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### News Roundup

#### Corporate

- The Government-appointed board of **Satyam Computer Services** Ltd on Wednesday sought the **Company Law Board's** nod to induct a strategic investor. The Satyam board also sought the CLB's permission for the allotment of preferential shares and an increase in the authorised share capital of the company to upto Rs200 crore from the current Rs80 crore. (BL)
- Meanwhile, hectic lobbying for board seats in **Maytas Infra** has begun, a day after the government decided to move the Company Law Board (CLB) to oust the current board of Maytas Infra. IFCI, which holds 17% stake in Maytas Infra, on Wednesday pitched for a seat on the new board of Maytas Infra, whenever it is reconstituted. (ET)
- Low-cost carriers **SpiceJet**, **IndiGo** and **GoAir** have cut fares sharply, just a week after they abruptly raised these following a 20 to 25 per cent slump in sales. The effective cut in overall fares, (including taxes and surcharges) comes to above 20%. (BS)

#### Economic and political

- India's fiscal deficit** would shoot to about 7.8 per cent if off-budget items like bonds issued to oil companies are included, said Planning Commission Deputy Chairman Montek Singh Ahluwalia. (Finance Minister Pranab Mukherjee on February 16 projected a fiscal deficit of 6 per cent, without including the off-budget items.) (BS)
- The Indian Government has termed as "economically irrational" the provisions that debar US companies from hiring people holding H-1B visas if they take help under US\$787 bn economic bail out package, which President Barack Obama has signed into law. (ET)
- Reserve Bank of India Governor D. Subbarao yesterday said that there was room to cut interest rates further. "There certainly is room for cutting rates. The question is whether we should cut rates or not, when should we cut rates and by how much," he told reporters in Tokyo. (BS)

Source: ET = Economic Times, BS = Business Standard, FE = Financial Express, BL = Business Line.

### EQUITY MARKETS

India	Change, %			
	18-Feb	1-day	1-mo	3-mo
Sensex	9,015	(0.2)	(3.3)	0.9
Nifty	2,776	0.2	(1.8)	3.5

Global/Regional indices				
	18-Feb	1-day	1-mo	3-mo
Dow Jones	7,556	0.0	(8.8)	(10.3)
FTSE	4,007	(0.7)	(3.4)	(4.8)
Nikkei	7,561	0.4	(8.4)	(8.6)
Hang Seng	12,873	(1.1)	(3.5)	0.4
KOSPI	1,102	(1.0)	(4.3)	8.3

Value traded - India				
	Moving avg, Rs bn			
	18-Feb	1-mo	3-mo	
Cash (NSE+BSE)	105.9	113.8	64.4	
Derivatives (NSE)	411.0	327.2	433	
Deri. open interest	595.0	522	524	

#### Forex/money market

	Change, basis points			
	18-Feb	1-day	1-mo	3-mo
Rs/US\$	49.9	0	129	(9)
10yr govt bond, %	6.1	(3)	8	(139)

#### Commodity market

	Change, %			
	18-Feb	1-day	1-mo	3-mo
Gold (US\$/OZ)	977.5	(0.7)	16.9	33.1
Silver (US\$/OZ)	14.3	(0.4)	28.0	54.5
Crude (US\$/BBL)	39.2	0.3	(9.9)	(19.5)

#### Net investment (US\$m)

	17-Feb	MTD	CYTD
FIs	(121)	19	(1,035)
MFs	(97)	(154)	(333)

#### Top movers -3mo basis

Best performers	Change, %			
	18-Feb	1-day	1-mo	3-mo
Steel Authority Of I	83	0.5	0.6	41.1
Jindal Steel & Powe	1,005	3.1	16.8	40.7
Acc Limited	561	3.4	11.7	40.2
Bajaj Auto Limited	496	4.2	(0.7)	35.7
Power Finance Cor	138	2.4	5.7	31.9

Worst performers				
	18-Feb	1-day	1-mo	3-mo
Housing Developme	79	2.1	(28.4)	(19.8)
Satyam Computer S	49	(3.3)	90.4	(79.2)
Glenmark Pharmac	138	(2.2)	(46.6)	(56.6)
Aban Offshore Limi	397	(4.0)	(33.9)	(49.3)
Punj Lloyd Limited	87	(1.3)	(23.9)	(43.8)

#### Kotak Institutional Equities Research

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**Others****UNPO.BO, Rs99**

Rating	BUY
Sector coverage view	N/A
Target Price (Rs)	140
52W High -Low (Rs)	185 - 65
Market Cap (Rs bn)	45.7

**Financials**

March y/e	2008	2009E	2010E
Sales (Rs bn)	35.2	48.2	53.3
Net Profit (Rs bn)	3.9	5.1	6.8
EPS (Rs)	9.3	11.4	14.8
EPS gth	30.2	21.7	30.4
P/E (x)	10.6	8.7	6.7
EV/EBITDA (x)	6.8	5.1	3.5
Div yield (%)	1.0	1.5	2.0

**Pricing performance**

Perf-1m	Perf-3m	Perf-6m	Perf-1y
(2.9)	5.7	(38.2)	(38.9)

**Shareholding, December 2008**

	% of Pattern Portfolio	Over/(under) weight
Promoters	28.0	-
FIs	35.5	0.4
MFs	19.6	1.0
UTI	-	(0.2)
LIC	-	(0.2)

**United Phosphorus: Playing the global field**

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- **Attractive player in an attractive market**
- **Adjusted earnings growth of 17% in FY2010E**
- **Valuations look attractive after recent price correction; SOTP-based price target of Rs140**
- **Key risks: Acquisition-driven growth model and increasing regulatory scrutiny**

United Phosphorus (UPL) has entrenched itself in global generic crop protection, having diversified effectively across crop types and geographies. We believe this will provide stability amidst the volatility inherent in a business dependent on weather patterns. UPL's low manufacturing costs and significant entry barriers in developed markets make the stock an attractive investment. We initiate coverage on the stock with a BUY recommendation.

**Attractive player in an attractive market**

The global generic pesticide industry is attractive given its growth prospects, high barriers to entry and the cache of patent slated for expiry over the next three years. We believe UPL's access to low-cost manufacturing and increasing distribution capability position it well to ride this opportunity. UPL has been involved in over 20 company and product acquisitions since 1994, most notably, Advanta in the seeds business and Cerexagri in crop protection.

**Adjusted earnings growth of 17% in FY2010E**

We forecast 10% growth in sales in FY2010E with a steady expansion in EBITDA margin driven by the integration of Cerexagri into UPL and lower input prices. FY2009E estimates include losses related to forex of Rs860 mn. We forecast EBITDA margin of 22% in FY2010-11E. We expect RoE to decline in FY2009E due to forex losses and our assumption of conversion of outstanding FCCBs into equity capital. Warrants issued to the founder family will be considered as shares if money is received by UPL before April 2009.

**Valuations look attractive after recent price correction; SOTP-based price target of Rs140**

We arrive at a 12-month price target for UPL of Rs140 based on an SOTP calculation of its earnings stream in various continents. We believe this is a better approach than using a single PE number for the entire company as there is significant difference in profitability across geographies. We have looked at average PE ratios for companies operating in these locations to arrive at the appropriate multiple.

**Key risks: Acquisition-driven growth model and increasing regulatory scrutiny**

The most important risks are regulatory risks in form of approval of products that UPL sells or wants to sell in developed countries. Commodity prices may impact UPL significantly, especially at times of high volatility—as in 2HFY08. The acquisition-driven growth model of UPL faces risks of over-paying, lack of cultural fit and of unknown liabilities becoming a reality at a later date.

**UPL—Forecasts and valuation, March fiscal year-ends, 2007-2011E (Rs mn)**

	Net sales		EBITDA		Net Profit		EPS	ROCE	ROE	P/E
	(Rs mn)	Growth (%)	(Rs mn)	Growth (%)	(Rs mn)	Growth (%)	(Rs)	(%)	(%)	(X)
2007	23,112	38.5	4,285	20.0	2,897	34.0	6.7	8.8	19.2	14.8
2008	35,155	52.1	4,905	14.5	3,945	36.2	8.4	9.3	20.0	11.8
2009E	48,233	37.2	9,477	93.2	5,117	29.7	11.1	19.0	18.7	8.9
2010E	53,271	10.4	11,450	20.8	6,844	33.7	14.8	20.4	20.0	6.7
2011E	58,964	10.7	12,334	7.7	8,012	17.1	17.3	19.4	19.7	5.7

Source: Company, Kotak Institutional Equities estimates.

	PAT (Rs mn)		P/E	Valuation (Rs mn)	
	FY2010E	FY2011E	(X)	FY2010E	FY2011E
India	1,212	1,445	6.0	7,275	8,670
North America	1,689	1,913	6.9	11,652	13,199
Europe	2,035	2,400	7.2	14,651	17,284
RoW	1,589	1,981	6.3	10,012	12,482
Seeds	245	282	8.0	1,959	2,253
<b>Total</b>	<b>6,770</b>	<b>8,021</b>		<b>45,548</b>	<b>53,888</b>
Value per share (Rs)				99	117
Cash per share (Rs)				12	28
<b>Share price target (Rs)</b>					<b>139</b>

Source: Kotak Institutional Equities estimates.

**UPL—abridged profit model, balance sheet, cash model, March fiscal year-ends, 2007-2011E (Rs mn)**

	2007	2008	2009E	2010E	2011E
<b>Profit model</b>					
<b>Net revenues</b>	<b>23,112</b>	<b>35,155</b>	<b>48,233</b>	<b>53,271</b>	<b>58,964</b>
<b>EBITDA</b>	<b>4,285</b>	<b>4,905</b>	<b>9,477</b>	<b>11,450</b>	<b>12,334</b>
EBITDA margin (%)	23.8	19.6	18.9	22.1	21.6
Other income	1,598	2,462	(426)	400	480
Depreciation	1,656	1,522	1,764	2,075	2,200
Net finance cost	1,046	1,688	1,694	2,000	1,400
<b>PBT</b>	<b>3,181</b>	<b>4,156</b>	<b>5,593</b>	<b>7,775</b>	<b>9,214</b>
Tax	525	424	678	1,166	1,474
Minority interests	—	10	10	10	10
Share of profit/(loss) in associate	242	222	213	245	282
<b>Reported net profit</b>	<b>2,897</b>	<b>3,945</b>	<b>5,117</b>	<b>6,844</b>	<b>8,012</b>
<b>Balance sheet</b>					
Total equity	14,954	22,380	30,228	36,009	42,692
Total debt	19,593	15,683	12,926	12,926	12,926
Minority interests	49	60	70	79	89
Deferred tax liabilities	744	1,116	1,276	1,676	2,076
<b>Total liabilities and equity</b>	<b>35,339</b>	<b>39,238</b>	<b>44,500</b>	<b>50,691</b>	<b>57,784</b>
Net fixed assets incl CWIP	18,758	16,556	16,452	16,277	15,977
Investments	3,910	4,070	4,070	4,070	4,070
Net current assets	8,067	10,166	14,778	15,795	16,115
Cash	4,604	8,446	9,200	14,549	21,622
<b>Total assets</b>	<b>35,339</b>	<b>39,238</b>	<b>44,500</b>	<b>50,691</b>	<b>57,784</b>
<b>Ratios</b>					
Diluted EPS (Rs)	6.7	8.4	11.1	14.8	17.3
ROE (%)	19.2	20.0	18.7	20.0	19.7
Debt/equity (%)	131	70	43	36	30

Source: Company, Kotak Institutional Equities estimates.

**Metals****HALC.BO, Rs42**

Rating	ADD
Sector coverage view	Attractive
Target Price (Rs)	55
52W High -Low (Rs)	191 - 38
Market Cap (Rs bn)	72.9

**Financials**

March y/e	2008	2009E	2010E
Sales (Rs bn)	600.1	692.5	475.5
Net Profit (Rs bn)	24.2	13.5	4.1
EPS (Rs)	13.8	7.7	2.4
EPS gth	(10.0)	(44.4)	(69.2)
P/E (x)	3.0	5.4	17.6
EV/EBITDA (x)	5.4	4.9	6.8
Div yield (%)	-	-	-

**Pricing performance**

Perf-1m	Perf-3m	Perf-6m	Perf-1y
(17.9)	(17.2)	(65.4)	(74.4)

**Shareholding, December 2008**

	% of Pattern	Over/(under) Portfolio	weight
Promoters	36.1	-	-
FIs	21.1	0.4	0.1
MFs	3.2	0.3	(0.0)
UTI	-	-	(0.3)
LIC	8.8	0.7	0.3

**Hindalco: Novelis—Steady operational results, however, concerns remain. Maintain ADD**

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- **3QFY09 net loss at US\$1.8 bn, mainly on account of impairment charges, derivative losses**
- **EBITDA at US\$69 mn flat qoq down 54.3% yoy**
- **Maintain ADD rating with TP of Rs55/share (Rs65 earlier)**

Novelis reported 3QFY09 net loss of US\$1.8 bn. Adjusted for impairment loss of US\$1.5 bn and derivative losses of US\$472 mn, the net loss would have been US\$65 mn versus net loss of US\$6 mn in 3QFY08. The company reported a yoy decline of 260 bps in EBITDA margin led largely by (1) a 26% decline in aluminium prices and (2) a 15% decline in overall shipments. Ideally, given that Novelis has booked significant losses of US\$866 mn on account of metal price ceilings over the past three years and given that the current aluminium prices are significantly below contract rates, Novelis should be making significant gains on account of the ceiling contracts, Novelis has informed that it has hedged all its exposure on account of the contracts and would in fact incur a loss of US\$151 mn over the remaining period is a significant negative surprise. Given the continued low profitability outlook, we continue to value Novelis at 0.5X its adjusted book value. We maintain our ADD rating on the stock with a TP of Rs55/share (Rs65/share earlier).

**3QFY09 net loss at US\$1.8 bn led by impairment charges, derivative losses**

Novelis reported 3QFY09 net loss of US\$1.8 bn. The sharp decline in earnings was mainly on account of (1) a goodwill impairment charge of US\$1.5 bn, (2) unrealized derivative loss of US\$472 mn. Adjusted for these items, Novelis reported net loss of US\$65 mn versus net loss/profit of US\$6 mn in 3QFY08. Novelis reported inventory write-down of US\$34 mn for 3QFY09 on account of a sharp fall in LME prices.

**Goodwill impairment of US\$1.5 bn**

In accordance with FASB accounting guidelines, Novelis has recorded a US\$1.5 bn charge based on its assessment of impact on its business due to the recent deterioration in the global economic environment and resulting decrease in the market capitalization of Hindalco and the valuation of its publicly traded 7.25% Senior Notes. Calculation of the goodwill is based on a combination of market approach, income approach and build-up approach. Due to the complexities in determining the fair values, the computation of goodwill is not yet final and is just a fair estimate at this stage.

**Metal price ceiling losses – Strategy gone awfully wrong**

Novelis had entered into metal price ceiling contracts with some of its can customers in 2005 due to intense market competition at that time. The average price at which these ceiling contracts were entered into is estimated at US\$1,800/ton. However, due a sharp surge in LME aluminium prices over the past three years and since these contracts were not hedged, Novelis consistently incurred losses on these accounts which was US\$460 mn in FY2007, US\$230 mn in FY2008 and US\$176 mn in 9MFY2009. Ideally, given that aluminium is now quoting at below US\$1,400/ton, it should be booking significant gains on these contracts. However, Novelis has hedged all the outstanding metal ceiling contract volumes and would in fact be booking a loss of US\$151 mn on account of hedging losses from these contracts—based on the December 31, 2008 aluminium price of US\$1,455/ton.

**Slowdown impacting volumes**

3QFY09 net sales at US\$2.1 bn were down 20% from US\$2.7 bn. This was mainly due to (1) a sharp 26% decrease in LME price, (2) lower volumes on account of reduced demand in North America, Asia and Europe—volumes declined 11%, 25% and 18% respectively in 3QFY09 versus 3QFY08. Meanwhile, overall shipments declined 15% in 3QFY09 to 659 kt versus 772 kt in the corresponding period of the previous year.

**Decline in costs failed to offset lower realizations; EBITDA margin down 260 bps**

The cost of goods sold during 3QFY09 was down US\$451 mn on an absolute basis—however, as a percentage of net sales, it increased to 93% from 90% previously. Novelis also managed to reduce its SG&A costs by US\$27 mn on account of reduction in employee related costs. However, the lower costs were not enough to offset a sharp decline in LME realizations even as average aluminium prices were down 26% in 3QFY09 on a yoy basis. Consequently, 3QFY09 EBITDA margin at 1.9% decline 260 bps resulting in 3QFY09 EBITDA at US\$69 mn versus US\$151 mn in the corresponding period last year.

**Volumes decline as user industries face a slowdown**

The company reported a 13% yoy decline in shipments of flat rolled products in 3QFY09 to 633 kt from 730 kt in 3QFY08. The company has indicated that shipments were impacted by the recent credit crisis and the economic downturn resulting in lower demand from automotive, construction and industrial companies which are the key end-users of Novelis' products. Meanwhile, can sheet shipments also declined as manufacturers resorted to inventory reduction.

**Short-term liquidity to be under pressure**

Novelis expects cash outflows relating to derivative instruments to the extent of US\$580 mn till the end of FY2010, of which US\$260 mn in 4QFY09E. However, of this, US\$160 mn relates to hedges on account of metal price ceilings (not recoverable) while the balance would be recovered through customers albeit with a 30-60 day lag. Novelis has taken an unsecured credit facility of US\$100 mn from a group company to improve its liquidity position—it has already drawn down US\$75 mn. The management expects short term liquidity to be under pressure on account of (1) lower sales on account of slowdown in economic conditions, (2) impact of declining LME on future derivative settlements resulting in cash outflows in the near-term and (3) higher working capital requirements on account of customer payment delays and higher inventory. We note that Novelis has a long-term debt repayment obligation of only US\$22 mn in the next 12 months.

**Valuation**

We value Hindalco's domestic aluminium and copper smelting businesses at 5X FY2010E EBITDA (bottom cycle earnings) and Novelis at 0.5X adjusted price/book. We have adjusted the SPV debt of US\$1 bn taken for the acquisition of Novelis. However, we have not factored in the fact that Hindalco has a very aggressive volume expansion plan of adding 3 mtpa of alumina refining and 1 mtpa of aluminium smelting over the next three years. While earnings would continue to weaken over the next few quarter due to depressed aluminium prices at 0.5X price/book the risks appear to be priced. We maintain our ADD rating on the stock with TP of Rs55/share (Rs 65/share earlier).

**Novelis, Interim results, March fiscal year-ends (US\$ mn)**

	3Q 2009	2Q 2009	3Q 2008	% change	
				qoq	yoy
<b>Operating matrix</b>					
Shipments (kt) (including ingots)	659	808	772	(18.4)	(14.6)
Aluminium prices (US\$/ton)	1,863	2,837	2,520	(34.3)	(26.1)
<b>Quarterly results</b>					
<b>Revenue</b>	<b>2,176</b>	<b>2,959</b>	<b>2,735</b>	(26.5)	(20.4)
<b>Expenditure</b>	<b>(2,107)</b>	<b>(2,890)</b>	<b>(2,584)</b>		
Cost of goods sold	(2,023)	(2,791)	(2,474)		
SG&A	(73)	(89)	(99)		
R&D	(11)	(10)	(11)		
<b>EBITDA</b>	<b>69</b>	<b>69</b>	<b>151</b>	—	(54.3)
Other income	—	—	—		
Depreciation	(107)	(107)	(108)		
EBIT	(38)	(38)	43		
Interest	(44)	(41)	(47)		
Pre-tax profits	(82)	(79)	(4)		
Extra-ordinary items reported	(1,946)	(193)	(43)		
<b>Pre-tax profits - reported</b>	<b>(2,028)</b>	<b>(272)</b>	<b>(47)</b>		
Taxes	199	169	(26)		
Minority interest	9	—	—		
<b>Net income</b>	<b>(1,820)</b>	<b>(103)</b>	<b>(73)</b>	1,667.0	2,393.2
<b>Adjusted net income for taxes</b>	<b>(65)</b>	<b>(30)</b>	<b>(6)</b>		
<b>EBITDA analysis</b>					
Reported EBITDA	69	69	151		
Add: Can sheet losses in N.A.	24	74	45		
Less: Reversal of provision	(53)	(61)	(76)		
<b>Underlying EBITDA</b>	<b>40</b>	<b>82</b>	<b>120</b>	(51.2)	(66.7)
Less: Metal price lag	-	(8)	(9)		
<b>EBITDA adjusted for metal price lag</b>	<b>40</b>	<b>90</b>	<b>129</b>	(55.6)	(69.0)
<b>Calculations</b>					
Realization (US\$/ton)	3,222	3,587	3,444	(10.2)	(6.5)
Underlying EBITDA (US\$/ton)	61	101	155	(40.2)	(61.0)
EBITDA margins (%)	1.9	2.8	4.5		

Source: Company, Kotak Institutional Equities.

**Hindalco Ind. SOTP-based target-price, 2010E ba**

	EBITDA (Rs bn)	EV/EBITDA (X)	EV (Rs bn)	Stake (%)	Attributable EV (Rs bn)	Value (Rs/share)
Hindalco Ind. (India)	25	5.0	123	100.0	123	73
ABML (a)				51.0	1	0.4
Novelis Inc. (b)						22
<b>Total enterprise value</b>					<b>124</b>	<b>95</b>
<b>Less: Debt</b>					<b>71</b>	<b>41</b>
Hindalco Ind. (India)					23	13
AV Minerals (SPV)					48	28
<b>Resultant market capitalization</b>						<b>54</b>
<b>Target price (Rs/share)</b>						<b>55</b>

Notes:

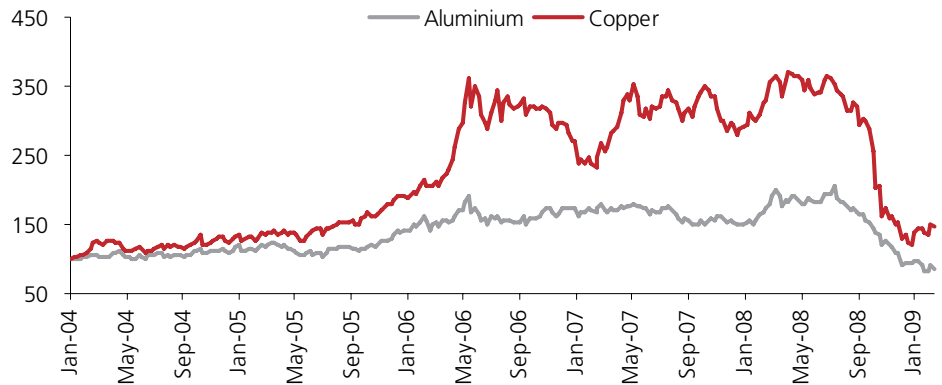
(a) Stake in ABML is valued based on market-capitalization of ABML.

(b) We have valued Novelis at 0.3X P/B given low profitability of the business

Source: Kotak Institutional Equities estimates.

**Commodity prices-back to where they started from**

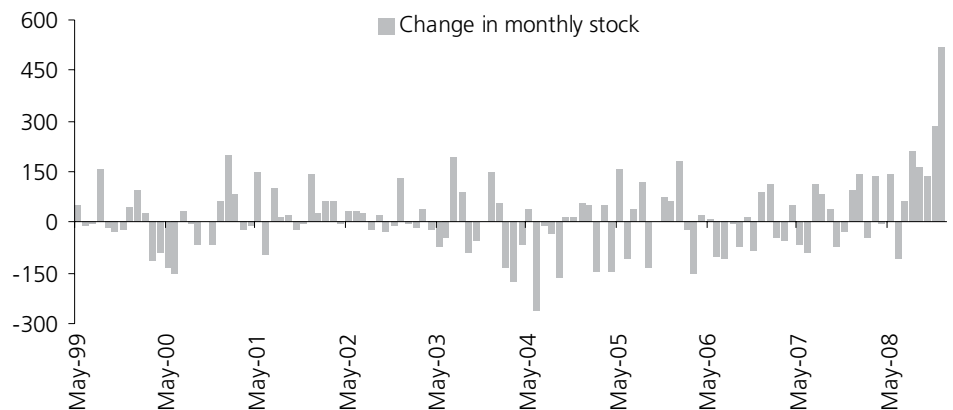
LME metals prices (indexed), Sterlite stock price chart (indexed), March fiscal year-ends



Source: Bloomberg

**Aluminium inventory has jumped to 15-year highs in the last few months**

Reported change in aluminium inventory (monthly, '000 tons)



Source: CRU, Kotak Institutional Equities



**Hindalco (consolidated), Profit model, balance sheet and cash flow model, March fiscal year-ends, 2007-2011E (Rs mn)**

	2007	2008	2009E	2010E	2011E
<b>Profit model (Rs mn)</b>					
Net sales	193,161	600,128	692,547	475,484	570,537
<b>EBITDA</b>	<b>44,306</b>	<b>66,351</b>	<b>61,223</b>	<b>41,706</b>	<b>53,613</b>
Other income	4,091	6,560	5,402	5,740	5,878
Interest	(3,135)	(18,491)	(17,966)	(14,165)	(14,593)
Depreciation	(8,646)	(24,565)	(24,714)	(23,701)	(23,672)
<b>Profit before tax</b>	<b>36,616</b>	<b>29,855</b>	<b>22,522</b>	<b>8,204</b>	<b>19,849</b>
Taxes	(10,064)	(4,355)	(9,199)	(4,194)	(5,544)
<b>Reported net income</b>	<b>27,030</b>	<b>26,238</b>	<b>13,323</b>	<b>4,011</b>	<b>14,306</b>
Minority interest	(161)	(2,206)	(134)	(129)	(129)
Share in profit/(loss) of associates	(12)	(159)	1,157	1,118	1,118
<b>Adjusted net income</b>	<b>26,858</b>	<b>23,873</b>	<b>14,347</b>	<b>5,000</b>	<b>15,295</b>
<b>Fully diluted EPS (Rs)</b>	<b>15.3</b>	<b>13.6</b>	<b>8.2</b>	<b>2.9</b>	<b>8.7</b>
<b>Balance sheet (Rs mn)</b>					
Equity	133,653	172,819	309,785	294,595	297,931
Deferred tax liability	11,630	39,351	42,083	41,746	42,515
Total Borrowings	84,429	323,524	253,519	254,115	282,765
Current liabilities	38,459	172,180	148,595	117,362	130,617
Minority interest	8,503	16,154	16,287	16,416	16,545
<b>Total liabilities</b>	<b>276,673</b>	<b>724,027</b>	<b>770,269</b>	<b>724,234</b>	<b>770,373</b>
Net fixed assets	111,247	280,880	303,527	318,639	335,569
Goodwill on consolidation	-	88,329	88,329	88,329	88,329
Investments	78,741	140,076	142,111	135,632	135,632
Cash	10,345	17,169	15,020	18,753	23,525
Other current assets	76,340	197,573	220,824	162,422	186,860
<b>Total assets</b>	<b>276,673</b>	<b>724,027</b>	<b>770,269</b>	<b>724,234</b>	<b>770,373</b>
<b>Free cash flow (Rs mn)</b>					
Operating cash flow excl. working capital	39,607	46,417	50,601	36,136	46,693
Working capital changes	(5,347)	7,582	(46,834)	27,168	(11,183)
Capital expenditure	(21,905)	(27,507)	(22,647)	(15,112)	(16,930)
<b>Free cash flow</b>	<b>12,354</b>	<b>26,493</b>	<b>(18,881)</b>	<b>48,192</b>	<b>18,580</b>
<b>Ratios</b>					
Debt/equity (incl. goodwill on consolidation) (X)	0.6	1.6	0.8	0.8	0.9
Debt/equity (excl. goodwill on consolidation) (X)	0.6	2.7	1.0	1.1	1.2
Net debt/equity (X)	0.5	2.5	0.9	0.9	1.0
RoAE (%)	18.5	17.7	7.4	2.0	6.1
<b>RoACE (%)</b>	<b>12.2</b>	<b>11.3</b>	<b>4.7</b>	<b>2.3</b>	<b>4.7</b>

Source: Company, Kotak Institutional Equities estimates

**Banking****SREI.BO, Rs37**

Rating	ADD
Sector coverage view	Attractive
Target Price (Rs)	50
52W High -Low (Rs)	191 - 31
Market Cap (Rs bn)	4.3

**Financials**

March y/e	2008	2009E	2010E
Sales (Rs bn)	2.7	4.0	3.8
Net Profit (Rs bn)	1.3	0.8	0.8
EPS (Rs)	11.4	7.3	6.9
EPS gth	57.4	(36.2)	(5.7)
P/E (x)	3.3	5.1	5.4
P/B (x)	0.7	0.4	0.4
Div yield (%)	3.2	6.2	7.5

**Pricing performance**

Perf-1m	Perf-3m	Perf-6m	Perf-1y
(9.5)	(12.1)	(67.0)	(79.3)

**Shareholding, December 2008**

	% of Pattern	% of Portfolio	Over/(under) weight
Promoters	25.1	-	-
FIs	46.8	0.0	0.0
MFs	5.1	0.0	0.0
UTI	-	-	-
LIC	-	-	-

**Srei Infrastructure Finance: To participate in light rail project—ability to fund equity commitment is crucial**

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Manish Karwa : manish.karwa@kotak.com, +91-22-6634-1350

- Srei will lead a consortium to implement a light rail transmit system in Kolkata
- Srei's economic stake in the project is not yet clear, large equity commitment will be a concern
- Near-term stock performance may be under pressure due to a difficult operating environment for core business and Srei's large equity commitments

A consortium led by Srei Infrastructure Finance (Srei) including Chez based Amex group and West Bengal Transport Infrastructure Ltd. (a West Bengal State Government undertaking) will implement a light rail transmit project in Kolkatta for an estimated cost of Rs60 bn. However, Srei's economic stake in this business is not clear at this stage. A large equity commitment for this project will likely exert pressure on Srei's balance sheet and hence will be negative, in our view. Srei had outstanding equity investments of ~Rs2 bn in various road projects as on December 2008. The management has highlighted that it will need to make further equity investments of ~Rs1.5 bn over next 18 months in various road projects and Quipo Telecom (to retain 3% stake in the merged Quippo Telecom). Srei had a standalone networth of Rs7 bn as on December 2008. Thus, the residual equity available for making further investments or supporting the NBFC business is limited to about Rs3.5 bn.

**Srei Infrastructure finance—Sum of parts based valuation**

	Stake (%)	Value of the firm (Rs mn)	Value per share (Rs)	Comments
Project related business and stake in subsidiary		7,295	63	Residual growth model assuming 15% cost of equity
Investments in Quipo	15%			
Quipo Telecom	12%	12,000	12	Pre-merger valuation
<b>Total fair value</b>			<b>75</b>	
Discount to fair value			35%	
<b>Target price</b>			<b>49</b>	

Source: Kotak Institutional equities estimates.



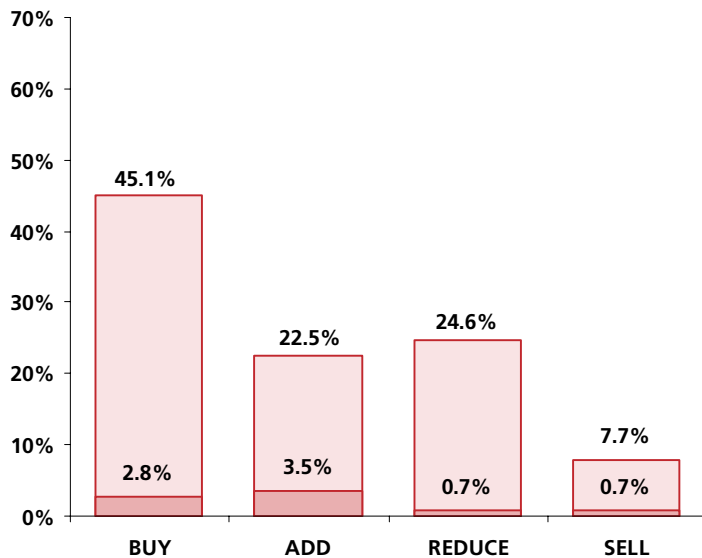




"Each of the analysts named below hereby certifies that, with respect to each subject company and its securities for which the analyst is responsible in this report, (1) all of the views expressed in this report accurately reflect his or her personal views about the subject companies and securities, and (2) no part of his or her compensation was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed in this report: Prashant Vaishampayan, Rahul Jain, Nischint Chawathe."

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- Percentage of companies within each category for which Kotak Institutional Equities and/or its affiliates has provided investment banking services within the previous 12 months.

\* The above categories are defined as follows: Buy = We expect this stock to outperform the BSE Sensex by 10% over the next 12 months; Add = We expect this stock to outperform the BSE Sensex by 0-10% over the next 12 months; Reduce = We expect this stock to underperform the BSE Sensex by 0-10% over the next 12 months; Sell = We expect this stock to underperform the BSE Sensex by more than 10% over the next 12 months. These ratings are used illustratively to comply with applicable regulations. As of 31/12/2008 Kotak Institutional Equities Investment Research had investment ratings on 142 equity securities.

Source: Kotak Institutional Equities

As of December 31, 2008

### Ratings and other definitions/identifiers

#### Rating system

Definitions of ratings

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**ADD.** We expect this stock to outperform the BSE Sensex by 0-10% over the next 12 months.

**REDUCE:** We expect this stock to underperform the BSE Sensex by 0-10% over the next 12 months.

**SELL:** We expect this stock to underperform the BSE Sensex by more than 10% over the next 12 months.

Our target price are also on 12-month horizon basis.

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