Result Update

| KEY DATA |  |  |
| :--- | ---: | ---: |
| Market Cap (INR bn) | 187.3 |  |
| Market Cap (USD mn) | 3404.6 |  |
| 52 WK High / Low | $1784 / 251$ |  |
| Avg Daily Volume (NSE) | 188365 |  |
| Face Value (INR) |  |  |
| BSE Sensex | 5 |  |
| Nifty |  | 18339 |
| BSE Code |  | 5571 |
| NSE Code |  | 532300 |
| Reuters Code |  | WOCKPHARMA |
| Bloomberg Code |  | WPL IN |
| Shareholding \% | $4 Q$ | $1 Q$ |
| Promoters | $2 Q$ |  |
| MF/Banks/Indian FIs | 4.0 | 4.0 |
| FII/ NRIs/ OCBs | 4.0 | 6.0 |
| Indian Public | 18.0 | 16.0 |

Performance Chart


| PRICE PERFORMANCE (\%) |  |  |  |
| :--- | ---: | ---: | ---: |
|  | $\mathbf{3 M}$ | $\mathbf{6 M}$ | YTD |
| Absolute | 31.8 | 153.1 | 517.8 |
| Relative | 28.1 | 139.6 | 499.6 |

## Anand Bagaria

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CMP : INR 1711
Rating : Buy
Target : INR 2268
Upside : 33\%

## Q2FY13 performance well ahead of our estimates... sale of lower EBDITA margin business (Nutrition Business) helps to boast margins

Q2FY13 revenue came in at Rs 13.47 bn, in line with our estimate of Rs 13.55 bn. But divestment of lower margin nutrition business and favorable stock adjustments during the quarter helped margin expansion. EBIDTA came in at Rs $5.17 \mathrm{bn}, 15 \%$ ahead of our estimate of Rs 4.51 bn . The adjusted PAT (pre exceptional) grew $3 \%$ Q-o-Q to Rs 4.13 bn. Considering buoyant performance during 1HFY13, we revise upward our revenue estimates for FY13 and FY14 by $3 \%$. Consequently due to improved margins and profitability during 1HFY13 caused by hiveoff of lower margin nutrition business we revise upward our EPS estimate for FY13 and FY14 by $28 \%$ and $8 \%$ respectively. Perhaps now post the hive-off of nutrition business, the buoyant EBIDTA margin appears sustainable. We maintain our strong BUY rating on WPL with a target upgrade to Rs.2,268 on a one year time horizon valuing it at a P/E multiple of $18 x$ to its FY14 earnings.

EBIDTA margin continues to expand, stood at $38.4 \%$ for Q2FY13 and $38.7 \%$
(Excluding Nutrition Business) (Excluding Nutrition Business)
WPL EBIDTA margins for Q2FY13 expanded 302bps Q-o-Q due to divestment of Nutrition business (low EBIDTA margin business) and stock adjustments. For fair comparison if we exclude the nutrition business from Q1FY13 and Q2FY13 (25 days) numbers, WPL EBIDTA margins has improved by 340 bps to $38.7 \%$. Such sharp improvement in margins was perhaps compounded by the favorable stock adjustments during the quarter. Nevertheless we see the margins threading upward amid at lower range. We believe WPL will maintain the EBIDTA margin in $32-35 \%$ in the longer run. We have increased our EBIDTA margin expectation for FY13 to $34.8 \%$ from our earlier forecast of $32 \%$ as we believe Generic Comtan will support the EBIDTA margins for the coming 2Quaters. WPL is the sole FTF generic player in the Generic Comtan market with 180days exclusivity in US market.

## Change in R\&D policy at the right time removes overhang

WPL has changed the most talked R\&D policy at the right time and have expensed Rs. 4.34 bn of intangible assets and product development cost capitalized till June 30,2012 against the nutrition business gain which in turn has thrown out a strong balance sheet position with reduced investors concern. WPL will now expense its R\&D expense in the same quarter as an when incurred, the management expects $R \& D$ expense to increase 50 bps year on year from the current level of $5.7 \%$. EBIDTA margins post R\&D and Nutrition have expanded 570bps Q-o-Q.

## EBITDA margin \% ex-R\&D and Nutrition



[^0]
## Valuation

We maintain our strong BUY rating on WPL with a target upgrade to Rs. 2268 valuing it at a P/E multiple of $17.5 x$ to its FY13EPS and $18 x$ its FY14EPS. We believe investor concern of WPL loosing its market share in its key product Toprol-XL in US has not played out and we expect going forward their will be price cuts in Toprol-XL but may not be as aggressive as we saw in other product and WPL will lose market share as an when a new player enters the market, we peg a market share of $15 \%$ in Toprol-XL for WPL in FY14. We expect the stock would now trade inline with large cap Pharma majors and may also command premium over the same if the current financial performance continues to dominate going ahead.

## Triggers for the stock going ahead

Maintaining market share in its key products (Toprol-XL) in US and reducing the dependence on the same by gaining new approval and ramping up the market share in its other products like Flonase, Comtan \& Staleveo.

## 2Q13A Variance Analysis

| INR mn | $\begin{array}{r} \text { Previous } \\ \text { 2Q12A } \end{array}$ | $\begin{array}{r} \text { FQ-e } \\ \text { 2Q13E } \end{array}$ | $\begin{aligned} & \text { Y-o-Y } \\ & \% \text { Chg } \end{aligned}$ | Last Q |  | Y-o-Y <br> \% Chg | $\begin{aligned} & \text { Q-o-Q } \\ & \text { \% Chg } \end{aligned}$ | Difference v FQ-e |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 2Q13A | 1Q13A |  |  | INR mn | \% Chg |
| Sales | 11,106 | 13,550 | 22 | 13,474 | 14,258 | 21 | (5) | (75) | (1) |
| COGS | $(4,332)$ | $(5,217)$ | 20 | $(4,059)$ | $(5,410)$ | (6) | (25) | 1,158 | (22) |
| \% sales | 39.0 | 38.5 |  | 30.1 | 37.9 |  |  |  |  |
| SG\&A | $(3,383)$ | $(3,591)$ | 6 | $(3,476)$ | $(3,594)$ | 3 | (3) | 115 | (3) |
| \% sales | 30.5 | 26.5 |  | 25.8 | 25.2 |  |  |  |  |
| R\&D expenditure | (157) | (230) | 47 | (770) | (228) | 392 | 238 | (540) | 234 |
| \% sales | 1.4 | 1.7 |  | 5.7 | 1.6 |  |  |  |  |
| EBITDA | 3,234 | 4,512 | 40 | 5,170 | 5,020 | 60 | 3 | 658 | 15 |
| EBITDA margin \% | 29.1 | 33.3 |  | 38.4 | $35.2$ | 9.25 |  |  |  |
| Depreciation, amortization \& impairment | t (280) | (302) | 8 | (310) | (302) | 10 | 2 | (7) | 2 |
| \% sales | 2.5 | 2.2 |  | 2.3 | 2.1 |  |  |  |  |
| EBIT (Operating profit) | 2,954 | 4,210 | 43 | 4,861 | 4,718 | 65 | 3 | 651 | 15 |
| EBIT margin \% | 26.6 | 31.1 |  | 36.1 | 33.1 |  |  |  |  |
| Net financials \& Other income | (800) | (291) | -63.6 | 115.3 | (559) | -114.4 | -120.6 | 406.5 | -139.6 |
| Interest and other income | 28 | 134 | 386.5 | 171.2 | 92 | 522.5 | 86.5 | 37.4 | 28.0 |
| Interest expense | (398) | (425) | 6.7 | -423.5 | (463) | 6.3 | -8.5 | 1.5 | -0.4 |
| Exchange fluctuation | (429) | - | -100.0 | 367.6 | (188) | -185.6 | -295.5 | 367.6 | nm |
| PBT \& exceptional items(Exc Forex) | 2,583 | 3,918 | 52 | 4,608 | 4,347 | 78 | 6 | 690 | 18 |
| Exceptional items | (681) | 12,300 | -1,905.6 | 382.5 | (66) | -156.2 | -678.7 | -11,917.5 | -96.9 |
| Profit before tax | 1,473 | 16,218 | 1,001 | 5,358 | 4,093 | 264 | 31 | $(10,860)$ | (67) |
| Tax | (244) | $(2,475)$ | 913.9 | -868.1 | (299) | 255.6 | 190.8 | 1,606.8 | -64.9 |
| Profit after tax | 1,229 | 13,743 | 1,019 | 4,490 | 3,795 | 265 | 18 | $(9,253)$ | (67) |
| Profit/\{loss\} from associates | 47 | 3 | -93.8 | 45.2 | (15) | -4.2 | -405.4 | 42.3 | 1,445.3 |
| Net Income | 1,276 | 13,746 | 977 | 4,536 | 3,780 | 256 | 20 | $(9,211)$ | (67) |
| Net Income before exceptional items | 1,659 | 3,138 | 89 | 4,128 | 3,998 | 149 | 3 | 990 | 32 |
| Net margin \% | 14.9 | 23.2 |  | 30.6 | 28.0 |  |  |  |  |
| EPS Core (pre exceptional) | 15.16 | 28.67 | 89 | 37.72 | 36.53 | 149 | 3 | 9 | 32 |
| EPS Basic | 11.66 | 125.61 | 977 | 41.44 | 34.54 | 256 | 20 | (84) | (67) |

Source: Finquest Research

WPL has clear exclusivity in generic Comtan and would be the sole generic player for 180 days

WPL holds $54 \%$ of the market share post exclusivity

WPL holds $24 \%$ of the market share considering all strengths of Stalevo

WPL entered the two strengths post Sun exclusivity and now holds 3\% of the market share

## WPL key products market share details in US

Wockhardt has launched FTF Comtan(Entacapone) on 1st October and has acquired $75 \%$ of the market share within a month of the launch


Source: IMS, FQ Research
Considering the $\mathbf{4}$ strengths of Stalevo where WPL had the FTF


Source: IMS, FQ Research
Considering all strengths of Stalevo


Source: IMS, FQ Research
Considering the $\mathbf{2}$ strengths of Stalevo where Sun had the FTF


Source: IMS, FQ Research

Launched in September ' 12 post exclusivity and now holds2.8\%

WPL market share is stable at $6 \%$

WPL market share is stable at $21 \%$ post Dr. Reddy's entry (

## Geodon Weekly



Source: IMS, FQ Research
Flonase Weekly


Source: IMS, FQ Research

## Flonase Monthly



Source: IMS, FQ Research

## Toprol Weekly



Toprol Monthly


Source: IMS, FQ Research
Valtrex


Source: IMS, FQ Research

## Wockhardt Prescription growth in US over a period of time



Source: IMS, FQ Research
Plavix Weekly


## Changes to forecast post Q2FY13

Changes to Sales

| Year to March INRm | 2013E | $\mathbf{2 0 1 4 E}$ | 2015E |
| :--- | ---: | ---: | ---: |
| New Sales | 55366 | 60349 | 64573 |
| Old Sales | 53500 | 58315 | 62397 |
| $\%$ change | $3 \%$ | $3 \%$ | $3 \%$ |

Source: $F Q$ research

Changes to EBITDA

| Year to March INRm | $\mathbf{2 0 1 3 E}$ | $\mathbf{2 0 1 4 E}$ | $\mathbf{2 0 1 5 E}$ |
| :--- | ---: | ---: | ---: |
| New EBITDA | 19267 | 19312 | 20663 |
| Old EBITDA | 17120 | 18719 | 20653 |
| $\%$ change | $13 \%$ | $3 \%$ | $0 \%$ |

Source: FQ research
Changes to EBIT (Operating profit)

| Year to March INRm | $\mathbf{2 0 1 3 E}$ | $\mathbf{2 0 1 4 E}$ | $\mathbf{2 0 1 5 E}$ |
| :--- | ---: | ---: | ---: |
| New EBIT (Operating profit) | 18042 | 18102 | 19345 |
| Old EBIT (Operating profit) | 15748 | 17253 | 18995 |
| \% change | $15 \%$ | $5 \%$ | $2 \%$ |

Source: FQ research
Changes to Net profit

| Year to March INRm | $\mathbf{2 0 1 3 E}$ | $\mathbf{2 0 1 4 E}$ | $\mathbf{2 0 1 5 E}$ |
| :--- | ---: | ---: | ---: |
| New Net profit | 15090 | 13854 | 14377 |
| Old Net profit | 21769 | 12797 | 14033 |
| $\%$ change | $-31 \%$ | $8 \%$ | $2 \%$ |

Source: FQ research

Changes to Net Income before exceptional items

| Year to March INRm | $\mathbf{2 0 1 3 E}$ | $\mathbf{2 0 1 4 E}$ | $\mathbf{2 0 1 5 E}$ |
| :--- | ---: | ---: | ---: |
| New Net Income before exceptional items | 14288 | 13854 | 14377 |
| Old Net Income before exceptional items | 11160 | 12797 | 14033 |
| \% change | $28 \%$ | $8 \%$ | $2 \%$ |

Source: FQ research

Changes to EPS Core

| Year to March INRm | $\mathbf{2 0 1 3 E}$ | $\mathbf{2 0 1 4 E}$ | $\mathbf{2 0 1 5 E}$ |
| :--- | ---: | ---: | ---: |
| New EPS Core | 131 | 127 | 131 |
| Old EPS Core | 102 | 117 | 128 |
| $\%$ change | $28 \%$ | $8 \%$ | $2 \%$ |

Source: FQ research
Changes to EPS reported

| Year to March INRm | $\mathbf{2 0 1 3 E}$ | $\mathbf{2 0 1 4 E}$ | $\mathbf{2 0 1 5 E}$ |
| :--- | ---: | ---: | ---: |
| New EPS reported | 138 | 127 | 131 |
| Old EPS reported | 199 | 117 | 128 |
| $\%$ change | $-31 \%$ | $8 \%$ | $2 \%$ |

[^1]Quarterly COGS as a \% of Sales


Source: Company, FQ Research
Quarterly Sales movement


Source: Company, FQ Research
Quarterly movement in EBITDA Margins


Source: Company, FQ Research
Quarterly SGnA \% of sales


[^2]Revenue growth over the years


Source: Company, FQ Research
Revenue \& Profit Growth


Source: Company, FQ Research
Wockhardt price performance YTD compared to peers


Source: C-Line, FQ Research

## Peer comparision

| Company |  |  | P/E |  | P/S |  | EV/Sales |  | EV/EBITDA |  | EBIDTA <br> (\%) | Annual EPS | Annua <br> Sales <br> Growth <br> (14/13E) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY13E | FY14E | FY13E | FY14E | FY13E | FY14E | FY13E | FY14E | FY13E | FY14E |  | Growth (14/13E) |  |
| Wockhardt | 131 | 127 | 12.9x | 13.4x | 3.3x | 3.1x | 3.5x | 3.2x | 10.0x | 10.0x | 34.8\% | -3\% | 9\% |
| Ranbaxy | 38.6 | 29.7 | 13.5x | 17.5x | 1.8x | 1.9x | 1.7x | 1.8x | 8.9x | 11.4x | 19.6\% | -23\% | -5\% |
| Cipla | 19.0 | 20.7 | 20.2x | 18.5x | 3.8x | 3.3 x | 3.6 x | 3.2 x | 13.9x | 12.8x | 26.1\% | 9\% | 13\% |
| Aurobindo pharma | 12.8 | 17.1 | 13.7x | 10.2x | 0.9x | 0.8x | 1.4x | 1.2x | 9.8x | 8.0x | 14.5\% | 34\% | 14\% |
| Unichem | 12.9 | 16.8 | 13.9x | 10.6x | 2.0x | 1.7 x | 2.0x | 1.7 x | 11.9x | 9.3x | 17.2\% | 31\% | 17\% |
| Lupin | 26.3 | 31.6 | 21.4x | 17.8x | 2.8x | 2.4 x | 2.9x | 2.5 x | 13.9x | 11.8x | 21.1\% | 20\% | 16\% |
| Dr Reddy | 95.8 | 105.8 | 18.3x | 16.6x | 2.6x | 2.4x | 2.8x | 2.5 x | 12.4x | 11.5x | 22.2\% | 10\% | 11\% |
| Cadila | 36.7 | 47.2 | 21.7x | 16.9x | 2.6x | 2.2x | 2.9x | 2.4x | 14.1x | 11.5x | 20.4\% | 28\% | 17\% |

Source: Bloomberg, FQ Research

Change in Share holding pattern over the quarter

| Share Holder Pattern | $\begin{array}{r} \text { 2QFY13 } \\ \text { Sep-12 } \end{array}$ | $\begin{array}{r} \text { 1QFY13 } \\ \text { Jun-12 } \end{array}$ | $\begin{array}{r} \text { 4QFY12 } \\ \text { Mar-12 } \end{array}$ | $\begin{array}{r} \text { 3QFY12 } \\ \text { Dec-11 } \end{array}$ | $\begin{array}{r} \text { 2QFY12 } \\ \text { Sep-11 } \\ \hline \end{array}$ | $\begin{array}{r} \text { 1QFY12 } \\ \text { Jun-11 } \end{array}$ | $\begin{array}{r} \text { 4QFY11 } \\ \text { Mar-11 } \end{array}$ | $\begin{array}{r} \hline \text { 3QFY11 } \\ \text { Dec-10 } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Promoter and Promoter Group | 73.64\% | 73.64\% | 73.64\% | 73.64\% | 73.64\% | 73.64\% | 73.64\% | 73.64\% |
| Pledged Shares as \% of Promoter Holding | 87.06\% | 84.06\% | 87.06\% | 87.06\% | 87.06\% | 87.06\% | 87.06\% | 87.06\% |
| Public | 26.18\% | 26.18\% | 26.13\% | 25.97\% | 25.97\% | 25.97\% | 25.94\% | 25.84\% |
| Institutions | 10.42\% | 8.86\% | 7.31\% | 7.44\% | 7.82\% | 9.25\% | 9.67\% | 10.06\% |
| FII | 6.76\% | 5.16\% | 3.15\% | 1.32\% | 1.14\% | 1.59\% | 1.76\% | 1.82\% |
| Goldman Sachs Investments Mauritius Ltd | 1.13\% | 1.13\% | 1.19\% |  |  |  |  |  |
| Others FII | 5.63\% | 4.03\% | 1.96\% | 1.32\% | 1.14\% | 1.59\% | 1.76\% | 1.82\% |
| DII | 3.66\% | 3.70\% | 4.16\% | 6.12\% | 6.68\% | 7.66\% | 7.91\% | 8.24\% |
| Insurance Companies | 0.20\% | 0.33\% | 0.92\% | 1.18\% | 1.25\% | 1.30\% | 1.32\% | 1.39\% |
| Financial Institutions / Banks | 2.86\% | 2.98\% | 3.14\% | 4.55\% | 4.75\% | 6.36\% | 6.59\% | 6.65\% |
| LIC of India/LIC of India Money Plus | 2.85\% | 2.96\% | 3.13\% | 4.44\% | 3.43\% | 5.43\% | 5.35\% | 5.39\% |
| Others | 0.01\% | 0.02\% | 0.01\% | 0.11\% | 1.32\% | 0.93\% | 1.24\% | 1.26\% |
| Mutual Funds / UTI | 0.60\% | 0.39\% | 0.10\% | 0.39\% | 0.68\% | 0.00\% | 0.00\% | 0.20\% |
| Non Institutions | 15.76\% | 17.32\% | 18.82\% | 18.53\% | 18.15\% | 16.72\% | 16.27\% | 15.78\% |
| Laxmi Mankekar | 1.99\% | 2.01\% | 1.98\% | 1.87\% | 1.61\% | 1.61\% | 1.61\% | 1.61\% |
| Bodies Corporate | 2.41\% | 2.99\% | 3.25\% | 3.22\% | 3.03\% | 2.32\% | 1.87\% | 1.91\% |
| Custodians | 0.18\% | 0.18\% | 0.23\% | 0.39\% | 0.39\% | 0.39\% | 0.42\% | 0.52\% |

Source: BSE, FQ Research

Geographic wise performance

| INR mn | Previous |  |  | Y-0-Y |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2Q12A | 2Q13A | 1Q13A | \% Chg | \% Chg |
| Sales | 11,106 | 13,474 | 14,258 | 21 | (5) |
| Europe | 2,940 | 3,320 | 3,628 | 13 | (8) |
| \% sales | 26.5 | 24.6 | 25.4 |  |  |
| France | 540 | 350 | 508 | (35) | (31) |
| Others | 2,400 | 2,970 | 3,120 | 24 | (5) |
| UK operations(Including Pinewood) | 1,810 | 2,280 | 2,340 | 26 | (3) |
| Irish Business | 400 | 530 | 560 | 33 | (5) |
| USA | 4,390 | 6,450 | 6,530 | 47 | (1) |
| \% sales | 39.5 | 47.9 | 45.8 |  |  |
| India and other emerging markets | 3,776 | 3,704 | 4,100 | (2) | (10) |
| \% sales | 34.0 | 27.5 | 28.8 |  |  |

Source: Company, FQ Research

Quartely Sales Model

| Year to March (INRm) | 2Q2013A | 1Q2013A | 4Q2012A | 3Q2012A | 2Q2012A | 1Q2012A |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Sales | $\mathbf{1 3 , 4 7 4}$ | $\mathbf{1 4 , 2 5 8}$ | $\mathbf{1 2 , 4 1 3}$ | $\mathbf{1 2 , 0 8 7}$ | $\mathbf{1 1 , 1 0 6}$ | $\mathbf{1 0 , 5 3 2}$ |
| Europe | 3,320 | 3,628 | 2,820 | 3,398 | 2,940 | 3,262 |
| \% sales | 24.6 | 25.4 | 22.7 | 28.1 | 26.5 | 31.0 |
| USA | $\mathbf{6 , 4 5 0}$ | $\mathbf{6 , 5 3 0}$ | $\mathbf{5 , 8 2 3}$ | $\mathbf{5 , 2 0 7}$ | $\mathbf{4 , 3 9 0}$ | $\mathbf{3 , 6 6 0}$ |
| \% sales | 47.9 | 45.8 | 46.9 | 43.1 | 39.5 | 34.8 |
| India and other emerging markets | 3,704 | 4,100 | 3,770 | 3,482 | 3,776 | 3,610 |
| \% sales | 27.5 | 28.8 | 30.4 | 28.8 | 34.0 | 34.3 |

Source: FQ Research, Company

Quartely Profit \& Loss

| Year to March (INRm) | 2Q2013A | 1Q2013A | 4Q2012A | 3Q2012A | 2Q2012A | 1Q2012A | 4Q2011A | 3Q2011A |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 13,474 | 14,258 | 12,413 | 12,087 | 11,106 | 10,532 | 9,387 | 9,508 |
| COGS | $(4,059)$ | $(5,410)$ | $(3,977)$ | $(4,761)$ | $(4,332)$ | $(3,751)$ | $(3,418)$ | $(3,764)$ |
| \% sales | 30.1 | 37.9 | 32.0 | 39.4 | 39.0 | 35.6 | 36.4 | 39.6 |
| Gross Profit | 9,416 | 8,848 | 8,436 | 7,326 | 6,774 | 6,781 | 5,969 | 5,744 |
| \% Gross Profit Margin | 69.9 | 62.1 | 68.0 | 60.6 | 61.0 | 64.4 | 63.6 | 60.4 |
| SG\&A | $(3,476)$ | $(3,594)$ | $(3,870)$ | $(3,428)$ | $(3,383)$ | $(3,485)$ | $(3,199)$ | $(3,223)$ |
| \% sales | 25.8 | 25.2 | 31.2 | 28.4 | 30.5 | 33.1 | 34.1 | 33.9 |
| R\&D expenditure | (770) | (228) | (273) | (135) | (157) | (188) | (120) | (84) |
| \% sales | 5.7 | 1.6 | 2.2 | 1.1 | 1.4 | 1.8 | 1.3 | 0.9 |
| EBITDA | 5,170 | 5,020 | 4,293 | 3,764 | 3,234 | 3,108 | 2,650 | 2,437 |
| EBITDA margin \% | 38.4 | 35.2 | 34.6 | 31.1 | 29.1 | 29.5 | 28.2 | 25.6 |
| Depreciation, amortization \& impairment | (310) | (302) | (288) | (277) | (280) | (380) | (272) | (301) |
| \% sales | 2.3 | 2.1 | 2.3 | 2.3 | 2.5 | 3.6 | 2.9 | 3.2 |
| EBIT (Operating profit) | 4,861 | 4,718 | 4,005 | 3,487 | 2,954 | 2,728 | 2,378 | 2,136 |
| EBIT Margin \% | 36.1 | 33.1 | 32.3 | 28.8 | 26.6 | 25.9 | 25.3 | 22.5 |
| Profit before tax \& exceptional items(Exc Forex) | 4,608 | 4,347 | 3,591 | 2,893 | 2,583 | 2,197 | 1,499 | 1,640 |
| Exceptional items | 383 | (66) | $(4,504)$ | (97) | (681) | - | $(1,721)$ | 165 |
| Profit before tax | 5,358 | 4,093 | (366) | 2,501 | 1,473 | 2,160 | 1,373 | 1,582 |
| Net financials \& Other income | 115 | (559) | 133 | (889) | (800) | (568) | 717 | (719) |
| Interest and other income | 171 | 92 | 68 | 86 | 28 | 54 | 22 | 65 |
| Interest expense | (424) | (463) | (482) | (679) | (398) | (585) | (901) | (561) |
| Profit before tax | 5,358 | 4,093 | (366) | 2,501 | 1,473 | 2,160 | 1,373 | 1,582 |
| Tax | (868) | (299) | $(1,521)$ | (370) | (244) | (216) | 289 | (173) |
| Tax rate (\%) | 16.2 | 7.3 | -415.5 | 14.8 | 16.6 | 10.0 | -21.0 | 10.9 |
| Tax on exceptional | (526) | (335) | 97 | (523) | (971) | (223) | 276 | (181) |
| Profit after tax | 4,490 | 3,795 | $(1,887)$ | 2,131 | 1,229 | 1,944 | 1,662 | 1,409 |
| Profit/\{loss\} from associates/Duiscountinued Operations | - 45 | (15) | (28) | (3) | 47 | (5) | (44) | 8 |
| Net Income before exceptional items(Exc. Forex) | 4,128 | 3,998 | 3,660 | 2,367 | 1,659 | 1,969 | 1,731 | 1,467 |
| Net Income attributable to equity shareholder | 4,536 | 3,780 | $(1,915)$ | 2,128 | 1,276 | 1,939 | 1,618 | 1,417 |
| Net Margin \% | 33.7 | 26.5 | -15.4 | 17.6 | 11.5 | 18.4 | 17.2 | 14.9 |
| EPS |  |  |  |  |  |  |  |  |
| EPS ex- nutrition Business/Exceptional | 37.44 | 35.41 | 32.50 | 20.55 | 14.15 | 16.87 |  |  |
| EPS pre exceptional items | 37.72 | 36.53 | 33.45 | 21.63 | 15.16 | 18.00 | 15.82 | 13.41 |
| Basic | 41.44 | 34.54 | -17.50 | 19.45 | 11.66 | 17.72 | 14.79 | 12.95 |

[^3]Financials

|  |  |  |  |  |  |  |  | CAGR |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Year to March (INRm) | FY12A | FY13E | FY14E | FY15E | FY12A | FY13E | FY14E | FY15E | 12-15E |

## Sales Model

| Europe | 12,420 | 13,731 | 14,182 | 13,969 | (13) | 11 | 3 | (2) | 4 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \% of Sales | 26.9 | 24.8 | 23.5 | 21.6 |  |  |  |  |  |
| USA | 19,080 | 26,409 | 28,967 | 31,834 | 78 | 38 | 10 | 10 | 19 |
| \% of Sales | 41.4 | 47.7 | 48.0 | 49.3 |  |  |  |  |  |
| India | 11,720 | 11,350 | 12,492 | 13,431 | 13 | (3) | 10 | 8 | 5 |
| \% of Sales | 25.4 | 20.5 | 20.7 | 20.8 |  |  |  |  |  |
| Row | 2,918 | 3,876 | 4,707 | 5,338 | 36 | 33 | 21 | 13 | 22 |
| \% of Sales | 6.3 | 7.0 | 7.8 | 8.3 |  |  |  |  |  |
| Sales | 46,138 | 55,366 | 60,349 | 64,573 | 23 | 20 | 9 | 7 | 12 |

## Profit \& Loss Model

| Sales | 46,138 | 55,366 | 60,349 | 64,573 | 23 | 20 | 9 | 7 | 12 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| cogs | $(16,821)$ | $(19,156)$ | $(21,424)$ | $(22,923)$ | 11 | 14 | 12 | 7 | 11 |
| \% sales | 36.5 | 34.6 | 35.5 | 35.5 |  |  |  |  |  |
| Gross Profit | 29,317 | 36,209 | 38,925 | 41,650 | 31 | 24 | 8 | 7 | 7 |
| \% Gross Profit Margin | 63.5 | 65.4 | 64.5 | 64.5 |  |  |  |  |  |
| SG\&A | $(14,166)$ | $(14,118)$ | $(15,691)$ | $(16,466)$ | 11 | (0) | 11 | 5 | 5 |
| \% sales | 30.7 | 25.5 | 26.0 | 25.5 |  |  |  |  |  |
| R\&D expenditure | (753) | $(2,824)$ | $(3,923)$ | $(4,520)$ | 56 | 275 | 39 | 15 | 82 |
| \% sales | 1.6 | 5.1 | 6.5 | 7.0 |  |  |  |  |  |
| EBITDA | 14,399 | 19,267 | 19,312 | 20,663 | 58 | 34 | 0 | 7 | 13 |
| EBITDA margin \% | 31.2 | 34.8 | 32.0 | 32.0 |  |  |  |  |  |
| Depreciation, amortization \& impairment | $(1,225)$ | $(1,225)$ | $(1,210)$ | $(1,318)$ | 5 | 0 | (1) | 9 | 2 |
| \% sales | 2.7 | 2.2 | 2.0 | 2.0 |  |  |  |  |  |
| EBIT (Operating profit) | 13,174 | 18,042 | 18,102 | 19,345 | 66 | 37 | 0 | 7 | 14 |
| EBIT Margin \% | 28.6 | 32.6 | 30.0 | 30.0 |  |  |  |  |  |
| PBT \& exceptional items(Exc Forex) | 11,264 | 16,995 | 16,881 | 18,417 | 108 | 51 | (1) | 9 | 18 |
| Exceptional items | $(5,282)$ | 316 | - | - | (8) | (106) | (100) | nm | (100) |
| Profit before tax | 5,767 | 17,491 | 16,881 | 18,417 | 453 | 203 | (3) | 9 | 47 |
| Net financials \& Other income | $(2,124)$ | (867) | $(1,220)$ | (928) | 85 | (59) | 41 | (24) | (24) |
| Interest and other income | 235 | 648 | 822 | 1,158 | 48 | 176 | 27 | 41 | 70 |
| Interest expense | $(2,144)$ | $(1,695)$ | $(2,042)$ | $(2,086)$ | (20) | (21) | 20 | 2 | (1) |
| Profit before tax | 5,767 | 17,491 | 16,881 | 18,417 | 453 | 203 | (3) | 9 | 47 |
| Tax | $(2,351)$ | $(2,413)$ | $(3,039)$ | $(4,052)$ | 2,619 | 3 | 26 | 33 | 20 |
| Tax rate (\%) | 40.8 | 13.8 | 18.0 | 22.0 |  |  |  |  |  |
| Tax on exceptional | $(1,620)$ | $(2,719)$ | $(3,039)$ | $(4,052)$ | 141 | 68 | 12 | 33 | 36 |
| Profit after tax | 3,416 | 15,078 | 13,843 | 14,365 | 257 | 341 | (8) | 4 | 61 |
| Profit/\{loss\} from associates | 12 | 12 | 12 | 12 | (123) | 0 | 0 | 0 | 0 |
| Net Income before exceptional items | 9,656 | 14,288 | 13,854 | 14,377 | 106 | 48 | (3) | 4 | 14 |
| Net Income attributable to eq. shareholder | 3,425 | 15,090 | 13,854 | 14,377 | 279 | 341 | (8) | 4 | 61 |
| Net Margin \% | 7.4 | 27.3 | 23.0 | 22.3 |  |  |  |  |  |
| EPS |  |  |  |  |  |  |  |  |  |
| EPS pre exceptional items | 88.23 | 130.56 | 126.60 | 131.37 | 106 | 48 | (3) | 4 | 14 |
| Basic | 31.32 | 137.89 | 126.60 | 131.37 | 279 | 340 | (8) | 4 | 61 |
| Diluted | 31.15 | 137.89 | 126.60 | 131.37 | 277 | 343 | (8) | 4 | 62 |

Source: FQ Research, Company

| Particulars (INR mn) | Mar-12 | Mar-13 | Mar-14 | Mar-15 |
| :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |
| Net Tangible assets | 11,039 | 12,469 | 14,265 | 16119 |
| Goodwill | 13,332 | 13,332 | 13,332 | 13332 |
| Net Intangible assets | 1,343 | 1,747 | 2,494 | 3257 |
| Capital WIP including Cap. Adv. | 9,023 | 9,023 | 9,023 | 9023 |
| Investments | 908 | 919 | 931 | 943 |
| Deferred Tax Asset | - | - | - | 0 |
| Total long-term assets | 35,644 | 37,489 | 40,045 | 42673 |
| Total current assets | 26,895 | 34,293 | 45,800 | 57416 |
| Inventories | 8,886 | 10,686 | 11,647 | 12463 |
| Sundry debtors | 7,587 | 9,080 | 9,897 | 10590 |
| Cash and bank balances | 7,000 | 10,420 | 19,779 | 29574 |
| Loans and advances to subsidiaries | 3,422 | 4,107 | 4,476 | 4790 |
| Total assets | 62,538 | 71,782 | 85,845 | 100089 |
| Equity and Liabilities: |  |  |  |  |
| Total Equity | 14,710 | 29,800 | 43,655 | 58032 |
| Equity shares | 8161 | 8,161 | 8,161 | 8161 |
| Reserves and surplus | 6,549 | 21,639 | 35,494 | 49,871 |
| Secured loans | 32,724 | 27,662 | 26,512 | 25362 |
| Unsecured loans | 2,201 | 91 | 91 | 91 |
| Total long-term liabilities | 35,934 | 28,763 | 27,613 | 26463 |
| Other Current liabilities | 9,939 | 11,558 | 12,767 | 13657 |
| Provisions | 1,955 | 1,661 | 1,810 | 1937 |
| Total current liabilities | 11,894 | 13,219 | 14,578 | 15594 |
| Total liabilites | 47,828 | 41,982 | 42,190 | 42057 |
| Total equity and liabilities | 62,538 | 71,782 | 85,845 | 100089 |
| Gross debt | 34,975 | 27,804 | 26,654 | 25503 |
| Cash and securities | 7,021 | 10,441 | 19,800 | 29594 |
| Net debt | 27,955 | 17,363 | 6,854 | -4091 |
| Gearing (net debt/equity) | 190\% | 58\% | 16\% | -7\% |

Ratios

| Particulars (INR million ) | FY12A | FY13E | FY14E | FY15E |
| :--- | ---: | ---: | ---: | ---: |
| Valuation Ratios |  |  |  |  |
| P/E | $19.2 x$ | $12.9 x$ | $13.4 x$ | $13.4 x$ |
| EV/EBITDA | $12.8 x$ | $9.6 x$ | $9.6 x$ | $9.6 x$ |
| P/BV | $26.1 x$ | $8.3 x$ | $5.1 x$ | $5.1 x$ |

Per Share Data (INR)

| EPS Core (Adjusted) | 88 | 131 | 127 | 127 |
| :--- | ---: | ---: | ---: | ---: |
| EPS Basic | 31 | 138 | 127 | 127 |
| Cash flow per share | 5 | 31 | 86 | 86 |
| Free Cash per share | 79 | -12 | 107 | 107 |

Returns

| ROIC | $20.2 \%$ | $36.9 \%$ | $32.4 \%$ | $30.8 \%$ |
| :--- | :--- | :--- | :--- | :--- |
| ROCE | $26.0 \%$ | $30.8 \%$ | $25.4 \%$ | $22.9 \%$ |


| Asset Utilisation \& Liquidity Ratios |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Total asset turnover | 0.7 x | 0.8 x | 0.7 x | 0.6 x |
| Fixed asset turnover | 4.2 x | 4.4 x | 4.2 x | 4.0 x |
| Inventory days (COGS) | 193 | 204 | 198 | 198 |
| Accounts receivable days (sales) | 60 | 60 | 60 | 60 |
| Accounts payable days (COGS) | 117 | 117 | 117 | 117 |
| Working capital (\% sales) | 17.5 | 19.3 | 19.0 | 19.0 |
| Current ratio | $2.3 x$ | $2.6 x$ | $3.1 x$ | $3.7 x$ |
| Debt to equity | $238 \%$ | $93 \%$ | $61 \%$ | $44 \%$ |
| Net debt to equity | $190 \%$ | $58 \%$ | $16 \%$ | $(7 \%)$ |
| EBITDA / total interest expense | $6.7 x$ | $11.4 x$ | $9.5 x$ | $9.9 x$ |
| EBITDA / net interest expense | $7.5 x$ | $15.3 x$ | $12.8 x$ | $16.9 x$ |
| EBIT / total interest expense | $6.1 x$ | $10.6 x$ | $8.9 x$ | $9.3 x$ |
| EBIT / net interest expense | $6.9 x$ | $14.3 x$ | $12.0 x$ | $15.8 x$ |

Recommendation Summary

| Event | Date | Price | Rating | Target |
| :--- | ---: | :---: | :---: | ---: |
| Initiating Coverage | $26-09-2011$ | 377 | Buy | 600 |
| Result Update (Q2F12) | $14-11-2011$ | 426 | Buy | 600 |
| Result Update (Q3F12) | $14-02-2012$ | 442 | Buy | 600 |
| Result First Cut (Q4F12) | $22-05-2012$ | 690 | Buy | 950 |
| Result Update (Q4F12) | $29-05-2012$ | 800 | Buy | 950 |
| Company Update | $27-07-2012$ | 948 | Buy | 1400 |
| Result Update (Q1F13) | $10-08-2012$ | 1190 | Buy | 1400 |
| Result Update (Q2F13) | $\mathbf{2 0 - 1 1 - 2 0 1 2}$ | $\mathbf{1 7 1 1}$ | Buy | $\mathbf{2 2 6 8}$ |

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[^0]:    Source: Company, FQ Research

[^1]:    Source: FQ research

[^2]:    Source: Company, FQ Research

[^3]:    Source: FQ Research, Company

