## Marico

## Sales growth sustained, momentary margin pressures impact performance

## Company Details

| Market Cap: | Rs $3,389 \mathrm{~m}$ |
| :--- | ---: |
| 52 Week High/Low: | Rs 68/33 |
| Bloomberg Code: | MRCO@IN |
| Reuters Code: | MRCO.BO / NS |
| Shares O/ s: | 61 m |
| Average Volume <br> (3 months): | 0.5 m |


| Price Performance |  |  |  |
| :--- | ---: | ---: | ---: |
|  |  |  |  |
| $\mathbf{( \% )}$ | $\mathbf{1 m}$ | $\mathbf{3 m}$ | $\mathbf{1 2 m}$ |
| Absolute | $(4.8)$ | $(1.4)$ | 2.1 |
| Relative to |  |  |  |
| Sensex | (10.8) | 1.2 | (15.4) |

## Result Snapshot

Marico has continued to witness a broad based sales growth of $33.4 \%$ to Rs. 3970 m during the quarter. Organic growth during the quarter was at $21 \%$ while inorganic growth was at $12 \%$ Operating margins, however dropped against expectations by 120 bps to $11 \%$ due to higher other expenditure of about 333bps at $17.9 \%$ of net sales. Also Adspend remained high against expectations at $15.1 \%$ of net sales against our expectations of $12.6 \%$ of net sales. Adjusted Other income has grown to Rs.13m from Rs.2m in the previous corresponding period. Profit after tax and before extraordinary items grew in line with our expectations by $35.6 \%$ to Rs. 325 m , but primarily driven by higher sales and other income.

At the CMP of Rs 56 the stock is trading at $29.3 \times$ FY07 earnings and at 21.3 x FY08 earnings. We continue to maintain an Outperformer rating on the stock in view of its sustained strong sales growth and its dominance in the hair oil industry. We believe that the impact on margins due to higher adspend and other overheads is expected to be of temporary nature, which we believe will improve with continued growth in sales from newer businesses.

## Q4 FY07 Result Overview

(Rs m)

| Y/e March | Q4FY07 | Q4FY06 | yoy gr. (\%) | Q3FY07 | FY06 | FY07 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 3,970 | 2,977 | 33.4 | 4,092 | 11,439 | 15,569 |
| OPBDIT | 437 | 364 | 20.2 | 551 | 1,443 | 2,087 |
| OP Margin (\%) | 11.0 | 12.2 |  | 13.5 | 12.6 | 13.4 |
| PAT | 325 | 240 | 35.6 | 277 | 1,066 | 1,157 |
| Extraordinary Item | $(44)$ | - |  | 7 | $(215)$ | $(28)$ |
| PAT After extraordinary | 281 | 240 | 17.3 | 284 | 8.6 |  |

Detailed Quarterly Table given below

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## Result Highlights

## Broad based sales growth sustained

Marico continued to witness a broad based growth during Q4FY07 recording 33.4\% yoy growth in net sales to Rs. 3970 m . This was better over our expected growth in sales of $29.4 \%$ yoy at Rs. 3853 m for the quarter. The strong growth in sales was led by a $21 \%$ organic growth and $12 \%$ inorganic growth. Organic growth was again driven by a comprehensive growth across its key businesses, Parachute coconut oil, Hair care range, saffola, international business and Kaya. The growth in the key product categories was primarily volume led growth and kaya grew through higher utilisation levels. Across all the four quarters in FY07, Marico has been able to post a sustained growth in sales.

Break up of sales growth (yoy)

| Y/e March | Q1FY07 | Q2FY07 | Q3FY07 | Q4FY07 |
| :--- | :---: | :---: | :---: | :---: |
| Organic | 23.0 | 26.0 | 20.0 | 21.0 |
| Inorganic | 14.0 | 11.0 | 16.0 | 12.0 |

Growth in Key Businesses (yoy)

| Y/e March | Q1FY07 | Q2FY07 | Q3FY07 | Q4FY07 |
| :--- | :---: | :---: | :---: | :---: |
| Parachute coconut oil | 12.0 | 13.0 | 11.0 | 13.0 |
| Hair care | 23.0 | 33.0 | 17.0 | 17.0 |
| Saffola | 14.0 | 20.0 | 20.0 | 19.0 |
| International sales | 56.0 | 57.0 | 33.0 | 24.0 |
| Kaya | 60.0 | 58.0 | 64.0 | 52.0 |

## Operating margins disappoint, decline by 120bps to 11\%

Operating margins declined by 120 bps to $11 \%$ after adjusting for the Rs. 11 m one time additional charge in staff cost and Rs. 25.24 m one time impairment charge of assets in Kaya. Resultantly, operating profits grew by $20.2 \%$ to Rs.437m. This was a high disappointment to our expectations of a substantial 400bps improvement in operating margins during the quarter. The lower than expected operating profits during the quarter were due to the higher than expected advertisement expenditure and 333bps increase in other expenditure during the quarter. Advertisement expenditure at $15.1 \%$ of net sales was against our expectations of $12.6 \%$ of net sales. The high spend on advertisement expenditure was on account of increased spends on new brands in addition to higher spends on flagship brands. Almost $70 \%$ of the advertisement spends have been on new brands. Further other expenditure went up by about 333bps to $17.9 \%$ of net sales after adjusting for the one time impairment of assets in Kaya. One of the prime reasons for the higher other expenditure could be attributed to the Doctor referral expenses in Kaya. During the quarter in tie up with Singapore Quality Center (Singapore Airlines) Marico trained staff at Kaya on a "Customer First" mindset, a quality initiative. This is not expected to be incurred on an ongoing basis. Additionally, initial fixed expenses incurred in the Egyptian operations increased other expenditure during the quarter.

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## Copra prices rising by $\mathbf{8 - 1 0 \%}$, Marico may take price hikes

Raw material and Packing cost during Q4FY07 grew by 64bps to $52 \%$ of net sales, in line with our expectations. This was mainly on the back of about $8 \%$ rise in average copra prices during the quarter, which in turn led to a 262 bps in crease in raw material cost to $42.7 \%$ of net sales. However packing cost during the quarter was lower by 198 bps to $9.4 \%$ of net sales, which brought down the increase in overall raw material and packing cost. A look at the quarterly average copra prices has shown a slowdown in copra prices. However going by the company's expectations, copra prices are estimated to grow by $8-10 \%$ during FY 08 . We estimate that the impact of a $10 \%$ rise in copra prices will be to the tune of $200-240 \mathrm{bps}$ on operating margins. Base on these estimates we believe that, Marico would require to make price hikes to the tune of $6-7 \%$ We further believe that the company will be able to make a price hike of about $5 \%$ on Parachute coconut oil, which will lead to a net increase in raw material cost of about 40-50bps.

## Copra price trend



Source: Company, PL Research
Adjusted Other income grows to Rs. 13 m in Q4FY07 from Rs. 2 mn
The reported other income in the results table shows a substantial growth to Rs. 87 m against Rs. 2 mn in the corresponding previous quarter. However about Rs. 74 m is on account of profit made by Marico Middle East (MME) on transfer of brands Fiancee and Hair Code to Marico Limited. Marico Ltd had acquired hair code and Fiancee through Marico Middle East and the Accounting standards for consolidation require the company to show the figures at the gross level in other income as transfer of brands and in depreciation and amortization as an expense. Thus this is just an accounting entry and the effect of the same has been nullified by a similar charge in the depreciation and amortization account during the quarter.

## Profit before tax and extraordinary grows by $\mathbf{3 5 . 6 \%}$ to Rs.325m

After adjusting for the extraordinary expenses, PAT before extraordinary items has grown by $35.6 \%$ to Rs. 325 m . This has been driven by both growth in sales and higher other income during the quarter.

## Capital re-structuring to reduce Amortization expenses by about Rs.280m in FY08

According to the capita re-structuring scheme approved by the shareholders and sanctioned by the court, marico has adjusted carrying value of certain intangible assets in the form of trademarks, copyrights, business and commercial rights against the balance in securities premium and capital redemption reserve account. The value of these intangible assets adjusted, are to the tune of Rs. 3090 m , which is net of deferred tax adjustment of about Rs. 1390 m . This is estimated to reduce amortization expenses in FY08 by about Rs. 280 m booked during FY07. Additionally the deferred tax to be adjusted will spread over a 10-year period in company's deferred tax accounts.

## Kaya breaks even with marginal profits

Marico's Skin care solutions business, Kaya Skin Care Ltd., attained break even at the Profit before tax during FY07 with a marginal profit. During Q4FY07, Kaya recorded a turnover of Rs 220 m , a growth of $52 \%$ over Q4FY06 and a growth of $10 \%$ over Q3FY07. Kaya recorded revenues of Rs 750 m Kaya Skin Clinic in FY07. The business now comprises of 43 clinics in India and 5 in the Middle East. It has increased its consumer base to over 200,000. In order to drive increased footfalls to its clinics, Kaya had commenced the use of television advertising in September 2006. During the year, Kaya has focussed on improving the capacity utilization in existing clinics. The company expects that the utilization average of about $50 \%$ can be pushed up to $60-65 \%$ The company also focussed on quality standardization, training and enhancement of customer services during the year. A tie-up with Singapore Quality Center (Singapore Airlines) helped train staff at Kaya on a "Customer First" mindset. This has been one of the reasons for the higher other expenditure during the quarter. The company is also focusing on Kaya products sales. As against a share of about $10 \%$ in Q4FY06, products constituted about $13.5 \%$ of Kaya's revenue in Q4FY07. The company plans to open about 15 to 20 more clinics both in India and in the Gulf during FY08 entailing an investment of about Rs. $330-340 \mathrm{~m}$.

Kaya Skin Care - Quarterly Sales
(Rs m)

| Y/e March | Q1FY07 | Q2FY07 | Q3FY07 | Q4FY07 |
| :--- | :---: | :---: | :---: | :---: |
| Sales | 160 | 174 | 197 | 220 |
| yoy gr. (\%) | 60.0 | 58.0 | 64.0 | 52.0 |

## Financials \& Valuations

Though the operating profits have been below expectations, the continued strong growth in sales enthuses us. Further we believe that a major portion of the rise in expenses (excluding the higher raw material cost) may see some slowdown in the coming quarters. The advertisement expenditure, which was at $15.1 \%$ of net sales for the quarter and $13.6 \%$ of net sales for the full year (FYO7) may be pegged at $13 \%$ in the coming years. Further the higher other expenditure in the form of initial fixed cost for the new acquisitions may fade out with higher sales from these operations in the coming quarters. Raw material and packing cost, we believe will rise by about 4050bps during FY08. However any slowdown in copra prices will come as a positive for Marico. Also depreciation and amortization charge is estimated to reduce by a net amount of Rs. 220 m in during FY08 over FY07, due to adjustment of amortization expenses by the company.

At the CMP of Rs 56 the stock is trading at $29.3 x$ FY07 earnings and at $21.3 x$ FY08 earnings. We continue to maintain an Outperformer rating on the stock in view of its sustained strong sales growth and its dominance in the hair oil industry. We believe that the impact on margins due to higher ad-spend and other overheads is expected to be of temporary nature, which we believe will improve with continued growth in sales from newer businesses.

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Q4 FY07 Result Overview
(Rs m)

| Y/e March | Q4FY07 | Q4FY06 | yoy gr. (\%) | Q3FY07 | FY06 | FY07 | yoy gr. (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 3,970 | 2,977 | 33.4 | 4,092 | 11,439 | 15,569 | 36.1 |
| Expenditure |  |  |  |  |  |  |  |
| Raw Mat | 2,065 | 1,529 | 35.0 | 2,190 | 6,019 | 8,038 | 33.5 |
| \% of NS | 52.0 | 51.4 |  | 53.5 | 52.6 | 51.6 |  |
| Personnel | 158 | 167 | (5.4) | 229 | 783 | 877 | 12.0 |
| \% of NS | 4.0 | 5.6 |  | 5.6 | 6.8 | 5.6 |  |
| Advertisement exp | 598 | 483 | 24.0 | 559 | 1,388 | 2,123 | 53.0 |
| \% of NS | 15.1 | 16.2 |  | 13.7 | 12.1 | 13.6 |  |
| Other Expenditure | 711 | 434 | 63.8 | 562 | 1,806 | 2,443 | 35.3 |
| \% of NS | 17.9 | 14.6 |  | 13.7 | 15.8 | 15.7 |  |
| Total Expenditure | 3,532 | 2,613 | 35.2 | 3,541 | 9,996 | 13,482 | 34.9 |
| OPBDIT | 437 | 364 | 20.2 | 551 | 1,443 | 2,087 | 44.6 |
| OP Margin (\%) | 11.0 | 12.2 |  | 13.5 | 12.6 | 13.4 |  |
| Other Income | 87 | 2 |  | 3 | 21 | 102 | 388.5 |
| PBDIT | 524 | 366 | 43.4 | 555 | 1,464 | 2,189 | 49.5 |
| Depreciation | 115 | 96 | 20.3 | 168 | 259 | 522 | 101.8 |
| Interest | 47 | 23 | 102.6 | 54 | 51 | 206 | 308.1 |
| PBT | 362 | 247 | 46.8 | 332 | 1,155 | 1,461 | 26.5 |
| Prov for Tax | 37 | 7 |  | 55 | 88 | 304 | 243.6 |
| \% of PBT | 10.2 | 2.9 |  | 16.6 | 7.7 | 20.8 |  |
| PAT | 325 | 240 | 35.6 | 277 | 1,066 | 1,157 | 8.5 |
| Extraordinary Item | (44) | - |  | 7 | (215) | (28) |  |
| PAT After extraordinary | 281 | 240 | 17.3 | 284 | 851 | 1,129 | 32.6 |

## Key Figures

| Y/e March | FY06 | FY07E | FY08E | FY09E |
| :---: | :---: | :---: | :---: | :---: |
| Revenues (Rs m) | 11,439 | 15,569 | 18,082 | 20,198 |
| EBITDA (Rs m) | 1,443 | 2,087 | 2,513 | 2,888 |
| Margins (\%) | 12.6 | 13.4 | 13.9 | 14.3 |
| PAT (Rs m) | 1,066 | 1,158 | 1,591 | 1,852 |
| EPS (Rs) | 1.8 | 1.9 | 2.6 | 3.0 |
| PER (x) | 31.8 | 29.3 | 21.3 | 18.3 |
| EV / E (x) | 24.9 | 16.9 | 13.6 | 11.2 |
| EV / Sales (x) | 3.1 | 2.3 | 1.9 | 1.6 |
| RoCE (\%) | 28.4 | 29.4 | 39.7 | 38.3 |
| RoE (\%) | 44.6 | 47.7 | 55.4 | 43.3 |

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