## Motilal Oswal

| STOCK INFO. | BLOOMBERG |
| :---: | :---: |
| S\&P CNX: 4,167 ${ }_{\text {N }}$ | ReUters code NALU.BO |
| Equity Shares (m) | 644.3 |
| 52-Week Range | 335/185 |
| 1,6,12 Rel. Perf. (\%) | \%) 2/-1/-41 |
| M.Cap. (Rs b) | 161.7 |
| M.Cap. (US\$ b) | 3.6 |

25 April 2007
Previous Recommendation: Neutral Rs251

| YEAR | NET SALES | PAT | EPS | EPS | PIE | P/BV | ROE | ROCE | EVI | EVI |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| END | (RS M ) | (RS M) | (RS) | GROWTH (\%) | (X) | (X) | (\%) | (\%) | SALES | EBITDA |
| 3/07A | 59,425 | 23,807 | 37.0 | 54.3 | 6.8 | 2.0 | 30.1 | 37.7 | 2.1 | 3.6 |
| 3/08E | 52,749 | 18,296 | 28.4 | -23.1 | 8.8 | 1.7 | 19.5 | 24.7 | 2.5 | 4.7 |
| 3/09E | 53,605 | 18,294 | 28.4 | 0.0 | 8.8 | 1.5 | 16.9 | 21.3 | 2.3 | 4.4 |

- During 4QFY07, Nalco reported PAT of Rs5.9b in line with our expectations. Net sales grew $1.9 \%$ YoY to Rs15.7b whilst fall in revenues of the Alumina segment, owing to lower export prices, were counterbalanced by increased revenues from the Aluminium segment owing to its higher prices. EBITDA declined $9.3 \%$ YoY to Rs8.8b and margins declined 690bp YoY to $56.2 \%$ due to lower export prices of Alumina and higher provisioning for employee expenses in anticipation of giving higher wages effective 1 January 2007 (currently under negotiation).
- Aluminium segment revenues up $\mathbf{1 4 \%}$ YoY: Revenue was up $14 \%$ YoY to Rs11.2b, driven by $12 \%$ YoY higher metal prices on the LME, as volumes remained flat at 90,000 ton. Segmental EBIT margins rose 571bp YoY to 57.9\% due to higher metal prices.
- Alumina segment revenues decline $20 \%$ : Revenue (external sales only, excluding inter-segmental transfer) declined $20 \%$ YoY to Rs4.4b despite $41 \%$ YoY higher volumes due to decline in average realization of Alumina prices by $43 \%$ YoY to US\$333/ton. Segmental EBIT margins declined 2,948bp YoY to $47.2 \%$ due to lower average realization on spot as well as yearly contracts, which are now linked to LME prices by $9 \% \mathrm{v} / \mathrm{s} 18 \%$ in 2006.
- Valuations: We are revising our earnings estimates to Rs28.4 (earlier Rs29.1) for FY08 to factor higher employee costs, higher average Aluminium LME prices of US\$2,700 per ton (earlier US\$2,600) and appreciation of the rupee versus the USD. The stock is trading at PE of 8.8x FY08 and EV/EBITDA of 4.7x FY08. We remain Neutral on the stock, as the benefit of ongoing capex of Rs41b (to expand capacity by 33\%) will accrue in FY10.

| QUARTERLY PERFORMANCE |  |  |  |  |  |  |  |  | (RS M ILLION) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Y/EMARCH | FY 06 |  |  |  | FY 07 |  |  |  | FY06 | FY07 |
|  | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4Q |  |  |
| Net Sales | 9,787 | 10,470 | 13,249 | 15,380 | 14,855 | 14,416 | 14,486 | 15,668 | 48,887 | 59,425 |
| Change (Yo Y \%) | 19.0 | 7.2 | 215 | 24.7 | 518 | 37.7 | 9.3 | 19 | 18.6 | 216 |
| Total Expenditure | 4,892 | 5,881 | 6,604 | 5,675 | 5,512 | 5,665 | 6,037 | 6,870 | 23,053 | 24,083 |
| EBITDA | 4,896 | 4,589 | 6,645 | 9,705 | 9,344 | 8,751 | 8,449 | 8,798 | 25,834 | 35,341 |
| As \%of Net Sales | 50.0 | 43.8 | 50.2 | 63.1 | 62.9 | 60.7 | 58.3 | 56.2 | 52.8 | 59.5 |
| Depreciation | 983 | 992 | 919 | 894 | 787 | 771 | 744 | 819 | 3,787 | 3,121 |
| Other Income | 406 | 474 | 545 | 851 | 834 | 1,014 | 978 | 1,199 | 2,276 | 4,025 |
| PBT (before XO item) | 4,319 | 4,070 | 6,271 | 9,663 | 9,391 | 8,994 | 8,684 | 9,178 | 24,323 | 36,246 |
| Total Tax | 1,514 | 1,240 | 2,341 | 3,582 | 3,168 | 3,044 | 2,958 | 3,270 | 8,674 | 12,440 |
| \%Tax | 35.0 | 30.5 | 37.3 | 37.1 | 33.7 | 33.8 | 34.1 | 35.6 | 35.2 | 34.3 |
| Reported PAT | 2,806 | 2,830 | 3,930 | 6,080 | 6,223 | 5,950 | 5,726 | 5,908 | 15,945 | 23,807 |
| Change (Yo Y \%) | 28.1 | 2.7 | 28.4 | 44.1 | 1218 | 110.2 | 45.7 | -2.8 | 28.4 | 511 |

[^0]
## Results in line with our expectation

During 4QFY07, net sales grew 1.9\% YoY to Rs15.7b, as fall in revenue of the Alumina segment due to lower export prices were counterbalanced by increased revenue from the Aluminium segment due to $12 \%$ YoY higher Aluminium prices on the LME. EBITDA has declined 9.3\% YoY to Rs8.8b and margins declined 690bp YoY to 56.2\% due to lower Alumina prices and higher provisioning for employee expenses in anticipation of giving higher wages effective 1 January 2007 (currently under negotiation).


Source: Company/ Motilal Oswal Securities

Other income rose by 41\% to Rs1.2b on account of rising surplus cash. Therefore, the decline in PAT was moderate, by $2.8 \%$ to Rs5.9b.

## SEGMENTAL DISTRIBUTION OF REVENUE

$\square$ Alumina Aluminium


## Segmental revenue growth of Aluminium counterbalances decline in Alumina

## Aluminium revenues

Revenues for the Aluminium segment increased by 14\% YoY to Rs11.2b primarily on account of $12 \%$ YoY higher average LME prices (US\$2,748 per ton). Domestic sales volumes increased from 63,000 tons in 4QFY06 to 72,000 tons in 4QFY07 although total volumes remained constant at 91,000 tons.

## Alumina revenues

Revenues for Alumina declined 20\% YoY to Rs4.4b despite increase in sales volume by $41 \%$ to 302,000 ton to capitalize on improving spot prices in its spot tender during the quarter by liquidating inventories accumulated in 2Q and 3Q. Average realization of Alumina exports declined by 43\% YoY to US\$333/ton. There was continued improvement in Alumina prices on spot sales as evident in following table.

| SPOT SALE OF ALUMINA DUEING THE QUARTER THOUGH OPEN TENDER |  |  |  |  |
| :--- | ---: | ---: | :--- | :---: |
| DATE | QTY <br> (TONS) | PRICES <br> (US\$/TON) | REMARKS |  |
| 3-Jan-07 | 30,000 | 237 | Alcan (US\$100 per ton under <br> arbitration) |  |
| 10-Jan-07 | 30,000 | 260 | Dutch trading company Trafigura |  |
| 24-Jan-07 | 30,000 | 353 | Glencore |  |
| 8-Feb-07 | 30,000 | 393 | MMTC, Singapore |  |
| 6-Mar-07 | 25,000 | 405 | VISA Comptrade, Switzerland 31- |  |
| Mar-07 | 10,000 | 407 | VISA Comptrade, Switzerland |  |
| Source: Metal Bulletin/ Motilal Oswal Securities |  |  |  |  |

However, Nalco is locked in a one-year contract during 2007 for sale of 540,000 ton of Alumina at an average rate of $9 \%$ to the LME Aluminium prices. This will keep average realization on Alumina lower, despite the improving Alumina prices in spot sales. Recently on 25 April 2007, Nalco awarded 30,000 ton tender to Gulf Resources whose bid was the highest at US\$423/ton against the next highest bid of USD362.37/ton by Glencore.

| QUARTER | ALUMINIUN |  |  | ALUMINA |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | AVG. | QOQ (\%) | YOY (\%) | AVG. | QOQ (\%) | YOY (\%) |
| 4QFY07 | 2,748 | 1 | 12 | 322 | 34 | -47 |
| 3QFY07 | 2,726 | 8 | 32 | 240 | -29 | -55 |
| 2QFY07 | 2,531 | -6 | 37 | 340 | -42 | -21 |
| 1QFY07 | 2,684 | 10 | 50 | 583 | -4 | 34 |
| 4QFY06 | 2,447 | 18 | 29 | 607 | 15 | 46 |
| 3QFY06 | 2,071 | 12 | 14 | 530 | 23 | 32 |
| 2QFY06 | 1,849 | 3 | 8 | 432 | 0 | 29 |
| 1QFY06 | 1,795 | -5 | 6 | 434 | 5 | -5 |

## Segmental margins

Aluminium segment’s EBIT margins increased 571bp YoY to $57.9 \%$ largely on account of higher prices. However, margins of the Alumina segment declined 2,948bp YoY to $47.2 \%$ due to lower realization in spot market as well as in the yearly contract mode. Higher 20\% YoY provision on account of anticipated increase in wages also had a bearing on margins.
SEGMENTAL MARGINS ON EXTERNAL SALES


Source: Company/ Motilal Oswal Securities

## Valuation and view

We are revising our earnings estimates to Rs28.4 (v/s Rs29.1 earlier) for FY08 to factor higher employee costs, higher average Aluminium LME prices of US\$2,700 per ton (earlier US $\$ 2,600$ ) due to continued strength in aluminium prices and appreciation of INR against the USD. The stock is trading at PE of $8.8 \times \mathrm{xFY08}$ and EV/EBITDA of $4.7 \times$ FY08. We remain Neutral on the stock as the benefit of ongoing capex of Rs41b (to expand capacity by 33\%) will accrue later in FY10.

## Nalco: an investment profile

## Company description

Nalco is a fully integrated producer of Aluminium and Alumina in India. Aluminium contributed 73\% and Alumina $27 \%$ to FY06 revenues. Its Aluminium smelter, the second largest in India, sources Alumina and power from its captive refinery in Damanjodi and the 960MW captive power plant located in Angul. Coal is sourced from state-owned Coal India for power generation, hence cost of power generated is low. The Alumina refinery, capacity 1.6 m tpa, is located in Damanjodi (Orissa) close to captive Bauxite mines at Panchpatmalli. Bauxite reserves have superior quality and Bauxite consumes low energy in crushing and digestion process during conversion to Alumina. Thereby, Nalco's cost of production is lowest in world.

## Key investment arguments

- The company is undertaking Rs41b capex to increase capacity of its smelter from 345,000 tpa to 460,000 tpa, Alumina refinery from 1.6 m tpa to 2.1 m tpa and captive power from 960 MW to $1,200 \mathrm{MW}$. The project is expected to be completed by December 2008.


## Key investment risks

■ Unexpected fall in Aluminium prices could adversely impact earnings.

| COMPARATIVE VALUATIONS |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  | NALCO | HZ | SAIL |  |  |
| P/E (x) | FY08E | 8.8 | 5.6 | 7.2 |  |
|  | FY09E | 8.8 | 5.4 | 6.4 |  |
| P/BV (x) | FY08E | 1.7 | 2.2 | 2.4 |  |
|  | FY09E | 1.5 | 1.6 | 1.8 |  |
| EV/Sales (x) | FY08E | 2.5 | 2.9 | 1.2 |  |
|  | FY09E | 2.3 | 2.8 | 1.1 |  |
| EV/EBITDA (x) | FY08E | 4.7 | 3.9 | 3.6 |  |
|  | FY09E | 4.4 | 3.9 | 3.3 |  |


| SHAREHOLDING PATTERN (\%) |  |  |  |
| :--- | ---: | ---: | ---: |
|  | MAR.07 | DEC.06 | MAR.06 |
| Promoter | 87.2 | 87.2 | 87.2 |
| Domestic Inst | 6.9 | 6.9 | 5.9 |
| Foreign | 2.2 | 1.9 | 3.0 |
| Others | 3.8 | 4.1 | 4.0 |

## Recent developments

- NIL


## Valuation and view

- The stock is trading at PE of $8.8 \times$ FY08 and EV/ EBITDA of 4.7x FY08. We remain Neutral on the stock as the benefit of ongoing capex of Rs41b (to expand capacity by $33 \%$ ) will accrue only from FY10


## Sector view

- Demand for Aluminium products in India is growing $9 \%$ p.a. and the momentum is likely to accelerate in forthcoming years. Global demand too is expected to post a growth rate of 5, led strong growth in China.

| EPS: MOST FORECAST VS CONSENSUS (RS) |  |  |  |
| :--- | ---: | ---: | ---: |
|  | MOST | CONSENSUS | VARIATION |
|  | FORECAST | FORECAST | $(\%)$ |
| FY08 | 28.4 | 26.0 | 9.3 |
| FY09 | 28.4 | 24.2 | 17.6 |


| $l$ |  |  |  |
| :--- | ---: | ---: | ---: |
| TARGET PRICE AND RECOMMENDATION |  |  |  |
| CURRENT | TARGET | UPSIDE | RECO. |
| PRICE (RS) | PRICE (RS) | $(\%)$ |  |
| 251 | - | - | Neutral |

STOCK PERFORMANCE (1 YEAR)


| INCOM E STATEM ENT |  |  |  | (RS M ILLION) |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| YIE M ARCH | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8 E}$ | 2009E |
| Net sales | $\mathbf{4 1 , 2 4 0}$ | $\mathbf{4 8 , 5 1 8}$ | $\mathbf{5 9 , 4 2 5}$ | $\mathbf{5 2 , 7 4 9}$ | $\mathbf{5 3 , 6 0 5}$ |
| $\quad$ Change (\%) | 32.0 | 17.6 | 22.5 | -112 | 16 |
| Total Expenses | 19,676 | 22,969 | 24,083 | 24,962 | 26,123 |
|  |  |  |  |  |  |
| EBIT D A | $\mathbf{2 1 , 5 6 3}$ | $\mathbf{2 5 , 5 5 0}$ | $\mathbf{3 5 , 3 4 2}$ | $\mathbf{2 7 , 7 8 7}$ | $\mathbf{2 7 , 4 8 3}$ |
| $\quad$ \%of Net Sales | 52.3 | 52.7 | 59.5 | 52.7 | 513 |
|  |  |  |  |  |  |
| Depn. \& Amortization | 4,611 | 3,772 | 3,121 | 3,100 | 3,000 |
| EBIT | $\mathbf{1 6 , 9 5 2}$ | $\mathbf{2 1 , 7 7 7}$ | $\mathbf{3 2 , 2 2 1}$ | $\mathbf{2 4 , 6 8 7}$ | $\mathbf{2 4 , 4 8 3}$ |
| Net Interest | 606 |  |  |  |  |
| Other income | 2,352 | 2,222 | 4,025 | 3,000 | 3,200 |
|  |  |  |  |  |  |
| PBT before EO | $\mathbf{1 8 , 6 9 8}$ | $\mathbf{2 3 , 9 9 9}$ | $\mathbf{3 6 , 2 4 7}$ | $\mathbf{2 7 , 6 8 7}$ | $\mathbf{2 7 , 6 8 3}$ |
| EO income | 4 | 297 |  |  |  |
| PBT after EO | $\mathbf{1 8 , 7 0 3}$ | $\mathbf{2 4 , 2 9 6}$ | $\mathbf{3 6 , 2 4 7}$ | $\mathbf{2 7 , 6 8 7}$ | $\mathbf{2 7 , 6 8 3}$ |
| Tax | 6,354 | 8,674 | 12,440 | 9,390 | 9,389 |
| $\quad$ Rate (\%) | 34.0 | 35.7 | 34.3 | 33.9 | 33.9 |
| Reported P AT | $\mathbf{1 2 , 3 4 8}$ | $\mathbf{1 5 , 6 2 1}$ | $\mathbf{2 3 , 8 0 7}$ | $\mathbf{1 8 , 2 9 6}$ | $\mathbf{1 8 , 2 9 4}$ |
| A djusted P A T | $\mathbf{1 2 , 3 4 6}$ | $\mathbf{1 5 , 4 3 0}$ | $\mathbf{2 3 , 8 0 7}$ | $\mathbf{1 8 , 2 9 6}$ | $\mathbf{1 8 , 2 9 4}$ |
| $\quad$ Change (\%) | 69.6 | 25.0 | 54.3 | -23.1 | 0.0 |


| balance sheet |  |  |  | (RS M ILLION) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Y/EMARCH | 2005 | 2006 | 2007E | 2008E | 2009E |
| Share Capital | 6,443 | 6,443 | 6,443 | 6,443 | 6,444 |
| Reserves | 40,535 | 52,484 | 72,614 | 87,237 | 101,856 |
| Net Worth | 46,978 | 58,927 | 79,057 | 93,680 | 108,300 |
| Deferred Tax Liability | 6,525 | 6,417 | 6,417 | 6,417 | 6,417 |
| Capital Employed | 53,503 | 65,344 | 85,474 | 100,097 | 114,717 |
| Gross Block | 87,827 | 89,612 | 91,612 | 111612 | 130,612 |
| Less: Accum. Deprn. | 46,437 | 50,167 | 53,288 | 56,388 | 59,388 |
| Net Fixed Assets | 41,390 | 39,445 | 38,325 | 55,225 | 71,225 |
| Capital WIP | 2,066 | 2,322 | 10,322 | 12,322 | 2,322 |
| Investments |  |  |  |  |  |
| Curr. Assets | 18,110 | 32,979 | 48,785 | 43,539 | 52,430 |
| Inventory | 5,291 | 5,916 | 6,512 | 5,781 | 6,021 |
| Account Receivables | 928 | 294 | 1,628 | 1,445 | 1,616 |
| Cash and Bank B alance | 7,552 | 21,937 | 35,813 | 31,481 | 39,962 |
| Others | 4,340 | 4,832 | 4,832 | 4,832 | 4,832 |
| Curr. Liability \& Prov | 8,064 | 9,402 | 11,957 | 10,988 | 11,259 |
| Account Payables | 6,163 | 6,073 | 8,629 | 7,659 | 7,931 |
| Provisions \& Others | 1,901 | 3,328 | 3,328 | 3,328 | 3,328 |
| Net Curr. Assets | 10,047 | 23,577 | 36,828 | 32,551 | 41,171 |
| A ppl. of Funds | 53,503 | 65,344 | 85,474 | 100,097 | 114,718 |


| RA TIOS |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Y/E M A RCH |  |  |  |  |  |
| Basic (R s) | 19.2 | 23.9 | $\mathbf{3 7 . 0}$ | 28.4 | 28.4 |
| EP S | 26.3 | 30.1 | 418 | 33.2 | 33.0 |
| Cash EPS | 72.9 | 915 | 122.7 | 145.4 | 168.1 |
| BV/Share | 4.0 | 5.0 | 5.0 | 5.0 | 5.0 |
| DPS | 23.8 | 23.8 | 15.4 | 20.1 | 20.1 |
| Payout (\%) |  |  |  |  |  |
| Valuation (x) | 13.1 | 10.5 | 6.8 | 8.8 | 8.8 |
| P/E | 9.5 | 8.3 | 6.0 | 7.6 | 7.6 |
| Cash P/E | 3.4 | 2.7 | 2.0 | 17 | 15 |
| P/BV | 3.7 | 2.9 | 2.1 | 2.5 | 2.3 |
| EV/Sales | 7.1 | 5.5 | 3.6 | 4.7 | 4.4 |
| EV/EBITDA | 16 | 2.0 | 2.0 | 2.0 | 2.0 |
| Dividend Yield (\%) |  |  |  |  |  |
| Return Ratio s (\%) | 26.3 | 26.2 | 30.1 | 19.5 | 16.9 |
| RoE | 317 | 33.3 | 37.7 | 24.7 | 213 |
| RoCE |  |  |  |  |  |
| Working Capital Ratios |  |  |  |  |  |
| Asset Turnover (x) | 0.8 | 0.7 | 0.7 | 0.5 | 0.5 |
| Debtor (Days) | 8 | 2 | 10 | 10 | 11 |
| Leverage Ratio (x) |  |  |  |  |  |
| Current Ratio | 2.2 | 3.5 | 4.1 | 4.0 | 4.7 |
| Interest Cover Ratio | 28.0 | N.A. | N.A. | N.A. | N.A. |


| CASHFLOW STATEMENT |  |  |  | (RS M ILLION) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Y/EMARCH | 2005 | 2006 | 2007E | 2008E | 2009E |
| Pre-tax profit | 18,703 | 24,296 | 36,247 | 27,687 | 27,683 |
| Depreciation | 4,561 | 3,730 | 3,121 | 3,100 | 3,000 |
| (Inc)/Dec in Wkg. Cap. | -919 | -519 | 625 | -55 | -140 |
| Taxpaid | -5,788 | -8,143 | -12,440 | -9,390 | -9,389 |
| CF from Op. Activit) | 16,552 | 19,364 | 27,551 | 21,342 | 21,154 |
| (Inc)/Dec in FA + CWIP | -1,069 | -2,041 | -10,000 | -22,000 | -9,000 |
| (Pur)/Sale of Investment: | 2,000 |  |  |  |  |
| Others |  |  |  |  |  |
| CF from Inv. Activit. | 931 | -2,041 | -10,000 | -22,000 | -9,000 |
| Dividend (incl. tax) | -4,371 | -2,939 | -3,673 | -3,673 | -3,673 |
| CF from Fin. Activit: | -10,915 | -2,939 | -3,674 | -3,673 | -3,673 |
| (Inc)/Dec in Cash | 6,569 | 14,385 | 13,876 | -4,332 | 8,480 |
| Add: opening Balance | 984 | 7,552 | 21,937 | 35,813 | 31,481 |
| Closing Balance | 7,552 | 21,937 | 35,813 | 31,481 | 39,962 |



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| 1. Analyst ownership of the stock | No |
| 2. Group/Directors ownership of the stock | No |
| 3. Broking relationship with company covered | No |
| 4. Investment Banking relationship with company covered | No |

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