

Nalco

BSE SENSEX	S&P CNX
16,883	5,069
Bloomberg	NACL IN
Equity Shares (m)	2,577.2
52-Week Range (INR)	120/55
1,6,12 Rel. Perf. (%)	-8/-29/-25
M.Cap. (INR b)	146.3
M.Cap. (USD b)	3.0

CMP: INR57				TP: INR67					Neutral	
YEAR	NET SALES	PAT	EPS	EPS	P/E	P/BV	ROE	ROCE	EVI	EVI
END	(INR M)	(INR M)	(INR)	GR. (%)	(X)	(X)	(2)	(2)	SALES	ЕВІТОА
3/10A	50,557	8,032	3.1	-36.3	18.2	1.4	7.7	10.6	2.1	10.6
3/11A	60,558	10,693	4.1	33.1	13.7	1.3	9.5	13.3	1.6	5.9
3/12E	68,859	9,991	3.9	-6.6	14.6	1.2	8.4	11.7	1.3	6.8
3/13E	74,658	14,387	5.6	44.0	10.2	1.1	11.0	16.6	1.0	3.7

Consolidated

- NACL's 2QFY12 PAT declined 38% QoQ to INR1.4b, below our estimate of INR2.9b, due to increased operating costs on account of higher coal and fuel oil prices, high cost purchased power and higher raw material prices.
- Aluminum production declined 5% QoQ to 105k tons due to shutdown of CPP, as coal supply from MCL mines was disrupted due to heavy rainfall in the region. According to our calculations, cost of production (CoP) of aluminum increased to USD2,675/ton (including depreciation) and CoP of alumina was USD336/ton.
- EBITDA declined 71% QoQ to INR1.5b due to increased operating costs, led by higher costs of coal, fuel oil and raw material (such as aluminum fluoride, CPC), and high cost purchased power.
- NACL completed refinery expansion during the quarter, which will drive alumina volumes in 2HFY12. It expects to start operations from its Utkal-E block (having reserves of 70m tons) by June 2012, as it has been granted preapproval for mining lease in August 2011.
- We are cutting our EPS estimate for FY12 by 24% to INR3.9 to model poor 2QFY12 performance. We expect strong volume growth, going forward, but do not factor in the benefits of captive coal in FY13. The stock trades at an EV of 3.7x FY13E EBITDA. Maintain Neutral.

Quarterly performance (consolidated)						(INR I	WILLION)			
Y/E MARCH		FY1	1			FY1	12		FY11	FY12E
	1Q	2Q	3Q	40	10	20	3QE	4QE		
Alumina Production ('000 tons)	363	380	398	416	400	390	452	526	1,556	1,768
Aluminium Prod. ('000 tons)	112	110	111	111	111	105	107	109	444	432
Aluminium Sales ('000 tons)	109	109	103	119	109	101	107	109	439	427
Avg LME Aluminium (USD/ton)	2,150	2,110	2,357	2,531	2,618	2,450	2,250	2,250	2,287	2,392
Alumina Exports (USD/ton)	375	316	362	399	428	448	368	370	363	403
Het Sales	13,081	14,792	14,431	18,254	17,625	16,139	16,937	18,157	60,558	68,859
Change (YoY %)	39.9	25.4	1.8	12.3	34.7	9.1	17.4	-0.5	19.8	13.7
EBITDA	3,938	3,477	3,896	4,537	5,298	1,526	3,433	3,048	15,847	13,305
Change (YoY %)	135.2	145.4	31.6	-16.2	34.5	-56.1	-11.9	-32.8	59.7	-16.0
As % of Net Sales	30.1	23.5	27.0	24.9	30.1	9.5	20.3	16.8	26.2	19.3
Interest	0	0	1	0	0	0	0	0	1	0
Depreciation	916	952	1,030	1,319	1,019	1,179	1,203	1,227	4,217	4,629
Other Income	897	854	894	973	1,266	1,321	1,453	1,598	3,617	5,638
PBT (before EO Item)	3,919	3,379	3,759	4,190	5,545	1,667	3,683	3,419	15,247	14,314
Extra-ordinary Income	0	0	0	0	0	0	0	0	0	0
PBT (after EO Item)	3,919	3,379	3,759	4,190	5,545	1,667	3,683	3,419	15,247	14,314
Total Tax	1,079	1,139	1,199	1,138	1,776	274	1,179	1,094	4,554	4,322
% Tax	27.5	33.7	31.9	27.1	32.0	16.4	32.0	32.0	29.9	30.2
Reported PAT	2,841	2,240	2,560	3,053	3,768	1,393	2,505	2,325	10,693	9,991
Minority interest										0
Adjusted PAT	2,841	2,240	2,560	3,053	3,768	1,393	2,505	2,325	10,693	9,991
Change (YoY %)	124.6	40.5	64.9	-22.0	32.7	-37.8	-2.1	-23.8	33.1	-6.6

E: MOSL Esitmates

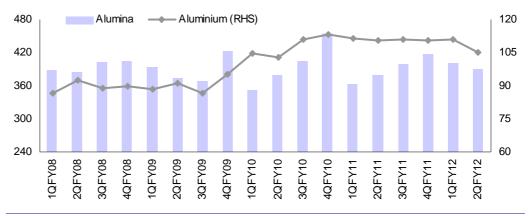
Heavy rainfall impacts coal supply, has cascading effect on NACL's performance

- Net sales declined 8% QoQ to INR16b due to lower metal volumes and lower LME prices. Aluminum sales tonnage declined 8% QoQ to 101k tons, as production was affected due to short supply of coal. NACL produced 390k tons (up 3% YoY; down 2% QoQ) of alumina and 105k tons (down 5% YoY and QoQ) of aluminum during the quarter.
- Aluminum production was impacted by shutdown of CPP, as coal supply from MCL mines was disrupted due to heavy rainfall in the region. NACL received only 7,400 tons of coal per day against its daily requirement of 12,000 tons. It finally had to resort to imported coal, which raised costs. Resultantly, NACL ran 120 pots on low amperage during the quarter. However, coal supply has improved now and NACL expects to improve amperage in the next few weeks.
- Alumina sales declined 20% QoQ to 180k tons. Though NACL has commissioned the second phase expansion during the quarter, incremental production will be received only in 3QFY12.
- Average LME aluminum realization declined 4% QoQ (up 19% YoY) to USD2,656/ ton while implied average realization for third party alumina sales was USD448/ton, higher than our estimate of USD396/ton.

EBITDA declines 71% QoQ on increased operating costs

- EBITDA declined 71% QoQ to INR1.5b, below our estimate of INR4.4b. Operating costs were higher led by increase in prices of coal, fuel oil and raw material (such as aluminum fluoride, CPC) and high cost purchased power.
- As availability of linkage coal is reducing in the domestic markets, there has been higher reliance on costlier imported/e-auction coal over the past few quarters. In 2QFY12, linkage coal availability further declined due to heavy rainfall in the region.
- According to our calculations, the cost of production of aluminum shot to USD2,675/ ton (including depreciation) and CoP of alumina was USD336/ton.

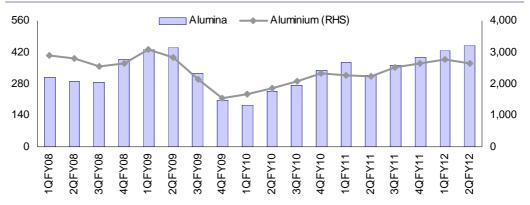
Production declined due to coal shortage ('000 tons)



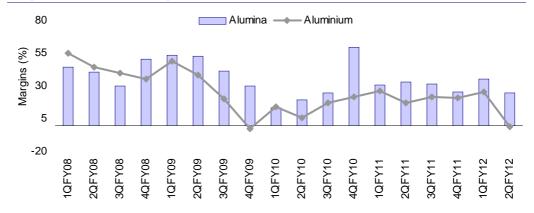
Source: Company

15 November 2011 2

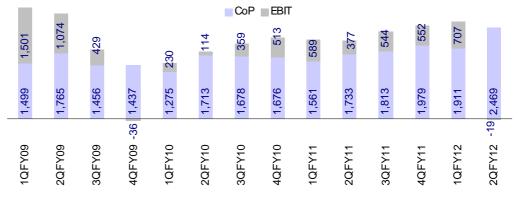
Metal realization down 4% QoQ (USD/ton)



Margins squeezed due to higher RM and coal cost



EBIT loss in aluminum segment after nine quarters (USD/ton)



Source: Company

Cutting FY12 EPS estimate by 24%; maintain Neutral

- NACL completed refinery expansion to 2.1mtpa during the quarter, which will drive alumina volumes in 2HFY12. It expects incremental volumes of ~50k tons in 3QFY12.
- Though benefits of phase-2 expansions will drive earnings growth, higher coal and fuel prices will continue to affect NACL's performance until the captive coal block starts operations. NACL expects to start operations from its Utkal-E block (having reserves of 70m tons) by June 2012, as the mining lease deed is likely to be signed soon. In August 2011, the Ministry of Coal granted its prior approval for mining lease of Utkal-E coal block at Angul, with an estimated reserve of 70m tons in favor of NACL. Mining will be carried out in the allocated area after obtaining permission

15 November 2011 3

from the Forest Department under Forest Conservation Act and meeting other stipulations.

■ We are cutting our EPS estimate for FY12 by 24% to INR3.9 to model poor 2QFY12 performance. We expect strong volume growth in both alumina and aluminum, going forward, but do not factor in the benefits of captive coal in FY13. The stock trades at an EV of 3.7x FY13E EBITDA. Maintain **Neutral**.

Nalco: an investment profile

Company description

NACL is a fully integrated producer of aluminum and alumina. Aluminum contributes ~70% and alumina ~30% of revenue. Its aluminum smelter (0.46mtpa) sources alumina and power from its captive refinery in Damanjodi and captive power plant located in Angul. Coal for power generation is sourced from the state-owned Coal India; hence, the cost of power generated is low. The alumina refinery, which has a capacity 2.1mtpa, is located in Damanjodi (Orissa) close to captive bauxite mines at Panchpatmalli. The bauxite from these mines is of superior quality and consumes low energy in the crushing and digestion process during conversion to alumina. Therefore, NACL's cost of production is the lowest in the world.

Key investment arguments

- NACL has increased its capacity for aluminum smelting from 345ktpa to 460ktpa, for alumina refining from 1.6mtpa to 2.1mtpa, and for captive power from 960MW to 1,200MW.
- The company has been allotted a coal block, Utkal-E, which has coal reserves of ~70m tons, which will insulate the company from input price risk.

Key investment risks

 Unexpected fall in alumina or aluminum prices may adversely impact profitability.

Comparative valuations

		Nalco	Hindalco	Sterlite
P/E (x)	FY12E	14.6	6.8	6.2
	FY13E	10.2	6.0	6.4
P/BV (x)	FY12E	1.2	1.3	0.8
	FY13E	1.1	1.1	0.7
EV/Sales (x)	FY12E	1.3	0.6	0.8
	FY13E	1.0	0.6	0.6
EV/EBITDA (x)	FY12E	6.8	5.4	3.9
	FY13E	3.7	4.9	3.0

Shareholding Pattern (%)

Shareholding Fattern (%)							
	Sep-11	Jun-11	Sep-10				
Promoter	87.2	87.2	87.2				
Domestic Inst	5.2	5.1	5.4				
Foreign	4.3	4.5	4.3				
Others	3.4	3.2	3.2				

Recent developments

Mr SS Mahapatra has assumed charge as Director (Production) with effect from 1 October 2011 in accordance with the order dated 22 July 2011 from Ministry of Mines, Government of India.

Valuation and view

■ The stock trades at 10.2x FY13E EPS and an EV of 3.7x FY13E EBITDA. Maintain **Neutral**.

Sector view

■ Base metal prices have corrected amidst an uncertain macroeconomic environment, especially in Europe. Aluminum prices at LME are trading at ~10% lower than the average in the last quarter. At current LME prices, significant global capacity is now believed to be making loss. However, these high cost smelters have yet to cut production. High production costs are expected to support LME. Forward prices continue to trade in contango.

EPS: MOSL forecast v/s Consensus (INR)

	MOSL	Consensus	Variation
	Forecast	Forecast	(%)
FY11	3.9	6.0	-34.5
FY12	5.6	5.5	2.8

Target Price and Recommendation

ranger i mee ame	· · · · · · · · · · · · · · · · · · ·	••	
Current	Target	Upside	Reco.
Price (INR)	Price (INR)	(%)	
57	67	17.5	Neutral

Stock performance (1 year)



MOTILAL OSWAL Nalco

Financials and Valuation

Income Statement				(INR	Million)
Y/E MARCH	2009	2010	2011	2012E	2013E
Net Sales	50,945	50,557	60,558	68,859	74,658
Change (%)	2.1	-0.8	19.8	13.7	8.4
Total Expenses	34,038	40,635	44,710	55,554	54,304
EBITDA	16,907	9,922	15,847	13,305	20,354
% of Net Sales	33.2	19.6	26.2	19.3	27.3
Depn. & Amortization	2,724	3,194	4,217	4,629	4,710
EBIT	14,182	6,728	11,630	8,676	15,644
Net Interest	40	23	1	0	0
Other income	4,958	4,688	3,617	5,638	6,155
PBT before EO	19,101	11,392	15,247	14,314	21,799
EO income	170	156	0	0	0
PBT after EO	19,272	11,549	15,247	14,314	21,799
Tax	6,549	3,406	4,554	4,322	7,412
Rate (%)	34.0	29.5	29.9	30.2	34.0
Reported PAT	12,723	8,142	10,693	9,991	14,387
Adjusted PAT	12,610	8,032	10,693	9,991	14,387
Change (%)	-23.5	-36.3	33.1	-6.6	44.0
E: MOSL Estimates					

	Estima	

Balance Sheet				(INR	(Million
Y/E MARCH	2009	2010	2011	2012E	2013E
Share Capital	6,443	6,443	12,886	12,886	12,886
Reserves	91,255	97,513	99,501	106,477	117,849
Net Worth	97,698	103,956	112,387	119,363	130,735
Minority Interest					
Total Loans	0	0	0	0	0
Deferred Tax Liability	6,214	6,606	6,606	6,606	6,606
Capital Employed	103,912	110,562	118,993	125,969	137,341
Gross Block	98,998	110,180	117,180	132,180	134,180
Less: Accum. Deprn.	58,673	61,817	66,034	70,663	75,373
Net Fixed Assets	40,325	48,363	51,146	61,517	58,807
Capital VIP	28,671	22,434	22,434	9,434	9,434
Investments	8,959	9,868	9,868	9,868	9,868
Curr. Assets	45,288	52,096	60,427	66,918	81,341
Inventories	8,419	9,449	8,088	10,037	10,227
Account Receivables	265	1,818	793	1,004	1,023
Cash and Bank Balance	28,690	31,524	42,240	46,570	60,785
Others	7,914	9,306	9,306	9,306	9,306
Curr. Liability & Prov	19,332	22,199	24,881	21,767	22,109
Account Payables	16,034	18,500	21,181	18,067	18,409
Provisions & Others	3,298	3,700	3,700	3,700	3,700
Net Curr. Assets	25,956	29,897	35,546	45,150	59,232
Appl. of Funds	103,912	110,562	118,993	125,969	137,341

Appl. of Funds
E: MOSL Estimates

Ratios					
Y/E MARCH	2009	2010	2011	2012E	2013E
Basic (Rs)					
EPS	4.9	3.1	4.1	3.9	5.6
Cash EPS	6.0	4.4	5.8	5.7	7.4
BV/Share	37.9	40.3	43.6	46.3	50.7
DPS	1.3	0.6	0.8	1.0	1.0
Payout (%)	29.6	23.1	21.1	30.2	21.0
Valuation (x)					
PÆ			13.7	14.6	10.2
Cash PIE			9.8	10.0	7.7
P/BV			1.3	1.2	1.1
EV/Sales			1.6	1.3	1.0
EVÆBITDA			5.9	6.8	3.7
Dividend Yield (%)			1.3	1.8	1.8
Return Ratios (%)					
RoE	12.9	7.7	9.5	8.4	11.0
RoCE (pre-tax)	19.3	10.6	13.3	11.7	16.6
RoIC (pre-tax)	39.0	16.0	25.5	16.6	26.7
Vorking Capital Ratio	s				
Fixed Asset Turnover (x)	0.5	0.5	0.5	0.5	0.6
Asset Turnover (x)	0.5	0.5	0.5	0.5	0.5
Debtor (Days)	2	13	5	5	5
Inventory (Days)	17	19	13	15	14
Working Capital Turnove	-5	(3)	(11)	(2)	(2)
Leverage Ratio (x)					
Current Ratio	2.3	2.3	2.4	3.1	3.7
Debt/Equity	n/a	n/a	n/a	n/a	n/a

Cashflow Statement (INR Million)							
Y/E MARCH	2009	2010	2011	2012E	2013E		
Pre-tax profit	19,272	11,549	15,247	14,314	21,799		
Depreciation	2,724	3,194	4,217	4,629	4,710		
(Inc)/Dec in Wkg. Cap.	2,575	-1,108	5,068	-5,274	133		
Tax paid	-6,410	-3,014	-4,554	-4,322	-7,412		
Other operating activities	-1	-50	0	0	0		
CF from Op. Activity	18,160	10,570	19,978	9,346	19,230		
(Inc)/Dec in FA + CVIP	-12,951	-4,944	-7,000	-2,000	-2,000		
(Pur)/Sale of Investment	-7,809	-908	0	0	0		
Others							
CF from Inv. Activity	-20,760	-5,852	-7,000	-2,000	-2,000		
Equity raised/(repaid)	0	0	0	0	0		
Chg in minorities							
Debt raised/(repaid)	0	0	0	0	0		
Dividend (incl. tax)	-3,769	-1,885	-2,262	-3,015	-3,015		
Other financing activities	-105						
CF from Fin. Activit	-3,874	-1,885	-2,262	-3,015	-3,015		
(Inc)/Dec in Cash	-6,474	2,833	10,716	4,331	14,215		
Add: opening Balance	35,165	28,690	31,524	42,240	46,570		
Closing Balance	28,690	31,523	42,240	46,570	60,785		

E: MOSL Estimates

6 15 November 2011

NOTES

15 November 2011 7

Disclosures

This report is for personal information of the authorized recipient and does not construe to be any investment, legal or taxation advice to you. This research report does not constitute an offer, invitation or inducement to invest in securities or other investments and Motilal Oswal Securities Limited (hereinafter referred as MOSt) is not soliciting any action based upon it. This report is not for public distribution and has been furnished to you solely for your information and should not be reproduced or redistributed to any other person in any form.

Unauthorized disclosure, use, dissemination or copying (either whole or partial) of this information, is prohibited. The person accessing this information specifically agrees to exempt MOSt or any of its affiliates or employees from, any and all responsibility/liability arising from such misuse and agrees not to hold MOSt or any of its affiliates or employees responsible for any such misuse and further agrees to hold MOSt or any of its affiliates or employees free and harmless from all losses, costs, damages, expenses that may be suffered by the person accessing this information due to any errors and delays.

The information contained herein is based on publicly available data or other sources believed to be reliable. While we would endeavour to update the information herein on reasonable basis, MOSt and/or its affiliates are under no obligation to update the information. Also there may be regulatory, compliance, or other reasons that may prevent MOSt and/or its affiliates from doing so. MOSt or any of its affiliates or employees shall not be in any way responsible and liable for any loss or damage that may arise to any person from any inadvertent error in the information contained in this report. MOSt or any of its affiliates or employees do not provide, at any time, any express or implied warranty of any kind, regarding any matter pertaining to this report, including without limitation the implied warranties of merchantability, fitness for a particular purpose, and non-infringement. The recipients of this report should rely on their own investigations.

This report is intended for distribution to institutional investors. Recipients who are not institutional investors should seek advice of their independent financial advisor prior to taking any investment decision based on this report or for any necessary explanation of its contents.

MOSt and/or its affiliates and/or employees may have interests/positions, financial or otherwise in the securities mentioned in this report. To enhance transparency, MOSt has incorporated a Disclosure of Interest Statement in this document. This should, however, not be treated as endorsement of the views expressed in the report.

Disclosure of Interest Statement	Nalco	
 Analyst ownership of the stock 	No	
Group/Directors ownership of the stock	No	
Broking relationship with company covered	No	
4. Investment Banking relationship with company covered	No	

Analyst Certification

The views expressed in this research report accurately reflect the personal views of the analyst(s) about the subject securities or issues, and no part of the compensation of the research analyst(s) was, is, or will be directly or indirectly related to the specific recommendations and views expressed by research analyst(s) in this report. The research analysts, strategists, or research associates principally responsible for preparation of MOSt research receive compensation based upon various factors, including quality of research, investor client feedback, stock picking, competitive factors and firm revenues.

Regional Disclosures (outside India)

This report is not directed or intended for distribution to or use by any person or entity resident in a state, country or any jurisdiction, where such distribution, publication, availability or use would be contrary to law, regulation or which would subject MOSt & its group companies to registration or licensing requirements within such jurisdictions.

For U.K.

This report is intended for distribution only to persons having professional experience in matters relating to investments as described in Article 19 of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (referred to as "investment professionals"). This document must not be acted on or relied on by persons who are not investment professionals. Any investment or investment activity to which this document relates is only available to investment professionals and will be engaged in only with such persons.

For U.S.

MOSt is not a registered broker-dealer in the United States (U.S.) and, therefore, is not subject to U.S. rules. In reliance on the exemption from registration provided by Rule 15a-6 of the U.S. Securities Exchange Act of 1934, as amended (the "Exchange Act") and interpretations thereof by the U.S. Securities and Exchange Commission ("SEC") in order to conduct business with Institutional Investors based in the U.S., Motilal Oswal has entered into a chaperoning agreement with a U.S. registered broker-dealer, Marco Polo Securities Inc. ("Marco Polo").

This report is intended for distribution only to "Major Institutional Investors" as defined by Rule 15a-6(b)(4) of the Exchange Act and interpretations thereof by SEC (henceforth referred to as "major institutional investors"). This document must not be acted on or relied on by persons who are not major institutional investors. Any investment or investment activity to which this document relates is only available to major institutional investors and will be engaged in only with major institutional investors.

The Research Analysts contributing to the report may not be registered /qualified as research analyst with FINRA. Such research analyst may not be associated persons of the U.S. registered broker-dealer, Marco Polo and therefore, may not be subject to NASD rule 2711 and NYSE Rule 472 restrictions on communication with a subject company, public appearances and trading securities held by a research analyst account.



Motilal Oswal Securities Ltd

3rd Floor, Hoechst House, Nariman Point, Mumbai 400 021

Phone: (91-22) 39825500 Fax: (91-22) 22885038. E-mail: reports@motilaloswal.com