Equities

4 April 2012 | 22 pages

Bharat Heavy (BHEL.BO)

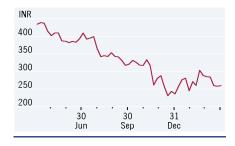
Resume Coverage - Past Perfect, Present Imperfect, Future Tense

- **Downgrade to Sell** We resume coverage on BHEL with a Sell rating and a target price of Rs250. Severe coal/ gas shortages, high international coal prices, poor SEB financials and land acquisition/ environmental delays have shrunk the India BTG market. Over the last 5-6 years BHEL has faced competition from Chinese suppliers.
- and the problem has been compounded The rise of domestic equipment suppliers, such as L&T-MHI, Toshiba-JSW, Bharat Forge-Alstom, BGR-Hitachi, shows the Indian power BTG market is just like any other industry: an incumbent making super normal profits attracts new competitors, leading to overcapacity/ pricing collapse.
- Barriers and pricing are falling Once BHEL gets the last of the reserved bulk orders in FY13, every incremental order should be a hard-fought battle. Import duties can perhaps provide a sentiment +ve, but we wonder if it will make any difference as: (1) XIIth Plan (FY13E-17E) ordering is over and (2) lack of fuel visibility implies XIIIth Plan (FY18E-22E) ordering will not start in a hurry. BGR-Hitachi's winning bids in the recently concluded bulk tender are not too far off vis-à-vis Chinese pricing.
- Target price Rs250 Based on P/E of 10x Sep13E and set at ~ 30% discount to historical average ~14x given BHEL's (1) declining backlog ,(2) EPS CAGR of -4% over FY12E-14E and (3) RoEs falling from FY11 31% to FY15E 17%. Our EPS estimates are not conservative as they assume (over next three years) (1) inflows of Rs400bn/year, (2) gross margins contracting only 66bps, (3) execution speed improving from 30% to 48% on expanded capacity and (4) maintenance capex Rs3bn/year.
- Introducing CIRA's new rating system In Oct 11 CIRA announced its new stock rating system. CIRA's investment ratings are Buy, Neutral and Sell. Our ratings are a function of analyst expectations of expected total return and risk. Risk rating takes into account price volatility and fundamental criteria. Stocks will either have no risk rating or a High risk rating. The sidebar and table on this page show our new rating, target price, and estimates for BHEL. See "Guide to CIRA Fundamental Research Investment Ratings" in the Important Disclosures section of Appendix A1 of this report for a description of our rating system.

- Company Update
- Rating Change
- Target Price Change
- Estimate Change

Target price Rs250.00 from Rs417.20 Expected share price return Expected dividend yield 2.5% Expected total return -4.9% Market Cap Rs660,852M		
Price (03 Apr 12) Rs270.00 Target price Rs250.00 from Rs417.20 Expected share price return Expected dividend yield 2.5% Expected total return -4.9% Market Cap Rs660,852M	Sell	3
Target price Rs250.00 from Rs417.20 Expected share price return -7.4% Expected dividend yield 2.5% Expected total return -4.9% Market Cap Rs660,852M	from Hold/Low Risk	
from Rs417.20 Expected share price return -7.4% Expected dividend yield 2.5% Expected total return -4.9% Market Cap Rs660,852M	Price (03 Apr 12)	Rs270.00
Expected share price return -7.4% Expected dividend yield 2.5% Expected total return -4.9% Market Cap Rs660,852M	Target price	Rs250.00
Expected dividend yield 2.5% Expected total return -4.9% Market Cap Rs660,852M	from Rs417.20	
Expected total return -4.9% Market Cap Rs660,852M	Expected share price return	-7.4%
Market Cap Rs660,852M	Expected dividend yield	2.5%
	Expected total return	-4.9%
US\$13,009M	Market Cap	Rs660,852M
		US\$13,009M

Price Performance (RIC: BHEL.BO, BB: BHEL IN)



Statistical Abstract

Year to	Net Profit	Diluted EPS	EPS growth	P/E	P/B	ROE	Yield
31 Mar	(RsM)	(Rs)	(%)	(x)	(x)	(%)	(%)
2010A	43,034	17.58	37.6	15.4	4.2	29.8	1.7
2011A	55,160	22.54	28.2	12.0	3.3	30.6	2.3
2012E	67,496	27.58	22.4	9.8	2.6	29.9	2.5
2013E	63,940	26.12	-5.3	10.3	2.3	23.6	2.7
2014E	62,646	25.60	-2.0	10.5	2.0	20.0	2.8

Source: Powered by dataCentral

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See Appendix A-1 for Analyst Certification, Important Disclosures and non-US research analyst disclosures.

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BHEL.BO: Fiscal year end		0044	00405	00405	0044=	Price: Rs270.00;					
Profit & Loss (Rsm)	2010	2011	2012E	2013E	-	Valuation ratios	2010	2011	2012E	2013E	2014E
Sales revenue	327,180	385,720	469,931	481,601	500,330		15.4	12.0	9.8	10.3	10.5
Cost of sales	-263,348	-284,784	-347,569	-359,916	-378,615		4.2	3.3	2.6	2.3	2.0
Gross profit	63,831	100,936	122,362	121,685		EV/EBITDA (x)	10.3	7.8	6.6	7.1	7.1
Gross Margin (%)	19.5	26.2	26.0	25.3		FCF yield (%)	1.2	2.9	-1.6	7.7	6.8
EBITDA	54,266	72,097	86,919	81,009		Dividend yield (%)	1.7	2.3	2.5	2.7	2.8
EBITDA Margin (%)	16.6	18.7	18.5	16.8		Payout ratio (%)	27	28	25	28	30
Depreciation	-4,580	-5,932	-7,459	-8,576		ROE (%)	29.9	33.3	30.4	23.6	20.0
Amortisation	0	0	0	0		Cashflow (Rsm)	2010	2011	2012E	2013E	2014E
EBIT	49,686	66,166	79,461	72,433	-	EBITDA	54,266	72,097	86,919	81,009	77,665
EBIT Margin (%)	15.2	17.2	16.9	15.0		Working capital	-24,495	-22,182	-72,870	-19,069	-25,733
Net interest	-335	-547	-634	-634		Other	-3,449	-12,417	-12,802	-6,493	-3,918
Associates	0	0	0	0		Operating cashflow	26,322	37,498	1,248	55,446	48,014
Non-op/Except	16,483	17,011	19,524	21,369	23,353	Capex	-18,352	-18,113	-12,000	-4,455	-3,000
Pre-tax profit	65,834	82,629	98,350	93,167	-	Net acq/disposals	-275	-3,593	-225	-3,500	-3,500
Tax	-22,800	-27,470	-30,854	-29,228	-28,637	Other	0	0	0	0	0
Extraord./Min.Int./Pref.div.	73	4,952	1,184	0	0	Investing cashflow	-18,627	-21,706	-12,225	-7,955	-6,500
Reported net profit	43,106	60,112	68,680	63,940	62,646	Dividends paid	-13,221	-17,747	-19,373	-20,513	-21,652
Net Margin (%)	13.2	15.6	14.6	13.3	12.5	Financing cashflow	-13,537	-17,391	-17,190	-20,513	-21,652
Core NPAT	43,034	55,160	67,496	63,940	62,646	Net change in cash	-5,842	-1,599	-28,167	26,978	19,861
Per share data	2010	2011	2012E	2013E	2014E	Free cashflow to s/holder	s 7,970	19,385	-10,752	50,991	45,014
Reported EPS (Rs)	17.61	24.56	28.06	26.12	25.60		,				
Core EPS (Rs)	17.58	22.54	27.58	26.12	25.60						
DPS (Rs)	4.66	6.23	6.80	7.20	7.60						
CFPS (Rs)	10.75	15.32	0.51	22.65	19.62						
FCFPS (Rs)	3.26	7.92	-4.39	20.83	18.39						
BVPS (Rs)	65.03	82.34	102.00	119.75	136.49						
Wtd avg ord shares (m)	2,448	2,448	2,448	2,448	2,448						
Wtd avg diluted shares (m)	2,448	2,448	2,448	2,448	2,448						
Growth rates	2010	2011	2012E	2013E	2014E						
Sales revenue (%)	25.4	17.9	21.8	2.5	3.9						
EBIT (%)	47.4	33.2	20.1	-8.8	-5.3						
Core NPAT (%)	37.6	28.2	22.4	-5.3	-2.0						
Core EPS (%)	37.6	28.2	22.4	-5.3	-2.0						
Balance Sheet (Rsm)	2010	2011	2012E	2013E	2014E						
Cash & cash equiv.	97,901	96,302	68,134	95,113	114,974						
Accounts receivables	206,888	273,546	345,762	354,208	367,983						
Inventory	92,355	109,630	131,586	135,207	141,616						
Net fixed & other tangibles	54,722	73,267	79,829	73,708	65,608						
Goodwill & intangibles	0	0	0	0	0						
Financial & other assets	33,004	39,861	41,805	47,355	52,905						
Total assets	484,868	592,606	667,116	705,591	743,086						
Accounts payable	75,798	85,099	115,952	119,143	124,791						
Short-term debt	0	0	0	0	0						
Long-term debt	1,278	1,634	5,000	5,000	5,000						
Provisions & other liab	248,619	304,334	296,502	288,360	279,213						
Total liabilities	325,695	391,067	417,454	412,503	409,004						
Shareholders' equity	159,174	201,538	249,662	293,088	334,082						
Minority interests	159,174	201,536	249,002	293,000	334,062						
•					334,082						
Total equity	159,174	201,538	249,662	293,088	•						
Net debt to agree (9/)	-96,623	-94,668	-63,134	-90,113	-109,974						
Net debt to equity (%)	-60.7	-47.0	-25.3	-30.7	-32.9						

For further data queries on Citi's full coverage universe please contact CIRA Data Services Asia Pacific at CIRADataServicesAsiaPacific@citi.com or +852-2501-2791 For definitions of the items in this table, please click here.



FY12 Provisional Results Review

Decent profits - But inflows collapse

- Gross sales at Rs493bn were up 22% YoY and PBT at Rs98.3bn was up 19% YoY. Recurring PAT at Rs67.5bn was up 22% YoY on lower effective tax. We don't know if there are exceptional items in 4Q12 (similar to 2Q12). Cash balance down to Rs68 end Mar12 from Rs96bn end Mar11.
- Inflows at Rs221bn down 63% YoY leading to 18% decline in backlog (steepest decline in last 18 years). We are not sure if (1) inflows of Rs221bn are gross inflows or net of cancellations (Rs58.47bn in 3Q12) and (2) if there are more cancellations in 4Q12.
- Top industrial picks Switch to L&T (LART.BO; Rs1,358.05; 1), Cummins (CUMM.BO; Rs485.95; 1) and Havells (HVEL.BO; Rs589.75; 1).

Figure 1.	BHEL	FY12 Provision	al Results Review
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Year End Mar31 (Rsmn)	FY11	FY11CIRA	FY12P	YoY
Inflows (Rsbn)	605	605	221	-63%
Backlog (Rsbn)	1,641	1,641	1,347	-18%
Gross Sales	433,799	405,642	493,010	22%
PBT	90,057	82,629	98,350	19%
Tax	30,722	27,470	30,854	
Tax Rate	34.1%	33.2%	31.4%	
PAT	59,335	55,160	67,496	22%
Exceptional	-	4,952	1,184	
Reported PAT	60,150	60,112	68,680	14%
Cash Balance	96,302	96,302	68,134	
Capex	16,550	16,550	11,440	

Source: Company and Citi Investment Research and Analysis

Figure 2. BHEL Key Order Wins in FY12P

4Q12		Fuel	MW Client	Rsmn
20-Mar-12	300MW power plant in Vishakapatnam	Coal	300 Abhijeet Projects	6,300
27-Feb-12	Onshore drilling rigs		ONGC	7,740
NA	2X660 TG Sets Bulk Bidding	Coal	1320 NTPC-DVC	15,665
	Overall Data For			29,705
	Actual			66,230
3Q12				
1-Dec-11	Steam Turbine Generator (STG) package in Ukraine		27 Arcelor Mittal	400
	Overall Data For			400
	Actual			(13,040)
2Q12		Fuel	Capacity Client	Rsmn
NA	5MW Grid Interactive SPV plant	Solar	IOCL	630
NA	CPP 1XFr6 FA GTG Cogen	Cogen	72 KRIBHCO Hazira	3,270
NA	2X150MW power plant	Coal	300 Sintex Infra	7,000
5-Oct-11	2X660MW BTG in Singrauli District of Madhya Pradesh.	Coal	1320 Dainik Bhaskar Power	37,830
15-Sep-11	2X600MW BTG for Adilabad project	Coal	1320 Singareni Collieries	40,720
5-Sep-11	Raw Material Handling System package for NMDC's 3MMTPA steel plant		NMDC	13,950
	Overall Data For			103,400
	Actual			143,060
1Q12		Fuel	Capacity Client	Rsmn
NA	4X6 frame GT CCP		OPAL	9300
NA	280TPH CFBC Boiler		Kohinoor	
NA	76MW STG from Bellary		JSW Steel	
NA	20 100MVA transformers		PSTCL	1000
NA	85 sets of 25kW ACMU		Railways	1250
NA	5MW Photo Voltaic		KPCL	650
	Overall Data For			12,200
	Actual			24,710

Source: Company and Citi Investment Research and Analysis

Visibility for Rs260bn of orders in FY13E

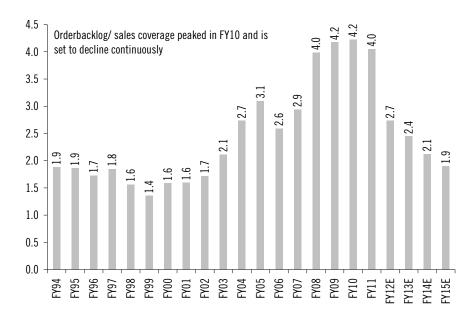
Figure 3. BHEL Order Inflow Visibility For FY13E

Contract	MW	Client	Rsmn	Rsmn/MW
Signed contract for Rs15bn		Iraq Government	15,000	
Karuma Hydel 700MW	700	Uganda	15,000	21.4
4X250MW in Nigeria where BHEL has prepared feasibility report	1,000	Power Holding Nigeria	25,000	25.0
International	1,700		55,000	
One of Surat and Chhabra	1,320	RRVUNL	61,500	46.6
2X800 supercritical turbine generators	1,600	NTPC Bulk Tender	14,400	9.0
4X800 supercritical boilers	3,200	NTPC Bulk Tender	52,480	16.4
4X660 supercritical boilers	2,640	NTPC Bulk Tender	36,960	14.0
3X150MW	450	IPCL	24,000	53.3
2X270MW	540	DPSC	15,000	27.8
Domestic	9,750		204,340	

Source: Citi Investment Research and Analysis estimates

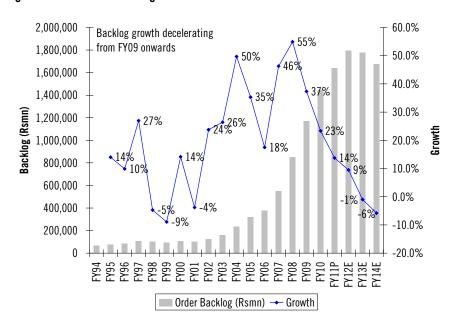
Downgrade to Sell – Target Price Rs250

Figure 4. BHEL - Order Backlog/ Sales Coverage



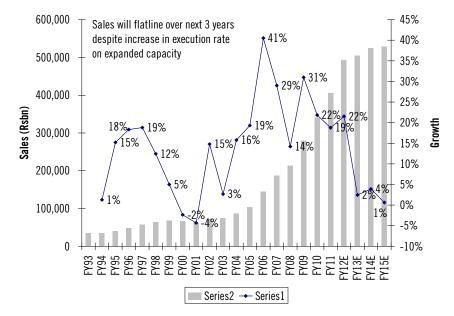
Source: Citi Investment Research and Analysis estimates

Figure 5. BHEL - Order Backlog Growth



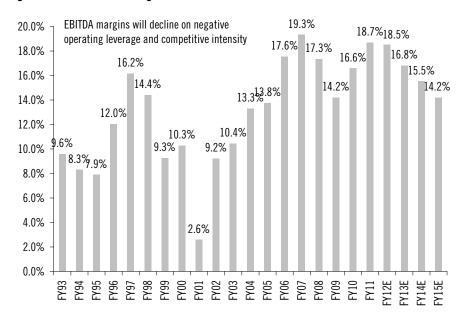
Source: Citi Investment Research and Analysis estimates

Figure 6. BHEL - Sales Growth



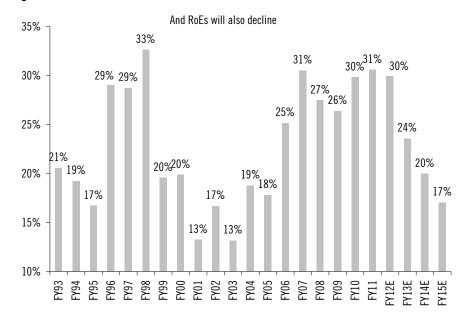
Source: Citi Investment Research and Analysis estimates

Figure 7. BHEL - EBITDA Margins



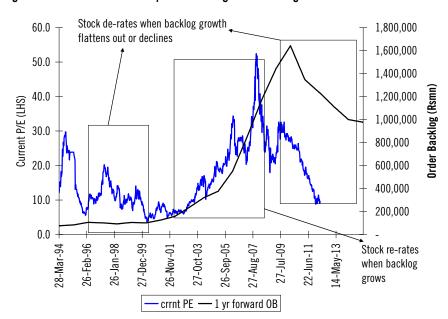
Source: Citi Investment Research and Analysis estimates





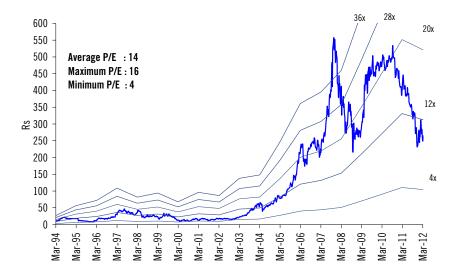
Source: Citi Investment Research and Analysis estimates

Figure 9. BHEL Current P/E Multiples v/s Rolling Order Backlog



Source: DataCentral and Citi Investment Research and Analysis estimates

Figure 10. BHEL 1 Year Forward Rolling P/E Bands



Source: DataCentral and Citi Investment Research and Analysis estimates

Figure 11. BHEL 1 Year Forward Rolling P/BV Bands



Source: DataCentral and Citi Investment Research and Analysis estimates

Figure 12. BHEL Rolling P/BV v/s RoE



Source: DataCentral and Citi Investment Research and Analysis estimates

Figure 13. Super Critical Pricing Collapse

Date	Winner	Project	MW	Units	Client	Rsmn F	Rsmn/MW - Remarks
Turbine							
Feb-12	BGR Energy	NA	3,200	800	NTPC Bid 2	28,160	8.8 - Market prices for turbines after 2nd bulk bid
Feb-12	BHEL	NA	1,600	800	NTPC Bid 2	14,400	9.0 - Market prices for turbines after 2nd bulk bid
Feb-12	Toshiba JSW	Kudgi	2,400	800	NTPC Bid 2	23,150	9.6 - Market prices for turbines after 2nd bulk bid
NA	BF-Alstom	NA	3,300	660	NTPC-DVC Bid 1	39,163	11.9 - Market prices for turbines after first bulk bid
NA	Toshiba JSW	NA	1,320	660	NTPC-DVC Bid 1	15,665	11.9 - Market prices for turbines after first bulk bid
Apr-11	BHEL	Mouda	1,320	660	NTPC-DVC Bid 1	15,665	11.9 - Market prices for turbines after first bulk bid
NA	BHEL	NA	1,320	660	NTPC-DVC Bid 1	15,665	11.9 - Market prices for turbines after first bulk bid
Oct-08	BHEL	Barh II	1,320	660	NTPC	14,740	11.2 - Market prices for turbines after first bulk bid
Jun-08	L&T	K'patnam	1,600	800	APPDCL	15,570	9.7 - L&T's entry market price. Now this has become industry price
Boiler							
Feb-12	BGR Energy	NA	4,620	660	NTPC Bid 1	64,680	14.0 - Latest market prices for boilers
Feb-12	BHEL	NA	2,640	660	NTPC Bid 1	36,960	14.0 - Latest market prices for boilers
Feb-12	Doosan	Kudgi	2,400	800	NTPC Bid 2	39,360	16.4 - Current market prices for boilers
Feb-12	Doosan	Lara	1,600	800	NTPC Bid 2	26,240	16.4 - Current market prices for boilers
Feb-12	BHEL	NA	3,200	800	NTPC Bid 2	52,480	16.4 - BHEL gets this order if it matches Doosan's price
Aug-08	BHEL	K' patnam	1,600	800	APPDCL	25,000	15.6 - Lost turbine to L&T. So BHEL cuts prices to win here
Mar-08	BHEL	Barh II	1,320	660	NTPC	18,000	13.6 - BHEL usually gives NTPC a discount v/s SEBs
BTG/ EF	C						
Mar-11	BHEL	Lalitpur	1,980	660	Bajaj Group	54,500	27.5 - BHEL cuts prices as it already has > 10 BTG orders
Oct-12	BHEL	Edlapur	800	800	KPCL	36,010	45.0 - BHEL SEB JV Projects (Pricing exorbitant)
Oct-12	BHEL	Bellary	700	700	KPCL	37,000	52.9 - BHEL SEB JV Projects (Pricing exorbitant)
Apr-10	BHEL	Raichur	1,600	800	KPCL	63,000	39.4 - BHEL SEB JV Projects (Pricing exorbitant)
Nov-09	BHEL	Bara	1,980	660	JP Power	55,640	28.1 - BHEL cuts prices after losing Karchana, Nigrie and Koradi to L&T
Nov-09	L&T	Koradi	1,980	660	MAHAGENCO	69,630	35.2 - Pricing reasonable (BHEL & L&T are the only 2 bidders)
Dec-09	L&T	Nigrie	1,320	660	JP Power	40,000	30.3 - Pricing OK (JPVL Chinese aversion. Only BHEL/ L&T ramped up
Aug-10	L&T	Karchana	1,980	660	JP Power	65,000	32.8 - Pricing OK (JPVL Chinese aversion. Only BHEL/ L&T ramped up
NA	L&T	Rajpura	2,100	700	L&T Power	66,300	31.6 - Pricing reasonable (Internal order from 100% subsidiary)

Source: Industry and Citi Investment Research and Analysis

Figure 14. India Boiler Capacity Ramp Up

Capacity (MW)	Technology	FY10	FY11	FY12E	FY13E	FY14E	FY15E
BHEL	Alstom	10,000	15,000	15,000	20,000	20,000	20,000
L&T-MHI	MHI		4,000	4,000	4,000	4,000	4,000
Thermax	B&W	1,500	1,500	4,500	4,500	4,500	4,500
BGR-Energy	Hitachi	-	-	-	4,000	4,000	4,000
Cethar - Vessels	Ansaldo Engg	-	8,000	8,000	8,000	12,000	12,000
Doosan	Doosan - Babcock	-	-	-	-	3,000	3,000
GB Engg - Ansaldo	Riley Power	1,000	1,000	1,000	1,000	2,000	2,000
Industry capacity		12,500	29,500	32,500	41,500	49,500	49,500
Capacity ex - Cethar/GB		11,500	20,500	23,500	32,500	35,500	35,500

Source: Industry and Citi Investment Research and Analysis estimates

Figure 15. India Turbine Generator Capacity Ramp Up

Capacity (MW)	Technology	FY10	FY11	FY12E	FY13E	FY14E	FY15E
BHEL	Siemens	10,000	10,000	15,000	20,000	20,000	20,000
L&T MHI	MHI	-	4,000	4,000	4,000	4,000	4,000
Toshiba - JSW	Toshiba	-	-	-	3,600	3,600	3,600
Bharat Forge - Alstom	Alstom	-	-	-	5,000	5,000	5,000
BGR - Hitachi	Hitachi	-	-	-	4,000	4,000	4,000
Industry capacity		10,000	14,000	19,000	36,600	36,600	36,600

Source: Industry and Citi Investment Research and Analysis estimates

4 April 2012

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Data as of: 23-Mar-12

Radar Screen Quadrant Definitions

Glamour Poor relative value but superior relative momentum	Attractive Superior relative value and superior relative momentum
Unattractive Poor relative value and poor relative momentum	Contrarian Superior relative value but poor relative momentum

Quants View - Contrarian

Bharat Heavy Electricals lies in the Contrarian quadrant of our Value-Momentum map with relatively weak momentum but strong value scores. It has been a resident there for the past three months. Compared with its peers in the Industrials sector, Bharat Heavy Electricals fares better on the valuation metric but worse on the momentum metric. Similarly, compared with its peers in its home market of India, Bharat Heavy Electricals fares better on the valuation metric but worse on the momentum metric.

From a macro perspective, Bharat Heavy Electricals is likely to benefit from growth underperformance, value underperformance, and a weaker US dollar.

Figure 16. Radar Quadrant Chart History

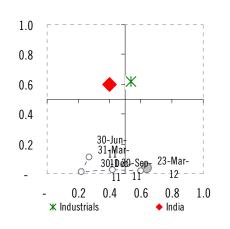
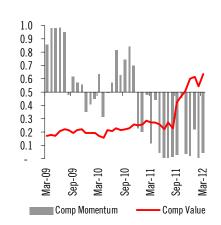


Figure 17. Radar Valuation and Momentum Scores



Source: CIRA Source: CIRA

Figure 18. Radar Model Inputs

IBES EPS (Actual and Estimates)

FY(-2)	12.73	Implied Trend Growth (%)	17.32
FY(-1)	17.68	Trailing PE (x)	10.79
FY0	24.73	Implied Cost of Debt (%)	8.82
FY1	26.56	Standardised MCap	0.31
EV2	27 12		

Note: Standardised MCap calculated as a Z score - (mkt cap - mean)/std dev - capped at 3

Source: Citi Investment Research and Analysis, Worldscope, I/B/E/S

Figure 19. Stock Performance Sensitivity to Key Macro Factors

Region	1.20	Commodity ex Oil	0.05
Widening APACxJ CDS	(0.00)	Rising Oil Prices	(0.02)
Growth	(1.04)	Rising Asian IR's	(0.11)
Value	(3.20)	Rising EM Yields	0.08
Small Caps Outperform Large Caps	0.65	Weaker US\$ (vs Asia)	2.05
Widening US Credit Spreads	(0.04)	Weaker ¥ (vs US\$)	0.24
Source: Citi Investment Research and Analysis			

Bharat Heavy

Company description

BHEL is the largest engineering company in India, manufacturing equipment for the power and industrial segments. It is the largest manufacturer of power plant equipment in India. The industrial equipment division primarily caters to process industries, transportation (including leasing of locomotives to Indian Railways), transmission, defense and diesel generating sets (DG).

Investment strategy

We rate BHEL shares Sell with a 12-month target price of Rs250.

Severe coal/ gas shortages, high international coal prices, poor SEB financials and land acquisition/ environmental delays have shrunk the opportunity pie for BHEL. Over the last 5-6 years BHEL has faced competition from Chinese suppliers.

The problem has been compounded by the rise of domestic equipment suppliers like L&T-MHI, Toshiba-JSW, Bharat Forge-Alstom, BGR-Hitachi, Doosan, Thermax-Babcock Wilcox, Cethar Vessels and GB Engineering-Ansaldo. Indian power BTG market is just like any other industry, where the incumbent making super normal profits attracts a host of new competitors leading to overcapacity.

Once BHEL gets the last of reserved bulk orders in FY13E, every incremental order should be a hard-fought battle. Import duties can perhaps provide a sentiment positive, but we wonder if it will make any difference as: (1) XIIth Plan (FY13E-17E) ordering is over and (2) lack of fuel visibility implies XIIIth Plan (FY18E-22E) ordering will not start in a hurry. BGR-Hitachi's winning bids in the recently concluded bulk tender are not too far off vis-à-vis Chinese pricing.

Valuation

Our target price of Rs250 is based on a P/E of 10x Sep13E which is set at ~ 30% discount to historical average ~14x given BHEL's (1) declining backlog, (2) EPS CAGR of -4% over FY12E-14E and (3) RoEs falling from FY11 - 31% to FY15E - 17%. Investors tend to focus on P/E while valuing Indian industrial stocks. Our valuation methodology is similar to those used for peers like L&T, Havells and Cummins.

Risks

Key upside risks that could cause the shares to trade above our target price include: (1) significant improvement in domestic coal/ gas scenario, (2) implementation of import duties, (3) some domestic suppliers going out of business, (4) better-than-expected order booking, (5) lower raw material costs and (6) increase in India's 12th Plan capacity addition targets.

Larsen & Toubro

Valuation

Our Rs1,642 target price is based on sum-of-the-parts (SOTP). We use 16x Jun13E earnings for the parent (Rs1295), well supported by EPS growth of 13% and average RoEs of 17.9%. We also believe that the parent's numbers do not capture the value inherent in subsidiaries, which we value at Rs347, with L&T Infotech at Rs79 (10x Mar13E EPS, in line with second-tier peers), L&T IDPL at Rs86 and L&T Finance Holdings at Rs115.

Risks

Downside risks include: 1) attracting and retaining talent; 2) the E&C and electrical equipment businesses are sensitive to economic variables; 3) competitive pressures; and 4) L&T needs to keep abreast with technology trends to sustain valuations and earnings. These risks could impede the stock from reaching our target price.

Cummins India

Valuation

Our target price of Rs486 on CIL is based on a target P/E multiple of 20x Jun13E, set closer to the higher end of the P/E band of 7x to 26x. We believe our target P/E multiple is well supported by EPS CAGR of 19% over FY12-14E with average RoEs of $\sim 30\%$ +.

Risks

Key downside risks to our target price include: (1) Price competition from unorganized segments; (2) Low-cost imports from China; (3) High diesel prices; (4) Alternative backup power sources like UPS and inverters; and (5) INR appreciation.

Havells India

Valuation

Our target price of Rs554 is based on a sum-of-the-parts approach. We value the India business at Rs520 and Sylvania at Rs34. The parent business is valued at 18x March13 P/E, at a premium to its historical average of 14x to reflect buoyant demand and strong business traction in India. The 18x P/E is supported by a ~21% EPS CAGR over FY11-14E and ~21% average RoE. P/E is generally used to value branded consumer and capital goods companies, segments in which Havells operates. We value Sylvania on 5x March 13E EV/EBITDA. Despite recovery in operations and profitability, PAT is expected to remain depressed due to high depreciation and interest costs and thus we prefer to use EV/EBITDA. We conservatively use 5x, derived from a comps analysis and taking the European risks into consideration.

At our TP of Rs554, Havells will trade at consolidated P/E of \sim 16x on FY13 EPS with FY11-14 EPS CAGR of 19%.

Risks

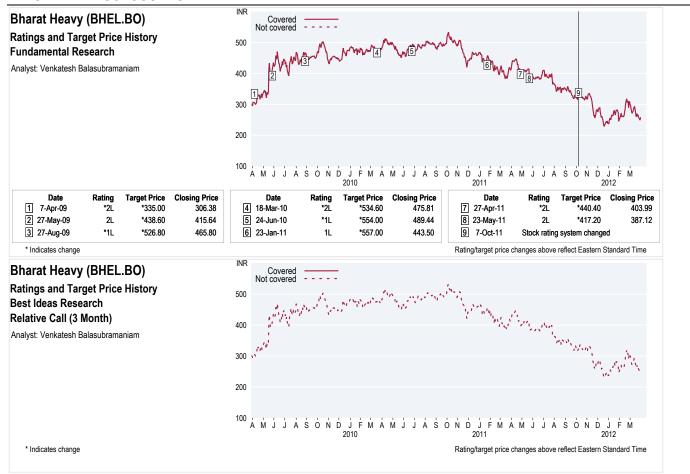
Downside risks to our target price include poorer performance from Sylvania, higher commodity prices, unsuccessful new-product launches, increase in competitive intensity and demand slowdown in India.

Appendix A-1

Analyst Certification

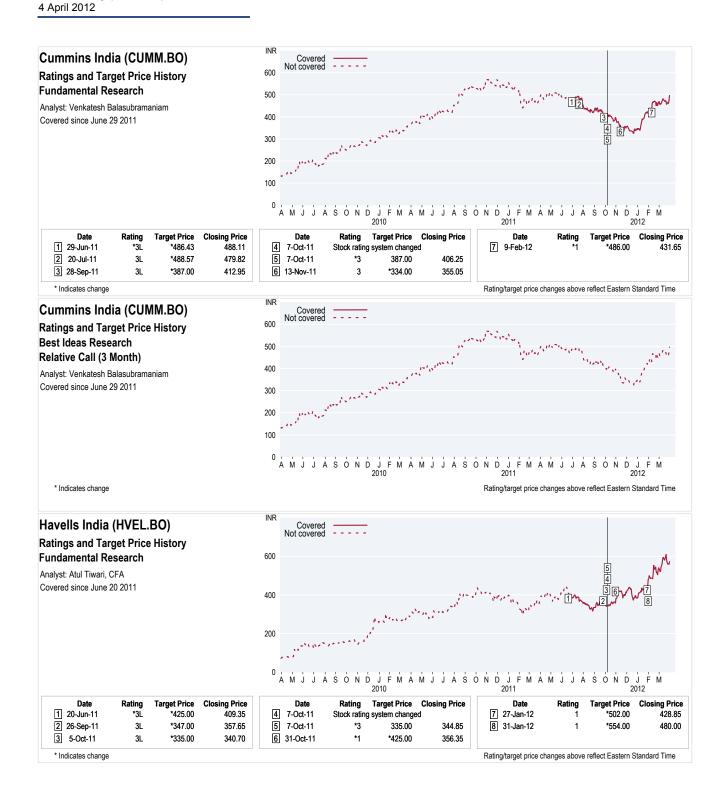
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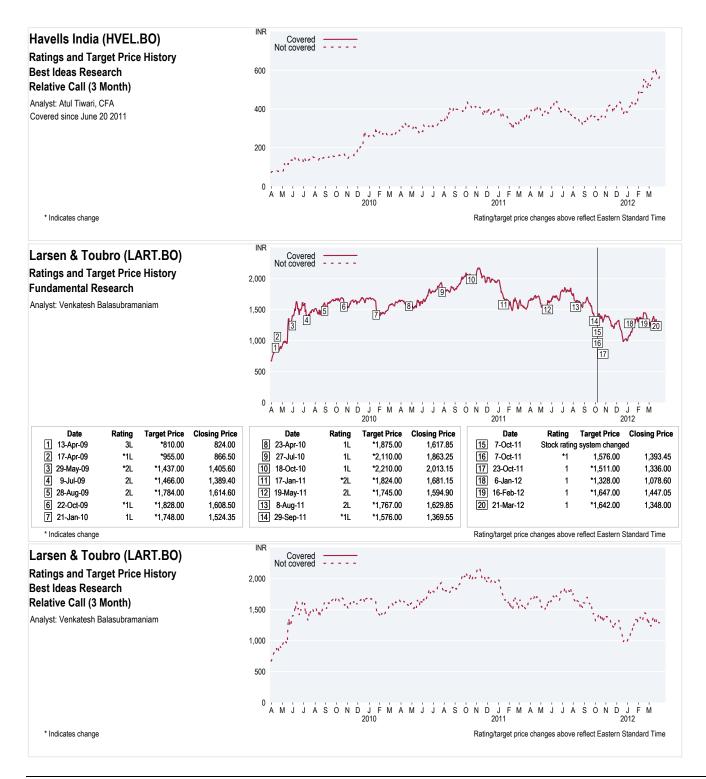
IMPORTANT DISCLOSURES



Bharat Heavy Electricals Ltd Covered Not covered (BHEL.NS) 500 Rating History **Global Quantitative Research** Asia Radar Screen Analyst: Paul R Chanin 300 200 A M J J A S O N D J F M A M J J A S O N D 2010 J F M A M J J A S O N D J F M 2011 2012 Rating Rating Closing Price Date Target Price Closing Price Date Rating Target Price Closing Price Date Target Price 1 10-Apr-09 15 21-May-10 29 21-Jan-11 299.73 457.83 441.45 2 29-May-09 435.63 16 4-Jun-10 466.36 30 28-Jan-11 430.43 31 4-Mar-11 17 25-Jun-10 3 14-Aug-09 *5 440.12 *3 490.38 *5 417.08 4 4-Sep-09 442.41 18 2-Jul-10 *2 478.38 32 22-Apr-11 *4 411.93 5 11-Sep-09 *3 451.29 19 9-Jul-10 *4 478.71 33 6-May-11 *5 412.23 6 18-Sep-09 20 *4 454.81 30-Jul-10 *3 487.58 34 19-Aug-11 *3 336.39 21 20-Aug-10 22 17-Sep-10 7 29-Sep-09 *2 454.98 35 26-Aug-11 *5 347.10 *4 493.90 8 30-Oct-09 *4 443.56 *3 36 28-Oct-11 *4 327.45 488.72 9 1-Jan-10 *5 480.66 23 8-Oct-10 37 18-Nov-11 *5 274.85 516.25 38 25-Nov-11 10 22-Jan-10 *4 476.03 24 29-Oct-10 *3 489.11 *3 270.05 11 29-Jan-10 *5 481.04 25 5-Nov-10 *2 507.80 16-Dec-11 *4 240.40 12 5-Mar-10 26 40 23-Dec-11 485.81 12-Nov-10 *3 241.90 477.80 *5 13 9-Apr-10 *5 512.74 27 3-Dec-10 *5 442.51 41 13-Jan-12 *4 266.80 14 14-May-10 471.86 28 14-Jan-11 438.97 42 10-Feb-12 *5 260.60 * Indicates change Rating/target price changes above reflect Eastern Standard Time **Bharat Heavy Electricals Ltd** Covered Not covered (BHEL.BO) R

Rating History Global Quantitati World Radar Scr		earch		400	_ γ ^Λ	M3 4 5 6	17 / 18 / 19 / 19 / 19 / 19 / 19 / 19 / 19	10 (11 12 13	14 15	17 MM	18 19 120		
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Date	Rating	Target Price	Closing Price		Date	Rating	Target Price	Closing Price		Date	Rating	Target Price	Closing Price
1 7-Apr-09	*6	-	306.38	10	1-May-10	*10	-	498.42	19	1-Jun-11	*10	-	390.31
2 14-May-09	*5	-	332.60	11	1-Jul-10	*9	-	486.09	20	7-Jul-11	*9	-	396.96
3 10-Aug-09	*7	-	429.76	12	1-Aug-10	*5	-	487.78	21	9-Aug-11	*10	-	346.30
4 14-Sep-09	*8	-	451.22	13	1-Sep-10	*8	-	484.62	22	6-Oct-11	*NR	-	315.10
5 8-Oct-09	*7	-	496.55	14	1-Oct-10	*9	-	518.02	23	8-Nov-11	*6	-	334.85
6 9-Nov-09	*5	-	448.51	15	1-Nov-10	*4	-	493.25	24	8-Dec-11	*4	-	273.55
7 7-Dec-09	*7	-	442.90	16	1-Dec-10	*9	-	442.30	25	10-Jan-12	*8	-	264.90
8 1-Feb-10	*9	-	480.87	17	1-Jan-11	*10	-	464.95	26	9-Mar-12	*9	-	278.50
9 1-Apr-10	*7	-	483.82	18	1-May-11	*7	-	400.15					
* Indicates change									Ratin	g/target price	e changes above	reflect Eastern	Standard Time





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	12 Mo	Relative Rating				
Data current as of 31 Mar 2012		Hold	Sell	Buy	Hold	Sell
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% of companies in each rating category that are investment banking clients	44%	42%	40%	47%	42%	43%
Citi Investment Research & Analysis Quantitative World Radar Screen Model Coverage	30%	40%	30%			
% of companies in each rating category that are investment banking clients	23%	23%	19%			
Citi Investment Research & Analysis Quantitative Decision Tree Model Coverage	47%	0%	53%			
% of companies in each rating category that are investment banking clients	48%	0%	47%			
Citi Investment Research & Analysis Asia Quantitative Radar Screen Model Coverage	20%	60%	20%			
% of companies in each rating category that are investment banking clients	24%	22%	21%			
Citi Investment Research & Analysis Australia Radar Model Coverage	51%	0%	49%			
% of companies in each rating category that are investment banking clients	37%	0%	13%			

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10%-20% for Medium-Risk stocks, 15%-30% for High-Risk stocks, and 20%-40% for Speculative stocks); and Sell (3) (5% or less for Low-Risk stocks, 10% or less for Medium-Risk stocks, 15% or less for High-Risk stocks, and 20% or less for Speculative stocks).

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