

Telecoms, Media & Technology
Wireless Telecoms
Equity – India

Underweight (V)

Target price (INR)	270.00
Share price (INR)	291.30
Potential total return (%)	-7.3

Performance	1M	3M	12M
Absolute (%)	-7.6	-14.9	-0.9
Relative ^A (%)	-13.7	-14.2	-52.6

Index^A BOMBAY SE SENSITIVE INDEX

RIC BRTI.BO
 Bloomberg BHARTI IN

Market cap (USDm) 24,237
 Market cap (INRm) 1,106,140

Enterprise value (INRm) 1,105,231
 Free float (%)

Note: (V) = volatile (please see disclosure appendix)

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Bharti Airtel (BHARTI)

UW(V): Former Celtel CSO shares views on Africa

- ▶ **Celtel co-founder emphasises infrastructure sharing as an important catalyst for cost reduction...**
- ▶ **...and local management as key to success in Africa**
- ▶ **We remain cautious on the Bharti-Zain deal**

Today, we hosted an investor call with Terry Rhodes, focusing on opportunities and challenges for Bharti Airtel in a post Bharti-Zain deal scenario. Terry Rhodes

(currently director at Eaton Telecom) was co-founder of Celtel International and formerly its Chief Strategy Officer (Zain acquired Celtel in March 2005). Bharti Airtel is in discussion with Kuwait's Zain to buy its African business. The acquisition would give Bharti access to 15 African markets. Below, we paraphrase the views of Terry Rhodes:

Management diversity and cultural understanding are paramount in Africa. Our guest speaker emphasised that it would be a mistake to generalize the African market. As Africa consists of 53 countries, to operate successfully it is important to understand the dynamics of each country, including differences in culture, language and especially regulations. Terry believes Bharti would do well to put in place as few expatriates as possible and have most of its top management from Africa.

Infrastructure sharing is gaining momentum in Africa as operators face cost pressures and capital constraints. Moreover, as operators expand deeper into rural areas, tower sharing helps to reduce costs. The biggest driver of network sharing will be the shift in approach of the biggest operators, who had been unwilling to share network to sustain competitive advantage. Terry observed that there is visible network sharing in the markets of Nigeria, Ghana and South Africa, and that this is likely to pick up in other markets.

Bharti's cost savings and minute factory model could bring down costs at Zain quite significantly. A change in management approach at Zain from growth and spending to growth and cost control could work positively for Bharti. Terry believes network sharing and IT outsourcing would help operators bring down costs. While he expects costs to trend down, he did suggest that they will be higher than in India because of some of the structural costs caused by power shortage and poor infrastructure.

We retain our UW(V) rating and INR270 target price for Bharti shares. Bharti's offer of USD10.7bn to buy Zain's African assets implies 2010e EV/EBITDA of 9.9x, which we find expensive. Per our analysis, the deal would be EPS-dilutive for Bharti. A key upside risk for Bharti would be favourable spectrum policy, enabling consolidation in the Indian wireless space.

Financials & valuation

Financial statements

Year to	03/2009a	03/2010e	03/2011e	03/2012e
Profit & loss summary (INRm)				
Revenue	369,615	400,170	407,332	495,489
EBITDA	151,678	163,876	138,110	175,446
Depreciation & amortisation	-47,581	-59,607	-61,080	-64,803
Operating profit/EBIT	104,097	104,269	77,030	110,642
Net interest	-11,613	5,183	4,836	2,165
PBT	93,073	112,334	86,590	121,734
HSBC PBT	93,073	107,725	86,590	121,734
Taxation	-6,615	-13,984	-14,534	-26,692
Net profit	84,699	96,539	70,145	92,829
HSBC net profit	84,699	91,931	70,145	92,829

Cash flow summary (INRm)

Year to	03/2009a	03/2010e	03/2011e	03/2012e
Cash flow from operations	125,393	159,563	158,408	140,117
Capex	-140,171	-83,776	-162,571	-125,892
Cash flow from investment	-140,171	-83,776	-162,571	-125,892
Dividends	-7,584	0	0	-28,495
Change in net debt	27,531	-67,838	10,521	12,432
FCF equity	-25,221	86,460	2,795	19,077

Balance sheet summary (INRm)

Year to	03/2009a	03/2010e	03/2011e	03/2012e
Intangible fixed assets	40,364	39,419	37,254	35,306
Tangible fixed assets	409,136	439,522	501,808	564,844
Current assets	144,079	165,571	173,839	175,365
Cash & others	49,154	95,763	102,744	95,107
Total assets	603,947	656,133	921,865	994,053
Operating liabilities	170,498	152,552	190,736	193,940
Gross debt	118,801	97,572	115,073	119,868
Net debt	69,646	1,809	12,330	24,761
Shareholders funds	303,945	393,635	603,723	667,901
Invested capital	373,926	396,196	419,421	486,468

Ratio, growth and per share analysis

Year to	03/2009a	03/2010e	03/2011e	03/2012e
Y-o-y % change				
Revenue	36.8	8.3	1.8	21.6
EBITDA	33.4	8.0	-15.7	27.0
Operating profit	36.2	0.2	-26.1	43.6
PBT	21.6	20.7	-22.9	40.6
HSBC EPS	26.3	8.5	-23.7	32.3

Ratios (%)

Year to	03/2009a	03/2010e	03/2011e	03/2012e
Revenue/IC (x)	1.2	1.0	1.0	1.1
ROIC	27.3	22.3	15.4	19.7
ROE	32.2	26.4	14.1	14.6
ROA	18.6	15.6	9.6	10.5
EBITDA margin	41.0	41.0	33.9	35.4
Operating profit margin	28.2	26.1	18.9	22.3
EBITDA/net interest (x)	13.1			
Net debt/equity	22.1	0.4	2.0	3.6
Net debt/EBITDA (x)	0.5	0.0	0.1	0.1
CF from operations/net debt	180.0	8822.5	1284.8	565.9

Per share data (INR)

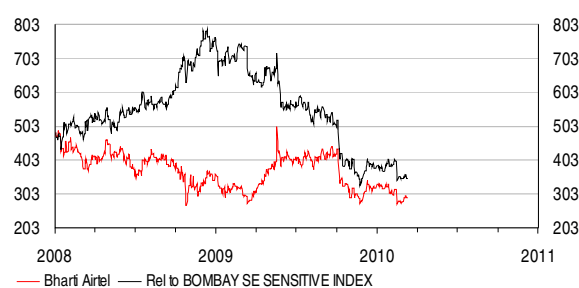
Year to	03/2009a	03/2010e	03/2011e	03/2012e
EPS reported (fully diluted)	22.34	25.46	18.50	24.48
HSBC EPS (fully diluted)	22.34	24.24	18.50	24.48
DPS	2.00	0.00	0.00	7.51
Book value	80.15	103.79	159.19	176.11

Valuation data

Year to	03/2009a	03/2010e	03/2011e	03/2012e
EV/sales	3.2	2.8	2.7	2.3
EV/EBITDA	7.7	6.7	8.1	6.4
EV/IC	3.1	2.8	2.7	2.3
PE*	13.0	12.0	15.7	11.9
P/Book value	3.6	2.8	1.8	1.7
FCF yield (%)	-2.3	7.8	0.3	1.7
Dividend yield (%)	0.7	0.0	0.0	2.6

Note: * = Based on HSBC EPS (fully diluted)

Price relative



Source: HSBC

Note: price at close of 10 Mar 2010

What is the minute factory model?

The minute factory model adopted by Bharti treats airtime as a perishable commodity and attempts to maximise network utilisation (capacity utilisation). The best way to understand this model is to imagine telecom networks as factories generating minutes – they try to maximise throughput by maximising the consumption of minutes. This can be accomplished in two ways: (1) by maximising subscribers per base transceiver station (BTS), and (2) by maximising minutes per subscriber. Consumption of minutes is a function of tariffs and, to achieve high network utilisation, service providers tend to gradually reduce tariffs to benefit from usage buoyancy. This not only drives usage buoyancy but also has a positive read-across for subscriber growth, as it reduces the total cost of owning mobile services for subscribers.

While Bharti has mastered this model, pricing usage structures tends to be driven by industry dynamics rather than operator-specific strategies. Initially, we believe it is unlikely that Zain's African operations will replicate the model completely, opting instead for gradual adoption. Lower-tariff, high-usage models often come with big increases in capex. We note that both Indonesia and China have moved to the low-cost minute model over the past two years, with major spikes in capex to support massive increases in traffic volume.

Valuation and risks

We retain our target price of INR270 on Bharti shares. We value the core business at INR215 per share, on a mix of PE and DCF, and the tower business at INR55 per share. Our target price implies a FY11e PE of 14.7x. For our DCF analysis of the core business, we assume cost of equity at 12% (cost of debt at 11% and target debt to-capital ratio of 15%). We assume WACC at 12% and the terminal growth rate at 1% and a beta of 1.

We value Bharti's tower business – Bharti Infratel and the 42% stake in the Indus Tower JV – at INR62 on DCF, assuming a sliding WACC of 11% and a terminal growth rate of 4%. This implies FY11e EV/tower of cINR3m, which is c40% discount to recent transaction multiples.

Under our research model, for stocks with a volatility indicator, the Neutral band is 10ppt above and below our hurdle rate for Indian stocks of 10.5%, or 0.5-20.5% above the current share price. Our target price of INR270 implies a potential total return of -7.3%, which is below the Neutral band, thus, we maintain our Underweight (V) rating.

A slower-than-expected pick-up in per-second plans, Bharti's ability to retain revenue market share and a significant delay in mobile number portability (MNP) are the key upside risks, in our view.

Bharti Airtel: Target price calculation

(INR/share)	Assumptions	Value
Core business	Providing equal weight to both PE and DCF	215
Tower business	DCF	55
Target price		270

Source: HSBC estimates

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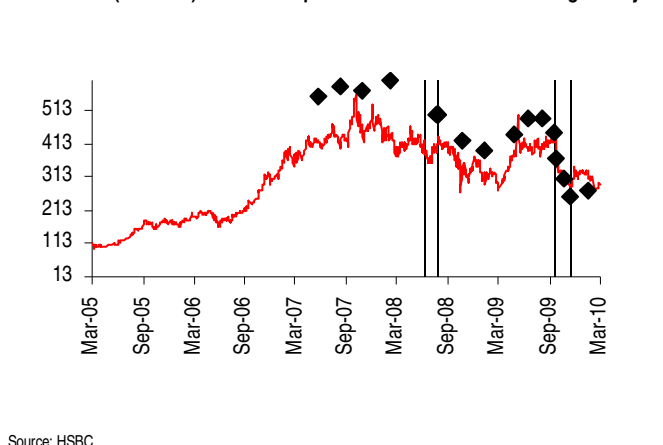
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Neutral (Hold)	37%	(11% of these provided with Investment Banking Services)
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Share price and rating changes for long-term investment opportunities

Bharti Airtel (BRTI.BO) Share Price performance INR Vs HSBC rating history



Source: HSBC

Recommendation & price target history

From	To	Date
Overweight	Overweight	20 June 2008
Overweight	Overweight (V)	30 July 2008
Overweight (V)	Neutral (V)	30 September 2009
Neutral (V)	Underweight (V)	24 November 2009
Target Price	Value	Date
Price 1	555.00	04 June 2007
Price 2	585.00	21 August 2007
Price 3	570.00	07 November 2007
Price 4	603.00	17 February 2008
Price 5	501.50	30 July 2008
Price 6	501.00	04 August 2008
Price 7	421.50	03 November 2008
Price 8	393.00	21 January 2009
Price 9	438.00	04 May 2009
Price 10	488.50	22 June 2009
Price 11	488.50	18 August 2009
Price 12	448.00	30 September 2009
Price 13	368.00	07 October 2009
Price 14	305.00	01 November 2009
Price 15	254.00	24 November 2009
Price 16	270.00	24 January 2010

Source: HSBC

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Company	Ticker	Recent price	Price Date	Disclosure
BHARTI AIRTEL	BRTI.NS	291.30	10-Mar-2010	6, 7

Source: HSBC

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