

## **IVRCL** Infrastructure

| STOCK INFO. BSE Sensex: 14,411 | BLOOMBERG<br>IVRC IN    | 30 Ma  | ay 2007    |          |       |            |      |      |      |      |       | Buy    |
|--------------------------------|-------------------------|--------|------------|----------|-------|------------|------|------|------|------|-------|--------|
| S&P CNX: 4,250                 | REUTERS CODE<br>IVRC.BO | Previo | ous Recomm | iendatio | n:Buy |            |      |      |      |      |       | Rs348  |
| Equity Shares (m)              | 134.7                   | YEAR   | NET SALES  | PAT      | EPS   | EPS        | P/E  | P/BV | ROE  | ROCE | EV/   | EV/    |
| 52-Week Range                  | 460/164                 | END    | (RS M)     | (RS M)   | (RS)  | GROWTH (%) | (X)  | (X)  | (%)  | (%)  | SALES | EBITDA |
| 1,6,12 Rel. Perf. (%)          | 5/-26/8                 | 3/07A  | 23,059     | 1,415    | 10.5  | 20.8       | 33.2 | 3.4  | 15.1 | 13.8 | 2.0   | 19.7   |
| M.Cap. (Rs b)                  | 46.9                    | 3/08E  | 31,915     | 1,711    | 12.7  | 21.0       | 27.4 | 3.0  | 11.6 | 14.6 | 1.5   | 15.0   |
| M.Cap. (US\$ b)                | 1.2                     | 3/09E  | 46,915     | 2,502    | 18.6  | 46.2       | 18.7 | 2.7  | 15.2 | 19.2 | 1.1   | 10.8   |

**Robust financial performance:** During 4QFY07, IVRCL reported revenues of Rs9.9b (up 68% YoY), EBIDTA of Rs1.1b (up 92.3% YoY) and net profit of Rs732m (up 67.1% YoY). EBIDTA margins expanded to 10.8% during 4QFY07 driven by operational leverage. The reported numbers are better than our estimates: revenues Rs8.2b, EBIDTA Rs833m and Net profit Rs371m.

**IVR Prime Urban IPO receives clearance:** IVR PUDL (80% subsidiary of IVRCL) has received observation card from SEBI for its proposed IPO. The management is hopeful of completing the IPO over the next 3-4 months. The company has land bank of 2,299 acres, representing development area of 56.6m sq ft in cities of Hyderabad, Chennai, Bangalore, Pune and Noida.

**Key takeaways from concall:** (1) Robust FY08 guidance: Revenues of Rs33-35b (up 43-52% YoY based on existing order book), EBIDTA margin improvement by 25-50bp (2) Order book as at March 2007 stood at Rs80b, L1 in projects of Rs17b (expected to be awarded over next 6 months) (3) Liability for Sec 80-IA provision stands at Rs766m till FY07.

**Valuation and view**: We expect IVRCL to report net profit of Rs1.7b (up 21% YoY) in FY08 and Rs2.5b in FY09 (up 46.2% YoY). At CMP of Rs348, the stock trades at PER of 33.2x FY07, 27.4x FY08E and 18.7x FY09E. Adjusted for value of BOT (Rs16/sh), Real Estate (Rs122/sh) and HDO (Rs8/sh), the stock trades at PER of 20.8x FY07, 17.2x FY08E and 11.7x FY09E. Maintain **Buy**.

| QUARTERLY PERFORMANCE  |       |       |       |       |       |       |       |       | (R     | s Million) |
|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|--------|------------|
| Y/E MARCH              |       | FY06  | 6     |       |       | FY0   | 7     |       | FY06   | FY07       |
|                        | 1Q    | 2 Q   | 3 Q   | 4 Q   | 1Q    | 2 Q   | 3Q    | 4 Q   |        |            |
| Sales                  | 3,007 | 2,567 | 4,083 | 5,906 | 4,266 | 3,644 | 5,223 | 9,923 | 14,957 | 23,059     |
| Change (%)             | 28.3  | 36.6  | 44.1  | 69.2  | 41.9  | 42.0  | 27.9  | 68.0  | 41.8   | 54.2       |
| EBITDA                 | 235   | 210   | 344   | 558   | 407   | 308   | 556   | 1,073 | 1,343  | 2,301      |
| Change (%)             | 33.3  | 26.0  | 57.8  | 64.9  | 73.3  | 46.5  | 61.8  | 92.3  | 55.3   | 71.4       |
| As of % Sales          | 7.8   | 8.2   | 8.4   | 9.4   | 9.5   | 8.5   | 10.7  | 10.8  | 9.0    | 10.0       |
| Depreciation           | 22    | 24    | 27    | 36    | 38    | 49    | 60    | 69    | 110    | 216        |
| Interest               | 40    | 72    | 85    | 49    | 133   | 103   | 98    | 25    | 253    | 308        |
| Other Income           | 10    | 3     | 4     | 43    | 17    | 55    | 18    | 2     | 57     | 74         |
| PBT                    | 183   | 118   | 235   | 516   | 253   | 211   | 416   | 981   | 1,037  | 1,851      |
| Tax                    | 12    | 6     | 13    | 78    | 42    | 56    | 94    | 249   | 108    | 436        |
| Effective Tax Rate (%) | 6.6   | 5.0   | 5.6   | 15.1  | 16.6  | 26.5  | 22.7  | 25.4  | 10.4   | 23.6       |
| Reported PAT           | 171   | 112   | 222   | 438   | 211   | 155   | 321   | 732   | 930    | 1,415      |
| Adj PAT                | 171   | 112   | 222   | 438   | 261   | 155   | 271   | 732   | 930    | 1,415      |
| Change (%)             | 59.2  | 37.7  | 54.9  | 74.1  | 53.0  | 38.7  | 22.4  | 67.1  | 63.8   | 52.2       |

## Robust financial performance

During 4QFY07, IVRCL reported revenues of Rs9.9b (up 68% YoY), EBIDTA of Rs1.1b (up 92.3% YoY) and net profit of Rs732m (up 67.1% YoY). The EBIDTA margins for the company expanded to 10.8% during 4QFY07, up from 9.4% in 4QFY06 largely driven by operating leverage. The reported numbers are better than our estimates: Revenues Rs8.2b, EBIDTA Rs833m and Net profit Rs371m. Net Interest cost during 4QFY07 declined to Rs25m (vs Rs98m during 3QFY07) as company received interest at ~11.5% on advances of Rs3.8b to IVR Prime Urban Developers (80% subsidiary), which resulted in interest income of Rs70m during 4QFY07.

During FY07, the company reported revenues of Rs23.1b (up 54.2% YoY), EBIDTA of Rs2.3b (up 71.4% YoY) and Net profit of Rs1.4b (up 52.2% YoY). EBIDTA margins for the company improved by 100bps to 10% in FY07. During FY07, IVRCL's consolidated revenues grew by 49.3% YoY to Rs25.2b and net profit after minority interest grew by 56.9% YoY to Rs1.7b.

The company has not provided for withdrawal of tax benefits under Sec 80IA, as the management indicated that the matter is still sub-judice. Appellate Tribunal of Income Tax has set up a Special Bench, and the case would come up for hearing during end July 2007.

#### Robust Order Book ensures revenue visibility

Order backlog stood at Rs80b as at end March 2007 up from Rs57.7b in March 2006 and Rs73b in December 2006. Order intake during FY07 stood at Rs46.3b. Further, IVRCL has emerged as the lowest cost bidder in projects worth Rs17b, of which orders worth Rs14b are from Water segment. During FY07, water segment accounted for 51% of the revenues, roads 15%, power 17% and Housing 17%.

TREND IN ORDER BOOK COMPOSITION (%)

|                   | FY02 | FY03 | FY04 | FY05 | FY06 | FY07 |
|-------------------|------|------|------|------|------|------|
| Water Projects    | 57   | 69   | 58   | 56   | 50   | 56   |
| Roads and Bridges | 33   | 18   | 20   | 19   | 27   | 22   |
| Building          | 10   | 12   | 20   | 17   | 16   | 11   |
| Power             | 0    | 0    | 3    | 8    | 8    | 11   |

Source: Company

## IVR Prime urban IPO cleared by SEBI

IVR Prime Urban Developers (80% subsidiary of IVRCL) has received the observation card from SEBI for its proposed IPO. The management is hopeful of completing the IPO over the next 3-4 months. The company has land bank of 2,299acres, representing a development area of 56.6m sq ft in cities of Hyderabad, Chennai, Bangalore, Pune and Noida. Planned projects include residential, commercial, retail and hotel projects, etc. scheduled for completion by 2011. Post the proposed IPO, IVRCL's stake in IVR PUDL will stand at 62.4%, vs 80% currently.

Based on the valuation reports, the land reserves and development profits of the company is estimated at Rs50.0-55.2b, and after deducting the developer's margins, the Net Present value stands at Rs28.9-31.9b. During FY07, IVR PUDL reported revenues of Rs1.5b (up 8% YoY) and net profit of Rs213m (up 82% YoY).

#### LAND BANK DETAILS

| Joint development agreements with other corporate entities                              | 138.2         |
|---|---------------|
|   | 000.0         |
| Joint development agreements with corporate entities forming part of its promoter group | 398.9         |
| Agreements to enter into joint development  | 92.4          |
| Ranchi Village Project  Joint Development Agreements                                    | 13.8<br>665.1 |
| Own Title   | 116.9         |
| NATURE OF THE LAND  | (IN ACRE      |

Source: Company

#### DEVELOPABLE AREA (M SQ FT)

| 6.8<br>1.9<br><b>40.0</b> | 0.6<br>2.0<br><b>3.1</b> | 10.7                | 0.2<br>-                      | 0.8                               | 1.0                                   | 7.6<br>3.9<br><b>56.6</b>               |
|---------------------------|--------------------------|---------------------|-------------------------------|-----------------------------------|---------------------------------------|---|
|                           |                          |                     | 0.2                           | -                                 | -                                     |   |
| 6.8                       | 0.6                      | -                   | 0.2                           | -                                 | -                                     | 7.6                                     |
|                           |                          |                     |                               |                                   |                                       |   |
| 4.2                       | 0.2                      | -                   | -                             | -                                 | -                                     | 4.4                                     |
| 26.7                      | -                        | 10.0                | 0.3                           | -                                 | 1.0                                   | 38.0                                    |
| 0.6                       | 0.3                      | 0.7                 | 0.5                           | 0.8                               | -                                     | 2.8                                     |
| TIAL                      | ERCIAL                   | PARK                |                               |                                   |                                       |   |
| ESID-                     | COMM-                    | IT H                | OTELS                         | MALLS O                           | THERS                                 | AREAS                                   |
|                           |                          | TYPE                |                               |                                   |                                       | TOTAL                                   |
|                           | 0.6                      | TIAL ERCIAL 0.6 0.3 | TIAL ERCIAL PARK  0.6 0.3 0.7 | TIAL ERCIAL PARK  0.6 0.3 0.7 0.5 | TIAL ERCIAL PARK  0.6 0.3 0.7 0.5 0.8 | TIAL ERCIAL PARK  0.6 0.3 0.7 0.5 0.8 - |

Source: IVR Prime Urban Draft Prospectus

#### IVRCL'S STAKE POST IPO

|              | NO OF SHARES (M) | % STAKE |
|--------------|------------------|---------|
| IVRCL        | 40.0             | 62.4    |
| Promoters    | 10.0             | 15.6    |
| IPO Offering | 14.2             | 22.1    |
| Total        | 64.2             | 100.0   |
|              |                  |         |

Source: Company

## Hindustan Dorr Oliver: robust performance

Hindustan Dorr Oliver reported revenues of Rs2.1b (up 46% YoY), EBIDTA of Rs186m (up by 154% YoY) and Net profit of Rs154m (up 99% YoY). EBIDTA margins improved to 8.9% (vs. 5.1% YoY). The company has an unexecuted order book position of Rs3b, executable over a period of 15-18 months. The company is L1 in EPC projects worth Rs5b for Industrial waste water treatment & recycling projects. The company is also targeting overseas market now and has recently bagged Rs140-150m orders from US. The company aims to achieve exports turnover of US\$10m over the next two years.

HDO is in the process of ramping up its operations in Knowledge Process Outsourcing (KPO) to 200-250 employees at Mumbai and Chennai.

# Key takeaways from the conference call Robust FY08 management guidance

- Revenues of Rs33-35b in FY08 (up 43-52% YoY) based on existing order book
- ∠ EBIDTA margin improvement of 25-50bp YoY
- ✓ Revenue growth of 50% for HDO in FY08

## **BOT** portfolio

IVRCL currently has a BOT portfolio of 4 projects, with combined capital investment of Rs14.6b (IVRCL's share). The management has outlined the progress report on each of these projects

- ✓ **Jallandhar-Amristar Highway** had achieved financial closure and construction activity has commenced. We gather that RoE has increased to ~23%, vs. 19% at the time of bidding due to improvement in traffic estimates.
- Two road projects in Tamil Nadu also achieved financial closure in August 2006, and are in the construction phase. Expected RoE on both these projects are in the range of 22.5-25%.
- Chennai Desalination project has also achieved the financial closure and the project has also entered the construction phase.

| IVRCL'S BOT PORTFOLIO (RS B)          |      |
|---------------------------------------|------|
| Desalination Plant, Chennai           | 3.8* |
| Jallandhar - Amritsar Highway         | 2.3  |
| Salem - Kumarapalayam Road, Tamilnadu | 8.5  |
| Total                                 | 14.6 |

<sup>\*</sup> IVRCL has a 75% stake, with project cost at Rs5b

Source: Company

#### Valuations and view

We expect IVRCL to report net profit of Rs1.7b (up 21% YoY) in FY08 and Rs2.5b in FY09 (up 46.2% YoY). We factor in impact of higher taxes due to withdrawal of Sec 80IA benefits. At CMP of Rs348, the stock trades at PER of 33.2x FY07, 27.4x FY08E and 18.7x FY09E Adjusted for the value of BOT (Rs16/sh), Real Estate (Rs122/sh) and HDO (Rs8/sh), the stock quotes at PER of 20.8x FY07, 17.2x FY08E and 11.7x FY09E. Maintain **Buy**.

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#### SUM OF PARTS VALUE

|                            | BUSINESS     | METHOD           | VALUATION | VALUE  | VALUE   | RATIONALE                                  |
|----------------------------|--------------|------------------|-----------|--------|---------|--|
|                            | SEGMENT      |                  | (X)       | (RS M) | (RS/SH) |  |
| IVRCL Standalone           | Construction | FY09E PER (x)    | 12        | 30,018 | 223     | At par with industry average               |
| Subsidiaries               |              |                  |           |        |         |  |
| Hindustan Dorr Oliver      | Engineering  | Rs/Sh            | 430       | 1,021  | 8       | 20% discount to current stock price        |
| IVR Prime Urban Developers | Real Estate  | Land Value, plus | S         | 16,474 | 122     | Based on lower range of Cushman and        |
|                            |              | development pro  | ofits     |        |         | Wakefields valuation report; IVRCL's stake |
|                            |              |                  |           |        |         | post IPO at 62.4%; holding company         |
|                            |              |                  |           |        |         | discount of 20%; corporate tax rate of 34% |
| BOT Projects               |              |                  |           |        |         |  |
| A) Projects under Constru  | ction Phase  |                  |           |        |         |  |
| Chennai Desalination       | Desalination | Book Value       |           | 250    | 2       | Book Value of investments till March 2007  |
| Project                    | project      |                  |           |        |         |  |
| Jallandhar Amritsar        | BOT Road     | Book Value       |           | 413    | 3       | Book Value of investments till March 2007  |
| Road Project               |              |                  |           |        |         |  |
| Tamil Nadu Road            | BOT Roads    | Book Value       |           | 1,451  | 11      | Book Value of investments till March 2007  |
| Projects (2 Nos)           |              |                  |           |        |         |  |
| Total                      |              |                  |           | 49,626 | 368     |  |

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# IVRCL Infrastructure: an investment profile

## **Company description**

IVRCL is a Hyderabad-based construction company incorporated in 1987 and promoted by Mr. E. Sudhir Reddy. It's niche and key area of operation is the 'water' segment, under which it executes industrial projects, irrigation works, desalination projects and builds sewerage systems. During FY06, ~51% of the revenues were earned from this division and the company had a 28% strike rate of order procurement. The company has also geared up in terms of pre-qualifications to bid for large road projects independently and has started bidding for BOT projects as well.

## Key investment arguments

- Reported order backlog at the end of March 2007 is Rs80b, representing book to bill ratio of 3.5x FY07 revenue.
- Has one of the largest BOT portfolio with diversified presence in roads and desalination projects.
- Fund Raising in IVR PUDL can unlock sizeable value.

## Key investment risks

- Promoter stake is low at 9% as on March 2007.
- BOT projects depress initial RoE.
- Retention of experienced personnel is a challenge; with increased traction, there are constraints in execution.

#### COMPARATIVE VALUATIONS

|               |       | IVRCL | HCC  | NCC  |
|---------------|-------|-------|------|------|
| P/E (x)       | FY08E | 27.4  | 23.6 | 18.5 |
|               | FY09E | 18.7  | 15.9 | 13.5 |
| P/BV (x)      | FY08E | 3.0   | 1.9  | 1.5  |
|               | FY09E | 2.7   | 1.7  | 1.3  |
| EV/Sales (x)  | FY08E | 1.5   | 1.0  | 1.2  |
|               | FY09E | 1.1   | 0.9  | 1.0  |
| EV/EBITDA (x) | FY08E | 15.0  | 10.6 | 12.4 |
|               | FY09E | 10.8  | 8.4  | 9.8  |

#### SHAREHOLDING PATTERN (%)

|               | V - 7  |        |        |
|---------------|--------|--------|--------|
|               | MAR.07 | DEC.06 | MAR.06 |
| Promoter      | 10.0   | 10.4   | 12.9   |
| Domestic Inst | 13.3   | 16.2   | 27.4   |
| Foreign       | 58.6   | 55.3   | 38.4   |
| Others        | 18.1   | 18.1   | 21.3   |

## Recent developments

IVR PUDL has received observation card from SEBI regarding its IPO, which is positive.

### Valuations and view

- ✓ We expect IVRCL to report net profit of Rs1.7b in FY08 and Rs2.5b in FY09.
- At CMP of Rs348, the stock trades at PER of 33.2x FY07, 27.4x FY08E and 18.7x FY09E.
- Adjusted for the value of BOT (Rs16/sh), Real Estate (Rs122/sh) and HDO (Rs9/sh), the stock trades at PER of 20.8x FY07, 17.2x FY08E and 11.7x FY09E. Maintain **Buy**.

#### Sector view

- Slowdown associated with change in central government is now behind us and next three years are expected to be eventful with increased investments in new verticals apart from the traditional ones leading to a surge in order books
- There is scope of EBIDTA margin expansion with the increase in the size and scope of orders
- BOT ventures could unlock sizable value
- Real estate projects could also be immensely value accretive

#### EPS: MOST FORECAST VS CONSENSUS (RS)

|      | MOST     | CONSENSUS | VARIATION |
|------|----------|-----------|-----------|
|      | FORECAST | FORECAST  | (%)       |
| FY08 | 12.7     | 15.9      | -20.3     |
| FY09 | 18.6     | 20.4      | -8.9      |

#### TARGET PRICE AND RECOMMENDATION

| CURRENT    | TARGET     | UPSIDE | RECO. |
|------------|------------|--------|-------|
| PRICE (RS) | PRICE (RS) | (%)    |       |
| 348        | 368        | 5.7    | Buy   |

### STOCK PERFORMANCE (1 YEAR)



| INCOME STATEMENT  |        |        |        | (Rs    | Million) |
|-------------------|--------|--------|--------|--------|----------|
| Y/E MARCH         | 2005   | 2006   | 2007E  | 2008E  | 2009E    |
| Net Sales         | 10,547 | 15,214 | 23,059 | 31,915 | 46,915   |
| Change (%)        | 36.4   | 44.2   | 516    | 38.4   | 47.0     |
| Total Expenditure | 9,682  | 13,871 | 20,757 | 28,645 | 41,960   |
| EBITDA            | 865    | 1,343  | 2,301  | 3,270  | 4,955    |
| % of Net Sales    | 8.2    | 8.8    | 10.0   | 10.2   | 10.6     |
| Depreciation      | 80     | 110    | 216    | 276    | 353      |
| Interest          | 214    | 253    | 308    | 482    | 901      |
| Other Income      | 24     | 57     | 74     | 77     | 85       |
| PBT               | 595    | 1,037  | 1,851  | 2,589  | 3,784    |
| Tax               | 28     | 108    | 436    | 878    | 1,283    |
| Rate (%)          | 4.6    | 10.4   | 23.6   | 33.9   | 33.9     |
| Reported PAT      | 567    | 930    | 1,415  | 1,711  | 2,502    |
| Adjusted PAT      | 567    | 930    | 1,415  | 1,711  | 2,502    |
| Change (%)        | 68.9   | 63.8   | 52.2   | 21.0   | 46.2     |

| BALANCE SHEET           |        |        |        | (Rs    | Million) |
|-------------------------|--------|--------|--------|--------|----------|
| Y/E MARCH               | 2005   | 2006   | 2007E  | 2008E  | 2009E    |
| Share Capital           | 170    | 214    | 269    | 269    | 269      |
| Share Application Money | 1,454  | 0      | 0      | 0      | 0        |
| Reserves                | 2,407  | 4,555  | 13,716 | 15,171 | 17,297   |
| Net Worth               | 4,030  | 4,769  | 13,986 | 15,440 | 17,567   |
| Loans                   | 2,472  | 6,786  | 5,731  | 6,858  | 9,022    |
| Deffered Tax Liability  | 30     | 41     | 0      | 0      | 0        |
| Capital Employed        | 6,532  | 11,597 | 19,717 | 22,298 | 26,589   |
| Gross Fixed Assets      | 1,107  | 1,580  | 2,946  | 3,946  | 5,046    |
| Less: Depreciation      | 366    | 473    | 703    | 979    | 1,332    |
| Net Fixed Assets        | 741    | 1,107  | 2,244  | 2,967  | 3,714    |
| Capital WIP             | 216    | 266    | 150    | 150    | 300      |
| Investments             | 316    | 2,765  | 3,260  | 5,260  | 6,760    |
| Curr. Assets            | 11,607 | 13,002 | 22,592 | 25,736 | 33,130   |
| Inventory               | 178    | 286    | 433    | 599    | 880      |
| Debtors                 | 3,066  | 4,765  | 6,633  | 9,181  | 13,496   |
| Cash & Bank Balance     | 4,527  | 2,443  | 7,194  | 4,682  | 2,180    |
| Loans & Advances        | 787    | 1,156  | 1,769  | 2,448  | 3,599    |
| Other Current Assets    | 3,050  | 4,352  | 6,562  | 8,826  | 12,974   |
| Current Liab. & Prov.   | 6,348  | 5,543  | 8,529  | 11,815 | 17,315   |
| Creditors               | 3,470  | 3,818  | 5,971  | 8,240  | 12,071   |
| Other Liabilities       | 2,791  | 1,573  | 2,385  | 3,301  | 4,852    |
| Provisions              | 87     | 152    | 173    | 274    | 393      |
| Net Current Assets      | 5,259  | 7,459  | 14,063 | 13,921 | 15,814   |
| Application of Funds    | 6,532  | 11,597 | 19,717 | 22,298 | 26,589   |
| E: MOSt Fatimatas       |        |        |        |        |          |

E: M OSt Estimates

| Y/E MARCH 2005 2006 2007E 2008E<br>Basic (Rs) | 2009E |
|---|-------|
| Basic (Rs)                                    | 40.0  |
|   | 40.0  |
| Adjusted EPS 6.7 8.7 10.5 12.7                | 18.6  |
| Growth (%) -9.4 30.1 20.8 21.0                | 46.2  |
| Cash EPS 7.6 9.7 12.1 14.8                    | 212   |
| Book Value 47.5 44.6 103.8 114.6              | 130.4 |
| DPS 0.7 10 1.0 1.7                            | 2.4   |
| Payout (incl. Div. Tax.) 12.7 13.5 11.0 13.0  | 13.0  |
| Valuation (x)                                 |       |
| P/E (standalone) 40.1 33.2 27.4               | 18.7  |
| Cash P/E 35.8 28.8 23.6                       | 16.4  |
| EV/EBITDA 38.2 19.7 15.0                      | 10.8  |
| EV/Sales 3.4 2.0 15                           | 1.1   |
| Price/Book Value 7.8 3.4 3.0                  | 2.7   |
| Dividend Yield (%) 316 38.7 63.9              | 93.4  |
| Profitability Ratios (%)                      |       |
| RoE 18.4 21.1 15.1 11.6                       | 15.2  |
| RoCE 15.2 14.2 13.8 14.6                      | 19.2  |
| Turnover Ratios                               |       |
| Debtors (Days) 106 114 105 105                | 105   |
| Inventory (Days) 6 7 7 7                      | 7     |
| Creditors. (Days) 137 105 0 0                 | 0     |
| Asset Turnover (x) 2.0 17 15 15               | 1.9   |
| Leverage Ratio                                |       |
| Debt/Equity (x) 0.6 14 0.4 0.4                | 0.5   |

| CASH FLOW STATEMENT       |       |        |        | (Rs    | Million) |
|---------------------------|-------|--------|--------|--------|----------|
| Y/E MARCH                 | 2005  | 2006   | 2007E  | 2008E  | 2009E    |
| PBT before Extraordina    | 595   | 1,037  | 1,851  | 2,589  | 3,784    |
| Add : Depreciation        | 80    | 110    | 216    | 276    | 353      |
| Interest                  | 214   | 253    | 308    | 482    | 901      |
| Less : Direct Taxes Paid  | 28    | 108    | 436    | 878    | 1,283    |
| (Inc)/Dec in WC           | 1,227 | -4,284 | -1,853 | -2,371 | -4,395   |
| CF from Operations        | 2,088 | -2,991 | 86     | 99     | -639     |
| (Inc)/Dec in FA           | -356  | -526   | -1,236 | -1,000 | -1,250   |
| (Pur)/Sale of Investments | -95   | -2,448 | -495   | -2,000 | -1,500   |
| CF from Investments       | -451  | -2,975 | -1,732 | -3,000 | -2,750   |
| (Inc)/Dec in Networth     | 1,351 | -54    | 7,916  | 0      | 0        |
| (Inc)/Dec in Debt         | 590   | 4,315  | -1,055 | 1,127  | 2,164    |
| Less : Interest Paid      | 214   | 253    | 308    | 482    | 901      |
| Dividend Paid             | 72    | 125    | 156    | 257    | 376      |
| CF from Fin. Activity     | 1,655 | 3,882  | 6,397  | 388    | 888      |
| Inc/Dec of Cash           | 3,292 | -2,084 | 4,752  | -2,513 | -2,501   |
| Add: Beginning Balance    | 1,234 | 4,527  | 2,443  | 7,194  | 4,682    |
| Closing Balance           | 4,526 | 2,443  | 7,195  | 4,682  | 2,180    |

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# NOTES

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| Disclosure of Interest Statement                        | IVRCL Infrastructure |
|---|----------------------|
| 1. Analyst ownership of the stock                       | No                   |
| 2. Group/Directors ownership of the stock               | No                   |
| 3. Broking relationship with company covered            | No                   |
| 4. Investment Banking relationship with company covered | No                   |

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