Investment Research and Analysis, MSCI, Worldscope, Factset Consensus Estimates

Figure 23. Global Market Intelligence by Sector

09 Mar 12	Free MC		P/E			EPS YoY %			P/B	ROE	Div Yld	EV/ Sales	EV/ EBITDA	Perf % (local)	
	US\$bn	Wgt %	11E	12E	13E	11E	12E	13E	12E	12E	12E	11	11	Weekly	YTD
<b>Global</b>	<b>28,257</b>	<b>100</b>	<b>13.4</b>	<b>12.1</b>	<b>10.8</b>	<b>7.6</b>	<b>10.2</b>	<b>13.0</b>	<b>1.6</b>	<b>13.3</b>	<b>2.9</b>	<b>1.5</b>	<b>7.4</b>	<b>-0.3</b>	<b>9.4</b>
<b>Sectors- Level 1</b>															
Energy	3,349	11.9	10.4	10.2	9.3	26.8	1.5	10.2	1.5	14.4	2.8	1.1	6.1	-1.3	6.5
Materials	2,289	8.1	11.8	11.2	9.7	18.7	5.5	15.8	1.6	14.0	2.6	1.6	6.9	-2.2	9.6
Industrials	2,977	10.5	14.3	13.0	11.4	11.7	11.0	13.9	1.9	14.4	2.6	1.3	8.5	-0.3	11.3
Consumer Disc.	2,925	10.4	16.7	14.2	11.9	10.2	18.9	19.4	2.0	14.2	2.0	1.3	7.3	0.7	14.8
Consumer Staples	2,852	10.1	16.9	15.4	14.0	6.6	9.3	10.2	2.9	18.6	3.1	1.5	9.9	1.0	3.6
Health Care	2,480	8.8	12.6	12.2	11.3	9.1	3.3	8.1	2.3	19.3	2.8	2.0	8.9	0.6	4.1
Financials	5,483	19.4	12.4	10.6	9.4	-3.6	17.0	12.8	1.0	9.3	3.5	NA	NA	-0.9	13.7
IT	3,598	12.7	15.2	13.4	11.7	6.9	14.2	14.8	2.5	18.5	1.4	1.7	7.4	0.2	15.4
Telecoms	1,262	4.5	12.7	11.6	11.0	-1.6	5.1	9.5	1.6	13.6	5.9	1.8	5.8	-0.1	0.0
Utilities	1,041	3.7	15.0	14.2	12.7	-16.8	13.3	18.2	1.2	8.1	4.6	1.7	7.7	-0.2	1.7
<b>Sectors- Level 2</b>															
Energy	3,349	11.9	10.4	10.2	9.3	26.8	1.5	10.2	1.5	14.4	2.8	1.1	6.1	-1.3	6.5
Materials	2,289	8.1	11.8	11.2	9.7	18.7	5.5	15.8	1.6	14.0	2.6	1.6	6.9	-2.2	9.6
Capital Goods	2,214	7.8	13.3	12.2	10.8	17.5	9.2	12.7	1.9	15.2	2.7	1.2	8.7	-0.5	12.6
Comm Svc & Supp	205	0.7	18.1	16.6	14.7	8.5	9.0	12.8	2.4	14.7	2.7	1.6	8.9	1.4	10.2
Transport	558	2.0	18.8	15.4	12.8	-11.7	21.7	20.2	1.7	11.3	2.3	1.6	7.7	-0.3	7.2
Autos	738	2.6	11.0	10.1	8.4	16.7	11.7	19.9	1.2	12.3	2.1	0.9	6.0	0.5	22.5
Consumer Durables	419	1.5	45.8	19.4	13.9	-43.6	135.9	40.1	1.9	9.8	1.9	1.8	7.4	0.8	19.0
Consumer Services	410	1.4	19.2	17.8	15.6	16.7	7.8	14.3	3.4	19.0	2.3	2.1	9.8	0.1	6.7
Media	620	2.2	16.2	13.8	12.0	18.8	16.9	15.3	2.1	16.3	2.1	2.0	7.5	0.3	11.7
Retailing	739	2.6	19.0	17.0	14.7	13.2	11.8	15.1	3.1	18.1	1.7	1.1	9.1	1.5	12.8
Food & Staples	618	2.2	15.1	13.6	12.3	5.7	10.6	10.5	1.9	14.2	2.9	0.7	7.6	0.8	1.4
Food Bev & Tobac.	1,777	6.3	17.3	15.9	14.3	7.9	9.1	10.5	3.2	20.5	3.2	2.2	10.8	1.0	4.3
Household Products	457	1.6	18.0	16.6	15.3	2.9	8.1	8.6	3.6	21.4	3.0	2.1	11.0	0.9	3.6
Health Care	635	2.2	14.5	13.3	12.0	11.1	8.7	11.1	2.2	16.7	1.2	1.2	8.3	0.7	9.0
Pharma & Biotech	1,845	6.5	12.1	11.9	11.1	8.5	1.7	7.2	2.4	20.2	3.4	2.6	9.1	0.6	2.6
Banks	2,529	8.9	10.5	9.6	8.6	5.3	9.3	11.8	1.0	10.6	4.1	NA	NA	-1.0	12.3
Div Financials	1,172	4.1	12.8	10.5	8.8	-16.6	22.4	18.0	0.8	7.9	2.2	NA	NA	-0.5	20.3
Insurance	1,050	3.7	14.7	10.1	9.1	-16.5	45.6	10.7	1.0	9.6	3.6	NA	NA	-1.0	11.1
Real Estate	732	2.6	18.8	18.8	17.1	9.9	-0.4	10.8	1.3	6.7	3.7	NA	NA	-0.5	11.9
Software & Services	1,485	5.3	16.2	14.5	12.8	13.6	11.8	12.9	3.5	24.1	1.3	2.7	9.5	0.2	12.3
Tech	1,461	5.2	14.5	12.3	10.8	11.1	19.8	14.6	2.0	16.4	1.2	1.2	6.7	0.0	19.9
Semi & Semi Equip	653	2.3	14.4	13.6	11.4	-11.1	6.5	19.7	2.1	15.7	2.1	1.6	5.5	0.9	12.8
Telecom	1,262	4.5	12.7	11.6	11.0	-1.6	5.1	9.5	1.6	13.6	5.9	1.8	5.8	-0.1	0.0
Utilities	1,041	3.7	15.0	14.2	12.7	-16.8	13.3	18.2	1.2	8.1	4.6	1.7	7.7	-0.2	1.7

Source: Citi Investment Research and Analysis, MSCI, Worldscope, Factset Consensus Estimates

Figure 24. 2012 P/E Estimates by Region and Sector

09 Mar 12

P/E 12E	Global	DM	GEM	US	Eur ex UK	UK	Jap	Dev Asia	Em Asia	Lat Am	CEEMEA
<b>Region</b>	<b>12.1</b>	<b>12.4</b>	<b>10.7</b>	<b>13.1</b>	<b>11.1</b>	<b>10.4</b>	<b>14.3</b>	<b>12.4</b>	<b>11.4</b>	<b>12.0</b>	<b>8.1</b>

**Sectors- Level 1**

Energy	10.2	11.0	7.4	11.3	9.6	8.9	9.8	17.2	9.7	10.1	5.1
Materials	11.2	11.6	9.9	12.8	13.3	8.5	15.0	10.3	10.9	9.3	9.1
Industrials	13.0	13.0	12.8	13.4	13.1	12.8	11.3	15.5	12.4	17.8	10.4
Consumer Disc.	14.2	14.6	11.4	15.7	11.3	12.6	16.6	15.5	10.3	15.2	14.5
Consumer Staples	15.4	15.1	19.6	15.2	15.7	13.8	16.5	13.7	18.5	21.0	19.3
Health Care	12.2	12.2	17.6	12.2	12.3	10.2	17.6	16.0	18.9	20.4	14.4
Financials	10.6	10.8	9.6	11.8	8.4	10.0	12.5	11.7	9.2	11.4	9.3
IT	13.4	13.3	14.1	12.9	16.1	24.8	16.4	19.4	14.0	16.3	11.1
Telecom Services	11.6	11.3	12.4	15.8	9.1	10.0	9.1	12.1	13.3	11.6	11.5
Utilities	14.2	14.5	12.6	14.6	10.0	12.2	-59.0	15.6	14.2	12.3	10.4

**Sectors- Level 2**

Energy	10.2	11.0	7.4	11.3	9.6	8.9	9.8	17.2	9.7	10.1	5.1
Materials	11.2	11.6	9.9	12.8	13.3	8.5	15.0	10.3	10.9	9.3	9.1
Capital Goods	12.2	12.3	11.7	13.2	12.5	11.4	10.0	13.0	11.6	15.3	10.4
Comm Svc & Supp	16.6	16.6	13.4	16.6	16.2	15.8	19.4	16.5	13.4		
Transport	15.4	15.2	18.5	13.5	15.5		17.4	19.8	18.0	20.4	10.5
Autos & Components	10.1	10.4	9.0	9.2	7.9	8.5	13.8		9.0		9.2
Consumer Durables	19.4	21.2	10.7	18.6	16.5	22.1	68.4	10.1	14.7	8.0	8.5
Consumer Services	17.8	18.0	14.2	19.4	13.9	14.5	17.3	15.7	14.1	15.7	
Media	13.8	13.6	19.2	14.0	12.2	12.2	19.4	12.2	21.2	18.3	19.4
Retailing	17.0	17.1	16.2	17.9	19.1	10.5	14.3	17.6	13.8	27.1	13.2
Food & Staples Retailing	13.6	12.9	22.6	13.9	11.4	9.6	13.2	13.6	19.8	24.3	23.0
Food Bev & Tobacco	15.9	15.7	17.9	15.4	16.3	15.0	18.0	14.1	16.7	20.0	14.0
Household Products	16.6	16.2	24.1	16.1	17.0	14.6	19.0		26.2	19.6	
Health Care Equip & Svc	13.3	13.2	17.4	12.5	18.1	12.8	19.7	15.4	19.7	20.4	13.1
Pharma & Biotech	11.9	11.9	17.7	12.1	11.7	10.1	17.3	16.3	18.7		15.3
Banks	9.6	9.8	9.0	10.7	8.5	9.7	9.3	10.4	8.5	10.6	8.6
Div Financials	10.5	10.3	12.6	10.5	8.3	12.6	18.7	16.2	12.2	19.1	10.3
Insurance	10.1	9.9	12.7	10.0	7.9	9.3	24.7	12.6	13.6	9.6	10.8
Real Estate	18.8	20.7	9.8	35.7	14.1	18.0	19.8	13.5	8.5	23.3	12.5
Software & Services	14.5	14.3	18.5	14.0	15.8	14.0	20.2	15.4	19.2	16.3	11.1
Tech Hardware & Equip	12.3	12.1	15.2	11.5	16.7		15.3	51.3	15.2		
Semi & Semi Equip	13.6	14.6	12.4	13.7	16.0	40.9	29.8	19.2	12.4		
Telecom	11.6	11.3	12.4	15.8	9.1	10.0	9.1	12.1	13.3	11.6	11.5
Utilities	14.2	14.5	12.6	14.6	10.0	12.2	-59.0	15.6	14.2	12.3	10.4

Source: Citi Investment Research and Analysis, MSCI, Worldscope, Factset Consensus Estimates

Notes

Notes

Notes

## Appendix A-1

### Analyst Certification

The research analyst(s) primarily responsible for the preparation and content of this research report are named in bold text in the author block at the front of the product except for those sections where an analyst's name appears in bold alongside content which is attributable to that analyst. Each of these analyst(s) certify, with respect to the section(s) of the report for which they are responsible, that the views expressed therein accurately reflect their personal views about each issuer and security referenced and were prepared in an independent manner, including with respect to Citigroup Global Markets Inc and its affiliates. No part of the research analyst's compensation was, is, or will be, directly or indirectly, related to the specific recommendation(s) or view(s) expressed by that research analyst in this report.

### IMPORTANT DISCLOSURES

Analysts' compensation is determined based upon activities and services intended to benefit the investor clients of Citigroup Global Markets Inc. and its affiliates ("the Firm"). Like all Firm employees, analysts receive compensation that is impacted by overall firm profitability which includes investment banking revenues.

For important disclosures (including copies of historical disclosures) regarding the companies that are the subject of this Citi Investment Research & Analysis product ("the Product"), please contact Citi Investment Research & Analysis, 388 Greenwich Street, 28th Floor, New York, NY, 10013, Attention: Legal/Compliance [E6WYB6412478]. In addition, the same important disclosures, with the exception of the Valuation and Risk assessments and historical disclosures, are contained on the Firm's disclosure website at [https://www.citivelocity.com/cvr/epublic/citi\\_research\\_disclosures](https://www.citivelocity.com/cvr/epublic/citi_research_disclosures). Valuation and Risk assessments can be found in the text of the most recent research note/report regarding the subject company. Historical disclosures (for up to the past three years) will be provided upon request.

#### Citi Investment Research & Analysis Ratings Distribution

<i>Data current as of 31 Dec 2011</i>	12 Month Rating			Relative Rating		
	Buy	Hold	Sell	Buy	Hold	Sell
Citi Investment Research & Analysis Global Fundamental Coverage	57%	34%	9%	10%	79%	10%
<i>% of companies in each rating category that are investment banking clients</i>	45%	41%	40%	49%	43%	41%

#### Guide to Citi Investment Research & Analysis (CIRA) Fundamental Research Investment Ratings:

CIRA's stock recommendations include an investment rating and an optional risk rating to highlight high risk stocks.

**Risk rating** takes into account both price volatility and fundamental criteria. Stocks will either have no risk rating or a High risk rating assigned.

**Investment Ratings:** CIRA's investment ratings are Buy, Neutral and Sell. Our ratings are a function of analyst expectations of expected total return ("ETR") and risk. ETR is the sum of the forecast price appreciation (or depreciation) plus the dividend yield for a stock within the next 12 months. The Investment rating definitions are: Buy (1) ETR of 15% or more or 25% or more for High risk stocks; and Sell (3) for negative ETR. Any covered stock not assigned a Buy or a Sell is a Neutral (2). For stocks rated Neutral (2), if an analyst believes that there are insufficient valuation drivers and/or investment catalysts to derive a positive or negative investment view, they may elect with the approval of CIRA management not to assign a target price and, thus, not derive an ETR. Analysts may place covered stocks "Under Review" in response to exceptional circumstances (e.g. lack of information critical to the analyst's thesis) affecting the company and / or trading in the company's securities (e.g. trading suspension). As soon as practically possible, the analyst will publish a note re-establishing a rating and investment thesis. To satisfy regulatory requirements, we correspond Under Review and Neutral to Hold in our ratings distribution table for our 12-month fundamental rating system. However, we reiterate that we do not consider Under Review to be a recommendation.

**Relative three-month ratings:** CIRA may also assign a three-month relative call (or rating) to a stock to highlight expected out-performance (most preferred) or under-performance (least preferred) versus the geographic and industry sector over a 3 month period. The relative call may highlight a specific near-term catalyst or event impacting the company or the market that is anticipated to have a short-term price impact on the equity securities of the company. Absent any specific catalyst the analyst(s) will indicate the most and least preferred stocks in the universe of stocks under consideration, explaining the basis for this short-term view. This three-month view may be different from and does not affect a stock's fundamental equity rating, which reflects a longer-term total absolute return expectation. For purposes of NASD/NYSE ratings-distribution-disclosure rules, most preferred calls correspond to a buy recommendation and least preferred calls correspond to a sell recommendation. Any stock not assigned to a most preferred or least preferred call is considered non-relative-rated (NRR). For purposes of NASD/NYSE ratings-distribution-disclosure rules we correspond NRR to Hold in our ratings distribution table for our 3-month relative rating system. However, we reiterate that we do not consider NRR to be a recommendation.

Prior to October 8, 2011, the firm's stock recommendation system included a risk rating and an investment rating. **Risk ratings**, which took into account both price volatility and fundamental criteria, were: Low (L), Medium (M), High (H), and Speculative (S). **Investment Ratings** of Buy, Hold and Sell were a function of CIRA's expectation of total return (forecast price appreciation and dividend yield within the next 12 months) and risk rating. Additionally, analysts could have placed covered stocks "Under Review" in response to exceptional circumstances (e.g. lack of information critical to the analyst's thesis) affecting the company and/or trading in the company's securities (e.g. trading suspension). Stocks placed "Under Review" were monitored daily by management and as practically possible, the analyst published a note re-establishing a rating and investment thesis. For securities in developed markets (US, UK, Europe, Japan, and Australia/New Zealand), investment ratings were: Buy (1) (expected total return of 10% or more for Low-Risk stocks, 15% or more for Medium-Risk stocks, 20% or more for High-Risk stocks, and 35% or more for Speculative stocks); Hold (2) (0%-10% for Low-Risk stocks, 0%-15% for Medium-Risk stocks, 0%-20% for High-Risk stocks, and 0%-35% for Speculative stocks); and Sell (3) (negative total return). For securities in emerging markets (Asia Pacific, Emerging Europe/Middle East/Africa, and Latin America), investment ratings were: Buy (1) (expected total return of 15% or more for Low-Risk stocks, 20% or more for Medium-Risk stocks, 30% or more for High-Risk stocks, and 40% or more for Speculative stocks); Hold (2) (5%-15% for Low-Risk stocks, 10%-20% for Medium-Risk stocks, 15%-30% for High-Risk stocks, and 20%-40% for Speculative stocks); and Sell (3) (5% or less for Low-Risk stocks, 10% or less for Medium-Risk stocks, 15% or less for High-Risk stocks, and 20% or less for Speculative stocks).

Investment ratings are determined by the ranges described above at the time of initiation of coverage, a change in investment and/or risk rating, or a change in target price (subject to limited management discretion). At other times, the expected total returns may fall outside of these ranges because of market price



movements and/or other short-term volatility or trading patterns. Such interim deviations from specified ranges will be permitted but will become subject to review by Research Management. Your decision to buy or sell a security should be based upon your personal investment objectives and should be made only after evaluating the stock's expected performance and risk.

---

#### NON-US RESEARCH ANALYST DISCLOSURES

Non-US research analysts who have prepared this report (i.e., all research analysts listed below other than those identified as employed by Citigroup Global Markets Inc.) are not registered/qualified as research analysts with FINRA. Such research analysts may not be associated persons of the member organization and therefore may not be subject to the NYSE Rule 472 and NASD Rule 2711 restrictions on communications with a subject company, public appearances and trading securities held by a research analyst account. The legal entities employing the authors of this report are listed below:

Citigroup Global Markets Ltd	Robert Buckland; Mert C Genc; Beata M Manthey, PhD; Hasan S Tevfik, CFA; Jonathan Stubbs; Adrian Cattley; Andrew Howell, CFA
Citigroup Global Markets Inc	Tobias M Levkovich; Scott T Chronert; Geoffrey Dennis; Jason Press
Citigroup Global Markets Japan Inc.	Kenji Abe, PhD
Citigroup Global Markets Asia	Markus Rosgen
Citicorp Pty Ltd	Tony Brennan

---

#### OTHER DISCLOSURES

For securities recommended in the Product in which the Firm is not a market maker, the Firm is a liquidity provider in the issuers' financial instruments and may act as principal in connection with such transactions. The Firm is a regular issuer of traded financial instruments linked to securities that may have been recommended in the Product. The Firm regularly trades in the securities of the issuer(s) discussed in the Product. The Firm may engage in securities transactions in a manner inconsistent with the Product and, with respect to securities covered by the Product, will buy or sell from customers on a principal basis.

---

Securities recommended, offered, or sold by the Firm: (i) are not insured by the Federal Deposit Insurance Corporation; (ii) are not deposits or other obligations of any insured depository institution (including Citibank); and (iii) are subject to investment risks, including the possible loss of the principal amount invested. Although information has been obtained from and is based upon sources that the Firm believes to be reliable, we do not guarantee its accuracy and it may be incomplete and condensed. Note, however, that the Firm has taken all reasonable steps to determine the accuracy and completeness of the disclosures made in the Important Disclosures section of the Product. The Firm's research department has received assistance from the subject company(ies) referred to in this Product including, but not limited to, discussions with management of the subject company(ies). Firm policy prohibits research analysts from sending draft research to subject companies. However, it should be presumed that the author of the Product has had discussions with the subject company to ensure factual accuracy prior to publication. All opinions, projections and estimates constitute the judgment of the author as of the date of the Product and these, plus any other information contained in the Product, are subject to change without notice. Prices and availability of financial instruments also are subject to change without notice. Notwithstanding other departments within the Firm advising the companies discussed in this Product, information obtained in such role is not used in the preparation of the Product. Although Citi Investment Research & Analysis (CIRA) does not set a predetermined frequency for publication, if the Product is a fundamental research report, it is the intention of CIRA to provide research coverage of the/those issuer(s) mentioned therein, including in response to news affecting this issuer, subject to applicable quiet periods and capacity constraints. The Product is for informational purposes only and is not intended as an offer or solicitation for the purchase or sale of a security. Any decision to purchase securities mentioned in the Product must take into account existing public information on such security or any registered prospectus.

---

Investing in non-U.S. securities, including ADRs, may entail certain risks. The securities of non-U.S. issuers may not be registered with, nor be subject to the reporting requirements of the U.S. Securities and Exchange Commission. There may be limited information available on foreign securities. Foreign companies are generally not subject to uniform audit and reporting standards, practices and requirements comparable to those in the U.S. Securities of some foreign companies may be less liquid and their prices more volatile than securities of comparable U.S. companies. In addition, exchange rate movements may have an adverse effect on the value of an investment in a foreign stock and its corresponding dividend payment for U.S. investors. Net dividends to ADR investors are estimated, using withholding tax rates conventions, deemed accurate, but investors are urged to consult their tax advisor for exact dividend computations. Investors who have received the Product from the Firm may be prohibited in certain states or other jurisdictions from purchasing securities mentioned in the Product from the Firm. Please ask your Financial Consultant for additional details. Citigroup Global Markets Inc. takes responsibility for the Product in the United States. Any orders by US investors resulting from the information contained in the Product may be placed only through Citigroup Global Markets Inc.

---

**Important Disclosures for Morgan Stanley Smith Barney LLC Customers:** Morgan Stanley & Co. LLC (Morgan Stanley) research reports may be available about the companies that are the subject of this Citi Investment Research & Analysis (CIRA) research report. Ask your Financial Advisor or use [smithbarney.com](http://smithbarney.com) to view any available Morgan Stanley research reports in addition to CIRA research reports.

Important disclosure regarding the relationship between the companies that are the subject of this CIRA research report and Morgan Stanley Smith Barney LLC and its affiliates are available at the Morgan Stanley Smith Barney disclosure website at [www.morganstanleysmithbarney.com/researchdisclosures](http://www.morganstanleysmithbarney.com/researchdisclosures). For Morgan Stanley and Citigroup Global Markets, Inc. specific disclosures, you may refer to [www.morganstanley.com/researchdisclosures](http://www.morganstanley.com/researchdisclosures) and [https://www.citivelocity.com/cvr/eppublic/citi\\_research\\_disclosures](https://www.citivelocity.com/cvr/eppublic/citi_research_disclosures).

This CIRA research report has been reviewed and approved on behalf of Morgan Stanley Smith Barney LLC. This review and approval was conducted by the same person who reviewed this research report on behalf of CIRA. This could create a conflict of interest.

---

**The Citigroup legal entity that takes responsibility for the production of the Product is the legal entity which the first named author is employed by.** The Product is made available in **Australia** through Citigroup Global Markets Australia Pty Ltd. (ABN 64 003 114 832 and AFSL No. 240992), participant of the ASX Group and regulated by the Australian Securities & Investments Commission. Citigroup Centre, 2 Park Street, Sydney, NSW 2000. The Product is made available in Australia to Private Banking wholesale clients through Citigroup Pty Limited (ABN 88 004 325 080 and AFSL 238098). Citigroup Pty Limited provides all financial product advice to Australian Private Banking wholesale clients through bankers and relationship managers. If there is any doubt about the suitability of investments held in Citigroup Private Bank accounts, investors should contact the Citigroup Private Bank in Australia. Citigroup

companies may compensate affiliates and their representatives for providing products and services to clients. The Product is made available in **Brazil** by Citigroup Global Markets Brasil - CCTVM SA, which is regulated by CVM - Comissão de Valores Mobiliários, BACEN - Brazilian Central Bank, APIMEC - Associação dos Analistas e Profissionais de Investimento do Mercado de Capitais and ANBID - Associação Nacional dos Bancos de Investimento. Av. Paulista, 1111 - 11º andar - CEP. 01311920 - São Paulo - SP. If the Product is being made available in certain provinces of **Canada** by Citigroup Global Markets (Canada) Inc. ("CGM Canada"), CGM Canada has approved the Product. Citigroup Place, 123 Front Street West, Suite 1100, Toronto, Ontario M5J 2M3. This product is available in **Chile** through Banchile Corredores de Bolsa S.A., an indirect subsidiary of Citigroup Inc., which is regulated by the Superintendencia de Valores y Seguros. Agustinas 975, piso 2, Santiago, Chile. The Product is made available in **France** by Citigroup Global Markets Limited, which is authorised and regulated by Financial Services Authority. 1-5 Rue Paul Cézanne, 8ème, Paris, France. The Product is distributed in **Germany** by Citigroup Global Markets Deutschland AG ("CGMD"), which is regulated by Bundesanstalt fuer Finanzdienstleistungsaufsicht (BaFin). CGMD, Reuterweg 16, 60323 Frankfurt am Main. Research which relates to "securities" (as defined in the Securities and Futures Ordinance (Cap. 571 of the Laws of Hong Kong)) is issued in **Hong Kong** by, or on behalf of, Citigroup Global Markets Asia Limited which takes full responsibility for its content. Citigroup Global Markets Asia Ltd. is regulated by Hong Kong Securities and Futures Commission. If the Research is made available through Citibank, N.A., Hong Kong Branch, for its clients in Citi Private Bank, it is made available by Citibank N.A., Citibank Tower, Citibank Plaza, 3 Garden Road, Hong Kong. Citibank N.A. is regulated by the Hong Kong Monetary Authority. Please contact your Private Banker in Citibank N.A., Hong Kong, Branch if you have any queries on or any matters arising from or in connection with this document. The Product is made available in **India** by Citigroup Global Markets India Private Limited, which is regulated by Securities and Exchange Board of India. Bakhtawar, Nariman Point, Mumbai 400-021. The Product is made available in **Indonesia** through PT Citigroup Securities Indonesia. 5/F, Citibank Tower, Bapindo Plaza, Jl. Jend. Sudirman Kav. 54-55, Jakarta 12190. Neither this Product nor any copy hereof may be distributed in Indonesia or to any Indonesian citizens wherever they are domiciled or to Indonesian residents except in compliance with applicable capital market laws and regulations. This Product is not an offer of securities in Indonesia. The securities referred to in this Product have not been registered with the Capital Market and Financial Institutions Supervisory Agency (BAPEPAM-LK) pursuant to relevant capital market laws and regulations, and may not be offered or sold within the territory of the Republic of Indonesia or to Indonesian citizens through a public offering or in circumstances which constitute an offer within the meaning of the Indonesian capital market laws and regulations. The Product is made available in **Israel** through Citibank NA, regulated by the Bank of Israel and the Israeli Securities Authority. Citibank, N.A. Platinum Building, 21 Ha'arba'ah St, Tel Aviv, Israel. The Product is made available in **Italy** by Citigroup Global Markets Limited, which is authorised and regulated by Financial Services Authority. Via dei Mercanti, 12, Milan, 20121, Italy. The Product is made available in **Japan** by Citigroup Global Markets Japan Inc. ("CGMJ"), which is regulated by Financial Services Agency, Securities and Exchange Surveillance Commission, Japan Securities Dealers Association, Tokyo Stock Exchange and Osaka Securities Exchange. Shin-Marunouchi Building, 1-5-1 Marunouchi, Chiyoda-ku, Tokyo 100-6520 Japan. If the Product was distributed by SMBC Nikko Securities Inc. it is being so distributed under license. In the event that an error is found in an CGMJ research report, a revised version will be posted on the Firm's Citi Velocity website. If you have questions regarding Citi Velocity, please call (81 3) 6270-3019 for help. The Product is made available in **Korea** by Citigroup Global Markets Korea Securities Ltd., which is regulated by the Financial Services Commission, the Financial Supervisory Service and the Korea Financial Investment Association (KOFIA). Citibank Building, 39 Da-dong, Jung-gu, Seoul 110-180, Korea. KOFIA makes available registration information of research analysts on its website. Please visit the following website if you wish to find KOFIA registration information on research analysts of Citigroup Global Markets Korea Securities Ltd. <http://dis.kofia.or.kr/fs/dis2/fundMgr/DISFundMgrAnalystPop.jsp?companyCd2=A03030&pageDiv=02>. The Product is made available in **Malaysia** by Citigroup Global Markets Malaysia Sdn Bhd (Company No. 460819-D) ("CGMM") to its clients and CGMM takes responsibility for its contents. CGMM is regulated by the Securities Commission of Malaysia. Please contact CGMM at Level 43 Menara Citibank, 165 Jalan Ampang, 50450 Kuala Lumpur, Malaysia in respect of any matters arising from, or in connection with, the Product. The Product is made available in **Mexico** by Acciones y Valores Banamex, S.A. De C. V., Casa de Bolsa, Integrante del Grupo Financiero Banamex ("Accival") which is a wholly owned subsidiary of Citigroup Inc. and is regulated by Comision Nacional Bancaria y de Valores. Reforma 398, Col. Juarez, 06600 Mexico, D.F. In **New Zealand** the Product is made available to 'wholesale clients' only as defined by s5C(1) of the Financial Advisers Act 2008 ('FAA') through Citigroup Global Markets Australia Pty Ltd (ABN 64 003 114 832 and AFSL No. 240992), an overseas financial adviser as defined by the FAA, participant of the ASX Group and regulated by the Australian Securities & Investments Commission. Citigroup Centre, 2 Park Street, Sydney, NSW 2000. The Product is made available in **Pakistan** by Citibank N.A. Pakistan branch, which is regulated by the State Bank of Pakistan and Securities Exchange Commission, Pakistan. AWT Plaza, 1.1. Chundrigar Road, P.O. Box 4889, Karachi-74200. The Product is made available in the **Philippines** through Citicorp Financial Services and Insurance Brokerage Philippines, Inc., which is regulated by the Philippines Securities and Exchange Commission. 20th Floor Citibank Square Bldg. The Product is made available in the Philippines through Citibank NA Philippines branch, Citibank Tower, 8741 Paseo De Roxas, Makati City, Manila. Citibank NA Philippines NA is regulated by The Bangko Sentral ng Pilipinas. The Product is made available in **Poland** by Dom Maklerski Banku Handlowego SA an indirect subsidiary of Citigroup Inc., which is regulated by Komisja Nadzoru Finansowego. Dom Maklerski Banku Handlowego S.A. ul.Senatorska 16, 00-923 Warszawa. The Product is made available in the **Russian Federation** through ZAO Citibank, which is licensed to carry out banking activities in the Russian Federation in accordance with the general banking license issued by the Central Bank of the Russian Federation and brokerage activities in accordance with the license issued by the Federal Service for Financial Markets. Neither the Product nor any information contained in the Product shall be considered as advertising the securities mentioned in this report within the territory of the Russian Federation or outside the Russian Federation. The Product does not constitute an appraisal within the meaning of the Federal Law of the Russian Federation of 29 July 1998 No. 135-FZ (as amended) On Appraisal Activities in the Russian Federation. 8-10 Gasheka Street, 125047 Moscow. The Product is made available in **Singapore** through Citigroup Global Markets Singapore Pte. Ltd. ("CGMSPL"), a capital markets services license holder, and regulated by Monetary Authority of Singapore. Please contact CGMSPL at 1 Temasek Avenue, #39-02 Millenia Tower, Singapore 039192, in respect of any matters arising from, or in connection with, the analysis of this document. This report is intended for recipients who are accredited, expert and institutional investors as defined under the Securities and Futures Act (Cap. 289). The Product is made available by The Citigroup Private Bank in Singapore through Citibank, N.A., Singapore Branch, a licensed bank in Singapore that is regulated by Monetary Authority of Singapore. Please contact your Private Banker in Citibank N.A., Singapore Branch if you have any queries on or any matters arising from or in connection with this document. This report is intended for recipients who are accredited, expert and institutional investors as defined under the Securities and Futures Act (Cap. 289). This report is distributed in Singapore by Citibank Singapore Ltd ("CSL") to selected Citigold/Citigold Private Clients. CSL provides no independent research or analysis of the substance or in preparation of this report. Please contact your Citigold/Citigold Private Client Relationship Manager in CSL if you have any queries on or any matters arising from or in connection with this report. This report is intended for recipients who are accredited investors as defined under the Securities and Futures Act (Cap. 289). Citigroup Global Markets (Pty) Ltd. is incorporated in the **Republic of South Africa** (company registration number 2000/025866/07) and its registered office is at 145 West Street, Sandton, 2196, Saxonwold. Citigroup Global Markets (Pty) Ltd. is

regulated by JSE Securities Exchange South Africa, South African Reserve Bank and the Financial Services Board. The investments and services contained herein are not available to private customers in South Africa. The Product is made available in **Spain** by Citigroup Global Markets Limited, which is authorised and regulated by Financial Services Authority. 29 Jose Ortega Y Gassef, 4th Floor, Madrid, 28006, Spain. The Product is made available in the **Republic of China** through Citigroup Global Markets Taiwan Securities Company Ltd. ("CGMTS"), 14 and 15F, No. 1, Songzhi Road, Taipei 110, Taiwan and/or through Citibank Securities (Taiwan) Company Limited ("CSTL"), 14 and 15F, No. 1, Songzhi Road, Taipei 110, Taiwan, subject to the respective license scope of each entity and the applicable laws and regulations in the Republic of China. CGMTS and CSTL are both regulated by the Securities and Futures Bureau of the Financial Supervisory Commission of Taiwan, the Republic of China. No portion of the Product may be reproduced or quoted in the Republic of China by the press or any third parties [without the written authorization of CGMTS and CSTL]. If the Product covers securities which are not allowed to be offered or traded in the Republic of China, neither the Product nor any information contained in the Product shall be considered as advertising the securities or making recommendation of the securities in the Republic of China. The Product is for informational purposes only and is not intended as an offer or solicitation for the purchase or sale of a security or financial products. Any decision to purchase securities or financial products mentioned in the Product must take into account existing public information on such security or the financial products or any registered prospectus. The Product is made available in **Thailand** through Citicorp Securities (Thailand) Ltd., which is regulated by the Securities and Exchange Commission of Thailand. 18/F, 22/F and 29/F, 82 North Sathorn Road, Silom, Bangkok, Bangkok 10500, Thailand. The Product is made available in **Turkey** through Citibank AS which is regulated by Capital Markets Board. Tekfen Tower, Eski Buyukdere Caddesi # 209 Kat 2B, 23294 Levent, Istanbul, Turkey. In the **U.A.E**, these materials (the "Materials") are communicated by Citigroup Global Markets Limited, DIFC branch ("CGML"), an entity registered in the Dubai International Financial Center ("DIFC") and licensed and regulated by the Dubai Financial Services Authority ("DFSA") to Professional Clients and Market Counterparties only and should not be relied upon or distributed to Retail Clients. A distribution of the different CIRA ratings distribution, in percentage terms for Investments in each sector covered is made available on request. Financial products and/or services to which the Materials relate will only be made available to Professional Clients and Market Counterparties. The Product is made available in **United Kingdom** by Citigroup Global Markets Limited, which is authorised and regulated by Financial Services Authority. This material may relate to investments or services of a person outside of the UK or to other matters which are not regulated by the FSA and further details as to where this may be the case are available upon request in respect of this material. Citigroup Centre, Canada Square, Canary Wharf, London, E14 5LB. The Product is made available in **United States** by Citigroup Global Markets Inc, which is a member of FINRA and registered with the US Securities and Exchange Commission. 388 Greenwich Street, New York, NY 10013. Unless specified to the contrary, within EU Member States, the Product is made available by Citigroup Global Markets Limited, which is regulated by Financial Services Authority. Pursuant to Comissão de Valores Mobiliários Rule 483, Citi is required to disclose whether a Citi related company or business has a commercial relationship with the subject company. Considering that Citi operates multiple businesses in more than 100 countries around the world, it is likely that Citi has a commercial relationship with the subject company.

Many European regulators require that a firm must establish, implement and make available a policy for managing conflicts of interest arising as a result of publication or distribution of investment research. The policy applicable to CIRA's Products can be found at [https://www.citivelocity.com/cvr/eppublic/citi\\_research\\_disclosures](https://www.citivelocity.com/cvr/eppublic/citi_research_disclosures).

Compensation of equity research analysts is determined by equity research management and Citigroup's senior management and is not linked to specific transactions or recommendations.

The Product may have been distributed simultaneously, in multiple formats, to the Firm's worldwide institutional and retail customers. The Product is not to be construed as providing investment services in any jurisdiction where the provision of such services would not be permitted.

Subject to the nature and contents of the Product, the investments described therein are subject to fluctuations in price and/or value and investors may get back less than originally invested. Certain high-volatility investments can be subject to sudden and large falls in value that could equal or exceed the amount invested. Certain investments contained in the Product may have tax implications for private customers whereby levels and basis of taxation may be subject to change. If in doubt, investors should seek advice from a tax adviser. The Product does not purport to identify the nature of the specific market or other risks associated with a particular transaction. Advice in the Product is general and should not be construed as personal advice given it has been prepared without taking account of the objectives, financial situation or needs of any particular investor. Accordingly, investors should, before acting on the advice, consider the appropriateness of the advice, having regard to their objectives, financial situation and needs. Prior to acquiring any financial product, it is the client's responsibility to obtain the relevant offer document for the product and consider it before making a decision as to whether to purchase the product. With the exception of our product that is made available only to Qualified Institutional Buyers (QIBs), CIRA concurrently disseminates its research via proprietary and non-proprietary electronic distribution platforms. Periodically, individual CIRA analysts may also opt to circulate research posted on such platforms to one or more clients by email. Such email distribution is discretionary and is done only after the research has been disseminated via the aforementioned distribution channels. CIRA simultaneously distributes product that is limited to QIBs only through email distribution.

The level and types of services provided by CIRA analysts to clients may vary depending on various factors such as the client's individual preferences as to the frequency and manner of receiving communications from analysts, the client's risk profile and investment focus and perspective (e.g. market-wide, sector specific, long term, short-term etc.), the size and scope of the overall client relationship with Citi and legal and regulatory constraints.

CIRA product may source data from dataCentral. dataCentral is a CIRA proprietary database, which includes Citi estimates, data from company reports and feeds from Reuters and Datastream.

---

© 2012 Citigroup Global Markets Inc. Citi Investment Research & Analysis is a division of Citigroup Global Markets Inc. Citi and Citi with Arc Design are trademarks and service marks of Citigroup Inc. and its affiliates and are used and registered throughout the world. All rights reserved. Any unauthorized use, duplication, redistribution or disclosure of this report (the "Product"), including, but not limited to, redistribution of the Product by electronic mail, posting of the Product on a website or page, and/or providing to a third party a link to the Product, is prohibited by law and will result in prosecution. The information contained in the Product is intended solely for the recipient and may not be further distributed by the recipient to any third party. Where included in this report, MSCI sourced information is the exclusive property of Morgan Stanley Capital International Inc. (MSCI). Without prior written permission of MSCI, this information and any other MSCI intellectual property may not be reproduced, redisseminated or used to create any financial products, including any indices. This information is provided on an "as is" basis. The user assumes the entire risk of any use made of this information. MSCI, its affiliates and any third party involved in, or related to, computing or compiling the information hereby expressly disclaim all warranties of originality, accuracy, completeness, merchantability or fitness for a particular purpose with respect to any of this information. Without limiting any of the foregoing, in no event shall MSCI, any of its affiliates or any third party involved in, or related to, computing or compiling the information have any liability for any damages of any kind. MSCI, Morgan Stanley Capital International and the MSCI indexes are services marks of MSCI and its affiliates. The Firm accepts no liability whatsoever for the actions of

third parties. The Product may provide the addresses of, or contain hyperlinks to, websites. Except to the extent to which the Product refers to website material of the Firm, the Firm has not reviewed the linked site. Equally, except to the extent to which the Product refers to website material of the Firm, the Firm takes no responsibility for, and makes no representations or warranties whatsoever as to, the data and information contained therein. Such address or hyperlink (including addresses or hyperlinks to website material of the Firm) is provided solely for your convenience and information and the content of the linked site does not in anyway form part of this document. Accessing such website or following such link through the Product or the website of the Firm shall be at your own risk and the Firm shall have no liability arising out of, or in connection with, any such referenced website.

---

ADDITIONAL INFORMATION IS AVAILABLE UPON REQUEST

---