

Unitech (UNTE.BO)

Buy: Management Call Takeaways – Execution Ramping Up

We spoke to Unitech management to get an update on execution and business. Key takeaways are:

- **Execution ramping up well** — Liquidity concerns have been resolved. Workers at project sites have increased to 20,000 now from ~10,000 at the bottom. Management expects to increase this to 25,000 by March 13 end.
- **Debt has stabilized** — Consolidated net debt at Rs55.7bn (up from Rs54bn post FY12) has more or less stabilized. Unitech has successfully rolled over ~Rs6-7bn of debt due in 1HFY13. Given improved liquidity and business outlook, management expects to successfully roll over balance debt due in 2HFY13.
- **Sustained increase in prices (~5-6% in 2QFY13) will help margins** – Realization in 2QFY13 has increased 16% QoQ to Rs5400 psf. Out of this increase, ~5-6% is from increase in price and remaining increase is due to mix improvement. Company continues to witness steady increase in prices across locations and projects. This increase in prices will help margins after 2-3 quarters, as the impact of legacy projects on margins goes away.
- **Sales bookings to reach ~Rs10bn/quarter in FY14** – Sales bookings will remain steady at ~Rs7-8bn/quarter for next 2-3 quarters as company is not focusing on launching new projects. Management believes that once focus on new launches resumes, sales bookings can go above ~Rs10bn/quarter.
- **Maintain Buy/1H** — Risk/reward looks attractive. Margins/execution/launches are likely to pick up from current levels over next 3-4 quarters. Resolution of the telecom dispute would free up management bandwidth and help execution. Valuations continue to be attractive and are at a discount to adjusted (for auditor's comments) Sep'13E book value of Rs34.

Company Update

Buy/High Risk	1H
Price (29 Nov 12)	Rs30.10
Target price	Rs38.00
Expected share price return	26.2%
Expected dividend yield	0.0%
Expected total return	26.2%
Market Cap	Rs78,751M US\$1,414M

Price Performance (RIC: UNTE.BO, BB: UT IN)



Statistical Abstract

Year to	Net Profit	Diluted EPS	EPS growth	P/E	P/B	ROE	Yield
31 Mar	(RsM)	(Rs)	(%)	(x)	(x)	(%)	(%)
2011A	5,677	2.17	-21.6	13.9	0.7	5.2	0.0
2012A	2,374	0.91	-58.2	33.2	0.7	2.0	0.0
2013E	3,417	1.31	43.9	23.0	0.6	2.8	0.0
2014E	4,617	1.76	35.1	17.1	0.6	3.7	0.0
2015E	6,271	2.40	35.8	12.6	0.6	4.8	0.0

Source: Powered by dataCentral

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Fiscal year end 31-Mar	2011	2012	2013E	2014E	2015E
Valuation Ratios					
P/E adjusted (x)	13.9	33.2	23.0	17.1	12.6
P/E reported (x)	13.9	33.2	23.0	17.1	12.6
P/BV (x)	0.7	0.7	0.6	0.6	0.6
Dividend yield (%)	0.0	0.0	0.0	0.0	0.0
Per Share Data (Rs)					
EPS adjusted	2.17	0.91	1.31	1.76	2.40
EPS reported	2.17	0.91	1.31	1.76	2.40
BVPS	44.36	45.96	47.26	49.03	51.42
NAVps ordinary	na	na	na	na	na
DPS	0.00	0.00	0.00	0.00	0.00
Profit & Loss (RsM)					
Net operating income (NOI)	13,402	7,345	7,585	9,976	13,266
G&A expenses	-4,163	-4,064	-2,616	-3,023	-3,790
Other Operating items	-374	-442	-256	-269	-281
EBIT including associates	8,865	2,839	4,713	6,684	9,195
Non-oper./net int./except.	-404	1,518	286	31	-119
Pre-tax profit	8,461	4,357	5,000	6,714	9,077
Tax	-2,704	-1,896	-1,502	-2,017	-2,725
Extraord./Min. Int./Pref. Div.	-80	-87	-81	-81	-81
Reported net income	5,677	2,374	3,417	4,617	6,271
Adjusted earnings	5,677	2,374	3,417	4,617	6,271
Adjusted EBIT	8,920	2,847	4,721	6,691	9,203
Adjusted EBITDA	9,239	3,281	4,970	6,953	9,476
Growth Rates (%)					
NOI	5.1	-45.2	3.3	31.5	33.0
EBIT adjusted	-14.0	-68.1	65.8	41.7	37.5
EPS adjusted	-21.6	-58.2	43.9	35.1	35.8
Cash Flow (RsM)					
Operating cash flow	9,376	18,621	7,289	-3,517	-7,498
Depreciation/amortization	319	434	249	262	273
Net working capital	3,183	15,689	5,649	-6,581	-12,417
Investing cash flow	-5,857	-6,546	-1,452	-1,131	-1,109
Capital expenditure	-1,384	0	-1,452	-1,131	-1,109
Acquisitions/disposals	0	754	0	0	0
Financing cash flow	-2,907	-13,302	-6,793	7,625	5,641
Borrowings	-2,354	-10,413	-6,793	7,625	5,641
Dividends paid	-587	-6	0	0	0
Change in cash	613	-1,227	-955	2,977	-2,966
Balance Sheet (RsM)					
Total assets	229,873	231,536	230,123	243,386	259,739
Cash & cash equivalent	4,412	3,185	2,230	5,207	2,241
Net fixed assets	32,941	23,156	24,359	25,229	26,064
Total liabilities	113,548	110,580	105,669	114,235	124,236
Total Debt	61,648	57,173	50,380	58,005	63,646
Shareholders' funds	116,325	120,956	124,454	129,151	135,503
Profitability/Solvency Ratios					
EBIT margin adjusted (%)	28.0	11.8	18.0	22.1	24.3
ROE adjusted (%)	5.2	2.0	2.8	3.7	4.8
ROA adjusted (%)	2.2	1.0	1.5	2.0	2.5
Net debt to equity (%)	49.2	44.6	38.7	40.9	45.3
Interest coverage (x)	6.4	5.8	3.9	5.7	6.9

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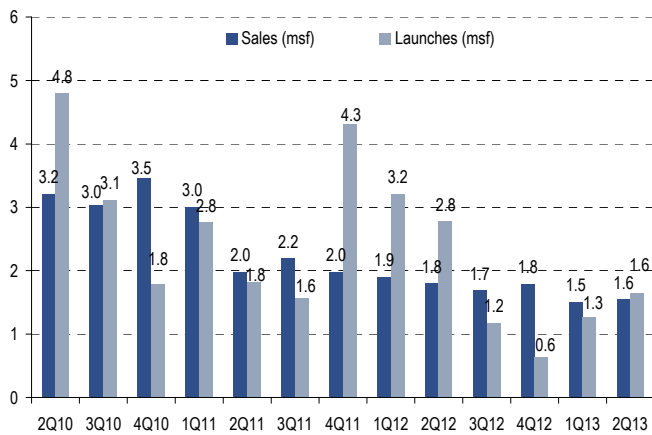


Management Call Takeaways

We spoke to Unitech management to get an update on status of execution and business. Following are key takeaways:

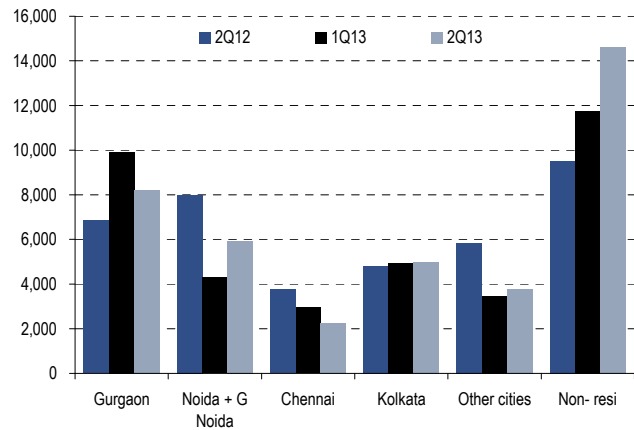
- **Sales bookings to remain steady at ~Rs7-8bn/quarter** – Sales bookings to remain steady at ~Rs7-8bn/quarter for next 2-3 quarters as company is not focusing on launching new projects. Over past some time, no new projects have been launched in Gurgaon and sales have been skewed more towards Noida and Greater Noida. Focus is more on construction and once construction ramps up, company will focus on new launches and sales. **Management believes that once focus on new launches resumes, sales bookings can go above ~Rs10bn/quarter run rate.**
- **~5-6% increase in prices** – Realization in 2QFY13 has increased 16% QoQ to Rs5400 psf. Out of this increase, ~5-6% is from increase in price and remaining is mix improvement. Company continues to witness steady increase in prices.
- **Construction ramp-up is progressing well** – At the peak, the company had 21,000 workers at its project sites. During the slowdown, the number of workers fell by ~40-50%. Over past few months, company has been focusing again on construction and numbers of workers at project sites has increased to 20K now. Management plans to increase number of workers to 25k by FY13 end.
- **Margins to remain subdued over next 2-3 quarters due to legacy projects** – Margins will remain at low levels (~15%) due to pre-March 2009 projects and this will continue for next 2-3 quarters. Most of the revenue relating to pre-March 2009 projects has been booked. However some cost items remain to be booked as there has been a slight cost overrun. Management expects these costs to be booked over next 2-3 quarters.
- **Improving realization to help margins** – However given substantial improvement in realizations, margins should revert to 30% over next 1.5-2 years.
- **Increase in debt is not a cause of concern** – Debt has gone up marginally in 1HFY13. This is because of debt taken for construction activity. Strategy is to maintain debt at these levels. Unitech has successfully rolled over all the debt due in 1HFY13. In 2HFY13 ~Rs6-7bn of debt is due. Given improved liquidity, management believes that there should be no issue in rolling over the debt.
- **Slow pace of delivery of pre-March 2009 projects is being tackled now** - Unitech launched ~25msf of projects before March 2009. Out of this ~13msf has been delivered and ~12msf is pending. Of pending ~12msf, a large chunk is in advanced stages of completion. ~95% of area (of pending ~12msf) is almost complete and corresponding revenue has been recognized. However, there has been a delay in hand-over to customers because of slow pace of finishing by contractors. Since construction is complete, most of the revenue has been billed by contractors. As a result, contractors are slow in doing the finishing work (and finishing is labour intensive). However now Unitech is trying to push contractors to finish the projects and hand over to customers.
- **Promoter pledges** – Promoter pledges have remained at 70%-80% level for quite some time. Promoters have been repaying outstanding debt and debt outstanding against promoters has come down.

Figure 1. Sales continue to be steady, launches see a pickup



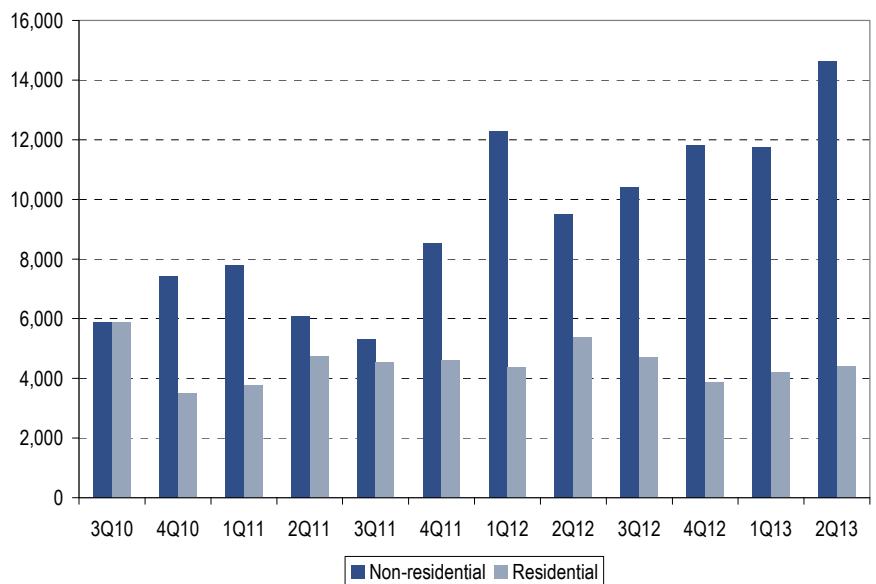
Source: Company, Citi Research

Figure 2. Average realizations have improved



Source: Company, Citi Research

Figure 3. Unitech – Average selling price (Rs/sft) has seen improvement



Source: Company, Citi Research

Figure 4. Execution Snapshot – Projects launched before March 2009

Construction Stage (msf)	3Q11	4Q11	1Q12	2Q12	3Q12	4Q12	1Q13	2Q13
Handover/ Finishing	17.2	17.5	18.3	18.4	19.4	19.5	19.5	19.7
Structure Complete, Internal Work in progress	3.5	3.6	2.8	2.9	2.0	2.4	3.5	3.6
Piling/ Structure Work in Progress	1.9	2.1	1.9	1.9	2.0	1.6	0.5	0.5
Pre-construction	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9
Total	23.5	24.1	23.9	24.1	24.3	24.3	24.3	24.7

Source: Company, Citi Research

Unitech

Company description

Unitech is one of India's largest, most diversified real estate developers with an emerging pan-India presence. It enjoys leadership in the markets of NCR and Kolkata. Its core strengths of land acquisition, reputation in building townships and relationships with governments and customers have enabled it to build a diversified portfolio. Unitech has a landbank of ~8,000 acres with total saleable area of ~440m sq ft spread over Chennai, NCR and Kolkata. Residential projects account for ~80% of the landbank and the balance is in commercial (including IT Parks), retail and hotels. The promoter family holds ~48% stake in the company.

Investment strategy

We rate Unitech Buy/High Risk (1H) with a target price of Rs38. With the telecom overhang now behind us, we believe risk reward is favorable. Valuations are comfortable in a historical context - with the stock trading at a discount to its adjusted book value. Net D/E is also comfortable at ~0.4-0.5x. A pick-up in execution could lead to improving fundamentals. The stock of late has been driven more by newsflow related to its telecom holding, rather than fundamentals - the recent resolution here could free up management bandwidth and bring focus to its core business.

Valuation

Our target price of Rs38 is based on a 25% discount to our Mar'14E NAV of Rs50 which assumes: a) development volume of ~440msf; b) cost of capital of ~16%; c) cap-rates of 11-12%; d) a tax rate of 30%. We set our discount at the higher end relative to larger peer developers, given unfavorable product mix and lower margins in the near term.

Risks

We assign a High Risk rating to Unitech given that the stock is deemed to be relatively volatile by our quantitative risk-rating model (based on stock price movements in the past year) and pending further reduction in debt. Other key risks we see to the stock achieving our valuation target include the following: (1) continued delays in execution (2) poor response to project launches and (3) lower-than-expected margins.

Appendix A-1

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Analyst: Atul Tiwari, CFA
Covered since June 19 2012



	Date	Rating	Target Price	Closing Price
1	23-Aug-10	*2M	*96.00	85.95
2	7-Feb-11	2M	*51.00	44.40
3	30-May-11	2M	*40.00	34.50
4	23-Sep-11	2M	*32.00	27.30

	Date	Rating	Target Price	Closing Price
5	5-Oct-11	2M	*30.00	25.20
6	7-Oct-11	Stock rating system changed		
7	7-Oct-11	*2H	30.00	25.90
8	15-Nov-11	2H	*29.00	24.20

	Date	Rating	Target Price	Closing Price
9	15-Feb-12	2H	*34.00	31.75
10	19-Jun-12	2H	*27.00	20.80
11	12-Oct-12	*1H	*38.00	26.30

* Indicates change

Rating/target price changes above reflect Eastern Standard Time

Unitech (UNTE.BO) Ratings and Target Price History Best Ideas Research Relative Call (3 Month)

Analyst: Atul Tiwari, CFA
Covered since June 19 2012



* Indicates change

Rating/target price changes above reflect Eastern Standard Time

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Data current as of 5 Oct 2012

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Atul Tiwari, CFA; Surendra Goyal, CFA; Rishi V Iyer

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