

Exploration & Production (Citi) Asia Pacific | India

# Indian Upstream & Downstream

## **Reforms, Rewards, and Risks**

- Of small steps & giant leaps On the back of the govt's recent decision allowing OMCs to raise diesel prices in 'small steps' with the intention of moving to mkt-based pricing (and doing away with under-recoveries of the order of ~Rs960bn/yr on it), the entire state-owned oil pack has witnessed a material re-rating, with stocks having run up ~15-25% over the last one month. While some of these 'small steps' will require giant leaps of faith on the part of investors going forward given uncertainties around: 1) subsidy sharing; 2) OMCs' ability to continue hiking diesel prices given the experience with petrol; and 3) introduction of export parity pricing for fuels, we believe the speed with which the gov't has initiated these reforms as well as magnitude of the (incremental) upsides are too material to ignore. We would, however, recommend being more selective with the stocks, and prefer ONGC.
- Subsidy sharing a key unknown The largest unknown could be the subsidysharing formula. The govt's commitment to fiscal discipline could make it a disproportionate beneficiary of lower subsidies at the expense of upstream. So while implementation of diesel hikes could reduce under-recoveries to ~Rs1.2/0.9tr by FY14/15E, we assume a base case of the upstream share staying at \$56/bbl.
- ONGC: long-term opportunity but near-term headwinds While the key near-term overhang for ONGC is the likelihood of higher FY13E upstream subsidy share (-Rs12/sh one-time impact at 50% share), which tempted us to revisit our Buy rating following the stock rally, we believe potentially there are material upsides thereafter from lower diesel losses (+Rs20/sh recurring by FY15E) and gains from higher APM gas prices (+Rs5/sh recurring if hiked to ~\$6). Hence, despite near-term headwinds, we see upside over the next 1-2 yrs. Maintain Buy with a probability-wtd Rs377 TP.
- BPCL: downgrade to Neutral While we have hitherto found greater comfort in BPCL amongst OMCs given its robust upstream portfolio, we believe a stellar run (+27% 12-mth outperformance) has priced in a substantial portion of the positives. BPCL also has relatively lower leverage to reforms than HPCL. E&P upsides, however, remain possible, given strong prospectivity in Mozambique and Brazil, which precludes us from downgrading to Sell, and we recommend staying invested. Our TP of Rs454 is based on core P/B (1.1x) given continued uncertainties around timeliness of gov't compensation, which make earnings-based multiples futile.
- HPCL: still offers risked upside While we prefer BPCL's more well-rounded business profile, stock-wise HPCL is likely to be a bigger beneficiary of lower under-recoveries, given its low refining/mktg mix of ~55% (vs. ~75% for BPCL). We raise our TP to Rs407 and also apply a P/B valtn, albeit ascribing a lower 0.9x multiple.

|      | Rating (Old) | Rating (New) | TP (Old) | TP (New) | FY14E P/E | FY14E P/B | Div yld FY14 |
|------|--------------|--------------|----------|----------|-----------|-----------|--------------|
| ONGC | 1            | 1            | 309      | 377      | 10.9      | 1.7       | 3.0%         |
| BPCL | 1            | 2            | 430      | 454      | 26.8      | 0.9*      | 1.3%         |
| HPCL | 1            | 1            | 335      | 407      | 12.8      | 0.7*      | 2.3%         |

#### See Appendix A-1 for Analyst Certification, Important Disclosures and non-US research analyst disclosures.

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# Reforms, Rewards, and Risks

## Subsidy-sharing assumptions

- What has changed As highlighted in our 17 Jan note, <u>Hiking the Stakes Gov't</u> <u>Moves Towards Deregulating Diesel</u>, the gov't has recently taken significant steps towards reducing fuel under-recoveries. OMCs have been authorised to raise diesel prices in 'small steps' (cRs0.5/ltr per month) and the oil minister has reportedly (*source: FE*) said that, in around two years, diesel will sell at market rates (i.e., OMCs will no longer make under-recoveries on the fuel). The gov't has already allowed OMCs to sell diesel to bulk buyers (railways, industries etc. which account for ~17% of diesel sales; see Figure 10) at market prices. Simultaneously, as an offset to consumers, the gov't has increased the cap on subsidised LPG cylinders per household to nine per year (from six earlier).
- What are the implications? We believe that if the gov't allows OMCs to continue with the monthly diesel hikes (the first hike of Rs0.45/ltr was carried out immediately post the announcement), under-recoveries on diesel (which currently accounts for ~60% of total losses) could halve in FY14E to ~Rs480bn, (~Rs960bn in FY13E) and fall sharply to ~Rs180bn by FY15E (as OMCs move to full market rates by 2HFY15E). This could pull down total under-recoveries from ~Rs1.7tr in FY13E to ~Rs1.2tr by FY14E and further to ~Rs0.9tr in FY15E, even as LPG and kerosene losses remain high (given the govt's partial rollback of the subsidised LPG cap to nine per household per year).

#### Figure 2. Under-recovery break-up (product-wise)

| Year to 31-Mar | F     | Y11           | F     | Y12           | F     | Y13E          | F     | Y14E          | F     | Y15E          |
|----------------|-------|---------------|-------|---------------|-------|---------------|-------|---------------|-------|---------------|
|                | Rs bn | % of<br>total |
| Petrol         | 20    | 3%            | 0     | 0%            | 0     | 0%            | 0     | 0%            | 0     | 0%            |
| Diesel         | 345   | 44%           | 812   | 59%           | 959   | 57%           | 484   | 41%           | 183   | 20%           |
| LPG            | 220   | 28%           | 300   | 22%           | 391   | 23%           | 370   | 31%           | 388   | 43%           |
| Kerosene       | 197   | 25%           | 273   | 20%           | 323   | 19%           | 326   | 28%           | 329   | 37%           |
| Total          | 782   | 100%          | 1385  | 100%          | 1673  | 100%          | 1180  | 100%          | 900   | 100%          |

Source: Company, Citi Research estimates

#### Figure 3. Key pricing assumptions

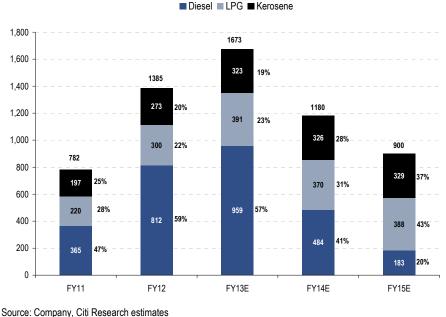
| Year to 31-Mar<br>Crude prices (US\$/bbl) | <b>FY11</b><br>87 | <b>FY12</b><br>115 | <b>FY13E</b><br>110 | <b>FY14E</b><br>110 | <b>FY15E</b><br>110 |
|---|-------------------|--------------------|---------------------|---------------------|---------------------|
| INR/USD                                   | 45.6              | 47.9               | 54.0                | 54.0                | 54.0                |
| Diesel loss (Rs/ltr)                      | 3.4               | 8.8                | 10.4                | 4.9                 | 0.7                 |
| LPG loss (Rs/cyl)                         | 248               | 322                | 395                 | 395                 | 395                 |
| Kerosene loss (Rs/ltr)                    | 16.6              | 25.8               | 30.1                | 30.1                | 30.1                |

Source: Company, Citi Research estimates

#### Figure 4. Subsidy-sharing mechanism (Rs bn)

| Year ending 31-Mar          | FY10 | FY11 | FY12  | FY13E | FY14E | FY15E |
|-----------------------------|------|------|-------|-------|-------|-------|
| Gross under-recoveries      | 461  | 782  | 1,385 | 1,673 | 1,180 | 900   |
| Less: upstream sharing      | 144  | 303  | 550   | 609   | 640   | 686   |
| % of total                  | 31%  | 39%  | 40%   | 36%   | 54%   | 76%   |
| Less: oil bonds/cash        | 260  | 410  | 835   | 1,065 | 540   | 215   |
| % of total                  | 56%  | 52%  | 60%   | 64%   | 46%   | 24%   |
| Net under (over)-recoveries | 56   | 69   | -     | -     | -     | -     |

Source: Company, Citi Research estimates



#### Figure 5. Under-recoveries by fuel (Rs bn)

- Our assumptions In our base case, we assume that:
  - OMCs are allowed to gradually do away with losses on diesel, hiking prices by Rs0.5/ltr every month.
  - Upstream continues to provide discounts of US\$56/bbl of their production to OMCs (though we factor in probability-weighted upsides to this scenario in stock TPs). Thus, on a relative basis, gov't share of cash subsidies falls to ~46%/24% by FY14/15E (given that the recent moves have come in the backdrop of increased focus on fiscal deficit control) while upstream share rises to ~54/76% (from ~35% in 1HFY13).

#### Figure 6. Subsidy shares for gov't-owned upstream firms

| Year ending 31-Mar     |       | FY11  | FY12  | FY13E | FY14E | FY15E |
|------------------------|-------|-------|-------|-------|-------|-------|
| By upstream companies  | Rs bn | 303   | 550   | 609   | 640   | 686   |
| -ONGC                  | Rs bn | 249   | 445   | 492   | 523   | 567   |
| % of upstream          | %     | 82.2% | 80.8% | 80.9% | 81.8% | 82.7% |
| -Smaller upstream peer | Rs bn | 33    | 74    | 84    | 85    | 86    |
| % of upstream          | %     | 10.9% | 13.4% | 13.8% | 13.3% | 12.6% |
| -GAIL                  | Rs bn | 21    | 32    | 32    | 31    | 32    |
| % of upstream          | %     | 7.0%  | 5.8%  | 5.3%  | 4.9%  | 4.7%  |

- As a sensitivity, however, we illustrate the potential upside to upstream net realisations and earnings in case their subsidy share remains unchanged at the FY12 level of ~40%. The FY15E gov't share at Rs540bn in this scenario would still, on an absolute level, be ~35% below its FY12 share of Rs835bn.

| Year to 31-Mar                 | Bas             | se Case           | Upside Case     |                 |  |
|--------------------------------|-----------------|-------------------|-----------------|-----------------|--|
|                                | FY14E           | FY15E             | FY14E           | FY15E           |  |
| Gov't share (Rs bn)            | 540             | 215               | 708             | 540             |  |
| % sharing                      | 46%             | 24%               | 60%             | 60%             |  |
| Upstream subsidy share (Rs bn) | Based on US\$56 | bbl of production | Based on upstre | am share at 40% |  |
| - ONGC                         | 523             | 567               | 382             | 292             |  |
| - Smaller upstream peer        | 85              | 86                | 64              | 49              |  |
| - GAIL                         | 31              | 32                | 26              | 20              |  |
| - Total                        | 640             | 686               | 472             | 360             |  |
| % sharing                      | 54%             | 76%               | 40%             | 40%             |  |
| Net realisation (US\$/bbl)     |                 |                   |                 |                 |  |
| - ONGC                         | 47.3            | 48.1              | 64.6            | 78.9            |  |
| - Smaller upstream peer        | 53.9            | 53.9              | 67.7            | 77.9            |  |
| EPS (Rs/sh)                    |                 |                   |                 |                 |  |
| - ONGC                         | 30.6            | 34.8              | 40.4            | 54.4            |  |
| % upside                       |                 |                   | 33%             | 57%             |  |

#### Figure 7. Upstream metrics – Base case and upside from subsidy sharing (at US\$110 crude)

Source: Citi Research estimates

Upsides from lower crude – We currently assume that crude prices and the exchange rate remain around current levels of ~US\$110/bbl and 54 INR/US\$ respectively. We have deliberately assumed crude prices to remain at current levels to focus purely on the benefits accruing from the govt's announcements. A decline in crude prices could be an added positive for the companies. If crude prices were to fall to ~US\$100/bbl over FY14/15E (our global commodity price forecasts call for crude falling to these levels by 2HCY13), under-recoveries could drop even further to ~Rs800/710bn, largely led by diesel (diesel currently breaks even at ~US\$88/bbl of crude). In the event, it would be more likely that the gov't shares some of these benefits with upstream, lest net realizations fall to extremely unremunerative levels.

#### Figure 8. Downside to under-recoveries with crude at US\$100/bbl (Rs bn)

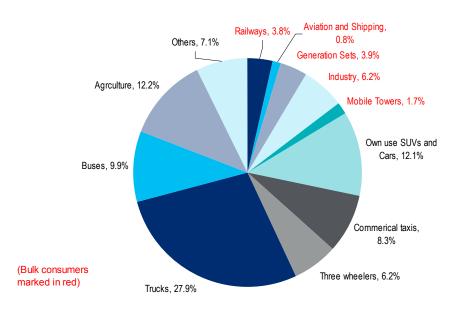
| Year to 31-Mar         | FY13E | FY14E |     | F   | Y15E |
|------------------------|-------|-------|-----|-----|------|
| Crude price (US\$/bbl) | 110   | 110   | 100 | 110 | 100  |
| Diesel                 | 959   | 484   | 224 | 183 | 117  |
| LPG                    | 391   | 370   | 287 | 388 | 301  |
| Kerosene               | 323   | 326   | 289 | 329 | 292  |
| Gross under-recoveries | 1,673 | 1,180 | 800 | 900 | 710  |

#### Figure 9. Upstream sensitivity if crude falls to US\$100/bbl

|  |       | subsidy share<br>t US\$56/bbl | If upstream subsidy share<br>at 40% |       |
|--|-------|-------------------------------|-------------------------------------|-------|
|  | FY14E | FY15E                         | FY14E                               | FY15E |
| Subsidy shares (Rs bn)                                 |       |                               |                                     |       |
| - ONGC   | 523   | 567                           | 259                                 | 230   |
| - Smaller upstream peer                                | 85    | 86                            | 43                                  | 38    |
| Net realisation (US\$/bbl)                             |       |                               |                                     |       |
| - ONGC   | 37.4  | 38.1                          | 69.8                                | 75.8  |
| - Smaller upstream peer                                | 43.9  | 43.9                          | 71.0                                | 74.4  |
| EPS (Rs/sh)  |       |                               |                                     |       |
| - ONGC   | 22.6  | 25.9                          | 41.2                                | 50.1  |
| % upside/downside vs. current base<br>case assumptions | -26%  | -26%                          | 35%                                 | 44%   |
| Source: Citi Research estimates                        |       |                               |                                     |       |

Bulk diesel sales deregulated – In a move that could help contain underrecoveries on diesel, the gov't has now deregulated bulk sales of the fuel. Bulk buyers currently account for ~17% of total diesel sales in India. While OMCs have recently raised concerns around diversion of retail sales to bulk users through leakages at the pump level, diesel under-recoveries should nonetheless fall meaningfully, given that many of the bulk buyers are either gov't entities (railways, state transport corporations) or large private corporations (mobile towers, cement firms) where the chances of diversion could be low.

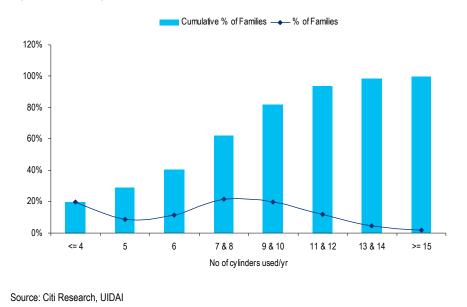
#### Figure 10. India diesel consumption by sector



Source: Citi Research, PPAC

LPG cap raised to nine – In Sep-13, the gov't, while capping the number of subsidised LPG cylinders per household to nine per year, had indicated that this could help reduce LPG losses by around one third. However, given that the cap has now been raised to nine cylinders per year, we expect savings to be only ~10%.

Figure 11. LPG usage distribution



## Key uncertainties

Besides the uncertainties surrounding subsidy sharing, we highlight below some of the other key imponderables:

- Export parity pricing for fuels The finance ministry has reportedly been considering a move to export parity pricing of fuels for the calculation of under-recoveries. Currently, under-recoveries on diesel are calculated on the basis of trade parity prices (80% import parity and 20% export parity). This gives OMCs the benefit of duty protection despite the product not actually being imported into the country. If implemented, export parity pricing could lead to lower GRMs for the refining divisions of the OMCs, while the equivalent benefit accruing to the marketing divisions through lower under-recoveries will largely flow to the gov't, thereby further raising the risks on upstream subsidy sharing.
- Implementation of price hikes in APM gas not a given The Rangarajan committee had, in its recent report, suggested market-linked prices for domestic gas in India (see our note: Indian Oil & Gas Fuel(ling) Reforms), which could lead to domestic gas prices of ~US\$8/mmbtu (vs. current levels of ~US\$4.2/mmbtu). While this could imply significant upsides for Indian upstream players (ONGC's EPS could rise ~30%), it would lead to fertilizer subsidies rising by ~US\$0.9bn or ~0.04% of GDP (taking into account the impact of APM price hikes only) and could impact gas-based power tariffs by ~40% (impacting SEB financials). Therefore, the implementation of these gas price hikes, in the face of opposition from consumer industries, could be an uphill task, and we ascribe a low (20%) probability of these hikes happening earlier than or in tandem with a hike in KG gas prices. However, we note that on our calculations, the gov't could gain ~US\$1.8bn through higher royalties, taxes, and dividends from the upstream companies following such a hike, and it is therefore not as inconceivable as it initially appears.

Frequency of diesel price hikes – The ability of OMCs to continue hiking diesel prices will ultimately define the level of under-recoveries in FY14-15E, and while a substantial part of the positive thesis for OMCs and upstream is predicated on lower diesel under-recoveries, any political interference in the path to diesel deregulation is likely to impact fundamentals as well as sentiment on these stocks. While the past experience with petrol deregulation where prices were initially raised only in fits and starts is not too comforting, the govt's recent track record on this, with OMCs now being able to raise prices in line with international market movements since Sep-12, does improve the degree of comfort. Diesel, however, is arguably more politically sensitive given its impact on inflation, and the govt's discipline and resilience could therefore be tested.

## Valuation methodologies

We have changed our valuation methodologies for ONGC, BPCL, and HPCL, which are described below:

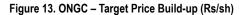
### ONGC - probability-weighted TP of Rs377

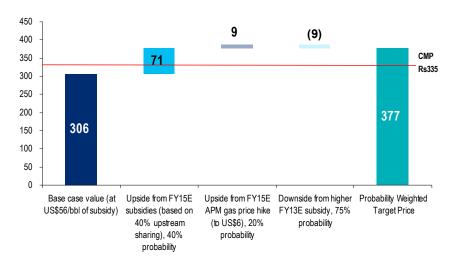
- We ascribe a 10x FY14E P/E multiple to earnings in our base case, which is based on subsidy sharing of US\$56/bbl, i.e., upside from lower underrecoveries on potential diesel price hikes is entirely retained by the gov't. This imputes upstream share of 54% in FY14E and yields a value of Rs306/sh.
- 2. To the base case, we then add the value of potential upsides accruing from ONGC getting some benefit of the lower under-recoveries through the upstream share being capped at 40%. In FY15E, this could lead to the upstream share on an absolute level being nearly half of our base case (Rs360bn vs. Rs686bn). As shown in Figure 7, this could drive >50% upside to ONGC's earnings vis-à-vis our base case. We value these potential incremental earnings at 10x P/E discounted back by a year, ascribing, however, a probability of just 40% of this happening, which yields a value of Rs71/sh.
- 3. To this, we add the value of potential upside from a hike in APM gas prices. However, instead of the hike to ~US\$8 levels with immediate effect (i.e., w.e.f. FY14E) that the oil ministry's proposal to the Cabinet reportedly entails, we assume a hike to only ~US\$6 levels, that too in tandem with (and not earlier than) the KG gas price hike (i.e., w.e.f. FY15E). We ascribe a lower 20% probability of this happening, ascribe a 10x P/E multiple, and discount it back by a year, yielding a value of Rs9/sh.
- 4. We acknowledge concerns on near-term (FY13E) subsidy sharing are quite real and also factor in these risks into our target price by assuming the upstream share for FY13E increases to 50% and ascribing a 75% probability to the resulting one-time hit, yielding an impact of –Rs9/sh.

#### Figure 12. ONGC – Probability-weighted valuation

| Base Case | Upside from<br>FY15E subsidies     | Upside from<br>FY15E APM gas<br>price hike   | Downside from<br>FY13E subsidy<br>sharing  |
|-----------|------------------------------------|--|--|
| 30.6      | 19.6                               | 4.9  | (12.1)   |
| 100%      | 40%                                | 20%  | 75%  |
| 10.0      | 10.0*                              | 10.0*  | 1.0**  |
| 306       | 71                                 | 9  | (9)  |
| 377       |                                    |  |  |
|           | 30.6<br>100%<br>10.0<br><b>306</b> | FY15E subsidies           30.6         19.6           100%         40%           10.0         10.0*           306         71 | FY15E subsidies         FY15E APM gas<br>price hike           30.6         19.6         4.9           100%         40%         20%           10.0         10.0*         10.0*           306         71         9 |

Source: Citi Research estimates. \*FY15E multiples discounted back by one year. \*\*One-time impact.





Source: Citi Research estimates

#### BPCL – SOTP-based value of Rs454 using 1.1x core P/B

Our TP of Rs454 for BPCL is based on a SOTP valuation where we value the core refining and marketing business at 1.1x FY14E P/B and separately add the value of investments as well as the E&P business. While the OMCs have been nearly fully compensated for their marketing under-recoveries in recent times, the delay in receiving compensation from the gov't, which is often with a 2-3 qtr lag, has led to rising debt levels for meeting their working capital requirements, leading to a ballooning in interest expenses and driving down ROEs from ~12% levels in FY10-11 (when the subsidy situation was fairly benign given low crude prices) to 7-9% in FY12 for BPCL and HPCL. We estimate the impact of higher interest costs on account of delayed receipt of gov't compensation to be ~35-40% of earnings for BPCL and HPCL. Savings of interest costs on this count could therefore theoretically drive ROEs back to ~12% levels for both companies. Our core 1.1x P/B multiple for BPCL is premised on this.

|                                   | Rs/sh | Comments                    |
|-----------------------------------|-------|-----------------------------|
| FY14E BVPS                        | 225   |                             |
| BVPS of Investments               | 76    |                             |
| Core BVPS                         | 149   |                             |
| Core P/B                          | 1.1   |                             |
| Core value (A)                    | 164   |                             |
|                                   |       |                             |
| Mkt value of investments (B)      | 290   |                             |
| - Petronet LNG (12.5% stake)      | 16    | At 20% discount to CMP      |
| - IGL (22.5% stake)               | 9     | At 20% discount to CMP      |
| - BORL (Bina refinery)            | 21    | At 0.8x P/B                 |
| - NRL (61.65% stake)              | 18    | At 0.8x P/B                 |
| - Treasury stock                  | 31    | At 20% discount to CMP      |
| - Listed upstream (2.23% stake)   | 7     | At 20% discount to CMP      |
| - E&P (Bharat PetroResources Ltd) | 188   | Net of debt – see Figure 15 |
| TP (A) + (B)                      | 454   |                             |
| Source: Citi Research estimates   |       |                             |

#### Figure 14. BPCL – P/B based valuation

#### Figure 15. BPCL's E&P Valuation

| Estimated gross resource potential - Rovuma Basin (tcf)            | 60.0       |
|--|------------|
| EV/boe (US\$)  | 2.2        |
| BPRL stake   | 10.0%      |
| Value (US\$m)  | 2,376      |
| Value per share (Rs) – (A)   | <b>177</b> |
| Estimated gross resource potential - BM-C-30 (mmboe)               | 200        |
| EV/boe (US\$)  | 5.0        |
| BPRL stake   | 12.5%      |
| Value (US\$m)  | 125        |
| Value per share (Rs) – (B)   | <b>9</b>   |
| Estimated gross resource potential - Indonesia (mmboe)             | 100        |
| EV/boe (US\$)  | 5.0        |
| BPRL stake   | 12.5%      |
| Value (US\$m)  | 63         |
| <b>Value per share (Rs) – (C)</b>                                  | <b>5</b>   |
| Estimated gross resource potential - Sergipe-Alagoas Basin (mmboe) | 300        |
| EV/boe (US\$)  | 6.0        |
| BPRL stake   | 20.0%      |
| Value (US\$m)  | 360        |
| <b>Value per share (Rs) – (D)</b>                                  | <b>27</b>  |
| Net debt per share – (E)   | (30)       |
| Total E&P Value – (A) + (B) + (C) + (D) + (E)                      | 188        |
| Source: Company Reports, Citi Research estimates                   |            |

## HPCL – SOTP-based value of Rs407 using 0.9x core P/B

Our TP of Rs407 for HPCL follows a similar valuation methodology to BPCL except for the lower (0.9x) core P/B multiple we ascribe here, given the company's ROEs have historically been a notch lower than BPCL's.

| Figure 16. HPCL – P/B based valuation        |       |                        |  |  |  |  |
|--|-------|------------------------|--|--|--|--|
|  | Rs/sh | Comments               |  |  |  |  |
| BVPS   | 422   |                        |  |  |  |  |
| BVPS of Inv                                  | 103   |                        |  |  |  |  |
| Core BVPS                                    | 319   |                        |  |  |  |  |
| P/B  | 0.9   |                        |  |  |  |  |
| Core Value (A)                               | 287   |                        |  |  |  |  |
|  |       |                        |  |  |  |  |
| Mkt value of investments (B)                 | 120   |                        |  |  |  |  |
| - MRPL (16.95% stake)                        | 45    | At 20% discount to CMP |  |  |  |  |
| <ul> <li>New refinery (49% stake)</li> </ul> | 59    | At 0.8x P/B            |  |  |  |  |
| - Listed upstream (2.23% stake)              | 16    | At 20% discount to CMP |  |  |  |  |
|  |       |                        |  |  |  |  |
| TP (A) + (B)                                 | 407   |                        |  |  |  |  |
| Source: Citi Research                        |       |                        |  |  |  |  |

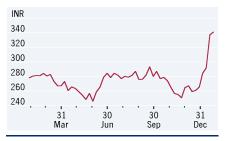
## **Company Focus**

| Company | U | pdate |
|---------|---|-------|
|---------|---|-------|

- Target Price Change
- Estimate Change

| Buy                         | 1            |
|-----------------------------|--------------|
| Price (28 Jan 13)           | Rs334.50     |
| Target price                | Rs377.00     |
| from Rs309.00               |              |
| Expected share price return | 12.7%        |
| Expected dividend yield     | 3.1%         |
| Expected total return       | 15.8%        |
| Market Cap                  | Rs2,861,811M |
|                             | US\$53,194M  |

Price Performance (RIC: ONGC.BO, BB: ONGC IN)



## Oil & Natural Gas (ONGC.BO) Large Potential Gains; Near-Term Caution Warranted

- The rewards of rising diesel prices... As the gov't gradually moves towards mkt-linked prices of diesel, OMC under-recoveries (which ONGC has to share) could fall significantly to ~Rs1.2/0.9tr in FY14/15E vs. ~Rs1.7tr in FY13E. In the event of the gov't refraining from disproportionately appropriating these benefits, ONGC could be a major gainer. If upstream subsidy is maintained at FY12 levels of ~40%, and ONGC continues to contribute ~81% within upstream, its subsidy burden could fall to ~Rs380/290bn by FY14/15E (Rs445bn subsidy in FY12), leading to substantial improvements in net realization to ~US\$65/79/bbl (vs. just ~US\$46 in 1HFY13Y), driving material earnings upside. In this case, while upstream does get to proportionately share ensuing benefits, the gov's subsidy share of Rs540bn in FY15E isn't too excessive either (65% of their FY12 share), implying that such a scenario isn't completely inconceivable or unfathomable.
- Image: ...and the risks However, one must be cognisant of the fact that the gov't has never spelled out a clear formula for upstream subsidy sharing and, given its fiscal compulsions, the gov't could well continue demanding of upstream a subsidy of US\$56/bbl (the formula adopted in FY12 and 1HFY13), which could see it limit its own share to just ~46%/24% in FY14/15E, with the upstream share commensurately rising to ~54/76%. In the event (which we take to be our base case), despite falling under-recoveries, ONGC's subsidy share could actually increase to Rs520-570bn over FY14-15E (vs Rs445bn in FY12), with net realisations stagnating at ~US\$47-48/bbl, and precluding earnings upgrades.
- APM gas price hike proposal a surprise— While the Rangarajan committee had recently proposed a move to market-linked pricing of domestic gas (see our note: Fuel(ling) Reforms), we were (positively) surprised at the speed with which the oil ministry has accepted these recommendations and (reportedly) also moved a Cabinet note to hike APM gas prices from FY14. If prices are indeed hiked to the ~US\$8/mmbtu levels imputed in the Rangarajan report. ONGC's FY14-15E EPS could rise ~30%. While not a part of our base case, we factor in this upside, albeit partially (by assuming a lower hike to ~US\$6/mmbtu w.e.f. FY15E) in our TP and also assign it a low 20% probability, given uncertainty regarding Cabinet approval. Our caution is predicated on: 1) the fact that ONGC's existing gas producing blocks were given to it on a nomination basis (and not on a bidding basis for NELP blocks, like KG-D6) and do not provide for profit sharing with the gov't except to the extent of a 10% royalty payment, and 2) an increase in gas prices will also result in ~US\$0.9bn (0.04% of GDP) rise in fertilizer subsidies and a ~40% rise in gas-based power tariffs. However, as noted earlier, the ensuing gains to the gov't from higher royalties, taxes, and dividends could soften the impact considerably.

#### Statistical Abstract

| Year to | Net Profit | Diluted EPS | EPS growth | P/E  | P/B | ROE  | Yield |
|---------|------------|-------------|------------|------|-----|------|-------|
| 31 Mar  | (RsM)      | (Rs)        | (%)        | (x)  | (x) | (%)  | (%)   |
| 2011A   | 224,559    | 26.25       | 15.7       | 12.7 | 2.5 | 20.8 | 2.6   |
| 2012A   | 281,436    | 32.90       | 25.3       | 10.2 | 2.1 | 22.4 | 2.9   |
| 2013E   | 271,124    | 31.69       | -3.7       | 10.6 | 1.9 | 18.7 | 3.1   |
| 2014E   | 261,973    | 30.62       | -3.4       | 10.9 | 1.7 | 16.3 | 3.0   |
| 2015E   | 297,605    | 34.79       | 13.6       | 9.6  | 1.5 | 16.7 | 3.4   |

| ONGC.BO: Fiscal year end     | 31-Mar    |            |            |            |            | Price: Rs334.50; TP        | P: Rs377.00; | Market Cap    | : Rs2,861,8 | 11m; Reco | omm: Buy |
|------------------------------|-----------|------------|------------|------------|------------|----------------------------|--------------|---------------|-------------|-----------|----------|
| Profit & Loss (Rsm)          | 2011      | 2012       | 2013E      | 2014E      | 2015E      | Valuation ratios           | 2011         | 2012          | 2013E       | 2014E     | 2015E    |
| Sales revenue                | 1,227,686 | 1,473,057  | 1,609,195  | 1,644,807  | 1,688,950  | PE (x)                     | 12.7         | 10.2          | 10.6        | 10.9      | 9.6      |
| Cost of sales                | -949,437  | -1,120,268 | -1,226,974 | -1,260,742 | -1,246,155 | PB (x)                     | 2.5          | 2.1           | 1.9         | 1.7       | 1.5      |
| Gross profit                 | 278,248   | 352,789    | 382,221    | 384,066    | 442,794    | EV/EBITDA (x)              | 5.6          | 5.5           | 4.6         | 4.8       | 4.5      |
| Gross Margin (%)             | 22.7      | 23.9       | 23.8       | 23.4       | 26.2       | FCF yield (%)              | 6.2          | 2.3           | 3.4         | 3.4       | 5.1      |
| EBITDA (Adj)                 | 484,512   | 493,718    | 607,584    | 630,373    | 704,342    | Dividend yield (%)         | 2.6          | 2.9           | 3.1         | 3.0       | 3.4      |
| EBITDA Margin (Adj) (%)      | 39.5      | 33.5       | 37.8       | 38.3       |            | Payout ratio (%)           | 33           | 30            | 33          | 33        | 33       |
| Depreciation                 | -206,263  | -140,929   | -225,364   | -246,308   |            | ROE (%)                    | 20.8         | 22.4          | 18.7        | 16.3      | 16.7     |
| Amortisation                 | 0         | 0          | 0          | 0          |            | Cashflow (Rsm)             | 2011         | 2012          | 2013E       | 2014E     | 2015E    |
| EBIT (Adj)                   | 278,248   | 352,789    | 382,221    | 384,066    |            | EBITDA                     | 484,512      | 493,718       | 607,584     | 630,373   | 704,342  |
| EBIT Margin (Adj) (%)        | 22.7      | 23.9       | 23.8       | 23.4       | ,          | Working capital            | 69,577       | 60,161        | 16,854      | 9,385     | 8,676    |
| Net interest                 | -4,374    | -4,349     | -6,072     | -21,913    | -22,304    |                            | -54,466      | -73,008       | -111,973    | -121,633  | -144,098 |
| Associates                   | -,,,,,,,  |            | -0,072     | -21,313    |            | Operating cashflow         | 499,623      | 480,872       | 512,465     | 518,126   | 568,919  |
| Non-op/Except                | 69,319    | 79,595     | 45,130     | 41,913     |            | Capex                      | -322,353     | -413,809      | -415,961    | -420,236  | -422,514 |
|                              |           |            |            |            |            | •                          | -322,353     | -413,609<br>0 |             |           |          |
| Pre-tax profit               | 343,193   | 428,035    | 421,279    | 404,066    |            | Net acq/disposals          |              |               | -48,648     | -261,129  | -261     |
| Tax                          | -114,913  | -143,757   | -146,535   | -137,137   | -161,551   |                            | -13,231      | -13,231       | -13,231     | -13,230   | -13,230  |
| Extraord./Min.Int./Pref.div. | -3,720    | -2,842     | -3,620     | -4,956     |            | Investing cashflow         | -335,584     | -427,041      | -477,840    | -694,596  | -436,005 |
| Reported net profit          | 224,559   | 281,436    | 271,124    | 261,973    |            | Dividends paid             | -87,387      | -97,027       | -105,218    | -101,666  | -115,495 |
| Net Margin (%)               | 18.3      | 19.1       | 16.8       | 15.9       |            | Financing cashflow         | -69,866      | -83,017       | -98,314     | 175,758   | -107,497 |
| Core NPAT                    | 224,559   | 281,436    | 271,124    | 261,973    |            | Net change in cash         | 94,173       | -29,187       | -63,689     | -711      | 25,417   |
| Per share data               | 2011      | 2012       | 2013E      | 2014E      |            | Free cashflow to s/holders | 177,270      | 67,062        | 96,504      | 97,890    | 146,405  |
| Reported EPS (Rs)            | 26.25     | 32.90      | 31.69      | 30.62      | 34.79      |                            |              |               |             |           |          |
| Core EPS (Rs)                | 26.25     | 32.90      | 31.69      | 30.62      | 34.79      |                            |              |               |             |           |          |
| DPS (Rs)                     | 8.75      | 9.75       | 10.46      | 10.10      | 11.48      |                            |              |               |             |           |          |
| CFPS (Rs)                    | 58.40     | 56.21      | 59.90      | 60.56      | 66.50      |                            |              |               |             |           |          |
| FCFPS (Rs)                   | 20.72     | 7.84       | 11.28      | 11.44      | 17.11      |                            |              |               |             |           |          |
| BVPS (Rs)                    | 134.80    | 159.47     | 178.96     | 197.85     | 219.21     |                            |              |               |             |           |          |
| Wtd avg ord shares (m)       | 8,556     | 8,556      | 8,556      | 8,556      | 8,556      |                            |              |               |             |           |          |
| Wtd avg diluted shares (m)   | 8,556     | 8,556      | 8,556      | 8,556      | 8,556      |                            |              |               |             |           |          |
| Growth rates                 | 2011      | 2012       | 2013E      | 2014E      | 2015E      |                            |              |               |             |           |          |
| Sales revenue (%)            | 15.6      | 20.0       | 9.2        | 2.2        | 2.7        |                            |              |               |             |           |          |
| EBIT (Adj) (%)               | 8.4       | 26.8       | 8.3        | 0.5        | 15.3       |                            |              |               |             |           |          |
| Core NPAT (%)                | 15.7      | 25.3       | -3.7       | -3.4       | 13.6       |                            |              |               |             |           |          |
| Core EPS (%)                 | 15.7      | 25.3       | -3.7       | -3.4       | 13.6       |                            |              |               |             |           |          |
| Balance Sheet (Rsm)          | 2011      | 2012       | 2013E      | 2014E      | 2015E      |                            |              |               |             |           |          |
| Cash & cash equiv.           | 210,238   | 287,691    | 186,964    | 163,838    | 166,274    |                            |              |               |             |           |          |
| Accounts receivables         | 99,730    | 117,143    | 110,219    | 112,658    | 115,681    |                            |              |               |             |           |          |
| Inventory                    | 85,676    | 131,680    | 120,298    | 119,148    | 115,117    |                            |              |               |             |           |          |
| Net fixed & other tangibles  | 1,186,421 | 1,411,066  | 1,703,381  | 2,176,883  | 2,377,123  |                            |              |               |             |           |          |
| Goodwill & intangibles       | 91,663    | 79,340     | 79,340     | 79,340     | 79,340     |                            |              |               |             |           |          |
| Financial & other assets     | 256,961   | 289,577    | 301,045    | 312,660    | 324,436    |                            |              |               |             |           |          |
|                              |           |            |            |            |            |                            |              |               |             |           |          |
| Total assets                 |           | 2,316,497  |            |            |            |                            |              |               |             |           |          |
| Accounts payable             | 186,540   | 119,241    | 119,118    | 132,454    | 139,842    |                            |              |               |             |           |          |
| Short-term debt              | 20,843    | 100,146    | 100,146    | 100,146    | 100,146    |                            |              |               |             |           |          |
| Long-term debt               | 39,771    | 52,086     | 57,294     | 333,024    | 339,326    |                            |              |               |             |           |          |
| Provisions & other liab      | 510,371   | 658,549    | 668,687    | 677,640    | 689,696    |                            |              |               |             |           |          |
| Total liabilities            | 757,525   | 930,021    | 945,246    |            | 1,269,011  |                            |              |               |             |           |          |
| Shareholders' equity         | 1,153,272 |            | 1,531,075  |            | 1,875,459  |                            |              |               |             |           |          |
| Minority interests           | 19,891    | 22,084     | 24,926     | 28,546     | 33,502     |                            |              |               |             |           |          |
| Total equity                 | 1,173,164 | 1,386,476  | 1,556,001  | 1,721,264  | 1,908,961  |                            |              |               |             |           |          |
| Net debt                     | -149,624  | -135,459   | -29,523    | 269,332    | 273,198    |                            |              |               |             |           |          |
| Net debt to equity (%)       | -12.8     | -9.8       | -1.9       | 15.6       | 14.3       |                            |              |               |             |           |          |

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- Disappointments on the operational front From an earlier expectation of domestic (ex-JV) crude production rising from ~23-24 MMTPA currently to ~27-28 by FY14E, ONGC has now pushed back this target by a year, citing delays in completion of facilities and drilling of wells in its marginal field projects. FY13YTD production has also been disappointing, trending at -6% yoy. Additionally, we have conservative estimates for OVL earnings. Production in FY13E could remain flat at ~8.8 MMTOE (incl. contribution from ACG) before rising to ~11.2/12.9 MMTOE by FY14/15E. However, funding costs and DD&A expenses over FY14-15E could partly offset incremental revenues from the recently-acquired ACG and Kashagan fields (with full approvals for the latter yet to come through).
- Maintain Buy While we were inclined to revisit our Buy recommendation on ONGC given the risks outlined above (combined with the fact that the stock has rallied 27% over the last one month), we have refrained from doing so given: 1) the surprising pace with which the gov't has acted to implement reforms, and 2) the fact that large additional upsides could accrue to ONGC if some of the aforementioned risks do not play out. Accordingly, despite the overhang of a negative subsidy surprise in the near term given the govt's fiscal commitment, we remain optimistic on the longer-term outlook for the stock, and would recommend any weakness as a good buying opportunity from a ~1-2 year perspective. We also like ONGC for its defensive appeal, with upsides from potentially lower crude prices in the event of global macro concerns resurfacing not being included in our valuation.
- TP of Rs377 We now value the stock at 10x FY14E P/E, while factoring in a US\$56/bbl subsidy (equates to 54% upstream share) in our base case, which yields a value of Rs306/sh. To this, we add probability-weighted upsides/downsides from: 1) upstream share declining to 40% in FY15E (+Rs71/sh, 40% probability); 2) APM price hikes to US\$6/mmbtu w.e.f. FY15E (+Rs9/sh, 20% probability), and 3) higher one-time subsidy in FY13E (-Rs9/sh, 75% probability).

#### Figure 17. ONGC – Probability-weighted valuation

|                      | Base Case | Upside from<br>FY15E subsidies | Upside from<br>FY15E APM gas<br>price hike | Downside from<br>FY13E subsidy<br>sharing |
|----------------------|-----------|--------------------------------|--|---|
| ONGC FY14E EPS       | 30.6      | 19.6                           | 4.9  | (12.1)                                    |
| Probability attached | 100%      | 40%                            | 20%  | 75%                                       |
| Target P/E (x)       | 10.0      | 10.0*                          | 10.0*                                      | 1.0**                                     |
| Value contribution   | 306       | 71                             | 9  | (9)                                       |
| Target price         | 377       |                                |  |   |

Source: Citi Research estimates. \*FY15E multiples discounted back by one year. \*\*One-time impact.

#### Figure 18. ONGC – Key Assumptions

| Yr ending Mar-31                             | 2010         | 2011          | 2012           | 2013E         | 2014E         | 2015E |
|--|--------------|---------------|----------------|---------------|---------------|-------|
| INR/US\$                                     | 47.5         | 48.6          | 48.0           | 54.0          | 54.0          | 54.0  |
| Brent (US\$/bbl)                             | 69.7         | 86.6          | 114.5          | 110.0         | 110.0         | 110.0 |
| Subsidy (Rs bn)                              | 116          | 249           | 445            | 492           | 523           | 567   |
| Net realisation on domestic crude (US\$/bbl) | 56.3         | 53.8          | 54.7           | 48.8          | 47.3          | 48.1  |
| Standalone production                        |              |               |                |               |               |       |
| Crude (MMT)                                  | 26.5         | 27.3          | 26.9           | 27.5          | 29.5          | 31.7  |
| - Own  | 24.7         | 24.4          | 23.7           | 23.6          | 25.0          | 27.0  |
| - JV   | 1.6          | 1.5           | 1.3            | 1.3           | 1.3           | 1.3   |
| - Rajasthan                                  | 0.1          | 1.3           | 1.9            | 2.7           | 3.2           | 3.5   |
| Gas (bcm)                                    | 25.6         | 25.3          | 25.5           | 25.7          | 26.5          | 27.6  |
| - Own  | 23.1         | 23.1          | 23.3           | 23.5          | 24.6          | 25.6  |
| - JV   | 2.5          | 2.2           | 2.2            | 2.2           | 2.0           | 2.0   |
| OVL production                               |              |               |                |               |               |       |
| Oil (MMT)                                    | 6.5          | 6.8           | 6.2            | 5.4           | 6.2           | 7.5   |
| Gas (bcm)                                    | 2.4          | 2.7           | 2.5            | 3.5           | 5.0           | 5.3   |
| Oil + gas (MMToe)*                           | 8.9          | 9.5           | 8.7            | 8.8           | 11.2          | 12.9  |
| Consol production                            |              |               |                |               |               |       |
| Oil (MMT)                                    | 33.0         | 34.0          | 33.1           | 32.9          | 35.7          | 39.3  |
| Gas (bcm)                                    | 28.0         | 28.0          | 28.0           | 29.1          | 31.5          | 32.9  |
| Oil + gas (MMToe)                            | 60.9         | 62.1          | 61.2           | 62.1          | 67.1          | 72.2  |
| Source: Citi Research estimates              | , Company. * | Including ACC | G w.e.f. FY13E | E and Kashaga | n w.e.f. FY14 | E.    |

We make changes to ONGC's earnings in line with: 1) our new subsidy-sharing estimates, which are based on US\$56/bbl of production; 2) FY13E YTD production trends; 3) revised production guidance from mgmt; and 4) contributions from OVL's recent ACG and Kashagan acquisitions.

#### Figure 19. ONGC – Earnings changes

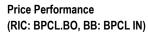
| Year to                         | ar toEBITDA (Rs Mils.) |         |       | Net     | Net Profit (Rs Mils.) |       |       | iluted EP | Divi/Sh (Rs) |      |      |
|---------------------------------|------------------------|---------|-------|---------|-----------------------|-------|-------|-----------|--------------|------|------|
| 31-Mar                          | Old                    | New     | % Chg | Old     | New                   | % Chg | Old   | New       | % Chg        | Old  | New  |
| 2013E                           | 605,822                | 607,584 | 0.3%  | 264,414 | 271,124               | 2.5%  | 30.91 | 31.69     | 2.5%         | 10.2 | 10.5 |
| 2014E                           | 661,630                | 630,373 | -4.7% | 277,155 | 261,973               | -5.5% | 32.39 | 30.62     | -5.5%        | 10.7 | 10.1 |
| 2015E                           | 678,532                | 704,342 | 3.8%  | 285,583 | 297,605               | 4.2%  | 33.38 | 34.79     | 4.2%         | 11.0 | 11.5 |
| Source: Citi Research estimates |                        |         |       |         |                       |       |       |           |              |      |      |

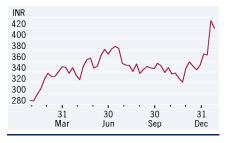
## **Company Focus**

#### Company Update

- Rating Change
- Target Price Change
- Estimate Change

| 2          |
|------------|
|            |
| Rs419.00   |
| Rs454.00   |
|            |
| 8.4%       |
| 1.3%       |
| 9.7%       |
| Rs302,972M |
| US\$5,631M |
|            |





## Bharat Petroleum (BPCL.BO) Sound Business Mix, But Downgrade to Neutral Post Stellar Run

- Under-recoveries could fall sharply... OMC under-recoveries could fall sharply to ~Rs1.2/0.9tr by FY14/15E from ~Rs1.7tr in FY13E on the back of the recent move towards deregulation of diesel prices. Losses on diesel, which now account for ~60% of under-recoveries, could fall steeply from ~Rs960bn in FY13E to ~Rs480/180bn over the next two years. Following the recent gov't directive, OMCs are already selling ~17% of diesel vols to bulk buyers at full market prices. However, the hike in the LPG cap from six to nine cylinders per year for every household will erase most of the forecast gains on the fuel (now just ~10% saving on LPG under-recoveries is likely).
- Indriving an improvement in profits, ROEs While OMCs have been hitherto compensated for under-recoveries on diesel, LPG, and kerosene by the gov't and by upstream firms, the cash subsidy from the former has always come at a substantial lag (sometimes as high as ~2-3 qtrs), leading OMCs to borrow heavily to finance their working capital cycles (BPCL had an interest coverage ratio of just ~1x in FY12). Therefore, lower under-recoveries could drive material improvements in ROEs for OMCs (from ~9% in FY12 for BPCL potentially to the ~12% levels seen in FY10-11 when under-recoveries had fallen in line with crude prices), potentially also driving valuation re-ratings.
- Export parity pricing could be a negative The proposed move to export parity pricing for the purpose of calculation of under-recoveries could be a negative for OMCs. While export parity prices of diesel could reduce the magnitude of under-recoveries, the benefits from this would simply accrue to the gov't, even as the profits of the refining division could fall due to lower GRMs (no customs duty protection).
- Downgrade to Neutral after a stellar 2-yr run After a stellar two-year run (+27% outperformance), we now downgrade BPCL to Neutral. We believe HPCL would be a larger beneficiary of incremental fuel-price reforms. We now value BPCL on a P/B basis (ex-value of investments), assigning a 1.1x P/B multiple to core BV (yielding Rs164/sh) and separately adding the value of investments (Rs290/sh) to arrive at our TP of Rs454. The stock is already trading at a core P/B of ~0.85x and upsides from improvement in the core business are limited relative to HPCL (trading at ~0.7x core P/B).

#### Statistical Abstract Net Profit Diluted EPS Year to P/E P/B ROE Yield EPS growth 31 Mar (RsM) (Rs) (x) (%) (%) (X) (%) 2011A 15.366 21.25 -0.1 19.7 2.2 11.3 1.7 2012A 18.13 -14.7 23.1 2.0 13,113 9.1 1.3 2013E 11,366 15.72 -13.3 26.7 1.9 7.5 1.3 2014E 11,303 15.63 -0.6 26.8 1.9 7.1 1.3 16,309 22.55 44.3 18.6 1.8 9.7 1.9 2015E Source: Powered by dataCentral

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| BPCL.BO: Fiscal year end     |               |            |            |            |            | Price: Rs419.00; TP: R     |                   |         |                  |         |         |
|------------------------------|---------------|------------|------------|------------|------------|----------------------------|-------------------|---------|------------------|---------|---------|
| Profit & Loss (Rsm)          | 2011          | 2012       | 2013E      | 2014E      | 2015E      | Valuation ratios           | 2011              | 2012    | 2013E            | 2014E   | 2015E   |
| Sales revenue                | 1,515,451     | 2,118,662  | 2,073,044  | 2,190,723  | 2,310,829  | PE (x)                     | 19.7              | 23.1    | 26.7             | 26.8    | 18.6    |
| Cost of sales                | -1,497,489    | -2,099,910 | -2,053,514 | -2,176,538 | -2,294,207 | PB (x)                     | 2.2               | 2.0     | 1.9              | 1.9     | 1.8     |
| Gross profit                 | 17,962        | 18,752     | 19,530     | 14,185     | 16,621     | EV/EBITDA (x)              | 11.3              | 10.4    | 10.8             | 11.8    | 9.9     |
| Gross Margin (%)             | 1.2           | 0.9        | 0.9        | 0.6        | 0.7        | FCF yield (%)              | 16.1              | -16.9   | -2.4             | 7.3     | 20.     |
| EBITDA (Adj)                 | 34,516        | 37,601     | 39,024     | 35,525     | 38,896     | Dividend yield (%)         | 1.7               | 1.3     | 1.3              | 1.3     | 1.9     |
| EBITDA Margin (Adj) (%)      | 2.3           | 1.8        | 1.9        | 1.6        |            | Payout ratio (%)           | 33                | 30      | 35               | 35      | 3       |
| Depreciation                 | -16,554       | -18,849    | -19,495    | -21,340    |            | ROE (%)                    | 11.3              | 9.1     | 7.5              | 7.1     | 9.1     |
| Amortisation                 | 0             | 0          | 0          | 0          |            | Cashflow (Rsm)             | 2011              | 2012    | 2013E            | 2014E   | 2015    |
| EBIT (Adj)                   | 17,962        | 18,752     | 19,530     | 14,185     |            | EBITDA                     | 34,516            | 37,601  | 39,024           | 35,525  | 38,89   |
| EBIT Margin (Adj) (%)        | 1.2           | 0.9        | 0.9        | 0.6        |            | Working capital            | 39,347            | -58,124 | 8,684            | 36,259  | 70,44   |
| Net interest                 | -11,170       | -17,996    | -20,641    | -15,120    | -9,653     |                            | -2,596            | -5,640  | -8,164           | -2,882  | -31     |
| Associates                   | 0             | 0          | 20,041     | 0          |            | Operating cashflow         | 71,267            | -26,163 | 39,545           | 68,902  | 109,02  |
| Non-op/Except                | 17,158        | 18,085     | 17,349     | 17,082     |            | Capex                      | -22,440           | -25,068 | -46,801          | -46,801 | -46,80  |
|                              | <b>23,949</b> |            | 16,237     |            |            | Net acq/disposals          | -22,440<br>14,643 | -23,000 | -40,001<br>5,947 | 5,352   | 4,81    |
| Pre-tax profit               |               | 18,842     |            | 16,147     |            |                            |                   |         |                  |         |         |
| Tax                          | -8,482        | -5,729     | -4,871     | -4,844     | -6,990     |                            | 0                 | 0       | 0                | 0       | (       |
| Extraord./Min.Int./Pref.div. | -101          | 0          | 0          | 0          |            | Investing cashflow         | -7,797            | -13,871 | -40,853          | -41,448 | -41,98  |
| Reported net profit          | 15,366        | 13,113     | 11,366     | 11,303     |            | Dividends paid             | -5,772            | -4,549  | -4,550           | -4,525  | -6,529  |
| Net Margin (%)               | 1.0           | 0.6        | 0.5        | 0.5        |            | Financing cashflow         | -63,144           | 43,335  | 2,986            | -24,525 | -76,529 |
| Core NPAT                    | 15,366        | 13,113     | 11,366     | 11,303     | 16,309     | •                          | 326               | 3,301   | 1,677            | 2,929   | -9,484  |
| Per share data               | 2011          | 2012       | 2013E      | 2014E      | 2015E      | Free cashflow to s/holders | 48,827            | -51,230 | -7,256           | 22,101  | 62,22   |
| Reported EPS (Rs)            | 21.25         | 18.13      | 15.72      | 15.63      | 22.55      |                            |                   |         |                  |         |         |
| Core EPS (Rs)                | 21.25         | 18.13      | 15.72      | 15.63      | 22.55      |                            |                   |         |                  |         |         |
| DPS (Rs)                     | 7.00          | 5.50       | 5.50       | 5.47       | 7.89       |                            |                   |         |                  |         |         |
| CFPS (Rs)                    | 98.56         | -36.18     | 54.69      | 95.29      | 150.78     |                            |                   |         |                  |         |         |
| FCFPS (Rs)                   | 67.53         | -70.85     | -10.03     | 30.57      | 86.06      |                            |                   |         |                  |         |         |
| BVPS (Rs)                    | 194.41        | 206.25     | 215.68     | 225.06     | 238.58     |                            |                   |         |                  |         |         |
| Wtd avg ord shares (m)       | 723           | 723        | 723        | 723        | 723        |                            |                   |         |                  |         |         |
| Wtd avg diluted shares (m)   | 723           | 723        | 723        | 723        | 723        |                            |                   |         |                  |         |         |
| Growth rates                 | 2011          | 2012       | 2013E      | 2014E      | 2015E      |                            |                   |         |                  |         |         |
| Sales revenue (%)            | 23.9          | 39.8       | -2.2       | 5.7        | 5.5        |                            |                   |         |                  |         |         |
| EBIT (Adj) (%)               | 50.7          | 4.4        | 4.1        | -27.4      | 17.2       |                            |                   |         |                  |         |         |
| Core NPAT (%)                | -0.1          | -14.7      | -13.3      | -0.6       | 44.3       |                            |                   |         |                  |         |         |
| Core EPS (%)                 | -0.1          | -14.7      | -13.3      | -0.6       | 44.3       |                            |                   |         |                  |         |         |
| Balance Sheet (Rsm)          | 2011          | 2012       | 2013E      | 2014E      | 2015E      |                            |                   |         |                  |         |         |
| Cash & cash equiv.           | 3,800         | 9,798      | 12,189     | 15,602     | 6,817      |                            |                   |         |                  |         |         |
| Accounts receivables         | 25,327        | 63,783     | 68,880     | 52,504     | 57,696     |                            |                   |         |                  |         |         |
| Inventory                    | 153,751       | 159,481    | 160,721    | 157,512    | 173,088    |                            |                   |         |                  |         |         |
| Net fixed & other tangibles  | 169,717       | 177,314    | 203,834    | 229,294    | 253,821    |                            |                   |         |                  |         |         |
| Goodwill & intangibles       | 03,717        | 0          | 203,034    | 223,234    | 233,021    |                            |                   |         |                  |         |         |
| -                            |               |            |            |            |            |                            |                   |         |                  |         |         |
| Financial & other assets     | 206,165       | 245,693    | 239,746    | 234,394    | 159,577    |                            |                   |         |                  |         |         |
| Total assets                 | 558,760       | 656,070    | 685,371    | 689,307    | 650,998    |                            |                   |         |                  |         |         |
| Accounts payable             | 84,145        | 127,899    | 132,589    | 140,552    | 148,195    |                            |                   |         |                  |         |         |
| Short-term debt              | 113,074       | 173,401    | 180,937    | 160,937    | 90,937     |                            |                   |         |                  |         |         |
| Long-term debt               | 51,506        | 39,063     | 39,063     | 39,063     | 39,063     |                            |                   |         |                  |         |         |
| Provisions & other liab      | 169,458       | 166,568    | 176,827    | 186,021    | 200,290    |                            |                   |         |                  |         |         |
| Total liabilities            | 418,183       | 506,931    | 529,416    | 526,573    | 478,484    |                            |                   |         |                  |         |         |
| Shareholders' equity         | 140,576       | 149,139    | 155,955    | 162,733    | 172,514    |                            |                   |         |                  |         |         |
| Minority interests           | 0             | 0          | 0          | 0          | 0          |                            |                   |         |                  |         |         |
| Total equity                 | 140,576       | 149,139    | 155,955    | 162,733    | 172,514    |                            |                   |         |                  |         |         |
| Net debt                     | 160,781       | 202,666    | 207,811    | 184,398    | 123,183    |                            |                   |         |                  |         |         |
| Net debt to equity (%)       | 114.4         | 135.9      | 133.3      | 113.3      | 71.4       |                            |                   |         |                  |         |         |

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Why not a Sell? — We continue to see significant progress and positive newsflow on the E&P front for BPCL. In Dec-12, BPCL had announced that the consortium in its Mozambique block (Area 1) reached an agreement with Eni (operator of the adjacent Area 4 block) to jointly develop liquefaction facilities for the blocks. BPCL also announced the award of FEED contracts for the LNG project, with long-term production plans of ~50 MMTPA (~30-60 tcf recoverable resources in the block). The company has also made progress in its Brazil blocks (four discoveries announced in CY12 – three in Sergipe-Alagaos Basin and one in Espirito Basin). We now value BPCL's E&P business at Rs188/sh, with a substantial Rs177/sh of value coming from the Mozambique block, where we have seen good progress on monetization of reserves. We also now include potential upsides from the company's acreage in the Sergipe-Alagaos Basin (four discoveries so far) in Brazil where the company has a 20% stake.

### **BPCL – SOTP-based TP of Rs454**

#### Figure 20. BPCL - P/B-based valuation

|                                   | Rs/sh | Comments                    |
|-----------------------------------|-------|-----------------------------|
| FY14E BVPS                        | 225   |                             |
| BVPS of Investments               | 76    |                             |
| Core BVPS                         | 149   |                             |
| Core P/B                          | 1.1   |                             |
| Core value (A)                    | 164   |                             |
| Mkt value of investments (B)      | 290   |                             |
| - Petronet LNG (12.5% stake)      | 16    | At 20% discount to CMP      |
| - IGL (22.5% stake)               | 9     | At 20% discount to CMP      |
| - BORL (Bina refinery)            | 21    | At 0.8x P/B                 |
| - NRL (61.65% stake)              | 18    | At 0.8x P/B                 |
| - Treasury stock                  | 31    | At 20% discount to CMP      |
| - Listed upstream (2.23% stake)   | 7     | At 20% discount to CMP      |
| - E&P (Bharat PetroResources Ltd) | 188   | Net of debt – see Figure 15 |
| TP (A) + (B)                      | 454   |                             |
| Source: Citi Research estimates   |       |                             |

#### Figure 21. BPCL's E&P Valuation

| Estimated gross resource potential - Rovuma Basin (tcf)            | 60.0       |
|--|------------|
| EV/boe (US\$)  | 2.2        |
| BPRL stake   | 10.0%      |
| Value (US\$m)  | 2,376      |
| <b>Value per share (Rs) – (A)</b>                                  | <b>177</b> |
| Estimated gross resource potential - BM-C-30 (mmboe)               | 200        |
| EV/boe (US\$)  | 5.0        |
| BPRL stake   | 12.5%      |
| Value (US\$m)  | 125        |
| Value per share (Rs) – (B)   | <b>9</b>   |
| Estimated gross resource potential - Indonesia (mmboe)             | 100        |
| EV/boe (US\$)  | 5.0        |
| BPRL stake   | 12.5%      |
| Value (US\$m)  | 63         |
| Value per share (Rs) – (C)   | <b>5</b>   |
| Estimated gross resource potential - Sergipe-Alagoas Basin (mmboe) | 300        |
| EV/boe (US\$)  | 6.0        |
| BPRL stake   | 20.0%      |
| Value (US\$m)  | 360        |
| Value per share (Rs) – (D)   | <b>27</b>  |
| Net debt per share – (E)   | (30)       |
| Total E&P Value – (A) + (B) + (C) + (D) + (E)                      | 188        |
| Source: Company Reports, Citi Research estimates                   |            |

We make changes to BPCL's earnings in line with: 1) recent trends on underrecoveries and subsidy sharing, gov't moves towards deregulation of diesel, and capping of LPG subsidies, and 2) our revised estimates of crude prices, underrecoveries, and subsidy sharing.

#### Figure 22. BPCL Earnings changes

| Year to                         | e EBITDA (Rs Mils.) |        |        | Net    | Net Profit (Rs Mils.) |        |       | luted EP | Div/Sh (Rs) |     |     |
|---------------------------------|---------------------|--------|--------|--------|-----------------------|--------|-------|----------|-------------|-----|-----|
| 31-Mar                          | Old                 | New    | % Chg  | Old    | New                   | % Chg  | Old   | New      | % Chg       | Old | New |
| 2013E                           | 40,268              | 39,024 | -3.1%  | 13,171 | 11,366                | -13.7% | 18.22 | 15.72    | -13.7%      | 6.4 | 5.5 |
| 2014E                           | 44,203              | 35,525 | -19.6% | 13,940 | 11,303                | -18.9% | 19.28 | 15.63    | -18.9%      | 6.7 | 5.5 |
| 2015E                           | 49,028              | 38,896 | -20.7% | 15,333 | 16,309                | 6.4%   | 21.21 | 22.55    | 6.4%        | 7.4 | 7.9 |
| Source: Citi Research estimates |                     |        |        |        |                       |        |       |          |             |     |     |

## **Company Focus**

| Company | ι | Ipdate |
|---------|---|--------|
|---------|---|--------|

- Target Price Change
- Estimate Change

| Buy                         | 1          |
|-----------------------------|------------|
| Price (28 Jan 13)           | Rs339.80   |
| Target price                | Rs407.00   |
| from Rs335.00               |            |
| Expected share price return | 19.8%      |
| Expected dividend yield     | 2.4%       |
| Expected total return       | 22.2%      |
| Market Cap                  | Rs115,066M |
|                             | US\$2,139M |
|                             |            |

Price Performance (RIC: HPCL.BO, BB: HPCL IN)



## Hindustan Petroleum (HPCL.BO) Higher Leverage to Reforms; Maintain Buy

- Larger beneficiary of falling under-recoveries HPCL has a larger leverage to falling under-recoveries than BPCL, given that its refining division only covers ~55% of marketing vols (vs. ~75% for BPCL), with the rest being purchased from private refiners. In addition, BPCL's core refining & marketing business contributes just ~35% of our target market value for the company compared to nearly double (~70%) in the case of HPCL which, while significantly increasing the risk profile of HPCL and making BPCL a 'safer' bet in uncertain times, nevertheless makes the former more leveraged in the event of an upturn in the core business led by fuel pricing reforms, as is currently the case. We expect under-recoveries to fall ~30% in FY14E if OMCs are able to continue hiking diesel prices in a phased manner, which should benefit the HPCL stock more than BPCL.
- Improving ROEs to drive valuation re-rating With lower subsidy requirements from the gov't, HPCL could also gain from lower interest costs, akin to BPCL. HPCL reported ROEs of ~7% in FY12 vs the 12-13% levels which were witnessed in the relatively more benign FY10-11 period. This could drive a rerating in the stock, which at current levels trades at just ~0.7x on an adjusted P/B basis (i.e., ex-investments) vs ~0.85x for BPCL.
- Maintain Buy Given extant uncertainties around under-recoveries and subsidies over the next 1-2 years, we move to a P/B-based valuation methodology for HPCL. We assign it a 0.9x FY14E P/B on core BV, yielding a Rs287/sh value, to which we add Rs120/sh value for the company's investments. Our TP on the stock is now Rs407 and we maintain Buy as we believe HPCL still offers significant upside risks on incremental reforms. ONGC, however, is now our preferred stock among the government-owned companies.

| Year to | Net Profit | Diluted EPS | EPS growth | P/E  | P/B | ROE  | Yield |
|---------|------------|-------------|------------|------|-----|------|-------|
| 31 Mar  | (RsM)      | (Rs)        | (%)        | (x)  | (x) | (%)  | (%)   |
| 2011A   | 16,324     | 48.15       | 25.4       | 7.1  | 0.9 | 13.5 | 4.1   |
| 2012A   | 10,078     | 29.73       | -38.3      | 11.4 | 0.9 | 7.9  | 2.5   |
| 2013E   | 9,295      | 27.42       | -7.8       | 12.4 | 0.8 | 6.9  | 2.4   |
| 2014E   | 9,016      | 26.60       | -3.0       | 12.8 | 0.8 | 6.4  | 2.3   |
| 2015E   | 13,694     | 40.40       | 51.9       | 8.4  | 0.8 | 9.3  | 3.6   |

Statistical Abstract

| HPCL.BO: Fiscal year end     | 31-Mar     |            |            |            |            | Price: Rs339.80; T         | P: Rs407.00; | Market Ca | p: Rs115,0    | 66m; Reco        | mm: Buy |
|------------------------------|------------|------------|------------|------------|------------|----------------------------|--------------|-----------|---------------|------------------|---------|
| Profit & Loss (Rsm)          | 2011       | 2012       | 2013E      | 2014E      | 2015E      | Valuation ratios           | 2011         | 2012      | 2013E         | 2014E            | 2015E   |
| Sales revenue                | 1,334,989  | 1,781,392  | 1,844,788  | 1,943,735  | 2,046,098  | PE (x)                     | 7.1          | 11.4      | 12.4          | 12.8             | 8.4     |
| Cost of sales                | -1,240,122 | -1,678,386 | -1,736,602 | -1,834,717 | -1,929,424 | PB (x)                     | 0.9          | 0.9       | 0.8           | 0.8              | 0.8     |
| Gross profit                 | 94,868     | 103,006    | 108,186    | 109,018    | 116,674    | EV/EBITDA (x)              | 7.4          | 7.6       | 9.0           | 10.2             | 8.0     |
| Gross Margin (%)             | 7.1        | 5.8        | 5.9        | 5.6        | 5.7        | FCF yield (%)              | -76.1        | -51.8     | 30.2          | 8.6              | 69.4    |
| EBITDA (Adj)                 | 34,018     | 39,461     | 37,652     | 34,135     | 38,379     | Dividend yield (%)         | 4.1          | 2.5       | 2.4           | 2.3              | 3.6     |
| EBITDA Margin (Adj) (%)      | 2.5        | 2.2        | 2.0        | 1.8        |            | Payout ratio (%)           | 29           | 29        | 30            | 30               | 30      |
| Depreciation                 | -14,070    | -17,129    | -18,208    | -18,295    |            | ROE (%)                    | 13.5         | 7.9       | 6.9           | 6.4              | 9.3     |
| Amortisation                 | 0          | 0          | 0          | 0          |            | Cashflow (Rsm)             | 2011         | 2012      | 2013E         | 2014E            | 2015E   |
| EBIT (Adj)                   | 19,949     | 22,332     | 19.444     | 15,839     |            | EBITDA                     | 34,018       | 39,461    | 37,652        | 34,135           | 38,379  |
| EBIT Margin (Adj) (%)        | 1.5        | 1.3        | 1.1        | 0.8        | -          | Working capital            | -75,504      | -41,578   | 42,308        | 7,602            | 71,727  |
| Net interest                 | -8,921     | -21,392    | -23,187    | -18,900    | -13,750    |                            | -3,625       | -12,254   | -10,149       | -6,823           | -5,141  |
| Associates                   | -0,321     | -21,002    | -20,107    | 0          |            | Operating cashflow         | -45,111      | -14,371   | <b>69,811</b> | -0,020<br>34,913 | 104,965 |
| Non-op/Except                | 13,435     | 12,222     | 17,021     | 15,941     |            | Capex                      | -42,523      | -45,315   | -35,000       | -25,000          | -25,000 |
|                              |            |            |            |            |            | •                          |              |           |               |                  |         |
| Pre-tax profit               | 24,464     | 13,161     | 13,278     | 12,880     |            | Net acq/disposals          | 522          | 9,645     | 2,887         | 2,598            | 2,339   |
| Tax                          | -7,987     | -3,078     | -3,983     | -3,864     | -6,444     |                            | 0            | 0         | 0             | 0                | 0       |
| Extraord./Min.Int./Pref.div. | -152       | -5         | 0          | 0          |            | Investing cashflow         | -42,001      | -35,670   | -32,113       | -22,402          | -22,661 |
| Reported net profit          | 16,324     | 10,078     | 9,295      | 9,016      |            | Dividends paid             | -5,534       | -3,360    | -3,252        | -3,154           | -4,791  |
| Net Margin (%)               | 1.2        | 0.6        | 0.5        | 0.5        |            | Financing cashflow         | 31,653       | 44,741    | 18,436        | -13,154          | -74,791 |
| Core NPAT                    | 16,324     | 10,078     | 9,295      | 9,016      | ,          | Net change in cash         | -55,458      | -5,300    | 56,134        | -643             | 7,513   |
| Per share data               | 2011       | 2012       | 2013E      | 2014E      |            | Free cashflow to s/holders | -87,633      | -59,686   | 34,811        | 9,913            | 79,965  |
| Reported EPS (Rs)            | 48.15      | 29.73      | 27.42      | 26.60      | 40.40      |                            |              |           |               |                  |         |
| Core EPS (Rs)                | 48.15      | 29.73      | 27.42      | 26.60      | 40.40      |                            |              |           |               |                  |         |
| DPS (Rs)                     | 14.00      | 8.50       | 8.23       | 7.98       | 12.12      |                            |              |           |               |                  |         |
| CFPS (Rs)                    | -133.07    | -42.39     | 205.92     | 102.99     | 309.62     |                            |              |           |               |                  |         |
| FCFPS (Rs)                   | -258.50    | -176.06    | 102.68     | 29.24      | 235.88     |                            |              |           |               |                  |         |
| BVPS (Rs)                    | 370.07     | 387.08     | 404.91     | 422.20     | 448.47     |                            |              |           |               |                  |         |
| Wtd avg ord shares (m)       | 339        | 339        | 339        | 339        | 339        |                            |              |           |               |                  |         |
| Wtd avg diluted shares (m)   | 339        | 339        | 339        | 339        | 339        |                            |              |           |               |                  |         |
| Growth rates                 | 2011       | 2012       | 2013E      | 2014E      | 2015E      |                            |              |           |               |                  |         |
| Sales revenue (%)            | 24.0       | 33.4       | 3.6        | 5.4        | 5.3        |                            |              |           |               |                  |         |
| EBIT (Adj) (%)               | 44.7       | 11.9       | -12.9      | -18.5      | 18.9       |                            |              |           |               |                  |         |
| Core NPAT (%)                | 25.4       | -38.3      | -7.8       | -3.0       | 51.9       |                            |              |           |               |                  |         |
| Core EPS (%)                 | 25.4       | -38.3      | -7.8       | -3.0       | 51.9       |                            |              |           |               |                  |         |
| Balance Sheet (Rsm)          | 2011       | 2012       | 2013E      | 2014E      | 2015E      |                            |              |           |               |                  |         |
| Cash & cash equiv.           | 790        | 2,264      | 5,899      | 5,643      | 13,800     |                            |              |           |               |                  |         |
| Accounts receivables         | 30,769     | 35,652     | 28,245     | 32,202     | 35,309     |                            |              |           |               |                  |         |
| Inventory                    | 166,223    | 194,545    | 181,573    | 184,013    | 201,767    |                            |              |           |               |                  |         |
| Net fixed & other tangibles  | 224,499    | 252,475    | 268,592    | 275,297    | 280,753    |                            |              |           |               |                  |         |
| Goodwill & intangibles       | 1,182      | 1,141      | 200,002    | 0          | 200,700    |                            |              |           |               |                  |         |
| Financial & other assets     | 184,148    | 224,997    | 222,110    | 219,512    | 142,173    |                            |              |           |               |                  |         |
|                              |            |            |            |            |            |                            |              |           |               |                  |         |
| Total assets                 | 607,611    | 711,073    | 706,419    | 716,667    | 673,803    |                            |              |           |               |                  |         |
| Accounts payable             | 90,294     | 126,977    | 140,498    | 149,295    | 156,977    |                            |              |           |               |                  |         |
| Short-term debt              | 182,110    | 211,879    | 233,567    | 223,567    | 153,567    |                            |              |           |               |                  |         |
| Long-term debt               | 68,101     | 86,434     | 86,434     | 86,434     | 86,434     |                            |              |           |               |                  |         |
| Provisions & other liab      | 141,647    | 154,560    | 108,652    | 114,241    | 124,793    |                            |              |           |               |                  |         |
| Total liabilities            | 482,153    | 579,848    | 569,150    | 573,536    | 521,769    |                            |              |           |               |                  |         |
| Shareholders' equity         | 125,458    | 131,225    | 137,268    | 143,130    | 152,034    |                            |              |           |               |                  |         |
| Minority interests           | 0          | 0          | 0          | 0          | 0          |                            |              |           |               |                  |         |
| Total equity                 | 125,458    | 131,225    | 137,268    | 143,130    | 152,034    |                            |              |           |               |                  |         |
| Net debt                     | 249,421    | 296,049    | 314,101    | 304,357    | 226,200    |                            |              |           |               |                  |         |
| Net debt to equity (%)       | 198.8      | 225.6      | 228.8      | 212.6      | 148.8      |                            |              |           |               |                  |         |

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### HPCL – SOTP-based TP of Rs407

| Figure 23 HPCL – P/B based valua             | ation |                        |
|--|-------|------------------------|
|  | Rs/sh | Comments               |
| BVPS   | 422   |                        |
| BVPS of Inv                                  | 103   |                        |
| Core BVPS                                    | 319   |                        |
| P/B  | 0.9   |                        |
| Core Value (A)                               | 287   |                        |
|  |       |                        |
| Mkt value of investments (B)                 | 120   |                        |
| - MRPL (16.95% stake)                        | 45    | At 20% discount to CMP |
| <ul> <li>New refinery (49% stake)</li> </ul> | 59    | At 0.8x P/B            |
| - Listed upstream (2.23% stake)              | 16    | At 20% discount to CMP |
|  |       |                        |
| TP (A) + (B)                                 | 407   |                        |
| Source: Citi Research estimates              |       |                        |

We make changes to HPCL earnings in line with: 1) recent trends on underrecoveries and subsidy sharing, gov't moves towards deregulation of diesel and capping of LPG subsidies; and 2) our revised estimates of crude prices, underrecoveries, and subsidy sharing.

### Figure 24. HPCL – Earnings changes

| Year to | EB     | ITDA (Rs | Mils.) | Net    | Net Profit (Rs Mils.) |        |       | luted EP | S (Rs) | Div/ | Sh (Rs) |
|---------|--------|----------|--------|--------|-----------------------|--------|-------|----------|--------|------|---------|
| 31-Mar  | Old    | New      | % Chg  | Old    | New                   | % Chg  | Old   | New      | % Chg  | Old  | New     |
| 2013E   | 35,577 | 37,652   | 5.8%   | 10,698 | 9,295                 | -13.1% | 31.56 | 27.42    | -13.1% | 9.5  | 8.2     |
| 2014E   | 39,719 | 34,135   | -14.1% | 12,370 | 9,016                 | -27.1% | 36.49 | 26.60    | -27.1% | 10.9 | 8.0     |
| 2015E   | 44,955 | 38,379   | -14.6% | 14,873 | 13,694                | -7.9%  | 43.87 | 40.40    | -7.9%  | 13.2 | 12.1    |

Source: Citi Research estimates

## **Oil & Natural Gas**

## **Company description**

ONGC is India's largest E&P company. Through its subsidiary ONGC Videsh, it has invested in overseas crude equity. It has ventured downstream, picking up a majority stake in Mangalore Refineries, and intends to set up a petro-products retailing network.

## Investment strategy

We rate ONGC Buy (1) with a target price of Rs377. While subsidy sharing remains uncertain, ONGC stands to benefit in the longer term from the recent moves towards diesel deregulation, as well gas-pricing reforms. In the near term ONGC could see a negative surprise on FY13E subsidy sharing. ONGC's earnings stream is turning progressively deregulated, with the OVL+Rajasthan JV likely to contribute >30% earnings over FY13-14E. While OVL's recent ACG and Kashagan are likely to contribute to production, earnings contributions could remain muted due to higher DD&A and funding costs.

## Valuation

Our target price of Rs377 is calculated on a probability-weighted basis. We value our base case EPS of Rs30.6 (based on subsidy sharing of US\$56/bbl) in FY14E at a P/E of 10x, yielding Rs306/sh. We continue to value ONGC on traditional valuation parameters as against NAV/SOTP approach due to it being a going concern. Given that its existing fields face declining or mature production profiles, it would be incorrect to value the new discoveries (say KG gas) separately in a SOTP since new fields would anyway be required to compensate for the decline in mature fields. To this core value of Rs306, we add probability weighted upsides/downsides from: 1) upstream share declining to 40% in FY15E (+Rs71/sh, 40% probability); 2) APM price hikes to US\$6/mmbtu w.e.f. FY15E (+Rs9/sh, 20% probability), and 3) higher one-time subsidy in FY13E (-Rs9/sh, 75% probability).

### Risks

The key downside risks to our investment thesis on ONGC are: 1) Adverse government policy which could increase the company's subsidy burden and impact net realizations; 2) Delays in new production coming on-stream; and 3) Risks of higher dry well write-offs as ONGC increases exploratory drilling, esp. in offshore deep waters. If any of these risk factors has a greater downside impact than we anticipate, the share price will likely have difficulty attaining our target price.

## **Bharat Petroleum**

## **Company description**

Bharat Petroleum (BPCL) is an oil refining and marketing company, with around 22% share of the Indian petro-products market. BPCL has controlling interest in another refining company, Numaligarh Refineries. Besides, BPCL also has a 49% stake in BORL, which has set up a greenfield 6 MMTPA refinery at Bina in central India. BPCL is also diversifying into E&P, and has already made discoveries in offshore Brazil, Mozambique and Indonesia.

### Investment strategy

We rate BPCL as Neutral (2) with a target price of Rs454. BPCL is likely to benefit from the recent moves towards deregulation of diesel prices, which could drive improvements in profits and RoEs. However, the proposed move to export parity pricing for calculating under-recoveries could be a -ve. BPCL has been a strong E&P growth story on the back of new discoveries in the Rovuma basin in offshore Mozambique and in its blocks in Brazil. While monetization of these discoveries could still be some time away, we view BPCL's evolving E&P portfolio positively, helping it diversify from core R&M business. The company is also investing in growth by planning expansions in its refinery and retail businesses. However, we now downgrade the stock to Neutral following a stellar run which has priced in most of these positives.

## Valuation

Our TP of Rs454 for BPCL is based on an SOTP valuation where we value the core refining and marketing business at 1.1x FY14E P/B (yielding a value of Rs164/sh) and separately add the value of investments as well as the E&P business (adding up to Rs290/sh). BPRL (the E&P division) is now valued at Rs188/sh, with a major portion of the value coming from the Mozambique block (Rs177/sh), where we have seen progress towards monetisation of reserves.

### Risks

The key downside risks to our investment thesis on BPCL are: (i) A sharp rise in crude prices which increases the overall losses for the OMCs; (ii) Any roll-backs of price hikes and/or duty cuts; (iii) Continued lack of clarity on compensation of underrecoveries and subsidy-sharing mechanism; and (iv) Sharp rupee depreciation. If any of these risk factors has a greater downside impact than we anticipate, the share price will likely have difficulty attaining our target price.

Key upside risks to our thesis include: (i) greater clarity on subsidy sharing and fuel pricing; (ii) appreciation of the rupee or a fall in crude in prices and (iii) positive surprises on discoveries and reserve estimates from its E&P portfolio.

## **Hindustan Petroleum**

## **Company description**

Hindustan Petroleum (HPCL) is an oil refining and marketing company with around 20% of the Indian petro-product market. The company has two refineries in Mumbai and Vizag, has a strategic stake in MRPL, and has more than 8,500 retail outlets selling automotive fuels.

## Investment strategy

We rate HPCL as Buy (1) with a target price of Rs407. HPCL is most leveraged to the marketing part of the business given its lowest refining/marketing split amongst peers. Consequently, the stock would be the biggest near-term beneficiary of any further government actions and also if crude were to weaken further from current levels. Deregulation of diesel prices could lead to an improvement in RoEs and subsequently to a re-rating in valuations.

### Valuation

Our TP of Rs407 for HPCL is now based on a P/B valuation methodology. We use a slightly lower (0.9x) core P/B multiple compared to BPCL's core P/B multiple of 1.1x given the company's ROEs have historically been a notch lower than BPCL's. This yields a core value of Rs287/sh, to which we add Rs120, the value we assign to the investments of the company.

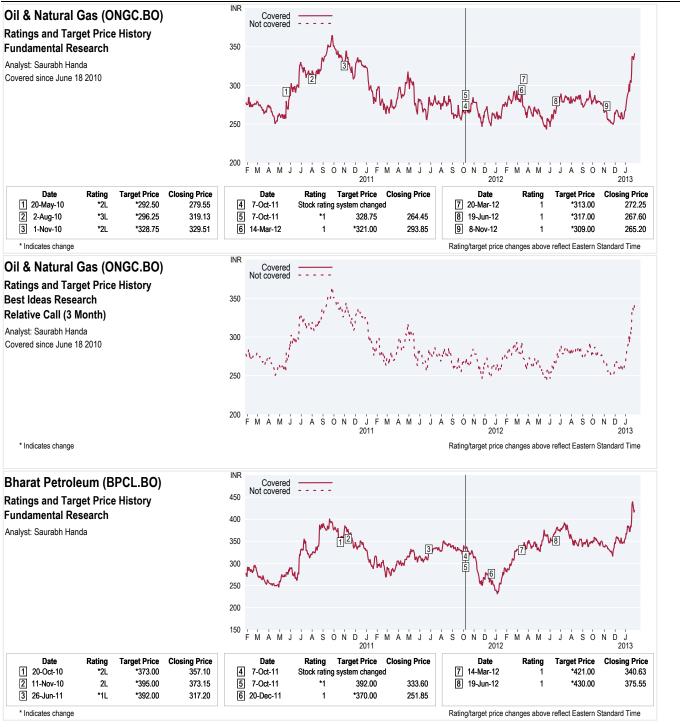
### Risks

The key downside risks to our investment thesis on HPCL are: (i) A sharp rise in crude prices which increases the overall losses for the OMCs; (ii) Any roll-backs of price hikes and/or duty cuts; (iii) Continued lack of clarity on compensation of underrecoveries and subsidy sharing mechanism; and (iv) Sharp rupee depreciation. If any of these risk factors has a greater downside impact than we anticipate, the share price will likely have difficulty attaining our target price.

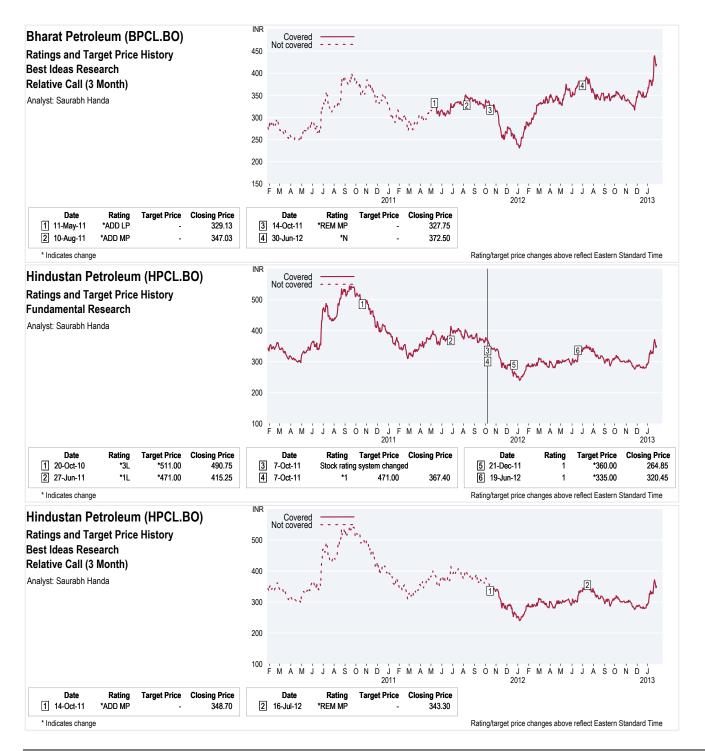
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