${ }^{\mathrm{Tw}}$

Result Update

| KEY DATA |  |  |  |
| :---: | :---: | :---: | :---: |
| Market Cap (INR bn) |  |  | 266.6 |
| Market Cap (USD mn) |  |  | 4937.1 |
| 52 WK High / Low |  | 1514 | / 1083 |
| Avg Daily Volume (BSE) |  |  | 44895 |
| Face Value (INR) |  |  | 10 |
| BSE Sensex |  |  | 18793 |
| Nifty |  |  | 5717 |
| BSE Code |  |  | 500410 |
| NSE Code |  |  | ACC |
| Reuters Code |  |  | CC.BO |
| Bloomberg Code |  |  | ACC IN |
| Shareholding \% | 1Q | 2Q | 3Q |
| Promoters | 50.0 | 50.0 | 50.0 |
| MF/Banks/Indian Fls | 12.0 | 12.0 | 11.0 |
| FII/ NRIs/ OCBs | 19.0 | 19.0 | 20.0 |
| Indian Public | 19.0 | 19.0 | 19.0 |



PRICE PERFORMANCE (\%)

|  | $\mathbf{3 M}$ | $\mathbf{6 M}$ | $\mathbf{1 2} \mathbf{M}$ |
| :--- | ---: | ---: | ---: |
| Absolute | 11.5 | 13.0 | 26.3 |
| Relative | 3.4 | 6.2 | 16.0 |

[^0]```
CMP : INR 1420
Rating : Sell
Target : INR 1210
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ACC

## Volumes fall considerably but improved realization helps revenue and margins during Q3CY12

## Maintain 'Sell' on ACC with revised price target of Rs 1210

Holcim group ACC posted excellent set of numbers during Q3CY12 primarily driven by improved realization and cost matrix. The dispatches growth during the quarter though was disappointing as some of the major markets of the company witnessed slowdown due to monsoon. Overall the performance during the quarter was lower than ours as well as consensus estimates. The company sold 5.4 mn tonnes of cement which was $5 \%$ lower $\mathrm{Y}-\mathrm{o}-\mathrm{Y}(11 \%$ lower $\mathrm{Q}-\mathrm{o}-\mathrm{Q})$, but the realizations witnessed sharp growth Q-o-Q. The total revenue rose $10 \%$ Y-o-Y to Rs 24.74 bn . Improved realization helped the margins despite sharp rise in freight expenses. This was primarily because the raw material cost for the company fell sharply during the quarter, while power and fuel cost also witnessed sharp fall during the quarter following easing commodity prices. The EBIDTA margin improved 460 bps Y -o-Y to $18.8 \%$ in Q3CY12. Although there are expectations that the industry would witness improvement in demand, the growth in realization or even sustaining the current realization levels would be difficult. Consequently maintaining the margins would also be difficult, given that the operating cost would increase as fuel cost and freight expenses increases further. Realization improved $19 \%$ Y-o-Y to Rs 4502 per tonne, while the total operating cost per tonne rose $9 \%$ to Rs 3701 per tonne, thus reinforcing the fact that how much realization growth has helped in margin improvement. EBIDTA per tonne as a result improved $53 \% \mathrm{Y}$-o-Y to Rs 855 . The net profit after tax for the company in Q3CY12 came in at Rs 2.49 bn, which was $48 \%$ higher $\mathrm{Y}-\mathrm{o}-\mathrm{Y}$ and $41 \%$ lower Q-o-Q.


#### Abstract

The demand growth for the cement industry has remained weak during the past several quarters and that has kept the capacity utilization of various plants in the country at very low levels as the industry witnessed significant capacity addition during that period. Although the macro situation has improved during the past few weeks since the government announced slew of reform measures to pump up the economy, the pricing situation continues to remain weak while the input cost scenario is also expected to worsen, thus impacting the margins. We do not see the company; or, for that matter the industry holding on to the current price levels, neither do we see margin improvement since the costs are expected to increase further due to volatile fuel prices. Two major worries for the company at this point in time are the Competition Commission of India (CCI) penalty and the Royalty payment that the company may have to make to its parent (Holcim).


## Maintain our 'Sell' rating on the stock with revised target price of Rs 1210

Although we see demand picking up going ahead, the realization growth would be muted or even negative. Added to these would be the cost pressure due to higher fuel and transportation cost which would impact the margins. Similarly we are concerned about the company's huge presence in the southern market where the demand still is very low. We estimate the revenue and EPS for CY12 to come in at Rs 107.18 bn (up $13.6 \%$ ) and Rs 74.6 (up $5.8 \%$ ). We believe that ACC's current stock price level is not justifying the valuation levels as it is not factoring in the cost pressure and the CCI penalty. The market is also ignoring the implementation challenges of the recent reform measures of the government, and so the trickle down impact of these on cement demand would not be as high as expected. Thus we maintain our 'Sell' rating on the stock with a revised target price of Rs 1210 (Enterprise Value (EV) tonne of USD 126-35\% discount to the average EV per tonne of the previous five years, PE of 19.5 x and EV/EBIDTA of $8.9 x$ CY12E earnings). (We assign lower EV to ACC plant than the current EV of around USD 140 as many of these plants are located in the southern region where the demand is still low.) We cite imminent margin pressure due to high fuel prices, higher freight expenses, penalty by CCI , probable royalty payment to be made to Holcim and limited pricing power for the industry from these levels. At the current market price of Rs 1408 the stock is trading at PE of 23 x and EV/EBIDTA of $10.4 \times$ CY12 earnings.

Revenue \& Profit Growth


Source: Company, FQ Research

## Profit margin trend



Source: Company, FQ Research

Comparative valuation

\# ACC \& Ambuja FY13 \& FY14 figures are the CY12 \& CY13 figures respectively
Source: Company Reports, FQ Research

Q3CY12 Results

| YE December (Rs. mn) | $\begin{array}{r} \text { Q3 } \\ \text { CY12 } \end{array}$ | $\begin{array}{r} \text { Q3 } \\ \text { CY11 } \end{array}$ | $\begin{array}{r} \text { Y-o-Y } \\ \text { change } \\ \% \end{array}$ | $\begin{array}{r} \text { Q2 } \\ \text { CY12 } \end{array}$ | $\begin{gathered} \text { Q-o-Q } \\ \text { change } \\ \% \end{gathered}$ | $\begin{array}{r} 9 \mathrm{M} \\ \text { CY12 } \end{array}$ | $\begin{array}{r} 9 \mathrm{M} \\ \text { CY11 } \end{array}$ | $\begin{array}{r} \text { Y-o-Y } \\ \text { change } \\ \% \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Revenue | 24,739 | 22,487 | 10.0\% | 28,154 | (12.1\%) | 81,784 | 71,051 | 15.1\% |
| Less: Total Expenditure |  |  |  |  |  |  |  |  |
| Net Raw Material consumed | 2,761 | 3,483 | (20.7\%) | 2,664 | 3.6\% | 8,871 | 9,829 | (9.7\%) |
| Employees Cost | 1,405 | 1,382 | 1.6\% | 1,356 | 3.6\% | 4,083 | 3,702 | 10.3\% |
| Other Expenditure | 5,086 | 5,221 | (2.6\%) | 5,116 | (0.6\%) | 14,991 | 15,201 | (1.4\%) |
| Outward Freight Charges | 4,877 | 3,329 | 46.5\% | 5,744 | (15.1\%) | 16,365 | 10,253 | 59.6\% |
| Power \& Fuel | 5,666 | 5,524 | 2.6\% | 6,039 | (6.2\%) | 18,468 | 15,996 | 15.5\% |
| Pur. of Traded Cement \& Other Prod. | 301 | 357 | (15.8\%) | 352 | (14.7\%) | 1,029 | 1,282 | (19.7\%) |
| Total Expenditure | 20,095 | 19,296 | 4.1\% | 21,270 | (5.5\%) | 63,807 | 56,262 | 13.4\% |
| EBIDTA | 4,644 | 3,191 | 45.5\% | 6,884 | (32.5\%) | 17,977 | 14,789 | 21.6\% |
| Less: Depreciation | 1,352 | 1,199 | 12.7\% | 1,356 | (0.3\%) | 4,014 | 3,483 | 15.3\% |
| EBIT | 3,292 | 1,992 | 65.3\% | 5,528 | (40.4\%) | 13,963 | 11,306 | 23.5\% |
| Less: Interest | 257 | 253 | 1.5\% | 301 | (14.4\%) | 874 | 777 | 12.4\% |
| Add: Other income | 546 | 574 | (4.8\%) | 782 | (30.1\%) | 1,987 | 1,461 | 36.0\% |
| Extraordinary Income | 0 | 0 |  | 0 |  | $(3,354)$ | 0 |  |
| Profit before Tax | 3,581 | 2,312 | 54.9\% | 6,009 | (40.4\%) | 11,723 | 11,991 | (2.2\%) |
| Less: Total Tax | 1,094 | 637 | 71.9\% | 1,829 | (40.2\%) | 3,504 | 3,442 | 1.8\% |
| Profit after Tax before Minority Interest | 2,487 | 1,676 | 48.4\% | 4,179 | (40.5\%) | 8,220 | 8,548 | (3.8\%) |
| Profit After Tax | 2,487 | 1,676 | 48.4\% | 4,179 | (40.5\%) | 8,220 | 8,548 | (3.8\%) |
| Adjusted Net Profit | 2,487 | 1,676 | 48.4\% | 4,179 | (40.5\%) | 10,662 | 8,548 | 24.7\% |
| Shares Outstanding (mn) | 188 | 188 |  | 188 |  | 188 | 188 |  |
| Reported EPS (Rs.) | 13.2 | 8.9 | 48.4\% | 22.2 | (40.5\%) | 43.7 | 45.5 | (3.8\%) |
| Adjusted EPS (Rs.) | 13.2 | 8.9 | 48.4\% | 22.2 | (40.5\%) | 56.7 | 45.5 | 24.7\% |


| Margins |  |  | BpsChange | Bps |  |  |  | Bps |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Change |  |  | Change |
| EBIDTA Margin (\%) | 18.8\% | 14.2\% | 458 | 24.5\% | -568 | 22.0\% | 20.8\% | 117 |
| EBIT Margin (\%) | 13.3\% | 8.9\% | 445 | 19.6\% | -633 | 17.1\% | 15.9\% | 116 |
| PBT Margin (\%) | 14.5\% | 10.3\% | 419 | 21.3\% | -687 | 14.3\% | 16.9\% | -254 |
| NPM (\%) | 10.1\% | 7.5\% | 260 | 14.8\% | -479 | 10.1\% | 12.0\% | -198 |
| NPM Excl. extra-ordinaries (\%) | 10.1\% | 7.5\% | 260 | 14.8\% | -479 | 13.0\% | 12.0\% | 101 |
| Effective Tax Rate (\%) | 30.6\% | 27.5\% | 303 | 30.4\% | 12 | 29.9\% | 28.7\% | 118 |
| RM/Total Revenue | 11.2\% | 15.5\% | -433 | 9.5\% | 170 | 10.8\% | 13.8\% | -299 |
| Other Expenditure/Total Revenue | 20.6\% | 23.2\% | -266 | 18.2\% | 239 | 18.3\% | 21.4\% | -306 |
| Outward Freight Charges/Total Revenue | 19.7\% | 14.8\% | 491 | 20.4\% | -69 | 20.0\% | 14.4\% | 558 |
| Power \& Fuel./Total Revenue | 22.9\% | 24.6\% | -166 | 21.4\% | 145 | 22.6\% | 22.5\% | 7 |
| Purchase of Traded Goods/Total Revenue | 1.2\% | 1.6\% | -37 | 1.3\% | -4 | 1.3\% | 1.8\% | -55 |
| Employee Cost/ Total Revenue | 5.7\% | 6.1\% | -47 | 4.8\% | 86 | 5.0\% | 5.2\% | -22 |

Source: Company Reports, FQ Research

## Result Analysis

Volume growth for the company in Q3CY12 was disappointing primarily due to monsoon in the southern and the eastern regions where the company has meaningful presence. Volume fell $5 \% \mathrm{Y}$-o$\mathrm{Y}(11 \% \mathrm{Q}-\mathrm{o}-\mathrm{Q})$ to 5.4 mn tonnes. However realization improvement was the saving grace for the quarter as it helped in revenue growth as well as margins. The gross realization rose $19 \% \mathrm{Y}-\mathrm{o}-\mathrm{Y}$ to Rs 4502 per tonne. The total revenue in Q3CY12 rose $10 \%$ Y-o-Y (12\% lower Q-o-Q) to Rs 24.74 bn.

Cost Analysis

| Particulars | Q3 <br> CY12 | Q3 <br> CY11 | Y-0-Y <br> change <br> $\%$ | Q2 <br> CY12 | Q-o-Q <br> change <br> $\%$ | $\mathbf{9 M}$ <br> CY12 | $\mathbf{9 M}$ <br> CY11 | Y-0-Y <br> change <br> $\%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Operating Costs (Rs. Per tonne) |  |  |  |  |  |  |  |  |
| Net Raw Material consumed | 508 | 612 | $-16.9 \%$ | 438 | $16.0 \%$ | 487 | 550 | $-11.5 \%$ |
| Power \& Fuel | 1,043 | 971 | $7.5 \%$ | 993 | $5.1 \%$ | 1,013 | 895 | $13.2 \%$ |
| Personnel | 259 | 243 | $6.5 \%$ | 223 | $16.0 \%$ | 224 | 207 | $8.1 \%$ |
| Freight \& Forwarding | 898 | 585 | $53.5 \%$ | 945 | $-4.9 \%$ | 898 | 574 | $56.5 \%$ |
| Other Expenses | 937 | 918 | $2.1 \%$ | 841 | $11.3 \%$ | 822 | 851 | $-3.3 \%$ |
| Traded Coods | 55 | 63 | $-11.8 \%$ | 58 | $-4.5 \%$ | 56 | 72 | $-21.3 \%$ |
| Total Expenditure | $\mathbf{3 , 7 0 1}$ | $\mathbf{3 , 3 9 1}$ | $\mathbf{9 . 1 \%}$ | $\mathbf{3 , 4 9 8}$ | $5.8 \%$ | $\mathbf{3 , 5 0 0}$ | $\mathbf{3 , 1 4 8}$ | $\mathbf{1 1 . 2 \%}$ |
| EBIDTA per tonne | $\mathbf{8 5 5}$ | 561 | $\mathbf{5 2 . 5 \%}$ | $\mathbf{1 , 1 3 2}$ | $\mathbf{- 2 4 . 5 \%}$ | $\mathbf{9 8 6}$ | $\mathbf{8 2 8}$ | $\mathbf{1 9 . 2 \%}$ |

Source: Company Reports, FQ Research
Break-up of operational costs


Source: Company, FQ Research

Sales Volume and realization per bag


Source: Company, FQ Research

Realization and cost per tonne


But the margins improved significantly despite higher freight expenses following higher diesel prices. Raw material cost and other operating expenses improved sharply.

- The Net raw material cost per tonne in Q3CY12 fell $17 \%$ Y-o-Y (rose $16 \%$ Q-o-Q) to Rs 508 while, as a proportion of sales, fell 430 bps $\mathrm{Y}-\mathrm{o}-\mathrm{Y}$ (rose $170 \mathrm{bps} \mathrm{Q}-\mathrm{o}-\mathrm{Q}$ ) to $11.2 \%$.
- Personnel expenses, as a proportion of sales, fell marginally from $6.1 \%$ in Q3 CY11 to $5.7 \%$ in Q1 FY12.
- Power \& fuel costs per tonne increased $8 \%$ Y-o-Y (5\% Q-o-Q) to Rs 1043 per tonne. The Power \& fuel cost as a percentage of sales though were lower by 170 bps Y-o-Y (up 145 bps Q-o-Q) to 22.9\%.
- Freight costs per tonne rose $54 \%$ Y-o-Y to Rs 898 while as a percentage of sales, were up 490 bps Y-o-Y to 19.7\%.

We see pressure on the operational cost front as the cement prices fall going ahead.

## EBIDTA and EBIT tonne analysis



Source: Company, FQ Research

## Margin trend

Margin Analysis


Source: Company, FQ Research

- The EBIDTA margin for the company rose 460 bps Y-o-Y (lower by $570 \mathrm{bps} \mathrm{Q}-\mathrm{o}-\mathrm{Q}$ ) to $18.8 \%$ in Q3FY12.
- The EBIT margin improved 445 bps Y-o-Y (lower by 630 bps Q-o-Q) to $13.3 \%$.
- The adjusted NPM improved 260 bps Y-o-Y (lower by 480 bps Q-o-Q) to $10.1 \%$.


## Management Outlook

The company expects that demand for cement will revive and help boost dispatches in the months ahead as the management is encouraged by some recent positive indications in the national economy and retain a healthy prospect for cement demand in the near term. But the cost increase may negate the demand growth benefits.

## Financial summary

## Profit and Loss Statement

| YE December (Rs. mn) | CY10 | CY11 | CY12E | CY13E |
| :--- | ---: | ---: | ---: | ---: |
| Net Sales | $\mathbf{7 7 , 1 7 3}$ | $\mathbf{9 4 , 3 8 7}$ | $\mathbf{1 0 7 , 1 7 7}$ | $\mathbf{1 2 2 , 1 1 9}$ |
| Other Operating Income | 2,585 | 2,216 | 1,485 | 2,442 |
| Total Revenue | $\mathbf{7 9 , 7 5 8}$ | $\mathbf{9 6 , 6 0 3}$ | $\mathbf{1 0 8 , 6 6 2}$ | $\mathbf{1 2 4 , 5 6 1}$ |
| Less: |  |  |  |  |
| Cost of Raw material (Net) | 10,500 | 13,336 | 11,827 | 13,702 |
| Employees Cost | 4,619 | 5,257 | 5,534 | 6,228 |
| Other Expenditure | 18,649 | 21,256 | 20,367 | 23,667 |
| Outward Freight Charges On Cement Etc10,703 | 14,017 | 21,472 | 24,663 |  |
| Power \& Fuel | 15,987 | 21,832 | 24,112 | 27,404 |
| Pur. of Traded Cement \& Other Prod. | 1,176 | 1,698 | 1,352 | 1,495 |
| Total Operating Expenditure | $\mathbf{6 1 , 6 3 4}$ | $\mathbf{7 7 , 3 9 6}$ | $\mathbf{8 4 , 6 6 4}$ | $\mathbf{9 7 , 1 5 8}$ |
| EBIDTA | $\mathbf{1 8 , 1 2 4}$ | $\mathbf{1 9 , 2 0 7}$ | $\mathbf{2 3 , 9 9 8}$ | $\mathbf{2 7 , 4 0 4}$ |
| Less: Depreciation | 3,927 | 4,753 | 5,424 | 6,038 |
| EBIT | $\mathbf{1 4 , 1 9 8}$ | $\mathbf{1 4 , 4 5 4}$ | $\mathbf{1 8 , 5 7 3}$ | $\mathbf{2 1 , 3 6 5}$ |
| Interest Paid | 568 | 969 | 1,088 | 1,180 |
| Non-operating Income | 985 | 1,919 | 2,514 | 2,809 |
| Extraordinary Income | 0 | 0 | $(3,354)$ | 0 |
| Profit Before tax | $\mathbf{1 4 , 6 1 5}$ | $\mathbf{1 5 , 4 0 4}$ | $\mathbf{1 6 , 6 4 6}$ | $\mathbf{2 2 , 9 9 4}$ |
| Tax | 3,414 | 2,152 | 4,980 | 6,898 |
| Net Profit | $\mathbf{1 1 , 2 0 0}$ | $\mathbf{1 3 , 2 5 3}$ | $\mathbf{1 1 , 6 6 5}$ | $\mathbf{1 6 , 0 9 6}$ |
| Net Profit Excl. extra-ordinaries | $\mathbf{1 1 , 2 0 0}$ | $\mathbf{1 3 , 2 5 3}$ | $\mathbf{1 4 , 0 1 6}$ | $\mathbf{1 6 , 0 9 6}$ |

## Ratios

| Particulars | CY10 | CY11 | CY12E | CY13E |
| :---: | :---: | :---: | :---: | :---: |
| Valuation Ratio (x) |  |  |  |  |
| P/E | 23.6 | 20.0 | 18.9 | 16.4 |
| P/BV | 4.1 | 3.7 | 3.4 | 3.0 |
| EV / Sales | 3.4 | 2.7 | 2.3 | 1.9 |
| EV / EBIDTA | 14.3 | 13.2 | 10.4 | 8.6 |
| MCap/Sales | 3.3 | 2.7 | 2.4 | 2.1 |
| Leverage Ratio |  |  |  |  |
| Debt-Equity | 0.1x | 0.1x | 0.1x | 0.1x |
| Interest Coverage | 31.9x | 19.8x | 22.1x | 23.2x |
| Per Share Data (Rs) |  |  |  |  |
| Diluted EPS | 59.6 | 70.5 | 74.6 | 85.6 |
| Diluted Cash EPS | 80.5 | 95.8 | 103.4 | 117.8 |
| DPS | 30.5 | 28.0 | 28.0 | 28.0 |
| Book Value | 344.2 | 382.7 | 412.3 | 465.5 |
| Returns (\%) |  |  |  |  |
| ROE | 17.0\% | 18.6\% | 18.0\% | 18.8\% |
| ROCE | 15.6\% | 17.4\% | 16.7\% | 17.3\% |
| Dividend Payout | 59.5\% | 46.0\% | 52.2\% | 37.9\% |
| Du-Pont Analysis |  |  |  |  |
| EBIDTA/Sales (\%) | 22.7\% | 19.9\% | 22.1\% | 22.0\% |
| Sales/Operating assets (x) | 143.8\% | 167.5\% | 188.7\% | 226.4\% |
| EBIDTA/Operating Assets (\%) | 32.7\% | 33.3\% | 41.7\% | 49.8\% |
| Operating Asset//Net Assets (x) | 77.6\% | 74.0\% | 67.5\% | 58.1\% |
| Net Earnings/EBIDTA (\%) | 61.8\% | 69.0\% | 58.4\% | 58.7\% |
| Net Assets/Net Worth (x) | 108.6\% | 109.1\% | 109.7\% | 110.7\% |
| RoE (\%) | 17.0\% | 18.6\% | 18.0\% | 18.8\% |
| Margins (\%) |  |  |  |  |
| EBIDTA margin | 22.7\% | 19.9\% | 22.1\% | 22.0\% |
| PBT margin | 18\% | 16\% | 15\% | 18\% |
| PAT margin | 14.0\% | 13.7\% | 10.7\% | 12.9\% |
| Growth Ratios (\%) |  |  |  |  |
| Net Sales | 6.0\% | 22.3\% | 13.6\% | 13.9\% |
| EBIDTA | (31.5\%) | 6.0\% | 24.9\% | 14.2\% |
| PAT | (30.3\%) | 18.3\% | (12.0\%) | 38.0\% |
| APAT | (30.3\%) | 18.3\% | 5.8\% | 14.8\% |
| Operating Cycle |  |  |  |  |
| Debtors Days | 8 | 9 | 10 | 10 |
| Inventory Days | 54 | 52 | 52 | 52 |
| Creditors Days | 104 | 98 | 104 | 104 |

## Balance Sheet

| YE December (Rs. mn) | CY10 | CY11 | CY12E | CY13E |
| :---: | :---: | :---: | :---: | :---: |
| Liabilities |  |  |  |  |
| Equity Capital | 1,880 | 1,880 | 1,880 | 1,880 |
| Reserves \& Surplus | 62,815 | 70,043 | 75,614 | 85,615 |
| Equity | 64,695 | 71,923 | 77,493 | 87,494 |
| Net Worth | 64,695 | 71,923 | 77,493 | 87,494 |
| Net Deferred tax liability/(Asset) | 3,615 | 5,184 | 5,273 | 7,304 |
| Total Loans | 5,238 | 5,107 | 5,618 | 6,180 |
| Capital Employed | 73,548 | 82,214 | 88,385 | 100,978 |
| Assets |  |  |  |  |
| Gross Block | 80,770 | 96,454 | 105,066 | 114,510 |
| Less: Depreciation | 29,945 | 34,378 | 39,803 | 45,841 |
| Net Block | 50,824 | 62,075 | 65,263 | 68,669 |
| Capital WIP | 15,628 | 4,353 | 5,741 | 6,297 |
| Investments | 17,027 | 16,250 | 20,719 | 23,733 |
| Current Assets |  |  |  |  |
| Inventories | 9,150 | 10,997 | 12,062 | 13,842 |
| Sundry Debtors | 1,783 | 2,604 | 3,230 | 3,680 |
| Cash and Bank Balance | 9,800 | 16,526 | 21,838 | 34,481 |
| Loans and Advances | 6,239 | 5,903 | 7,955 | 9,088 |
| Other Current Assets | 561 | 150 | 674 | 771 |
| Total Current Assets | 27,534 | 36,179 | 45,759 | 61,862 |
| Less:Current Liabilities \& Provisions |  |  |  |  |
| Sundry Creditors | 17,539 | 20,783 | 24,123 | 27,683 |
| Provisions | 14,959 | 10,540 | 19,670 | 25,840 |
| Other Current Liabilities | 4,967 | 5,321 | 5,303 | 6,059 |
| Total Current Liabilities \& Provisions | 37,464 | 36,644 | 49,097 | 59,582 |
| Capital Applied | 73,548 | 82,214 | 88,385 | 100,978 |

## Cash Flow Statement

| YE December (Rs. mn) | CY10 | CY11 | CY12E | CY13E |
| :---: | :---: | :---: | :---: | :---: |
| Cash Inflows from Operations |  |  |  |  |
| Profit Before Tax | 14,615 | 15,404 | 16,646 | 22,994 |
| Depreciation | 3,927 | 4,753 | 5,424 | 6,038 |
|  |  |  |  |  |
| Dividend Payout | 6,668 | 6,095 | 6,095 | 6,095 |
| Tax Paid | 3,414 | 2,152 | 4,980 | 6,898 |
| Operating Cash flow | 8,459 | 11,911 | 10,995 | 16,039 |
| Changes in Capital Structure |  |  |  |  |
| Increase in Equity Share capital | (1) | 0 | 0 |  |
| Increase in Share premium | 2 | 0 | 0 |  |
| Increase in Other reserves | (0) | 70 | 0 | 0 |
| Increase in Others | 123 | 1,568 | 90 | 2,031 |
| $\mathrm{Inc} /$ (Dec) in Loans | (431) | (131) | 511 | 562 |
| Inc/(Dec) in Equity/Loans/MI | (308) | 1,507 | 600 | 2,593 |
| Adjustments |  |  |  |  |
| Diff.in Depreciation | (662) | (320) | (0) | (0) |
| Total Inflows | 7,490 | 13,099 | 11,596 | 18,632 |
| Cash Outilows |  |  |  |  |
| Working Capital Changes |  |  |  |  |
| Inc/(Dec) in Provisions | 3,459 | $(4,419)$ | 9,130 | 6,170 |
| Inc/(Dec) in Current Liabilities | 2,866 | 3,598 | 3,323 | 4,316 |
| Less: |  |  |  |  |
| Inc/(Dec) in Inventory | 1,360 | 1,847 | 1,065 | 1,780 |
| Inc in Debtors | (254) | 821 | 626 | 450 |
| Inc/(Dec) in Loans \& Advances | 1,078 | (337) | 2,052 | 1,133 |
| Inc/(Dec) in Other Current Assets | 451 | (411) | 524 | 96 |
| Inc/(Dec) in Working Capital | $(3,690)$ | 2,741 | $(8,186)$ | $(7,026)$ |
| Capex/Investments |  |  |  |  |
| Inc/(Dec) in Investments | 2,270 | (777) | 4,469 | 3,015 |
| Addition to Gross Block | 12,507 | 15,684 | 8,612 | 9,445 |
| Inc/(Dec) in Capital WIP | $(5,934)$ | (11,275) | 1,388 | 555 |
| Inc/(Dec) in Fixed Assets/ Investments | 8,843 | 3,632 | 14,469 | 13,015 |
| Inc/(Dec) in Cash/Bank Balance | 2,337 | 6,725 | 5,312 | 12,643 |
| Total Outiows | 7,490 | 13,099 | 11,596 | 18,632 |

## Recommendation Summary

| Event | Date | Price | Rating | Target |
| :--- | ---: | ---: | ---: | ---: |
| nnitiating Coverage | $23-11-2011$ | 1140 | Buy | 1278 |
| Result Update (Q4CY11) | $13-02-2012$ | 1344 | Hold | 1420 |
| Result Update (Q1CY12) | $20-04-2012$ | 1226 | Sell | 1150 |
| Result Update (Q3CY12) | $22-10-2012$ | 1420 | Sell | 1210 |

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