



## Offshore Services Industry

June 20, 2008

### SECTOR COVERAGE

|                          |                          |
|--------------------------|--------------------------|
| <b>Industry</b>          | <b>Offshore Services</b> |
| <b>Industry View</b>     | <b>ATTRACTIVE (AT)</b>   |
| <b>Aban Offshore Ltd</b> |                          |
| <b>Rating</b>            | <b>BUY</b>               |
| CMP (Rs.)                | 3567                     |
| Market Cap (Rs.Mn.)      | 137472                   |
| Share Cap (Rs.Mn.)       | 77                       |
| 52 Wk High/Low           | 5555/2258                |
| Avg. Vol. (Daily)        | 61887                    |
| Face Value (Rs)          | 2                        |
| Target Price (Rs.)       | 4888                     |

|                           |               |
|---------------------------|---------------|
| <b>Great Offshore Ltd</b> |               |
| <b>Rating</b>             | <b>REDUCE</b> |
| CMP (Rs.)                 | 581           |
| Market Cap (Rs.Mn.)       | 22136         |
| Share Cap (Rs.Mn.)        | 381           |
| 52 Wk High/Low            | 1145/556      |
| Avg. Vol. (Daily)         | 29629         |
| Face Value (Rs)           | 10            |
| Target Price(Rs.)         | 654           |

|                                      |            |
|--------------------------------------|------------|
| <b>Garware Offshore Services Ltd</b> |            |
| <b>Rating</b>                        | <b>BUY</b> |
| CMP (Rs.)                            | 186        |
| Market Cap (Rs.Mn.)                  | 4430       |
| Share Cap (Rs.Mn.)                   | 238        |
| 52 Wk High/Low                       | 361/161    |
| Avg. Vol. (Weekly)                   | 29199      |
| Face Value (Rs)                      | 10         |
| Target Price(Rs.)                    | 257        |

### "Barrels" of Opportunity

Crude oil continues to surge and is consistently breaking its lifetime highs. At USD135/barrel, the price of crude has increased by 29% over the past 3 months and by 95% during the past 1 year. In this scenario high activity is being witnessed worldwide in the search for crude. Oil companies are increasing their budgetary allocation to E&P (Exploration & Production) activities for the coming years. A key beneficiary of this increase in exploratory budgets would be Offshore Services Companies, who provide supporting services such as Drilling assets, Offshore support vessels (OSV's), Seismic data collection, Marine construction etc. During the past 3 years the day rates of drilling assets (Rigs) have already gone up by 200%. The present asset utilization rates of Jack Up Rigs & Semi Submersibles are ~93% & 90% respectively, indicating strong global demand for drilling assets and OSV's. We believe Offshore services companies that have a global presence, modern fleet of assets and planned inflow of new assets during the next 12-18 months would benefit the maximum. We initiate coverage on the industry with Attractive rating and a "Buy" rating on Aban Offshore & Garware Offshore Services and a "Reduce" rating on Great Offshore.

#### Substantial increase in the day rates of offshore assets

The rally in crude prices witnessed over the past 3 years has led to a substantial increase in the day rates of drilling assets & OSV's. The average day rate for a 350 feet Jack Up Rig has increased from ~USD58,000 during FY05 to USD1,85,000 during FY08. The increase in day rates is also due to the fact that very few offshore assets were added to the global fleet during the last decade, as crude prices were low. Lesser addition of offshore assets to the global fleet combined with the strong rally in crude oil has resulted in increased demand for offshore assets.

#### Oil exploration likely to shift more towards the Offshore space

Approximately 85% of India's oil reserves lie in the offshore space and only ~20% of the sedimentary basins are explored till date, suggesting increased activity in the offshore space going forward. Also the present scenario of high crude prices has made deep water & ultra-deep water exploration economically viable. More activity is envisaged in the deep-water segment & globally offshore services companies are looking to acquire deep-water capable assets. In India, Great Offshore is planning to acquire a Semi Submersible sixth generation Rig, capable of drilling in the ultra-deep water space.

#### Indian companies are expanding their offshore fleet

Indian companies have planned for timely addition of new offshore assets during the coming 12 months. Aban Offshore is adding two 350 feet Jack Up Rigs & two 375 feet Jack Up Rigs to its fleet during FY09. Great Offshore is increasing its fleet size by adding 1 Jack Up Rig and 1 MSV and Garware Offshore is adding 5 OSV's and 1 construction barge by July 2009. Indian companies are expanding their fleet size at the right time envisaging the strong demand for offshore assets in the market place. Indian companies have a presence globally and have served reputed clients such as British Gas, Chevron, Petronas, Cairn, Exxon Mobil, Hardy Exploration etc.

**Globally asset utilization rates of offshore assets are running high and day rates are expected to remain strong in the coming years. We are positive on offshore services companies that have a diversified customer base & geographical presence, possess a young fleet of offshore assets and have planned addition of new offshore assets during the next 1 year.**

## Table of Contents

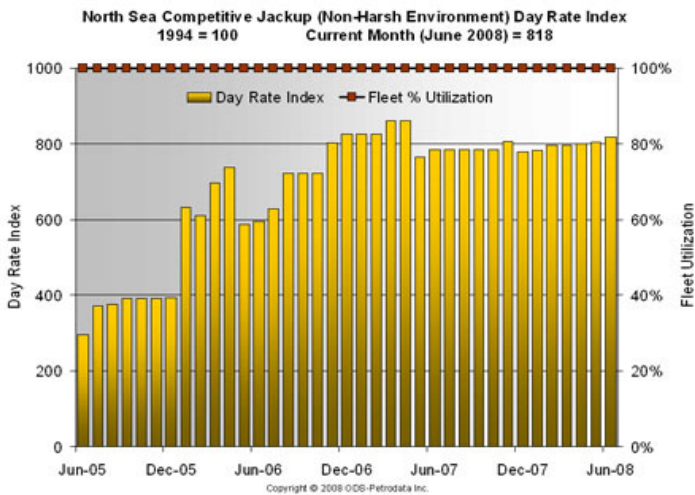
|  |           |
|--|-----------|
| <b>Industry Overview .....</b>                               | <b>3</b>  |
| Day Rates have increased Substantially.....                  | 3         |
| Global utilization rates of competitive drilling assets..... | 4         |
| Global Offshore production & spend details.....              | 7         |
| Global Energy Investment Outlook.....                        | 9         |
| Indian Oil & Gas Scenario.....                               | 10        |
| NELP Details .....   | 11        |
| <b>Detailed Initiating Coverage .....</b>                    | <b>13</b> |
| <b>Aban Offshore Limited .....</b>                           | <b>14</b> |
| Investment case .....  | 15        |
| Valuations .....   | 16        |
| Price Target Derivation .....                                | 17        |
| Company –In depth .....                                      | 19        |
| Earnings Outlook & Financials.....                           | 23        |
| Detailed Financials .....                                    | 25        |
| <b>Great Offshore Limited.....</b>                           | <b>29</b> |
| Investment case .....  | 30        |
| Valuations .....   | 31        |
| Price Target Derivation .....                                | 32        |
| Company –In depth .....                                      | 34        |
| Earnings Outlook & Financials.....                           | 39        |
| Detailed Financials .....                                    | 42        |
| <b>Garware Offshore Services Limited.....</b>                | <b>46</b> |
| Investment case .....  | 47        |
| Valuations .....   | 48        |
| Price Target Derivation .....                                | 49        |
| Company –In depth .....                                      | 51        |
| Earnings Outlook & Financials.....                           | 55        |
| Detailed Financials .....                                    | 59        |
| <b>Appendix.....</b>   | <b>63</b> |
| Offshore Asset details.....                                  | 63        |
| South East Asia Rig Count Details .....                      | 65        |

## INDUSTRY OVERVIEW

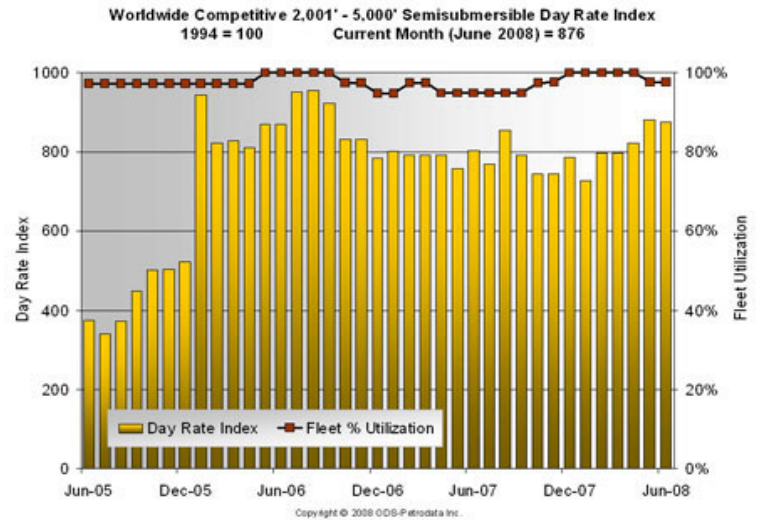
### Day rates have increased substantially

During the past 3 years day rates of offshore drilling assets have increased substantially by over 200%. The reason being the rally witnessed in crude prices over the past 2-3 years, which has led to increased exploration activity worldwide and also due to lesser addition of offshore drilling assets over the past decade. The day rates for a 300+ feet Jack Up Rig has increased from ~USD60,000 during 2005 to USD1,85,000 during 2008.

**Chart 1: Day rate trends of Jack up rigs**



**Chart 2: Day rate trends of Semisubmersibles**



Source: ODS Petrodata

### Rally in crude prices

Global crude prices have rallied for the past 3 years and are close to USD135 per barrel. High crude prices have led to an increase in the budgetary allocation for E&P activities by Oil companies, thereby resulting in increased demand for offshore services. Also the present scenario of high crude prices has made deep water & ultra deep-water exploration economically viable. The coming years would see an increase in exploration activities in the offshore space, resulting in increased demand for Rigs, OSV's, Marine construction & offshore consultancy services.

**Chart 3: Price of Brent crude**



Source: Capitaline

**Global utilization rates of competitive drilling assets are high**

Competitive drilling assets are the Rigs owned by the Offshore serviceproviders such as Aban. Globally the utilization rates of competitive drilling assets have been high over the past 1 year, indicating strong demand in the market place. With an increase in the budgets for E&P activities by Oil companies, the demand for drilling assets is expected to be strong going forward, leading to high utilization rates and strong day rates.

**Table 1 : Utilization rates of competitive offshore Rig fleet (World wide)**

|            | Drillships |    |             | Jackups |     |             | Semisubs |     |             |
|------------|------------|----|-------------|---------|-----|-------------|----------|-----|-------------|
|            | W          | A  | Utilization | W       | A   | Utilization | W        | A   | Utilization |
| June -08*  | 29         | 36 | 81%         | 334     | 373 | 89%         | 136      | 158 | 86%         |
| May-08     | 25         | 36 | 69%         | 332     | 370 | 90%         | 133      | 157 | 85%         |
| Mar-08     | 30         | 36 | 83%         | 344     | 370 | 93%         | 142      | 158 | 90%         |
| Feb-08     | 32         | 36 | 89%         | 338     | 368 | 92%         | 135      | 158 | 85%         |
| Jan-08     | 32         | 36 | 89%         | 335     | 367 | 91%         | 135      | 157 | 86%         |
| Dec-07     | 31         | 35 | 89%         | 334     | 364 | 92%         | 136      | 156 | 87%         |
| Nov-07     | 31         | 35 | 89%         | 333     | 364 | 91%         | 136      | 156 | 87%         |
| Oct-07     | 32         | 35 | 91%         | 335     | 363 | 92%         | 138      | 156 | 88%         |
| 1-year ago | 28         | 35 | 80%         | 304     | 353 | 86%         | 130      | 156 | 83%         |

A - Available      W - Working      Source: [www.rigzone.com](http://www.rigzone.com) \* As on 13/06/2008

**Utilization rates of non-competitive drilling assets are low**

Non-competitive drilling assets are the Rigs owned by the Oil E&P companies.

**Table 2: Present utilization rates of non-competitive offshore Rig fleet**

|             | W  | A   | Utilization |
|-------------|----|-----|-------------|
| Drill Barge | 21 | 37  | 57%         |
| Drillship   | 5  | 33  | 15%         |
| Jackup      | 33 | 126 | 26%         |
| Semisub     | 15 | 55  | 27%         |
| Submersible | 0  | 1   | 0%          |

A - Available      W - Working      Source: [www.rigzone.com](http://www.rigzone.com)

**What could be the reasons?**

- The assets owned by the Oil E&P companies could be quite old, needing major overhaul to operate in the present scenario
- Unableness to manage the drilling assets in different regions across the globe, due to unavailability of skilled manpower & procedural bottlenecks.
- Deciding to focus on core activities and outsource exploratory drilling to a third party.

**Low utilization rates of non-competitive drilling assets indicate opportunity for Offshore drilling providers like Aban, to service the drilling requirements of Oil E&P companies, which are expected to increase in the coming years.**

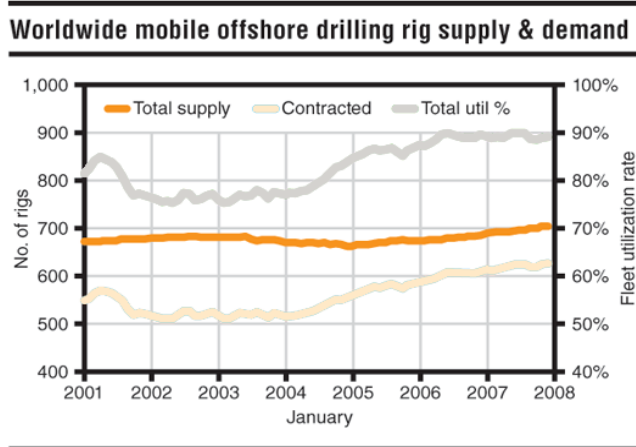
**Table3 : Age Analysis of World wide Jack -up Rigs**

|            | 60's | 70's | 80's | 90's | 00-05 | 06-10 | Total |
|------------|------|------|------|------|-------|-------|-------|
| Cantilever | 7    | 66   | 212  | 17   | 18    | 46    | 366   |
| Slot       | 3    | 34   | 18   |      |       |       | 55    |
| Total      | 10   | 100  | 230  | 17   | 18    | 46    | 421   |

Source: Jindal Drilling Corporate Presentation

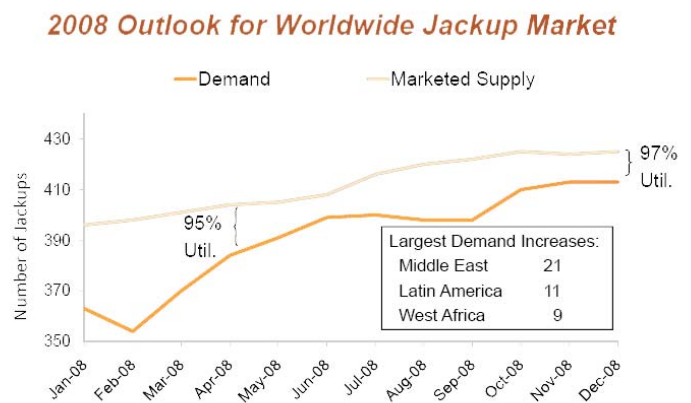
Around 121 Rigs worldwide are under construction – 69 Jack Ups & 52 Floaters (14 Drill Ships & 38 Semi-Submersibles). The estimated life of a Rig is 25 - 30 years. Around 110 Rigs (26%), which are 1960's & 1970's made, are expected to be replaced over the next 2 – 3 years. Average time taken for construction of a Rig is 3 – 4 years. Several existing Rigs of world fleet will retire by 2010, which will offset incremental capacity.

**Chart 4: Worldwide demand-supply scenario of Offshore Rigs**



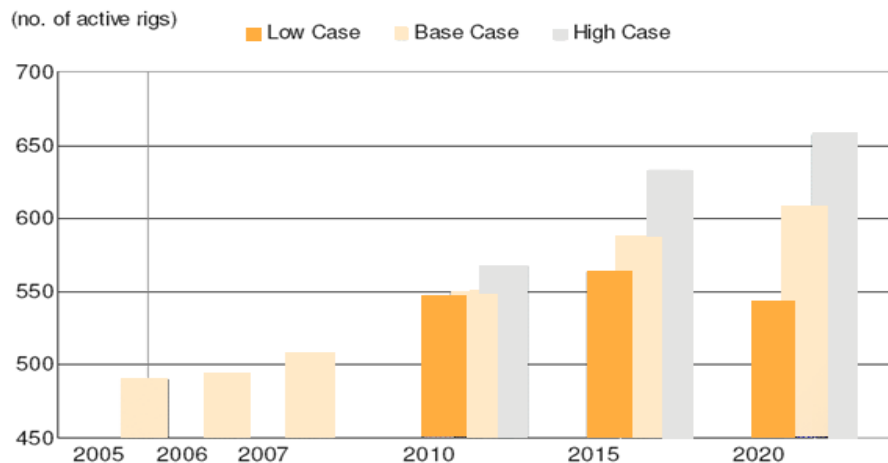
Source: www.offshore-mag.com

**Chart 5: Outlook for worldwide JackUps**



Source: ENSCO Presentation

**Chart 6: Projected world Rig activity by case**



Source: Ocean Shipping Consultants

**Table 4 : Year 2008 Rotary Jack up Rig Counts**

|                      | May-08      |            |             | Var.      | Apr-08      |            |             | May-07      |            |             |
|----------------------|-------------|------------|-------------|-----------|-------------|------------|-------------|-------------|------------|-------------|
|                      | Land        | Offshore   | Total       |           | Land        | Offshore   | Total       | Land        | Offshore   | Total       |
| Europe               | 47          | 54         | 101         | 8         | 46          | 47         | 93          | 28          | 60         | 88          |
| Middle East          | 247         | 31         | 278         | -1        | 244         | 35         | 279         | 237         | 31         | 268         |
| Africa               | 52          | 14         | 66          | -7        | 55          | 18         | 73          | 44          | 16         | 60          |
| Latin America        | 282         | 85         | 367         | -13       | 294         | 86         | 380         | 277         | 73         | 350         |
| Asia Pacific         | 142         | 121        | 263         | 14        | 138         | 111        | 249         | 125         | 116        | 241         |
| <b>International</b> | <b>770</b>  | <b>305</b> | <b>1075</b> | <b>1</b>  | <b>777</b>  | <b>297</b> | <b>1074</b> | <b>711</b>  | <b>296</b> | <b>1007</b> |
| United States        | 1795        | 68         | 1863        | 34        | 1765        | 64         | 1829        | 1671        | 77         | 1748        |
| Canada               | 135         | 0          | 135         | 29        | 105         | 1          | 106         | 105         | 2          | 107         |
| <b>North America</b> | <b>1930</b> | <b>68</b>  | <b>1998</b> | <b>63</b> | <b>1870</b> | <b>65</b>  | <b>1935</b> | <b>1776</b> | <b>79</b>  | <b>1855</b> |
| <b>Worldwide</b>     | <b>2700</b> | <b>373</b> | <b>3073</b> | <b>64</b> | <b>2647</b> | <b>362</b> | <b>3009</b> | <b>2487</b> | <b>375</b> | <b>2862</b> |

Rotary Rig Counts are counts of the number of drilling rigs actively exploring for or developing oil or natural gas

Source: Baker Hughes

**Table5 : Offshore drilling rigs order book versus existing fleet**

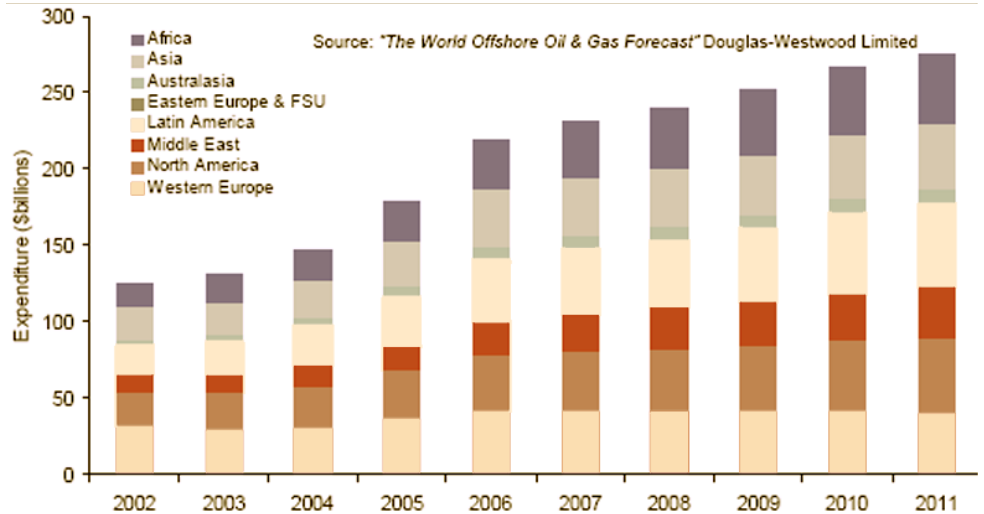
|                | Total |        | Semi |        | Jackup |        | Drillship |        | Tender |        |
|----------------|-------|--------|------|--------|--------|--------|-----------|--------|--------|--------|
| Existing fleet | 606   |        | 154  |        | 388    |        | 37        |        | 27     |        |
| Newbuilding    | 106   | 17.5 % | 31   | 20.1 % | 62     | 16.0 % | 10        | 27.0 % | 3      | 11.1 % |
| NB 2006        | 5     | 0.8 %  | 1    | 0.6 %  | 3      | 0.8 %  | 0         | 0.0 %  | 1      | 3.7 %  |
| NB 2007        | 24    | 4.0 %  | 1    | 0.6 %  | 21     | 5.4 %  | 1         | 2.7 %  | 1      | 3.7 %  |
| NB 2008        | 46    | 7.6 %  | 12   | 7.8 %  | 28     | 7.2 %  | 5         | 13.5 % | 1      | 3.7 %  |
| NB 2009        | 28    | 4.6 %  | 14   | 9.1 %  | 10     | 2.6 %  | 4         | 10.8 % | 0      | 0.0 %  |
| NB 2010>       | 3     | 0.5 %  | 3    | 1.9 %  | 0      | 0.0 %  | 0         | 0.0 %  | 0      | 0.0 %  |

Source: Frigstad Discoverer Invest Ltd – Listing Prospectus

- Options not included

- Existing fleet includes competitive fleet only

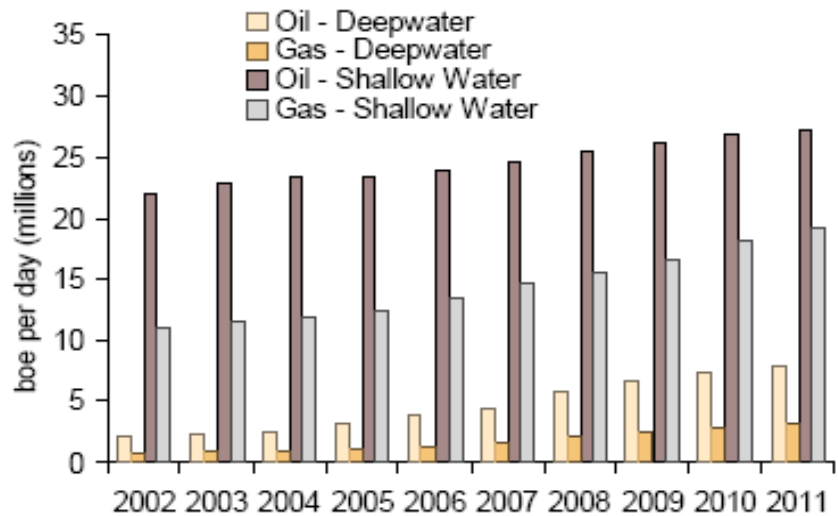
**Chart 7: Global Offshore production & spend to grow**



Source: Douglas Westwood

European spend is in overall decline due to mature shallow regions and lack of significant deepwater activity. Future growth is expected to be contributed by other regions.

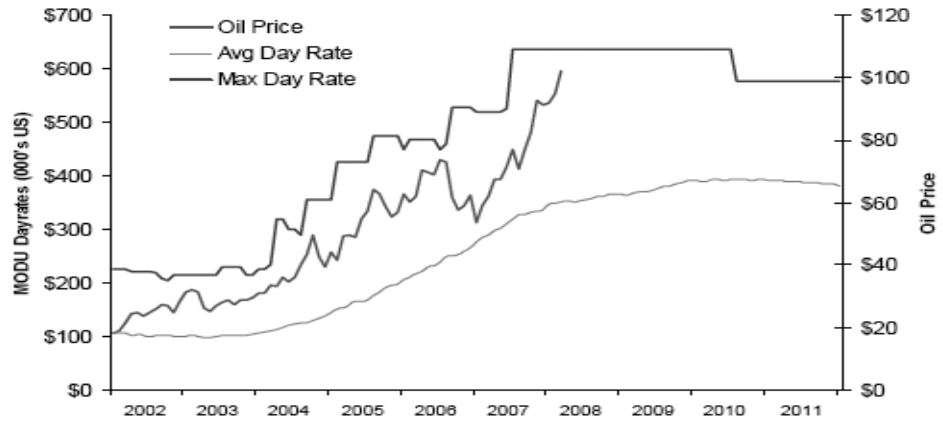
**Chart 8: Deep-water oil & gas production to show strong growth**



Source: Douglas Westwood

For the period 2007-11, offshore Oil & Gas production in shallow-water is expected to grow by 18% and by 78% in deep-water. Total deep-water production is expected to grow from 6mn boe (barrels of oil equivalent)/day in 2007 to 11mn boe/day in the year 2011.

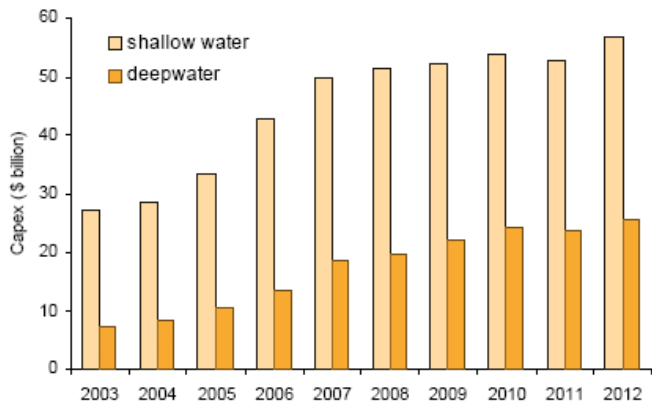
Chart 9: Offshore day rates vis-à-vis crude prices



Source: Douglas Westwood

The offshore day rates have a strong co-relation with crude prices. The rally in crude has resulted in a substantial increase in offshore day rates. Also the present utilization rates of offshore assets are close to 90%, leading to strong day rates. Even if there is a correction in crude prices, offshore day rates are not expected to correct sharply as crude prices would still be relatively high & profitable for exploration.

Chart 10: Capex details of offshore drilling



Source: Douglas Westwood

Chart 11 Breakup of Offshore drilling expenditure

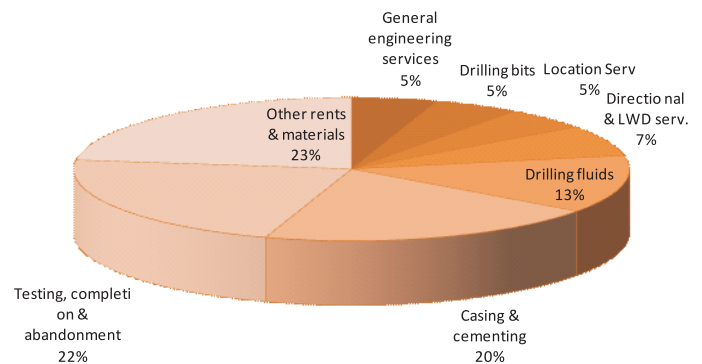
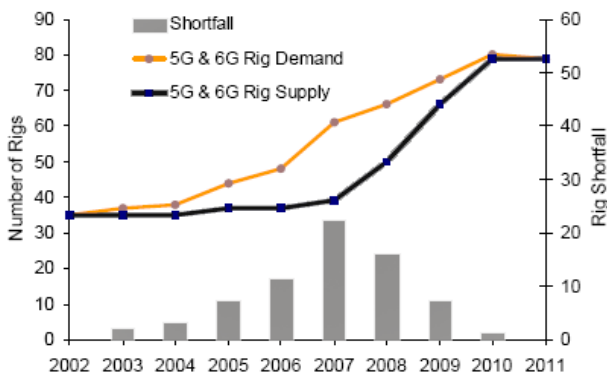
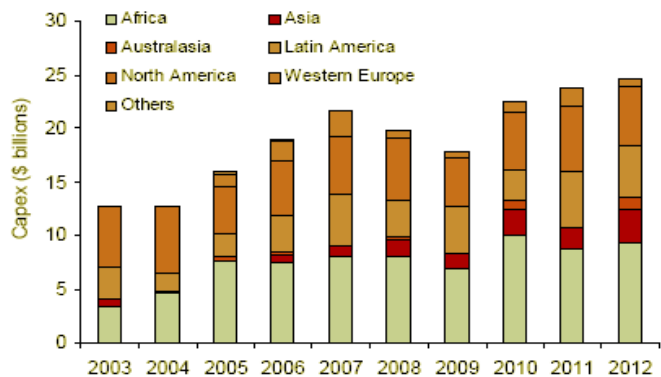


Chart 12: Deep-water Rig shortfall drives rates



Source: Douglas Westwood

Chart 13: Deep-water capex to double





**Global energy investment outlook**

As per IEA approximately 38% of the world's total energy investment of USD16trillion is expected to be made in the Oil & Gas sector, thereby envisaging huge investments in allied sectors such as exploration, production, distribution, refining etc.

**Table 6: World Energy Investment - 2001-2030**

| Total Investment 16 trillion Dollars |     | Break up |                    |     |                  |     |                |     |
|--------------------------------------|-----|----------|--------------------|-----|------------------|-----|----------------|-----|
| Oil                                  | 19% | →        | E&D                | 72% | Refining         | 13% | Other          | 15% |
| GAS                                  | 19% | →        | E&D                | 55% | LNG chain        | 8%  | T& D & storage | 37% |
| Coal                                 | 2%  | →        | Mining             | 88% | Shipping & Ports | 12% |                |     |
| Electricity                          | 60% | →        | Power & generation | 46% | T&D              | 54% |                |     |

Source: IEA

**Table 7: World Energy Investment (\$ billion in year 2000 dollars)**

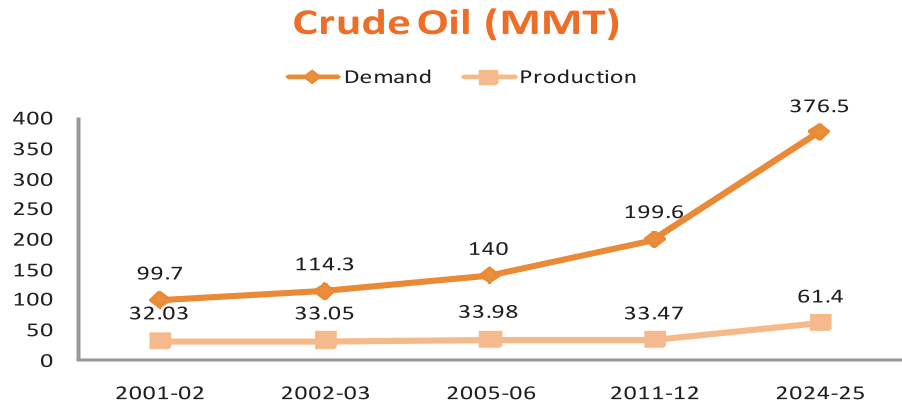
|                | 2000 | 2001-2010 | 2011-2020 | 2021-2030 | 2001-2030 | Share of total 2001-2030 |
|----------------|------|-----------|-----------|-----------|-----------|--------------------------|
| Oil            | 87   | 916       | 1,045     | 1,136     | 3,096     | 19%                      |
| yoy change     |      |           | 14%       | 9%        |           |                          |
| Gas            | 80   | 948       | 1,041     | 1,157     | 3,145     | 19%                      |
|                |      |           | 10%       | 11%       |           |                          |
| Coal           | 11   | 125       | 129       | 144       | 398       | 2%                       |
|                |      |           | 3%        | 12%       |           |                          |
| Electricity    | 235  | 2,562     | 3,396     | 3,883     | 9,841     | 60%                      |
|                |      |           | 33%       | 14%       |           |                          |
| Total          | 413  | 4,551     | 5,610     | 6,320     | 16,481    | 100%                     |
| Annual average | 413  | 455       | 561       | 632       | 549       | 100%                     |

Source: IEA, world energy investment Outlook

**Indian Oil & Gas scenario**

Oil & Gas provides for 40% of India’s primary energy requirements. It is a critical input for downstream industries like petrochemicals, fertilizers and energy. Crude oil demand is currently about 140MMT (Million Metric Ton) while the domestic production of crude is only 34MMT. India’s crude oil import dependency is likely to increase to 90% by the year 2025 from the current level of 72%. India’s demand of Natural gas is currently about 179MMSCMD (Million Metric Standard Cubic Meter per Day) while the domestic supply is only 80MMSCMD.

**Chart 14: India - Crude oil Demand & Production**

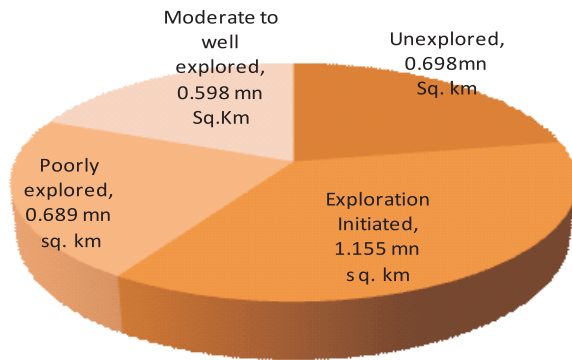


Source: [www.dghindia.org](http://www.dghindia.org)

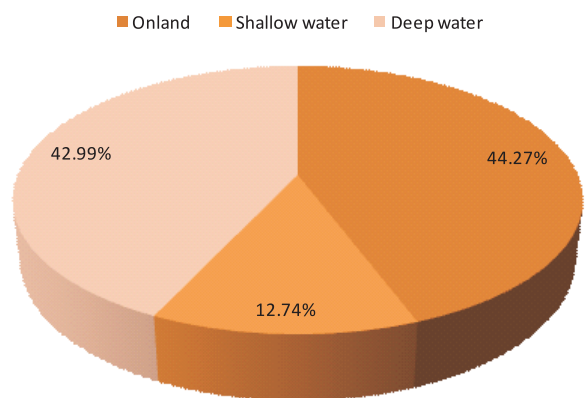
**Indian exploration scenario**

Approximately 56% of the India’s total exploratory sedimentary basins lie in the offshore sector and only 19% of the total area is well explored, thus enabling huge potential for further exploration.

**Chart 15: Exploration Status of Indian Sedimentary Basins**



**Chart 16: Area wise break up of Indian Sedimentary basins**



Source: [www.dghindia.org](http://www.dghindia.org)

**Table 8: Sedimentary basins**

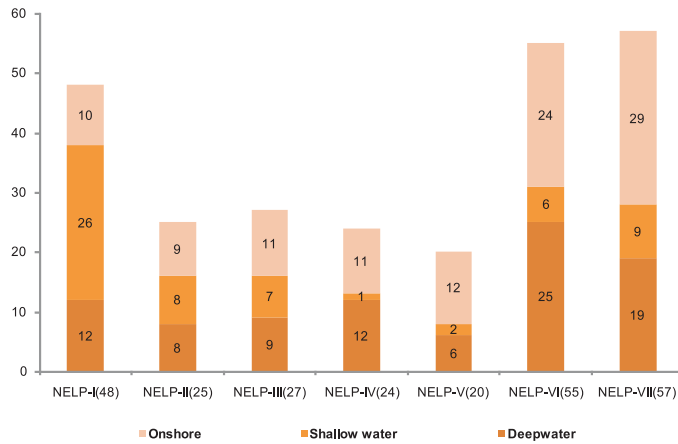
| Oil blocks        | % of total | Area (mn.sq.km) |
|-------------------|------------|-----------------|
| Onland            | 44.27%     | 1.39            |
| Shallow water     | 12.74%     | 0.4             |
| Deep water        | 42.99%     | 1.35            |
| <b>Total area</b> |            | <b>3.14</b>     |

Source: [www.dghindia.org](http://www.dghindia.org)

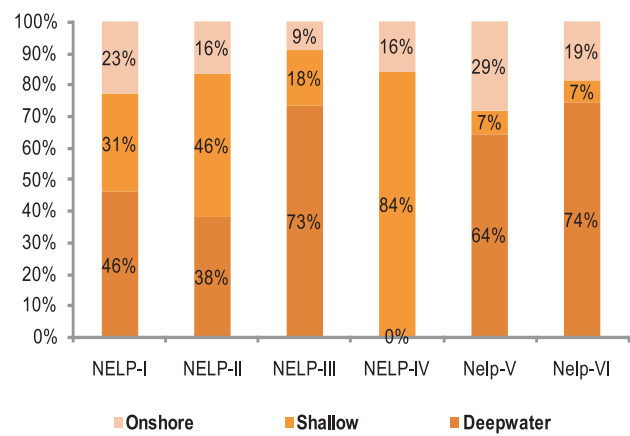
**NELP**

The main thrust for acceleration of exploration activities had begun with the introduction of New Exploration Licensing Policy (NELP) by the Government of India in 1997. NELP has so far been successful in accelerating the pace of hydrocarbon exploration in the country.

**Chart 17: Exploration blocks allotted under NELP**



**Chart 18: Breakup of exploration area allotted under NELP**

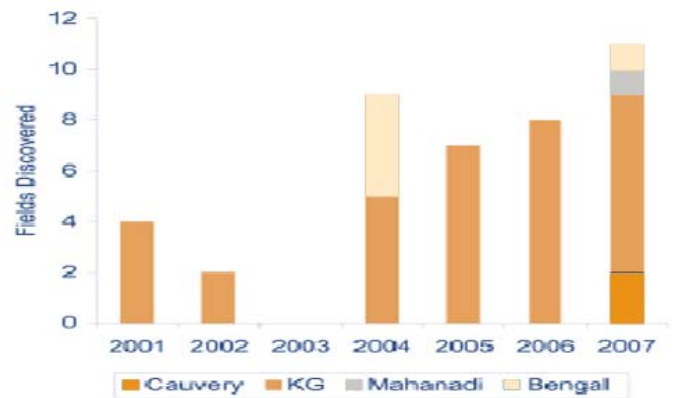


Source: [www.dghindia.org](http://www.dghindia.org)

**Table 9: Companies who participated in earlier NELP rounds**

| NELP Round | Companies To whom Block awarded   |
|------------|---|
| NELP-I     | RIL, ONGC, CEIL, NIKO, BGEPI, GAZPROM, IOC, CIL, CEEPC  |
| NELP-II    | RIL, HEPI, ONGC, IOC, OIL, NIKO, HEPI   |
| NELP-III   | RIL, ONGC, HEPI, ONGC, GSPC, JOGPL, GGR, SUNETRA, CEIL, CED   |
| NELP-IV    | ONGC, HPCL, Oil, ENI, HEPI, ONGC, JOGPL, GAIL, CPIL, CESL, GSPC, BPCL   |
| Nelp-V     | RIL, HEPI, NIKO, ONGC, ENI, GAIL, JOGPL, JSPL, GPI, NTPC, CRL, GSPC, FEL, CEIL  |
| Nelp-VI    | ONGC, GSPC, HPCL, RIL, SANTOs Intl, Petrogas, BGEPI, Sunetra, Shivvani, Adani, Welspun, Prize petroleum, Jaiprakash, Nitinfire, Hallworth, Ensearch |

**Chart 19: Indian Oil & Gas discoveries**



Source: [www.dghindia.org](http://www.dghindia.org)

The development of E&P sector in India has been significantly boosted through NELP, which brought major liberalization in the sector and opened up E&P for private and foreign investment (100% FDI allowed). NELP provides a level playing field to the private operators either Indian or foreign, by giving them the same fiscal and contract terms as applicable to National Oil Companies for the offered blocks.

Under NELP, so far, 49 discoveries have been made by private/JV companies in 15 blocks. In the first six rounds of NELP, expected investment is of the order of USD8bn. Oil and Oil-equivalent Gas in place reserve accretion under NELP is ~600MMT.

The other main features of the terms offered by the Government under NELP include - income tax holiday for 7 years from the start of commercial production, no customs duty on imports required to be payable for petroleum operations, royalty to be payable by the contractor on ad-valorem basis, freedom to the contractor for marketing of oil and gas in the domestic market, incentive for deepwater exploration with only half of the royalty payable in the initial seven years from the beginning of commercial production etc.

### **Why has the NELP-VII bidding date been extended?**

During the session, concerns were raised by the exploration companies on the Finance Minister, Mr P. Chidambaram's, Budget proposal to end tax holiday for the sector. The Ministry of Petroleum and Natural Gas has taken up the issue with the Finance Ministry and expects the issue to be resolved at the earliest.

The exploration and production companies hoped that clarity will be in-place before April 25th 2008. The companies said that the proposal would impact investor sentiments as the seven-year tax holiday has been the salient feature of NELP.

### **Initially NELP was extended to April 25 then to May 16 and then to 30 June 2008**

The deadline for submission of bid for oil and gas exploration blocks under the seventh round of the New Exploration and Licensing Policy (Nelp VII) has been extended till June 30 from May 16 as there is still no clarity from the finance ministry on whether gas production is eligible for an income-tax holiday.

In the Budget 2008-09 announced on February 29, the finance ministry proposed to withdraw the tax benefit given to the companies under Section 80 IB (9). The income-tax department's argument is that the tax benefit is meant only for oil production and not for gas.

Oil and gas companies say that due to the lack of clarity on the tax holiday they have not yet been able to firm up their bids. Most companies are preparing two bids — one in a tax holiday scenario and the other in a scenario where the tax holiday is withdrawn.

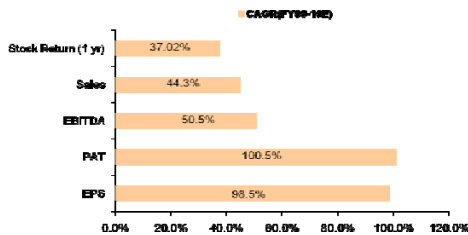
Industry officials also say that companies are not very confident of the blocks being offered under NELP VII. Of the 57 blocks on offer, 39 have been recycled from previous NELP rounds. These blocks were relinquished by the companies as they did not find any oil or gas or were not able to complete their minimum work programmes on the block.

# COMPANIES SECTION

## COMPANY INDEPTH

|                    |      |
|--------------------|------|
| Stock Rating       | BUY  |
| CMP (Rs.)          | 3567 |
| Target Price (Rs.) | 4888 |

### Investment Profile



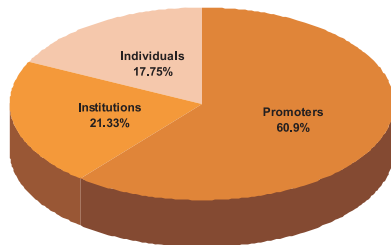
|            |         |
|------------|---------|
| Bloomberg  | ABAN IN |
| Reuters    | ABAN.BO |
| BSE Group  | A       |
| BSE Code:  | 523204  |
| NSE Symbol | ABAN    |
| BSE Sensex | 15088   |
| NSE Nifty  | 4504    |

### Market Data

|                           |           |
|---------------------------|-----------|
| Market Cap (Rs. Mn)       | 137472    |
| Equity Share Cap (Rs. Mn) | 77        |
| 52 wk High/ Low (Rs.)     | 5555/2258 |
| Avg. Vol(Daily)           | 61887     |
| Face Value(Rs.)           | 2         |

### Shareholding Pattern

(As on 31<sup>st</sup> March 2008) (%)



| Financials            | FY07  | FY08E | FY09E | FY10E |
|-----------------------|-------|-------|-------|-------|
| Net sales(Rs mn)      | 7187  | 25321 | 43908 | 52721 |
| Operating Inc.(Rs.mn) | 3474  | 16880 | 31526 | 38227 |
| PBT (Rs.mn)           | 403   | 6804  | 19601 | 25944 |
| PAT (Rs. Mn)          | -344  | 5099  | 15055 | 20490 |
| Operating margin      | 48.3% | 66.7% | 71.8% | 72.5% |
| PAT margin            | -     | 20.1% | 34.3% | 38.9% |
| EPS (Rs.)             | -     | 134.9 | 390.6 | 531.6 |
| CEPS(Rs.)             | 28.8  | 259.3 | 572.8 | 746.0 |
| P/E                   | -     | 26.4  | 9.1   | 6.7   |
| EV/EBITDA             | 63.8  | 13.4  | 6.9   | 5.0   |
| ROE                   | -     | 57.7% | 72.7% | 52.5% |
| ROCE                  | 4.8%  | 11.3% | 21.3% | 25.2% |

## Aban Offshore Ltd

### “Emerging Global Player”

Aban Offshore Limited (AOL) ranks amongst the leading offshore drillers globally with a fleet size of 17 drilling assets. AOL provides drilling services across the globe to renowned clients such as Chevron, Petronas, Cairn, Exxon Mobil, Hardy Exploration, ONGC etc. The rally in crude prices has led to a substantial increase in the day rates of drilling assets. Day rates for 350 feet Jack Up Rig has increased from ~USD58,000 during 2005 to USD1,85,000 during 2008. AOL's contract of Aban Ice (Drill Ship) was renewed with ONGC at USD1,57,000/day from USD43,000/day on January'08. The company is adding two 350 feet Jack Up Rigs & two 375 feet Jack Up Rigs to its fleet during FY09. Debt/Equity is expected to decrease from 20.4 in FY07 to 1.5 in FY10E. Revenues and PAT are expected to increase at a CAGR of 44.3% and 100% respectively over FY08E-10E. The stock trades at P/E of 6.7 and EV/EBITDA of 5 based on FY10. We recommend a BUY with a 12-month price target of Rs4888, an upside of 37% from current levels.

### Day rates expected to remain strong

With crude reaching its all time high, Oil companies are increasing their budgetary allocation to E&P activities, thereby resulting in a higher demand for offshore services. Day rates for all categories of offshore drilling assets ranging from Jack Up Rigs, Drill Ship, Semi Submersibles etc have increased by almost 200% over the past 3 years. AOL was able to renew existing contracts at significantly higher rates. The contract of ABAN V (Jack Up Rig) with ONGC was renewed at USD1,56,600 / day from USD 56,000 / day on September'07. With E&P activities picking up globally due to record crude prices, day rates are expected to remain strong in the coming years.

### Addition of 4 new Jack Up Rigs during FY09

AOL is adding two 350 feet Jack Up Rigs & two 375 feet Jack Up Rigs to its fleet during FY09. These Rigs are being built at renowned shipyards of Keppel FELS Ltd & PPL Shipyard Pte Ltd based at Singapore. The new Rigs are expected to command strong day rates of ~USD2,00,000 because of technological superiority and better operational efficiencies.

### Debt/Equity to decrease from 20.4 during FY07 to 1.5 during FY10E

The total debt of AOL is expected to reduce from Rs102bn as on March'08 to Rs73.4bn as on March'10. The reduction in debt would lower the risk profile of AOL and lead to expansion of PAT margins. PAT margins are expected to increase to 34.3% & 38.9% during FY09 & FY10 respectively from 20.1% expected during FY08E. Strong day rates would lead to robust operating cash flows and lower pay back period for new Rigs of ~5 years. The reduction of debt would lower the debt/equity ratio to 1.5 as on March 10 from 20.4 as on March 08.

### “BUY” with a 12 month price target of Rs 4888

AOL's revenues are expected to increase at a CAGR of 44% over FY08E-10E to Rs52721mn during FY10E. Strong day rates would lead to an expansion of EBITDA margins, which is estimated to be 71.8% & 72.5% during FY09E & FY10E respectively, as compared to 66.7% expected during FY08E. We estimate PAT CAGR of 100% over FY08E-FY10E to Rs20490mn during FY10E. ROE & ROCE is expected to be 52.5% & 25.2% during FY10E. DCF based valuation gives a price target of Rs5501 & P/E based valuation gives a target of Rs4273. We recommend a BUY with a price target of Rs4888 within 12 months.

## Investment Case

AOL is amongst the leading offshore drillers globally servicing key customers operating in the Oil E&P space such as Chevron, Petronas, Cairn, Exxon Mobil, Hardy Exploration, ONGC etc. The company has a present operating fleet of 17 drilling assets (12 Jack Up Rigs, 3 Drill Ships, 1 Semi Submersible Rig & 1 FPU (Floating Production Unit)) and 4 additional drilling assets are expected to come in during FY09. Crude prices are touching all time highs, which would lead to huge investments in the E&P sector going forward. Day rates of offshore drilling assets are strong and long-term contracts have been renewed at ~50% higher rates. With Oil E&P firms increasing their budgetary allocation for exploratory activities, the buoyancy is expected to be strong in the offshore drilling sector going forward.

### Our “BUY” rating on Aban Offshore is based on the following arguments:

#### Favourable E&P scenario globally

- With global crude prices reaching their lifetime high, Oil companies are increasing the budgetary allocation for E&P activities, thereby resulting in a significant demand for offshore services.

#### Day rates of offshore drilling assets expected to be strong

- Day rates of offshore drilling assets have increased significantly over the past 3 years. For example the day rates for a 300 feet Jack Up Rig has increased from ~USD58,000 during FY05 to USD1,68,000 during FY07.
- Approximately 110 Rigs (which amounts to 26% of the present worldwide Rig fleet) are more than 25 years old and are expected to be replaced over the next 2-3 years. The scrapping of Rigs will offset the incremental supply leading to a strong demand for Rigs.
- The present utilization rates for most categories of offshore drilling assets (i.e. Jack Up Rigs, Drill Ship, Semi Submersibles) are high at ~90%, indicating strong demand in the market place. The utilization rates are expected to be high the coming years, leading to strong day rates.

#### Contract renewal at higher rates

- High crude prices have enabled AOL to renew existing contracts with its clients at significantly higher rates.
- AOL's contract of Aban Ice (Drill Ship) was renewed with ONGC at USD1,57,000 / day from USD43,000 / day on January'08.
- AOL's contract of Aban III, IV & V (Jack Up Rigs) was renewed with ONGC at USD1,56,600 / day from USD56,000 / day on September'07.

#### Significant change in the liability structure

- Debt/Equity is expected to decrease from 20.4 in FY07 to 1.5 in FY10E.
- Debt/EBIDTA is expected to decrease from 31.2 in FY07 to 1.9 in FY10E.
- Debt is expected to be to Rs73bn in FY10E as compared to Rs102bn in FY08E.

## Valuations

### Strong revenue growth coupled with margin expansion

AOL's revenue is expected to increase at a CAGR of 44% over FY08E-FY10E, mainly due to strong day rates and addition of 4 new Jack Up Rigs during FY09E. Strong day rates envisaged would enable EBIDTA margin expansion from 48.3% during FY07 to 66.7%, 71.8% and 72.5% during FY08E, FY09E and FY10E respectively. PAT margins are expected to increase mainly due to EBIDTA margin expansion and on account of lesser interest cost. PAT margins are expected to be 20.1%, 34.3% and 38.9% during FY08E, FY09E and FY10E respectively.

Return ratios are excellent and ranks amongst the best across industry standards. ROE and ROCE are expected to be 52.5% and 25.2% respectively for FY10E.

**Table 10: Key Ratios**

|                | FY07 | FY08E | FY09E | FY10E |
|----------------|------|-------|-------|-------|
| Revenue Growth | 47%  | 252%  | 73%   | 20%   |
| EPS growth     | -    | -     | 190%  | 36%   |
| EBITDA margin  | 48%  | 67%   | 72%   | 73%   |
| PAT margin     | -    | 20%   | 34%   | 39%   |
| ROE            | -    | 58%   | 73%   | 52%   |
| ROCE           | 5%   | 11%   | 21%   | 25%   |

Source: Systematix Institutional Research

### Valuations are attractive

AOL is expected to post EPS of Rs390 and Rs531 during FY09E and FY10E respectively. The stock is trading at a P/E of 9.1 x FY09E EPS and 6.7x FY10E EPS, which is at a discount in comparison to its global peers. Global offshore drillers trade at a P/E of 11.3 & 9.6 based on FY09E EPS & FY10E EPS respectively. The stock is available at a P/BV of 4.7 and 2.8 based on FY09E and FY10E financials.

**Table 11: Valuation Ratios**

|                        | FY07 | FY08E | FY09E | FY10E |
|------------------------|------|-------|-------|-------|
| EPS (Rs)               | -    | 135   | 391   | 532   |
| Price/Earnings (x)     | -    | 26.4  | 9.1   | 5.0   |
| Price / Book Value (x) | 24.8 | 10.9  | 4.7   | 2.8   |
| EV/EBITDA (x)          | 63.9 | 13.4  | 6.9   | 5.0   |

Source: Systematix Institutional Research



## PRICE TARGET DERIVATION

We recommend a **'BUY'** on AOL with a 12 months price target of Rs4888, a upside ~37% from current levels. We base our 12-month price target on P/E, and DCF (Discounted Cash-Flow) based valuation methodologies. At CMP of Rs3567, AOL trades at EV/EBITDA multiples of 6.9x and 5.0x based on our FY09E and FY10E financials respectively. The stock is trading at P/E of 9.1x and 6.7x based on FY09E and FY10E EPS respectively. This provides enough space for upside as the valuations are lower compared to its global peers together with earnings growth on the back of fleet expansion and increase in day rates.

**Table 12: Price target derivation**

| Price Target Evaluation  |          |             |
|--|----------|-------------|
| Total Market Capitalisation- Industry                          |          | 119833      |
| PAT- FY10E- Industry   |          | 12523       |
| Industry P/E   |          | 9.57        |
| EPS-FY10E  |          | 531.7       |
| <b>Target Price (15% discount to industry P/E multiple)</b>    | <b>A</b> | <b>4273</b> |
| <b>DCF Target price</b>  | <b>B</b> | <b>5501</b> |
| <b>Target price (Equal weights to P/E &amp; DCF) = (A+B)/2</b> |          | <b>4888</b> |
| CMP  |          | 3567        |
| Upside   |          | 37%         |

Source: Systematix Institutional Research

**Table 13: Comparison - Financials**

| Comparison - Financials | Sales FY10E | EBIDTA margins % |       |       |       | PAT margins % |       |       |       | CAGR: FY08E-10E |        |      |     |
|-------------------------|-------------|------------------|-------|-------|-------|---------------|-------|-------|-------|-----------------|--------|------|-----|
|                         |             | FY07             | FY08E | FY09E | FY10E | FY07          | FY08E | FY09E | FY10E | Sales           | EBIDTA | PAT  | EPS |
| Transocean              | 14075       | 44%              | 57%   | 57%   | 58%   | 27%           | 42%   | 37%   | 39%   | 49%             | 51%    | 44%  | 40% |
| Diamond Offshore        | 4176        | 58%              | 57%   | 63%   | 65%   | 35%           | 35%   | 40%   | 43%   | 27%             | 35%    | 40%  | 39% |
| Noble Corporation       | 4219        | 57%              | 60%   | 63%   | 64%   | 35%           | 41%   | 44%   | 45%   | 19%             | 22%    | 25%  | 24% |
| China Oilfield Services | 1812        | 37%              | 43%   | 44%   | 43%   | 19%           | 25%   | 27%   | 26%   | 20%             | 19%    | 24%  | 22% |
| ENSCO International     | 2634        | 66%              | 65%   | 66%   | 64%   | 41%           | 45%   | 47%   | 45%   | 11%             | 10%    | 11%  | 13% |
| Pride International     | 2621        | 32%              | 39%   | 46%   | 48%   | 12%           | 18%   | 26%   | 27%   | 3%              | 13%    | 25%  | 27% |
| Rowan Companies         | 2615        | 39%              | 40%   | 39%   | 40%   | 22%           | 23%   | 22%   | 23%   | 14%             | 14%    | 15%  | 15% |
| Atwood Oceanics         | 696         | 45%              | 47%   | 55%   | 62%   | 27%           | 33%   | 42%   | 49%   | 33%             | 54%    | 63%  | 61% |
| Aban Offshore           | 1,352       | 48%              | 67%   | 72%   | 73%   | -5%           | 20%   | 34%   | 39%   | 44%             | 50%    | 100% | 99% |

Source: Bloomberg, Systematix Institutional Research

**Table14: Comparison - Valuations**

| Comparison - Valuations | CMP (USD) | Mcap (USD mn) | P/E   |       |       | P/BV  |       |       | EV/EBIDTA |       |       |
|-------------------------|-----------|---------------|-------|-------|-------|-------|-------|-------|-----------|-------|-------|
|                         |           |               | FY08E | FY09E | FY10E | FY08E | FY09E | FY10E | FY08E     | FY09E | FY10E |
| Transocean              | 150.0     | 46206         | 17.5  | 10.6  | 9.0   | 3.8   | 2.8   | 2.1   | 17.6      | 8.8   | 7.7   |
| Diamond Offshore        | 136.0     | 18855         | 20.6  | 13.0  | 10.7  | 6.4   | 5.1   | 4.7   | 12.0      | 7.9   | 6.6   |
| Noble Corporation       | 68.0      | 18313         | 15.0  | 11.4  | 9.7   | 4.3   | 3.1   | 2.4   | 8.4       | 6.6   | 5.6   |
| China Oilfield Services | 1.8       | 7578          | 24.4  | 18.5  | 16.4  | 3.3   | 2.8   | 2.6   | 21.4      | 17.0  | 15.0  |
| ENSCO International     | 82.0      | 12094         | 12.5  | 10.2  | 9.7   | 3.2   | 2.5   | 2.0   | 6.5       | 5.7   | 5.4   |
| Pride International     | 46.0      | 8226          | 18.0  | 13.0  | 11.2  | 2.3   | 1.9   | 1.7   | 7.0       | 6.1   | 5.5   |
| Rowan Companies         | 46.4      | 5203          | 11.5  | 10.0  | 8.7   | 2.2   | 1.9   | 1.6   | 5.9       | 5.2   | 4.6   |
| Atwood Oceanics         | 107.0     | 3358          | 26.0  | 15.4  | 10.1  | 5.7   | 4.2   | 2.9   | 17.5      | 11.3  | 7.4   |
| Aban Offshore           | 91.5      | 3525          | 26.4  | 9.1   | 6.7   | 10.9  | 4.7   | 2.8   | 13.4      | 6.9   | 5.0   |

Source: Bloomberg, Systematix Institutional Research

**Table 15: DCF Working**

|                           | FY08E  | FY09E  | FY10E  | FY11E    | FY12E | FY13E | FY14E | FY15E | FY16E | FY17E | FY18E | FY19E | FY20E |
|---------------------------|--------|--------|--------|----------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Revenue                   |        | 43908  | 52721  | 55357    | 58125 | 61031 | 64083 | 67287 | 69306 | 71385 | 73526 | 75732 | 78004 |
| % Growth                  |        | 252.0% | 20.1%  | 5.0%     | 5.0%  | 5.0%  | 5.0%  | 5.0%  | 3.0%  | 3.0%  | 3.0%  | 3.0%  | 3.0%  |
| EBIDTA                    |        | 31526  | 38227  | 39031    | 40401 | 41811 | 43261 | 44751 | 45401 | 46763 | 48165 | 49610 | 51099 |
| Capex                     |        | 9906   | 35     | 6600     | 6930  | 7277  | 7640  | 8022  | 8423  | 8845  | 9287  | 9751  | 10239 |
| yoy increase              |        |        | -99.6% | 18757.1% | 5.0%  | 5.0%  | 5.0%  | 5.0%  | 5.0%  | 5.0%  | 5.0%  | 5.0%  | 5.0%  |
| <b>Change in Working</b>  |        |        |        |          |       |       |       |       |       |       |       |       |       |
| Capital excluding cash    |        | 1615   | 1385   | 330      | 304   | 320   | 336   | 352   | 222   | 229   | 236   | 243   | 250   |
| Tax outflows              |        | 4546   | 5454   | 5799     | 6155  | 6515  | 6878  | 7244  | 7418  | 7582  | 7747  | 7915  | 8085  |
| FCFF                      |        | 15459  | 31353  | 26303    | 27012 | 27700 | 28407 | 29133 | 29337 | 30108 | 30896 | 31702 | 32525 |
| Capitalisation rate       | 1.00   | 0.92   | 0.85   | 0.78     | 0.71  | 0.66  | 0.60  | 0.56  | 0.51  | 0.47  | 0.43  | 0.40  | 0.36  |
| PV of FCF                 | 0      | 14213  | 26504  | 20443    | 19302 | 18199 | 17160 | 16180 | 14980 | 14135 | 13336 | 12581 | 11868 |
| <b>PV of Projected</b>    |        |        |        |          |       |       |       |       |       |       |       |       |       |
| Years cash flow           | 132000 |        |        |          |       |       |       |       |       |       |       |       |       |
| PV of Terminal Value      | 178962 |        |        |          |       |       |       |       |       |       |       |       |       |
| <b>Total Debt -FY08E+</b> |        |        |        |          |       |       |       |       |       |       |       |       |       |
| Preferred Shares          | 105137 |        |        |          |       |       |       |       |       |       |       |       |       |
| Cash Balance-FY08E        | 6211   |        |        |          |       |       |       |       |       |       |       |       |       |
| Net Equity Value          | 212037 |        |        |          |       |       |       |       |       |       |       |       |       |
| Present Value of AOSL     | 5501   |        |        |          |       |       |       |       |       |       |       |       |       |

*Note: For a 3% terminal growth rate DCF value per share comes to Rs 6360/- Source: Systematix Institutional Research*

We had recommended a Buy on the stock with a price target of Rs 4352 on 7<sup>th</sup> May 2008. We have revised our price target to Rs.4888 because of change in DCF assumptions. We have used DCF as one of the valuation methods given the long term nature of the contracts & visibility of future earnings. Our DCF working is based on the following assumptions.

- Day rates to remain at current levels and assets that have crossed their useful life likely to continue operations.
- EBITDA margin to reduce by 100bps on yoy basis on the back of increasing operating cost.
- From FY11E we have assumed that AOL will acquire one rig each year at a incremental cost of 5% on yoy basis.
- WACC of 8.76% (Risk free rate: 8%, Equity risk Premium: 7%, beta :0.94 and Debt –Equity of 3) & Perpetuity growth rate of 2%.

At our price target, the stock would trade at P/E multiple of 12.3x and 9.1x on FY09E and FY10E EPS respectively. On EV/EBITDA multiple AOL will trade at 8.4x and 6.2x on FY09E and FY10E financials. Industry EV/EBITDA on FY10E is 7.0, at our price target AOL will trade at 6.2 EV/EBITDA on FY10E financials which is around 11% discount to industry.

#### **Risks to our Target Price**

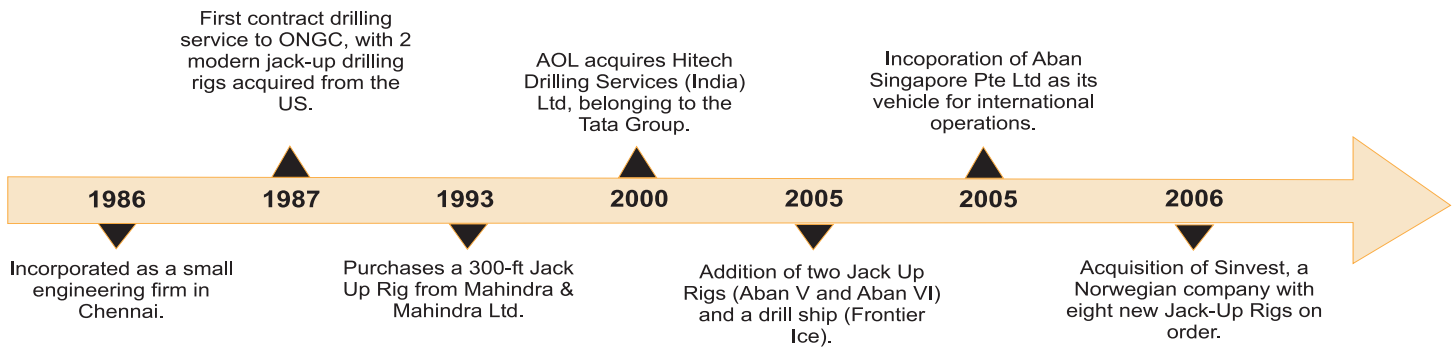
- Substantial decline in global crude prices would lead to lower demand for offshore services which could have a negative impact on day rates.
- Delay in delivery of vessels could result in lower than estimated revenues.
- Aban's cost of debt is linked to LIBOR. Aban has a high debt:equity ratio, hence any significant change in LIBOR will effect the earnings.
- Some of the drilling assets of AOL are very old. Any extraordinarily high refurbishment expenses can adversely impact the earnings.
- We have not factored in any possible losses that could arise on account of forex derivative exposure.

## COMPANY IN-DEPTH

### An Overview

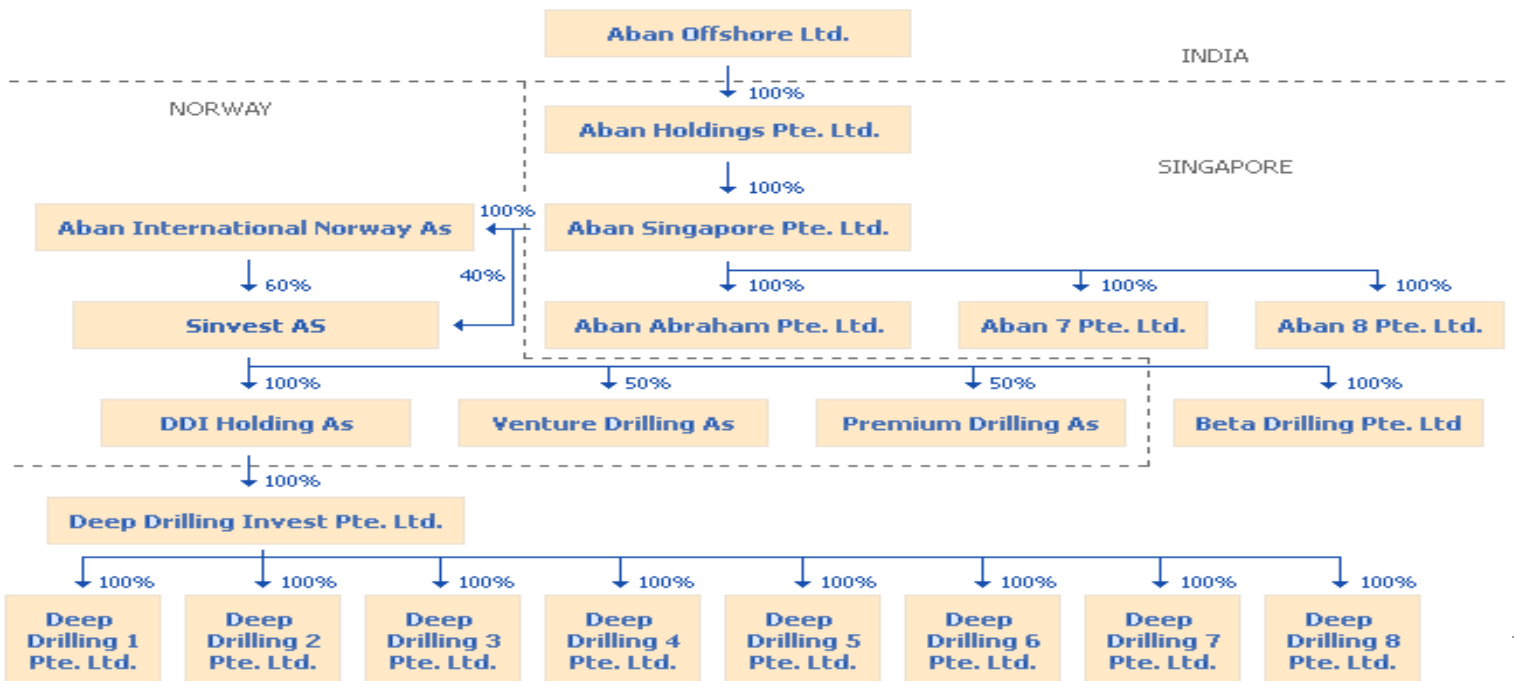
AOL was promoted by Late Mr. M. A. Abraham in 1986 as Aban Constructions. The company was involved in the execution of high-pressure systems & cross-country pipelines for refineries, fertilizer and petrochemical industries. Later AOL ventured into the offshore drilling space. At present the core operations of AOL include chartering of (renting) drilling assets, namely Jack Up Rigs, Drill Ships, Semi Submersible Rigs & FPU (Floating Production Unit) to Oil E&P companies. The company presently owns 12 Jack Up Rigs, 3 Drill Ships, 1 Semi Submersible Rigs & 1 FPU which are operating on contracts with various Oil E&P companies across the globe. With huge investments planned in the E&P sector globally, the demand for drilling assets are quite high & AOL would be a key beneficiary of the high charter rates. During FY09 two 350-foot Jack Up Rigs and two 375-foot Jack Up Rigs are expected to be added to the company's fleet. AOL is headquartered at Chennai.

**Chart 20: Historical events chart**



Source: Company

**Chart 21: Company structure**



Source: Company

**Drilling asset details**

Jack Up Rigs, Drill Ships, Semi-Submersible Rigs & FPU are the various types of drilling assets owned by AOL. These drilling assets offer state-of-the-art drilling services for exploration and production of hydrocarbons to Oil & Natural Gas companies.

**Table 16: Present fleet operating details**

| Asset Name               | Asset type            | Holding company           | Contracted with                           | Day rate (USD) | Contract expiry | Make | Expected Day rate |
|--------------------------|-----------------------|---------------------------|---|----------------|-----------------|------|-------------------|
| ABAN II                  | 250 ft jack up rig    | Aban- Parent              | ONGC                                      | 84500          | Mar-10          | 1981 |                   |
| ABAN III                 | 300 ft jack up rig    | Aban- Parent              | ONGC                                      | 156600         | Jan-11          | 1974 |                   |
| ABAN IV                  | 300 ft jack up rig    | Aban- Parent              | ONGC                                      | 156600         | Nov-10          | 1983 |                   |
| ABAN V                   | 300 ft jack up rig    | Aban- Parent              | ONGC                                      | 156600         | Jan-11          | 1982 |                   |
| ABAN VI                  | 250 ft jack up rig    | Aban- Parent              | Oriental Oil                              | 98000          | Oct-13          | 1975 |                   |
| Frontier Ice             | 2000 ft drill ship    | Aban- Parent              | ONGC                                      | 157000         | Mar-11          | 1959 |                   |
| TAHARA                   | FPU                   | Aban- Parent              | Hardy                                     | 88500          | Jul-09          | 1973 | 88000             |
| ABAN VII                 | 250 ft jack up rig    | Aban- Singapore           | Under refurbishment                       |                |                 | 1973 | 200000            |
| ABAN Abraham             | 6600 ft drill ship    | Aban- Singapore           | Addax Petroleum                           | 200000         | Jun-08          | 1976 | 400000            |
| Aban Pearl               | Semi- Submersible Rig | Aban- Singapore           | Contract expected to start from July 2008 |                |                 |      | 250000            |
| Deep Driller 1           | 375 ft jack up        | Aban- Singapore (Sinvest) | GSPC                                      | 194000         | Apr-09          | 2006 | 194000            |
| Deep Driller 2           | 350 ft jack up        | Aban- Singapore (Sinvest) | Chevron                                   | 185500         | Jun-08          | 2006 | 185500            |
| Deep Driller 3           | 350 ft jack up        | Aban- Singapore (Sinvest) | Petronas                                  | 250000         | May-08          | 2006 | 250000            |
| Deep Driller 4           | 375 ft jack up        | Aban- Singapore (Sinvest) | RIL                                       | 220000         | Sep-08          | 2007 | 220000            |
| Deep Driller 5           | 350 ft jack up        | Aban- Singapore (Sinvest) | PTTEP                                     | 208000         | Jun-08          | 2007 | 205000            |
| Murmanskya (Bareboat)    | 331ft jack up         | Aban- Singapore (Sinvest) | ROC oil                                   | 195000         | Jun-08          | 1991 | 195000            |
| Deep venture (Bare Boat) | 4200 ft drill ship    | Aban- Singapore (Sinvest) | Exxon Mobil                               | 410000         | Nov-08          | 1981 | 410000            |

Source: Company

**Table 17: New drilling assets**

| Asset Name     | Asset type     | Holding company           | Delivery         | Expected day rate (USD) |
|----------------|----------------|---------------------------|------------------|-------------------------|
| ABAN VIII      | 375 ft jack up | Aban- Singapore           | 2nd Quarter 2008 | 200000                  |
| Deep Driller 6 | 350 ft jack up | Aban- Singapore (Sinvest) | 2nd Quarter 2008 | 205000                  |
| Deep Driller 7 | 375 ft jack up | Aban- Singapore (Sinvest) | 3rd Quarter 2008 | 220000                  |
| Deep Driller 8 | 350 ft jack up | Aban- Singapore (Sinvest) | 3rd Quarter 2008 | 205000                  |

Source: Company

**Fleet expansion plans**

Two 350 feet Jack Up Rigs (Deep Driller 6 & Deep Driller 8) and two 375 feet Jack Up Rigs (Aban VIII & Deep Driller 7) are expected to be added to AOL's fleet during FY09 for ~USD140mn each. Aban VIII & Deep Driller 7 are being built at PPL Shipyard Pte Ltd, Singapore, whereas Deep Driller 6 & Deep Driller 8 are being built at Keppel FELS Limited, Singapore. The new Jack Up Rigs are expected to command strong charter rates of ~USD2,00,000 per day. Post addition of the new Rigs, AOL would have a total of 21 drilling assets.

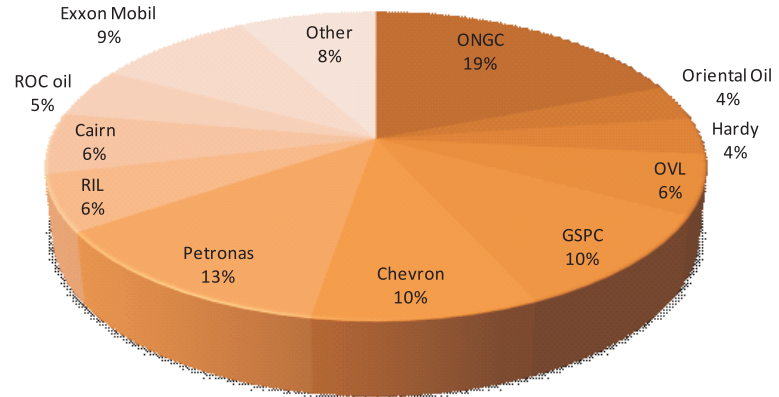
**Funding of capex**

The capex would be financed by 80% debt and 20% by internal accruals & equity. Majority of the debt would be US dollar denominated, with an average debt cost of LIBOR+3%. The repayment of debt would be over an 8-year period.

**Diverse customer profile**

AOL provides drilling services across the globe to renowned clients such as Chevron, Petronas, Cairn, Exxon Mobil, Hardy Exploration, ONGC, Shell etc. AOL has well-established relationships with leading E&P firms globally and is ISO 9001:2000 accredited. ONGC is AOL's major client and is expected to contribute ~19% to revenues during FY08E.

**Chart 22: Client wise contribution to revenue – FY08E**



Source: Company

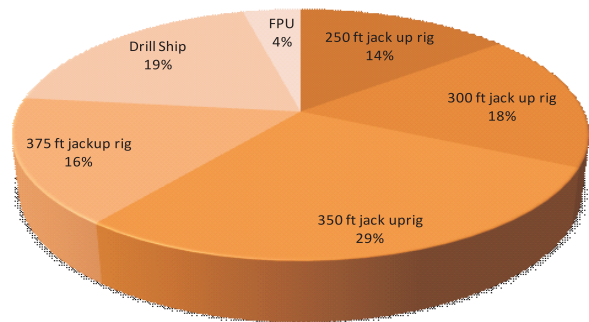
**Optimal allocation of drilling assets**

AOL follows a strategy of placing older assets on long-term contracts of ~1.5 - 6 years, whereas the new assets are placed on contracts for lesser duration. This strategy enables in locking the day rates for older assets, whereas the newer assets could benefit from the buoyancy in day rates.

**Table 18: Allocation of drilling assets**

| Type of asset            | No.of assets | Average Rig age (yrs) | Contract duration |
|--------------------------|--------------|-----------------------|-------------------|
| Jack Up Rigs - Old       | 6            | 32                    | 3 - 6 yrs         |
| Drill Ship               | 3            | 36                    | 1.5 - 3 yrs       |
| Floating Production Unit | 1            | 35                    | 2 yrs             |
| Semi Submersible Rig     | 1            | NA                    | NA                |
| Jack Up Rigs - New       | 6            | 4                     | 6 months - 2 yrs  |

**Chart 23: Asset wise contribution – FY08E**



Source: Company, Systematix Institutional research

Amongst drilling assets the '350 feet Jack Up Rig' is expected to contribute maximum to revenue of ~28.5% during FY08E. During FY08E Jack Up Rigs (all categories) are estimated to contribute 76.8% to revenues, 19.3% by Drill Ships and 3.9% by FPU.

**Recent contracts have been renewed at higher rates**

Recent contracts for AOL's drilling assets have been renewed at strong rates. AOL's contract of Aban Ice (Drill Ship) was renewed with ONGC at USD1,57,000 / day from USD43,000 / day on January'08. With crude touching all time highs, day rates for offshore drilling assets are expected to be strong going forward.

**Table 19: Contract renewal at higher rates**

| Contract bagged | Client         | Drilling asset   | Contract start  | Tenure   | Date rate (USD) | Previous rate (USD) |
|-----------------|----------------|------------------|-----------------|----------|-----------------|---------------------|
| Apr-08          | Exxon Neftegas | Murmanskya       | Jun-08          | 160 days | 2,10,000        | 1,95,000            |
| Feb-08          | PTTEP          | Deep Driller 5   | Mar-08          | 4 months | 2,08,000        | 2,05,000            |
| Jan-08          | ONGC           | Aban Ice         | Apr-08          | 3 years  | 1,57,000        | 43,000              |
| Dec-07          | Chevron        | Deep Driller 2   | Dec-07          | 7 months | 1,85,500        | 1,70,000            |
| Sep-07          | ONGC           | Aban III, IV & V | Nov-07 / Jan-08 | 3 years  | 1,56,600        | 56,000              |

Source: Company, Systematix Institutional research

**Acquisition of Sinvest – the key growth trigger**

The acquisition of Sinvest during FY07 enabled AOL to own 3 new-built premium Jack Up Rigs and 5 Jack Up Rigs at various stages of construction in Singapore shipyards. At the time of acquisition, Sinvest also owned a 50% stake in Venture Drilling AS, a Norwegian Company that had taken a Drill Ship on long-term bareboat charter. In addition Sinvest also owned the entire equity of Beta Drilling AS, another Norwegian Company that had on bareboat a Jack Up Rig.

Prior to acquiring Sinvest, AOL had a fleet of 10 drilling assets, which increased to 20 (includes Rigs on order) post Sinvest acquisition. The Sinvest acquisition catapulted AOL amongst the leading offshore drilling service providers globally. Of the 4 Jack Up Rigs expected to come in during FY09, 3 were on order by Sinvest (Deep Driller 6, Deep Driller 7 & Deep Driller 8) when the acquisition was made.

**Table 20: Status of Sinvest at the time of acquisition**

| Asset owned                  | Status                                 | Bareboat Charter          | Status                              |
|------------------------------|--|---------------------------|-------------------------------------|
| Deep Driller 1 (Jack Up Rig) | Deployed with Hardy Oil                | Murmanskya (Jack Up Rig)  | Undergoing Refurbishment            |
| Deep Driller 2 (Jack Up Rig) | Deployed with Shell Brunei             | Deep venture (Drill Ship) | Set to be deployed with Exxon Mobil |
| Deep Driller 3 (Jack Up Rig) | Secured deployment with Shell Malaysia |                           |                                     |
| Deep Driller 4 (Jack Up Rig) | To be delivered during 3Q2007          |                           |                                     |
| Deep Driller 5 (Jack Up Rig) | To be delivered during 2Q2007          |                           |                                     |
| Deep Driller 6 (Jack Up Rig) | To be delivered during 2Q2008          |                           |                                     |
| Deep Driller 7 (Jack Up Rig) | To be delivered during 3Q2008          |                           |                                     |
| Deep Driller 8 (Jack Up Rig) | To be delivered during 3Q2008          |                           |                                     |

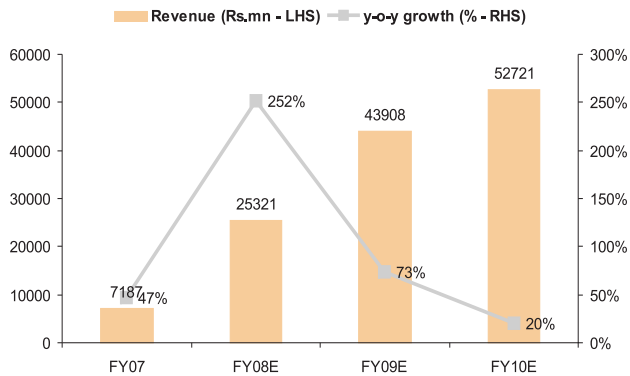
Source: Company

## EARNINGS OUTLOOK & FINANCIALS

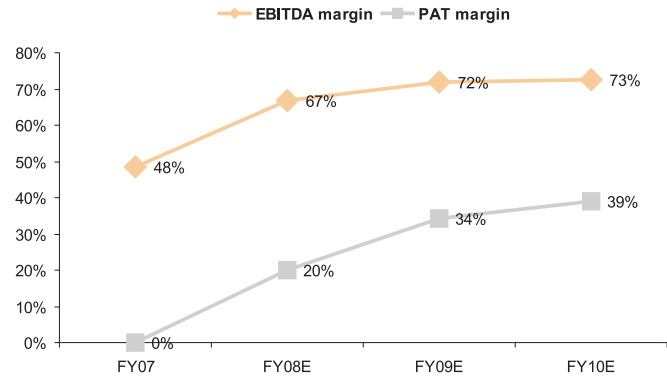
### Revenue to grow at a CAGR of 44% over FY08E-FY10E

Addition of 4 new Jack Up Rigs during FY09 combined with strong day rates would enable revenues to grow at a CAGR of 44% over FY08E-FY10E to Rs52721mn during FY10E. Strong day rates envisaged would also help in expansion of EBIDTA margins for FY09E & FY10E.

**Chart 24: Revenue growth trend**



**Chart 25: EBIDTA & PAT margins trend**



Source: Company, Systematix Institutional research

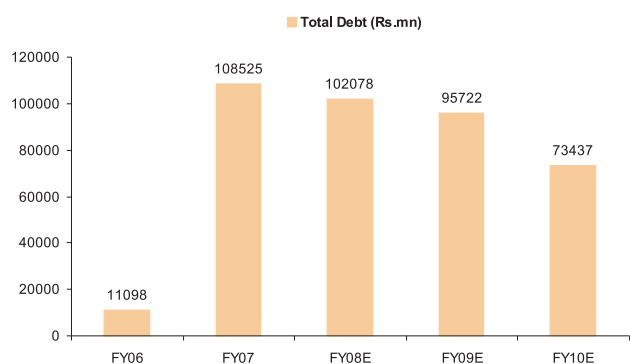
EBIDTA margins are expected to increase to 66.7%, 71.8% and 72.5% during FY08E, FY09E & FY10E respectively from 48.3% during FY07. The increase in EBIDTA margins is mainly due to strong day rates expected in the coming years combined with increased contribution from new Jack Up Rigs. PAT margins are expected to increase to 20.1%, 34.3% and 38.9% during FY08E, FY09E & FY10E respectively (during FY07 AOL made loss at the PAT level).

The gap between EBIDTA margins & PAT margins is expected to decrease going forward, which is a positive trend. This gap is expected to be 46.5%, 37.5% and 33.6% during FY08E, FY09E and FY10E respectively. The decrease is mainly due to lesser interest cost as it is assumed that no additional debt would be taken, apart from the debt taken for acquiring 4 new Jack Up Rigs.

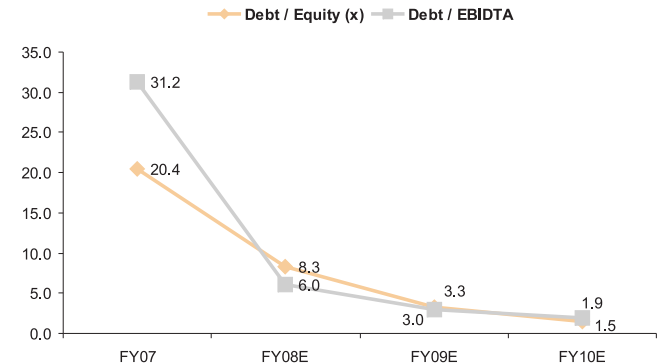
### Debt/Equity and Debt/EBIDTA to reduce significantly

Total debt is expected to reduce from Rs108.5bn during FY07 to Rs73.4bn during FY10E. The reduction in debt is due to the normal schedule of debt repayment and the assumption that no additional debt would be taken, apart from the debt taken for acquiring 4 new Jack Up Rigs. Debt/equity is expected to reduce from 20.4 during FY07 to 1.5 during FY10E. Debt/EBIDTA is expected to reduce from 31.2 during FY07 to 1.9 during FY10E.

**Chart 26: Reduction in debt levels**



**Chart 27: Debt/Equity & Debt/EBIDTA trends**

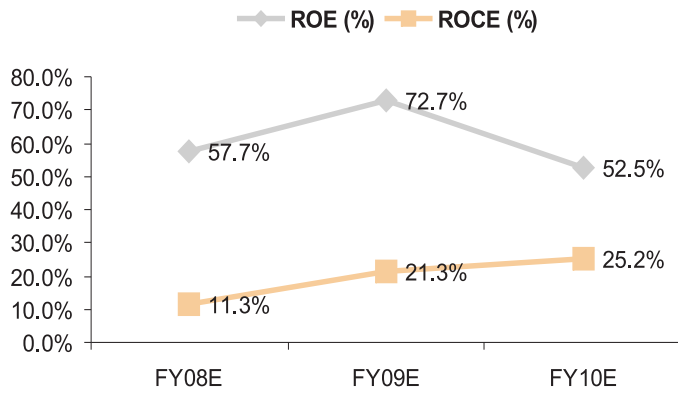


Source: Company, Systematix Institutional research

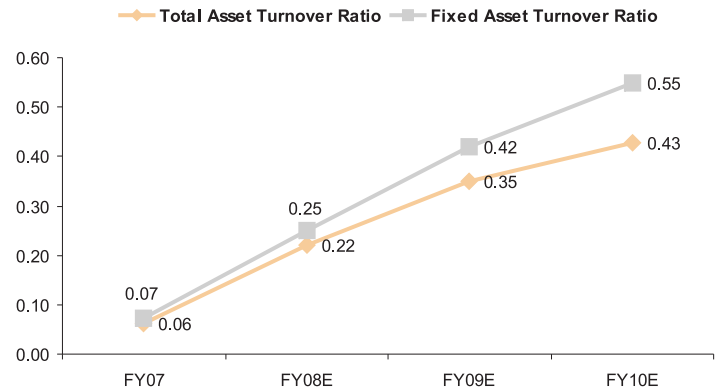
**Return ratios to be strong & asset turnover ratios to improve significantly**

ROE & ROCE is expected to be 52.5% & 25.2% respectively during FY10E. Turnover ratios are expected to improve significantly, as all the drilling assets presently on order become operational during FY09. Asset turnover ratio is expected to increase from 0.06 during FY07 to 0.43 during FY10E. Fixed asset turnover ratio is expected to increase from 0.07 during FY07 to 0.55 during FY10E.

**Chart 28: ROE & ROCE trend**



**Chart 29: Asset turnover ratios to improve significantly**



Source: Company, Systematix Institutional research

**Low payback period for drilling assets**

Strong day rates have resulted in lower payback period for drilling assets. For AOL the payback period for the new Jack Up Rig expected to come in during FY09 is 4.3 years and for the recently acquired Semi Submersible Rig is 5.8 years. The payback period indicates the time taken to recover the cost of investment. With the average life of a Rig being ~25 years & the payback period ~5 years, the Rig would be able to earn free cash flows for ~20 years without having to service any debt.

**Table 21: Payback period analysis**

| Pay back period            | Jack Up Rig | Semi-Submersible |
|----------------------------|-------------|------------------|
| No.. Of days Operating     | 350         | 350              |
| Day rate(\$/day)- Approx.  | 200000      | 250000           |
| Operating Expenses per day | 44000       | 70000            |
| EBITDA (\$) per day        | 156000      | 180000           |
| Interest per day(\$)       | 18411       | 27616            |
| Tax (\$) (@33%)            | 45404       | 50287            |
| Cash Profits               | 92185       | 102097           |
| Yearly                     | 32.26       | 35.73            |
| Cost of the Vessel         | 140         | 210              |
| Pay back period(yrs)       | 4.34        | 5.88             |

Source: Company, Systematix Institutional research



## PROFIT & LOSS A/C

Table 22: Profit and Loss Account (Consolidated) (Rs.mn)

|  | FY06           | FY07           | FY08E           | FY09E           | FY10E           |
|--|----------------|----------------|-----------------|-----------------|-----------------|
| <b>Operating Income</b>  | <b>4,901.6</b> | <b>7,186.8</b> | <b>25,320.8</b> | <b>43,908.0</b> | <b>52,721.1</b> |
| Operating Expenses   | 1,326.9        | 1,781.7        | 5,874.0         | 8,592.4         | 9,769.7         |
| Administrative Expenses  | 721.7          | 1,478.7        | 2,060.3         | 2,911.8         | 3,670.0         |
| Other Expenses   | 49.4           | 452.2          | 506.4           | 878.2           | 1,054.4         |
| Total Expenditure  | 2,097.9        | 3,712.6        | 8,440.7         | 12,382.3        | 14,494.2        |
| <b>EBITDA/ Operating Profit</b>                                | <b>2,803.7</b> | <b>3,474.1</b> | <b>16,880.1</b> | <b>31,525.7</b> | <b>38,226.9</b> |
| Other Income   | 147.8          | 880.9          | 815.1           | 968.6           | 1,158.2         |
| Interest & Financial Charges                                   | 436.3          | 2,686.4        | 6,124.6         | 5,869.1         | 5,179.4         |
| Depreciation   | 951.1          | 1,202.6        | 4,703.7         | 7,023.8         | 8,262.0         |
| Goodwill Amortized   | 62.9           | 62.9           | 63.0            | -               | -               |
| PBT  | 1,501.1        | 403.1          | 6,803.8         | 19,601.4        | 25,943.7        |
| Extraordinary items - Income (Net)                             | -              | -              | -               | -               | -               |
| Profit / (Loss) for the year carried down                      | 1,501.1        | 403.1          | 6,803.8         | 19,601.4        | 25,943.7        |
| Provision for taxation   | 678.4          | 746.6          | 1,705.0         | 4,546.1         | 5,453.8         |
| Fringe Benefits tax  | 6.6            | 9.1            | 91.4            | 134.9           | 168.2           |
| Current Tax  | 580.4          | 656.2          | 1,613.7         | 4,411.2         | 5,285.6         |
| Deferred Tax   | 91.4           | 81.3           | -               | -               | -               |
| Profit / (Loss) after tax but before share in Earnings from JV | 822.7          | (343.5)        | 5,098.8         | 15,055.3        | 20,490.0        |
| Share in Earning of JV after Providing Depreciation            | -              | 203.6          | -               | -               | -               |
| <b>Profit/(Loss) after Share of JV</b>                         | <b>822.7</b>   | <b>(140.0)</b> | <b>5,098.8</b>  | <b>15,055.3</b> | <b>20,490.0</b> |

- A EBIDTA margin:** EBIDTA margins are expected to increase from 48.3% during FY07 to 66.7%, 71.8% & 72.5% during FY08E, FY09E & FY10E respectively mainly due to the addition of 4 new Jack Up Rigs during FY09 (which are expected to command premium rates) & on account of strong day rates anticipated for other offshore drilling assets.
- B Interest charges:** Interest charges are expected to decline as no additional debt would be taken, apart from the debt taken for acquiring 4 new Jack Up Rigs & due to the normal schedule of debt repayment.
- C PAT margin:** PAT margins are expected to increase on account of higher EBIDTA margins and lesser interest outgo during the coming years. PAT margins are expected to increase to 20.1%, 34.3% & 38.9% during FY08E, FY09E & FY10E respectively (during FY07 the company made a loss).

## BALANCE SHEET

Table 23: Balance Sheet (Consolidated) (Rs.mn)

|  | FY06         | FY07          | FY08E         | FY09E         | FY10E         |
|--|--------------|---------------|---------------|---------------|---------------|
| <b>SOURCES OF FUNDS</b>                |              |               |               |               |               |
| Share Capital                          | 1574         | 3134          | 3136          | 3137          | 3137          |
| Reserves and Surplus                   | 2730         | 2174          | 9216          | 25902         | 45952         |
| <b>Total</b>                           | <b>4304</b>  | <b>5308</b>   | <b>12352</b>  | <b>29039</b>  | <b>49089</b>  |
| Loan Funds                             |              |               |               |               |               |
| Secured Loans                          | 11098        | 97265         | 92938         | 88746         | 73437         |
| Unsecured Loans                        | 0            | 11261         | 9140          | 6976          | 0             |
| <b>Total</b>                           | <b>11098</b> | <b>108525</b> | <b>102078</b> | <b>95722</b>  | <b>73437</b>  |
| Deferred Tax (Net)                     | 656          | 737           | 774           | 813           | 854           |
| <b>TOTAL</b>                           | <b>16058</b> | <b>114571</b> | <b>115204</b> | <b>125573</b> | <b>123380</b> |
| <b>APPLICATION OF FUNDS</b>            |              |               |               |               |               |
| Fixed Assets                           |              |               |               |               |               |
| Gross Block                            | 11479        | 80994         | 100080        | 121945        | 121980        |
| Less: Depreciation                     | 4321         | 5791          | 10495         | 17518         | 25780         |
| <b>Net Block</b>                       | <b>7158</b>  | <b>75203</b>  | <b>89586</b>  | <b>104427</b> | <b>96200</b>  |
| Add: Capital WIP                       | 8308         | 22444         | 11959         | 0             | 0             |
| Investments                            | 192          | 4683          | 4688          | 4688          | 4688          |
| Current assets, Loans & advances       |              |               |               |               |               |
| Inventories (at cost)                  | 489          | 1022          | 2926          | 4060          | 4874          |
| Sundry Debtors                         | 699          | 2033          | 4856          | 8421          | 10111         |
| Cash and Bank balance                  | 135          | 13264         | 6212          | 12084         | 16732         |
| Loans and Advances                     | 181          | 2871          | 3437          | 4115          | 4930          |
| <b>Total</b>                           | <b>1505</b>  | <b>19190</b>  | <b>17430</b>  | <b>28680</b>  | <b>36647</b>  |
| Less: Current liabilities & provisions |              |               |               |               |               |
| Current liabilities                    | 832          | 6624          | 7860          | 11340         | 13187         |
| Provisions                             | 273          | 325           | 599           | 881           | 968           |
| <b>Total</b>                           | <b>1105</b>  | <b>6949</b>   | <b>8458</b>   | <b>12221</b>  | <b>14155</b>  |
| Net current assets                     | 400          | 12241         | 8972          | 16459         | 22492         |
| <b>TOTAL</b>                           | <b>16058</b> | <b>114571</b> | <b>115204</b> | <b>125573</b> | <b>123380</b> |

- A** **Loan funds:** Total debt is expected to reduce from Rs108.5bn during FY07 to Rs73.4bn during FY10E. The reduction in debt is due to the normal schedule of debt repayment and the assumption that no additional debt would be taken, apart from the debt taken for acquiring 4 new Jack Up Rigs.
- B** **Gross Block:** It is assumed that during FY10E no drilling assets would be added to the company's fleet, hence there is hardly any increase in the gross block.
- C** **Capital WIP:** Capital WIP indicates the advances paid for acquiring drilling assets. Capital WIP for FY09E & FY10E is nil as the entire batch of 4 drilling assets is expected to be delivered during FY09 and it is assumed that no additional orders would be placed for new drilling assets.
- D** **Cash & Bank balance:** The cash & bank balance position is strong going forward, on account of robust cash flow generated from operations.

## CASH FLOW STATEMENT

**Table 24: Cash Flow Statement (Consolidated) (Rs.mn)**

| Year end 31 Mar (Rsmn)                          | FY07           | FY08E         | FY09E         | FY10E         |
|---|----------------|---------------|---------------|---------------|
| PBT   | 403            | 6804          | 19601         | 25944         |
| Add:Depreciation                                | 1203           | 4704          | 7024          | 8262          |
| Add: Interest                                   | 2686           | 6125          | 5869          | 5179          |
| Add: Goodwill amortized                         | 63             | 63            | -             | -             |
| Add:(Profit) / Loss on sale of fixed assets     | 0              | 0             | 0             | 0             |
| Less:Interest Income                            | -56            | -34           | -41           | -49           |
| Less:Dividend Income                            | -68            | -68           | -68           | -68           |
| Less:Foreign Exchange Difference                | -163           | 0             | 0             | 0             |
| Operating Profit Before Working Capital Changes | 4068           | 17593         | 32385         | 39268         |
| <b>Working Capital Changes</b>                  |                |               |               |               |
| Increase in Inventories                         | -533           | -1903         | -1134         | -814          |
| Increase in Sundry Debtors                      | -1334          | -2823         | -3565         | -1690         |
| Increase in Loans and Advances                  | -2689          | -566          | -679          | -815          |
| Increase in current liabilities                 | 5793           | 1235          | 3481          | 1846          |
| Working capital changes                         | 1236           | -4057         | -1897         | -1473         |
| Operating Cash Flow after W.Capital Changes     | 5304           | 13536         | 30488         | 37795         |
| Direct Taxes Paid                               | -713           | -1579         | -4291         | -5389         |
| <b>Net Cash flow from Operating Activities</b>  | <b>4590</b>    | <b>11956</b>  | <b>26197</b>  | <b>32406</b>  |
| Sale of Fixed Assets                            | 48             |               |               |               |
| (Increase)/Dec of Fixed assets                  | -83652         | -8601         | -9906         | -35           |
| (Increase)/Dec of Investments                   | -4249          | -5            | 0             | 0             |
| Dividend received                               | 68             | 68            | 68            | 68            |
| Interest received                               | 56             | 34            | 41            | 49            |
| <b>Net Cash flow from Investing Activities</b>  | <b>-87,728</b> | <b>-8,503</b> | <b>-9,796</b> | <b>82</b>     |
| Increase in Share Capital                       | 1560           | 1.8           | 1.5           | 0             |
| Increase in Premium on Issue of share capital   | 24             | 2380          | 2070          | 0             |
| Increase / (Decrease) in Term Loans             | 97584          | -6448         | -6356         | -22284        |
| Interest paid                                   | -2686          | -6125         | -5869         | -5179         |
| Dividend Paid                                   | -190           | -246          | -373          | -376          |
| Others  | -25            | -68           |               |               |
| <b>Net Cash flow from Investing Activities</b>  | <b>96266</b>   | <b>-10504</b> | <b>-10527</b> | <b>-27839</b> |
| Cash Generated during the year                  | 13,128         | (7,052)       | 5,872         | 4,648         |
| Add:Opening Balance of cash                     | 135            | 13,264        | 6,212         | 12,084        |
| Closing Balance of cash                         | 13,264         | 6,212         | 12,084        | 16,732        |

- A** **Cash flow from operating activities:** Cash flow from operating activities are expected to be robust due to addition of 4 premium Jack Up Rigs during FY09 and on account of strong day rates anticipated going forward.
- B** **Capex:** Four new Jack Up Rigs are expected to come in during FY09. It is assumed that no drilling assets would be added to the company's fleet during FY10.

## RATIOS:

Table 25: Ratios (Consolidated)

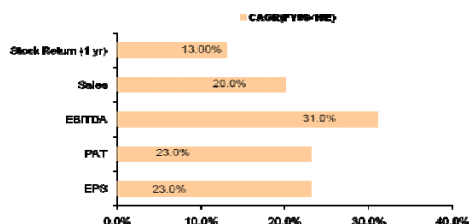
| Growth Ratio               | FY06  | FY07  | FY08E   | FY09E  | FY10E  |
|----------------------------|-------|-------|---------|--------|--------|
| Revenues                   | -     | 46.6% | 252.3%  | 73.4%  | 20.1%  |
| EBIDTA                     | -     | 23.9% | 385.9%  | 86.8%  | 21.3%  |
| Net Profit                 | -     | -     | 1584.3% | 195.3% | 36.1%  |
| Valuation Matrix           | FY06  | FY07  | FY08E   | FY09E  | FY10E  |
| Price / Earnings (x)       | 159.9 | -     | 26.4    | 9.1    | 6.7    |
| Price / CEPS (x)           | 74.2  | 123.8 | 13.8    | 6.2    | 4.8    |
| Price / BV (x)             | 30.6  | 24.8  | 10.9    | 4.7    | 2.8    |
| EV / EBIDTA (x)            | 50.8  | 63.9  | 13.4    | 6.9    | 5.0    |
| EV / Sales (x)             | 29.0  | 30.9  | 8.9     | 4.9    | 3.6    |
| EPS (Rs)                   | 22.3  | -     | 134.9   | 390.6  | 531.7  |
| CEPS (Rs)                  | 48.1  | 28.8  | 259.3   | 572.9  | 746.0  |
| Book Value                 | 116.7 | 143.9 | 326.8   | 753.5  | 1273.7 |
| ROE(%)                     | 19.1  | -     | 57.7    | 72.7   | 52.5   |
| ROCE(%)                    | 5.3   | 4.8   | 11.3    | 21.3   | 25.2   |
| Solvency Ratio (x)         | FY06  | FY07  | FY08E   | FY09E  | FY10E  |
| Debt / Equity (x)          | 2.6   | 20.4  | 8.3     | 3.3    | 1.5    |
| Debt / EBIDTA              | 4.0   | 31.2  | 6.0     | 3.0    | 1.9    |
| Debt / Capital Emp.        | 0.7   | 1.0   | 0.9     | 0.8    | 0.6    |
| Capital Emp / Net Worth    | 3.6   | 21.4  | 9.3     | 4.3    | 2.5    |
| Interest Coverage Ratio    | 4.4   | 1.2   | 2.1     | 4.3    | 6.0    |
| Turnover Ratio (x)         | FY06  | FY07  | FY08E   | FY09E  | FY10E  |
| Asset Turnover Ratio       | 0.3   | 0.1   | 0.2     | 0.3    | 0.4    |
| Fixed Asset Turnover Ratio | 0.3   | 0.1   | 0.2     | 0.4    | 0.5    |
| Working Capital Ratio (x)  | FY06  | FY07  | FY08E   | FY09E  | FY10E  |
| Current Ratio              | 1.4   | 2.8   | 2.1     | 2.3    | 2.6    |
| Working Capital to Sales   | 0.1   | 1.7   | 0.4     | 0.4    | 0.4    |
| Margin Ratio               | FY06  | FY07  | FY08E   | FY09E  | FY10E  |
| EBIDTA Margin              | 57.2% | 48.3% | 66.7%   | 71.8%  | 72.5%  |
| EBIT Margin                | 37.8% | 31.6% | 48.1%   | 55.8%  | 56.8%  |
| PBT Margin                 | 30.6% | 5.6%  | 26.9%   | 44.6%  | 49.2%  |
| PAT Margin                 | 16.8% | -     | 20.1%   | 34.3%  | 38.9%  |

- A Growth ratio:** The growth ratios for EBIDTA and PAT are higher than Revenues for FY08E, FY09E & FY10E indicating expansion in EBIDTA & PAT margins going forward.
- B Debt/Equity:** Debt/equity is expected to reduce from 20.4 during FY07 to 1.5 during FY10E. The reduction in debt is due to the normal schedule of debt repayment and the assumption that no additional debt would be taken, apart from the debt taken for acquiring 4 new Jack Up Rigs.
- C Debt/EBIDTA:** Debt/EBIDTA is expected to decrease from 31.2 during FY07 to 1.9 during FY10E, indicating strong operational income generated vis-à-vis outstanding debt.
- D Asset turnover ratio:** To increase from 0.1 during FY07 to 0.4 during FY10E, as all the drilling assets for which advances were paid during FY07 & FY08E are expected to be operational during FY10 for the entire year.

## INITIATING COVERAGE

|                           |               |
|---------------------------|---------------|
| <b>Stock Rating</b>       | <b>REDUCE</b> |
| <b>CMP (Rs.)</b>          | <b>581</b>    |
| <b>Target Price (Rs.)</b> | <b>654</b>    |

### Investment Profile



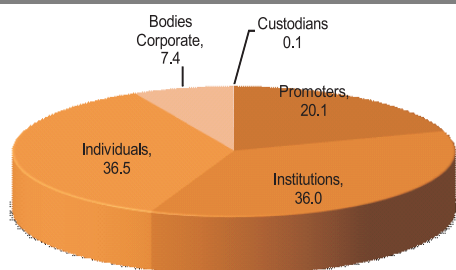
|            |            |
|------------|------------|
| Bloomberg  | GOFFIN     |
| Reuters    | GOFS.BO    |
| BSE Group  | A          |
| BSE Code   | 532786     |
| NSE Symbol | GTOFFSHORE |
| BSE Sensex | 15088      |
| NSE Nifty  | 4504       |

### Market Data

|                      |          |
|----------------------|----------|
| Market Cap (Rs.mn)   | 22136    |
| Share Cap (Rs.mn)    | 381      |
| 52 wk High/Low (Rs.) | 1145/556 |
| Avg. Vol (daily)     | 29629    |
| Face value (Rs.)     | Rs.10    |

### Shareholding Pattern

(As on 31<sup>st</sup> March 2008) (%)



| Financials        | FY07  | FY08  | FY09E | FY10E  |
|-------------------|-------|-------|-------|--------|
| Net sales (Rs mn) | 5,822 | 7,459 | 8,189 | 10,790 |
| EBITDA (Rs.mn)    | 2,628 | 3,131 | 3,939 | 5,402  |
| PBT (Rs.mn)       | 1,638 | 2,196 | 2,501 | 3,588  |
| PAT (Rs. Mn)      | 1,452 | 2,023 | 2,202 | 3,079  |
| EBITDA margin     | 45.1% | 42.0% | 48.1% | 50.1%  |
| PAT margin        | 24.9% | 27.1% | 26.9% | 28.5%  |
| EPS Diluted (Rs.) | 38.1  | 49.3  | 53.7  | 75.1   |
| CEPS (Rs.)        | 56.7  | 73.4  | 77.1  | 105.8  |
| P/E               | 15.3  | 11.8  | 10.8  | 7.7    |
| EV/EBITDA         | 11.0  | 8.7   | 7.6   | 5.2    |
| ROE               | 26.0% | 26.9% | 23.1% | 27.3%  |
| ROCE              | 17.8% | 18.1% | 16.5% | 19.4%  |

## Great Offshore Ltd

### “Modest growth ahead”

Great Offshore Limited (GOL), is the only integrated offshore services provider in India, offering wide range of services that include offshore drilling, offshore logistics support, marine construction and port & terminal support. Our key concerns include the modest revenue CAGR of 20% over FY08-FY10E and over dependence on ONGC, which contributed ~55% to revenues during FY08. Nevertheless an overseas acquisition of ultra-deep water semi-submersible Rigs would re-rate the stock. The stock trades at a P/E & EV/EBITDA of 7.7x and 5.2x based on FY10E. We recommend a “REDUCE” on the stock, with a 12-month price target of Rs654, an upside of 13% from the current levels.

### Fleet expansion by adding a Jack Up Rig and a MSV

GOL is increasing its fleet size by adding 1 Jack Up Rig and 1 MSV, scheduled to be delivered during January 2009 & June 2009, at an estimated cost of USD165mn & USD65mn respectively. GOL has already entered into a contract with ONGC for its new Jack Up Rig ‘Samed Shikar’ for a period of 5 years for USD255mn starting May 2009. The new vessels are expected to command higher charter rates and would help in earning higher EBIDTA margins of 50.1% during FY10 as compared to 48.1% during FY09E.

### An overseas acquisition would re-rate the stock

During January 2008 GOL made an offer for purchasing a controlling stake in an overseas company. GOL recently (June 6, 2008) decided to propose to the stakeholders of the same overseas company to acquire one of the two Rigs. This overseas company shall own, upon delivery, two harsh environment, semi-submersible, sixth generation drilling rigs, which are currently under construction, at an estimated cost of ~USD1.40bn. News reports indicate that the overseas company’s name is SeaDragon Offshore. Our forward estimates do not consider the impact of this acquisition, but we believe if an acquisition of such a large magnitude goes through would lead to a re-rating of the stock.

### Revenue growth modest, at a CAGR of 20% over FY08-10E

Revenues are expected to increase at CAGR of 20% over FY08-FY10E to Rs10.79bn during FY10E. Revenue growth is modest as only 2 new vessels (1 Jack Up Rig & 1 MSV) are expected to be added to GOL’s fleet during FY09 & FY10 respectively. Also GOL derives ~76% revenues from long-term contracts & the remaining by operating the vessels on the spot market, due to which it would not be able to reap the full benefits of any significant appreciation in the day rates of drilling assets & OSV’s.

### We recommend a REDUCE with a 12 month price target of Rs654.

GOL’s revenues are expected to be Rs8189mn & Rs10790mn during FY09E & FY10E respectively. EBIDTA margins are expected to increase from 42% during FY08 to 48.1% & 50.1% during FY09E & FY10E respectively. GOL is expected to post EPS of Rs53.7 and Rs75.1 during FY09E and FY10E respectively. The stock is trading at a P/E of 10.8 X FY09E EPS and 7.7 X FY10E EPS. We have valued the stock based on P/E and NAV valuation methodology to arrive at the price target. We recommend a REDUCE with a price target of Rs654, a 13% upside from current levels.

## INVESTMENT CASE

GOL is the only integrated offshore services provider in India, offering services ranging from offshore drilling, offshore logistics support, marine construction and port & terminal support. The company owns 40 vessels, which includes drillings rigs, OSV's, harbour tugs & a construction barge. GOL charters its drilling units and OSV's to Oil E&P companies such as ONGC, Cairn Energy, Saudi Aramco, Shell etc. The company has served renowned customers across the globe in the regions of Middle East, North Sea, Far East, South Africa etc. GOL has placed orders for 1 Jack Up Rig and 1 MSV, scheduled to be delivered during January 2009 & June 2009 respectively. To have a global presence & to enter the ultra-deep water drilling business, GOL is considering an overseas acquisition of an offshore services company.

### Our “Reduce” rating on Great Offshore is based on the following arguments:

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#### **Modest revenue growth of 20% over FY08-FY10E**

- GOL's revenues are expected to increase at a modest CAGR of 20% over FY08E-FY10E.
- Revenue growth is modest as only 2 vessels (1 Jack Up Rig & 1 MSV) are expected to be added to GOL's fleet during FY09 & FY10 respectively.

#### **Drilling assets are quite old**

- Both the existing drilling assets i.e. Kedarnath and Badrinath, which contributed 16% to revenues during FY08 are 33 & 35 years old respectively, as compared to the useful life of a Rig, which is 30 years.
- Being very old assets refurbishment expenses are high. On an average these assets have to be refurbished once in 3 years. During FY08 refurbishment expenses of Badrinath were USD10mn.

#### **High dependence on a single customer**

- The main customer of GOL is ONGC, which contributes ~55% to revenues. Being such a large customer GOL would have less pricing power for its vessels.
- Any reduction in the exploration budget of ONGC would have an adverse impact on GOL.

## VALUATIONS

### Modest revenue growth coupled with margin expansion

GOL's revenues are expected to increase at a CAGR of 20% over FY08-FY10E. Revenue growth is modest as only 2 new vessels (1 Jack Up Rig & 1 MSV) are expected to be added to GOL's fleet during FY09 & FY10 respectively.

EBIDTA margins are expected to increase from 42% during FY08 to 48.1% & 50.1% during FY09E & FY10E respectively. The increase in EBIDTA margins is on account of no dry docking expenses of drilling assets during FY09 & FY10, whereas USD10mn was spent on dry-docking of Badrinath during FY08. PAT margins are expected to be 26.9% & 28.5% during FY09E & FY10E as compared to 27.1% during FY08.

**Table 26 : Key ratios**

|                | FY07 | FY08 | FY09E | FY10E |
|----------------|------|------|-------|-------|
| Revenue Growth | 50%  | 28%  | 10%   | 32%   |
| EPS growth     | 49%  | 30%  | 9%    | 40%   |
| EBITDA margin  | 45%  | 42%  | 48%   | 50%   |
| PAT margin     | 25%  | 27%  | 27%   | 29%   |
| ROE            | 26%  | 27%  | 23%   | 27%   |
| ROCE           | 18%  | 18%  | 17%   | 19%   |

Source: Company, Systematix institutional research

### The stock appears to be fully valued

GOL is expected to post EPS of Rs.53.7 and Rs.75.1 during FY09E and FY10E respectively. The stock is trading at a P/E of 10.8 X FY09E EPS and 7.7 X FY10E EPS. The stock is available at a P/BV of 2.2 and 1.8 based on FY09E and FY10E financials. The stock appears to be fully valued based on P/E & NAV valuation methodology, as discussed in the Price Target Derivation section.

**Table 27 : Valuation Ratios**

|                        | FY07 | FY08 | FY09E | FY10E |
|------------------------|------|------|-------|-------|
| EPS - diluted (Rs)     | 38.1 | 49.3 | 53.7  | 75.1  |
| Price/Earnings (x)     | 15.3 | 11.8 | 10.8  | 7.7   |
| Price / Book Value (x) | 3.6  | 2.5  | 2.2   | 1.8   |
| EV/EBITDA (x)          | 11.0 | 8.7  | 7.6   | 5.2   |

Source: Company, Systematix institutional research

## PRICE TARGET DERIVATION

We recommend a 'REDUCE' on GOL with a 12 month price target of Rs654, a upside of 13% from the current levels. The price target derivation is based on Net Asset Valuation & P/E valuation.

**Table 28: Price target derivation**

| <b>P/E Valuation</b>                  |              |
|---------------------------------------|--------------|
| Total Market Cap – Peers (USD mn)     | 13916        |
| PAT - Peers (USD mn)                  | 1353         |
| Industry P/E                          | 10.3         |
| Target P/E (15% discount to industry) | 8.74         |
| EPS (FY10E)                           | 75.1         |
| <b>Value Per Share (Rs.) (A)</b>      | <b>657</b>   |
| <b>NAV Valuation</b>                  |              |
| Total market Value of Assets          | 31232        |
| Less :Debt                            | 12127        |
| Add: Net Working Capital              | 7580         |
| <b>Total</b>                          | <b>26685</b> |
| No. of Shares                         | 41           |
| <b>Value Per Share(Rs.) (B)</b>       | <b>651</b>   |
| <b>Fair value Per Share - (A+B)/2</b> | <b>654</b>   |
| CMP                                   | 581          |
| <b>Upside</b>                         | <b>13%</b>   |

Source: Bloomberg, Systematix institutional research

**Table 29 : Peer Set Comparison - Financials**

| Comparison - Financials    | Sales FY10E | EBIDTA margins % |       |       |       | PAT margins % |       |       |       | CAGR: FY07-10E |        |     |     |
|----------------------------|-------------|------------------|-------|-------|-------|---------------|-------|-------|-------|----------------|--------|-----|-----|
|                            |             | FY07             | FY08E | FY09E | FY10E | FY07          | FY08E | FY09E | FY10E | Sales          | EBIDTA | PAT | EPS |
| Bourbon SA                 | 1597        | 34%              | 37%   | 36%   | 37%   | 18%           | 19%   | 17%   | 16%   | 19%            | 22%    | 16% | 18% |
| Tidewater Inc              | 1482        | 45%              | 43%   | 40%   | 40%   | 30%           | 28%   | 26%   | 25%   | 10%            | 6%     | 3%  | 11% |
| Hornbeck Offshore Services | 563         | 50%              | 52%   | 52%   | 53%   | 28%           | 27%   | 24%   | 25%   | 27%            | 29%    | 22% | 24% |
| GulfMark Offshore Inc      | 410         | 50%              | 51%   | 52%   | 53%   | 28%           | 36%   | 39%   | 39%   | 20%            | 22%    | 33% | 25% |
| Solstad Offshore ASA       | 483         | 64%              | 62%   | 58%   | 58%   | 36%           | 44%   | 28%   | 27%   | 19%            | 15%    | 9%  | 18% |
| Ezra Holdings              | 407         | 43%              | 49%   | 41%   | 39%   | 36%           | 73%   | 32%   | 31%   | 47%            | 42%    | 40% | 44% |
| Farstad Shipping ASA       | 602         | 50%              | 50%   | 51%   | 50%   | 27%           | 28%   | 31%   | 28%   | 25%            | 25%    | 27% | 26% |
| Great Offshore Ltd         | 270         | 45%              | 42%   | 48%   | 50%   | 25%           | 27%   | 27%   | 29%   | 23%            | 27%    | 28% | 25% |

Source: Bloomberg, Systematix institutional research

**Table 30: Peer Set Comparison - Valuations**

| Comparison - Valuations    | CMP (USD) | Mcap USD mn) | P/E   |       |       | P/BV  |       |       | EV/EBIDTA |       |       |
|----------------------------|-----------|--------------|-------|-------|-------|-------|-------|-------|-----------|-------|-------|
|                            |           |              | FY08E | FY09E | FY10E | FY08E | FY09E | FY10E | FY08E     | FY09E | FY10E |
| Bourbon SA                 | 62.0      | 3441         | 15.5  | 15.3  | 12.9  | 2.1   | 1.9   | 1.7   | 11.6      | 10.5  | 8.8   |
| Tidewater Inc              | 67.0      | 3670         | 10.3  | 9.1   | 8.3   | 1.7   | 1.6   | 1.4   | 6.3       | 6.2   | 5.8   |
| Hornbeck Offshore Services | 57.0      | 1526         | 16.8  | 14.6  | 11.4  | NA    | NA    | NA    | 10.6      | 8.1   | 6.2   |
| GulfMark Offshore Inc      | 66.0      | 1530         | 15.0  | 11.2  | 10.0  | 2.3   | 1.9   | 1.6   | 11.1      | 8.7   | 7.5   |
| Solstad Offshore ASA       | 26.0      | 1277         | 7.6   | 8.7   | 6.8   | 1.4   | 1.2   | 1.1   | 7.8       | 7.7   | 6.9   |
| Ezra Holdings              | 21.9      | 1406         | 9.5   | 13.6  | 9.0   | 2.4   | 2.1   | 1.7   | 12.7      | 11.3  | 8.0   |
| Farstad Shipping ASA       | 26.0      | 1067         | 9.0   | 7.4   | 6.2   | 1.5   | 1.2   | 1.0   | 7.4       | 6.0   | 5.4   |
| Great Offshore Ltd         | 14.5      | 553          | 11.8  | 10.8  | 7.7   | 2.5   | 2.2   | 1.8   | 8.7       | 7.6   | 5.2   |

Source: Bloomberg, Systematix institutional research



By giving equal weightage to P/E & NAV valuation methodologies the price target works out to Rs654. At the price target, the stock would trade at 8.7x FY10E EPS and EV/EBITDA of 5.7.

Industry is trading at EV/EBITDA of 6.9 on FY10E basis. Giving a 15% discount to industry EV/EBITDA we feel that GOL is fairly valued at our target price.

### **Risks to our Target Price**

1. Any delay in the delivery of vessels (1 Jack Up Rig & 1 MSV from Bharati Shipyard Ltd) could result in lower than estimated revenues, thereby lowering our earnings estimates and thus our price target.
2. A substantial decline in global crude prices could result in reduced E&P spending by Oil companies, thereby dampening the demand for offshore services and leading to lower charter rates of OSV's.
3. Some of the drilling assets of GOL are quite old. Any extraordinarily high refurbishment expenses can adversely impact the earnings.

## COMPANY IN-DEPTH

### An Overview

GOL was incorporated in July 2005, by demerging the offshore services business of The Great Eastern Shipping Co Ltd. GOL is headquartered at Mumbai and Mr.K.M.Sheth is the Chairman of the company. GOL is the only integrated offshore services provider in India, offering services ranging from offshore drilling, offshore logistics support, marine construction and port & terminal support. The company owns 40 vessels, which includes 2 drillings rigs, 26 OSV's, 11 harbour tugs & 1 construction barge. The main operations of GOL involve chartering of its drilling units and OSV's to Oil E&P companies such as ONGC, Cairn Energy, Saudi Aramco, Shell etc. The company has served reputed customers across the globe in the regions of Middle East, North Sea, Far East, South Africa etc. GOL has placed orders for a Jack Up Rig and a MSV, which are scheduled to be delivered during January 2009 & June 2009 respectively.

#### Business segments

##### **Offshore drilling (contributed 16% to revenues during FY08)**

This business division provides charter hire of drilling services with 2 offshore drilling units, Kedarnath and Badrinath. Kedarnath is an independent leg Jack Up Rig, built by Marathon LeTourneau in Brownsville – Texas and is capable of operating in 300 feet of water with a drilling depth of up to 20,000 feet. Kedarnath has drilled several exploratory wells, the deepest of which was 4,234 meters in the Mumbai High oil field. Badrinath is a drilling barge built by FELS in Singapore and can operate in up to 600 feet of water with a drilling depth of up to 20,000 feet. Badrinath has drilled several exploratory wells on both the East and West coasts of India, with the deepest well drilled being 4,991 meters. Both the drilling units are on long-term contracts with ONGC.

**Customers served:** Major national and international oil companies like ONGC, Hardy Exploration, Mosbacher and Cairn Energy.

##### **Offshore logistics support (contributed 73% to revenues during FY08)**

The business division owns and operates a fleet of 26 Offshore Support Vessels, which includes PSV, Fire Fighting Support Vessels, Offshore supply vessel, Anchor Handling Tug Supply vessels, Multipurpose Supply Vessels & Anchor Handling Tugs. The activities undertaken include production support, diving support, supply duties for personnel and materials, anchor handling, towing, mooring, rig moving, emergency response/rescue and fire fighting operations. The vessels operate in Indian as well as international waters.

**Customers served:** The OSV fleet has worked in India for ONGC, Cairn Energy, BG Exploration and Production, GSPC, Hardy Exploration and many others. International customers served in the past include Saudi Aramco, Hadi Group, IOEC, Doha Marine Services, Lamnalco, NPCC, Valentine Maritime etc.

##### **Marine Construction (contributed 4% to revenues during FY08)**

The business division owns and operates a construction barge named Gal Constructor with a complementing anchor handling tug and provides service to the offshore construction industry. The division also undertakes lump sum turnkey / EPC projects for the offshore oil & gas industry. These activities include project management, pre-engineering surveys, design & detailed engineering, procurement, fabrication, transportation, offshore installation and hook-up & commissioning.

**Customers served:** Gal Constructor has undertaken various types of projects both in India and internationally with customers such as L&T, ONGC, SMOE, Iranian Offshore Engineering Construction Co., Mubarak Marine LLC and Hyundai Engineering.

**Port and Terminal Support (contributed 5% to revenues during FY08)**

This business division operates 11 harbour tugs in India with a presence in almost all major ports. The tugs provide round-the-clock service at ports for berthing/unberthing, towing of vessels, emergency fire fighting and all other harbour operations.

**Customers served:** The harbour tugs operate in major ports such as Jawaharlal Nehru Port Trust, Mumbai Port Trust, Kolkata Port Trust, Tuticorin Port Trust, New Mangalore Port Trust as well as in private ports like Gujarat Pipavav Port Limited, Gujarat Adani Port Limited, Hazira Port Pvt. Ltd and Mundra Port.

**Joint Venture (contributed 2% to revenues during FY08)**

The Joint Venture, United Helicharters Pvt Ltd provides air logistics services for the offshore industry. GOL has a 26% holding in the JV.

**Fleet details**

**Table 31: Business wise fleet details**

| Business division                           | Asset name   | Asset type                   | Nos       |
|---|--|------------------------------|-----------|
| Offshore drilling                           | Kedarnath (Can operate in water depth upto 300 feet)   | Jack Up Rig                  | 1         |
|   | Badrinath (Can operate in water depth upto 600 feet)   | Drill barge                  | 1         |
| Offshore logistics support                  | Malviya-16, Malviya-18, Malviya-19, Malviya-20   | PSV                          | 7         |
|   | Malviya-24, Malviya-29, Malviya-30   |                              |           |
|   | Malviya-1, Malviya-2, Malviya-3,   |                              |           |
|   | Malviya-4, Malviya-5, Malviya-6,   | AHTS                         | 11        |
|   | Malviya-10, Malviya-21, Malviya-28, Malviya-34, Malviya-23   |                              |           |
|   | Malviya-25, Malviya-27   | Fire Fighting Supply Vessels | 2         |
|   | Malviya-36   | MSV                          | 1         |
|   | Gal Beufort Sea, Gal Ross Sea, Sangita   | AHT                          | 3         |
| Port and Terminal Support                   | Malviya-12   | Supply Vessel                | 1         |
|   | Flat Cargo Carrier   | Flat Cargo Carrier           | 1         |
| Port and Terminal Support                   | Anasuya, Rishabh, Malini, Jyotsana, Kanti, Kumari Tarini, Sudheer mulji, Vahbiz, Ananya, Poornima, Birsingha | Harbour tugs                 | 11        |
| Marine Construction                         | Gal Constructor  | Construction barge           | 1         |
| <b>Fleet size - total number of vessels</b> |  |                              | <b>40</b> |

Source: Company

GOL is the only company in India that has vessels operating across all segments of offshore services ranging from offshore drilling to offshore logistics support to marine construction to port support.

**Fleet expansion plans**

**Table 32: Addition of New offshore Assets**

| Asset Type  | Asset name   | Cost (USDmn) | Delivery   | Specifications   | Contract  |
|-------------|--------------|--------------|------------|--|---|
| Jack Up Rig | Samed Shikar | 165          | January-09 | 350 feet Jack Up Rig, Design: Le Tourneau                              | 5 year contract from ONGC from May 2009 for USD255mn. |
| MSV         | Malaviya 32  | 65           | June-09    | ROV/Diving/Sub sea installation enabled<br>FiFi II, DP 2, 150T - Crane | -   |

Source: Company

GOL has placed orders for a Jack Up Rig & a MSV from Bharati Shipyard Ltd. Debt is expected to finance 54% of the capex and the remaining being funded by internal accruals. The cost of debt is ~8.3% and the repayment period for new debt taken is likely to be 12 years.

**Contribution of drilling assets to increase going forward**

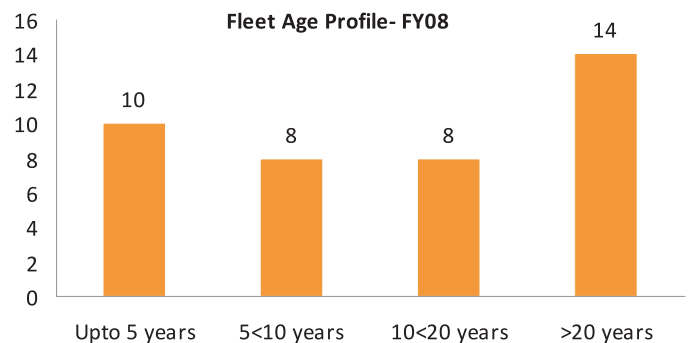
During FY08 the drilling business contributed 16% to revenues. Going forward we expect this contribution to increase as during FY08 the Drill Barge Badrinath was on dry docking for 6 months and due to contribution from the new Jack Up Rig 'Samed Shikar' during FY10. The contribution from drilling business is expected to increase to 22% & 31% during FY09E & FY10E respectively. The contribution of OSV's to revenues is expected to decrease from 73% during FY08 to 68% & 60% during FY09E & FY10E respectively. The decrease is because over the coming 2 years only 1 MSV is expected to be added to the company's fleet during FY10.

**Chart 30: Contribution of drilling assets to increase ...**



Source: Company, Systematix institutional research

**Chart 31: Fleet age profile**



Of a fleet size of 40 vessels only 14 are above 20 years old. Also with the addition of 2 new vessels during FY10 (1 Jack Up Rig and 1 MSV) the average of GOL's fleet would reduce.

**Planning an international acquisition**

During January 2008 GOL made an offer for purchasing a controlling stake in an overseas company. Later on June 6, 2008 GOL decided to propose to the stakeholders of the overseas company to acquire one of the two rigs under construction. The Overseas Company shall own, upon delivery, two harsh environment, semi-submersible, sixth generation drilling rigs, which are currently under construction, at an estimated cost of about USD1.40bn. News reports indicate that the overseas company's name is SeaDragon. Our forward estimates for FY09 & FY10 have not factored in the acquisition, as the acquisition process is still in progress & financial details of the same are not available.

### **A brief on SeaDragon**

SeaDragon Offshore Limited (SDOL), a Cayman Islands based company has place on order two 6th Generation semi-submersibles both currently under construction. The vessels are two of the largest semi-submersible in the world and have global deepwater and harsh environment capability.

The first vessel is due for delivery in Q42009 and will begin a long-term contract with PEMEX Exploration and Production for a total value of up to USD958mn over a 5 year term. The semi sub is capable of drilling in up to 10000ft of water and is expected to be on site in field 'NEN-1' situated in the Gulf of Mexico by January 2010 to start drilling in a depth of 5000 feet of water.

The second vessel is due for delivery in September 2010 and is currently available for charter.

## EQUITY DILUTION OUTLOOK

### FCCB's

GOL has issued FCCB's (due 2012) of USD42mn during October 2007, which are listed at Singapore Exchange Securities Trading Ltd (SGX-ST) and which are convertible into equity shares at a price of Rs875 per share and YTM of 7.25%.

### Optionally Convertible Redeemable Preference Shares

The company has allotted 1500000 Optionally Convertible Redeemable Preference Shares (OCRPS) of Rs1000/- each fully paid up aggregating to Rs1500mn during September 2007, carrying a dividend rate of 10% p.a. to Export-Import Bank of India. Conversion price per equity share is Rs875.

### Buyback of equity shares

During April 2008 the company decided to go for a buyback of equity shares. The minimum number of equity shares that will be bought back by the company is 736546 shares representing approximately 1.97% of the paid up equity capital, assuming that all the equity shares are bought back at a maximum price of Rs750 per equity share and the aggregate consideration is Rs552.4mn. The buyback offer is valid till March 2009.

**Table 33: Additional No. of Shares on Conversion & Buyback**

|  | FCCB  | Preference shares |
|--|-------|-------------------|
| Issue size (Rs mn)   | 1680  | 1500              |
| Conversion price (Rs)  | 875   | 875               |
| Additional no.of equity shares (mn)                                  | 1.92  | 1.71              |
| Increase in equity shares (mn) <b>(A)</b> (FCCB + Preference shares) | 3.63  |                   |
| No.of equity shares - existing (mn) <b>(B)</b>                       | 38.1  |                   |
| Buy back effect - no.of shares (mn) <b>(C)</b>                       | 0.74  |                   |
| Fully diluted no.of equity shares (mn) = <b>(A)+(B)-(C)</b>          | 41.00 |                   |

Source: Company, Systematix institutional research

### No further Equity Dilution for the next 16 months

The buy back offer is valid upto March 2009. As per section 77A of Companies Act, 1956 there should not be any further equity dilution for a period of 6 months from the date the buy back offer is closed. This gives us reason to believe that the overseas acquisition and funding of new the Rig 'Samed Shekhar' & MSV will be through debt. GOL's debt/equity position is at a very comfortable level of 1.2 on FY08 basis.

## EARNINGS OUTLOOK & FINANCIALS

### Revenue growth to be modest over FY08-FY10E

Revenues are expected to increase at CAGR of 20% over FY08-FY10E to Rs10790mn during FY10E. Revenue growth is modest as only 2 vessels (1 Jack Up Rig & 1 MSV) are expected to be added to GOL's fleet during FY09 & FY10 respectively. During FY09 we do not expect any vessels to be added to GOL's fleet. GOL derives ~76% revenues from long-term contracts & the remaining by operating vessels on the spot market. As a result GOL would not be able to reap the full benefits of any significant appreciation in the market day rates of drilling assets & OSV's.

Chart 32: Revenue growth trend

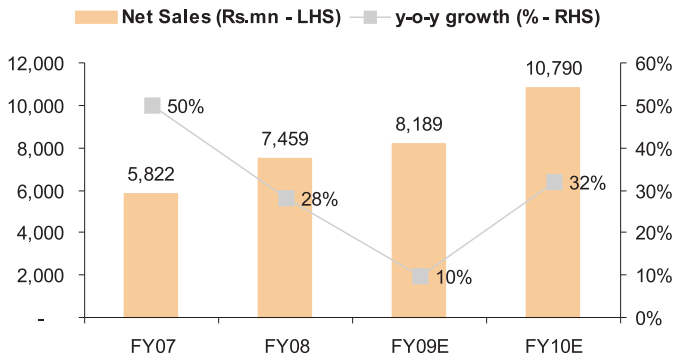
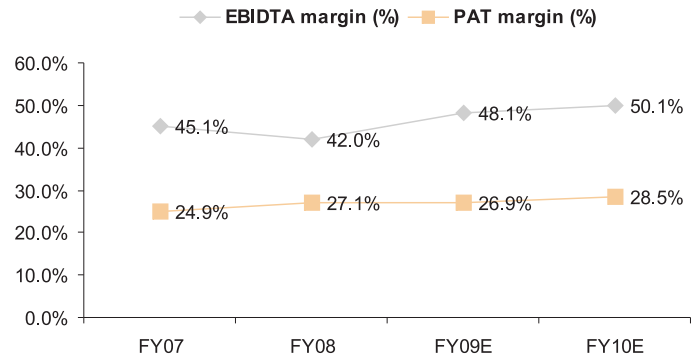


Chart 33: EBIDTA & PAT margins trend



Source: Company, Systematix institutional research

EBIDTA margins are expected to increase from 42% during FY08 to 48.1% & 50.1% during FY09E & FY10E respectively. The increase in EBIDTA margins during FY09E & FY10E is due to no dry docking expenses of drilling assets, whereas USD10mn was spent on dry docking of Badrinath during FY08. Also the EBIDTA margins during FY10E is higher than FY09E as 2 new vessels (Jack Up Rig & a MSV) are expected to be operational during FY10E and would command higher day rates as compared to existing vessels. PAT margins are expected to be 26.9% & 28.5% during FY09E & FY10E as compared to 27.1% during FY08.

### Offshore logistics support business contributed the maximum to revenues

The offshore logistics support business (OSV's) contributed ~73% to revenues during FY08. In India GOL has the maximum number of offshore vessels at 26. The company derived major portion of ~76% revenues from long-term contracts & the remaining by operating the vessels on the spot market. Few OSV's, all the harbour tugs and the construction barge are working on the spot market. The main customer of GOL is ONGC, which contributes ~55% to revenues.

Chart 34: Asset wise contribution to revenue - FY08

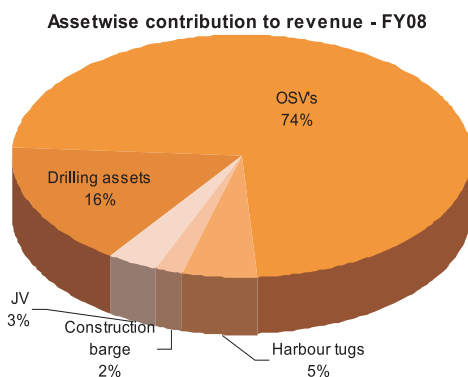
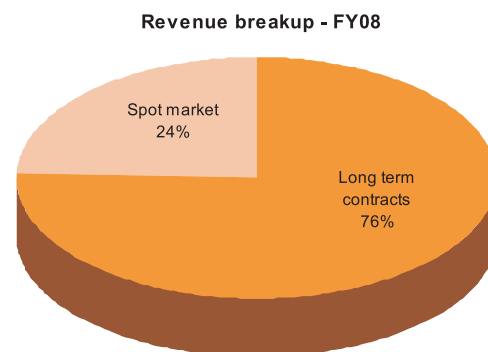


Chart 35: Revenue breakup - FY08

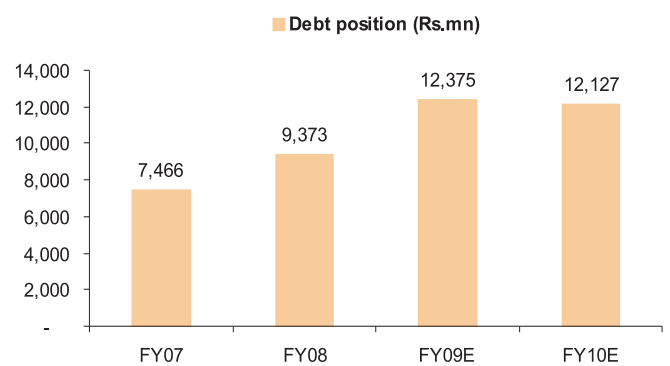
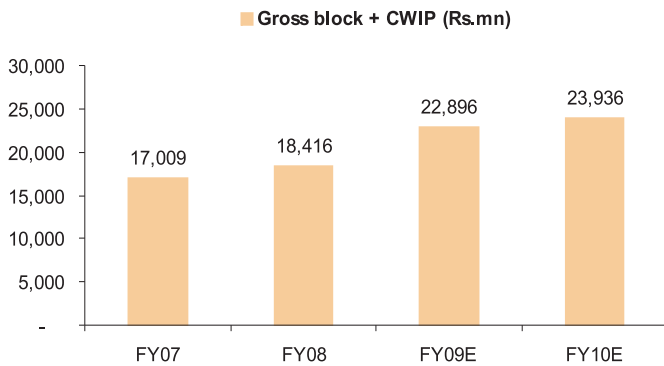


Source: Company, Systematix institutional research

**Debt to finance majority of the capex**

**Chart 36: Gross block + CWI**

**Chart 37: Debt position**



Source: Company, Systematix institutional research

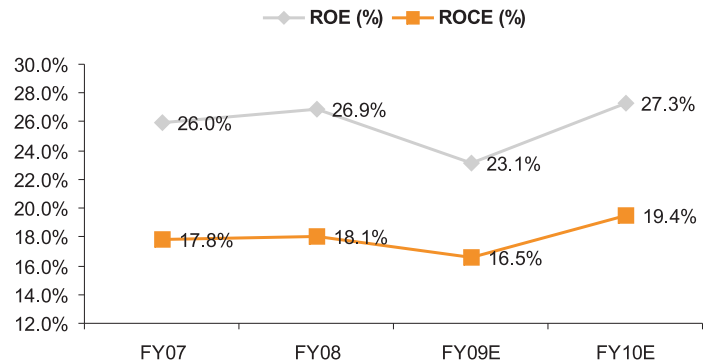
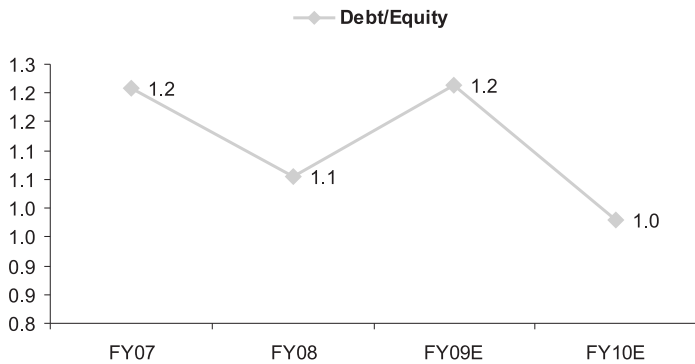
The increase in gross block during FY09E & FY10E is due to addition of 1 Jack Up Rig & 1 MSV costing USD225mn. Internal accruals are expected to finance 46% of the capex and the remaining portion being funded by debt.

**Debt/Equity to be below 1.2. Return ratios expected to be strong**

We expect the Debt/Equity to be at 1.2 & 1.0 during FY09E & FY10E respectively as compared to 1.1 during FY08. GOL can raise additional debt for vessel acquisitions or company takeovers, as the debt/equity ratio is low.

**Chart38: Debt/Equity trend**

**Chart 39: ROE & ROCE trend**



Source: Company, Systematix institutional research

Return ratios are expected to be strong going forward. ROE is expected to be 23.1% & 27.3% during FY09E & FY10E respectively. ROCE is expected to be 16.5% & 19.4% during FY09E & FY10E respectively.



### Low pay back period for new vessels

The payback period for the new vessels, i.e. the Jack Up Rig & MSV that GOL plans to acquire is 7.7 years & 5.7 years respectively.

**Table 34: Payback period analysis**

| <b>Pay back period</b>           | <b>Jack Up Rig</b> | <b>MSV</b> |
|----------------------------------|--------------------|------------|
| No.. Of days Operating           | 360                | 360        |
| Day rate (USD/day)- Approx.      | 145000             | 45000      |
| Operating Expenses per day (USD) | 35000              | 7500       |
| EBITDA per day (USD)             | 110000             | 37500      |
| Interest per day(USD)            | 21699              | 5699       |
| Tax (USD) (@33%)                 | 29139              | 20         |
| Cash Profits per day (USD)       | 59162              | 31781      |
| Yearly Profits (USD mn)          | 21                 | 11         |
| Cost of the Vessel (USD mn)      | 165                | 65         |
| Pay back period (yrs)            | 7.7                | 5.7        |

*Source: Company, Systematix institutional research*

## PROFIT & LOSS A/C

Table 35: Profit and Loss Account (Consolidated)

| Revenues (Rs.mn)                          | FY06            | FY07            | FY08            | FY09E           | FY10E            |
|---|-----------------|-----------------|-----------------|-----------------|------------------|
| <b>Operating Income</b>                   | <b>3,884.50</b> | <b>5,821.90</b> | <b>7,459.00</b> | <b>8,188.83</b> | <b>10,789.90</b> |
| Operating Expenses                        | 1,939.20        | 2,771.80        | 3,650.44        | 3,433.96        | 4,406.15         |
| Administration & Other Expenses           | 327.40          | 421.70          | 677.52          | 815.62          | 982.20           |
| Expenditure                               | 2,266.60        | 3,193.50        | 4,327.96        | 4,249.57        | 5,388.35         |
| <b>EBITDA</b>                             | <b>1,617.90</b> | <b>2,628.40</b> | <b>3,131.04</b> | <b>3,939.26</b> | <b>5,401.55</b>  |
| EBIDTA Margin                             | 41.7%           | 45.1%           | 42.0%           | 48.1%           | 50.1%            |
| Other Income                              | 30.90           | 78.80           | 554.80          | 394.00          | 433.40           |
| Interest & Financial Charges              | 173.40          | 360.60          | 683.90          | 874.56          | 989.06           |
| Depreciation                              | 448.9           | 709.00          | 985.52          | 957.93          | 1,257.64         |
| PBT                                       | 1,026.50        | 1,637.60        | 2,016.42        | 2,500.77        | 3,588.25         |
| Extraordinary items - Income (Net)        | -               | -               | 179.90          | -               | -                |
| Profit / (Loss) for the year carried down | 1,026.50        | 1,637.60        | 2,196.32        | 2,500.77        | 3,588.25         |
| Provision for taxation                    | 55.80           | 185.80          | 173.40          | 299.11          | 509.25           |
| Fringe Benefits tax                       | 36.70           | 6.30            | 5.30            | 5.83            | 6.41             |
| Current Tax                               | 8.2             | 240.90          | 200.90          | 293.28          | 502.84           |
| Deferred Tax                              | 10.9            | (61.4)          | (32.8)          | -               | -                |
| <b>Profit / (Loss) after tax</b>          | <b>970.70</b>   | <b>1,451.80</b> | <b>2,022.92</b> | <b>2,201.67</b> | <b>3,079.00</b>  |
| PAT Margin                                | 25.0%           | 24.9%           | 27.1%           | 26.9%           | 28.5%            |

- A Operating Income:** Revenues are expected to increase at CAGR of 20% over FY08-FY10E. The growth is modest as only 2 vessels (1 Jack Up Rig & 1 MSV) are expected to be added to GOL's fleet during the coming 2 years.
- B EBIDTA margins:** EBIDTA margins are expected to increase from 42% during FY08 to 48.1% & 50.1% during FY09E & FY10E respectively. The increase in EBIDTA margins is due to no dry docking expenses of drilling assets during FY09E & FY10E, whereas USD10mn was spent on dry docking of Badrinath (Drill barge) during FY08.
- C Current Tax:** All vessels would come under the tonnage tax regime expect for the drilling assets & the construction barge, which would be taxed at the full tax rate.

## BALANCE SHEET

Table 36: Balance Sheet (Consolidated) (Rs.mn)

|   | FY06        | FY07         | FY08E        | FY09E        | FY10E        |
|---|-------------|--------------|--------------|--------------|--------------|
| <b>Shareholders' Funds</b>                  |             |              |              |              |              |
| Share capital                               | 1           | 381          | 381          | 381          | 381          |
| Share capital suspense A/C                  | 381         | 0            | 0            | 0            | 0            |
| Preference Share capital                    |             |              | 1500         | 1500         | 1500         |
| Reserves & Surplus                          | 4618        | 5795         | 7000         | 8313         | 10503        |
| <b>Total</b>                                | <b>4999</b> | <b>6176</b>  | <b>8881</b>  | <b>10194</b> | <b>12384</b> |
| <b>Loan Funds</b>                           |             |              |              |              |              |
| Secured loans                               | 3812        | 7441         | 7677         | 10687        | 10447        |
| Unsecured loans                             | 0           | 24           | 1696         | 1688         | 1680         |
| <b>Total</b>                                | <b>3812</b> | <b>7466</b>  | <b>9373</b>  | <b>12375</b> | <b>12127</b> |
| Deferred tax liability (net)                | 28.6        | 0            | 0            | 0            | 0            |
| <b>TOTAL</b>                                | <b>8839</b> | <b>13641</b> | <b>18254</b> | <b>22569</b> | <b>24511</b> |
| <b>APPLICATION OF FUNDS</b>                 |             |              |              |              |              |
| <b>Fixed assets</b>                         |             |              |              |              |              |
| Gross block                                 | 9402        | 13789        | 14736        | 21336        | 23936        |
| Less: Accum depreciation                    | 3414        | 4120         | 4855         | 5813         | 7071         |
| <b>Net block</b>                            | <b>5988</b> | <b>9669</b>  | <b>9880</b>  | <b>15523</b> | <b>16865</b> |
| Ships under construction                    | 1829        | 3221         | 3680         | 1560         | 0            |
| <b>Total</b>                                | <b>7817</b> | <b>12890</b> | <b>13560</b> | <b>17083</b> | <b>16865</b> |
| Goodwill (on consolidation)                 | 0.5         | 0.5          | 0.5          | 0.5          | 0.5          |
| Deferred tax assets (net)                   | 0           | 33           | 66           | 66           | 66           |
| <b>Current assets, loans &amp; advances</b> |             |              |              |              |              |
| Inventories                                 | 73          | 63           | 82           | 97           | 128          |
| Sundry debtors                              | 764         | 1240         | 1430         | 1570         | 2069         |
| Cash & bank balances                        | 1024        | 576          | 4324         | 4675         | 6422         |
| Other current assets                        | 0           | 5.5          | 5.5          | 5.5          | 5.5          |
| Loans & advances                            | 240         | 406          | 417          | 501          | 601          |
| <b>Total</b>                                | <b>2100</b> | <b>2291</b>  | <b>6260</b>  | <b>6849</b>  | <b>9226</b>  |
| <b>Less: Current liabilities &amp; prov</b> |             |              |              |              |              |
| Current liabilities                         | 1046        | 1546         | 1597         | 1387         | 1595         |
| Provisions                                  | 35          | 27           | 35           | 42           | 50           |
| <b>Total</b>                                | <b>1081</b> | <b>1573</b>  | <b>1632</b>  | <b>1429</b>  | <b>1646</b>  |
| <b>Net current assets</b>                   | <b>1019</b> | <b>718</b>   | <b>4627</b>  | <b>5420</b>  | <b>7580</b>  |
| Miscellaneous expenditure                   | 3           | 0.4          | 0            | 0            | 0            |
| <b>TOTAL</b>                                | <b>8839</b> | <b>13641</b> | <b>18254</b> | <b>22569</b> | <b>24511</b> |

**A Preference Share capital:** Allotment of 1500000 Optionally Convertible Redeemable Preference Shares of Rs1000 each fully paid up aggregating to Rs1500mn carrying a dividend rate of 10% p.a. to Export-Import Bank of India.

**B Unsecured loans:** FCCB's of USD42mn issued during October 07, which are listed at Singapore Exchange Securities Trading Ltd.

**C Gross block:** The increase in gross block during FY09E & FY10E is due to addition of 1 Jack Up Rig & 1 MSV costing USD165mn & USD65mn respectively.

**D Ships under construction:** Indicates the advance amount paid towards construction of vessels.

## CASH FLOW STATEMENT

Table 37: Cash Flow Statement (Consolidated) (Rs.mn)

|   | FY07           | FY08E         | FY09E        | FY10E         |
|---|----------------|---------------|--------------|---------------|
| PBT   | 1638           | 2016          | 2501         | 3588          |
| Add:Depreciation                                | 709            | 986           | 958          | 1258          |
| Add: Interest                                   | 361            | 684           | 875          | 989           |
| Add: Miscl. Exp. Written off                    | 2              | 0             | 0            | 0             |
| Add:(Profit) / Loss on sale of fixed assets     | 0              | -180          | 0            | 0             |
| Less:Interest Income                            | -36            | -270          | -369         | -406          |
| Less:Dividend Income                            | -22            | 0             | -25          | -28           |
| Less:Foreign Exchange Difference                | 0              | -285          | 0            | 0             |
| Add:Provisioin for Doubtful debts               | 13             |               |              |               |
| Add:Foreign Exchange                            | 0              |               |              |               |
| Add:deferred revenue expendutre written off     | 72             |               |              |               |
| Operating Profit Before Working Capital Changes | 2737           | 2952          | 3939         | 5402          |
| Working Capital Changes                         |                |               |              |               |
| Increase in Inventories                         | 10             | -19           | -15          | -31           |
| Increase in Sundry Debtors                      | -476           | -191          | -140         | -499          |
| Increase in Loans and Advances                  | -172           | -11           | -83          | -100          |
| Increase in current liabilities                 | 492            | 59            | -203         | 217           |
| Working capital changes                         | -146           | -162          | -441         | -413          |
| Operating Cash Flow after W.Capital Changes     | 2591           | 2790          | 3548         | 5044          |
| Direct Taxes Paid                               | -186           | -173          | -299         | -509          |
| Others  | -140           | 177           | 0            | 0             |
| <b>Net Cash flow from Operating Activities</b>  | <b>2,265</b>   | <b>2,793</b>  | <b>3,199</b> | <b>4,479</b>  |
| Sale of Fixed Assets                            | 26             | 180           | 0            | 0             |
| (Increase)/Dec of Fixed assets                  | -5778          | -1406         | -4480        | -1040         |
| (Increase )/Dec of Investments                  |                |               |              |               |
| Dividend received                               | 22             | 0             | 25           | 28            |
| Interest received                               | 36             | 270           | 369          | 406           |
| Sale of Investments                             | 0              | 0             | 0            | 0             |
| <b>Net Cash flow from Investing Activities</b>  | <b>-5694.4</b> | <b>-956.4</b> | <b>-4086</b> | <b>-606.6</b> |
| Increase in Share Capital                       | 0              | 1500          | 0            | 0             |
| Increase in Premium on Issue of share capital   | 0              | 0             | 0            | 0             |
| Increase / (Decrease) in Term Loans             | 3654           | 1908          | 3002         | -248          |
| Interest paid                                   | -325           | -684          | -875         | -989          |
| Dividend Paid                                   | -348           | -813          | -889         | -889          |
| <b>Net Cash flow from Financing Activities</b>  | <b>2982</b>    | <b>1911</b>   | <b>1239</b>  | <b>-2126</b>  |
| Cash Generated during the year                  | -448           | 3748          | 351          | 1747          |
| Add:Opening Balance of cash                     | 1024           | 576           | 4324         | 4675          |
| Closing Balance of cash                         | 576            | 4324          | 4675         | 6422          |

**A. Cash flow from operating activities:** Expected to grow at a CAGR of 31% over FY08-FY10E.

**B. Fixed assets:** Addition of 1 Jack Up Rig & 1 MSV during FY09E & FY10E respectively at a total cost of USD225mn.

**C. Preference shares:** Issue of Rs1500mn at a dividend rate of 10% p.a. to Export-Import Bank of India during FY08.

**D. Term loans:** Term loan of Rs3960mn to fund acquisition of Jack Up Rig, expected to be delivered during Jan-2009.

**RATIOS:**

**Table 38: Ratios (Consolidated)**

|                                  | FY06  | FY07  | FY08E | FY09E | FY10E |
|----------------------------------|-------|-------|-------|-------|-------|
| <b>Valuation Matrix</b>          |       |       |       |       |       |
| Price / Earnings (x)             | 22.8  | 15.3  | 11.8  | 10.8  | 7.7   |
| Price / CEPS (x)                 | 15.6  | 10.2  | 7.9   | 7.5   | 5.5   |
| Price / BV (x)                   | 4.4   | 3.6   | 2.5   | 2.2   | 1.8   |
| EV / EBIDTA (x)                  | 15.4  | 11.0  | 8.7   | 7.6   | 5.2   |
| EV / Sales (x)                   | 6.4   | 5.0   | 3.6   | 3.6   | 2.6   |
| EPS (Rs)-Basic                   | 25.5  | 38.1  | 53.1  | 57.8  | 80.8  |
| EPS(Rs)-Diluted                  | 25.5  | 38.1  | 49.3  | 53.7  | 75.1  |
| CEPS (Rs)                        | 37.3  | 56.7  | 73.4  | 77.1  | 105.8 |
| Book Value                       | 131.1 | 162.0 | 233.1 | 267.5 | 325.0 |
| ROE (%)                          | 19%   | 26%   | 27%   | 23%   | 27%   |
| ROCE (%)                         | 11%   | 18%   | 18%   | 16.5% | 19.4% |
| <b>Solvency Ratio (x)</b>        |       |       |       |       |       |
| Debt / Equity (x)                | 0.8   | 1.2   | 1.1   | 1.2   | 1.0   |
| Debt / EBIDTA                    | 2.4   | 2.8   | 3.0   | 3.1   | 2.2   |
| Debt / Capital Emp.              | 0.4   | 0.5   | 0.5   | 0.5   | 0.5   |
| Capital Emp / Net Worth          | 1.8   | 2.2   | 2.1   | 2.2   | 2.0   |
| Interest Coverage Ratio          | 6.9   | 5.5   | 3.9   | 3.9   | 4.6   |
| <b>Turnover Ratio (x)</b>        |       |       |       |       |       |
| Asset Turnover Ratio             | 0.4   | 0.4   | 0.4   | 0.4   | 0.4   |
| Fixed Asset Turnover Ratio       | 0.6   | 0.6   | 0.8   | 0.5   | 0.6   |
| <b>Working Capital Ratio (x)</b> |       |       |       |       |       |
| Current Ratio                    | 1.9   | 1.5   | 3.8   | 4.8   | 5.6   |
| Working Capital to Sales         | 0.3   | 0.1   | 0.6   | 0.7   | 0.7   |
| <b>Margin Ratio</b>              |       |       |       |       |       |
| EBIDTA Margin                    | 41.7% | 45.1% | 42.0% | 48.1% | 50.1% |
| EBIT Margin                      | 30.1% | 33.0% | 28.8% | 36.4% | 38.4% |
| PBT Margin                       | 26.4% | 28.1% | 29.4% | 30.5% | 33.3% |
| PAT Margin                       | 25.0% | 24.9% | 27.1% | 26.9% | 28.5% |
| <b>Growth Ratio</b>              |       |       |       |       |       |
| Revenues                         |       | 49.9% | 28.1% | 9.8%  | 31.8% |
| EBIDTA                           |       | 62.5% | 19.1% | 25.8% | 37.1% |
| Net Profit                       |       | 49.6% | 39.3% | 8.8%  | 39.8% |

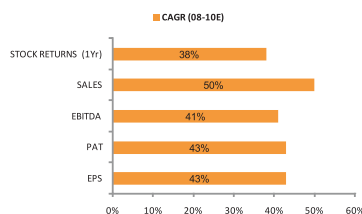
**A Debt / Equity:** Debt/Equity is expected to be 1.5 & 1.3 during FY09E & FY10E respectively as compared to 1.2 during FY08. GOL can raise additional debt for vessel acquisitions or company takeovers, as the debt/equity ratio is modest.

**B PAT Margin:** PAT margins during FY10E is higher than FY09E as 2 new vessels (Jack Up Rig & a MSV) is expected to be operational during FY10E and would command higher day rates as compared to existing vessels.

**COMPANY INDEPTH**

|                           |            |
|---------------------------|------------|
| <b>Stock Rating</b>       | <b>BUY</b> |
| <b>CMP (Rs.)</b>          | <b>186</b> |
| <b>Target Price (Rs.)</b> | <b>257</b> |

**Investment Profile**



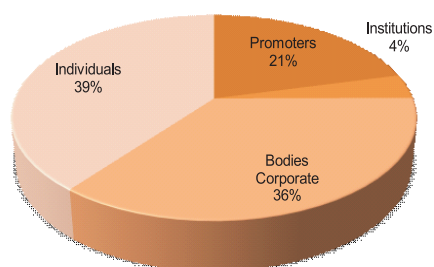
|            |          |
|------------|----------|
| Bloomberg  | GWOS IN  |
| Reuters    | GRSH.BO  |
| BSE Group  | S        |
| BSE Code   | 501848   |
| NSE Symbol | GARWOFFS |
| BSE Sensex | 15088    |
| NSE Nifty  | 4504     |

**Market Data**

|                      |         |
|----------------------|---------|
| Market Cap (Rs.mn)   | 4430    |
| Share Cap (Rs.mn)    | 238     |
| 52 wk High/Low (Rs.) | 361/161 |
| Avg.Vol(weekly)      | 29199   |
| Face value(Rs.)      | Rs.10   |

**Shareholding Pattern**

(As on 31<sup>st</sup> March 2008) (%)



| Financials       | FY08 (12m An.) | FY09E | FY10E |
|------------------|----------------|-------|-------|
| Net sales(Rs mn) | 956            | 1409  | 2152  |
| EBITDA (Rs mn)   | 552            | 879   | 1375  |
| PBT (Rs mn)      | 403            | 493   | 846   |
| PAT (Rs mn)      | 397            | 472   | 814   |
| EBITDA margin    | 58%            | 62%   | 64%   |
| PAT margin       | 42%            | 34%   | 38%   |
| EPS (Rs.)        | 16.66          | 19.84 | 34.16 |
| CEPS (Rs.)       | 22.72          | 28.20 | 44.85 |
| P/E(x)           | 11.2           | 9.4   | 5.4   |
| EV/EBITDA(x)     | 12.3           | 10.4  | 6.1   |
| ROE              | 25%            | 21%   | 29%   |
| ROCE             | 15%            | 13%   | 16%   |

**Garware Offshore Services Ltd**

**Growth A"head"**

Garware Offshore Services Limited (GOSL) is an emerging player in the Indian offshore services sector with a present market share of ~ 6%. GOSL has a present fleet size of 6 vessels, comprising of 3 AHTSV's and 3 PSV's chartered to ONGC, British gas and Transocean on long-term contracts. The contract renewal rates for AHTSV's has increased from USD4500 during December 2006 to USD8000 at present, whereas for PSV's from USD15500 during January 2008 to USD17200 at present. GOSL is adding 3 AHTSV's, 2 PSV'S and 1 construction barge by July 2009 at an estimated cost of Rs4.85bn. With its timely addition of fleet by July 2009 and increasing day rates we expect GOSL to post top line & PAT CAGR of 50% & 43% respectively over FY08-10E. We recommend a "BUY" on the stock, with a 12-month price target of Rs257, an upside of 38% from current levels.

**Contract renewals at significantly higher rates**

With crude reaching its all time high, Oil companies are increasing allocation to E&P activities, thereby resulting in a higher demand for offshore services. In this scenario GOSL was able to renew existing long-term contracts at significantly higher rates – Garware I (AHTS vessel) which was contracted to ONGC for USD4500/day was renewed on January 2007 at USD8000/day & M.V.Everest (PSV vessel) contacted to British Gas at USD14500/day was renewed on February 2008 at USD17200/day. With E&P activities picking up in India due to increased private participation & new discoveries, charter rates are expected to move northwards in the coming years.

**Aggressive fleet expansion from 6 to 12 vessels by July 2009**

GOSL is increasing its fleet size at the right time to benefit from the increased demand for offshore services. From the present fleet of 6 vessels, GOSL is adding 3 AHTS's, 2 PSV's and 1 construction barge by July 2009. The new vessels are expected to command higher charter rates as compared to the existing vessels. The addition of new vessels will also help in reducing the average fleet age from 15 years as on March 2008 to 9 years as on March 2010.

**Addition of new revenue streams**

GOSL has the exclusive rights in India for selling ship designs of Havyard Leirvik, a renowned shipbuilder based at Norway from whom it purchases ships. GOSL has sold 4 designs to ABG Shipyard & 4 designs to Bharti Shipyard and has earned a commission of Rs18mn from the same. In collaboration with Havyard, GOSL is also planning to set up a design KPO (Knowledge Process outsourcing) center to outsource ship-design drawings. Initially the revenues expected from these ventures are low but the margins earned are significantly high.

**BUY with a 12 month price target of Rs257**

GOSL's revenues are expected to increase at a CAGR of 50% over FY08-10E to Rs2152mn during FY10E. EBITDA margins are estimated to be 62% & 64% during FY09E & FY10E respectively, as compared to 58% during FY08. Renewal of contracts at higher rates, aggressive fleet expansion and a young fleet are key investment arguments. We estimate strong earnings CAGR of 43% over FY08-FY10E to Rs814mn during FY10E. We have valued the stock based on P/E and NAV valuation methodology and recommend a BUY with a price target of Rs257.

## INVESTMENT CASE

GOSL is a medium sized player in the offshore services sector and has serviced key customers in the Oil E&P space such as ONGC, Cairn Energy, British Gas, Transocean etc. GOSL has a present operating fleet of 6 vessels (3 AHTS & 3 PSV), chartered to these companies on long-term contracts. High crude prices, favourable Government policies and India's vast unexplored offshore-basins would lead to huge investments in the E&P sector going forward. Spot charter rates are strong and long-term contracts have been renewed at ~30-40% higher rates. To capture the increased demand for offshore vessels in the coming years GOSL is undertaking an aggressive fleet addition program and has planned to increase the total fleet size to 12 by July 2009. With Oil E&P firms committing to a Minimum Work Program of exploration based NELP allotments, the activity & buoyancy is expected to be strong in the offshore sector, which is a positive for the stock.

### Our "BUY" rating on Garware Offshore is based on the following arguments:

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#### Favourable E&P scenario in India

- Approximately 85% of India's oil reserves lie in the offshore sector and only 26% of the sedimentary basins are explored, which suggests a huge opportunity in the Indian E&P sector.
- Presently exploration activity is in progress on NELP IV awarded blocks, after which NELP V & NELP VI work would commence. Work till NELP VI is expected to complete only 9 years from now, indicating the huge exploration activity in the Indian E&P in the coming years.
- With global crude prices reaching their lifetime high, Oil companies are increasing the budgetary allocation for E&P activities worldwide, thereby resulting in a significant demand for offshore services.

#### Contract renewal at higher rates

- The up trend currently witnessed in the offshore sector has enabled GOSL to renew existing contracts with its clients at significantly higher rates.
- Contract with British Gas for the vessel M.V.Everest (PSV) was renewed at USD17200/day on January 2008 from the previous rate of USD14500/day.
- The present demand for offshore vessels is more than the supply in the market place. This demand-supply gap is expected continue in the coming years, leading to strong charter rates.

#### New fleet addition

- GOSL has planned to increase its fleet size envisaging the strong demand for offshore vessels in the market place. 3 AHTS, 2 PSV and a Construction Barge are expected to be added to GOSL's fleet by July 2009.
- Addition of new offshore vessels would result in a younger fleet which will bring down the average age of vessels to 9 years.

## VALUATIONS

### Strong topline growth combined with margin expansion

We expect GOSL's top line to grow at CAGR of 50% over FY08-10E, mainly due to the addition of new vessels in future. Net profit is expected to increase at a CAGR of 43% over FY08-FY10E to Rs814mn by FY10E. We expect EBITDA margins to improve due to addition of new vessels, which are expected to command strong day rates. EBITDA margins are expected to be higher at 62% & 64% during FY09E & FY10E respectively as compared to 58% in FY08.

**Table 39: Key Ratios**

|                | CY06 | FY08(12m Ann.) | FY09E | FY10E |
|----------------|------|----------------|-------|-------|
| Revenue Growth | 70%  | 83%            | 47%   | 53%   |
| EPS growth     | 13%  | 101%           | 19%   | 72%   |
| EBITDA margin  | 56%  | 58%            | 62%   | 64%   |
| PAT margin     | 30%  | 42%            | 34%   | 38%   |
| ROE            | 17%  | 25%            | 21%   | 29%   |
| ROCE           | 10%  | 15%            | 13%   | 16%   |

Source: Systematix Institutional Research

ROE is expected to increase from 16.6% in CY06 to 29% in FY10E while ROCE will increase from 10.2% in CY06 to 16.6% in FY10E.

### Valuations are attractive

GOSL is presently trading at P/E of 9.3 & 5.4 based on FY09E & FY10E EPS respectively, whereas its peers are trading on an average of 6.9x of their FY10E EPS.

**Table 40: Valuation Ratios**

|                        | CY06 | FY08(12m) | FY09E | FY10E |
|------------------------|------|-----------|-------|-------|
| EPS (Rs)               | 8.3  | 16.7      | 19.8  | 34.2  |
| Price/Earnings (x)     | 22.3 | 11.2      | 9.4   | 5.4   |
| Price / Book Value (x) | 3.1  | 2.1       | 1.8   | 1.4   |
| EV/EBITDA (x)          | 17.7 | 12.3      | 10.4  | 6.1   |

Source: Systematix Institutional Research



## PRICE TARGET DERIVATION

We recommend a 'BUY' on GOSL with a 12 month price target of Rs.257, which provides an upside 38% from the current levels. We base our 12-month price target on Net Asset Valuation & P/E valuation methodologies.

At CMP of Rs186, GOSL trades at P/E multiples of 9.4x and 5.4x based on FY09E and FY10E EPS respectively. On EV/EBITDA basis the stock trades at 10.4x and 6.1x on FY09E and FY10E financials respectively. At our price target, the stock would trade at a P/E of 7.5x and EV/EBITDA of 7.3 based on FY10E financials.

**Table 41: Price target derivation**

| <b>P/E Valuation</b>                             |            |
|--|------------|
| Total Market Cap - Industry (Rs.mn)              | 188,676    |
| Total Net profit FY10E - Industry (Rs.mn)        | 26,838     |
| Industry P/E - FY10E                             | 7.0        |
| Discount - 15% to Industry                       | 6.0        |
| EPS - FY10E                                      | 34.2       |
| <b>Price per share (Rs) (A)</b>                  | <b>204</b> |
| <b>NAV</b>                                       |            |
| Market value of Assets - FY10E (Rs mn)           | 10670      |
| Add:Cash in hand (Rs mn)                         | 180        |
| Less:Debt (Rs mn)                                | 4138       |
| Add:Net Working Capital (excluding cash) (Rs mn) | 662        |
| Total value (Rs mn)                              | 7374       |
| No.of shares (mn)                                | 24         |
| <b>Per share value (Rs) (B)</b>                  | <b>310</b> |
| <b>Target Price (Rs) = (A+B)/2</b>               | <b>257</b> |
| Current share price (Rs)                         | 186        |
| <b>Upside</b>                                    | <b>38%</b> |

Source: Systematix Institutional Research

**Table 42: Peer Set Comparison (financials)**

| Financials       | Sales<br>FY10E | OP margins(%) |       |       | PAT margins (%) |       |       | CAGR FY08-10E |        |      |      |
|------------------|----------------|---------------|-------|-------|-----------------|-------|-------|---------------|--------|------|------|
|                  |                | FY08E         | FY09E | FY10E | FY08E           | FY09E | FY10E | Sales         | EBITDA | PAT  | EPS  |
| Aban Offshore    | 52,721         | 67%           | 72%   | 73%   | 20%             | 34%   | 39%   | 44%           | 50%    | 100% | 199% |
| Great Offshore   | 10,790         | 42%           | 48%   | 50%   | 27%             | 27%   | 29%   | 20%           | 31%    | 23%  | 23%  |
| Garware Offshore | 2,152          | 58%           | 62%   | 64%   | 42%             | 34%   | 38%   | 50%           | 41%    | 43%  | 43%  |
| Shiv-vani Oil    | 12,590         | 38%           | 41%   | 43%   | 19%             | 19%   | 19%   | 78%           | 90%    | 80%  | 80%  |

Source: Bloomberg Consensus, Systematix Institutional Research

**Table 43: Peer Set Comparison (valuation)**

|                  | CMP  | Mkt.cap<br>(Rs.mn) | P/E   |       |       | P/BV  |       |       | EV/EBITDA |       |       |
|------------------|------|--------------------|-------|-------|-------|-------|-------|-------|-----------|-------|-------|
|                  |      |                    | FY08E | FY09E | FY10E | FY08E | FY09E | FY10E | FY08E     | FY09E | FY10E |
| Aban Offshore    | 3567 | 137,472            | 26.4  | 9.1   | 6.7   | 10.9  | 4.7   | 2.8   | 13.4      | 6.9   | 5.0   |
| Great Offshore   | 581  | 22,136             | 11.8  | 10.8  | 7.7   | 2.5   | 2.2   | 1.8   | 8.7       | 7.6   | 5.2   |
| Garware Offshore | 186  | 4,430              | 11.2  | 9.4   | 5.4   | 2.1   | 1.8   | 1.4   | 0.0       | 10.4  | 6.1   |
| Shiv-vani Oil    | 561  | 24,638             | 32.6  | 17.6  | 10.0  | 0     | 3.1   | 2.4   | 18.4      | 9.1   | 5.1   |

Source: Bloomberg Consensus, Systematix Institutional Research

We had recommended a Buy on the stock with a price target of Rs 294 on 28<sup>th</sup> April 2008. We have revised our price target to Rs.257 mainly because of the valuation scenario across the sector has been trimmed with the market turning southwards.

### **Risks to our Target Price**

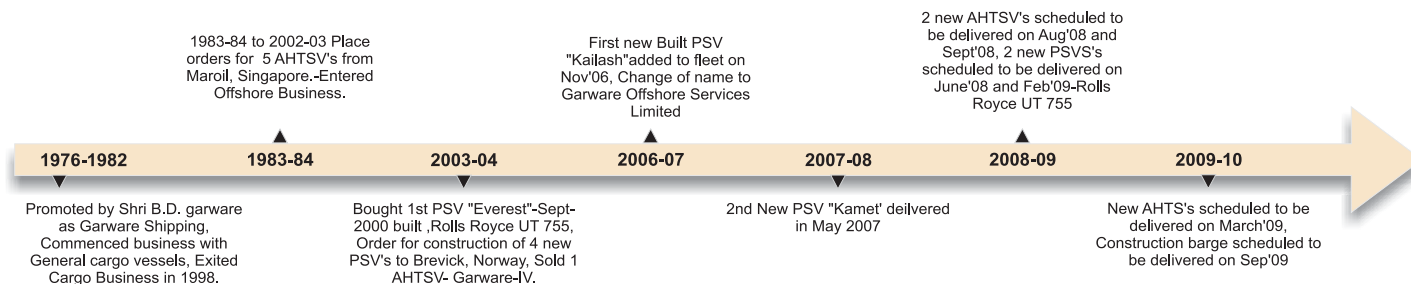
1. A substantial decline in global crude prices could result in reduced E&P spending by Oil companies, thereby dampening the demand for offshore services and leading to lower charter rates.
2. Any delay in the delivery of vessels could result in lower than estimated revenues, thereby lowering our earnings estimates and thus our price target.
3. Unableness to contract the new vessels on long term charter contracts post their delivery could have a negative impact on our revenue estimates.
4. Offshore services being a specialized sector, retaining & recruiting skilled manpower is a challenge. Also the exit of any key technical personnel would have a negative impact on the company.
5. ONGC is one of the major client to GOSL contributing 47% to its total revenues in FY08. Any downturn or changes in the ONGC E&P plans will adversely effect GOSL.

## COMPANY IN-DEPTH

### An Overview

GOSL was promoted by Late Mr.B.D.Garware in1976 as Garware Shipping and was initially involved in the traditional shipping business of General Cargo Vessels. The company later diversified into the offshore business to provide offshore services to companies operating in the Crude oil E&P (Exploration & Production) sector. The core operations of GOSL include chartering of (renting) offshore vessels, namely AHTS (Anchor Handling Tug cum Supply vessel) & PSV (Platform Supply Vessel) to Oil E&P companies. The company presently owns 3 AHTS & 3 PSV's, which are operating on long term charter contracts with various Oil E&P companies. With huge investments planned in the Indian E&P sector, GOSL has lined up an aggressive fleet expansion strategy. The company has placed orders for 3 AHTS, 2 PSV and a construction barge, which are expected to be delivered in the coming 18 months. GOSL is headquartered at Mumbai.

**Chart 40: Historical events chart**



Source: Company

### Fleet details

AHTS & PSV are 2 categories of offshore vessels presently owned by GOSL. These vessels are used to support Oil E&P activities and perform critical functions such as transportation of manpower, equipment, firefighting, towing of Rig, servicing of Oil platforms etc.

**Table44 : Present Fleet details**

| Name        | Type of vessel | Built by                | Details of vessel   | Vessel age |
|-------------|----------------|-------------------------|---------------------|------------|
| Garware I   | AHTS           | Maroil,Singapore        | Coana Wu design     | 24         |
| Garware III | AHTS           | Maroil,Singapore        | Coana Wu design     | 24         |
| Garware V   | AHTS           | Maroil,Singapore        | Coana Wu design     | 24         |
| Everest     | PSV            | Brevik,Norway           | Rolls Royce UT755   | 7          |
| Kailash     | PSV            | Havyard Leirvik, Norway | Rolls Royce UT755 L | 2          |
| Kamet       | PSV            | Havyard Leirvik, Norway | Rolls Royce UT755 L | 1          |

Source: Company

### Customer profile

The customers of GOSL are companies involved in Oil E&P and allied service providers to the E&P companies. The customers include Public & Private sector firms, domestic & foreign Oil E&P players operating in Indian subcontinent, such as ONGC, British Gas, Transocean, Cairn Energy etc. Majority of the vessels are given on long-term charter contracts to the customers.

**Table 45: Fleet operating details**

| Name        | Chartered to | Rate/day (USD) | Contract Expiry | Next contract with | Rate/day (USD) |
|-------------|--------------|----------------|-----------------|--------------------|----------------|
| Garware I   | ONGC         | 8000           | 31-Dec-08       | ONGC               | 9000           |
| Garware III | ONGC         | 8500           | N.A             |                    |                |
| Garware V   | ONGC         | 4500           | 31-Mar-08       |                    |                |
| Everest     | British Gas  | 17200          | 31-Jan-10       |                    |                |
| Kailash     | Transocean   | 15500          | 31-Jan-10       |                    |                |
| Kamet       | ONGC         | 15500          | 30-Jun-12       |                    |                |

Source: Company

At present all the 6 vessels are under long term contacts, the details of which are mentioned in the table above. The contract renewal rates are significantly higher, suggesting the strong demand for offshore vessels in the market place.

#### Fleet expansion plans

High crude prices have led to increased E&P activity worldwide, thereby resulting in a strong demand for offshore services. GOSL is undertaking a fleet expansion plan at the right time to benefit from the surge in global charter rates, which is expected to remain strong in the coming years. The new vessels are expected to command higher rates because of technological superiority and higher operational efficiencies. ONGC (90% market share in the Indian E&P sector) has already shown interest in higher technology vessels. GOSL has ordered 3 AHTSV's, 2 PSV's and one construction barge(under bareboat charter)

**Table 46: Fleet expansion details**

| Vessel type        | Details of vessel   | Built by                | Cost (USD mn) | Expected Delivery date | Exp.Rate/day (USD) |
|--------------------|---------------------|-------------------------|---------------|------------------------|--------------------|
| AHTSV I            | 60T                 |                         | 550           | July-08                | 10500              |
| AHTSV 2            | 60T                 |                         | 550           | Aug-08                 | 10500              |
| AHTSV 3            | 60T                 | Pacific Radiance, China | 550           | Feb-09                 | 10500              |
| PSV 1              | Rolls Royce UT755 L | Havyard Leirvik, Norway | 1100          | June-08                | 18000              |
| PSV 2              | Rolls Royce UT755 L | Havyard Leirvik, Norway | 1100          | Dec-08                 | 18000              |
| Construction barge |                     | Pacific Radiance, China | 1000          | Jul-09                 | 20000              |

Source: Company

A construction barge is a vessel supporting marine civil engineering works and carries construction equipment, material & people onboard. The construction barge being acquire by GOSL has the capacity to accommodate ~250 people. The barge would be rented out to marine construction companies such as L&T, Punj Lloyd on a contractual basis. Presently there are only about 4 – 5 construction barges operating in India. The construction barge is being acquired by GOSL's Singapore subsidiary i.e. Garware Offshore International Services under a Bareboat Charter scheme.

#### Bareboat Charter

Under this scheme the construction barge would be completely financed by a Bank in Singapore, who would also have ownership of the asset. GOSL would have the rights to use the asset for a period of 10 years and has to pay a daily fee of USD9000 for the same. Under this scheme GOSL would have the option to buy back the asset anytime between year 2 to year 10. Thus the bareboat charter scheme facilitates in acquiring more vessels without having to raise additional capital.

The daily operating cost of the construction barge is estimated at USD6000 leading to a net daily profit of USD5000 earned by GOSL (Daily profit = Daily charter rentals earned by GOSL less Fee payable to Bank & Daily operating charges).

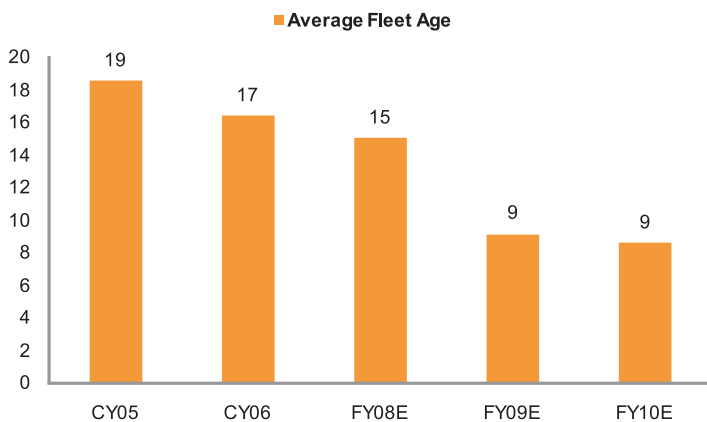
**Funding of capex**

The acquisition cost of the 5 vessels (3 AHTS’s and 2 PSV’s) is estimated to be Rs3850mn. The capex would be financed by 70% debt and 30% by internal accruals & equity. The payment schedule to the ship builder involves 5% advance payment, 15-20% payment during the construction period and the balance on delivery of vessel. The entire debt would be US dollar denominated, with an average debt cost of LIBOR+4%. The repayment of debt would be over a 10-year period in equal monthly installments.

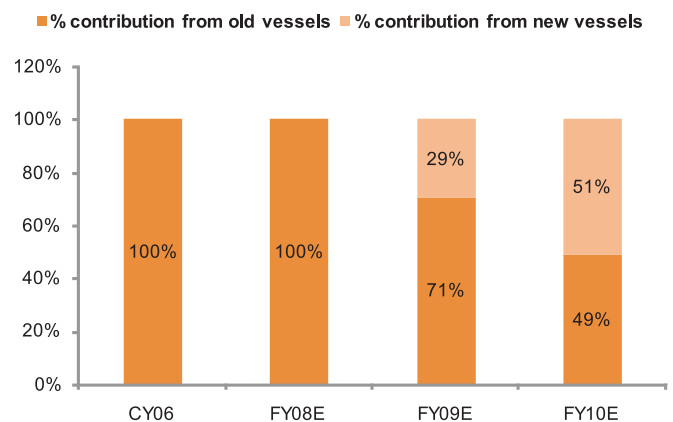
**Average fleet age to reduce**

The contribution of new vessels to total revenues is expected to increase in the coming years and is expected to contribute 20% & 39% to the top line by FY09E & FY10E respectively. Addition of new vessels will help in reducing the average fleet age from 15 years during March 2008 to 9 years as on March 2010. The new vessels are expected to command a pricing premium in the market, entail lower maintenance cost and find greater acceptability with its customers.

**Chart 41: Contribution of new vessels**



**Chart 42: Average fleet age**



Source: Company

**Addition of new revenue streams:-**

**Exclusive rights for selling ship designs**

GOSL has the exclusive rights in India for selling ship designs of Havyard Leirvik, a renowned shipbuilder based at Norway. The commission ranges from 5-6% of the design cost. GOSL has sold 4 designs to ABG Shipyard & 4 designs to Bharati Shipyard and has earned a commission of Rs18mn from the same. With the emergence of India as a ship building destination, revenues from this business is expected to grow at 100% CAGR over FY08E-10E.

**Setting up a KPO for design services**

In collaboration with Havyard Leirvik, GOSL is planning to set up a design KPO (Knowledge Process outsourcing) centre in India. Havyard’s ship-design drawings would be outsourced to the GOSL’s KPO center and would provide significant cost savings in terms of lower manpower cost for skilled labour. The contribution of this business to total revenues is estimated to be quite modest.

### **Singapore subsidiary**

GOSL's wholly owned Singapore based subsidiary, Garware Offshore International Services held 1 AHTS (Garware-II), which was recently sold for consideration for USD 3mn. The construction barge, which is expected to be delivered by September 2009, would also be operated by the subsidiary.

### **Planning to acquire one more AHTS for USD15.5 mn**

**Source: Business standard, May, 14, 2008**

As reported by President Finance to media that GOSL is on the verge of finalizing a deal to buy one more AHTSV from Singapore at an estimated cost of USD15.5mn over and above order of 5 ships-3 AHTSV's and 2 PSV which are expected to be delivered between June-08 and February -2009. However, this deal is still not finalized and we haven't included it in our projections.

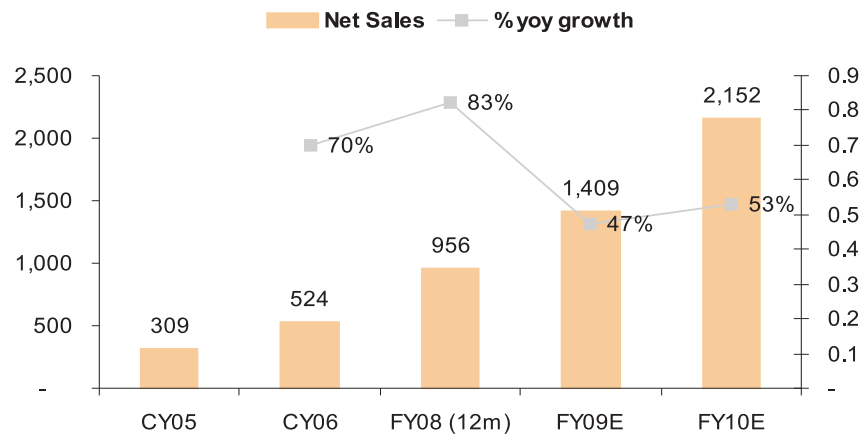
## EARNINGS OUTLOOK & FINANCIALS

### Steady Performance to continue

We expect GOSL's revenues to grow by 47% and 53% respectively for FY09E and FY10E respectively on the back of addition of 6 new vessels (60T AHTSV's, 2 PSV's and 1 Construction Barge) by July 2009 from present 6 vessels and increase in realization rates expected for next 3 years. GOSL has also entered into new segments such as setting up of KPO for ship designs and holder of exclusive right to sell Havyard ship designs in India which will directly add to the bottom-line.

We expect GOSL to report Fleet operating Income to grow at 50% CAGR over FY08E-10E registering a growth of 47% and 53% in FY09E and FY10E respectively.

**Chart 43: GOSL expected Fleet operating Income and growth**

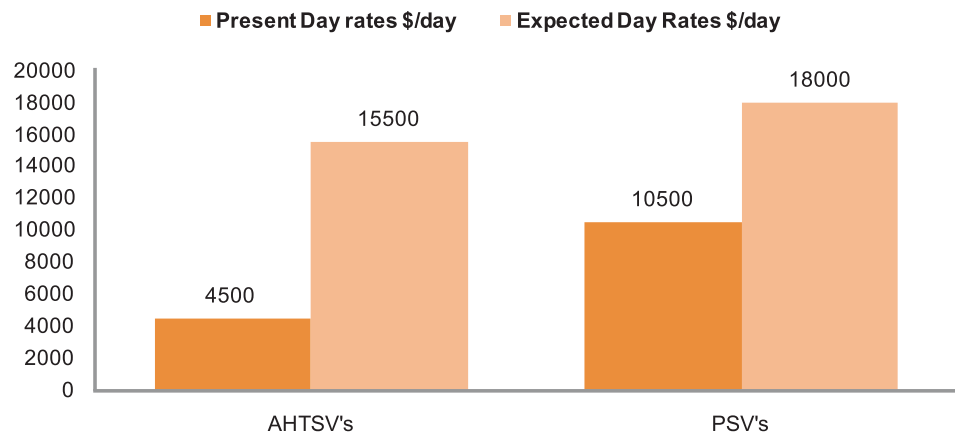


Source: Systematix Institutional Research

### Day rates had shown phenomenal increase during last year

The day rates have shown a ~100% increase over previous contracts due to increase in E&P activities and shortage of vessels. We expect Garware's new vessels will command a higher premium in the market as compared to vessels of same capacity because of latest technology and up gradation. Ex: Garware II, a AHTSV vessel which was contracted with ONGC at a day rate of 4500\$ was renewed with Cairn Energy at day rate of \$8800.

**Chart 44 : Comparison of present day rate and expected future dayrate vessel wise**



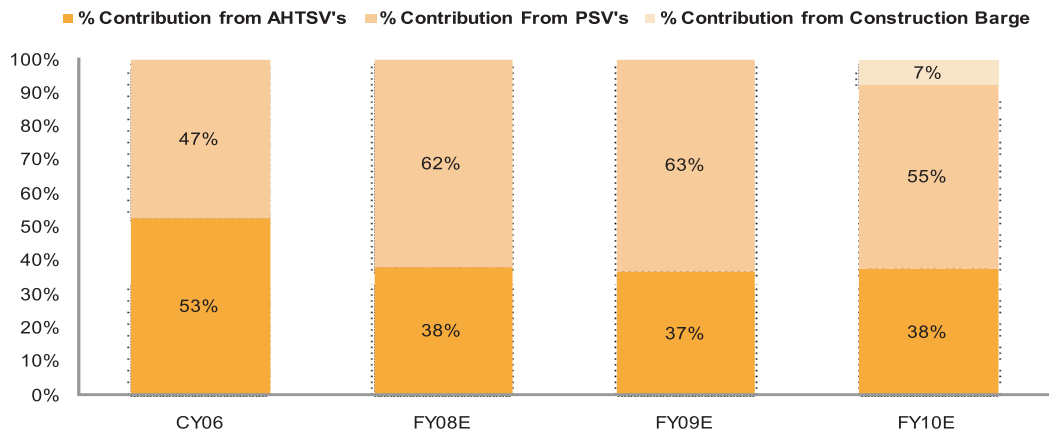
Source: Company

The Kamet, a PSV vessel delivered in May'07 and presently with ONGC under 5 years long term contract is at rate of approx. \$15500/- per day while the same capacity vessel is at present day rate of \$18000 per day hence showing an increase of ~17% yoy.

**Addition of PSV's will help to increase revenues at faster speed.**

GOSL has at present 3 PSV's M.V. Everest, Kailash and Kamet delivered on Dec'2005, November 2006 and May'07 respectively. The present PSV's are in contract with British gas, Transocean and ONGC at day rates of approx ~15500\$. PSV's contributed 20% & 30% as a percentage of total fleet income during CY06 and FY08E respectively. With 2 new additional PSV's expected to be delivered in May'08 and Dec'08 respectively and with sale of 1 AHTSV we expect PSV's to contribute 20% & 30% as a percentage of sales during FY09E and FY10E respectively. PSV's command higher revenue, every new PSV will generate approx 18000\$ per day as compared to 10500 \$per day by AHTSV's.

**Chart 45: PSV contribution(%), AHTSV(%), Construction barge(%)**



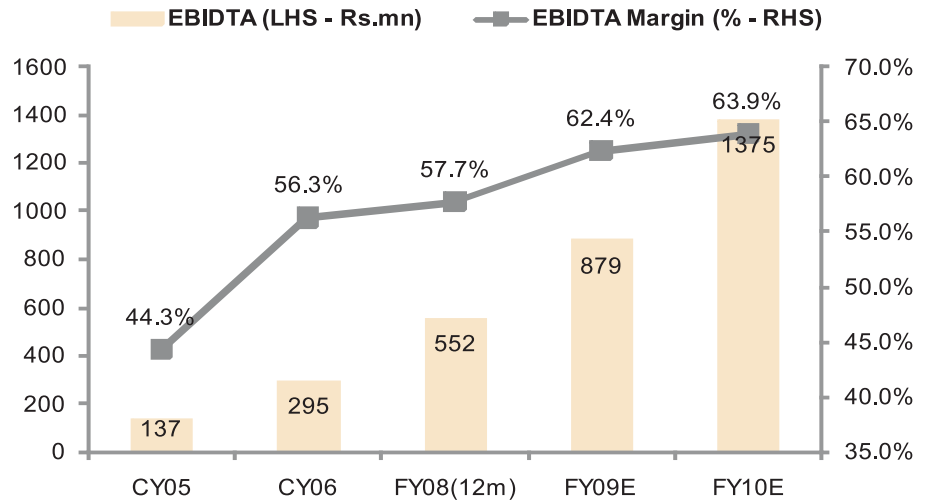
Source: Systematix Institutional Research

**EBITDA Margins to increase from 58% in FY08E(annualized 12m). to 64% in FY10E**

We expect GOSL to report EBITDA of Rs879mn during FY09E and expected to increase to Rs1375mn during FY10E respectively. GOSL has reported 56% EBITDA margin during CY06 which increased to 58% during FY08 which we expect to increase to 62% in FY09E and to 64% in FY10E. The expansion of 600bps is due to addition of 5 fleets(3 AHTSV's & 2 PSV's) during FY09E and 1 construction barge in FY10E which will be on Bareboat charter. These new vessels will be able to command higher day rate as compared to present fleet. The new vessels will also help to bring down dry docking expenses substantially as these vessel will not be requiring any drydocking



**Chart 46: EBITDA and EBITDA margin trend**



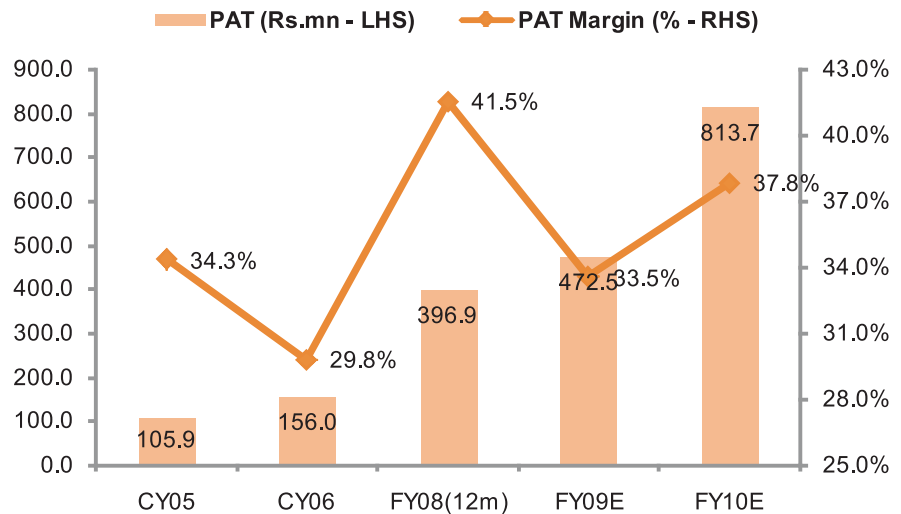
Source: Systematix Institutional Research

**Higher Interest & depreciation cost affecting PAT margins**

GOSL has a present debt of ~2200mn which we expect to increase to Rs4715mn and Rs4138 mn inFY09E and FY10E thereby showing an increase of Rs.1938 mn in next 2 years. The vessels are financed by ~70% debt component. GOSL is acquiring vessels worth Rs2695mn in next 2 years. As per the terms of acquisition the company has to pay 5% of cost in advance, 15-20% during construction period and balance on delivery.

The interest cost is at floating rate of LIBOR+4%.We have assumed 6 month moratorium period for each new loan from the date of delivery of vessel.

**Chart 47: PAT trend**



Source: Systematix Institutional Research

**Depreciation on fleets**

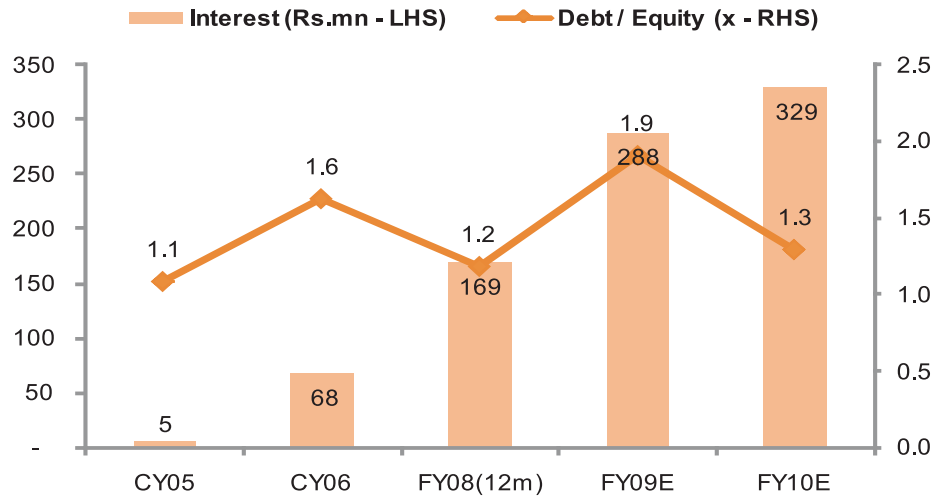
GOSL has a policy of charging 95%of the cost of vessel over its estimated life(30 years) on SLM basis.

**Profit on sale of vessel:** GOSL has sold I AHTSV (Garware-II) for USD 3mn in March-08. The vessel was contracted with Cairn Energy .The book value of vessel was RS56 mn hence profit on sale reported was Rs 61 mn.

### Debt Equity

We expect debt-equity ratio of GOSL to increase to 1.9 in Fy09E from present 1.2 and then to again reducing to 1.3 in FY10E.GOSL is expected to raise debt of ~2695mn during FY09E to fund its fleet acquisition (70% of the cost of fleet is funded through debt).

**Chart 48: Debt-Equity ratio**



Source: Systematix Institutional Research

## PROFIT & LOSS A/C

Table47 : Profit and Loss Account (Consolidated) (Rs.mn)

|  | CY05          | CY06          | FY08            | FY09E           | FY10E           |
|--|---------------|---------------|-----------------|-----------------|-----------------|
|  | 12m           | 12m           | 15m             | 12m             | 12m             |
| <b>Operating Income</b>                          | <b>308.63</b> | <b>523.77</b> | <b>1,194.89</b> | <b>1,408.99</b> | <b>2,152.25</b> |
| Fleet Operating Expenses                         | 105.40        | 137.95        | 353.86          | 349.48          | 559.16          |
| Establishment & Other Expenses                   | 66.58         | 91.19         | 151.65          | 180.32          | 218.34          |
| Expenditure                                      | 171.97        | 229.14        | 505.51          | 529.80          | 777.51          |
| EBITDA   | 136.66        | 294.63        | 689.38          | 879.19          | 1,374.75        |
| <b>EBIDTA margin %</b>                           | <b>44%</b>    | <b>56%</b>    | <b>58%</b>      | <b>62%</b>      | <b>64%</b>      |
| Other Income                                     | 18.57         | 13.71         | 205.37          | 100.76          | 54.75           |
| Interest & Financial Charges                     | 5.36          | 67.62         | 211.17          | 288.00          | 329.32          |
| Depreciation                                     | 35.75         | 76.21         | 180.20          | 199.29          | 254.58          |
| PBT  | 114.13        | 164.51        | 503.38          | 492.66          | 845.59          |
| Provision for taxation                           | 8.22          | 8.51          | 7.24            | 20.19           | 31.92           |
| Fringe Benefits tax                              | 0.7           | 2.69          | 2.69            | 5.41            | 6.55            |
| Current Tax                                      | 7.6           | 1.42          | 3.55            | 14.78           | 25.37           |
| Deferred Tax                                     | -             | -             | -               | -               | -               |
| (Excess)/Short Provision of tax of earlier years | -             | 4.40          | 1.00            | -               | -               |
| <b>Profit / (Loss) after tax</b>                 | <b>105.91</b> | <b>156.00</b> | <b>496.14</b>   | <b>472.47</b>   | <b>813.67</b>   |

- A Operating Income:** Revenues are expected to increase at CAGR of 50% over FY08-FY10E. The high growth is on account of addition of 6 new vessels (3 AHTSV's, 2 PSV's and 1 Construction Barge) by July 2009. This would result in doubling of GOSL's fleet size from the present 6 to 12 by July 2009.
- B EBIDTA margins:** EBIDTA margins are expected to increase from 58% during FY08 (12m An.) to 62% & 64% during FY09E & FY10E respectively. The increase in EBIDTA margins is due to addition of 5 new vessels during FY09E which are expected to earn higher charter rates as compared to current fleet. Also there will be very less dry docking & refurbishment expenses.
- C Current Tax:** All vessels would come under the tonnage tax regime expect for the construction barge, which is under Singapore Subsidiary.

## BALANCE SHEET

Table 48: Balance Sheet (Consolidated) (Rs.mn)

|  | CY05           | CY06           | FY08E          | FY09E          | FY10E          |
|--|----------------|----------------|----------------|----------------|----------------|
| <b>SOURCES OF FUNDS :</b>                        |                |                |                |                |                |
| Share Capital                                    | 157.9          | 220.9          | 238.2          | 238.2          | 238.2          |
| Reserves   | 587.9          | 918.4          | 1,831.7        | 2,234.5        | 2,978.5        |
| <b>Total Shareholders Funds</b>                  | <b>745.7</b>   | <b>1,139.3</b> | <b>2,069.9</b> | <b>2,472.7</b> | <b>3,216.7</b> |
| Secured Loans                                    | 798.3          | 1,597.2        | 2,449.3        | 4,714.9        | 4,137.8        |
| Unsecured Loans                                  | 12.5           | 250.0          | -              | -              | -              |
| <b>Total Debt</b>                                | <b>810.8</b>   | <b>1,847.2</b> | <b>2,449.3</b> | <b>4,714.9</b> | <b>4,137.8</b> |
| Deferred tax liability                           | -              | -              | -              | -              | -              |
| <b>Total Liabilities</b>                         | <b>1,556.5</b> | <b>2,986.5</b> | <b>4,519.2</b> | <b>7,187.6</b> | <b>7,354.5</b> |
| <b>APPLICATION OF FUNDS :</b>                    |                |                |                |                |                |
| Gross Block                                      | 1,613.6        | 2,778.1        | 3,780.8        | 7,470.5        | 7,471.2        |
| Less : Accumulated Depreciation                  | 389.8          | 462.2          | 617.7          | 712.0          | 966.6          |
| <b>Net Block</b>                                 | <b>1,223.8</b> | <b>2,315.9</b> | <b>3,163.1</b> | <b>6,758.5</b> | <b>6,504.6</b> |
| Capital Work in Progress                         | 59.8           | 350.7          | 852.5          | -              | -              |
| Investments                                      | 4.6            | 5.6            | 6.6            | 7.6            | 8.6            |
| <b>Current Assets, Loans &amp; Advances</b>      |                |                |                |                |                |
| Inventories                                      | 31.1           | 60.1           | 122.7          | 137.3          | 203.6          |
| Sundry Debtors                                   | 146.0          | 112.1          | 255.6          | 301.5          | 460.5          |
| Cash and Bank                                    | 29.2           | 108.6          | 117.4          | 8.4            | 179.6          |
| Loans and Advances                               | 130.0          | 124.8          | 157.4          | 201.6          | 258.9          |
| <b>Total Current Assets</b>                      | <b>336.3</b>   | <b>405.5</b>   | <b>653.2</b>   | <b>648.7</b>   | <b>1,102.5</b> |
| <b>Less : Current Liabilities and Provisions</b> |                |                |                |                |                |
| Current Liabilities                              | 34.0           | 52.4           | 71.5           | 107.5          | 108.4          |
| Provisions                                       | 33.8           | 38.6           | 84.7           | 119.8          | 152.9          |
| <b>Total Current Liabilities</b>                 | <b>67.8</b>    | <b>91.0</b>    | <b>156.2</b>   | <b>227.3</b>   | <b>261.3</b>   |
| Net Working Capital                              | 268.4          | 314.5          | 497.0          | 421.5          | 841.2          |
| <b>Total Assets</b>                              | <b>1,556.7</b> | <b>2,986.6</b> | <b>4,519.2</b> | <b>7,187.6</b> | <b>7,354.5</b> |

- A Networth:** Net worth is expected to grow at 25% CAGR over FY08-FY10E from Rs2069mn in FY08 to Rs3216mn in FY10E
- B Secured loans:** Out of total capex of Rs3850mn, ~70% will be finances through debt.
- C Unsecured Loans:** Convertible debentures (2.27mn shares have been allotted to India Star Mauritius at a price of Rs110/- per share).
- D Capex:** Rs.3850mn worth of fleets are adding in FY09E & FY10E. GOSL has sold Garware-II in March-08 for `USD3mn

## CASH FLOW STATEMENT

**Table 49: Cash Flow Statement (Consolidated) (Rs.mn)**

|  | CY05         | CY06          | FY08E         | FY09E         | FY10E        |
|--|--------------|---------------|---------------|---------------|--------------|
| Net Profit before Tax & Extraordinary Items    | 114          | 165           | 503           | 493           | 846          |
| Adjustment For:                                |              |               |               |               |              |
| Depreciation                                   | 36           | 76            | 180           | 199           | 255          |
| Interest (Net)                                 | 4            | 68            | 211           | 288           | 329          |
| Dividend Received                              | (2)          | (4)           | (4)           | (4)           | (4)          |
| P/L on Sale of Assets                          | (15)         | (3)           | 0             | (61)          | 0            |
| Total Adjustments (PBT & Extraordinary Items)  | 23           | 137           | 387           | 422           | 580          |
| Op. Profit before Working Capital Changes(a)   | 137          | 302           | 891           | 915           | 1425         |
| Adjustment For                                 |              |               |               |               |              |
| Debtors  | (11)         | 34            | (144)         | (46)          | (159)        |
| Inventories                                    | 0            | (29)          | (63)          | (15)          | (66)         |
| Loans & Advances                               | 0            | 20            | (19)          | (17)          | (19)         |
| Current Liabilities                            | (12)         | 18            | 19            | 36            | 1            |
| Change in Working capital (b)                  | (24)         | 43            | (206)         | (41)          | (244)        |
| Cash Generated from/(used in) Operations (a+b) | 113          | 345           | 685           | 873           | 1181         |
| Direct Taxes Paid                              | (12)         | (20)          | (16)          | (35)          | (48)         |
| <b>Cash Flow from Operating Activities</b>     | <b>101</b>   | <b>325</b>    | <b>669</b>    | <b>838</b>    | <b>1133</b>  |
| Net Cash Used in Investing Activities          |              |               |               |               |              |
| Cash Flow from Investing Activities            |              |               |               |               |              |
| Purchased of Fixed Assets                      | (1034)       | (1164)        | (1003)        | (3851)        | (1)          |
| (Increase)/Decrease in Capital WIP             | 0            | (291)         | (502)         | 853           | 0            |
| Sale of Fixed Assets                           | 86           | 3             | 0             | 117           | 6            |
| (Purchase)/Sale of Investments                 | 0            | (1)           | (1)           | (1)           | (1)          |
| Interest Paid                                  | (1)          | (68)          | (211)         | (288)         | (329)        |
| Dividend Received                              | 2            | 4             | 4             | 4             | 4            |
| Others   |              | (42)          | (39)          | (47)          | (64)         |
| <b>Net cash from Investing Activities</b>      | <b>(947)</b> | <b>(1559)</b> | <b>(1752)</b> | <b>(3213)</b> | <b>(385)</b> |
| Net Cash from Financing Activities             |              |               |               |               |              |
| Increase in Share capital                      | 86           | 63            | 17            | 0             | 0            |
| Increase in Security Premium                   |              | 214           | 473           | 0             | 0            |
| Increase /(Decrease ) in Debt                  | 778          | 1036          | 602           | 2266          | (577)        |
| Increase in Shares & Warrants                  |              |               |               |               |              |
| <b>Net cash from Financing Activities</b>      | <b>864</b>   | <b>1313</b>   | <b>1092</b>   | <b>2266</b>   | <b>(577)</b> |
| Cash generated during the year                 | 17           | 79            | 9             | (109)         | 171          |
| Cash at the beginning of the year              | 19           | 29            | 109           | 117           | 8            |
| Cash at the closing of the year                | 29           | 109           | 117           | 8             | 180          |

**A** Cash Flow from Operating Activities is expected to grow at CAGR of 30% over FY08-FY10E.

**B** **Capex** of Rs 3850mn over FY09 to FY10E for 3 AHTSV's and 2 PSV's which will be delivered upto Feb-09. GOSL is also on verge of acquiring one more AHTSV for USD15.5mn which is expected to be delivered in Feb-09. But as the deal is not finalized we have not included in our projections.

**C** **Security Premium:**Rs.687mn during CY06 and FY08 due to conversion of debentures and Share warrants thereby increasing the total share capital by Rs50mn

## RATIOS:

Table 50: Ratios (Consolidated)

| Table A;                         | CY05  | CY06   | FY08E  | FY09E | FY10E |
|----------------------------------|-------|--------|--------|-------|-------|
| <b>Valuation Matrix</b>          |       |        |        |       |       |
| Price / Earnings (x)             | 25.3  | 22.4   | 11.2   | 9.4   | 5.4   |
| Price / CEPS (x)                 | 18.9  | 15.1   | 8.2    | 6.6   | 4.1   |
| Price / BV (x)                   | 3.6   | 3.1    | 2.1    | 1.8   | 1.4   |
| EV / EBIDTA (x)                  | 25.3  | 17.8   | 12.3   | 10.4  | 6.1   |
| EV / Sales (x)                   | 11.2  | 10.0   | 7.1    | 6.5   | 3.9   |
| EPS (Rs)                         | 7.3   | 8.3    | 16.7   | 19.8  | 34.2  |
| CEPS (Rs)                        | 9.8   | 12.3   | 22.7   | 28.2  | 44.8  |
| Book Value                       | 51.7  | 60.5   | 86.9   | 103.8 | 135.0 |
| ROE (%)                          | 14%   | 17%    | 25%    | 21%   | 29%   |
| ROCE (%)                         | 8%    | 10%    | 15%    | 13%   | 16%   |
| <b>Solvency Ratio (x)</b>        |       |        |        |       |       |
| Debt / Equity (x)                | 1.1   | 1.6    | 1.2    | 1.9   | 1.3   |
| Debt / EBIDTA                    | 5.9   | 6.3    | 4.4    | 5.4   | 3.0   |
| Debt / Capital Emp.              | 0.5   | 0.6    | 0.5    | 0.7   | 0.6   |
| Capital Emp / Net Worth          | 2.1   | 2.6    | 2.2    | 2.9   | 2.3   |
| Interest Coverage Ratio          | 22.3  | 3.4    | 3.4    | 2.7   | 3.6   |
| <b>Turnover Ratio (x)</b>        |       |        |        |       |       |
| Asset Turnover Ratio             | 0.20  | 0.18   | 0.21   | 0.20  | 0.29  |
| Fixed Asset Turnover Ratio       | 0.25  | 0.23   | 0.30   | 0.21  | 0.33  |
| <b>Working Capital Ratio (x)</b> |       |        |        |       |       |
| Current Ratio                    | 5.0   | 4.5    | 4.2    | 2.9   | 4.2   |
| Working Capital to Sales         | 0.9   | 0.6    | 0.5    | 0.3   | 0.4   |
| <b>Margin Ratio</b>              |       |        |        |       |       |
| EBIDTA Margin                    | 44.3% | 56.3%  | 57.7%  | 62.4% | 63.9% |
| EBIT Margin                      | 38.7% | 44.3%  | 59.8%  | 55.4% | 54.6% |
| PBT Margin                       | 37.0% | 31.4%  | 42.1%  | 35.0% | 39.3% |
| PAT Margin                       | 34.3% | 29.8%  | 41.5%  | 33.5% | 37.8% |
| <b>Growth Ratio</b>              |       |        |        |       |       |
| Revenues                         |       | 69.7%  | 82.5%  | 47.4% | 52.8% |
| EBIDTA                           |       | 115.6% | 87.2%  | 59.4% | 56.4% |
| Net Profit                       |       | 47.3%  | 154.4% | 19.0% | 72.2% |

A

B

A

**Asset turnover ratios:** Asset turnover ratios are expected to be higher during FY10E as all the newly acquired vessels would be fully functional throughout FY10E.

B

**EBIDTA margins:** The increase in EBIDTA margins during FY09E & FY10E is due to addition of 5 new vessels during FY09E, which are expected to earn higher charter rates as compared to its existing fleet.

## APPENDIX:

### Offshore Asset Details

#### Jack-Up Rig

A self-contained combination drilling rig and floating barge, fitted with long support legs that can be raised or lowered independently of each other. The jackup, as it is known informally, is towed onto location with its legs up and the barge section floating on the water. Upon arrival at the drilling location, the legs are jacked down onto the seafloor, preloaded to securely drive them into the seabottom, and then all three legs are jacked further down. Since the legs have been preloaded and will not penetrate the seafloor further, this jacking down of the legs has the effect of raising the jacking mechanism, which is attached to the barge and drilling package. In this manner, the entire barge and drilling structure are slowly raised above the water to a predetermined height above the water, so that wave, tidal and current loading acts only on the relatively small legs and not the bulky barge and drilling package.

#### Drilling Barges

Drilling barges are used mostly for inland, shallow water drilling. This typically takes place in lakes, swamps, rivers, and canals. Drilling barges are large, floating platforms, which must be towed by tugboat from location to location. Suitable for still, shallow waters, drilling barges are not able to withstand the water movement experienced in large open water situations.

#### Submersible Rigs

Submersible rigs are like jack-up rigs in that they come in contact with the ocean or lake floor. These rigs consist of platforms with two hulls positioned on top of one another. The upper hull contains the living quarters for the crew, as well as the actual drilling platform. The lower hull works much like the outer hull in a submarine - when the platform is being moved from one place to another, the lower hull is filled with air - making the entire rig buoyant. When the rig is positioned over the drill site, the air is let out of the lower hull, and the rig submerses to the sea or lake floor. This type of rig has the advantage of mobility in the water, however once again its use is limited to shallow water areas.

#### Semisubmersible Rigs

Semisubmersible rigs are the most common type of offshore drilling rigs, combining the advantages of submersible rigs with the ability to drill in deep water. Semisubmersible rigs work on the same principle as submersible rigs; through the 'inflating' and 'deflating' of its lower hull. The main difference with a semisubmersible rig, however, is that when the air is let out of the lower hull, the rig does not submerge to the sea floor. Instead, the rig is partially submerged, but still floats above the drill site. When drilling, the lower hull, filled with water, provides stability to the rig. Semisubmersible rigs are held in place by huge anchors, each weighing upwards of ten tons. These anchors, combined with the submerged portion of the rig, ensure that the platform is stable and safe enough to be used in turbulent offshore waters. Semisubmersible rigs can be used to drill in deep-water & ultra-deep water.

#### Drillships

Drillships are ships designed to carry out drilling operations. These boats are specially designed to carry drilling platforms out to deep-sea locations. A typical drillship will have, in addition to all of the equipment normally found on a large ocean ship, a drilling platform and derrick located on the middle of its deck. In addition, drillships contain a hole (or 'moonpool'), extending right through the ship down through the hull, which allow for the drill string to extend through the boat, down into the water. Drillships are often used to drill in very deep water, which can often be quite turbulent. Drillships use what is known as 'dynamic positioning' systems. Drillships are equipped with electric motors on the underside of the ships hull, capable of propelling the ship in any direction. These motors are integrated into the ships computer system, which uses satellite positioning technology, in conjunction with sensors located on the drilling template, to ensure that the ship is directly above the drill site at all times. Drillships can be used to drill in deep-water.

### **Floating Production Systems**

Floating production systems are essentially semisubmersible drilling rigs, except that they contain petroleum production equipment, as well as drilling equipment. Ships can also be used as floating production systems. The platforms can be kept in place through large, heavy anchors, or through the dynamic positioning system used by drillships. With a floating production system, once the drilling has been completed, the wellhead is actually attached to the seafloor, instead of up on the platform. The extracted petroleum is transported via risers from this wellhead to the production facilities on the semisubmersible platform. These production systems can operate in water depths of up to 6,000 feet.

### **Offshore Drilling and Production Platforms**

When exploratory wells find commercially viable natural gas or petroleum deposits, it is economical to build a permanent platform from which well completion, extraction, and production can occur. These large, permanent platforms are extremely expensive, however, and generally require large expected hydrocarbon deposits to be economical to construct. Some of the largest offshore platforms are located in the North Sea, where because of almost constant inclement weather, structures able to withstand high winds and large waves are necessary. A typical permanent platform in the North Sea must be able to withstand wind speeds of over 90 knots, and waves over 60 feet high. Correspondingly, these platforms are among the largest structures built by man. There are a number of different types of permanent offshore platforms, each useful for a particular depth range.



South Asia Rig breakup

**South Asia rig breakdown by company (Rig count: 45)**

| Rig Manager                   | Rig Name             | Rig Type    | Max WD    | Status             | Operator                | Contract Notes   |
|-------------------------------|----------------------|-------------|-----------|--------------------|-------------------------|--|
| Aban Offshore                 | Aban Ice             | Drillship   | 2,000 ft  | Drilling           | ONGC (NOC)              | For ONGC (NOC) 02/29/2008 to 03/01/2011 at \$157,000.00/day - LOI for Term Contract  |
| Aban Offshore                 | Aban II              | Jackup      | 270 ft    | Drilling           | ONGC (NOC)              | For ONGC (NOC) 04/01/2007 to 10/01/2009 at \$82,000.00/day - Term Contract   |
| Aban Offshore                 | Aban III             | Jackup      | 300 ft    | Drilling           | ONGC (NOC)              | For ONGC (NOC) 01/01/2008 to 01/01/2011 at \$156,600.00/day - Term Contract  |
| Aban Offshore                 | Aban IV              | Jackup      | 300 ft    | Drilling           | ONGC (NOC)              | For ONGC (NOC) 12/08/2007 to 01/01/2011 at \$156,600.00/day - Term Contract  |
| Aban Offshore                 | Aban Pearl           | Semisub     | 1,250 ft  | Enroute            |                         |  |
| Aban Offshore                 | Aban V               | Jackup      | 300 ft    | Drilling           | ONGC (NOC)              | For ONGC (NOC) 01/01/2008 to 01/01/2011 at \$156,600.00/day - Term Contract  |
| Atwood Oceanics               | Atwood Beacon        | Jackup      | 400 ft    | Drilling           | Gujarat State Petroleum | For Gujarat State Petroleum 01/26/2008 to 01/26/2009 at \$133,500.00/day - Term Contract; For Gujarat State Petroleum 01/27/2009 to 01/27/2010 - Option for Term Contract - Dayrate TBD  |
| ENSCO                         | ENSCO 50             | Jackup      | 300 ft    | Drilling           | BG                      | For BG 01/01/2007 to 01/01/2009 at \$170,000.00/day - Term Contract; For BG 01/02/2009 to 01/01/2010 - Option for Term Contract - Unpriced option  |
| ENSCO                         | ENSCO 53             | Jackup      | 300 ft    | Drilling           | BG                      | For BG 01/01/2007 to 10/01/2008 at \$175,000.00/day - Term Contract - contract has unpriced option   |
| Essar Offfields Services Ltd. | Essar Jackup TBN 1   | Jackup      | 450 ft    | Under Construction |                         |  |
| Essar Offfields Services Ltd. | Essar Jackup TBN 2   | Jackup      | 450 ft    | Under Construction |                         |  |
| Essar Offfields Services Ltd. | Essar Wildcat        | Semisub     | 1,300 ft  | Drilling           | Gujarat State Petroleum | For Gujarat State Petroleum 03/18/2008 to 03/18/2010 at \$342,000.00/day - Term Contract; For Gujarat State Petroleum 03/19/2010 to 03/18/2011 - Option for Term Contract; For Gujarat State Petroleum 03/19/2011 to 03/17/2012 - Option for Term Contract                             |
| Great Offshore                | Badrinath            | Drill Barge | 600 ft    | Drilling           | ONGC (NOC)              | For ONGC (NOC) 09/16/2006 to 09/15/2009 at \$77,000.00/day - Term Contract   |
| Great Offshore                | Kedarnath            | Jackup      | 300 ft    | Drilling           | ONGC (NOC)              | For ONGC (NOC) 05/01/2007 to 12/31/2008 at \$44,000.00/day   |
| Great Offshore                | Samed Shikhar        | Jackup      | 350 ft    | Under Construction |                         | For ONGC (NOC) 05/01/2009 to 05/01/2014 at \$140,000.00/day - Term Contract  |
| Heracles Offshore             | Heracles 258         | Jackup      | 250 ft    | Modification       |                         | For ONGC (NOC) 05/11/2008 to 05/13/2011 at \$110,000.00/day - Term Contract  |
| Heracles Offshore             | Heracles 260         | Jackup      | 250 ft    | Modification       |                         | For ONGC (NOC) 04/01/2008 to 03/31/2011 at \$143,000.00/day - Term Contract  |
| Jagson                        | Deepsea Matdrill     | Jackup      | 200 ft    | Drilling           | ONGC (NOC)              | For ONGC (NOC) 06/01/2006 to 06/01/2009 at \$41,440.00/day;  |
| Noble Drilling                | Noble Charlie Yester | Jackup      | 300 ft    | Drilling           | ONGC (NOC)              | For ONGC (NOC) 01/30/2007 to 01/29/2010 at \$130,500.00/day - Term Contract - Rig barboat chartered to Jindal which contracted with ONGC   |
| Noble Drilling                | Noble Ed Holt        | Jackup      | 300 ft    | Drilling           | ONGC (NOC)              | For ONGC (NOC) 01/16/2007 to 07/29/2009 at \$82,500.00/day - Term Contract - Rig barboat chartered to Jindal which contracted with ONGC  |
| ONGC (NOC)                    | Sagar Bhushan        | Drillship   | 1,000 ft  | Drilling           | ONGC (NOC)              | For ONGC (NOC) 01/01/1999 to 12/31/2010  |
| ONGC (NOC)                    | Sagar Gaurav         | Jackup      | 300 ft    | Drilling           | ONGC (NOC)              | For ONGC (NOC) 01/01/1999 to 12/31/2010  |
| ONGC (NOC)                    | Sagar Jyoti          | Jackup      | 300 ft    | Drilling           | ONGC (NOC)              | For ONGC (NOC) 01/01/1999 to 12/31/2010  |
| ONGC (NOC)                    | Sagar Kitan          | Jackup      | 300 ft    | Drilling           | ONGC (NOC)              | For ONGC (NOC) 01/01/1999 to 12/31/2010  |
| ONGC (NOC)                    | Sagar Pragati        | Jackup      | 300 ft    | Drilling           | ONGC (NOC)              | For ONGC (NOC) 01/01/1999 to 12/31/2010  |
| ONGC (NOC)                    | Sagar Ratna          | Jackup      | 300 ft    | Drilling           | ONGC (NOC)              | For ONGC (NOC) 01/01/1999 to 12/31/2010  |
| ONGC (NOC)                    | Sagar Samrat         | Jackup      | 250 ft    | Drilling           | ONGC (NOC)              | For ONGC (NOC) 01/01/1999 to 12/31/2010  |
| ONGC (NOC)                    | Sagar Shakti         | Jackup      | 350 ft    | Drilling           | ONGC (NOC)              | For ONGC (NOC) 01/01/1999 to 12/31/2010  |
| ONGC (NOC)                    | Sagar Uday           | Jackup      | 300 ft    | Drilling           | ONGC (NOC)              | For ONGC (NOC) 01/01/1999 to 12/31/2010  |
| ONGC (NOC)                    | Sagar Vijay          | Drillship   | 2,950 ft  | Drilling           | ONGC (NOC)              | For ONGC (NOC) 11/03/2001 to 12/31/2010  |
| Premium Drilling              | Deep Driller 1       | Jackup      | 375 ft    | Drilling           | Gujarat State Petroleum | For Gujarat State Petroleum 04/28/2007 to 05/12/2009 at \$194,000.00/day - Term Contract; For Gujarat State Petroleum 05/13/2009 to 11/11/2009 - Option for Term Contract - Dayrate TBD; For Gujarat State Petroleum 11/12/2009 to 05/12/2010 - Option for Term Contract - Dayrate TBD |
| Premium Drilling              | Deep Driller 4       | Jackup      | 375 ft    | Drilling           | Reliance Industries     | For Reliance Industries 10/01/2007 to 10/01/2008 at \$195,000.00/day; For Reliance Industries 10/02/2008 to 03/31/2009 - Option - Dayrate to be mutually agreed; For Reliance Industries 04/01/2009 to 09/30/2009 - Option - Dayrate to be mutually agreed                             |
| Pride International           | Pride Hawaii         | Jackup      | 300 ft    | Drilling           | ONGC (NOC)              | For ONGC (NOC) 05/02/2007 to 05/01/2010 at \$144,500.00/day - Term Contract  |
| Pride International           | Pride Pennsylvania   | Jackup      | 300 ft    | Drilling           | ONGC (NOC)              | For ONGC (NOC) 08/05/2006 to 10/30/2009 at \$115,000.00/day - Term Contract  |
| Saipem                        | Perro Negro 3        | Jackup      | 300 ft    | Inspection         | Gujarat State Petroleum | For Gujarat State Petroleum 02/15/2008 to 04/30/2008   |
| Transocean Inc.               | Actinia              | Semisub     | 1,500 ft  | Modification       | Reliance Industries     | For Reliance Industries 09/07/2006 to 09/01/2009 at \$190,000.00/day - Term Contract   |
| Transocean Inc.               | C Kirk Rhein Jr      | Semisub     | 3,300 ft  | Drilling           | Reliance Industries     | For Reliance Industries 03/01/2007 to 05/01/2009 at \$340,000.00/day - Term Contract   |
| Transocean Inc.               | Deepwater Frontier   | Drillship   | 10,000 ft | Drilling           | Reliance Industries     | For Reliance Industries 08/06/2006 to 08/15/2008 at \$320,000.00/day - Term Contract; For Reliance Industries 08/16/2008 to 10/01/2011 at \$477,000.00/day - Term Contract   |
| Transocean Inc.               | Discoverer 534       | Drillship   | 7,000 ft  | Drilling           | Reliance Industries     | For Reliance Industries 12/25/2007 to 07/16/2010 at \$250,000.00/day - Term Contract; For Reliance Industries 07/17/2010 to 01/16/2011 at \$250,000.00/day - Option for Term Contract;   |
| Transocean Inc.               | F G McClinton        | Jackup      | 300 ft    | Drilling           | ONGC (NOC)              | For ONGC (NOC) 12/01/2004 to 03/31/2008 at \$50,000.00/day - Term Contract; For ONGC (NOC) 10/01/2008 to 11/30/2011 at \$145,000.00/day - Term Contract  |
| Transocean Inc.               | J T Angel            | Jackup      | 300 ft    | Drilling           | ONGC (NOC)              | For ONGC (NOC) 03/31/2007 to 05/02/2010 at \$148,000.00/day - Term Contract  |
| Transocean Inc.               | Randolph Yost        | Jackup      | 300 ft    | Drilling           | ONGC (NOC)              | For ONGC (NOC) 03/01/2007 to 03/01/2010 at \$148,000.00/day - Term Contract  |
| Transocean Inc.               | Ron Tagpmeyer        | Jackup      | 300 ft    | Drilling           | ONGC (NOC)              | For ONGC (NOC) 02/01/2007 to 02/01/2010 at \$148,000.00/day - Term Contract  |
| Transocean Inc.               | Trident II           | Jackup      | 300 ft    | Drilling           | ONGC (NOC)              | For ONGC (NOC) 04/28/2007 to 06/01/2010 at \$148,000.00/day - Term Contract  |
| Transocean Inc.               | Trident XII          | Jackup      | 300 ft    | Drilling           | ONGC (NOC)              | For ONGC (NOC) 01/01/2007 to 02/01/2010 at \$148,000.00/day - Term Contract  |

Source: Rigzone.com

Source: Rigzone

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### Stock Ratings

|                       |   |
|-----------------------|---|
| <b>BUY (B)</b>        | The stock's total return is expected to exceed 25% over the next 12 months.   |
| <b>ACCUMULATE (A)</b> | The stock's total return is expected to exceed 15% over the next 12 months.   |
| <b>REDUCE (R)</b>     | The stock's total return is expected to be below 15% over the next 12 months. |
| <b>SELL (S)</b>       | The stock's is expected to give negative returns over the next 12 months.     |
| <b>NOT RATED (NR)</b> | The analyst has no recommendation on the stock under review.                  |

### Industry Views

|                        |  |
|------------------------|--|
| <b>ATTRACTIVE (AT)</b> | Fundamentals /Valuations of the sector is expected to be attractive over the next 12-18 months.                    |
| <b>NEUTRAL (NL)</b>    | Fundamentals /Valuations of the sector are expected to neither improve nor deteriorate over the next 12-18 months. |
| <b>CAUTIOUS (CS)</b>   | Fundamentals /Valuations of the sector is expected to deteriorate over the next 12-18 months.                      |

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