## Company

5 July 2010 | 10 pages

# **National Aluminium (NALU.B0)**

## **Still Quite Expensive**

- Cutting target price We cut our target price from Rs355 to Rs297 on lower LME price forecasts (cut by 6-11%). We continue to value Nalco's core business at 13x Jun11 PE, (average 5-yr core PE), to which we add cash per share of Rs73 (earlier Rs79) and arrive at a TP of Rs297 (from Rs355). At our target price, Nalco would trade at a PE of 14.2x and EV/EBITDA of 6.1x.
- Valuations stretched; Sell maintained The stock has run up 9% in the past six months (outperforming Sensex by 8%) probably due to the positive sentiment regarding possible disinvestment by the government. Even though aluminium is our preferred metal, we believe valuations appear overdone at 20.5x Jun11 PE. We move to Sell/Low Risk from Sell/Medium Risk earlier.
- Earnings revised We cut earnings estimates by 20% for FY11 and 7% for FY12 incorporating our new LME price forecasts/FX changes. Our new global aluminium forecasts are \$2,090,/t (vs. \$2,350/t) for FY11 and \$2,273/t (vs. \$2,416/t) for FY12. The negative impact of taking 6-11% lower LME prices than in previous estimates has been partly offset by our new Rs/US\$ rate forecasts of 44.5 for FY11 (vs. 43.8) and 41.5 (vs. 41) for FY12.
- Aluminium: preferred metal We expect limited downside price risk as it already seems to be discounting a significant economic slowdown. Key positives: 1) a modest deficit in 2011 and 2012; 2) at current prices (\$1,900/t) about 30% of production is sub-economic; 3) we expect production cuts in China (high end of cost curve) due to falling margins and government measures; 4) Inventory levels are high but there is good potential for physically backed aluminium ETF.
- Sensitivity to prices A 5% change in aluminium prices would impact FY11 and FY12 PAT by 15%. A 5% change in Rs/US\$ rate would impact PAT by 16%.

Equity Rating change 🗹 Target price change 

✓ 

Sell/Low Risk	3L
from Sell/Medium Risk	
Price (02 Jul 10)	Rs428.55
Target price	Rs297.00
from Rs355.00	
Expected share price return	-30.7%
Expected dividend yield	1.1%
Expected total return	-29.6%
Market Cap	Rs276,119M
	US\$5,927M



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30 Jun	30 Sep	31 Dec	31 Mar

Figure 1. Nalco – Statistical Abstract							
YE 31 Mar	Net Profit	EPS	EPS growth	P/E	EV/EBITDA	ROE	Yield
	(Rs m)	(Rs)	(%)	(x)	(x)	(%)	(%)
FY07	23,874	37.1	56%	11.6	6.1	31%	2%
FY08	16,569	25.7	-31%	16.7	8.6	19%	1%
FY09	12,585	19.5	-24%	21.9	10.9	13%	1%
FY10E	8,187	12.7	-35%	33.7	15.6	8%	1%
FY11E	12,645	19.6	54%	21.8	10.2	11%	1%
FY12E	15,974	24.8	26%	17.3	8.1	13%	1%

Source: Company Reports and Citi Investment Research and Analysis estimates. Price as on 2 July 2010.

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See Appendix A-1 for Analyst Certification, Important Disclosures and non-US research analyst disclosures.

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EV/EBITDA adjusted (x) 8.7 11.0 15.8 1 P/BV (x) 3.1 2.8 2.7 Dividend yield (%) 1.4 1.2 0.7  Per Share Data (Rs)  EPS adjusted 25.72 19.53 12.71 19 EPS reported 25.72 19.53 12.71 19 BVPS 137.74 151.63 161.04 175 DPS 6.00 5.00 3.00 4  Profit & Loss (RsM)  Net sales 49,888 50,945 50,547 56,   Operating expenses -24,953 -31,772 -38,584 -37,   EBIT 24,935 19,173 11,963 19,1 Net interest expense -15 -40 -22 Non-operating/exceptionals 0 0 0 0 Pre-tax profit 24,920 19,134 11,941 18,1 Tax -8,351 -6,549 -3,754 -6,5 Extraord./Min.Int./Pref.div. 0 0 0 Reported net income 16,569 12,585 8,187 12,1 Adjusted earnings 16,569 12,585 8,187 12,4 Adjusted EBITDA 27,746 21,898 15,151 22,5 Growth Rates (%) Sales -16.0 2.1 -0.8 11	
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Dividend yield (%)         1.4         1.2         0.7           Per Share Data (Rs)           EPS adjusted         25.72         19.53         12.71         19           EPS reported         25.72         19.53         12.71         19           BVPS         137.74         151.63         161.04         175           DPS         6.00         5.00         3.00         4           Profit & Loss (RsM)           Net sales         49,888         50,945         50,547         56,0           Operating expenses         -24,953         -31,772         -38,584         -37,7           EBIT         24,935         19,173         11,963         19,1           Net interest expense         -15         -40         -22           Non-operating/exceptionals         0         0         0           Pre-tax profit         24,920         19,134         11,941         18,1           Tax         -8,351         -6,549         -3,754         -6,5           Extraord./Min.Int./Pref.div.         0         0         0         0           Reported net income         16,569         12,585         8,187         12,4           <	0.5 8.4
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EPS adjusted         25.72         19.53         12.71         19           EPS reported         25.72         19.53         12.71         19           BVPS         137.74         151.63         161.04         175           DPS         6.00         5.00         3.00         4           Profit & Loss (RsM)           Net sales         49.888         50,945         50,547         56,           Operating expenses         -24,953         -31,772         -38,584         -37,           EBIT         24,935         19,173         11,963         19,1           Net interest expense         -15         -40         -22           Non-operating/exceptionals         0         0         0         0           Pre-tax profit         24,920         19,134         11,941         18,4           Tax         -8,351         -6,549         -3,754         -6,6           Extraord./Min.lnt./Pref.div.         0         0         0         0           Reported net income         16,569         12,585         8,187         12,1           Adjusted earnings         16,569         12,585         8,187         12,4           Adjuste	1.1 1.4
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DPS         6.00         5.00         3.00         4           Profit & Loss (RsM)           Net sales         49,888         50,945         50,547         56,0perating expenses         -24,953         -31,772         -38,584         -37,7EBIT         24,935         19,173         11,963         19,173         19,173         11,963         19,173         11,963         19,173         11,963         19,173         11,963         19,173         11,963         19,173         11,963         19,173         11,963         19,173	9.63 24.79
Profit & Loss (RsM)           Net sales         49,888         50,945         50,547         56, 0perating expenses         -24,953         -31,772         -38,584         -37, EBIT         24,935         19,173         11,963         19,174         11,1941         18,174         12,174         12,174         19,134         11,941         18,174         12,174         19,134         11,941 <td>5.41 193.18 1.50 6.00</td>	5.41 193.18 1.50 6.00
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Operating expenses         -24,953         -31,772         -38,584         -37,78           EBIT         24,935         19,173         11,963         19,173           Net interest expense         -15         -40         -22           Non-operating/exceptionals         0         0         0           Pre-tax profit         24,920         19,134         11,941         18,941           Tax         -8,351         -6,549         -3,754         -6,549           Extraord./Min.Int./Pref.div.         0         0         0         0           Reported net income         16,569         12,585         8,187         12,1           Adjusted earnings         16,569         12,585         8,187         12,4           Adjusted EBITDA         27,746         21,898         15,151         22,3           Growth Rates (%)           Sales         -16.0         2.1         -0.8         1	751 66,718
EBIT         24,935         19,173         11,963         19,173           Net interest expense         -15         -40         -22           Non-operating/exceptionals         0         0         0           Pre-tax profit         24,920         19,134         11,941         18,17           Tax         -8,351         -6,549         -3,754         -6,54           Extraord./Min.Int./Pref.div.         0         0         0         0           Reported net income         16,569         12,585         8,187         12,1           Adjusted earnings         16,569         12,585         8,187         12,4           Adjusted EBITDA         27,746         21,898         15,151         22,5           Growth Rates (%)           Sales         -16.0         2.1         -0.8         1	
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Tax         -8,351         -6,549         -3,754         -6,549           Extraord./Min.Int./Pref.div.         0         0         0         0           Reported net income         16,569         12,585         8,187         12,14           Adjusted earnings         16,569         12,585         8,187         12,14           Adjusted EBITDA         27,746         21,898         15,151         22,4           Growth Rates (%)           Sales         -16.0         2.1         -0.8         1	0 0
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Reported net income         16,569         12,585         8,187         12,1           Adjusted earnings         16,569         12,585         8,187         12,1           Adjusted EBITDA         27,746         21,898         15,151         22,3           Growth Rates (%)           Sales         -16.0         2.1         -0.8         1	342 -8,011
Adjusted earnings     16,569     12,585     8,187     12,4       Adjusted EBITDA     27,746     21,898     15,151     22,4       Growth Rates (%)       Sales     -16.0     2.1     -0.8     1	0 0
Adjusted EBITDA       27,746       21,898       15,151       22,4         Growth Rates (%)         Sales       -16.0       2.1       -0.8       1	· ·
<b>Growth Rates (%)</b> Sales -16.0 2.1 -0.8 1	
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	0.0 17.0
EBIT adjusted -31.3 -23.1 -37.6 3	17.6
	58.9 26.3 18.8 23.1
•	54.5 26.3
Cash Flow (RsM)	
Operating cash flow 19,019 19,382 9,445 14,	578 17,745
	533 3,732
Net working capital 300 3,608 -67 -	576 -959
	576 -7,097
Capital expenditure -15,441 -12,953 -9,000 -11,0	
Acquisitions/disposals 0 0 0	0 0
	284 -3,414
Borrowings 0 0 0 0 Dividends paid -5,277 -3,769 -1,131 -2,	0 0 262 -3,392
	719 7,233
Balance Sheet (RsM)	
Total assets 110,228 123,244 134,276 147,	128 164,116
	205 43,439
	330 388
	276 89,543
	113 39,649
	501 6,529
Total Debt 0 0 0	0 0
Shareholders' funds 88,745 97,698 103,763 113,	015 124,466
Profitability/Solvency Ratios (%)	
	39.7 41.6
•	17 10 -
	6.3 18.7
Total door to capital 0.0 0.0 0.0	

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Revisions based on 6-11% cut in LME prices but benefit from revised Rs/\$ rates.

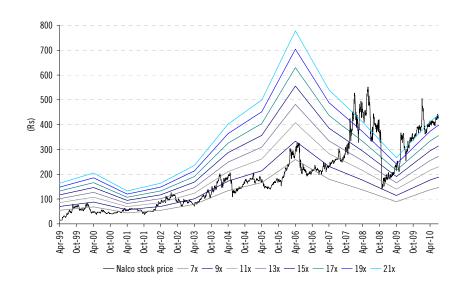
# Nalco has been re-rated to the upper end of its PE trading band on expectations of possible divestment and its relatively low liquidity.

#### **Estimate Revisions**

Figure 2. Nalco Estimate Changes – FY11-12E

	FY11E		FY12E			
	Old	New	% chg	Old	New	% chg
Rs/\$ FX rate	43.8	44.5	2%	40.8	41.5	2%
Aluminium price (\$/t)	2,350	2,090	-11%	2,416	2,273	-6%
Alumina price (\$/t)	317	314	-1%	326	330	1%
Net sales (Rs bn)	61.3	56.8	-7%	68.3	66.7	-2%
EBITDA (Rs bn)	27.3	22.5	-18%	29.7	27.7	-6%
Net profit (Rs bn)	15.8	12.6	-20%	17.3	16.0	-7%
EPS (Rs)	24.6	19.6	-20%	26.8	24.8	-7%
Source: Citi Investment Rese	arch and Analys	is estimates				

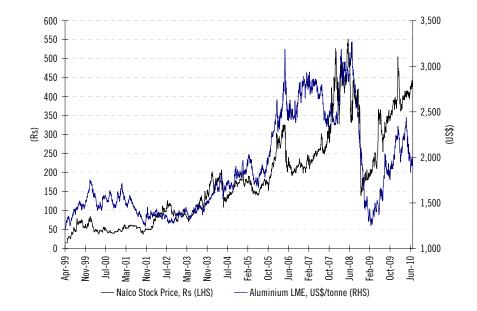
Figure 3. Nalco - Rolling PE Band Chart (1-yr forward)



Source: Datastream, Company Reports and CIRA Estimates

Nalco's stock price has tended to move in tandem with international aluminium prices. However it has remained firm in the past few months despite falling international prices.

Figure 4. Nalco stock price (Rs) vs. Aluminium LME (US\$)



Source: Datastream, Company Reports and CIRA Estimates

Figure 5. Aluminium LME (US\$/t) vs. Nalco Rolling Forward PE



Source: Datastream, Company Reports and CIRA Estimates

#### Takeaways from India Investor Conference

- **Brownfield expansions** Nalco's second phase of expansion (capex Rs44bn) will be completed by Jan-11. During this phase, its smelter capacity has been expanded to 460ktpa in Dec-09 (from 345ktpa) and power capacity is expected to reach 1,200MW by July-10 (already enhanced to 1,080MW in Dec-09 from 960MW). Although bauxite capacity has been expanded to 6.3mtpa, it is awaiting completion of the alumina capacity (to be enhanced to 2.1mtpa from 1.58mtpa by Jan-11).
- Further brownfield expansions 1) Alumina: Nalco plans to enhance its alumina capacity to 2.28mt by 2012 and subsequently by another 700kt by 2014. This will be at an investment of Rs18bn. 2) Bauxite: To meet the needs of its enhanced alumina capacity, Nalco feels that it will require 260m tonnes of bauxite until FY40 and taking its existing mines at Panchpatmali and newly allotted mines at Pottangi, it should be able to meet its requirements. 3) Aluminium: It plans to upgrade its smelter in phases by improving the throughput which will add 92,000tpa by 2016 at a capex of Rs15bn. This capex will include additional 120MW of power.
- Cheaper coal In FY10, the proportion of linkage coal fell to ~84% and Nalco was adversely impacted by poor quality coal, expensive imported/e-auction coal. Nalco hopes that linkage coal will rise to 90% in FY11 and help cut power cost.
- **Greenfield expansions in India** As Nalco will have 1.35mtpa of surplus alumina from FY13, it is looking for ways to enhance its power and metal capacity to use this surplus alumina. In India, it has two options: 1) 500ktpa smelter + 1,250MW of power in Orissa/Chattisgarh at a capex of Rs165bn, 2) 4.2mtpa bauxite + 1.4mtpa refinery+ 500ktpa smelter + 1,250MW of power at Andhra Pradesh at a capex of Rs225bn (likely completion in 3-5 years).
- International growth plans Nalco is also examining opportunities outside India and has made most progress in Indonesia, where it expects to set up a 0.5mtpa smelter (1,250MW in two phases) at estimated capex of \$3.9bn. The company has signed an MOU with the government of South Sumatra, but is also examining an alternate location at East Kalimantan as work has started there on rail, port and coal.
- Strong balance sheet Cash balance is ~Rs41bn. The expansion capex has been funded through internal accruals and Nalco has zero debt. Planned capex is Rs9bn in FY11 and Rs7bn in FY12. Nalco does not expect to raise debt for its medium-term domestic expansion plans.

## **National Aluminium**

## Company description

Nalco has smelter capacity of 460,000 tpa based in Orissa in eastern India. It has bauxite deposits to meet more than 50 years' of expanded alumina capacity (2.1m tpa from 1.58m tpa to be completed by 4Q FY11). Good quality bauxite, open cast mines and low bauxite transport costs make Nalco one of the world's lowest-cost alumina producers. It sells surplus alumina in

international markets, and is India's largest alumina exporter. Its thermal power capacity has risen to 1,080 (from 960MW) and will increase to 1,200MW by Jul 2010. The thermal power capacity meets in-house requirements at about a third of grid cost, and any surplus power is sold to the state grid. Low costs for power, alumina and labor make it one of the lowest-cost aluminum producers globally. It plans to raise alumina capacity to 2.3m tpa by FY12 and is awaiting clearances for further expansion of alumina capacity to 3m tpa and aluminium to 575,000 tpa. In addition Nalco has longer-term plans for greenfield capacities in Andhra Pradesh, Orissa, Indonesia and Iran.

### **Investment strategy**

We rate Nalco shares Sell/Low Risk (3L). Our aluminium price forecasts are based on our global price forecasts of US\$2,090/t (FY11E) and US\$2,273/t (FY12E). Aluminium is one of our preferred metals with limited downside price risk as it already seems to be discounting a significant economic slowdown. Key factors in its favour: 1) we expect a modest deficit in 2011 and 2012; 2) at current prices (US\$1,900/t) about 30% of aluminium production is subeconomic; 3) we expect production cuts in China (high end of cost curve) due to falling prices and government measures (capacity closures and higher power tariffs); 4) Inventory levels are high but there is good potential for physically backed aluminium ETF. As Nalco's volumes have already been ramped up in FY10, we expect volume growth of 1% in FY11E and 5% in FY12E. The expansion has been funded through internal accruals and Nalco has zero debt. Its cash balance as of March 2010 was in excess of Rs40bn (>Rs62/share) and Nalco does not expect to raise debt for capex plans for medium-term domestic expansion plans.

#### **Valuation**

We use P/E to value Nalco as it is driven largely by commodity price trends, which translate into earnings momentum. Our target price of Rs297 is based on 13x core PE (Rs224), to which we add cash per share of Rs73. Our target multiple of 13x (Sep 2011E) earnings is the average of Nalco's five-year trading range. In the past five years, the stock has largely traded in a P/E range of 11x-17x (core EPS). There have been periods when the 12-month rolling forward P/E multiples have crossed this band, as seen during Jun07- Oct08, and for short periods since the beginning of FY10. A mean PE multiple appears justified based on our high LME price estimates. Based on our target price of Rs297, Nalco's Jun11 EV/EBITDA equates to 6.1x and PE of 14.2x.

#### **Risks**

Our quantitative risk-rating system, which tracks 260-day historical share price volatility, suggests a Low Risk rating for Nalco. Based on its status as an integrated aluminium producer, one of the lowest-cost producers in the world and net cash position, we feel Low Risk is justified. Upside risks that could cause the shares to trade above our target price are: 1) Higher-than-expected aluminium prices; 2) Disinvestment; 3) Rupee depreciation; 4) Higher volumes than we expect.

## Appendix A-1

## **Analyst Certification**

The research analyst(s) primarily responsible for the preparation and content of all or any identified portion of this research report hereby certifies that, with respect to each issuer or security or any identified portion of the report with respect to an issuer or security that the research analyst covers in this research report, all of the views expressed in this research report accurately reflect their personal views about those issuer(s) or securities. The research analyst(s) also certify that no part of their compensation was, is, or will be, directly or indirectly, related to the specific recommendation(s) or view(s) expressed by that research analyst in this research report.

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