MOTILAL OSWAL

Nestle India

| BSE Sensex: 11,835 | BLOOMBERG NEST IN | 27 Ap | ril 2006 | | | | | | | | Ne | eutral |
|----------------------|-------------------------|--------|-----------|----------|--------|------------|------|------|------|-------|-------|---------|
| | REUTERS CODE NEST.BO | Previo | us Recomn | nendatio | n: Neı | ıtral | | | | |] | Rs1,329 |
| Equity Shares (m) | 96.4 | YEAR | NET SALES | PAT * | EPS | EPS | P/E | P/BV | ROE | ROCE | EV/ | EV/ |
| 52-Week Range | 1,348/646 | END | (RSM) | (RSM) | (RS) | GROWTH (%) | (X) | (X) | (%) | (%) | SALES | EBITDA |
| 1,6,12 Rel. Perf. (% | 6) 4/0/14 | 12/05A | 24,769 | 3,293 | 34.1 | 17.2 | 38.9 | 36.1 | 92.8 | 135.8 | 5.1 | 24.2 |
| M.Cap. (Rs b) | 128.2 | 12/06E | 27,304 | 3,693 | 38.3 | 12.1 | 34.7 | 32.5 | 93.6 | 139.8 | 4.6 | 21.3 |
| M.Cap. (US\$ b) | 2.9 | 12/07E | 30,233 | 4,543 | 47.1 | 23.0 | 28.2 | 27.6 | 97.9 | 141.9 | 4.1 | 17.7 |

* excluding extraordinary items and provisions

Nestle's 1QCY06 results were marginally below our expectations, mainly on account of lower operating margins. Revenues for the quarter grew 10% YoY to Rs7.2b, driven by 13.5% growth in domestic revenues. Export revenues continued to be adversely impacted due to lower sales (down 21.7% YoY) to Russia and Japan.

EBITDA margins declined by 240bp on YoY basis, as the company continues to face cost price inflation on account of high prices of milk solids and green coffee. Operating margins were further impacted by higher fuel costs.

The company has written back provision for contingencies amounting to Rs125m during the quarter. PAT (excluding extraordinary items) declined 11% YoY to Rs760m, primarily due to lower operating margins and higher tax provisioning.

High prices of milk, sugar and coffee would continue to put pressure on operating margins in the short to medium term. We are maintaining our CY06 and CY07 EPS estimates at Rs38.3 and Rs47.1, respectively. The stock currently trades at 34.7x CY06E and 28.2x CY07E earnings. We maintain our **Neutral** recommendation.

| Y/E DECEMBER | | C Y O | 5 | | | CYC | 6 | | CY05 | CY06E |
|---------------------------|--------|--------|--------|--------|--------|--------|--------|--------|---------|---------|
| | 1Q | 2 Q | 3 Q | 4 Q | 1Q | 2QE | 3 Q E | 4QE | | |
| Gross Sales (incl Excise) | 6,554 | 6,526 | 6,679 | 6,680 | 7,210 | 7,027 | 7,252 | 7,260 | 26,439 | 28,681 |
| YoY Change (%) | 5.7 | 19.9 | 12.0 | 9.1 | 10.0 | 7.7 | 8.6 | 8.7 | 11.3 | 8.5 |
| Less: Excise | -419 | -368 | -431 | -452 | -451 | -351 | -348 | -226 | -1,670 | -1,377 |
| Net Sales | 6,135 | 6,158 | 6,248 | 6,228 | 6,759 | 6,676 | 6,904 | 7,034 | 24,769 | 27,304 |
| Total Exp | -4,748 | -4,778 | -4,970 | -5,047 | -5,394 | -5,234 | -5,375 | -5,393 | -19,549 | -21,396 |
| EBITDA | 1,387 | 1,380 | 1,278 | 1,181 | 1,365 | 1,442 | 1,529 | 1,640 | 5,221 | 5,908 |
| Margins (%) | 22.6 | 22.4 | 20.5 | 19.0 | 20.2 | 21.6 | 22.2 | 22.6 | 19.7 | 20.6 |
| Depreciation | -126 | -149 | -156 | -154 | -157 | -145 | -145 | -138 | -568 | -585 |
| Interest | -1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | C |
| Other income | 69 | 80 | 57 | 58 | 50 | 45 | 50 | 43 | 235 | 188 |
| PBT | 1,329 | 1,311 | 1,179 | 1,085 | 1,258 | 1,342 | 1,434 | 1,545 | 4,887 | 5,511 |
| Tax | -476 | -428 | -386 | -305 | -499 | -443 | -473 | -404 | -1,595 | -1,819 |
| Rate (%) | 35.8 | 32.6 | 32.7 | 28.1 | 39.6 | 33.0 | 33.0 | 26.1 | 32.6 | 33.0 |
| РАТ | 853 | 883 | 793 | 780 | 760 | 899 | 961 | 1,141 | 3,293 | 3,693 |
| YoY Change (%) | 9.7 | 80.8 | 23.3 | -14.0 | -11.0 | 1.8 | 21.2 | 46.4 | 17.2 | 12.1 |
| Extraordinary Inc/(Exp) | -73 | -55 | -47 | -38 | 127 | 0 | 0 | 0 | -197 | C |
| Reported PAT | 781 | 828 | 746 | 742 | 886 | 899 | 961 | 1,141 | 3,096 | 3,693 |

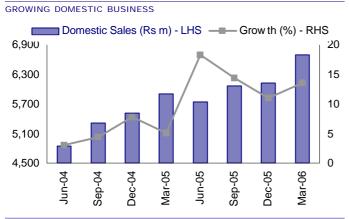
E: MOSt Estimates

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Domestic revenues remain robust...

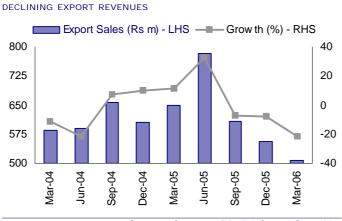
Nestlé's domestic revenues have been driving overall revenue growth. Domestic revenues grew 13.5% YoY in 1QCY06, backed by strong volume growth and better price realizations. New product launches have been a major growth driver for the domestic business and the company is focusing on increasing penetration of its categories by launching new products at affordable price points, supported by advertising spends.



Source: Company/Motilal Oswal Securities

...while export revenues continue to decline

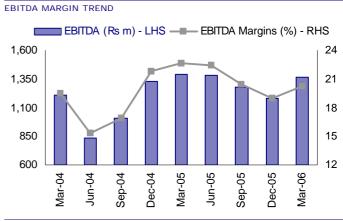
Export revenues declined 21.7% YoY in 1QCY06, primarily due to lower sales of beverages to Russia and Japan. Nestle's parent company has set up a plant in Russia to cater to local demand, which has impacted the company's export revenues. The company continues to focus on domestic business and we believe that export revenues will continue to decline as exports to parent company decline.



Source: Company/Motilal Oswal Securities

High commodity prices impact operating margins

Operating margins declined 240bp on a YoY basis, impacted by high commodity prices. Prices of milk, sugar and coffee have been rising steeply, which has impacted the company's operating profits over the last few quarters. Gross margins for the quarter declined 210bp to 54.9% due to high commodity prices. Higher fuel cost has also resulted in higher other expenses, which has further impacted operating margins.



Source: Company/Motilal Oswal Securities

Nestle continues to drive new product innovations

New product launches have been driving strong domestic volume growth, with Nestle intent on increasing market penetration in rural areas by offering products at affordable price points. The company renovated *LACTOGEN 1* infant food in line with scientific research to provide nutrition and greater comfort to infants. The company also launched *POLO Powermint* and *NESTLE MILKYBAR* with calcium rich recipe.

Valuation and view

Domestic demand growth continues to be buoyant, given the strong FMCG environment and new product launches by the company. Export revenues are likely to continue declining, as demand from the parent is waning. We believe that operating margins will continue to decline, given high commodity prices, particularly of milk, sugar and coffee. We are maintaining our CY06 and CY07 EPS estimates at Rs38.3 and Rs47.1, respectively. The stock trades at 34.7x CY06E and 28.2x CY07E earnings. We maintain **Neutral**.

Nestle India: an investment profile

Company description

Nestle India is a subsidiary of Nestle SA- one of the largest food product companies in the world. In India, Nestle is present primarily in weaning foods, chocolates & confectionary, beverages (tea, coffee) and cooking preparations. Nestle has been an urban-focused company but is now reorienting itself to expand its reach.

Key investment arguments

- Significant long-term potential in company's categories.
- Nestle is reorienting its product prices and distribution to expand consumer base.
- ∠ Likely rebound in earnings in CY05 after a weak CY04.
- ✓ Valuations at the upper end of the sector.

Key investment risks

- Parent setting up manufacturing in Russia could affect exports over the longer run.
- Increase in the commodity prices of milk, sugar, coffee and fuel can have substantial impact on margins.

COMPARATIVE VALUATIONS

| | | NESTLE | HLL | ITC |
|---------------|-------|--------|------|------|
| P/E (x) | CY06E | 34.7 | 37.8 | 27.4 |
| | CY07E | 28.2 | 30.0 | 24.1 |
| EV/EBITDA (x) | CY06E | 21.3 | 32.8 | 16.9 |
| | CY07E | 17.7 | 25.6 | 14.3 |
| EV/Sales (x) | CY06E | 4.6 | 5.0 | 6.2 |
| | CY07E | 4.1 | 4.3 | 5.4 |
| P/BV (x) | CY06E | 32.5 | 27.3 | 6.9 |
| | CY07E | 27.6 | 23.8 | 5.9 |
| | | | | |

SHAREHOLDING PATTERN (%)

| | MAR.06 | DEC.05 | MAR.05 |
|-----------------------|--------|--------|--------|
| Promoters | 61.9 | 61.9 | 61.9 |
| Domestic Institutions | 10.2 | 10.6 | 9.5 |
| FIIs/FDIs | 8.2 | 7.8 | 8.5 |
| Others | 19.8 | 19.8 | 20.2 |

Recent developments

- Announced an investment of Rs1b in setting up manufacturing facility in Uttaranchal over next two to three years.
- Mr Martial Rolland, Chairman and Managing Director, Nestle India Ltd, awarded the Udyog Ratna Award for his contribution to the economic development of Punjab.

Valuation and view

- We forecast an earnings CAGR of 17.5% over CY05-07E.
- ∠ The stock currently trades at 28.2x CY07E earnings.
- Longer term potential and company's strong brands will prevent significant downside. We recommend Neutral.

Sector view

- We are positive on the sector. The sector is showing strong volume growth across product categories with improving pricing power for leading players.
- Companies with low competitive pressures and brought product portfolios will be able to better with stand any slowdown in a particular segment.
- Longer term prospects bright, given rising incomes and low penetration.

| EPS: MOST | FORECAST VS CONSENSUS | (RS) | |
|-----------|-----------------------|-----------|-----------|
| | MOST | CONSENSUS | VARIATION |
| | FORECAST | FORECAST | (%) |
| CY06 | 38.3 | 40.1 | -4.4 |
| CY07 | 47.1 | 47.1 | -0.1 |
| | | | |

| 1,329 | 1,178 | -11.4 | Neutral |
|------------------|----------------|--------|---------|
| PRICE (RS) | PRICE (RS) | (%) | |
| CURRENT | TARGET | UPSIDE | RECO. |
| TARGET PRICE AND | RECOMMENDATION | | |

STOCK PERFORMANCE (1 YEAR)



Nestle

| INCOME STATEMENT | | | | (RSI | WILLION) |
|--------------------------|---------|---------|---------|---------|----------|
| Y/E DECEMBER | 2003 | 2004 | 2005 | 2006E | 2007E |
| Domestic Sales | 20,227 | 21,293 | 23,847 | 26,089 | 29,425 |
| Export Sales | 2,571 | 2,435 | 2,592 | 2,592 | 2,333 |
| Net Sales | 21,545 | 22,276 | 24,769 | 27,304 | 30,233 |
| Change (%) | 11.3 | 3.4 | 11.2 | 10.2 | 10.7 |
| Total Expenditure | -17,098 | -17,766 | -19,549 | -21,396 | -23,237 |
| EBITDA | 4,447 | 4,510 | 5,221 | 5,908 | 6,996 |
| Change (%) | 11.4 | 1.4 | 15.7 | 13.2 | 18.4 |
| Margin (%) | 19.5 | 19.0 | 19.7 | 20.6 | 22.0 |
| Depreciation | -463 | -491 | -568 | -585 | -659 |
| Int. and Fin. Charges | -19 | -8 | 0 | 0 | 0 |
| Other Income - Recurring | 209 | 145 | 235 | 188 | 248 |
| Profit before Taxes | 4,174 | 4,156 | 4,887 | 5,511 | 6,584 |
| Change (%) | 2.4 | -0.4 | 17.6 | 12.8 | 19.5 |
| Margin (%) | 19.4 | 18.7 | 19.7 | 20.2 | 218 |
| Тах | -1,374 | -1,463 | -1,483 | -1,819 | -2,041 |
| Deferred Tax | 14 | 117 | -112 | 0 | 0 |
| Tax Rate (%) | -32.6 | -32.4 | -32.6 | -33.0 | -310 |
| Profit after Taxes | 2,813 | 2,810 | 3,293 | 3,693 | 4,543 |
| Change (%) | 8.4 | -0.1 | 17.2 | 12.1 | 23.0 |
| Margin (%) | 13.1 | 12.6 | 13.3 | 13.5 | 15.0 |
| Non-rec. (Exp)/Income | -182 | -290 | -197 | 0 | 0 |
| Reported PAT | 2,631 | 2,520 | 3,096 | 3,693 | 4,543 |

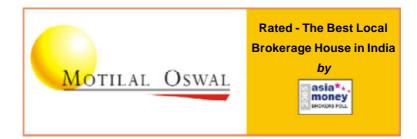
| RATIOS | | | | | |
|------------------------|-------|-------|-------|-------|-------|
| Y/E DECEMBER | 2003 | 2004 | 2005 | 2006E | 2007E |
| Basic (Rs) | | | | | |
| EPS | 29.2 | 29.1 | 34.1 | 38.3 | 47.1 |
| Cash EPS | 34.0 | 34.2 | 40.0 | 44.4 | 54.0 |
| BV/Share | 34.7 | 33.1 | 36.8 | 40.9 | 48.1 |
| DPS | 20.0 | 24.5 | 25.0 | 30.0 | 35.0 |
| Payout % | 68.5 | 84.1 | 73.2 | 78.3 | 74.3 |
| Valuation (x) | | | | | |
| P/E | | 45.6 | 38.9 | 34.7 | 28.2 |
| Cash P/E | | 38.8 | 33.2 | 30.0 | 24.6 |
| EV/Sales | | 5.7 | 5.1 | 4.6 | 4.1 |
| EV/EBITDA | | 28.1 | 24.2 | 21.3 | 17.7 |
| P/BV | | 40.1 | 36.1 | 32.5 | 27.6 |
| Dividend Yield (%) | | 1.8 | 19 | 2.3 | 2.6 |
| Return Ratios (%) | | | | | |
| RoE | 84.0 | 88.0 | 92.8 | 93.6 | 97.9 |
| RoCE | 123.3 | 127.2 | 135.8 | 139.8 | 141.9 |
| Working Capital Ratios | | | | | |
| Debtor (Days) | 5 | 4 | 4 | 4 | 4 |
| Asset Turnover (x) | 6.3 | 6.8 | 6.9 | 6.9 | 6.5 |
| Leverage Ratio | | | | | |
| Debt/Equity (x) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |

| BALANCE SHEET | | | | (RSM | ILLION) |
|------------------------|--------|--------|--------|--------|---------|
| Y/E DECEMBER | 2003 | 2004 | 2005 | 2006E | 2007E |
| Share Capital | 964 | 964 | 964 | 964 | 964 |
| Reserves | 2,386 | 2,230 | 2,584 | 2,979 | 3,676 |
| Net Worth | 3,350 | 3,195 | 3,549 | 3,944 | 4,640 |
| Loans | 51 | 79 | 51 | 0 | 0 |
| Capital Employed | 3,401 | 3,274 | 3,600 | 3,944 | 4,640 |
| Gross Block | 7,894 | 8,382 | 8,794 | 9,244 | 9,644 |
| Less: Accum. Depn. | -3,981 | -4,409 | -4,978 | -5,563 | -6,222 |
| Net Fixed Assets | 3,914 | 3,972 | 3,816 | 3,681 | 3,422 |
| Capital WIP | 139 | 341 | 341 | 341 | 341 |
| Investments | 736 | 1,549 | 1,823 | 2,469 | 4,447 |
| | | | | | |
| Curr. Assets, L&A | 3,640 | 3,582 | 3,719 | 3,729 | 3,744 |
| Inventory | 2,194 | 2,167 | 2,176 | 2,176 | 2,176 |
| Account Receivables | 317 | 262 | 278 | 287 | 303 |
| Cash and Bank Balance | 63 | 94 | 94 | 94 | 94 |
| Others | 1,066 | 1,059 | 1,172 | 1,172 | 1,172 |
| Curr. Liab. and Prov. | 4,923 | 6,182 | 6,112 | 6,288 | 7,327 |
| Account Payables | 2,361 | 2,662 | 2,966 | 3,218 | 4,307 |
| Other Liabilities | 981 | 1,238 | 1,074 | 999 | 949 |
| Provisions | 1,582 | 2,282 | 2,072 | 2,072 | 2,072 |
| Net Current Assets | -1,283 | -2,601 | -2,393 | -2,559 | -3,583 |
| Deferred Tax Liability | -105 | 12 | 12 | 12 | 12 |
| Application of Funds | 3,401 | 3,273 | 3,599 | 3,943 | 4,638 |

| CASH FLOW STATEMENT | | | | (RSN | IILLION) |
|---------------------------|--------|--------|--------|--------|----------|
| Y/E DECEMBER | 2003 | 2004 | 2005 | 2006E | 2007E |
| OP/(loss) before Tax | 3,984 | 4,019 | 4,652 | 5,323 | 6,337 |
| Int./Div. Received | 209 | 145 | 235 | 188 | 248 |
| Depreciation and Amort. | 463 | 491 | 568 | 585 | 659 |
| Interest Paid | - 19 | -8 | 0 | 0 | 0 |
| Direct Taxes Paid | -1,374 | -1,463 | -1,483 | -1,819 | -2,041 |
| (Incr)/Decr in WC | 662 | 1,349 | -208 | 166 | 1,023 |
| CF from Operations | 3,924 | 4,533 | 3,764 | 4,444 | 6,226 |
| | | | | | |
| Extraordinary Items | 47 | -23 | 26 | 0 | 0 |
| (Incr)/Decr in FA | -362 | -689 | -412 | -450 | -400 |
| (Pur)/Sale of Investments | -410 | -812 | -274 | -646 | -1,978 |
| CF from Invest. | -725 | -1,524 | -660 | -1,096 | -2,378 |
| Issue of Shares | 0 | 0 | 0 | 0 | 0 |
| (Incr)/Decr in Debt | -576 | 28 | -28 | -51 | 0 |
| Dividend Paid | -2,175 | -2,675 | -2,742 | -3,297 | -3,847 |
| Others | -443 | -330 | -175 | 1 | -1 |
| CF from Fin. Activity | -3,194 | -2,977 | -2,945 | -3,347 | -3,848 |
| Incr/Decr of Cash | 4 | 32 | 160 | 0 | 0 |
| Add: Opening Balance | 59 | 63 | 94 | 94 | 94 |
| Closing Balance | 63 | 94 | 94 | 94 | 94 |

E: MOSt Estimates

NOTES



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| 3. Broking relationship with company covered | No |
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