## Hinaustan Uniiever

HUL's results were below our estimates with - (1) revenue up 11.7\% yoy to Rs66.5bn (2) operating profit up 12.2\% yoy to Rs10.9bn and (3) APAT up $14.7 \%$ yoy to Rs8.8 bn. The growth of merely $5 \%$ yoy in domestic consumer volume was a disappointment. Also, HUL's plan to increase royalty will exert pressure on profitability ahead. Hence, we are lowering our EPS estimates for FY13 and FY14 from Rs15.3 and Rs17.1 to Rs15.1 and Rs16.0. Maintain Reduce with revised TP of Rs448.

Domestic business volume growth under pressure: Domestic consumer business revenue grew $14.9 \%$ yoy, driven by increase of $5 \%$ yoy in volume - lower than our estimate. This marked the lowest growth recorded by HUL in last 12 quarters, which can be attributed to increased competitive intensity in domestic market.

APAT below our estimate: Revenue grew $11.7 \%$ yoy to Rs66.5bn, while operating profit was up $12.2 \%$ yoy to Rs10.9bn. Operating margin remained flat at $16.4 \%$, as a yoy decline of 100bps and 30bps in other expenses and RM costs was fully offset by a yoy increase of 80bps and 50bps in A\&P spend and employee expenses. APAT jumped up by 14.7\% yoy to Rs8.8 bn - below our estimate of Rs 9.0 bn.

Margins decline in Soap and Detergent business: HUL's recent price hikes helped its soap and detergent business record a revenue growth of $19.8 \%$ yoy. However, increased investments in branding and cost pressures impacted its EBIT performance, with its EBIT margin down 100 bps yoy to $12.4 \%$.

Margin improvement in Personal Products a surprise: After recording a revenue growth of merely $8.2 \%$ yoy in Q2, PP bounced back with a revenue growth of $13.0 \%$ yoy in Q3. Also, the segment's EBIT margin expanded by 140 bps yoy to $28.3 \%$, marking its first margin expansion in Q3 in the last four years, which came as a surprise.

| KEY FINANCIALS |  |  |  | (Rs mn) |
| :--- | ---: | ---: | ---: | ---: |
| Y/E 31 March | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 2}$ | 2013E | 2014E |
| Revenue | 196,945 | 221,164 | 257,097 | 291,204 |
| EBITDA | 26,693 | 33,264 | 39,629 | 42,496 |
| EBITDA margin (\%) | 13.6 | 15.0 | 15.4 | 14.6 |
| PAT | 23,060 | 26,914 | 38,559 | 34,565 |
| FDEPS (Rs) | 10.0 | 12.0 | 15.1 | 16.0 |
| \% growth | 3.4 | 19.9 | 25.6 | 6.3 |
| P/E (x) | 48.1 | 40.1 | 31.9 | 30.0 |
| RoCE avg (\%) | 93.0 | 96.3 | 77.9 | 69.7 |

Source: Company, BRICS Research

## Corporate development

Earnings estimate changeTarget price changeRating change

## KEY DATA

| Bloomberg | HUVR IN |
| :--- | ---: |
| Reuters | HLL.BO |
| 52-wk H/L (Rs) | $572.0 / 368.9$ |
| 6-m avg trd value | US\$23.0mn |
| Market cap | Rs1039.7bn/US\$19.4bn |
| Shares o/s | $2,162.0 \mathrm{mn}$ |
| Face value | Re1 |

Source: Bloomberg

SHAREHOLDING (\%)


Source: Ace equity

PRICE PERFORMANCE


Source: Bloomberg

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Mixed performance in other businesses; disappointment in packaged foods continues: Beverages delivered a strong performance, with sales up $18.2 \%$ yoy to Rs7.9bn and EBIT up 33.5\% yoy to Rs1.4bn. However, packaged foods continued to disappoint, with a growth of merely 7.7\% yoy to Rs3.3bn and an EBIT loss of Rs26 mn in the quarter.

Exhibit 1: Q3FY13 segmental performance

| Segment Revenues | Q3FY13 | Q3FY12 | YoY Growth | Q2FY13 | QoQ Growth |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Soaps and Detergents | 31,712 | 26,481 | 19.8\% | 31,762 | -0.2\% |
| Personal Products | 20,489 | 18,134 | 13.0\% | 17,445 | 17.4\% |
| Beverages | 7,929 | 6,709 | 18.2\% | 7,196 | 10.2\% |
| Packaged Foods | 3,301 | 3,067 | 7.7\% | 3,663 | -9.9\% |
| Others | 2,902 | 5,104 | -43.1\% | 2,884 | 0.6\% |
| Total | 66,334 | 59,495 | 11.5\% | 62,949 | 5.4\% |
| Segment PBIT | Q3FY13 | Q3FY12 | YoY Growth | Q2FY13 | QoQ Growth |
| Soaps and Detergents | 3,937 | 3,559 | 10.6\% | 4,536 | -13.2\% |
| Personal Products | 5,789 | 4,865 | 19.0\% | 4,226 | 37.0\% |
| Beverages | 1,404 | 1,052 | 33.5\% | 1,031 | 36.2\% |
| Packaged Foods | -26 | -60 | -55.9\% | 9 | -392.2\% |
| Others | -186 | 359 | -151.9\% | 21 | -1009.3\% |
| Total | 10,917 | 9,776 | 11.7\% | 9,822 | 11.2\% |
| PBIT Margin | Q3FY13 | Q3FY12 | YoY Growth | Q2FY13 | QoQ Growth |
| Soaps and Detergents | 12.4\% | 13.4\% | -100 bps | 14.3\% | -190 bps |
| Personal Products | 28.3\% | 26.8\% | 140 bps | 24.2\% | 400 bps |
| Beverages | 17.7\% | 15.7\% | 200 bps | 14.3\% | 340 bps |
| Packaged Foods | -0.8\% | -1.9\% | 120 bps | 0.2\% | -100 bps |
| Others | -6.4\% | 7.0\% | -1350 bps | 0.7\% | -710 bps |
| Total | 16.5\% | 16.4\% | 0 bps | 15.6\% | 90 bps |

Source: BRICS Research, Company
Increase in royalty to hit profitability: According to the current Technical Collaboration Agreement (TCA), HUL pays 1\% royalty on net sales of specific products manufactured with technical inputs developed by Unilever and as per the Trade Mark License Agreement (TMLA), it pays 1\% of net sales on specific brands, where Unilever owns the trade mark and HUL is the licensed user. On an aggregate, HUL pays 1.4\% of the annual turnover to Unilever. However, as per the new agreement, the royalty cost will increase to $3.15 \%$ in a phased manner until March 31, 2018.

In the first phase i.e. starting from February 1, 2013 to March 31, 2013, the royalty payment will increase by 50bps from the current level.

Thereafter, the royalty payment will increase by 30-70 bps annually to reach $3.15 \%$ by FY2018

Headwinds persist: HUL's Q3FY13 results were not very encouraging. Moreover, we see more headwinds than catalysts for future growth. We believe that the headwinds related to - (1) escalating completion (2) unfavourable base and (3) firm commodity prices will act as hurdles to future growth.

Lowering FY13 and FY14 estimates: HUL's earnings came in below our estimates due higher than expected A\&P spend and lower volume growth. Moreover, an increase in royalty payment is likely to act as a drag on future growth. Consequently, we have lowered our earnings estimates for FY13 and FY14 from Rs15.3 and Rs17.1 to Rs15.1 and Rs16.0.

Exhibit 2: Q3FY13 results marginally below our estimates

| Rs mn | Dec <br> 2012A | Dec <br> 2012E | \% <br> Difference | Dec <br> 2011A | \% yoy <br> growth | Sep <br> 2012A | qoq <br> growth |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Revenue | 66,548 | 64,803 | $2.7 \%$ | 59,555 | $11.7 \%$ | 63,108 | $5.5 \%$ |
| EBITDA | 10,888 | 11,002 | $-1.0 \%$ | 9,705 | $12.2 \%$ | 9,767 | $11.5 \%$ |
| OPM (\%) | $16.4 \%$ | $17.0 \%$ | 0 bps | $16.3 \%$ | 70 bps | $15.5 \%$ | 30 bps |
| PAT | 8,786 | 8990 | $-2.3 \%$ | 7,662 | $14.7 \%$ | 8,053 | $9.1 \%$ |
| EPS | 4.1 | 4.2 | $-2.3 \%$ | 3.5 | $14.7 \%$ | 3.7 | $9.1 \%$ |

Source: BRICS Research, Company
Exhibit 3: Lowering estimates

| Rs Mn | Old Estimates |  | New Estimates |  | \% Change |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | FY13E | FY14E | FY13E | FY14E | FY13E | FY14E |
| Revenue | 257,097 | 291,204 | 257,097 | 291,204 | $0.0 \%$ | $0.0 \%$ |
| EBITDA | 40,641 | 44,110 | 39,629 | 42,496 | $-2.5 \%$ | $-3.7 \%$ |
| OPM (\%) | $15.8 \%$ | $15.1 \%$ | $15.4 \%$ | $14.6 \%$ | 70 bps | 40 bps |
| PAT | 32,939 | 36,848 | 32,512 | 34,565 | $-1.3 \%$ | $-6.2 \%$ |
| EPS | 15.3 | 17.1 | 15.1 | 16.0 | $-1.3 \%$ | $-6.2 \%$ |

Source: BRICS Research

Lowering valuation multiple assigned to HUL, in view of higher risks attached to the stock: In light of the headwinds that could impact the company's performance in the coming quarters, we are lowering our target multiple from $29 x$ to $28 x$ - though it is still at a premium to its peer group. Consequently, we have arrived at our revised target price of Rs448. Maintain Reduce.

Exhibit 4: 10yrs average PE


[^0]Financial summary

| Income statement |  |  | (Rs mn) |  |
| :--- | ---: | ---: | ---: | ---: |
| Y/E 31 March | 2011 | 2012 | $\mathbf{2 0 1 3 E}$ | $\mathbf{2 0 1 4 E}$ |
| Revenue | 196,945 | 221,164 | 257,097 | 291,204 |
| Revenue growth (\%) | 10.9 | 12.3 | 16.2 | 13.3 |
| Operating exp | 170,252 | 187,900 | 217,468 | 248,708 |
| EBITDA | 26,693 | 33,264 | 39,629 | 42,496 |
| EBITDA margin (\%) | 13.6 | 15.0 | 15.4 | 14.6 |
| Depreciation | 2,208 | 2,183 | 2,365 | 2,502 |
| EBIT | 24,484 | 31,081 | 37,264 | 39,994 |
| MTM profit / (loss) | - | - | - | - |
| Other income | 2,879 | 2,590 | 6,685 | 7,029 |
| Interest paid | 2 | 12 | 248 | 248 |
| PBT | 27,361 | 33,659 | 43,701 | 46,775 |
| Tax | 5,769 | 7,776 | 11,189 | 12,210 |
| PAT | 23,060 | 26,914 | 38,559 | 34,565 |
| Minority interest | - | - | - | - |
| EO income | 1,468 | 1,031 | 6,047 | - |
| APAT | 21,592 | 25,883 | 32,512 | 34,565 |
| PAT growth (\%) | 4.7 | 16.7 | 43.3 | $(10.4)$ |
| Shares ols (mn) | 2,162 | 2,162 | 2,162 | 2,162 |
| Fully diluted o/s shrs (mn) | - | 1,959 | 1,959 | 1,959 |
| FDEPS (Rs) recurring | 10.0 | 12.0 | 15.1 | 16.0 |


| Cash flow statement |  |  | (Rs mn) |  |
| :--- | ---: | ---: | ---: | ---: |
| Y/E 31 March | 2011 | 2012 | 2013 E | $\mathbf{2 0 1 4 E}$ |
| PBT | 27,361 | 33,659 | 43,701 | 46,775 |
| Depreciation | 2,208 | 2,183 | 2,365 | 2,502 |
| Amortisation | - | - | - | - |
| Interest paid | 2 | 12 | 248 | 248 |
| Tax paid | 5,769 | 7,776 | 11,189 | 12,210 |
| Chg in working capital | $(1,534)$ | 3,878 | $(8,814)$ | 2,774 |
| Int/div in other income | - | - | - | - |
| Other operations | 1,229 | 986 | - | - |
| CF from operations (a) | 22,681 | 32,929 | 26,063 | 39,841 |
| Capital expenditure | $(2,992)$ | $(1,129)$ | $(2,500)$ | $(2,500)$ |
| Chg in investments | 564 | $(11,775)$ | - | - |
| Other investing act | - | - | - | - |
| Int/div in other income | - | - | - | - |
| CF from investments (b) | $(2,428)$ | $(12,905)$ | $(2,500)$ | $(2,500)$ |
| Free cash flow (a+b) | 20,253 | 20,024 | 23,563 | 37,341 |
| Equity raised/(repaid) | - | - | - | - |
| Debt raised/(repaid) | $(6,219)$ | - | - | - |
| Interest paid | 2 | 12 | 248 | 248 |
| Dividend (incl tax) | $(16,556)$ | $(20,985)$ | $(22,989)$ | $(24,993)$ |
| Other fin activities | - | - | - | - |
| CF from financing (c) | $(22,775)$ | $(20,985)$ | $(22,989)$ | $(24,993)$ |
| Net chg in cash (a+b+c) | $(2,522)$ | $(961)$ | 574 | 12,349 |
| Opening balance | 18,922 | 16,400 | 15,439 | 16,013 |
| Closing balance | 16,400 | 15,439 | 16,013 | 28,362 |


| Balance sheet |  |  |  | (Rs mn) |
| :--- | ---: | ---: | ---: | ---: |
|  | 2011 | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 3 E}$ | $\mathbf{2 0 1 4 E}$ |
| Net fixed assets | 24,682 | 23,629 | 23,764 | 23,762 |
| Investments | 12,607 | 24,382 | 24,382 | 24,382 |
| Current assets | 60,952 | 56,568 | 74,064 | 94,066 |
| Inventories | 28,113 | 25,166 | 36,699 | 41,567 |
| Sundry debtors | 9,432 | 6,790 | 12,313 | 13,946 |
| Cash \& bank balance | 16,400 | 15,439 | 16,013 | 28,362 |
| Loans \& advances | 6,654 | 8,820 | 8,686 | 9,838 |
| Other current assets | 354 | 353 | 353 | 353 |
| Total assets | 100,338 | 106,722 | 124,353 | 144,353 |
| Net worth | 24,180 | 30,109 | 45,680 | 55,252 |
| Share capital | 2,160 | 2,160 | 2,160 | 2,160 |
| Reserves \& surplus | 22,020 | 27,949 | 43,520 | 53,092 |
| Minority interest | - | - | - | - |
| Total debt | - | - | - | - |
| Secured loans | - | - | - | - |
| Unsecured loans | - | - | - | - |
| Current liabilities \& prov | 73,999 | 74,453 | 82,561 | 92,989 |
| Current liabilities | 60,749 | 64,487 | 72,594 | 83,022 |
| Provisions | 13,250 | 9,966 | 9,966 | 9,966 |
| Net deferred tax liab | - | - | - | - |
| Total liabilities | 100,338 | 106,722 | 130,400 | 150,400 |


| Key ratios |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Y/E 31 March | 2011 | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 3 E}$ | $\mathbf{2 0 1 4 E}$ |
| Valuation ratios |  |  |  |  |
| PE (x) | 48.1 | 40.1 | 31.9 | 30.0 |
| CEPS (Rs) | 11.0 | 13.0 | 16.1 | 17.1 |
| PCE (x) | 43.7 | 37.0 | 29.8 | 28.0 |
| BVPS (Rs) | 11 | 14 | 21 | 26 |
| Price/Book (x) | 43.0 | 34.5 | 22.8 | 18.8 |
| EV/EBITDA (x) | 38.3 | 30.8 | 25.8 | 23.8 |
| EV/Revenue (x) | 5.2 | 4.6 | 4.0 | 3.5 |
| Dividend yield (\%) | 1.6 | 1.7 | 1.9 | 2.1 |
| Cash flow yield (\%) | 1.9 | 1.9 | 2.3 | 3.6 |
| Performance ratios |  |  |  |  |
| Raw material to sales (\%) | 51.1 | 53.1 | 52.3 | 52.0 |
| SGA to sales (\%) | 26.8 | 23.5 | 23.8 | 25.0 |
| Effective tax rate (\%) | 21.1 | 23.1 | 25.6 | 26.1 |
| PAT margin (\%) | 11.7 | 12.2 | 15.0 | 11.9 |
| DPS (Rs) | 7.7 | 8.4 | 9.2 | 10.0 |
| Dividend payout ratio (\%) | 77 | 70 | 61 | 62 |
| Return ratios |  |  |  |  |
| RoE avg (\%) | 90.3 | 95.4 | 85.8 | 68.5 |
| RoCE avg (\%) | 93.0 | 96.3 | 77.9 | 69.7 |
| Fixed asset turnover (x) | 8.0 | 9.2 | 10.8 | 12.3 |
| Working capital ratios |  |  |  |  |
| Inventory (days) | 52 | 52 | 52 | 52 |
| Payable (days) | 12 | 12 | 12 | 12 |
| Receivable (days) | 17 | 11 | 17 | 17 |
| Working capital (days) | 57 | 51 | 57 | 57 |
| Leverage ratios |  |  |  |  |
| Interest cost (\%) | - | - | - | - |
| Net debt/equity (x) | $(0.7)$ | $(0.5)$ | $(0.4)$ | $(0.5)$ |
| Interest coverage (x) | $10,201.8$ | $2,506.6$ | 150.3 | 161.3 |

the wealth of experience

## BRICS RECOMMENDATION SCALE

BUY: More than $15 \%$ upside
ADD: Upside up to 15\% (between 0\% and 15\%)
REDUCE: Downside up to $15 \%$ (between 0\% and -15\%)
SELL: More than $15 \%$ downside

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[^0]:    Source: BRICS Research

