

Divi's Laboratories

STOCK INFO.	BLOOMBERG
BSE Sensex: 9,998	DIVI IN
	REUTERS CODE
S&P CNX: 2,917	DIVI.BO

19 June 2006

Buy
Previous Recommendation: Buy
Rs1,227

Equity Shares (m)	12.8
52-Week Range	2,009/1,037
1,6,12 Rel. Perf. (%)	-9/-22/-28
M.Cap. (Rs b)	15.7
M.Cap. (US\$ b)	0.3

YEAR	NET SALES	PAT	EPS	EPS	P/E	P/BV	ROE	ROCE	EV/	EV/
END	(RS M)	(RS M)	(RS)	GROWTH (%)	(X)	(X)	(%)	(%)	SALES	EBITDA
03/06A	3,811	705	55.0	5.8	22.3	4.6	22.6	26.3	4.5	14.8
03/07E	4,337	792	61.8	12.3	19.9	3.9	21.4	23.6	4.0	13.1
03/08E	4,928	1,046	81.6	32.2	15.0	3.2	23.6	25.6	3.4	10.6

Divi's Labs 4QFY06 performance was marginally lower than expectations as margins expanded only by 100bp to 30.5% (v/s estimate of 32.7%). Key highlights:

- ✦ In 4QFY06, sales grew by 16.1% to Rs1.27b (v/s estimate of Rs1.24b) while PAT were flat at Rs229m (v/s estimate of Rs238m).
- ✦ EBITDA margins for 4QFY06 expanded just by 100bp to 30.5% (v/s estimate of 32.7%) impacted by 53% YoY increase in staff cost. However, lower than expected interest cost at Rs21m (v/s estimate of Rs38m) resulted in PBT growth of 8% to Rs354m (v/s estimate of Rs350m). Higher tax provisioning at 35.3% of PBT (v/s 30% in 4QFY05) resulted in 0.3% decline in PAT to Rs229m.
- ✦ For FY06, sales grew by 9.7% to Rs3.8b, with margin expanding by 50bp to 30.6%, translating into 6.7% growth in PAT to Rs705m.
- ✦ Divi's has announced cancellation of one of its contracts from a US based company, for which it was expected to spend about Rs300m (already incurred capex of Rs250m). Our current estimates already factor-in the impact of the cancellation of the contract.

Divi's is valued at 19.9x FY07E and 15x FY08E earnings. We expect Divi's to be one of the key beneficiaries of increased pharmaceutical outsourcing from India. The company's existing relationships with innovator companies should help it in procuring more MNC contracts. Our estimates, however, do not include upsides from any future contracts that the company may announce or from the Rs800m SEZ proposed by the company. Maintain **Buy**.

QUARTERLY PERFORMANCE

(Rs Million)

Y/E MARCH	FY05				FY06				FY05	FY06
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q		
Net Op Revenue	614	755	1,011	1,095	646	814	1,080	1,271	3,474	3,811
YoY Change (%)	-0.3	24.4	22.8	11.4	5.4	7.8	6.8	16.1	14.7	9.7
Total Expenditure	393	517	746	772	443	549	769	883	2,428	2,644
EBITDA	220	238	264	323	203	265	311	388	1,045	1,167
Margins (%)	35.9	31.5	26.2	29.5	31.5	32.5	28.8	30.5	30.1	30.6
Depreciation	36	38	39	37	36	37	37	39	151	148
Interest	7	8	14	14	11	9	14	21	43	56
Other Income	48	31	37	56	37	22	22	26	171	106
PBT	225	222	248	328	193	241	282	354	1,023	1,069
Tax	72	76	87	101	64	77	89	103	335	333
Deferred Tax	10	12	9	-3	1	4	4	22	27	31
Rate (%)	36.2	39.3	38.6	30.0	33.8	33.7	33.0	35.3	35.5	34.1
Adj PAT	143	135	152	230	128	159	189	229	660	705
YoY Change (%)	-5.4	-13.1	-24.8	4.8	-11.0	18.3	24.0	-0.3	-9.4	6.7
Margins (%)	23.4	17.9	15.1	21.0	19.7	19.6	17.5	18.0	19.0	18.5

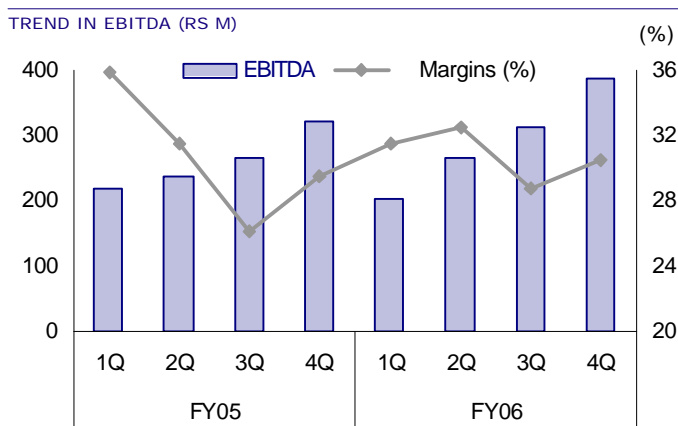
E: MOST Estimates

Nimish Desai (Nimishdesai@MotilalOswal.com); Tel: +91 22 39825406 / Jinesh K Gandhi (Jinesh@MotilalOswal.com); Tel +91 22 39825416

 © Motilal Oswal Securities Ltd., 3 Floor, Hoechst House Nariman Point, Mumbai 400 021 Tel: +91 22 39825500 Fax: 2281 6161 www.MotilalOswal.com

4QFY06 results impacted by higher staff cost

In 4QFY06, sales grew by 16.1% to Rs1.27b, while PAT were flat at Rs229m. EBITDA margins for 4QFY06 expanded just by 100bp to 30.5% impacted by 53% YoY increase in staff cost. However, lower than expected interest cost at Rs21m resulted in PBT growth of 8% to Rs354m. Higher tax provisioning at 35.3% of PBT (v/s 30% in 4QFY05) resulted in 0.3% decline in PAT to Rs229m.



Source: Company/ Motilal Oswal Securities

For FY06, sales grew by 9.7% to Rs3.8b, with margin expanding by 50bp to 30.6%, translating into 6.7% growth in PAT to Rs705m.

Cancellation of contract with a US-based MNC

In Mar-06, Divi's had announced cancellation of one of its contracts from a US based company. The client had instructed Divi's not to go ahead with the construction of the facilities for servicing this contract. The company has not disclosed the reasons for the cancellation of the contract but has indicated that it was not due to any problems in implementation. Divi's was expected to spend about Rs300m on this facility for which it has already taken forex loans of about \$6m. It has already spent Rs250m on the project. This was supposed to be a dedicated facility and hence it cannot be utilized for manufacturing any other product. We had estimated revenues of about Rs200m from this contract for FY07E and Rs300m for FY08E. Our current estimates already factor-in the impact of the cancellation of the contract. While we believe that this is a

negative development for Divi's, we also believe that this is a one-off development. Cancellation of contracts at the implementation stage is very rare while there have been instances of cancellation due to lower demand for the customer's products.

Generics business: to grow at a steady pace

Divi's generics business accounts for about 70% of revenues and is hence, the company's most important segment. Its older generic products – Naproxen, Diltiazem and Dextromethorphan (together accounting for about 43% of FY05 sales) – enjoy strong positioning. For these three products, the company features among the top-3 globally. These products have already been genericised and are growing at a steady 10% YoY. Since the pricing for these products has already stabilized (as the products are in the mature phase of the life cycle), we expect steady growth of 8-10% for these products over the next few years. We expect Divi's to retain its dominance in these products.

While its older products would continue to witness steady growth, Divi's would also see incremental contribution from new generic products. The company has total of 26 USFDA DMFs. Divi's is targeting a pipeline of 25-30 generic products going off patent over the next 5-10 years. We believe that Divi's would be commercializing most of these products from FY08 onwards. For Levetiracetam, we expect supplies to commence from 1QFY07.

As a policy, Divi's does not support patent challenges due to the clash of business interests with the innovators. However, it has been amongst the first to file DMFs for Levetiracetam (UCB's *Keppra* brand with sales of US\$320m) and Proguanil (GSK's *Malarone*). Two generic companies have filed patent challenges for Levetiracetam, including Dr Reddy's. It seems that the other patent challenge may be supported by Divi's DMF for Levetiracetam. This contradicts Divi's stated policy of not entering into patent challenges against innovator companies. However, the company has indicated that it does not intend to back any patent challenges for this product.

CCS business: to expand in the coming years

Divi's CCS business contributed about 22% of its turnover in FY06E. The company is currently working with 20 of the top-25 global innovator companies. It enjoys a good reputation with innovator companies and has been able to effectively demonstrate its chemistry skills. This has resulted in the company commanding the largest CCS pipeline from India, consisting of about 55 products, of which 25 are undergoing phase-III clinical trials. We believe that Divi's has the strongest CCS pipeline amongst Indian players.

Divi's has recently experienced a slowdown in its CCS business due to slow progress at the customer's end. Since the CCS business is linked to the progress of the NCE in the innovator's R&D pipeline, revenues from CCS supplies tend to be lumpy and unpredictable. These risks/uncertainties are an inherent part of the CCS business.

Carotenoids - Divi's initially targeting the US\$300m Astaxanthin market

Divi's has identified eight carotenoids like Beta-carotene, Lycopene, Astaxanthin and Canthaxanthin as its key products in this segment. It has already developed them in the laboratory and on a process scale. It has sent some of these carotenoids for evaluation to its leading customers and plans to start manufacturing them in the near future. The management believes that an early entry in this segment will enable it to entrench itself and take on the competition. The company is targeting the US\$300m Astaxanthin market (which is growing at about 15% annually) to begin with.

We believe that the global market for carotenoids has good potential, given their application in diverse industries like food processing, cosmetics and nutraceuticals. However, Divi's supply of carotenoids is likely to ramp up very gradually since it may be difficult to dislodge well-entrenched players like Roche and BASF. We expect Divi's to participate in the incremental growth in the Astaxanthin market in the initial years till the time it is able to establish its credentials in the market.

Divi's is ready with 100% pure Astaxanthin, which its partner will have to convert to formulation before using it as feed.

Divi's has been able to tie up with only one feed manufacturer till date. Its partner is in the process of setting up a plant for manufacturing Astaxanthin formulation. Divi's has indicated that commercial supplies will begin in the next 6-8 months. The company's manufacturing facility at Vizag includes a carotenoids unit. We expect only incremental upsides from carotenoids for Divi's, with revenues estimated at Rs118m for FY07 and Rs179m for FY08.

Benefits of capacity expansion to accrue from FY08

Divi's is in the process of setting up a new API unit at Vizag (AP) with SEZ status at a capex of Rs3b. It expects to spend about Rs800m in the first phase of expansion. It plans to raise US\$15m in forex loans to fund the first phase of the SEZ. The company has ruled out any equity dilution to fund its capex. Our estimates factor in the impact of additional interest outgo on account of the forex loan.

This project is likely to enjoy fiscal benefits (income tax, excise duty, import duties and sales tax) under the government's SEZ policy. Divi's has indicated commercialization of the unit by 3QFY07. Hence, the full benefits of the capacity expansion are likely only in FY08. As there is no visibility on the products to be manufactured at this unit, we have not included any upsides from the commissioning of this unit in our estimates.

Our estimates do not include upsides from future contracts, which the company may announce, as there is no visibility on these contracts at this juncture. Also, we have not factored in the revenue upside from the Rs800m SEZ likely to be commercialized by 3QFY07, as there is little visibility on the products to be manufactured at this facility.

Valuation and view

In our opinion, the key issues that will determine Divi's future valuations are:

- ✍ Growth in its custom chemical synthesis (CCS) business.
- ✍ Ability to maintain steady growth in the generic API and intermediates segment.
- ✍ Ramp-up of carotenoids business.

Divi's business model is different from most pharmaceutical companies in India. It focuses on partnering with global innovator MNCs and aims to be their preferred supplier. It is developing capabilities to partner its multinational customers through the entire value chain of drug discovery, commercialization and the off-patent phase.

This implies a long-term relationship with such customers and can result in a sustainable revenue stream for the CCS business, since a successfully commercialized MNC product will enjoy a monopoly for at least 8-10 years. The relationship also ensures that the company strictly adheres to the IPR regime – it will not file any patent challenges. This eliminates the uncertainties associated with patent

challenges, which weigh on the valuations of most generic pharmaceutical companies.

We expect the company to deliver consistent RoE of about 22% despite the significant capex. Our earnings estimates represent the base-case scenario, as we have not included upsides from potential contracts or the new SEZ being set up by the company. We expect pharmaceutical outsourcing to gain traction from FY07, with the top-5 players likely to gain a disproportionate share of the CRAMS business initially. Divi's existing relationships with MNCs would help the company gain more contracts in the future. Divi's is currently valued at 19.9x FY07E and 15x FY08E earnings. Maintain **Buy**.

Divi's Laboratories: an investment profile

Company Description

Divi's Labs is one of the leading players in the CRAMS segment and has one of the strongest CCS pipeline. The company enjoys good relationships with innovator pharmaceutical companies.

Key investment arguments

- ✍ We expect Divi's to be one of the key beneficiaries of increased pharmaceutical outsourcing from India.
- ✍ Divi's pipeline of late-stage and commercialized products coupled with the execution of new contract manufacturing assignments is likely to augur well for the company's CRAMS business.

Key investment risks

- ✍ The CCS business' success is linked to the fortunes of its MNC customers, especially their drug discovery pipeline.
- ✍ Since the agreements between Divi's and its MNC customers are confidential, there is no visibility on the potential of the CCS business.
- ✍ The company's ability to sustain its long-term relationships with its multinational customers would also critically determine the longevity of the CCS business.

Recent developments

- ✍ Cancellation of contract with US-based MNC for which it was incurring capex of Rs300m in setting up a dedicated facility

Valuation and view

- ✍ Revenue and Earnings CAGR of 14% and 22% expected over FY06-FY08E
- ✍ Valuations at 19.9x FY07E and 15x FY08E do not fully reflect the fact that Divi's will be one of the key beneficiaries of increased outsourcing from India.
- ✍ Re-iterate **Buy** with price target of Rs1,764.

Sector view

- ✍ India is on the threshold of a significant opportunity in the contract manufacturing space. We expect increased outsourcing from India as it offers a unique proposition of low costs coupled with chemistry and regulatory skills.
- ✍ We expect contract manufacturing to be a US\$1b opportunity for India by 2010 compared to the current size of US\$100m.
- ✍ High entry barriers will ensure that the top 6-7 players will command a disproportionate share of this opportunity.

COMPARATIVE VALUATIONS

		DIVI'S LAB	NPIL	SHASUN
P/E (x)	FY07E	19.9	20.8	631.6
	FY08E	15.0	16.1	7.4
P/BV(x)	FY07E	3.9	4.1	1.7
	FY08E	3.2	3.7	1.4
EV/Sales(x)	FY07E	4.0	2.2	1.1
	FY08E	3.4	2.0	0.8
EV/EBITDA(x)	FY07E	13.1	14.1	5.6
	FY08E	10.6	11.7	3.9

SHAREHOLDING PATTERN (%)

	MAR.06	DEC.05	MAR.05
Promoters	54.0	54.0	54.0
Domestic Institutions	8.8	7.9	6.9
FII's/FDIs	19.7	21.0	20.3
Others	17.6	17.1	18.9

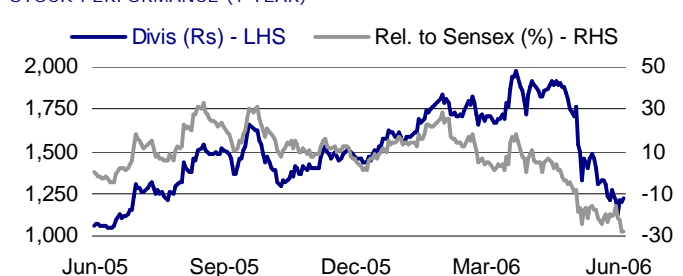
EPS: MOST FORECAST VS CONSENSUS (RS)

	MOST FORECAST	CONSENSUS FORECAST	VARIATION (%)
FY07	61.8	71.2	-13.2
FY08	81.6	83.3	-2.0

TARGET PRICE AND RECOMMENDATION

CURRENT PRICE (RS)	TARGET PRICE (RS)	UPSIDE (%)	RECO.
1,227	1,764	43.8	Buy

STOCK PERFORMANCE (1 YEAR)



INCOME STATEMENT		(Rs Million)				
Y/E MARCH	2004	2005	2006	2007E	2008E	
Net Sales	3,028	3,474	3,811	4,337	4,928	
Change (%)	22.8	14.7	9.7	13.8	13.6	
Total Expenditure	1,987	2,428	2,644	3,013	3,339	
% of Sales	65.6	69.9	69.4	69.5	67.8	
EBITDA	1,041	1,046	1,167	1,324	1,589	
Margin (%)	34.4	30.1	30.6	30.5	32.2	
Depreciation	132	151	148	236	275	
EBIT	909	895	1,019	1,088	1,314	
Int. and Finance Charges	34	43	56	140	122	
Other Income - Rec.	145	171	106	183	207	
PBT before EO Expense	1,020	1,024	1,069	1,131	1,399	
Extra Ordinary Expense/(Income)		0	0	0	0	
PBT after EO Expense	1,020	1,024	1,069	1,131	1,399	
Current Tax	243	330	333	249	280	
Deferred Tax	45	27	31	90	73	
Tax Rate (%)	28.2	34.9	34.1	30.0	25.2	
Reported PAT	728	661	705	792	1,046	
PAT Adj for EO Items	732	666	705	792	1,046	
Change (%)	33.2	-9.0	5.8	2.3	32.2	
Margin (%)	24.2	19.2	18.5	18.3	21.2	

BALANCE SHEET		(Rs Million)				
Y/E MARCH	2004	2005	2006	2007E	2008E	
Equity Share Capital	128	128	128	128	128	
Total Reserves	2,164	2,708	3,267	3,890	4,727	
Net Worth	2,292	2,837	3,395	4,019	4,856	
Deferred liabilities	223	250	282	372	445	
Total Loans	659	661	1,653	1,708	1,297	
Capital Employed	3,174	3,748	5,330	6,099	6,598	
Gross Block	2,236	2,538	3,138	4,138	4,438	
Less: Accum. Deprn.	573	723	872	1,108	1,384	
Net Fixed Assets	1,663	1,815	2,266	3,030	3,055	
Capital WIP	55	11	63	83	89	
Investments	1	0	750	320	500	
Curr. Assets	2,115	2,717	3,117	3,640	4,079	
Inventory	1,076	1,390	1,524	1,735	1,971	
Account Receivables	867	1,022	1,258	1,431	1,626	
Cash and Bank Balance	72	45	49	148	111	
Loans & Advances	100	260	286	325	370	
Curr. Liability & Prov.	660	795	866	974	1,124	
Account Payables	532	678	686	781	887	
Provisions	128	117	180	193	237	
Net Current Assets	1,455	1,922	2,251	2,666	2,954	
Appl. of Funds	3,174	3,748	5,330	6,099	6,598	

E: M O S t Estimates

RATIOS		(Rs Million)				
Y/E MARCH	2004	2005	2006	2007E	2008E	
Basic (Rs)						
EPS	28.5	52.0	55.0	61.8	81.6	
Cash EPS	33.7	63.7	66.5	80.2	103.1	
BV/Share	89.4	221.3	264.9	313.5	378.8	
DPS	8.0	8.0	10.0	11.5	14.3	
Payout (%)	15.9	17.7	20.8	21.2	20.0	
Valuation (x)						
P/E		23.6	22.3	19.9	15.0	
Cash P/E		19.2	18.4	15.3	11.9	
P/BV		5.5	4.6	3.9	3.2	
EV/Sales		4.7	4.5	4.0	3.4	
EV/EBITDA		15.6	14.8	13.1	10.6	
Dividend Yield (%)		0.7	0.8	0.9	1.2	
Return Ratios (%)						
RoE	36.9	26.0	22.6	21.4	23.6	
RoCE	41.6	33.1	26.3	23.6	25.6	
Working Capital Ratios						
Debtor (Days)	103	106	113	113	113	
Creditor (Days)	154	156	147	151	156	
Inventory (Days)	130	146	146	146	146	
Working Capital Turnover (I)	167	197	211	212	211	
Leverage Ratio (x)						
Current Ratio	3.2	3.4	3.6	3.7	3.6	
Debt/Equity	0.3	0.2	0.5	0.4	0.3	

CASH FLOW STATEMENT		(Rs Million)				
Y/E MARCH	2004	2005	2006	2007E	2008E	
Oper. Profit/(Loss) before T	1,041	1,046	1,167	1,324	1,589	
Interest/Dividends Recd.	145	171	106	183	207	
Direct Taxes Paid	-243	-330	-333	-249	-280	
(Inc)/Dec in WC	-648	-493	-326	-315	-325	
CF from Operations	295	394	614	942	1,191	
EO Expense / (Income)	0	0	0	0	0	
CF from Operating incl	295	394	614	942	1,191	
(inc)/dec in FA	-340	-259	-651	-1,020	-306	
(Pur)/Sale of Investments	0	1	-750	430	-180	
CF from Investments	-364	-263	-1,401	-590	-486	
Issue of Shares	0	1	0	0	0	
(Inc)/Dec in Debt	225	2	992	55	-411	
Interest Paid	-34	-43	-56	-140	-122	
Dividend Paid	-116	-117	-146	-168	-209	
Others	20	0	0	0	0	
CF from Fin. Activity	96	-158	790	-253	-742	
Inc/Dec of Cash	27	-27	4	100	-37	
Add: Beginning Balance	45	72	45	49	148	
Closing Balance	72	45	49	148	111	

N O T E S



For more copies or other information, contact

Institutional: Navin Agarwal. **Retail:** Manish Shah, Mihir Kothari

Phone: (91-22) 39825500 Fax: (91-22) 22885038. E-mail: inquire@motilaloswal.com

This report is for the personal information of the authorized recipient and does not construe to be any investment, legal or taxation advice to you. Motilal Oswal Securities Limited (*hereinafter referred as MOST*) is not soliciting any action based upon it. This report is not for public distribution and has been furnished to you solely for your information and should not be reproduced or redistributed to any other person in any form.

The report is based upon information that we consider reliable, but we do not represent that it is accurate or complete, and it should not be relied upon such. MOST or any of its affiliates or employees shall not be in any way responsible for any loss or damage that may arise to any person from any inadvertent error in the information contained in this report. MOST or any of its affiliates or employees do not provide, at any time, any express or implied warranty of any kind, regarding any matter pertaining to this report, including without limitation the implied warranties of merchantability, fitness for a particular purpose, and non-infringement. The recipients of this report should rely on their own investigations.

MOST and/or its affiliates and/or employees may have interests/ positions, financial or otherwise in the securities mentioned in this report. To enhance transparency, MOST has incorporated a Disclosure of Interest Statement in this document. This should, however, not be treated as endorsement of the views expressed in the report.

Disclosure of Interest Statement

1. Analyst ownership of the stock
2. Group/Directors ownership of the stock
3. Broking relationship with company covered
4. Investment Banking relationship with company covered

Divi's Laboratories

No
No
No
No

This information is subject to change without any prior notice. MOST reserves the right to make modifications and alternations to this statement as may be required from time to time. Nevertheless, MOST is committed to providing independent and transparent recommendations to its clients, and would be happy to provide information in response to specific client queries.