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# 4Q plummets; Downgrade to Sell

### 4Q disappoints; PAT down 34% YoY; Rating lowered to Sell

Despite near in-line revenues, Cipla posted a 34% drop in 4Q net profit (Rs1.25bn), about 33% lower than MLe due to a sharp margin drop from poorer product mix and high SG&A. We are consequently lowering FY08E EPS by 14% (Rs9.8 from Rs11.4) and estimate a modest 16% EPS growth for FY09E (Rs11.3). Downgrade to Sell, noting uncertain margin outlook and steep valuations.

### Valuations at significant premium to historical average

Based on our revised estimates, Cipla trades at 25.8x FY08E and 22.4x FY09E earnings, about 23% premium to its 2-year historical average and over 30% premium to the Indian pharmaceutical sector average.

### Sharp 4Q drop due to poor product mix and high SG&A

The primary reason for the profit de-growth in 4Q was due to a sharp 680bp drop in EBITDA margin to 15.7%, which is the lowest in the last 15 quarters. This is due to (a) Sharp 4.6% increase in material costs due to change in product mix, in particular higher volume of anti-retrovirals and lower API sales to regulated markets, and (b) Increase in other expenses by 240bp due to increase in factory overheads and SG&A spend.

### Near-term margin outlook uncertain...

Over the next few quarters too, Cipla will likely continue to face margin pressure largely due to high factory overheads resulting from commissioning of various manufacturing units. We estimate gross margin trend to remain at current levels.

Estimates	(Mar)	

Valuation (Mar)					
Free Cash Flow / Share	(1.09)	0.953	4.00	5.29	NA
Dividend / Share	2.07	2.00	2.00	2.00	NA
EPS Change (YoY)	48.3%	4.9%	14.7%	15.6%	NA
EPS	8.11	8.50	9.75	11.27	NA
Net Income (Adjusted - mn)	6,076	6,608	7,579	8,763	NA
(Rs)	2006A	2007A	2008E	2009E	2010

	2006A	2007A	2008E	2009E	2010
P/E	31.24x	29.79x	25.97x	22.46x	NA
Dividend Yield	0.819%	0.790%	0.790%	0.790%	NA
EV / EBITDA*	29.66x	24.12x	20.69x	17.76x	NA
Free Cash Flow Yield*	-0.416%	0.376%	1.58%	2.09%	NA
EV/Sales	6.85x	5.77x	5.01x	4.27x	NA
* For full definitions of <i>iOmethod</i> <sup>sm</sup> measures, see page 5.					

### Stock Data

Price	Rs253.25
Investment Opinion	C-1-7 to C-3-7
Volatility Risk	HIGH
52-Week Range	Rs178.00-Rs280.35
Mrkt Val / Shares Out (mn)	US\$4,813 / 777.3
Average Daily Volume	247,996
ML Symbol / Exchange	XCLAF / BSE
Bloomberg / Reuters	CIPLA IN / CIPL.BO
ROE (2008E)	20.8%
Net Dbt to Eqty (Mar-2007A)	7.0%
Est. 5-Yr EPS / DPS Growth	20.0% / 0%
Free Float	59.1%



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### Merrill Lynch

27 April 2007

## *iQprofile<sup>™</sup>* Cipla

Key Income Statement Data (Mar)	2006A	2007A	2008E	2009E	2010
(Rs Millions)					
Sales	29,814	35,721	41,090	48,096	NA
Gross Profit	12,594	16,598	18,705	21,859	NA
Sell General & Admin Expense	(5,902)	(8,371)	(9,111)	(10,685)	NA
Operating Profit	5,891	7,186	8,308	9,650	NA
Net Interest & Other Income	1,208	822	824	908	NA
Associates	NA	NA	NA	NA	NA
Pretax Income	7,098	8,008	9,132	10,558	NA
Tax (expense) / Benefit	(1,022)	(1,400)	(1,552)	(1,795)	NA
Net Income (Adjusted) Average Fully Diluted Shares Outstanding	6,076 750	6,608 777	7,579 777	8,763 777	NA NA
	750	111	111	///	NA
Key Cash Flow Statement Data					
Net Income (Reported)	6,076	6,608	7,579	8,763	NA
Depreciation & Amortization	802	1,041	1,286	1,524	NA
Change in Working Capital	(3,805)	(4,075)	(3,004)	(3,583)	NA
Deferred Taxation Charge Other Adjustments, Net	NA (282)	NA 597	NA 747	NA 906	NA NA
Cash Flow from Operations	(282) 2,791	4,171	6,609	900 7,611	NA
Capital Expenditure	(3,610)	(3,430)	(3,500)	(3,500)	NA
(Acquisition) / Disposal of Investments	(3,010) NA	(3,430) NA	(3,300) NA	(3,300) NA	NA
Other Cash Inflow / (Outflow)	(41)	(5,270)	663	(869)	NA
Cash Flow from Investing	(3,652)	(8,700)	(2,837)	(4,369)	NA
Shares Issue / (Repurchase)	0	955	0	0	NA
Cost of Dividends Paid	(1,555)	(1,555)	(1,555)	(1,555)	NA
Cash Flow from Financing	1,152	4,569	(3,690)	(3,145)	NA
Free Cash Flow	(820)	741	3,109	4,111	NA
Net Debt	4,244	2,329	841	40	NA
Change in Net Debt	2,448	(1,915)	(1,489)	(800)	NA
Key Balance Sheet Data					
Property, Plant & Equipment	10,566	13,025	15,239	17,215	NA
Other Non-Current Assets	1,094	6,295	5,632	6,501	NA
Trade Receivables	8,760	10,647	12,450	14,584	NA
Cash & Equivalents	445	484	566	663	NA
Other Current Assets	13,718	16,896	19,594	22,766	NA
Total Assets	34,583	47,347	53,481	61,728	NA
Long-Term Debt	4,689	2,813	1,407	703	NA
Other Non-Current Liabilities	980	999	1,019	1,039	NA
Short-Term Debt	NA	NA	NA	NA	NA
Other Current Liabilities	9,082	10,072	11,569	13,292	NA
Total Liabilities Total Equity	14,751 19,833	13,885 33,462	13,995 39,486	15,035 46,693	NA NA
Total Equity & Liabilities	34,583	47,347	53,480 53,481	40,093	NA
<i>iQmethod</i> <sup>™</sup> - Bus Performance*	34,505	17,077	33,401	01,720	11/1
		10.00/	47.494	47.70/	
Return On Capital Employed	23.0%	18.9%	17.4%	17.7%	NA
Return On Equity	34.4%	24.8%	20.8%	20.3%	NA
Operating Margin	20.3%	20.9%	21.0%	20.8%	NA
EBITDA Margin	22.4%	23.0%	23.3%	23.2%	NA
<i>iQmethod</i> <sup>™</sup> - Quality of Earnings*					
Cash Realization Ratio	0.5x	0.6x	0.9x	0.9x	NA
Asset Replacement Ratio	4.5x	3.3x	2.7x	2.3x	NA
Tax Rate (Reported)	14.4%	17.5%	17.0%	17.0%	NA
Net Debt-to-Equity Ratio	21.4%	7.0%	2.1%	0.1%	NA
Interest Cover	NM	NM	NM	NM	NA
Key Metrics					
Sales Growth (YoY)	32.8%	18.7%	15.2%	17.3%	NA
EBITDA Growth (YoY)	35.0%	22.9%	16.6%	16.5%	NA
Net Income Growth (YoY)	48.3%	8.7%	14.7%	15.6%	NA
Net Profit Margin	20.4%	18.5%	18.4%	18.2%	NA
* For full definitions of <i>iQmethod</i> <sup>sm</sup> measures, see page 5.					

Cipla

### **Company Description**

Cipla is the second largest Indian pharma company by revenues. It exports to various countries, with USA, Europe, South Africa, Australia and Middle East being its five core export markets. India contributes about 55% of total sales. The US & Europe account for 65% of exports. Cipla is the development and manufacturing partner of choice for generic companies like Ivax, Watson and is regarded for its chemistry skills and low-cost manufacturing.

### Stock Data

Price to Book Value	5.0x
Market Cap (US\$ mn)	4,813

### **4QFY07 Results Overview**

Table 1: 4QFY07 and	l year-end	d results of	of Cipla, M	larch fisc	al year-e	nds	
(Rs mn)	4QFY06	4QFY07	YoY (%)	FY06	FY07	YoY (%)	Comments on 4Q
Domestic sales	3,495	3,997	14	15,060	17,523	16.4	Robust domestic market growth in line with expectation
Export Sales	5,266	5,293	0.5	15,136	17,807	17.6	
- Formulations	3,320	3,879	17	10,298	12,978	26.0	Formulation exports marginally lower than MLe
- APIs	1,946	1,415	(27)	4,838	4,829	-0.2	Sharp de-growth in API revenues attributed lower regulated market revenues
Total Revenues	8,762	9,291	6	30,197	35,330	17.0	
Other operating income	392	313	(20)	945	1,340	41.8	Other operating income for 4Q includes Rs242mn technology income from partners (Rs764mn for the full year FY07)
Gross revenues	9,153	9,604	5	31,142	36,671	17.8	
Less: Excise duty	250	219	(13)	1,283	949	-26.0	
Net revenues	8,903	9,385	5	29,859	35,721	19.6	Overall revenues marginally lower than Mle (about 2%)
Raw material consumed	4,313	4,975	15	14,116	17,280	22.4	Sharp increase in material costs attributed to due to change in product mix, in particular higher volume of anti-retrovirals and lower API sales to regulated markets.
% of revenues	48.4%	53.0%	9	47.3%	48.4%	2.3	<u> </u>
Staff cost	426	433	2	1,508	1,843	22.2	
% of revenues	4.8%	4.6%		5.0%	5.2%		
Other Expenses	2,165	2,507	16	7,437	8,371	12.6	
% of revenues	24.3%	26.7%		24.9%	23.4%		
Total Expenditure	6,903	7,915	15	23,061	27,494	19.2	OPM of 15.7% in 4Q is the lowest in last 15 quarters
Operating profit	2,000	1,470	(27)	6,799	8,227	21.0	
OPM (%)	22.5	15.7		22.8	23.0		Increase in material costs and overheads largely led to a pressure on margins
Other income	271	221	(18)	1,216	891	-26.7	
Interest (net)	(33)	(13)	(61)	(114)	(70)	-39.1	
Depreciation	(250)	(261)	4	(802)	(1,041)	29.8	Higher depreciation trend to continue on account of capex commissioning
Pre-tax profits	1,988	1,417	(29)	7,099	8,008	12.8	
Тах	(80)	(160)	99	(1,022)	(1,400)	37.0	
Net income	1,908	1,257.3	(34.1)	6,077	6,608	<i>8.</i> 7	Net profit 34% lower than MLe

Source: Company reports, ML Research

### Update on DPCO

In a recent order, the NPPA (drug regulator) has announced a US\$176mn fine on Cipla in regard to its 7 year old drug overcharging case which Cipla claims that it is not liable to pay. In a worst case scenario, in the event Cipla is finally asked to pay up, then the cash flow impact is twofold (a) one-time payment of US\$176mn, nearly 50% of which is the interest charge; (b) price reduction of the mentioned drugs which could impact about 3-4% of future profits. (Rs 0.5 EPS)

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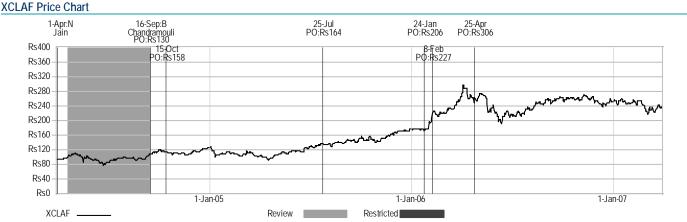
Business Performance	Numerator	Denominator
Return On Capital Employed	NOPAT = (EBIT + Interest Income) * (1 - Tax Rate) + Goodwill	Total Assets – Current Liabilities + ST Debt + Accumulated Goodwill
	Amortization	Amortization
Return On Equity	Net Income	Shareholders' Equity
Operating Margin	Operating Profit	Sales
Earnings Growth	Expected 5-Year CAGR From Latest Actual	N/A
Free Cash Flow	Cash Flow From Operations – Total Capex	N/A
Quality of Earnings		
Cash Realization Ratio	Cash Flow From Operations	Net Income
Asset Replacement Ratio	Сарех	Depreciation
Tax Rate	Tax Charge	Pre-Tax Income
Net Debt-To-Equity Ratio	Net Debt = Total Debt, Less Cash & Equivalents	Total Equity
Interest Cover	EBIT	Interest Expense
Valuation Toolkit		
Price / Earnings Ratio	Current Share Price	Diluted Earnings Per Share (Basis As Specified)
Price / Book Value	Current Share Price	Shareholders' Equity / Current Basic Shares
Dividend Yield	Annualised Declared Cash Dividend	Current Share Price
Free Cash Flow Yield	Cash Flow From Operations – Total Capex	Market Cap. = Current Share Price * Current Basic Shares
Enterprise Value / Sales	EV = Current Share Price * Current Shares + Minority Equity + Net D	Debt + Sales
	Other LT Liabilities	
EV / EBITDA	Enterprise Value	Basic EBIT + Depreciation + Amortization
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Buy	97	46.86%	Buy	25	27.78%
Neutral	100	48.31%	Neutral	32	34.41%
Sell	10	4.83%	Sell	3	33.33%
Investment Rating Distribution: G	obal Group (as of 31 I	Var 2007)			
Coverage Universe	Count	Percent	Inv. Banking Relationships*	Count	Percent
Buy	1562	45.16%	Buy	415	30.09%
Neutral	1615	46.69%	Neutral	446	30.65%
Sell	282	8.15%	Sell	49	19.76%

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