INDIA / AUTOMOBILES / COMPANY UPDATE



Tata Motors

Ambrish Mishra (ambrish.mishra@mfglobal.in) +91 22 6667 9758

'Nano' launch impressive, but not a major trigger

Tata Motors' Nano launch turned out to be an impressive affair (after all the difficulties it faced over the last 6-8 months), especially in view of the comprehensive homework done by the company in areas of financing, booking arrangements, customer response management and retention strategy, etc. 'Nano' will surely be considered as one of the biggest success stories in the Indian Automobile history, more so as it puts India on the global automobiles map. Having said this, we continue to maintain that domestic CV rebound and clarity on JLR's financials would be the biggest fundamental trigger for Tata Motors and not the 'Nano', which would still take a couple of years to achieve volumes that really make a difference to the company's bottom line. Our rating is under review.

Features are impressive, but there are a few drawbacks: With all the possible effort to encompass the basic customer requirements, Tata Motors has managed to provide few high-end features as well, which include tubeless tyres, central locking, front power windows, etc. However, we find the lack of boot space a key drawback for the model. Also, we find the pricing a bit higher than our expectations, with the on-road Mumbai price for the basic Nano Std working out to ~ Rs 1.45lakh. At the same time, a customer will be required to pay ~65-70% of the on-road price as an upfront booking amount, while the delivery may even take up to a year or so.

Large volumes only from FY11 and thereafter: Initial supplies of the Nano would be constrained due to limited capacity since the Sanand (mother) plant is still under construction and would be operational by Dec'09/Jan'10. Sanand (initial capacity of 2.5lakh, scalable to 5lakh p.a.) and Uttaranchal (60,000 p.a. capacity) plants together would start contributing large volumes from FY11 and thereafter. On the flip side, the delay gives sufficient room to existing/potential competitors like Bajaj Auto, Maruti and Hyundai to respond—a key risk to volume ramp up.

Our View: CV rebound (key profit centre), JLR will be the critical trigger

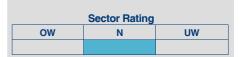
We believe that recovery in CV demand (mainly domestic MHCVs) would be critical to Tata Motors' profitability and will be a key trigger as it constitutes ~60% of its SA revenues and much higher at EBIDTA levels. YTD FY09, the company's CV sales are down 16% (MHCV down 30%). As discussed in our previous notes as well, JLR is an integral part of Tata Motors' growth prospects, going ahead. On a consolidated basis, it would constitute a significant part of the company's revenues and hence, more clarity on JLR's financials becomes essential for any investment call on Tata Motors. It also involves a US\$ 2billion repayment of the bridge loan (due by Jun '09) taken for the JLR acquisition. Tata Motors has recently raised money via FDs as well for this purpose. Our rating is under review.

Valuation summary

Y/E Mar, Rs mn	FY2006	FY2007	FY2008	FY2009E	FY2010E
Net Sales	200,915	267,153	279,893	243,287	267,811
Growth, %	17.1	33.0	4.8	(13.1)	10.1
Core EBIDTA	25,901	32,472	27,853	15,771	20,253
EBIDTA margins, %	12.5	11.8	9.8	6.3	7.4
MF Net profit	13,790	18,483	15,532	6,254	5,338
NPM %	6.9	6.9	5.5	2.6	2.0
MF EPS, Rs	36.0	48.0	40.3	12.2	10.4
PER, x	4.5	3.4	4.0	13.3	15.6
EV/EBIDTA, x	2.9	2.8	3.2	8.0	6.8
EV/Net Sales, x	0.4	0.3	0.3	0.5	0.5
Price/Book Value, x	1.1	0.9	0.8	0.7	0.7
ROE, %	28.7	29.9	21.1	6.3	4.4
Dividend Yield, %	8.0	9.3	9.3	1.9	3.1

Note: Source: Company, MF Global India Research Estimates

Under Review CMP Rs 162



This note should be read for: • Nano launch update

Company update

Bloomberg code :	TTMT IN
Reuters code :	TAMO.BO
www.tatamotors.com	
BSE Sensex :	9471
NSE Nifty :	2939

Company data	
O/S shares :	450mn
Market cap (Rs) :	62bn
Market cap (USD) :	1.2bn
52 - wk Hi/Lo (Rs) :	767 / 122
Avg. daily vol. (3mth) :	3.1mn
Face Value (Rs) :	10

Share holding pattern, %				
Promoters :	41.8			
FII / NRI :	28.6			
FI / MF :	16.9			
Non-Promoter Corp. Holdings :	2.0			
Public & Others :	10.7			



Prices (Ex-Showroom)				
Trim level/ Variant	Pant Nagar (Rs)	Delhi (Rs)	Mumbai (Rs)	
Tata Nano Std (BS2)	112,735			
Tata Nano Std (BS3)	120,960	123,360	134,250	
Tata Nano CX Solid Paint (BS2)	139,780			
Tata Nano CX Metallic Paint (BS2)	142,780			
Tata Nano CX Solid Paint (BS3)	145,725	148,360	160,320	
Tata Nano CX Metallic Paint (BS3)	148,725	151,360	163,320	
Tata Nano LX Metallic Paint (BS3)	170,335	172,360	185,375	

Source: Company, MF Global India Research

Nano - Key Features				
Items	Nano STD	Nano CX	Nano LX	
Body Color Bumpers	-	-	Yes	
Front Fog Lamps	-	-	Yes	
Rear Fog Lamps	-	-	Yes	
AC with Heater		Yes	Yes	
Front Power Windows		-	Yes	
Central Locking		-	Yes	
Radial Tubeless tyres	Yes	Yes	Yes	

Source: Company, MF Global India Research

PEER Comparison		
Parameters	Nano	Maruti 800
Price (Ex-Showroom Mumbai), Rs	163,320	222,933
Overall Length (mm)	3099 mm	3335 mm
Overall Width (mm)	1495 mm	1440 mm
Overall Height (mm)	1652 mm	1405 mm
Wheelbase (mm)	2230 mm	2175 mm
Ground Clearance (mm)	180 mm	170 mm
Kerb Weight	600 kg	650 kg

Source: Company, MF Global India Research

Note: Ex-showroom price represents price of Nano CX Metallic and Maruti 800 AC

Other key details:

- Booking forms could be submitted at TML dealerships, select SBI branches, all Croma and Westside Outlets.
- Preferred financiers include SBI group, Bank of India, ICICI Bank, Corporation Bank, Punjab National Bank, Indian Bank and Axis Bank.
- Special rates offered by SBI at 11.75%-12% for a 3–7 year period.
- TML will announce 100,000 successful applicants (selected using the pseudo random number generation technique) within 60 days of booking closing.
- Interest will be paid on booking amount to retainees at 8.5% p.a. for the retention period of more than 1 year and at 8.75% p.a. for more than 2 years. Retainees would be intimated about the expected period of delivery.
- Deliveries would start from July 2009 and the initial 100,000 Nano deliveries would take a year or more.



Vineet Bhatnagar James Rowsell Sajid Khalid **Jignesh Shah**

Managing Director Global Head - Institutional Equities & Derivatives Head - Institutional Equities 91-22-6667 9972 Head - Equity Derivatives 91-22-6667 9735

vineet.bhatnagar@mfglobal.in jrowsell@@mfglobal.com sajid.khalid@mfglobal.in jignesh.shah@mfglobal.in

Equity Research			
Ambrish Mishra	Automobiles & Auto Component	91-22-6667 9758	ambrish.mishra@mfglobal.in
Amit Mahawar	Engineering & Capital Goods / Power	91-22-6667 9759	amit.mahawar@mfglobal.in
Anjali Verma	Economist	91-22-6667 9969	anjali.verma@mfglobal.in
Avishek Agarwal	Logistics & Shipping	91-22-6667 9986	avishek.agarwal@mfglobal.in
Deepali Gautam	Power	91-22-6667 9974	deepali.gautam@mfglobal.in
Dipesh Sohani	Real Estate	91-22-6667 9965	dipesh.sohani@mfglobal.in
Gauri Anand	Oil & Gas / Fertiliser	91-22-6667 9943	gauri.anand@mfglobal.in
Kapil Bagaria	Midcap	91-22-6667 9987	kapil.bagaria@mfglobal.in
Kunal Motishaw	Metals	91-22-6667 9996	kunal.motishaw@mfglobal.in
/lanish Agarwalla	Banking	91-22-6667 9962	manish.agarwalla@mfglobal.in
laveen Kulkarni	Telecom	91-22-6667 9947	naveen.kulkarni@mfglobal.in
Nimesh Mistry	IT Services	91-22-6667 9768	nimesh.mistry@mfglobal.in
Ritwik Rai	Media	91-22-6667 9766	ritwik.rai@mfglobal.in
/aibhav Agarwal	Cement	91-22-6667 9967	vaibhav.agarwal@mfglobal.in
Aravind Manickam	Research Associate	91-22-6667 9992	aravind.manickam@mfglobal.in
Ennette Fernandes	Research Associate	91-22-6667 9764	ennette.fernandes@mfglobal.in
Shubhangi Agrawal	Research Associate	91-22-6667 9964	shubhangi.agrawal@mfglobal.in
Shikha Khurana	Quant Analyst	91-22-6667 9934	shikha Khurana@mfglobal.in
Ganesh Deorukhkar	Production	91-22-6667 9756	ganesh.deorukhkar@mfglobal.in
Roshni Kalloor	Editor	91-22-6667 9762	roshni.kalloor@mfglobal.in
nstitutional Cash Equity	Sales		
Kartik Broker	Equity Sales	91-22-6667 9934	kartik.broker@mfglobal.in
Kinshuk Tiwari	Equity Sales	91-22-6667 9946	kinshuk.tiwari@mfglobal.in
/lilauni Vibhakar	Equity Sales	91-22-6667 9991	milauni.vibhakar@mfglobal.in
Priyanka Birmecha	Equity Sales	91-22-6667 9944	priyanka.birmecha@mfglobal.in
Nasir Mohamed	Equity Sales - UAE	009714 3325052	nasir.mohamed@mfglobal.in
nstitutional Cash Equity	Sales Trading		
Chetan Savla	Sales Trader	91-22-6667 9749	chetan.savla@mfglobal.in
Rajesh Ashar	Sales Trader	91-22-6667 9746	rajesh.ashar@mfglobal.in
Sunil Kamath	Sales Trader	91-22-6667 9747	sunil.kamath@mfglobal.in

Institutional Cash Equity Dealing

Institutional Cash Equi	ly Dealing		
Chetan Babaria	Dealer	91-22-6667 9748	chetan.babaria@mfglobal.in
Mayur Shah	Dealer	91-22-6677 9748	mayur.shah@mfglobal.in
Sagar Shah	Dealer	91-22-6677 9748	sagar.shah@mfglobal.in
- 5			

Disclosures and Disclaimers

MF Global Sify Securities India Pvt. Ltd. has three independent equity research groups: Institutional Equities, Institutional Equities Derivatives and Private Client Group. This report has been prepared by Institutional Equities. The views and opinions expressed in this document may or may not match or may be contrary at times with the views, estimates, rating, target price of the other equity research groups of MF Global Sify Securities India Pvt. Ltd.

other equity research groups of MF Global Sity Securities India PVL Ltd. This report is issued by MF Global Sity Securities India PVL Limited regulated by SEBI. MF Global Sity Securities India PVL Ltd. is a subsidiary of MF Global Overseas Ltd. References to "MFGSSIPL" or "Firm" in this report shall mean MF Global Sity Securities India PVL Limited unless otherwise stated. The report was prepared and distributed by MFGSSIPL for information purposes only. The report shall nean MF Global Sity Securities India PVL. Limited unless otherwise stated. The report was prepared and distributed by MFGSSIPL for information and opinions contained in the Report were considered by MFGSSIPL to be valid when published. The report also contains information provided to MFGSSIPL by third parties. The source of such information will usually be disclosed in the report. Whilst MFGSSIPL has taken all reasonable steps to ensure that this information is correct, MFGSSIPL does not offer any warranty as to the accuracy or completeness of such information. Any person placing reliance on the report take trading does so entirely at his or her own risk and MFGSSIPL does not accept any liability as a result. Securities and Derivatives markets may be subject to rapid and unexpected price movements and past performance is not necessarily a guide to future performance.

as a result. Securities and Derivatives markets may be subject to rapid and unexpected price movements and past performance is not necessarily a guide to future performance. This Document is for private circulation and for information purposes only. It does not have regard to the specific investment objectives, financial situation and the particular needs of any specific person who may receive this report. Investors should seek financial advice regarding the appropriateness of investing in any securities or investment strategies discussed or recommended in this report and should understand that statements regarding future prospects may not be realized. In no circumstances it be used or considered as an offer to sell or a solicitation of any offer to buy or sell the Securities mentioned in it. We and our affiliates, officers, directors, and employees world wide, including persons involved in the preparation or issuance of this material may; (a) from time to time, have long or short positions in, and buy or sell the securities thereof, of company (ies) mentioned herein or (b) be engaged in any other transaction involving such securities and earn brokerage or other compensation or act as a market maker in the financial instruments of the company (ies) discussed herein or a davisor or lender / borrower to such company(ies) or have other potential conflict of interest with respect to any recommendation and related information and opinions. The same persons may have acted upon the information contained here. The information contained in the research reports may have been taken from trade and statistical services and other sources, which we believe are reliable. MF Global Sify Securities India PVL. Ltd. or any of its group companies do not guarantee that such information is accurate or complete and it should not be relied upon as such. Any opinions expressed reflect judgments at this date and are subject to change without notice

Important. These disclosures and disclaimers must be read in conjunction with the research report of which it forms part. Receipt and use of the research report is subject to all aspects of these disclosures and disclaimers. Additional information about the issuers and securities discussed in this research report is available on request.

Certifications: The research analyst(s) who prepared this research report hereby certifies that the views expressed in this research report accurately reflect the research analyst's personal views about all of the subject issuers and/or securities, that the analyst have no known conflict of interest and no part of the research analyst's compensation was, is or will be, directly or indirectly, related to the specific views or recommendations contained in this research report.

related to the spectric views or recommendations contained in this research report. Independence: MF Global Sify Securities India P. Ltd. has not had an investment banking relationship with, and has not received any compensation for investment banking services from, the subject issuers in the past twelve (12) months, and the Firm does not anticipate receiving or intend to seek compensation for investment banking services from the subject issuers in the next three (3) months. The Firm is not a market maker in the securities mentioned in this research report, although it or its affiliates may hold either long or short positions in such securities. Suitability and Risks: This research report is for informational purposes only and is not tailored to the specific investment objectives, financial situation or particular requirements of any individual recipient hereof. Certain securities may give rise to substantial risks and may not be suitable for certain investors. Each investor must make its own determination as to the appropriateness of any securities referred to in this research report based upon the legal, tax and accounting considerations applicable to such investor and its own investment objectives or stategy, its financial situation and its investing experience. The value of any security may be positively or adversely affected by changes in foreign exchange or interest rates, as well as by other financial, economic or political factors. Past performance is not necessarily indicative of future performance or results.

Sources, Completeness and Accuracy: The material herein is based upon information obtained from sources that the Firm and the research analyst believe to be reliable, but neither the Firm nor the research analyst represents or guarantees that the information contained herein is accurate or complete and it should not be relied upon as such. Opinions expressed herein are current opinions as of the date appearing on this material and are subject to change without notice.

Furthermore, the Firm is under no obligation to update or keep the information current.

Copyright: The copyright in this research report belongs exclusively to the Firm. All rights are reserved. Any unauthorized use or disclosure is prohibited. No reprinting or reproduction, in whole or in part, is permitted without the Firm's prior consent, except that a recipient may reprint it for internal circulation only and only if it is reprinted in its entirety. Caution: Risk of loss in trading in can be substantial. You should carefully consider whether trading is appropriate for you in light of your experience, objectives, financial resources and other relevant circumstances.

> MF Global Sify Securities India Pvt. Limited 2nd Floor, C-Block, Modern Centre, Mahalaxmi, Mumbai-400 011