Results in line at operating level JLR's positives offset by weak domestic business

Action: Maintain Neutral; TP revised to INR284

TTMT's adj PAT of INR20.8bn was below our INR26bn estimate and consensus of INR23.8bn. However, EBITDA at INR53.3bn was in line with our estimates. Margins for JLR surprised positively, while that for the stand-alone business came in below estimates. We think the bulk of JLR's gross margin improvement may have come from currency movements. We have tweaked up our estimate for JLR and reduced estimates for the stand-alone business to factor in a weaker MHCV outlook in FY13F. Overall our EPS estimates are down by 2.5% for FY13F and up by 5% in FY14F as we factor in better-than-expected margins at JLR. Management continues to remain cautiously optimistic on JLR's outlook.

Catalysts: Success of new models (positive); weaker USD, slowdown in China and domestic trucks (negative)

- Stronger-than-expected volumes for new launches could present potential upside risks.
- A slowdown in China or further slowdown in Domestic MHCVs could be a potential downside risk.
- Weakening USD could reverse currency gains seen in Q2FY13.

Valuation: SOTP-based TP raised to INR284

We increase our TP by c.9% due as we roll forward to average EBITDA of FY14 and FY15 (from FY14F earlier). We value the stand-alone business at INR51.8/sh, based on 7.0x EBITDA of INR45,815mn. We value JLR at INR201.6/sh, based on 3.0x normalized EBITDA of INR239,206mn. We value other investments at INR30.5/sh.

31 Mar	FY12		FY13F		FY14F		FY15F
Currency (INR)	Actual	Old	New	Old	New	Old	New
Revenue (mn)	1,656,545	2,017,491	1,981,795	2,179,379	2,186,659	2,242,068	2,268,584
Reported net profit (mn)	135,165	132,502	129,247	139,916	146,901	149,108	154,049
Normalised net profit (mn)	115,770	132,502	129,247	139,916	146,901	149,108	154,049
FD normalised EPS	36.31	41.56	40.53	43.88	46.07	46.76	48.31
FD norm. EPS growth (%)	35.8	14.5	11.6	5.6	13.7	6.6	4.9
FD normalised P/E (x)	7.4	N/A	6.6	N/A	5.8	N/A	5.6
EV/EBITDA (x)	4.2	N/A	3.8	N/A	3.4	N/A	3.1
Price/book (x)	2.6	N/A	1.9	N/A	1.5	N/A	1.2
Dividend yield (%)	1.5	N/A	1.5	N/A	1.5	N/A	1.5
ROE (%)	51.7	33.9	33.2	27.5	28.9	23.6	24.2
Net debt/equity (%)	64.6	55.1	58.6	46.9	45.6	34.9	33.3

Source: Company data, Nomura estimates

Key company data: See page 2 for company data and detailed price/index chart.



November 8, 2012	
Rating Remains	Neutral
Target price Increased from 261	INR 284
Closing price November 7, 2012	INR 269
Potential upside	+5.6%

Anchor themes

Volume growth for JLR should remain robust in China and new Evoque sales. However, we expect margins to remain at c.15% with some potential uspide risks in 2HFY13F. Global slowdown remains a key risk, while the success of new models could present upside to medium-term volume growth.

Nomura vs consensus

Our FY13-14F consolidated EBITDA estimates are in line with consensus.

Research analysts

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See Appendix A-1 for analyst certification, important disclosures and the status of non-US analysts.

Key data on Tata Motors

Income statement (INRmn)

Income statement (INRmn)					
Year-end 31 Mar	FY11	FY12	FY13F	FY14F	FY15F
Revenue	1,225,574	1,656,545	1,981,795	2,186,659	2,268,584
Cost of goods sold	-838,029	-1,150,930	-1,361,371	-1,515,243	-1,606,550
Gross profit	387,544	505,615	620,424	671,416	662,034
SG&A	-178,257	-215,772	-263,879	-285,370	-280,756
Employee share expense	-93,427	-122,985	-163,876	-175,868	-162,766
Operating profit	115,861	166,859	192,669	210,177	218,512
EBITDA	162,416	223,112	259,108	289,601	311,675
Depreciation	-46,555	-56,254	-66,439	-79,424	-93,163
Amortisation					
EBIT	115,861	166,859	192,669	210,177	218,512
Net interest expense	-20,454	-29,822	-16,548	-14,911	-14,624
Associates & JCEs	1,014	249	262	275	288
Other income	723	6,618	5,717	10,196	10,463
Earnings before tax	97,142	143,903	182,100	205,737	214,639
Income tax	-11,419	-27,310	-51,960	-57,821	-59,491
Net profit after tax	85,724	116,593	130,140	147,917	155,148
Minority interests	-485	-823	-893	-1,016	-1,099
Other items					
Preferred dividends					
Normalised NPAT	85,238	115,770	129,247	146,901	154,049
Extraordinary items	1,739	19,395	0	0	
Reported NPAT	86,977	135,165	129,247	146,901	154,049
Dividends	-12,742	-12,754	-12,754	-12,754	-12,754
Transfer to reserves	74,235	122,411	116,493	134,146	141,295
Valuation and ratio analysis					
Reported P/E (x)	9.9	6.4	6.6	5.8	5.6
Normalised P/E (x)	10.1	7.4	6.6	5.8	5.6
FD normalised P/E (x)	10.1	7.4	6.6	5.8	5.6
FD normalised P/E at price target (x)	9.8	7.2	6.4	5.7	5.4
Dividend yield (%)	1.5	1.5	1.5	1.5	1.5
Price/cashflow (x)	5.8	3.8	4.5	3.9	3.4
Price/book (x)	4.5	2.6	1.9	1.5	1.2
EV/EBITDA (x)	5.7	4.2	3.8	3.4	3.1
EV/EBIT (x)	7.9	5.6	5.1	4.7	4.4
Gross margin (%)	31.6	30.5	31.3	30.7	29.2
EBITDA margin (%)	13.3	13.5	13.1	13.2	13.7
EBIT margin (%)	9.5	10.1	9.7	9.6	9.6
Net margin (%)	7.1	8.2	6.5	6.7	6.8
Effective tax rate (%)	11.8	19.0	28.5	28.1	27.7
Dividend payout (%)	14.7	9.4	9.9	8.7	8.3
Capex to sales (%)	7.6	11.2	11.4	9.2	8.9
Capex to depreciation (x)	2.0	3.3	3.4	2.5	2.2
ROE (%)	63.5	51.7	33.2	28.9	24.2
ROA (pretax %)	14.1	16.5	14.9	13.8	12.9
Growth (%)					
Revenue	32.5	35.2	19.6	10.3	3.7
EBITDA	100.1	37.4	16.1	11.8	7.6
EBIT	174.0	44.0	15.5	9.1	4.0
Normalised EPS	399.6	35.8	11.6	13.7	4.9
Normalised FDEPS	399.6	35.8	11.6	13.7	4.9
Per share					
Reported EPS (INR)	27.28	42.39	40.53	46.07	48.31
Norm EPS (INR)	26.73	36.31	40.53	46.07	48.31
Fully diluted norm EPS (INR)	26.73	36.31	40.53	46.07	48.31
Book value per share (INR)	60.13	103.97	139.85	179.45	220.12
DPS (INR)	4.00	4.00	4.00	4.00	4.00
Source: Company data, Nomura estimates		1.00	1.00	1.00	

Source: Company data, Nomura estimates

Relative performance chart (one year)



Source: ThomsonReuters, Nomura research

(%)	1M	ЗM	12M	
Absolute (INR)	-4.0	12.8	43.2	
Absolute (USD)	-7.9	15.3	29.9	
Relative to index	-3.0	5.5	36.8	
Market cap (USDmn)	13,395.6			
Estimated free float (%)	60.0			
52-week range (INR)	320.75/160.15			
3-mth avg daily turnover (USDmn)	24,043.18			
Major shareholders (%)				
Tata Sons	25.9			
LIC	8.5			

Source: Thomson Reuters, Nomura research

Notes

We expect 12-14% EPS growth over the next two years

Cashflow (INRmn)

FY11	FY12	FY13F	FY14F	FY15F
162,416	223,112	259,108	289,601	311,675
20,810	52,849	-4,058	-4,181	4,955
-35,471	-48,965	-63,422	-63,277	-64,462
147,755	226,996	191,628	222,144	252,168
-93,702	-186,168	-225,011	-202,000	-202,000
54,052	40,828	-33,383	20,144	50,168
7,975	-41	0	0	0
-101,506	-45,335	0	0	0
72,374	-24,265	0	0	0
-4,721	33,291	0	0	
28,175	4,479	-33,383	20,144	50,168
-14,670	-14,820	-14,820	-14,820	-18,541
47,032	-1,669	0	-5,819	-5,819
-22,978	143,384	132,755	34,542	21,459
0	0	0	0	0
331	605	893	1,016	1,099
9,715	127,500	118,828	14,919	-1,802
37,889	131,979	85,445	35,062	48,365
87,433	125,323	257,302	342,747	377,809
125,323	257,302	342,747	377,809	426,174
202,783	214,188	261,498	260,978	234,071
	162,416 20,810 -35,471 147,755 -93,702 54,052 7,975 -101,506 72,374 -4,721 28,175 -14,670 47,032 -22,978 0 331 9,715 37,889 87,433 125,323	162,416 223,112 20,810 52,849 -35,471 -48,965 147,755 226,996 -93,702 -186,168 54,052 40,828 7,975 -41 -101,506 -45,335 72,374 -24,265 -4,721 33,291 28,175 4,479 -14,670 -14,820 47,032 -1,669 -22,978 143,384 0 0 331 605 9,715 127,500 37,889 131,979 87,433 125,323 125,323 257,302	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$

Notes

Operating cashflows likely to remain strong but higher capex could impact free cash flow generation

Balance sheet (INRmn)

As at 31 Mar	FY11	FY12	FY13F	FY14F	FY15F
Cash & equivalents	125,323	257,302	342,747	377,809	426,174
Marketable securities	0	0	0	0	0
Accounts receivable	65,257	82,368	101,881	109,545	116,737
Inventories	140,705	182,160	225,226	243,019	243,481
Other current assets	88,754	122,443	186,219	226,173	262,698
Total current assets	420,038	644,274	856,073	956,546	1,049,091
LT investments	14,216	14,257	14,257	14,257	14,257
Fixed assets	432,211	562,125	720,697	843,273	952,110
Goodwill	35,848	40,937	40,937	40,937	40,937
Other intangible assets	0	0	0	0	0
Other LT assets	101,506	146,841	146,841	146,841	146,841
Total assets	1,003,818	1,408,433	1,778,804	2,001,854	2,203,235
Short-term debt	0	0	0	0	0
Accounts payable	225,140	326,076	479,160	530,031	567,731
Other current liabilities	170,570	214,740	183,952	194,312	205,747
Total current liabilities	395,711	540,816	663,112	724,343	773,477
Long-term debt	328,106	471,490	604,245	638,787	660,245
Convertible debt	0	0	0	0	0
Other LT liabilities	85,822	61,557	61,557	61,557	61,557
Total liabilities	809,638	1,073,863	1,328,914	1,424,686	1,495,280
Minority interest	2,466	3,071	3,965	4,981	6,080
Preferred stock	0	0	0	0	
Common stock	6,377	6,348	6,348	6,348	6,348
Retained earnings	185,338	325,152	439,578	565,839	695,528
Proposed dividends					
Other equity and reserves					
Total shareholders' equity	191,715	331,499	445,926	572,187	701,876
Total equity & liabilities	1,003,818	1,408,433	1,778,804	2,001,854	2,203,235
Liquidity (x)					
Current ratio	1.06	1.19	1.29	1.32	1.36
Interest cover	5.7	5.6	11.6	14.1	14.9
Leverage					
Net debt/EBITDA (x)	1.25	0.96	1.01	0.90	0.75
Net debt/equity (%)	105.8	64.6	58.6	45.6	33.3
Activity (days)		40.0	47.0	47.0	40.0
Days receivable	20.4	16.3	17.0	17.6	18.2
Days inventory	55.3	51.3	54.6	56.4	55.3
Days payable	96.9	87.6	107.9	121.5	124.7
Cash cycle	-21.2	-20.0	-36.4	-47.5	-51.2
Source: Company data, Nomura estimates					

Notes

We expect net debt/equity to decline over the next two years

Balanced risk-reward

JLR – increasing estimates as we build in higher margins

We have kept our volume estimates largely unchanged from earlier levels. JLR's 2QFY13 margins came in at 14.8%, ahead of our expectation of 13.3%. This was driven largely by favourable currency movements and some benefit of decline in raw material prices. Going ahead, we believe that margins should improve in 2HFY13F led by operating leverage and model mix but weakening USD can offset some of the benefits. We increase our FY13-14F margin estimates by c.90-100 bps. We now expect EBITDA margins of 15.2% in FY13F and 15.3% in FY14F. Overall, we have increased our earnings estimates by 5% for FY13F and 11% for FY14F

Fig. 1: JLR: Earnings estimate revisions

		New			Old		c		
	FY13F	FY14F	FY15F	FY13F	FY14F	FY15F	FY13F	FY14F	FY15F
Volumes (Numbers)	365,020	391,809	411,955	368,207	391,330	410,896	(0.9)	0.1	0.3
Revenue (GBP m)	16,033	17,725	18,823	15,999	17,004	18,033	0.2	4.2	4.4
Realization/Vehicle (GBP)	43,922	45,240	45,692	43,452	43,452	43,886	1.1	4.1	4.1
YoY (%)	2.2	3.0	1.0	1.1	-	1.0			
EBITDA* (GBP m)	2,440	2,718	2,845	2,282	2,461	2,657	7.0	10.4	7.1
OPM (%)	15.2%	15.3%	15.1%	14.3%	14.5%	14.7%	1.0	0.9	0.4
Adj PAT (GBP m)	1370.9	1478.5	1473.9	1301.7	1330.0	1375.0	5.3	11.2	7.2

* Per IFRS.

Source: Company data, Nomura estimates

Fig. 2: JLR volume estimates

	Sa	ales volum	e		YoY (%)	
	FY13F	FY14F	FY15F	FY13F	FY14F	FY15F
North America	51,666	54,179	55,805	(1.3)	4.9	3.0
UK	41,113	43,476	44,780	(18.6)	5.7	3.0
Europe	44,327	44,855	46,201	(7.8)	1.2	3.0
China	52,104	61,368	69,946	16.7	17.8	14.0
Others	65,810	72,930	80,223	12.2	10.8	10.0
Total (Excl Evoque)	255,020	276,809	296,955	0.3	8.5	7.3
Evoque sales	110,000	115,000	115,000	82.7	4.5	-
Total - Overall sales	365,020	391,809	411,955	16.1	7.3	5.1
Volume mix (%)						
North America	20.3	19.6	18.8			
UK	16.1	15.7	15.1			
Europe	17.4	16.2	15.6			
China	20.4	22.2	23.6			
Other	25.8	26.3	27.0			

Source: Nomura estimates

Stand-alone business – Cutting estimates on lower MHCV volumes and margins

Domestic MHCV industry continues to remain weak due to the slowdown in industrial production. Domestic industry volumes fell by 12% in 1HFY13; we don't expect any significant recovery in 2H. For TTMT, we now expect a 15% decline in MHCV volumes in FY13F as compared to a 10% decline expected earlier. We have also cut our FY14F volume growth estimates to 5% now from 10% earlier. As well we reduce our volume estimates in the passenger vehicle segment.

We have reduced our EBITDA margin estimates by 40-60 bps over FY13-14F largely due to lower operating leverage and higher discounts due to the industry slowdown. We now expect 6.9% EBITDA margin in FY13F and 7.2% in FY14F. We have reduced our stand-alone EPS estimates by 30% for FY13F and 18% for FY14F

Overall, we have reduced our FY13F consolidated EPS estimates by c.2% as the sharp decline in the stand-alone business offset increases in JLR business. For FY14F, we have increased our consolidated EPS estimates by 5% driven by an 11% increase in the JLR business.

Fig. 3:	Standalone	business:	Earnings	estimate	revisions
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		New			Old			% change	
	FY13F	FY14F	FY15F	FY13F	FY14F	FY15F	FY13F	FY14F	FY15F
Standalone									
MHCV volumes	188,093	197,498	227,122	199,401	219,341	235,947	(5.7)	(10.0)	(3.7)
% YoY	-15.0%	5.0%	15.0%	-9.9%	10.0%	7.6%			
LCV volumes	436,507	488,888	537,777	436,507	488,888	537,777	-	-	-
% YoY	20.0%	12.0%	10.0%	20.0%	12.0%	10.0%			
Car Volumes	152,798	165,021	178,223	190,997	206,277	222,779	(20.0)	(20.0)	(20.0)
% YoY	-20.0%	8.0%	8.0%	0.0%	8.0%	8.0%			
UV Volumes	56,464	60,981	65,860	62,110	67,079	72,446	(9.1)	(9.1)	(9.1)
% YoY	0.0%	8.0%	8.0%	10.0%	8.0%	8.0%			
Nano volumes	74,257	85,396	92,227	96,534	111,014	119,895	(23.1)	(23.1)	(23.1)
% YoY	0.0%	15.0%	8.0%	30.0%	15.0%	8.0%			
Total Volumes	908,119	997,784	1,101,209	985,550	1,092,600	1,188,844	(7.9)	(8.7)	(7.4)
% YoY	0.1%	10.3%	10.2%	10.3%	11.2%	8.7%			
Revenue (INR mn)	522,266	572,412	649,457	560,829	627,186	690,931	(6.9)	(8.7)	(6.0)
EBITDA (INR mn)	35,963	41,036	50,667	40,833	48,416	54,528	(11.9)	(15.2)	(7.1)
OPM(%)	6.9%	7.2%	7.8%	7.3%	7.7%	7.9%	(0.4)	(0.6)	(0.1)
EPS (INR)	6.5	8.1	10.1	9.2	9.9	11.2	(29.6)	(18.3)	(10.0)
Consol EPS (INR)	40.5	46.1	48.3	41.6	43.9	46.8	(2.5)	5.0	3.3

Source: Company data, Nomura estimates

Fig. 4: Our FY13-14F consolidated EBITDA estimates are in line with consensus

	Consolidated										
INR m n	Nomura				Consensus		% Difference				
	FY13F	FY14F	FY15F	FY13F	FY14F	FY15F	FY13F	FY14F	FY15F		
Sales	1,981,795	2,186,659	2,268,584	1,920,148	2,136,795	2,404,096	3.2	2.3	-5.6		
EBITDA	259,108	289,601	311,675	255,507	288,416	325,231	1.4	0.4	-4.2		
OPM	13.1%	13.2%	13.7%	13.3%	13.5%	13.5%	-0.2%	-0.3%	0.2%		
PAT	129,247	146,901	154,049	122,609	139,091	152,727	5.4	5.6	0.9		
EPS	40.5	46.1	48.3	38.5	43.6	47.9	5.4	5.6	0.9		

Source: Bloomberg, Nomura estimates

Maintain Neutral; TP revised to INR284

We increased our TP by c.9% to INR284 (from INR261). This is largely driven by: 1) an increase in valuation for the JLR business as we have increased our FY14F EBITDA estimates by 11% and 2) roll forward of TP to Sep-13 from Mar-13 earlier. The valuation of the stand-alone business has declined as we have cut our earnings estimates.

Our new 12-month TP of INR284 is based on a sum-of-the-parts methodology (unchanged). We value the stand-alone business at INR51.8/sh, based on 7.0x one-yr forward stand-alone EBITDA (average of FY14F and FY15F). We value JLR at INR201.6/sh, based on 3.0x FY14F one-yr forward normalized EBITDA of INR 239,206mn. We value other investments at INR30.5/sh.

Fig. 5: TTMT: SOTP-based valuation

New Valuation			New Valuation		
Standalone Valuation	INR m		Standalone Valuation	INR m	
Standalone EBITDA (Avg of FY14F and FY15F)	45,851		Standalone EBITDA FY14F	48,416	
Multiple	7.0		Multiple	7.0	
Standalone EV	320,958		Standalone EV	338,911	
Standalone Net Debt	155,881		Standalone Net Debt	136,417	
Standalone equity value	165,077		Standalone equity value	202,494	
Value / Share (INR)	51.8		Value / Share (INR)	63.5	
JLR Valuation		(GBP m)	JLR Valuation		(GBP m)
EBITDA (Avg of FY14F and FY15F)	239,206	2,781	EBITDA (FY14)	211,642	2,461
Normalized R&D expense (60% expensed)	33,239	387	Normalized R&D expense (60% expensed)	35,889	417
Normalized EBITDA	205,967	2,395	Normalized EBITDA	175,752	2,044
Multiple (x)	3.0		Multiple (x)	3.0	
EV	617,900	7,185	EV	527,256	6,131
Debt	(24,839)	(289)	Debt	(18,406)	(214)
Equity Value	642,739	7,474	Equity Value	545,663	6,345
Value / Share (INR)	201.6		Value / Share (INR)	171.1	
Value of stake in Tata Sons and Tata Steel (INR/Sh)	11.4		Value of stake in Tata Sons and Tata Steel (INR/Sh)	6.8	
Value of Subsidiaries (INR/Share)	19.1		Value of Subsidiaries (INR/Share)	19.6	
Total Value	284.0		Total Value	261.0	

Source: Nomura estimates

Valuation at a premium to other luxury players

At current levels, JLR's FY14F EV/EBITDA is 3.1x, compared with the industry average of 2.5x. We believe that this is justified given higher-than-industry average EBITDA growth.

	Ticker	Price (LC)	EBITDA growth		EV/EBITDA		EV/EBIT		P/E	
			FY13F	FY14F	FY13F	FY14F	FY13F	FY14F	FY13F	FY14F
BMW	BMW GR	64.5	-5.3%	1.2%	2.3	2.3	3.8	3.8	8.4	8.4
Daimler	DAIGR	37.5	-5.0%	4.4%	2.7	2.6	4.0	3.9	8.0	7.7
Volksw agen	VOW3 GY	155.7	10.0%	14.8%	3.0	2.6	5.6	4.7	4.3	6.5
Average			-0.1%	6.8%	2.7	2.5	4.5	4.1	6.9	7.5
JLR	Unlisted	201.6	27.3%	14.6%	3.5	3.1	4.7	4.3	6.9	6.2

Note: Pricing as of 6 Nov 2012; JLR multiples are adjusted for R&D expenditures. Source: Bloomberg consensus estimates for NR stocks

Key risks

Downside risks

Slower-than-expected growth in China: A slower-than-expected growth in China volumes and/or pricing pressures could lead to downside risks to our earnings estimates.

Global growth slowdown: If economic growth in developed economies is weaker than expected, there could be downside risks to our earnings estimates.

Sharper-than-expected slowdown in MHCV industry volumes: We have assumed 15% decline in domestic MHCV volumes in FY13F and 5% growth in FY14F. If volumes remain weak or deteriorate from current levels, there could be downside risks to our standalone estimates.

Upside risks

Favorable currency movements: JLR is a net importer of raw materials from Europe, and therefore, it gains if the euro depreciates vis-à-vis the GBP. Similarly, due to exports, JLR gains if the CNY and USD appreciate against the GBP. There could be potential upside risks to our margin estimates if either the EUR depreciates or the USD/CNY appreciates against the GBP.

Success of new launches: There are quite a few new launches planned over the next two to three years. If these models are more successful than our expectations, there could be upside risks to our estimates.

2QFY13 results – JLR strong but stand-alone business disappoints

Above or below expectations?

Adj. consolidated PAT of INR 20.8bn was 13-20% below our (INR26bn) and consensus expectations (INR23.9bn). EBITDA was in line with our estimates. The key reason for the negative surprise was poor performance in the stand-alone business. EBITDA margin in stand-alone business was 5.2% vs our expectation of 7.9%. As per our calculations, adjusted for dividend from JLR, the stand-alone business had a net loss in the quarter.

In the JLR business, margins came in at 14.8% vs. our forecast of 13.3%, which is a positive surprise. Adjusted for fx gain, PAT was GBP238mn; largely in line with our estimates due to higher tax rate.

Fig. 7: Consolidated results - Actual vs. expectations

		INR mn	% difference from		
	Actual	Consensus	Nomura	Consensus	Nomura
Net Sales	434,029	439,697	437,326	-1.3%	-0.8%
EBITDA	53,336	55,993	53,215	-4.7%	0.2%
Adj PAT	20,848	23,878	26,031	-12.7%	-19.9%

Source: Company data, Bloomberg, Nomura estimates

What do the results mean?

Higher gross margins at JLR should lead to some potential upside risks to earnings. However, this should be partly offset by weaker performance of the standalone business.

Likely stock reaction

We don't expect the stock to react significantly on these results.

Key numbers

JLR: Higher EBITDA margins a positive surprise

- JLR revenues came in at GBP3,288mn compared to our estimate of GBP3,325mn
- ASP came in at GBP42,458/ vehicle; ~1% below our estimate
- JLR EBITDA came in at GBP486mn vs our forecast of GBP443mn
- EBITDA margins at 14.8% came in above our estimate of 13.3%.
- Adj PBT came in at GBP364mn; above our estimate of GBP311mn
- JLR adj PAT was GBP238mn compared to our estimate of GBP236mn.
- There was a fx gain of GBP67; our numbers are adjusted for the same

Standalone business: Big disappointment

- Net Sales at INR124.8bn was below our estimate of INR129.3bn
- EBITDA came in at INR6.5bn lower than our estimate of INR10.2bn
- EBITDA margins at 5.2% was below our estimate of 7.9% led by increase in RM/sales
- Other income came in at INR14.4bn compared to our estimate of INR15bn
- During the quarter, there was a one-off loss of INR2.55bn which includes 1) fx loss of INR0.8bn and 2) provision for loan to subsidiary of INR1.75bn

- RM/Sales came in at 74.3% compared to our estimate of 70.6%
- Employee cost/Sales came in at 6% compared to our estimate of 6%
- Other expenses/Sales came in at 14.5% compared to our estimate of 15.5%

Key takeaways from the conference call

JLR

- JLR does not see any slowdown or pricing pressures in China
- There are no major changes in volume trends over last quarter. EU/UK remains weak and US is holding up better.
- The company expects a much stronger performance in H2FY13 with the launch of new models.
- There were favorable currency movements which benefitted margins on q-q basis.
- The company sees 360,000-370,000 units as the top end of its volumes expectations.
- Management targets c.12,000-15,000units for new F-Type. It can stretch production to 20,000 if need be.
- New RR Sport model will be launched in H2-CY13
- Benefits of higher production from Halewood will be seen in Q3FY13.
- Incentives are higher than last year, but under control.
- Order book on new Range Rover is very healthy with nearly six months waiting in some markets.
- The company has c.100 dealers in China which should move up to 130 by end-FY13.
- There has not been any delay in rollout of new model years.

Stand-alone

- Weak demand trends continue in MHCVs. Inventory is under control.
- The company is making efforts to improve margin and volume profile for passenger vehicle business.
- The company will spend c.INR 30bn on capex. A large part of this may be for PV business. Around 70% of capex may be towards new product development.
- The company took a 1% price increase on Buses and Ace family in Nov.
- As of Sep-11, net Automotive debt stands at INR120bn.

Fig. 8: Stand-alone 2QFY13 results

INR m n	1QFY12A	1QFY13A	2QFY13A	Q/Q	Y/Y	2QFY13F
Net Sales and Op. income	116,242	105,864	124,814	17.9%	-3.6%	129,335
(Inc)/Dec in Stocks	(5,373)	(9,820)	894			-
Raw Materials	87,685	84,149	91,855			-
Net Raw Materials	82,312	74,329	92,749	24.8%	-3.1%	91,311
RM/Sales	70.8%	70.2%	74.3%	4.1%	0.4%	70.6%
Staff Welfare	6,211	7,069	7,492	6.0%	9.7%	7,775
Other Costs	18,053	17,469	18,038	3.3%	-1.0%	20,090
Total Cost	106,576	98,867	118,279	19.6%	-2.1%	119,176
Operating Profit	9,666	6,997	6,536	-6.6%	-25.1%	10,159
OPM (%)	8.3	6.6	5.2	-137.3%	-150.2%	7.9
Non-Operating Income	1,774	4,471	14,393			15,021
Extraordinary Income(+Forex)	24	-	-			-
Extraordinary Expense	-	1,610	2,549			-
Interest	3,150	3,192	3,668	14.9%	72.9%	3,192
Gross Profit	8,314	6,666	14,713	120.7%	247.5%	21,988
Less: Depreciation	3,651	4,294	4,472	4.1%	15.6%	4,494
Amortisation	-	-	-			-
РВТ	4,663	2,372	10,241	331.7%	2705.8%	17,494
Тах	650	320	1,570			667
Effective Tax Rate (%)	13.9	13.5	15.3			3.8
PAT	4,013	2,052	8,671	322.5%	749.9%	16,828
Adj PAT	3,988	3,662	11,220	206.4%	183.2%	16,828

Source: Company data, Nomura estimates

Fig. 9: Cost ratios - Stand-alone

(%)	1QFY12A	1QFY13A	2QFY13A	Q/Q	Y/Y	2QFY13F
Staff cost / sales	5.3	6.7	6.0	245.2%	133.4%	6.0
Other expenses / sales	15.5	16.5	14.5	323.6%	97.1%	15.5
RM / SALES	70.8	70.2	74.3	-323.0%	-59.9%	70.6
Total	91.7	93.4	94.8	245.8%	170.6%	92.1
OPM	8.3	6.6	5.2	-137.3%	-150.2%	7.9
Gross margins	29.2	29.8	25.7	323.0%	59.9%	29.40
Realisation per vehicle (INR)	602,169	560,798	564,541	0.7%	-10.0%	584,990
Raw Material/Vehicle (INR)	426,403	393,746	419,508	6.5%	-9.6%	413,003
Operating Profit/Vehicle (INR)	50,073	37,066	29,561	-20.2%	-30.1%	45,951

Source: Company data, Nomura estimates

Financials: Jaguar and Land Rover

Fig. 10: JLR: P&L (GBPmn)

Year ended 31 Mar	FY12	FY13F	FY14F
Total Volumes (Numbers)	314433	365020	391809
YoY	29.1%	16.1%	7.3%
Net Sales/vehicle (GBP)	42972	43922	45240
	5.7%	2.2%	3.0%
(GBP mn)			
Total Revenue	13512	16033	17725
YoY	36.4%	18.7%	10.6%
RM cost	8733	10261	11433
Product dev cost	149	194	213
Employee cost	1011	1345	1426
Other exp	1629	1792	1936
Total cost	11523	13592	15008
EBITDA (excl product dev exp)	2138	2634	2931
Margin	15.8%	16.4%	16.5%
EBITDA*	1989	2440	2718
EBITDA margin	14.7%	15.2%	15.3%
Depreciation	466	521	649
interest	69	15	15
PBT	1492	1904	2054
tax	26	533	575
PAT	1481	1371	1479
cash earnings	1947	1892	2128
Capex	-1590	-2000	-2000
Excess/(Shortfall)	357	-108	128

Note: * As per IFRS Source: Company data, Nomura estimates

Fig. 11: JLR: balance sheet (GBPmn)

Year ended 31 Mar	FY12F	FY13F	FY14F
Secured	1,484.4	2,105.3	2,206.6
Un Secured	489.7	489.7	489.7
Total Loans	1,974.1	2,595.0	2,696.3
Total Funds	4,994.4	6,836.2	8,266.0
Gross Fixed Assets	4,213.1	6,213.1	8,213.1
Acc. Depreciation	1,254.7	1,776.0	2,425.2
Net Fixed Assets	2,958.4	4,437.1	5,787.9
CWIP	1,428.5	1,428.5	1,428.5
Fixed Assets	4,386.9	5,865.6	7,216.4
Goodwill	-	-	-
Investments	1.4	1.4	1.4
Inventories	1,496.8	1,844.8	2,039.6
Sundry Debtors	662.2	834.6	922.7
Cash and Bank Balances	2,430.4	2,883.8	3,188.3
Loans & Advances	457.0	527.1	582.8
Current Assets	5,234.7	6,278.6	6,921.7
Current Liabilities	4,271.9	4,831.7	5,341.9
Provisions	950.8	1,071.8	1,125.7
Total Current Liabilities	5,222.7	5,903.5	6,467.6
Net Current Assets	12.0	375.1	454.1
Deferred Tax Assets	473.8	473.8	473.8
Total Assets	4,994.4	6,836.2	8,266.0

Note: * As per IFRS

Source: Company data, Nomura estimates

Fig. 12: JLR: cash flow (GBPmn)

Year ended 31 Mar	FY12F	FY13F	FY14F
PAT	1,481	1,371	1,479
Depreciation	466	521	649
(Profit)/Loss on sale of Assets	-	-	-
Net Income Tax	26	533	575
Interest	69	15	15
Pension costs	-	-	-
Exchange Difference	-	-	-
Total Adjustments	560	1,069	1,239
Operating Profit	2,041	2,440	2,718
(inc)/dec in WC	(690)	(363)	(79)
Tax refund (paid)	(26)	(533)	(575)
Cash from operations	1,325	1,544	2,064
(Purchase) of Fixed Assets	(1,590)	(2,000)	(2,000)
Sale of Fixed Assets	-	-	-
Interest received	-	-	-
Purchase of JLR	-	-	-
Net Cash from Investing	(1,590)	(2,000)	(2,000)
Issue of Pref shares	-	-	-
Increase in borrowings	334	621	101
Issue of ordinary shares	-	-	-
Dividend Paid	-	(150)	(150)
Interest paid	(69)	(15)	(15)
Net cash used in Financing	265	456	(64)

Note: * As per IFRS

Source: Company data, Nomura estimates

Stand-alone business financials

Fig. 13: Stand-alone business: P&L (INRmn)

Year ended 31 Mar (Rs mn)	FY11	FY12	FY13F	FY14F
Netsales	470,884	543,066	522,266	572,412
grow th (%)	32.3	15.3	(3.8)	9.6
Operating expenses	(424,233)	(501,290)	(486,303)	(531,376)
Operating profit (EBITDA)	46,652	41,775	35,963	41,036
Depreciation	(13,608)	(16,067)	(18,296)	(20,384)
EBIT	33,044	25,708	17,667	20,652
Other income	4,230	5,741	21,117	24,065
Interest paid	(13,837)	(12,186)	(13,696)	(12,519)
Pre-tax profit	23,437	19,263	25,088	32,198
Extraordinary income(expense)	(1,471)	(5,852)	-	-
PBT after extraordinary	21,965	13,410	25,088	32,198
Tax (current + deferred)	(3,847)	(988)	(4,516)	(6,440)
Profit after tax	18,118	12,422	20,572	25,759
Adj. PAT	19,590	18,275	20,572	25,759
Adj. PAT ex subsidiary dividends	18,298	17,305	5,172	11,889
grow th (%)	(42.0)	(5.4)	(70.1)	129.9

Source: Company data, Nomura estimates

Fig. 14: Stand-alone business: Balance sheet (INRmn)

Year ended 31 Mar (Rs mn)	FY11	FY12	FY13F	FY14F
Current assets	108,857	111,227	114,849	117,288
Investments	226,242	204,936	204,936	204,936
Net fixed assets	172,161	190,562	202,266	211,883
Other non-current assets	-	-	-	-
Total assets	507,260	506,724	522,051	534,106
Current liabilities	147,874	164,068	158,878	169,165
Total Debt	159,154	158,806	173,571	170,220
Other liabilities	-	(2,584)	(2,584)	(2,584)
Total liabilities	307,029	320,290	329,866	336,801
Share capital	6,377	6,348	6,348	6,348
Reserves & surplus	193,756	189,913	195,664	200,784
Shareholders' funds	200,133	196,260	202,012	207,131
Minorities	4,030	2,135	2,466	3,071
Total equity & liabilities	507,162	516,550	531,878	543,932

Source: Company data, Nomura estimates

ig. 15: Stand-alone business: Cashflow (INRmn)						
Year ended 31 Mar (Rs mn)	FY11	FY12	FY13F	FY14F		
PAT	18,118	12,422	20,572	25,759		
less: Proposed dividend	14,670	14,820	14,820	14,820		
Depreciation	13,608	16,067	18,296	20,384		
Operating cashflow	17,056	13,669	24,047	31,322		
Change in WC	34,415	(13,824)	8,813	(7,849)		
Change in fixed assets (Capex)	20,334	33,397	30,000	30,000		
Change in Intangibles	-	-	-	-		
Free cash flow	(37,693)	(5,904)	(14,766)	9,170		
Financing Cashflow						
Increase in debt	(6,466)	(13,734)	14,766	(3,351)		
Less: Increase in Investments	2,873	(21,307)	-	-		
Increase in share capital	671	(30)	-	-		
Increase in share premium	46,361	(1,639)	-	(5,819)		
Others	-	-	-	-		
Financing Cashflow	37,693	5,904	14,766	(9,170)		

Source: Company data, Nomura estimates

Appendix A-1

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We, Kapil Singh and Nishit Jalan, hereby certify (1) that the views expressed in this Research report accurately reflect our personal views about any or all of the subject securities or issuers referred to in this Research report, (2) no part of our compensation was, is or will be directly or indirectly related to the specific recommendations or views expressed in this Research report and (3) no part of our compensation is tied to any specific investment banking transactions performed by Nomura Securities International, Inc., Nomura International plc or any other Nomura Group company.

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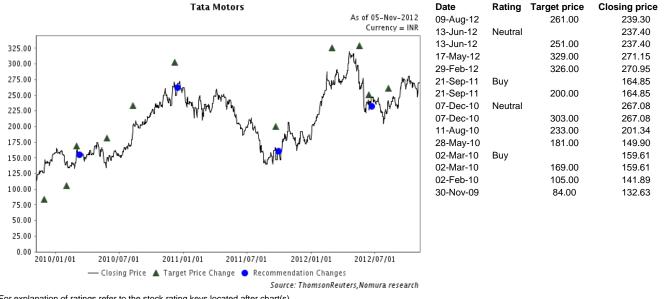
Previous Rating

Issuer name	Previous Rating	Date of change
Tata Motors	Buy	13-6-2012

Tata Motors (TTMT IN)

Rating and target price chart (three year history)

INR 269 (07-11-2012) Neutral (Sector rating: Not rated)



For explanation of ratings refer to the stock rating keys located after $\mbox{chart}(s)$

Valuation Methodology Our new 12-month target price of INR284 is based on a sum-of-the-parts methodology (unchanged). We value the stand-alone business at INR51.8/sh, based on 7.0x one-yr forward stand-alone EBITDA (average of FY14F and FY15F). We value JLR at INR201.6/sh, based on 3.0x FY14F one-yr forward normalized EBITDA of INR 239,206mn. We value other investments at INR30.5/sh.

Risks that may impede the achievement of the target price Downside risks incclude 1) global growth slowdown; 2)slowerthan-expected growth in China; and 3) sharper-than-expected slowdown in MHCV industry volumes. Upside risks include 1) success of new launches and 2) favourable currency movements.

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