## Contents

Updates
Hindalco: Aluminium prices remain weak; capex to continue albeit at a slower pace

Titan Industries: High gold prices hurt jewelry demand
Lanco Infratech: Commissioning and stable operation of Amarkantak I likely trigger for stock performance


Forex/money market

|  | 3-Mar | 1-day | 1-mo | 3-mo |
| :--- | ---: | ---: | ---: | ---: |
| Rs/US $\$$ | 52.0 | 0 | 324 | 214 |
| 10yr govt bond, $\%$ | 6.0 | 2 | 18 | $(70)$ |

Commodity market

|  | Change, \% |  |  |  |
| :---: | ---: | ---: | ---: | ---: |
|  | 3-Mar | 1-day | 1-mo | 3-mo |
| Gold (US $\$ / O Z$ ) | 913.3 | $(0.3)$ | 0.8 | 19.1 |
| Siver (US $\$ / O Z)$ | 12.8 | $(0.3)$ | 2.0 | 34.6 |
| Crude (US $\$ / B B L)$ | 43.4 | $(1.1)$ | $(1.8)$ | 4.9 |

Net investment (USSmn)

|  | 27-Feb | MTD | CYTD |
| :--- | ---: | ---: | ---: |
| FIls | $(67)$ | - | $(1,720)$ |
| MFs | 53 | - | $(437)$ |

Top movers -3mo basis

|  | Change, \% |  |  |  |  |
| :--- | :---: | ---: | ---: | ---: | ---: |
| Best performers | 3-Mar | 1-day | 1-mo | 3-mo |  |
| Grasim Industries Lt | 1,362 | 2.9 | 5.9 | 46.7 |  |
| Mmtc Limited | 13,464 | $(2.2)$ | $(5.5)$ | 39.3 |  |
| Maruti Suzuki India | 671 | $(0.5)$ | 11.5 | 37.6 |  |
| Gmr Infrastructure | 75 | $(0.4)$ | 6.6 | 24.2 |  |
| Power Finance Cort | 137 | $(2.7)$ | 1.0 | 24.0 |  |
| Worst performers |  |  |  |  |  |
| Housing Developme | 71 | $(1.3)$ | $(8.9)$ | $(23.2)$ |  |
| Satyam Computer | 39 | $(2.5)$ | $(21.7)$ | $(83.1)$ |  |
| Aban Offshore Limi | 287 | (2.2) | $(33.2)$ | $(57.0)$ |  |
| Punj Lloyd Limited | 70 | (2.7) | $(19.5)$ | $(54.1)$ |  |
| Glenmark Pharmac | 151 | (3.7) | 24.6 | $(52.9)$ |  |

Kotak Institutional Equities Research
kotak.research@kotak.com
Mumbai: +91-22-6634-1100

| Metals |  |
| :--- | ---: |
| HALC.BO, Rs37 |  |
| Rating | ADD |
| Sector coverage view | Attractive |
| Target Price (Rs) | 55 |
| 52W High -Low (Rs) | $191-37$ |
| Market Cap (Rs bn) | 65.5 |


| Financials |  |  |  |
| :--- | ---: | ---: | ---: |
| March y/e | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9 E}$ | $\mathbf{2 0 1 0 E}$ |
| Sales (Rs bn) | 600.1 | 692.5 | 475.5 |
| Net Profit (Rs bn) | 24.2 | 13.5 | 4.1 |
| EPS (Rs) | 13.8 | 7.7 | 2.4 |
| EPS gth | $(10.0)$ | $(44.4)$ | $(69.2)$ |
| P/E (x) | 2.7 | 4.9 | 15.8 |
| EV/EBITDA (x) | 5.3 | 4.8 | 6.7 |
| Div yield (\%) | - | - | - |

Pricing performance

|  |  |  |  |
| ---: | ---: | ---: | ---: |
| Perf-1m | Perf-3m | Perf-6m | Perf-1y |
| $(15.6)$ | $(28.4)$ | $(70.5)$ | $(79.4)$ |

## Shareholding, December 2008

|  | \% of <br> Pattern |  | Over/(under) <br> weight |
| :--- | :---: | :---: | :---: |
| Promoters | 36.1 | - | - |
| FIls | 21.1 | 0.4 | 0.1 |
| MFs | 3.2 | 0.3 | $(0.0)$ |
| UTI | - | - | $(0.3)$ |
| LIC | 8.8 | 0.7 | 0.3 |

## Hindalco: Aluminium prices remain weak; capex to continue albeit at a slower pace

Rahul Jain : rahulk.jain@kotak.com, +91-22-6634-1318
Amit Agarwal : agarwal.amit@kotak.com, +91-22-6749-3390

- Our sensitivity analysis suggests that Hindalco's earnings could erode at current price levels
- Prices continue to remain slack; inventory levels remain high
- Maintain ADD rating with TP of Rs55/share

We carried out a sensitivity analysis of Hindalco's earnings to LME aluminium prices. Our analysis suggests that if current prices were to prevail throughout FY2010, Hindalco's earnings could erode completely. We met with the management of Hindalco. Key takeaways of the meeting are (1) short-term liquidity could be under pressure and (2) the company will continue with its capex plan albeit at a slower pace. Meanwhile, aluminium prices continue to remain slack. We expect prices to remain under pressure in the near term on account of lack of demand from user industries and high inventory levels.

## Our sensitivity analysis suggests that Hindalco's earnings could erode at current price levels

Our sensitivity analysis for Hindalco's earnings to LME aluminium prices suggests that FY2010E earnings could erode substantially if aluminium prices were to remain at current levels throughout the year. We currently estimate FY2010E and FY2011E aluminium prices at US\$1800/ton and US\$2,200/ton, respectively. Our analysis suggests that at US\$1,300/ ton, Hindalco could report a loss of Rs5.5/share. We note that currently, aluminium price is around US $\$ 1,350$ level while CY2009 average is around US $\$ 1,421 /$ ton.

## Prices continue to remain slack; inventory levels remain high

Aluminium prices continue to remain lackluster suffering from sharp demand destruction. Besides, aluminium inventory continues to remain high. We expect that high inventory levels will prevent aluminium price recovery in the near term. Slowing economic conditions across the world and weak performance of the user industries (auto, construction) will likely result in lower demand for primary aluminium.

## Pricing pressure to remain on account of poor demand from US and Europe

According to CRU, (1) US demand will likely remain poor in 1 HCY 09 on account of poor auto demand and slowdown in the construction segment, (2) European demand will likely remain weak on account of slowdown in construction and transport segment. However, can sheet demand continues to remain strong both in US and Europe and this could be a positive for Novelis.

## Novelis—Demand weakness to continue, but margins hold up

Novelis is witnessing weak demand from its auto and construction segments due the sharply weak economic scenario, especially in North America and Europe. However, the demand from the packaging and can customers has been fairly resilient.

## Key highlights from management meeting

1) Short-term liquidity could be under pressure on account of lower sales, of (a) lower sales on account of slowdown in economic conditions, (b) impact of declining LME on future derivative settlements resulting in cash outflows in the near term and (c) higher working capital requirements on account of customer payment delays and higher inventory.
2) Hindalco has indicated that it will continue to go ahead with its expansion projects as announced earlier, albeit at a slower pace. The completion of most of the projects would now be pushed forward by 6-12 months.
3) Debt covenants not to be triggered as Novelis as no repayment commitments in the near term. We note that Novelis has a long-term debt repayment obligation of only US $\$ 22 \mathrm{mn}$ in the next 12 months.

## Valuation

We value Hindalco's domestic aluminium and copper smelting businesses at 5X FY2010E EBITDA (bottom cycle earnings) and Novelis at 0.5X adjusted price/book. We have adjusted the SPV debt of US\$1 bn taken for the acquisition of Novelis. However, we have not factored in the fact that Hindalco has a very aggressive volume expansion plan of adding 3 mtpa of alumina refining and 1 mtpa of aluminium smelting over the next three years. While earnings would continue to weaken over the next few quarter due to depressed aluminium prices at 0.5 X price/book the risks appear to be priced. We maintain our ADD rating on the stock with TP of Rs55/share.

## Hindalco's earnings are highly sensitive to LME prices

Hindalco, Sensitivity to aluminium prices, March fiscal year-ends, 2009-10E

|  | 2010E |  |  |  | 2011E |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Base case | Case 1 | Case 2 | Case 3 | Base case | Case 1 | Case 2 | Case 3 |
| LME Aluminium price (US\$/ton) | 1,800 | 1,700 | 1,500 | 1,300 | 2,200 | 2,100 | 1,900 | 1,700 |
| Change in price (US\$/ton) |  | 100 | 300 | 500 |  | 100 | 300 | 500 |
| Hindalco's EPS (Rs) | 2.9 | 0.9 | (2.5) | (5.5) | 8.7 | 6.8 | 3.5 | 0.5 |
| \% change in EPS |  | (67) | (187) | (293) |  | (22) | (60) | (94) |

Source: Kotak Institutional Equities estimates

Aluminium prices have crashed from their highs on account of reduced demand from user industries
LME cash prices of aluminium, December fiscal year-ends (US\$/ton)


[^0]Hindalco Ind. SOTP-based target-price, 2010E basis

|  | EBITDA |  | EV/EBITDA | EV | Stake | Attributable EV | Value |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | (Rs bn) | (X) | (Rs bn) | (\%) | (Rs bn) | (Rs/share) |  |
| Hindalco Ind. (India) | 25 | 5.0 | 123 | 100.0 | 123 | 73 |  |
| ABML (a) |  |  |  | 51.0 | 1 | 0.4 |  |
| Novelis Inc. (b) |  |  |  |  |  | 22 |  |
| Total enterprise value |  |  |  | $\mathbf{1 2 4}$ | $\mathbf{9 5}$ |  |  |
|  |  |  |  |  |  |  |  |
| Less: Debt |  |  | $\mathbf{7 1}$ | $\mathbf{4 1}$ |  |  |  |
| Hindalco Ind. (India) |  |  | 23 | 13 |  |  |  |
| AV Minerals (SPV) |  |  | 48 | $\mathbf{2 8}$ |  |  |  |
| Resultant market capitalization |  |  |  |  | $\mathbf{5 4}$ |  |  |
| Target price (Rs/share) |  |  |  |  | $\mathbf{5 5}$ |  |  |

Notes:
(a) Stake in ABML is valued based on market-capitalization of ABML.
(b) We have valued Novelis at 0.5 X P/B given low profitability of the business

Source: Kotak Institutional Equities estimates.

Aluminium inventory has jumped to 15-year highs in the last few months
Reported change in aluminium inventory (monthly, '000 tons)


Source: CRU, Kotak Institutional Equities

Hindalco (consolidated), Profit model, balance sheet and cash flow model, March fiscal year-ends, 2007-2011E (Rs mn)

|  | 2007 | 2008 | 2009E | 2010E | 2011E |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model (Rs mn) |  |  |  |  |  |
| Net sales | 193,161 | 600,128 | 692,547 | 475,484 | 570,537 |
| EBITDA | 44,306 | 66,351 | 61,223 | 41,706 | 53,613 |
| Other income | 4,091 | 6,560 | 5,402 | 5,740 | 5,878 |
| Interest | $(3,135)$ | $(18,491)$ | $(17,966)$ | $(14,165)$ | $(14,593)$ |
| Depreciaiton | $(8,646)$ | $(24,565)$ | $(24,714)$ | $(23,701)$ | $(23,672)$ |
| Profit before tax | 36,616 | 29,855 | 22,522 | 8,204 | 19,849 |
| Taxes | $(10,064)$ | $(4,355)$ | $(9,199)$ | $(4,194)$ | $(5,544)$ |
| Reported net income | 27,030 | 26,238 | 13,323 | 4,011 | 14,306 |
| Minority interest | (161) | $(2,206)$ | (134) | (129) | (129) |
| Share in profit/(loss) of associates | (12) | (159) | 1,157 | 1,118 | 1,118 |
| Adjusted net income | 26,858 | 23,873 | 14,347 | 5,000 | 15,295 |
| Fully diluted EPS (Rs) | 15.3 | 13.6 | 8.2 | 2.9 | 8.7 |


| Balance sheet (Rs mn) | 133,653 | 172,819 | 309,785 | 294,595 | 297,931 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Equity | 11,630 | 39,351 | 42,083 | 41,746 | 42,515 |
| Deferred tax liability | 84,429 | 323,524 | 253,519 | 254,115 | 282,765 |
| Total Borrowings | 38,459 | 172,180 | 148,595 | 117,362 | 130,617 |
| Current liabilities | 8,503 | 16,154 | 16,287 | 16,416 | 16,545 |
| Minority interest | $\mathbf{2 7 6 , 6 7 3}$ | $\mathbf{7 2 4 , 0 2 7}$ | $\mathbf{7 7 0 , 2 6 9}$ | $\mathbf{7 2 4 , 2 3 4}$ | $\mathbf{7 7 0 , 3 7 3}$ |
| Total liabilities | 111,247 | 280,880 | 303,527 | 318,639 | 335,569 |
| Net fixed assets | - | 88,329 | 88,329 | 88,329 | 88,329 |
| Goodwill on consolidation | 78,741 | 140,076 | 142,111 | 135,632 | 135,632 |
| Investments | 10,345 | 17,169 | 15,020 | 18,753 | 23,525 |
| Cash | 76,340 | 197,573 | 220,824 | 162,422 | 186,860 |
| Other current assets | $\mathbf{2 7 6 , 6 7 3}$ | $\mathbf{7 2 4 , 0 2 7}$ | $\mathbf{7 7 0 , 2 6 9}$ | $\mathbf{7 2 4 , 2 3 4}$ | $\mathbf{7 7 0 , 3 7 3}$ |
| Total assets |  |  |  |  |  |

## Free cash flow (Rs mn)

| Operating cash flow excl. working capital | 39,607 | 46,417 | 50,601 | 36,136 | 46,693 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Working capital changes | $(5,347)$ | 7,582 | $(46,834)$ | 27,168 | $(11,183)$ |
| Capital expenditure | $(21,905)$ | $(27,507)$ | $(22,647)$ | $(15,112)$ | $(16,930)$ |
| Free cash flow | $\mathbf{1 2 , 3 5 4}$ | $\mathbf{2 6 , 4 9 3}$ | $\mathbf{( 1 8 , 8 8 1 )}$ | $\mathbf{4 8 , 1 9 2}$ | $\mathbf{1 8 , 5 8 0}$ |


| Ratios |  | 0.6 | 1.6 | 0.8 | 0.8 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Debt/equity (incl. goodwill on consolidation) $(X)$ | 0.6 | 1.0 | 0.9 | 1.2 |  |
| Debt/equity (excl. goodwill on consolidation) $(X)$ | 0.6 | 2.7 | 0.9 | 1.0 |  |
| Net debt/equity $(X)$ | 0.5 | 2.5 | 0.9 | 6.9 |  |
| RoAE (\%) | 18.5 | 17.7 | 7.4 | 2.0 | 6.1 |
| RoACE (\%) | $\mathbf{1 2 . 2}$ | $\mathbf{1 1 . 3}$ | $\mathbf{4 . 7}$ | $\mathbf{2 . 3}$ | $\mathbf{4 . 7}$ |

Source: Company, Kotak Institutional Equities estimates

| Retail |  |
| :--- | ---: |
| TITN.BO, Rs720 |  |
| Rating | REDUCE |
| Sector coverage view | Attractive |
| Target Price (Rs) | 830 |
| 52W High -Low (Rs) | $1347-696$ |
| Market Cap (Rs bn) | 32.0 |


| Financials |  |  |  |
| :--- | ---: | ---: | ---: |
| March y/e | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9 E}$ | $\mathbf{2 0 1 0 E}$ |
| Sales (Rs bn) | 30.0 | 38.7 | 48.4 |
| Net Profit (Rs bn) | 1.6 | 1.9 | 2.2 |
| EPS (Rs) | 35.1 | 41.9 | 48.7 |
| EPS gth | 56.8 | 20.2 | 16.6 |
| P/E (x) | 20.5 | 17.2 | 14.8 |
| EV/EBITDA (x) | 14.0 | 10.5 | 8.9 |
| Div yield (\%) | 1.1 | 1.3 | 1.5 |

Pricing performance

|  |  |  |  |
| ---: | ---: | ---: | ---: |
| Perf-1m | Perf-3m | Perf-6m | Perf-1y |
| $(10.4)$ | $(18.1)$ | $(42.0)$ | $(30.8)$ |


| Shareholding, December 2008 |  |  |  |
| :---: | :---: | :---: | :---: |
|  | Pattern | $\%$ of Portfolio | Over/(under) weight |
| Promoters | 53.1 | - | - |
| Flls | 12.2 | 0.1 | (0.0) |
| MFs | 5.9 | 0.3 | 0.1 |
| UTI | - | - | (0.2) |
| LIC | - | - | (0.2) |

## Titan Industries: High gold prices hurting jewelry demand

Augustya Somani : augustya.somani@kotak.com, +91-22-6634-1328

- High gold price, above Rs1,500/gm, keeping customers away from stores
- We expect high prices and lower discretionary spend to keep jewelry demand low
- Cut target price to Rs830 for lower jewelry volumes, maintain REDUCE

Our recent channel checks with jewelry stores indicate a sharp decline in jewelry demand due to high gold prices. Consumers are limiting their jewelry purchase to 'unavoidable' wedding requirements while discretionary purchases have been put on hold. Also a large part of the demand is met through the exchange of old jewelry, resulting in very low fresh purchases. We expect jewelry demand to remain low due to (1) high gold prices and (2) reducing consumer spends on discretionary products. We lower our jewelry volume growth assumption for FY2010E and FY2011E to 8\% and 10\%, respectively, from 10\% and $12 \%$. Titan is also extending its Fastrack brand to other products like belts, wallets and a wide range of youth-centric products. We do no include this in our estimate as the project is still at a pilot stage. We revise our EPS estimates for FY2009E, FY2010E and FY2011E to Rs41.9, Rs48.7 and Rs55.7, respectively, from Rs41.4, Rs46.5 and Rs55.8. Our EPS estimate is higher mainly on account of higher gold price and a depreciating Rupee. We cut our 12-month DCF-based target price to Rs830 on account of lower jewelry volume assumption.

## High gold prices keeping consumers away from jewelry stores

We highlight that the sharp increase in gold price ( $13 \%$ over the past two months) and reduced consumer willingness to spend on discretionary items is hurting jewelry demand. With gold prices above Rs1,500/gm, jewelry store walk-ins have fallen significantly as consumers put on hold fresh purchases. Our channel checks with various stores across countries confirmed our apprehension of a sharp decline in jewelry demand due to high gold prices. Key observations were:-

- Jewelry demand very low with volumes down 15-20\% yoy. Demand for gold jewelry is down almost 15-20\% yoy on account of high gold prices above Rs1,500/gm. Walk-ins into stores have also reduced considerably as such high prices are forcing consumers to postpone jewelry purchases.
- Jewelry purchase limited to most necessary requirement. Consumers are limiting their jewelry purchase to only the most necessary requirements (mainly for wedding purposes) and discretionary purchases have all but stopped. Further, buyers are increasingly exchanging old jewelry to fund their jewelry purchases.
- Studded jewelry still seeing some traction. In the case of Titan, studded/diamond jewelry is largely driving volumes as the company is currently offering a discount scheme. However, store owners feel that this may also slowdown too once the offer is withdrawn.
- Volume growth to be muted over next few months. General feedback from stores indicates demand will be muted over the next few months if gold prices remain at current levels and macro-economic conditions do not improve.
- Sharp decline in gold price can boost demand. We highlight that any sharp decline in gold price can lead to a significant jump in jewelry demand as most consumers waiting on the sidelines will want to benefit from the correction in prices. A similar trend was also witnessed last year in July-Aug 2008 and October 2008, when a sudden correction in gold price led to a sharp jump in volumes.


## Recent gold import data also indicate low demand

Import of gold in India has fallen almost 90\% yoy over the past three months. As a bulk of gold imports in the country is for the purpose of jewelry, recent data supports reports by store owners of slowing demand. Exhibit 2 shows comparative monthly gold imports in India.

## Current gold price rise different from last year—rupee depreciation the key difference

We highlight that even though the domestic gold price has reached near all time high of close to Rs $1,600 / \mathrm{gm}$, the international price is much below last year's peak of >US $\$ 1,000$ / oz. While the international price increase is mainly on account of large demand for ETFs as a safe investment in current scenario, the domestic price has risen mainly on account of a sharp decline in the Rupee exchange rate. Exhibit 3 shows the trend in international and domestic gold price. Last year, the domestic gold price was benefitting from an appreciating Rupee, whereas currently the scenario is the opposite, hence the jump in domestic price is more than that in the international price.

## Extending Fastrack brand to other youth products

Titan now plans to extend its Fastrack brand to other products like belts, wallets, fragrances, headwear etc. It has been selling sunglasses and watches under the Fastrack brand targeting the youth and plans to leverage it to diversify into other products. It will launch five pilot stores initially and then expand the network based on the results of the pilot program. These stores will be located in malls or near educational institutes, targeting the young. Break-even for these stores is expected to be much faster than for watches or jewelry stores as they will be relatively smaller (400-600 sq. ft) and will largely be focused on low value items.

## Revise estimates for lower jewelry volumes and higher gold prices

We revise our EPS estimates for FY2009E, FY2010E and FY2011E to Rs41.9, Rs48.7 and Rs55.7, respectively, from Rs41.4, Rs46.5 and Rs55.8. Key changes to our assumptions are:

- Lower jewelry volume growth estimates for FY2010E and FY2011E to 8\% and 10\%, respectively, from $10 \%$ and $12 \%$.
- Increase gold price (Rs/gm) assumption for FY2009E, FY2010E and FY2011E to Rs1,275, Rs1,473 and Rs1,488, respectively, from Rs1,263, Rs1,382 and Rs1,368. Our gold price assumption is raised on account of higher international gold prices and a lower exchange rate assumption.


## Cut TP to Rs830, maintain REDUCE

We reduce our 12-month DCF-based target price to Rs830 (from Rs930) to factor in lower jewelry volumes across our forecast period. We maintain REDUCE on concerns of lower consumer spending on discretionary products like jewelry and watches. However, a sharp decline in the gold price could result in better-than-expected jewelry volumes. The stock is currently trading at 14.8X FY2010E EPS and appears fairly valued as we see limited upside triggers from current levels.

| Exhibit 1: Forecasts and valuation (consolidated) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| March year- | Sales | EBITDA | Adj. PAT | EPS | RoAE | P/E | EV/EBITDA |
| end | (Rs mn) | (Rs mn) | (Rs mn) | (Rs) | (\%) | (X) | (X) |
| 2006 | 14,398 | 1,529 | 812 | 18.6 | 42.2 | 38.9 | 21.7 |
| 2007 | 20,906 | 2,013 | 1,001 | 22.6 | 34.8 | 32.0 | 16.8 |
| 2008 | 29,969 | 2,388 | 1,556 | 35.1 | 37.7 | 20.6 | 14.1 |
| 2009E | 38,699 | 3,113 | 1,861 | 41.9 | 34.1 | 17.2 | 10.6 |
| 2010E | 48,390 | 3,613 | 2,160 | 48.7 | 30.7 | 14.8 | 9.0 |

Source: Company data, Kotak Institutional Equities estimates.

Exhibit 2: Gold imports in India have declined significantly in last three months India, gold imports, March fiscal year-ends (tons)


Source: Bombay Bullion Association through news reports

Exhibit 3: Exchange rate fluctuations impact short term domestic gold prices
International and domestic gold price trends


Source: World Gold Council, Bloomberg, Kotak Institutional Equities

Exhibit 4: Titan Industries, change in estimates, March fiscal year-ends, (Rs mn)

|  | Revised estimates |  |  | Old estimates |  |  | Change (\%) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2009E | 2010E | 2011E | 2009E | 2010E | 2011E | 2009E | 2010E | 2011E |
| Revenue | 38,699 | 48,390 | 55,727 | 38,449 | 46,856 | 53,915 | 0.6 | 3.3 | 3.4 |
| EBITDA | 3,113 | 3,613 | 4,091 | 3,084 | 3,479 | 4,061 | 0.9 | 3.9 | 0.7 |
| EBITDA margin (\%) | 8.0 | 7.5 | 7.3 | 8.0 | 7.4 | 7.5 | - | - | - |
| Adjusted net profit | 1,861 | 2,160 | 2,475 | 1,840 | 2,065 | 2,454 | 1.1 | 4.6 | 0.8 |
| Diluted EPS (Rs) | 41.9 | 48.7 | 55.7 | 41.4 | 46.5 | 55.3 | 1.1 | 4.6 | 0.8 |
| Gold price |  |  |  |  |  |  |  |  |  |
| (US\$/oz) | 870 | 922 | 931 | 862 | 896 | 905 | 1.0 | 2.9 | 2.9 |
| (Rs/gm) | 1,275 | 1,473 | 1,488 | 1,263 | 1,382 | 1,368 | 1.0 | 6.6 | 8.8 |
| INR/USD | 45.6 | 49.7 | 49.7 | 45.6 | 48.0 | 47.0 | - | 3.6 | 5.7 |

Source: Kotak Institutional Equities estimates

Exhibit 5: Titan, Financial assumptions, March fiscal year-ends, 2006-2011E (Rs mn)

|  | 2006 | 2007 | 2008 | 2009E | 2010E | 2011E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Jewelry |  |  |  |  |  |  |
| Revenues (Rs mn) | 7,896 | 12,903 | 20,252 | 27,584 | 35,294 | 40,288 |
| EBITDA (Rs mn) | 491 | 913 | 1,152 | 1,936 | 2,353 | 2,376 |
| EBITDA margin (\%) | 6.2 | 7.1 | 5.7 | 7.0 | 6.7 | 5.9 |
| Volumes ('000 pcs) |  |  |  |  |  |  |
| Jewelry | 570 | 720 | 1,139 | 1,367 | 1,476 | 1,624 |
| Coins | 1,427 | 1,925 | 1,017 | 1,169 | 1,286 | 1,415 |
| Average realisation (Rs/pc) |  |  |  |  |  |  |
| Jewelry | 11,530 | 14,325 | 15,032 | 18,633 | 22,088 | 22,971 |
| Coins | 926 | 1,343 | 3,080 | 1,812 | 2,093 | 2,114 |
| Average gold price |  |  |  |  |  |  |
| US\$/oz | 504 | 675 | 835 | 870 | 922 | 931 |
| Rs/gm | 723 | 969 | 1,081 | 1,275 | 1,473 | 1,488 |
| Diamond share |  |  |  |  |  |  |
| Share of diamond jewelry (\%) | 25 | 33 | 33 | 37 | 36 | 36 |
| Watches |  |  |  |  |  |  |
| Revenues (Rs mn) | 6,198 | 7,408 | 8,828 | 9,494 | 10,100 | 11,126 |
| EBITDA (Rs mn) | 1,138 | 1,191 | 1,418 | 1,566 | 1,616 | 1,836 |
| EBITDA margin (\%) | 18.4 | 16.1 | 16.1 | 16.5 | 16.0 | 16.5 |
| Volumes ('000 pcs) |  |  |  |  |  |  |
| Watches | 8,336 | 8,964 | 10,286 | 10,836 | 11,136 | 11,950 |
| Table clocks | 272 | 149 | 125 | 137 | 151 | 162 |
| Average realisation (Rs/pc) |  |  |  |  |  |  |
| Watches (produced) | 716 | 796 | 814 | 834 | 868 | 894 |
| Table clocks | 413 | 448 | 1,053 | 1,074 | 1,095 | 1,106 |
| Eyewear |  |  |  |  |  |  |
| Revenues (Rs mn) | 129 | 253 | 406 | 1,118 | 2,377 | 3,588 |
| EBITDA (Rs mn) | 40 | 99 | 50 | (36) | (47) | 169 |
| EBITDA margin (\%) | 30.7 | 39.2 | 12.2 | (3.2) | (2.0) | 4.7 |
| Sunglasses |  |  |  |  |  |  |
| Volume ('000 pcs) | 232 | 380 | 437 | 503 | 603 | 724 |
| Average realisation (Rs/pc) | 558 | 665 | 711 | 782 | 861 | 930 |
| Titan Eye+ |  |  |  |  |  |  |
| No. of stores | - | 1 | 10 | 65 | 105 | 135 |
| Annual revenue per store (Rs mn) | - | - | 19 | 20 | 22 | 25 |

Source: Company, Kotak Institutional Equities estimates

Exhibit 6: Profit model, balance sheet, cash model (consolidated) for Titan Industries, 20062011E, March fiscal year-ends (Rs mn)

|  | 2006 | 2007 | 2008 | 2009E | 2010E | 2011E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model |  |  |  |  |  |  |
| Total income | 14,398 | 20,906 | 29,969 | 38,699 | 48,390 | 55,727 |
| EBITDA | 1,529 | 2,013 | 2,388 | 3,113 | 3,613 | 4,091 |
| Interest (expense)/income | (248) | (212) | (208) | (232) | (210) | (170) |
| Depreciation | (200) | (260) | (333) | (316) | (338) | (360) |
| Other income | 42 | (47) | 45 | 34 | 34 | 34 |
| Pretax profits | 1,123 | 1,494 | 1,892 | 2,600 | 3,099 | 3,595 |
| Tax | (182) | (404) | (373) | (609) | (877) | $(1,085)$ |
| Deferred taxation | 56 | 27 | (73) | (130) | (62) | (36) |
| Profit after tax | 997 | 1,117 | 1,446 | 1,861 | 2,160 | 2,475 |
| Associate income / (loss) | (185) | (116) | 110 | - | - | - |
| Adjusted net profit | 812 | 1,001 | 1,556 | 1,861 | 2,160 | 2,475 |
| Diluted earnings per share (Rs) | 18.6 | 22.6 | 35.1 | 41.9 | 48.7 | 55.7 |
| Balance sheet |  |  |  |  |  |  |
| Total equity | 1,966 | 3,371 | 4,458 | 5,825 | 7,414 | 9,265 |
| Deferred taxation liability | 243 | 181 | 252 | 382 | 444 | 480 |
| Total borrowings | 3,094 | 2,478 | 2,103 | 1,927 | 1,727 | 1,227 |
| Current liabilities | 3,632 | 5,958 | 9,123 | 9,554 | 11,101 | 12,120 |
| Total liabilities and equity | 8,934 | 11,988 | 15,936 | 17,688 | 20,685 | 23,092 |
| Cash | 386 | 510 | 554 | 1,083 | 1,365 | 2,348 |
| Other current assets | 6,042 | 8,402 | 12,481 | 13,571 | 16,174 | 17,558 |
| Total fixed assets | 2,007 | 2,717 | 2,877 | 3,011 | 3,123 | 3,163 |
| Miscl. exp. not written off | 219 | 42 | - | - | - | - |
| Investments | 280 | 316 | 23 | 23 | 23 | 23 |
| Total assets | 8,934 | 11,988 | 15,936 | 17,689 | 20,685 | 23,092 |
| Free cash flow |  |  |  |  |  |  |
| Operating cash flow, excl. working capital | 1,186 | 1,544 | 1,742 | 2,272 | 2,526 | 2,836 |
| Working capital changes | (195) | (188) | (905) | (736) | $(1,135)$ | (416) |
| Capital expenditure | (431) | (983) | (509) | (450) | (450) | (400) |
| Investments | (79) | (265) | (213) | - | - | - |
| Other income | 96 | 50 | 50 | 34 | 34 | 34 |
| Free cash flow | 577 | 159 | 165 | 1,121 | 975 | 2,054 |
| Ratios (\%) |  |  |  |  |  |  |
| Debt/equity | 140.1 | 69.8 | 44.6 | 31.0 | 22.0 | 12.6 |
| Net debt/equity | 122.6 | 55.4 | 32.9 | 13.6 | 4.6 | (11.5) |
| RoAE | 42.2 | 34.8 | 37.7 | 34.1 | 30.7 | 28.1 |
| RoACE | 19.7 | 20.6 | 26.8 | 27.2 | 26.1 | 25.2 |

Source: Company data, Kotak Institutional Equities estimates

India Daily Summary - March 04, 2009

Exhibit 7: Our DCF-based target price for Titan is Rs830
Titan, DCF-based valuation, March fiscal year-ends (Rs mn)

Terminal

|  | 2009E | 2010E | 2011E | 2012E | 2013E | 2014E | 2015E | 2016E | 2017E | 2018E | value |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EBITDA | 3,113 | 3,613 | 4,091 | 4,710 | 5,425 | 6,250 | 7,021 | 7,646 | 8,186 | 8,765 |  |
| Tax expense | (521) | (780) | (993) | $(1,420)$ | $(1,740)$ | $(2,022)$ | $(2,318)$ | $(2,499)$ | $(2,635)$ | $(2,816)$ |  |
| Changes in working capital | (736) | $(1,135)$ | (416) | (230) | (920) | (850) | $(1,175)$ | $(1,044)$ | (994) | $(1,069)$ |  |
| Cash flow from operations | 1,856 | 1,698 | 2,681 | 3,060 | 2,766 | 3,379 | 3,527 | 4,104 | 4,558 | 4,881 |  |
| Capital expenditure | (450) | (450) | (400) | (350) | (350) | (350) | (350) | (350) | (350) | (350) |  |
| Free cash flow to the firm | 1,406 | 1,248 | 2,281 | 2,710 | 2,416 | 3,029 | 3,177 | 3,754 | 4,208 | 4,531 | 64,034 |
| Dicounted cash flow-now | 1,393 | 1,089 | 1,754 | 1,836 | 1,442 | 1,592 | 1,472 | 1,532 | 1,513 | 1,435 |  |
| Discounted cash flow-1 year forward | - | 1,236 | 1,990 | 2,084 | 1,636 | 1,807 | 1,670 | 1,739 | 1,717 | 1,629 |  |
| Discounted cash flow-2 year forward |  | - | 2,259 | 2,365 | 1,857 | 2,051 | 1,896 | 1,974 | 1,949 | 1,849 |  |



Source: Kotak Institutional Equities estimates

| Utilities |  |  |  |
| :---: | :---: | :---: | :---: |
| LAIN.BO, Rs117 |  |  |  |
| Rating |  |  | BUY |
| Sector coverage view |  |  | Attractive |
| Target Price (Rs) |  |  | 265 |
| 52W High -Low (Rs) |  |  | 589-83 |
| Market Cap (Rs bn) |  |  | 26.0 |
| Financials |  |  |  |
| March y/e | 2008 | 2009E | 2010E |
| Sales (Rs bn) | 32.4 | 57.4 | 56.6 |
| Net Profit (Rs bn) | 3.3 | 3.3 | 3.8 |
| EPS (Rs) | 14.8 | 14.6 | 17.1 |
| EPS gth | 88.0 | (1.5) | 19.4 |
| P/E (x) | 7.9 | 8.0 | 6.8 |
| EV/EBITDA (x) | 8.0 | 19.1 | 14.8 |
| Div yield (\%) | - | - | - |

Pricing performance

| Perf-1m | Perf-3m | Perf-6m | Perf-1y |
| ---: | ---: | ---: | ---: |
| 4.6 | $(8.6)$ | $(61.8)$ | $(71.5)$ |

Shareholding, December 2008

|  | \% of |  | Over/(under) |
| :--- | :---: | :---: | :---: |
|  | Pattern | Portfolio | weight |

## Lanco Infratech: Commissioning and stable operation of Amarkantak I likely trigger for stock performance

Aman Batra : aman.batra@kotak.com, +91-22-6634-1231
Murtuza Arsiwalla : murtuza.arsiwalla@kotak.com, +91-22-66341-125

- Power-commissioning of Amarkantak phase 1 could be the first milestone
- Power project portfolio building up, funding could be a constraint for new projects
- Construction business-strong revenue growth hints at steady execution
- Retain BUY rating with a revised target price of Rs265/share (Rs320/share previously)

Lanco Infratech (LITL) has eight projects aggregating 3,956 MW currently under construction and with the addition of Rajpura (1,320 MW) in Punjab and possibly Dhopawe ( $1,600 \mathrm{MW}$ ) in Maharashtra, the project portfolio at the development stage continues to grow. We estimate LITL will be able to fund the balance equity requirement for the projects under construction. However, we are concerned about the funding of the additional projects being taken up by LITL. The Amarkantak-1 project has been delayed by almost six months and we believe the successful commissioning and smooth operations of the project are critical for LITL's stock performance. We have fine-tuned our financial model for slippage in project timelines and assume lower growth in order book buildup for construction business due to lack of visibility on financial closure of more projects. Our EPS estimates stand revised to Rs14.6 (from Rs15.2) for FY2009E and Rs17.1 (from Rs19.9) for FY20010E. We retain our BUY rating with a revised target price of Rs265/share (Rs320/ share previously).

## Power-commissioning of Amarkantak-phase 1 could be the first milestone

Commissioning of the first unit at Amarkantak ( 300 MW ) has been delayed and we now assume it will start contributing to earnings from June 2009. We believe the successful commissioning of the project and stable operations is the first milestone that holds key to LITL's stock performance. This unit would be the first large power project to be commissioned by LITL using Chinese equipment. The experience with Chinese equipment in India by other developers-at Sagardighi and at Yamunanagar-has been a mixed bag so far.

We highlight other key triggers that can have a significant impact on LITL's power business:

- Clarity on sale terms for Amarkantak-phase 1. We assume Amarkantak-1 will sell power under the PPA's entered with PTC. If the High Court upholds the termination of the power sale arrangement with Madhya Pradesh (through PTC) or better terms are negotiated, realization of higher tariffs will be additional income for Lanco Amarkantak.
- Signing of gas supply agreement with Reliance Industries for Kondapalli extn. project. In the absence of a firm fuel arrangement, we continue to exclude the Kondapalli expansion project ( 366 MW ) from our valuation. However, the project is part of the list of projects recommended for gas allocation by the empowered group of Ministers (EGoM). The project is being implemented with $100 \%$ debt funding and will likely sell power generated on a merchant basis.
- Financial closure of Lanco Uttaranchal (150 MW) and Amarkantak 3 ( 660 MW). While Lanco Uttaranchal will be a merchant power project, Amarkantak 3 will also have part merchant capacity.
- Land acquisition for Babandh project


## Power project portfolio building up, funding could be a constraint for new projects

We estimate the cash in hand and the free cash flow generation from power projects to be sufficient to fund the balance equity investment required for the 3,956 MW of power projects currently under construction. LITL has incurred a capex of Rs65 bn (funded by debt of Rs43 bn) till December 2008 out of the total capex plan of Rs178 bn towards the development of $3,956 \mathrm{MW}$ of power projects currently under construction. LITL needs to fund additional equity contribution of $\sim$ Rs 11.6 bn to meet the balance equity commitments for these projects. While most projects have been funded with a debt:equity of 80:20, Lanco Kondapalli extn. ( 366 MW gas-based power project) is being executed with $100 \%$ debt funding and therefore does not require any equity funding. Additional cash flows from the EPC/ construction business will likely address any mismatches in the timing of cash flows.

However, LITL needs to arrange the equity financing of more projects that it plans to develop. These include:

1) Lanco Uttaranchal ( 150 MW ) - hydropower project being planned as merchant power project
2) Amarkantak 3 and 4 (1,320 MW) - coal linkage available for 660 MW
3) Babandh in Orisaa (2,640 MW) - coal linkage available for 600 MW and captive coal block allocated for 1,000 MW
4) Rajpura in Punjab ( $1,320 \mathrm{MW}$ ) - coal linkage project won on a competitive bidding with a levelized tariff of Rs3.309/unit
5) Dhopawe in Maharashtra (1,600 MW) - media reports suggest Lanco is the lowest bidder for the imported-coal-based power project.

## Construction business-strong revenue growth hints at steady execution

LITL's construction revenues have increased by 174\% yoy during the nine-months ending December 2008 indicating sustained progress in execution of projects. The order book for the construction business, at Rs113 bn, provides good visibility (3.4X FY2009E revenues) for the next few years. However, the order book largely comprises in-house projects with about Rs91 bn order book from power projects being developed by LITL. Sustainability of the order book is therefore linked to LITL's ability to achieve financial closure of more projects (which are currently at development stage). Considering the reduced visibility in order book growth, we now value the construction business at 5X EV/EBITDA (DCF previously) in line with other engineering and construction stocks.

## Real estate—adjusting pace of construction to sales

LITL is developing 3 mn sq.ft of residential space at Lanco Hills out of which about 2 mn sq. ft has been sold. Management also indicated that it has received customer advances of Rs3 bn and has sales (net of cancellations) of around 2 mn sq . ft . We note that this indicates close to $50 \%$ cancellations from initial booking levels of 4 mn sq . ft. Our valuation includes the residential projects ( 8 mn sq . ft ) and only 1.5 mn sq . ft of underconstruction commercial projects. While the residential construction does not typically require external funding for construction, we are not considering the remaining commercial and retail projects as these are capital intensive and we would value them as and when these projects are launched.

We currently model (1) decline of $10 \%$ in selling prices in FY2009E and FY2010E and (2) lower volumes under construction in the current phase as only 12 towers have been launched instead of the 15 planned earlier. After the lowering of selling prices by Lanco, we estimate sales volumes of 0.5 mn sq. ft in FY2010E and 0.4 mn sq. ft in FY2011E. We assign a value of Rs23/share based on NAV of the residential projects and underconstruction commercial projects.

Retain BUY with a revised target price of Rs265/share (Rs320/share previously). Our SOTP-based value of Rs265/share includes-(1) DCF-equity of power project portfolio at Rs150/share, (2) construction business valued at 5X EBITDA on FY2010E at Rs80/share, (3) NAV of the residential/commercial currently under construction at Lanco Hills in Hyderabad ~Rs23/share, (4) DCF-equity of BOT road projects under construction at Rs5/ share and (5) value from sale of carbon credits (Rs8/share).

Change in estimates for Lanco Infratech (consolidated), March fiscal year-ends (Rs mn)

|  | Revenues |  |  | EBITDA |  |  | Net profit |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | New | Old | \% Chg. | New | Old | \% Chg. | New | Old | \% Chg. |
| 2009E | 57,437 | 57,539 | (0.2) | 7,813 | 7,539 | 3.6 | 3,254 | 3,382 | (3.8) |
| 2010E | 56,566 | 67,554 | (16.3) | 11,839 | 13,737 | (13.8) | 3,797 | 4,427 | (14.2) |

Source: Kotak Institutional Equities estimates.

Segmental breakup of LITL financials (Rs mn)

|  | 2007 | 2008 | 2009E | 2010E | 2011E | 2012E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue flows |  |  |  |  |  |  |
| Power | 10,990 | 17,501 | 28,568 | 28,575 | 51,156 | 74,073 |
| Construction | 5,417 | 15,745 | 32,694 | 35,266 | 40,888 | 41,468 |
| Real estate | - | 1,039 | 1,732 | 1,542 | 3,220 | 5,649 |
| Less inter-segmental | (349) | $(1,873)$ | $(5,558)$ | $(8,816)$ | $(6,951)$ | $(7,050)$ |
| Total | 16,058 | 32,413 | 57,437 | 56,566 | 88,313 | 114,140 |
| EBITDA flows |  |  |  |  |  |  |
| Power | 3,216 | 3,706 | 3,300 | 7,035 | 17,487 | 28,015 |
| Construction | 1,141 | 3,141 | 4,152 | 4,479 | 4,579 | 3,815 |
| Real estate | - | 341 | 514 | 331 | 949 | 1,911 |
| Less inter-segmental | (52) | (281) | (706) | $(1,120)$ | (779) | (649) |
| Total | 4,305 | 6,907 | 7,260 | 10,725 | 22,237 | 33,093 |
| Attributable EBITDA | 3,056 | 5,576 | 6,499 | 9,428 | 19,904 | 30,421 |
| Net profit |  |  |  |  |  |  |
| Power | 1,454 | 2,260 | 1,566 | 3,151 | 5,525 | 7,430 |
| Minority interest | (576) | (939) | (636) | $(1,019)$ | $(1,261)$ | $(1,214)$ |
| Attributable PAT from Power | 877 | 1,321 | 929 | 2,133 | 4,264 | 6,215 |
| Construction | 732 | 2,002 | 1,952 | 1,914 | 1,748 | 1,315 |
| Less inter-segmental | (52) | (281) | (332) | (479) | (297) | (224) |
| Attributable PAT from Construction | 679 | 1,721 | 1,620 | 1,436 | 1,450 | 1,091 |
| Real estate | - | 218 | 288 | 59 | 452 | 517 |
| Minority interest | - | (57) | (75) | (15) | (117) | (134) |
| Attributable PAT from Real Estate | - | 161 | 213 | 44 | 334 | 383 |
| Attributable profit | 1,557 | 3,203 | 2,763 | 3,612 | 6,048 | 7,689 |
| EPS (Rs) |  |  |  |  |  |  |
| Power | 3.9 | 5.9 | 4.2 | 9.6 | 19.2 | 28.0 |
| Construction | 3.1 | 7.7 | 7.3 | 6.5 | 6.5 | 4.9 |
| Real estate | - | 0.7 | 1.0 | 0.2 | 1.5 | 1.7 |
| Total | 7.0 | 14.4 | 12.4 | 16.2 | 27.2 | 34.6 |
| EPS differential due to accounting for depreciation | 1.5 | 0.4 | 2.2 | 0.8 | (4.9) | (0.6) |
| Reported EPS | 8.5 | 14.8 | 14.6 | 17.1 | 22.3 | 34.0 |
| Attributable net debt |  |  |  |  |  |  |
| Total | 9,440 | 25,930 | 53,853 | 106,124 | 123,429 | 114,934 |

Note: The equity holdings have been consolidated under LITL from FY2007. We have assumed similar holding structure for past financials for the purpose of comparison.

Source: Company data, Kotak Institutional Equities estimates

Lanco: Profit model, balance sheet, cash model 2006-2011E, March fiscal year-ends (Rs mn)

|  | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9 E}$ | $\mathbf{2 0 1 0 E}$ | 2011E |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Profit model (Rs mn) | $\mathbf{1 , 4 7 1}$ | 16,058 | 32,413 | 57,437 | 56,566 | 88,313 |
| Net sales | $\mathbf{1 6 7}$ | $\mathbf{4 , 1 9 8}$ | $\mathbf{6 , 9 9 3}$ | $\mathbf{7 , 2 6 0}$ | $\mathbf{1 0 , 7 2 5}$ | $\mathbf{2 2 , 2 3 7}$ |
| EBITDA | 13 | 416 | 708 | 552 | 1,114 | 604 |
| Other income | $(36)$ | $(829)$ | $(920)$ | $(1,573)$ | $(3,672)$ | $(8,481)$ |
| Interest | $(19)$ | $(656)$ | $(776)$ | $(1,120)$ | $(1,633)$ | $(5,932)$ |
| Depreciation | 125 | 3,130 | 6,005 | 5,119 | 6,533 | 8,428 |
| Pretax profits | $(33)$ | $(471)$ | $(1,404)$ | $(1,154)$ | $(1,378)$ | $(1,974)$ |
| Tax | 79 | $(778)$ | $(1,304)$ | $(711)$ | $(1,358)$ | $(1,496)$ |
| Minority Interest | $\mathbf{1 7 1}$ | $\mathbf{1 , 8 8 0}$ | $\mathbf{3 , 5 4 2}$ | $\mathbf{3 , 2 5 4}$ | $\mathbf{3 , 7 9 7}$ | $\mathbf{4 , 9 5 8}$ |
| Net profits | $(0)$ | $(1)$ | 245 | - | - | $\mathbf{-}$ |
| Extraordinary items | $\mathbf{5 . 5}$ | $\mathbf{8 . 5}$ | $\mathbf{1 5 . 9}$ | $\mathbf{1 4 . 6}$ | $\mathbf{1 7 . 1}$ | $\mathbf{2 2 . 3}$ |
| Earnings per share (Rs) |  |  |  |  |  |  |


| Balance sheet (Rs mn) | 954 | 15,105 | 18,333 | 21,919 | 26,195 | 31,450 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Total equity | 31 | 92 | 173 | 186 | 386 | 2,912 |
| Deferred taxation liability | 1,495 | 20,821 | 37,200 | 84,634 | 131,059 | 150,073 |
| Total borrowings | 1,581 | 11,424 | 27,038 | 28,536 | 30,477 | 36,054 |
| Current liabilities | 41 | 41 | 41 | 41 | 41 | 42 |
| Minority Interest | $\mathbf{4 , 1 0 1}$ | $\mathbf{4 7 , 4 8 2}$ | $\mathbf{8 2 , 7 8 5}$ | $\mathbf{1 3 5 , 3 1 6}$ | $\mathbf{1 8 8 , 1 5 7}$ | $\mathbf{2 2 0 , 5 3 1}$ |
| Total liabilities and equity | 414 | 5,050 | 7,411 | 18,758 | 12,145 | 13,868 |
| Cash | 2,264 | 12,013 | 30,379 | 32,162 | 35,013 | 48,256 |
| Current assets (excl cash) | 409 | $\mathbf{2 4 , 3 9 0}$ | 38,029 | 83,590 | 140,195 | 157,603 |
| Total fixed assets | 1,015 | 6,029 | 6,966 | 804 | 803 | 803 |
| Investments | - | - | - | 1 | $\mathbf{1}$ |  |
| Deferred Expenditure | $\mathbf{4 , 1 0 1}$ | $\mathbf{4 7 , 4 8 2}$ | $\mathbf{8 2 , 7 8 5}$ | $\mathbf{1 3 5 , 3 1 6}$ | $\mathbf{1 8 8 , 1 5 7}$ | $\mathbf{2 2 0 , 5 3 1}$ |
| Total assets |  |  |  |  |  |  |

## Free cash flow (Rs mn)

| Operating cash flow, excl. working capital | 120 | 3,739 | 5,632 | 5,930 | 9,482 | 19,024 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Working capital | $(230)$ | 95 | $(2,752)$ | $(285)$ | $(910)$ | $(7,666)$ |
| Capital expenditure | $(211)$ | $(24,637)$ | $(14,415)$ | $(46,681)$ | $(58,238)$ | $(23,340)$ |
| Investments | $(419)$ | $(5,014)$ | $(936)$ | 6,161 | 1 | - |
| Free cash flow | $\mathbf{( 7 4 0 )}$ | $\mathbf{( 2 5 , 8 1 7 )}$ | $\mathbf{( 1 2 , 4 7 2 )}$ | $\mathbf{( 3 4 , 8 7 6 )}$ | $\mathbf{( 4 9 , 6 6 5 )}$ | $\mathbf{( 1 1 , 9 8 2 )}$ |

Source: Kotak Institutional Equities estimates

| SOTP value of Rs/share |  |  | Est. CoD | $\frac{\text { Equity value }}{(\text { Rs } \mathrm{mn})}$ | Equity Inv. |  | Attributable value |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Capacity (MW) |  |  |  |  |  |  |  |  |
|  | Gross | Attributable |  |  | (Rs mn) | P/BV (X) | (\%) | (Rs mn) | (Rs/share) |
| Operating power plants |  |  |  |  |  |  |  |  |  |
| Lanco Kondapalli | 368 | 217 |  | 7,401 | 3,400 | 2.2 | 59 | 4,366 |  |
| Aban Power | 120 | 61 |  | 2,155 | 1,318 | 1.6 | 51 | 1,100 |  |
| Lanco Electric Utility (Power trading) |  |  |  | 327 | 212 | 1.5 | 100 | 327 |  |
| Power plants under construction |  |  |  |  |  |  |  |  |  |
| Lanco Amarkantak | 600 | 456 | Jun-09/Jan-10 | 10,071 | 5,598 | 1.8 | 76 | 7,654 |  |
| Lanco Green | 70 | 63 | Mar-10 | 1,126 | 840 | 1.3 | 90 | 1,014 |  |
| Vamshi Hydro | 10 | 9 | Mar-09 | 166 | 153 | 1.1 | 91 | 152 |  |
| Vamshi Industrial | 10 | 9 | Jul-09 | 193 | 153 | 1.3 | 91 | 175 |  |
| Nagarjuna Power | 1,200 | 1,200 | Apr-10/Sep-10 | 13,917 | 9,600 | 1.4 | 100 | 13,917 |  |
| Lanco Energy - Teesta VI | 500 | 370 | Sep-12 | 6,963 | 5,900 | 1.2 | 74 | 5,153 |  |
| Anpara 'C' | 1,200 | 1,200 | Mar-11/Jun-11 | 10,067 | 8,800 | 1.1 | 100 | 10,067 |  |
| Lanco Kondapalli extn. (366 MW) | 366 | 216 | Dec-09 |  |  |  | 59 |  |  |
| Power projects being sold |  |  |  |  |  |  |  |  |  |
| Clarion Power | 12 | 12 |  |  |  |  | 98 | 345 |  |
| Rithwik Power | 6 | 6 |  |  |  |  | 94 | 152 |  |
| Sub total | 4,444 | 3,801 |  | 52,387 | 35,974 | 1.5 |  | 44,420 | 200 |
| Net equity funding requirement |  |  |  |  |  |  |  | $(13,576)$ | (61) |
| Power (A) |  |  |  |  |  |  |  | 30,845 | 139 |
| Construction (B) |  |  |  |  |  |  |  | 18,407 | 83 |
| Property development (C) |  |  |  |  |  |  |  | 5,117 | 23 |
| Road projects (D) |  |  |  |  |  |  |  | 1,006 | 5 |
| Carbon credits (E) |  |  |  |  |  |  |  | 1,702 | 8 |
| Grand total ( $A+B+C+D+E)$ |  |  |  |  |  |  |  | 57,077 | 257 |

[^1]
## Lanco largerly funded for the set of power projects

Cashflow position of Lanco's power portfolio (Rs mn)

|  | 2009E | 2010E | 2011E | 2012E | 2013E |
| :---: | :---: | :---: | :---: | :---: | :---: |
| FCFE-outflows |  |  |  |  |  |
| Lanco Amarkantak I | 734 |  |  |  |  |
| Lanco Amarkantak II | 734 | 188 |  |  |  |
| Lanco Green | 288 | 190 |  |  |  |
| Vamshi Hydro | 62 |  |  |  |  |
| Vamshi Industrial | 14 | 32 |  |  |  |
| Nagarjuna Power | 79 | 5600 | 1800 |  |  |
| Lanco Energy - Teesta VI | 699 | 1564 | 877 | 877 | 871 |
| Lanco Hydro (Uttaranchal) | 40 | 480 | 526 | 619 |  |
| Anpara C | 1350 | 4288 | 2184 |  |  |
| Projects under construction | 4000 | 12342 | 5386 | 1496 | 871 |
|  |  |  |  |  |  |
| FCFE-inflows |  |  |  |  |  |
| Lanco Kondapalli | 242 | 831 | 976 | 1,029 | 598 |
| Aban Power | 192 | 190 | 179 | 174 | 166 |
| Clarion Power | 112 | 70 | 85 | 100 | 137 |
| Rithwik Power | 35 | 39 | 48 | 59 | 54 |
| Projects under operation | 581 | 1,131 | 1,288 | 1,362 | 955 |
| Lanco Amarkantak I | - | 479 | 41 | 385 | 392 |
| Lanco Amarkantak II |  | 220 | 316 | 383 | 388 |
| Lanco Green |  | 17 | 82 | 89 | 96 |
| Vamshi Hydro |  | 29 | (26) | (20) | (15) |
| Vamshi Industrial |  |  | 24 | (32) | (27) |
| Nagarjuna Power |  |  | 1,766 | 1,547 | 1,970 |
| Anpara C |  |  | 433 | 1,947 | 1,781 |
| Lanco Hydro Energy - Uttaranchal |  |  |  | 43 | 153 |
| Teesta |  |  |  |  | 593 |
| Projects under construction | - | 745 | 2,637 | 4,342 | 5,331 |
| Lanco Kondapalli extn. | - | 646 | 1,547 | 1,110 | 447 |
| FCFE from power | 581 | 1,876 | 3,924 | 5,704 | 6,286 |
|  |  |  |  |  |  |
| Net FCFE | $(3,419)$ | $(10,466)$ | $(1,462)$ | 4,208 | 5,415 |
|  |  |  |  |  |  |
| Existing cash + cumulative FCFE | 2,296 | $(8,170)$ | $(9,631)$ | $(5,424)$ | (8) |

Source: Kotak Institutional Equities estimates
Kotak Institutional Equities: Valuation Summary of Key Indian Companies

|  | $\begin{aligned} & \text { 3-Mar-09 } \\ & \hline \text { Price(Rs) } \end{aligned}$ | Rating | mkt cap. |  | $\begin{gathered} \text { ors } \\ \text { shares } \\ (m n) \end{gathered}$ | EPS (Rs) |  |  | EPS growth (\%) |  |  | PER ( x ) |  |  | EV/EBitda ( X ) |  |  | Price/BV (x) |  |  | Dividend yield (\%) |  |  | RoE (\%) |  |  | Target <br> price Upside |  | $\begin{aligned} & \text { ADVT- } \\ & \text { 3mo } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Bajj Auto | 486 | Reduce | 70,338 | 1,353 | 145 | 59.3 | 62.1 | 67.9 | (53.4) | 4.7 | 9.3 | 8.2 | 7.8 | 7.2 | 5.9 | 5.8 | 5.0 | 4.4 | 3.6 | 2.9 | 4.1 | 4.1 | 4.1 | 21.0 | 40.2 | 36.4 | 495 | 1.8 | 1.3 |
| Hero Honda | 901 | ADD | 179,870 | 3,461 | 200 | 48.5 | 62.6 | 79.1 | 12.8 | 29.1 | 26.4 | 18.6 | 14.4 | 11.4 | 11.7 | 9.5 | 7.8 | 5.8 | 4.6 | 3.6 | 2.1 | 2.2 | 2.2 | 34.0 | 35.9 | 35.7 | 950 | 5.5 | 8.4 |
| Mahindra \& Mahindra | 311 | ADD | 80,192 | 1,543 | 258 | 38.1 | 18.6 | 31.2 | (2.0) | (51.2) | 67.9 | 8.2 | 16.7 | 10.0 | 6.4 | 11.5 | 7.7 | 1.8 | 1.6 | 1.3 | 3.5 | 3.0 | 3.1 | 27.8 | 10.8 | 15.1 | 330 | 6.2 | 5.4 |
| Maruti Suzuki | 671 | ADD | 193,991 | 3,733 | 289 | 59.9 | 47.4 | 56.1 | 10.8 | (20.8) | 18.3 | 11.2 | 14.2 | 12.0 | 6.4 | 7.7 | 6.4 | 2.3 | 2.0 | 1.7 | 0.7 | 0.7 | 0.7 | 22.2 | 14.9 | 15.3 | 715 | 6.5 | 17.7 |
| Tata Motors | 142 | SELL | 78,930 | 1,519 | 556 | 36.5 | 18.5 | 19.0 | (22.4) | (49.2) | 2.7 | 3.9 | 7.7 | 7.5 | 3.4 | 8.3 | 6.2 | 0.9 | 0.5 | 0.5 | 7.3 | - | - | 24.7 | 9.1 | 7.3 | 120 | (15.4) | 8.8 |
| Automobiles |  | Cautious | 603,321 | 11,609 |  |  |  |  | (0.8) | (23.0) | 20.2 | 9.2 | 12.0 | 10.0 | 6.1 | 8.3 | 6.6 | 2.3 | 1.8 | 1.5 | 2.8 | 1.8 | 1.8 | 24.6 | 14.7 | 15.2 |  |  |  |
| Banks/Financial Institutions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Andhra Bank | 41 | ADD | 19,861 | 382 | 485 | 11.9 | 12.4 | 10.8 | 7.0 | 4.9 | (12.9) | 3.5 | 3.3 | 3.8 | - | - | - | 0.6 | 0.6 | 0.6 | 9.8 | 7.6 | 6.6 | 18.0 | 17.4 | 13.6 | 75 | 83.2 | 0.3 |
| Axis Bank | 325 | ADD | 116,220 | 2,236 | 358 | 32.2 | 46.8 | 53.1 | 37.7 | 45.3 | 13.3 | 10.1 | 6.9 | 6.1 | - | - | - | 1.4 | 1.2 | 1.1 | 1.8 | 2.7 | 3.1 | 17.6 | 17.8 | 17.6 | 750 | 130.8 | 30.0 |
| Bank of Baroda | 208 | ADD | 75,920 | 1,461 | 366 | 39.3 | 52.0 | 50.5 | 39.8 | 32.4 | (2.9) | 5.3 | 4.0 | 4.1 | - | - | - | 0.9 | 0.7 | 0.7 | 3.9 | 5.1 | 5.0 | 14.6 | 16.3 | 14.2 | 330 | 58.9 | 5.5 |
| Bank of India | 210 | ADD | 110,574 | 2,128 | 526 | 40.6 | 54.1 | 49.9 | 76.6 | 33.1 | (7.7) | 5.2 | 3.9 | 4.2 | - | - | - | 1.4 | 1.1 | 1.0 | 1.9 | 2.7 | 2.5 | 27.6 | 28.2 | 21.1 | 330 | 57.0 | 10.6 |
| Canara Bank | 157 | Reduce | 64,411 | 1,239 | 410 | 38.2 | 45.8 | 38.2 | 10.1 | 19.9 | (16.6) | 4.1 | 3.4 | 4.1 | - | - | - | 0.9 | 0.8 | 0.8 | 5.1 | 3.8 | 3.8 | 15.0 | 16.7 | 12.4 | 220 | 40.0 | 4.3 |
| Corporation Bank | 163 | BUY | 23,388 | 450 | 143 | 51.3 | 62.3 | 55.8 | 37.2 | 21.6 | (10.4) | 3.2 | 2.6 | 2.9 | - | - | - | 0.6 | 0.5 | 0.4 | 6.4 | 7.8 | 7.0 | 18.4 | 19.6 | 15.4 | 310 | 90.1 | 0.5 |
| Federal Bank | 118 | BUY | 20,190 | 389 | 171 | 34.4 | 31.7 | 31.6 | 0.5 | (7.7) | (0.3) | 3.4 | 3.7 | 3.7 | - | - | - | 0.5 | 0.5 | 0.4 | 3.4 | 5.0 | 5.0 | 13.6 | 13.1 | 11.8 | 280 | 137.2 | 1.1 |
| Future Capital Holdings | 111 | BUY | 7,018 | 135 | 63 | (4.5) | 4.5 | 28.8 | (689.8) | (198.6) | 546.1 | (24.6) | 24.9 | 3.9 | - | - | - | 1.0 | 0.9 | 0.7 | - | - | - | (6.7) | 3.8 | 21.4 | 440 | 296.4 | 0.4 |
| HDFC | 1,201 | Reduce | 344,809 | 6,635 | 287 | 85.8 | 75.0 | 85.4 | 38.2 | (12.6) | 14.0 | 14.0 | 16.0 | 14.1 | - | - | - | 2.9 | 2.5 | 2.2 | 2.1 | 1.9 | 2.1 | 27.8 | 16.7 | 16.8 | 1,550 | 29.0 | 55.8 |
| HDFC Bank | 832 | BuY | 351,963 | 6,772 | 423 | 46.0 | 53.5 | 66.9 | 28.7 | 16.4 | 24.9 | 18.1 | 15.5 | 12.4 | - | - | - | 3.1 | 2.4 | 2.1 | 0.9 | 1.2 | 1.3 | 17.7 | 17.3 | 17.8 | 1,350 | 62.4 | 33.9 |
| ICICI Bank | 296 | ADD | 328,908 | 6,329 | 1,113 | 39.9 | 34.3 | 32.8 | 15.4 | (14.0) | (4.5) | 7.4 | 8.6 | 9.0 | - | - | - | 0.7 | 0.7 | 0.6 | 3.7 | 3.5 | 3.1 | 11.7 | 8.0 | 7.3 | 465 | 57.3 | 98.8 |
| IDFC | 50 | ADD | 65,039 | 1,251 | 1,294 | 5.7 | 6.0 | 6.3 | 3.0 | 5.3 | 5.9 | 8.8 | 8.4 | 7.9 | - | - | - | 1.2 | 1.1 | 1.0 | 2.4 | 2.1 | 2.2 | 17.6 | 13.2 | 12.7 | 75 | 49.3 | 12.2 |
| India Infoline | 44 | ADD | 12,616 | 243 | 287 | 5.6 | 4.9 | 4.3 | 85.6 | (12.0) | (12.5) | 7.8 | 8.9 | 10.2 | - | - | - | 1.0 | 1.0 | 1.0 | 2.7 | 6.4 | 5.7 | 20.7 | 11.5 | 9.8 | 60 | 36.7 | 3.6 |
| Indian Bank | 81 | BUY | 34,639 | 667 | 430 | 22.5 | 27.4 | 28.0 | 33.9 | 21.4 | 2.4 | 3.6 | 2.9 | 2.9 | - | - | - | 0.8 | 0.6 | 0.6 | 3.7 | 4.3 | 4.4 | 23.4 | 22.1 | 19.1 | 195 | 141.9 | 1.1 |
| Indian Overseas Bank | 43 | BUY | 23,399 | 450 | 545 | 22.1 | 26.5 | 21.7 | 19.2 | 20.1 | (18.1) | 1.9 | 1.6 | 2.0 | - | - | - | 0.5 | 0.4 | 0.3 | 8.7 | 9.6 | 8.7 | 27.2 | 26.4 | 18.0 | 120 | 179.4 | 1.1 |
| J\&k Bank | 224 | ADD | 10,860 | 209 | 48 | 74.2 | 82.7 | 72.3 | 31.2 | 11.4 | (12.6) | 3.0 | 2.7 | 3.1 | - | - | - | 0.5 | 0.5 | 0.5 | 6.9 | 7.7 | 6.7 | 16.8 | 16.5 | 12.9 | 480 | 114.3 | 0.1 |
| LC Housing Finance | 196 | buy | 16,681 | 321 | 85 | 45.5 | 58.1 | 58.5 | 38.7 | 27.6 | 0.8 | 4.3 | 3.4 | 3.4 | - | - | - | 0.9 | 0.8 | 0.7 | 5.1 | 6.5 | 6.6 | - | - | - | 330 | 68.2 | 5.1 |
| Mahindra \& Mahindra Financial | 190 | SELL | 18,097 | 348 | 95 | 20.8 | 18.5 | 22.6 | 32.6 | (11.2) | 22.0 | 9.1 | 10.3 | 8.4 | - | - | - | 1.5 | 1.3 | 1.1 | 2.4 | 2.4 | 3.0 | 16.9 | 12.8 | 14.2 | 190 | 0.1 | 0.2 |
| Oriental Bank of Commerce | 109 | ADD | 27,234 | 524 | 251 | 23.9 | 36.5 | 27.3 | (27.6) | 52.7 | (25.0) | 4.6 | 3.0 | 4.0 | - | - | - | 0.6 | 0.4 | 0.4 | 4.3 | 6.7 | 5.0 | 6.2 | 13.8 | 8.9 | 200 | 84.0 | 2.9 |
| PFC | 137 | ADD | 156,957 | 3,020 | 1,148 | 11.4 | 12.2 | 15.8 | 2.4 | 7.3 | 29.7 | 12.0 | 11.2 | 8.6 | - | - | - | 1.6 | 1.4 | 1.3 | 2.6 | 2.8 | 3.5 | 13.5 | 13.6 | 15.5 | 145 | 6.0 | 1.6 |
| Punjab National Bank | 312 | BUY | 98,485 | 1,895 | 315 | 65.0 | 91.6 | 89.9 | 33.0 | 40.9 | (1.8) | 4.8 | 3.4 | 3.5 | - | - | - | 1.0 | 0.9 | 0.8 | 4.2 | 5.9 | 5.8 | 18.0 | 21.7 | 18.5 | 650 | 108.1 | 10.4 |
| Shriram Transport | 185 | REDUCE | 37,549 | 723 | 203 | 19.2 | 28.6 | 27.0 | 85.7 | 49.0 | (5.6) | 9.6 | 6.5 | 6.8 | - | - | - | 2.1 | 1.8 | 1.5 | 2.7 | 4.6 | 4.6 | 26.9 | 28.8 | 23.6 | 215 | 16.3 | 1.4 |
| SREI | 27 | ADD | 3,175 | 61 | 116 | 11.4 | 7.3 | 6.9 | 57.4 | (36.2) | (5.7) | 2.4 | 3.7 | 4.0 | - | - | - | 0.5 | 0.3 | 0.3 | 4.4 | 8.4 | 10.3 | 23.1 | 13.1 | 11.5 | 50 | 83.2 | 0.7 |
| State Bank of India | 974 | BUY | 615,273 | 11,839 | 631 | 106.6 | 135.3 | 125.5 | 23.5 | 27.0 | (7.3) | 9.1 | 7.2 | 7.8 | - | - | - | 1.5 | 1.3 | 1.2 | 2.2 | 2.2 | 2.3 | 16.8 | 16.3 | 13.4 | 1.600 | 64.2 | 89.0 |
| Union Bank | 125 | BUY | 63,089 | 1,214 | 505 | 27.5 | 34.6 | 33.3 | 64.0 | 25.9 | (3.6) | 4.5 | 3.6 | 3.7 | - | - | - | 0.9 | 0.7 | 0.6 | 3.2 | 4.2 | 4.0 | 26.8 | 27.5 | 21.7 | 220 | 76.1 | 3.6 |
| Banks/Financial Institutions |  | Attractive | 2,646,355 | 50,921 |  |  |  |  | 37.4 | 22.0 | (1.2) | 8.2 | 6.7 | 6.8 | - | - | - | 1.3 | 1.1 | 1.0 | 2.7 | 2.9 | 3.0 | 15.3 | 16.2 | 14.9 |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ACC | 531 | REDUCE | 100,083 | 1,926 | 189 | 64.1 | 56.0 | 44.4 | 13.0 | (12.5) | (20.8) | 8.3 | 9.5 | 12.0 | 4.2 | 4.0 | 5.5 | 2.2 | 1.9 | 1.8 | 4.4 | 4.4 | 4.4 | 33.3 | 25.6 | 17.4 | 550 | 3.7 | 6.7 |
| Ambuia Cements | 66 | Reduce | 99,716 | 1,919 | 1.522 | 7.6 | 7.6 | 5.8 | (11.2) | 0.2 | (23.7) | 8.7 | 8.6 | 11.3 | 4.4 | 4.7 | 5.4 | 2.0 | 1.6 | 1.5 | 4.0 | 4.6 | 2.9 | 26.6 | 20.8 | 14.1 | 60 | (8.4) | 2.8 |
| Grasim Industries | 1,363 | ADD | 125,001 | 2,405 | 92 | 284.6 | 221.6 | 171.9 | 32.6 | (22.1) | (22.4) | 4.8 | 6.2 | 7.9 | 3.3 | 3.9 | 4.1 | 1.4 | 1.2 | 1.0 | 2.3 | 2.4 | 2.4 | 33.1 | 20.3 | 13.8 | 1,400 | 2.7 | 7.9 |
| India Cements | 100 | ADD | 28,215 | 543 | 282 | 24.5 | 22.7 | 19.8 | n/a | (7.3) | (12.8) | 4.1 | 4.4 | 5.1 | 3.7 | 3.4 | 3.6 | 0.8 | 0.7 | 0.7 | 1.8 | 2.1 | 2.1 | 25.8 | 15.7 | 14.7 | 130 | 29.9 | 2.5 |
| Shree Cement | 567 | BUY | 19,753 | 380 | 35 | 90.2 | 129.9 | 72.5 | 99.5 | 44.0 | (44.2) | 6.3 | 4.4 | 7.8 | 2.6 | 2.6 | 3.2 | 3.0 | 1.9 | 1.5 | 1.4 | 1.4 | 1.4 | 56.9 | 53.2 | 21.7 | 850 | 49.9 | 0.2 |
| UltraTech Cement | 458 | buy | 57,363 | 1,104 | 125 | 81.4 | 70.9 | 54.2 | 28.5 | (12.9) | (23.5) | 5.6 | 6.5 | 8.4 | 4.0 | 4.3 | 5.0 | 1.8 | 1.4 | 1.2 | 1.7 | 1.8 | 1.8 | 45.2 | 29.5 | 17.9 | 525 | 14.6 | 1.1 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Radico Khaitan | 57 | REDUCE | 5,845 | 112 | 102 | 2.2 | 2.6 | 3.3 | (41.4) | 15.0 | 26.3 | 25.4 | 22.1 | 17.5 | 10.4 | 10.7 | 9.1 | 2.3 | 2.1 | 1.9 | 1.0 | - | - | 11.7 | 10.0 | 11.4 | 65 | 13.9 | 0.4 |
| United Breweries | 81 | Reduce | 19,408 | 373 | 240 | 2.1 | 1.9 | 2.4 | (2.2) | (11.4) | 31.0 | 38.4 | 43.3 | 33.1 | 12.3 | 9.6 | 7.4 | 3.2 | 1.8 | 1.7 | - | - | - | 8.0 | 3.6 | 5.4 | 85 | 5.1 | 0.3 |
| United Spirits | 582 | BuY | 54,802 | 1,054 | 94 | 28.9 | 32.7 | 48.0 | (52.0) | 13.2 | 46.9 | 20.1 | 17.8 | 12.1 | 10.0 | 9.8 | 8.4 | 2.4 | 2.4 | 1.8 | 0.3 | 0.3 | 0.4 | 14.0 | 13.5 | 16.8 | 900 | 54.7 | 42.2 |
| Consumer (Discretionary) |  | Neutral | 80,056 | 1,540 |  |  |  |  | (3.6) | 15.4 | 40.5 | 23.5 | 20.3 | 14.5 | 10.4 | 9.8 | 8.2 | 2.6 | 2.0 | 1.8 | 0.3 | 0.2 | 0.3 | 10.9 | 9.9 | 12.3 |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Asian Paints | 742 | Reduce | 71,201 | 1,370 | 96 | 39.3 | 35.7 | 44.3 | 40.4 | (9.2) | 24.3 | 18.9 | 20.8 | 16.7 | 11.4 | 12.4 | 9.6 | 7.4 | 6.4 | 5.4 | 2.3 | 2.4 | 2.7 | 45.0 | 34.2 | 36.2 | 800 | 7.8 | 0.9 |
| Colgate-Palmolive (India) | 450 | ADD | 61,156 | 1,177 | 136 | 17.1 | 20.4 | 23.5 | 16.5 | 19.4 | 15.5 | 26.4 | 22.1 | 19.1 | 21.9 | 19.3 | 16.0 | 33.4 | 36.3 | 40.2 | 2.9 | 4.1 | 4.7 | 100.1 | 157.8 | 200.3 | 490 | 9.0 | 1.0 |
| Glaxosmithkline Consumer (a) | 612 | ADD | 25,740 | 495 | 42 | 38.7 | 44.8 | 50.4 | 26.9 | 15.8 | 12.6 | 15.8 | 13.7 | 12.1 | 8.1 | 7.4 | 6.3 | 3.9 | 3.3 | 2.8 | 2.0 | 2.4 | 2.7 | 27.4 | 26.7 | 25.6 | 700 | 14.4 | 0.1 |
| Godrej Consumer Products | 126 | ADD | 32,573 | 627 | 258 | 7.1 | 6.7 | 8.7 | 18.7 | (5.5) | 31.2 | 17.9 | 18.9 | 14.4 | 15.5 | 16.8 | 11.7 | 18.3 | 4.9 | 4.3 | 2.8 | 3.2 | 3.2 | 109.6 | 42.1 | 43.1 | 160 | 26.8 | 0.2 |
| Hindustan Unilever | 242 | Reduce | 526,667 | 10,134 | 2,179 | 8.1 | 9.2 | 10.7 | 15.4 | 12.9 | 17.0 | 29.7 | 26.3 | 22.5 | 24.1 | 21.1 | 17.3 | 36.6 | 34.0 | 31.5 | 4.4 | 3.6 | 4.2 | 85.2 | 134.3 | 145.7 | 245 | 1.4 | 15.4 |
|  | 172 | ADD | 648,389 | 12,476 | 3,769 | 8.3 | 8.7 | 9.8 | 15.4 | 4.6 | 12.8 | 20.8 | 19.9 | 17.6 | 13.2 | 12.2 | 10.8 | 5.1 | 4.6 | 4.0 | 2.0 | 2.2 | 2.3 | 27.7 | 25.4 | 25.2 | 200 | 16.2 | 15.2 |
| Jyothy Laboratories | 56 | ADD | 4,071 | 78 | 73 | 6.5 | 7.2 | 10.6 | (8.6) | 10.2 | 47.3 | 8.6 | 7.8 | 5.3 | 4.9 | 4.4 | 2.9 | 1.2 | 1.0 | 0.9 | 4.1 | 4.2 | 5.2 | 13.5 | 13.0 | 16.5 | 127 | 126.4 |  |
| Nestle India (a) | 1,468 | ADD | 141,538 | 2,723 | 96 | 44.5 | 56.4 | 68.1 | 31.3 | 26.8 | 20.7 | 33.0 | 26.0 | 21.6 | 19.8 | 16.4 | 13.8 | 27.4 | 21.0 | 16.4 | 1.8 | 2.3 | 2.8 | 94.8 | 91.4 | 85.4 | 1.740 | 18.5 | 0.6 |
| Tata Tea | 551 | BuY | 34,052 | 655 | 62 | 54.2 | 60.1 | 67.7 | 3.9 | 10.9 | 12.7 | 10.2 | 9.2 | 8.1 | 4.6 | 4.9 | 3.8 | 0.8 | 0.7 | 0.7 | 6.4 | 3.1 | 3.5 | 11.9 | 10.3 | 10.8 | 940 | 70.7 | 1.2 |
| Consumer products |  | Cautious | 1,545,389 | 29,736 |  |  |  |  | 17.1 | 8.7 | 15.9 | 23.3 | 21.4 | 18.5 | 15.3 | 14.2 | 12.1 | 7.2 | 6.3 | 5.6 | 3.0 | 2.8 | 3.2 | 31.0 | 29.6 | 30.5 |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Consolidated Construction Co. | 116 | ADD | 4,294 | 83 | 37 | 24.0 | 22.3 | 27.2 | 67.6 | (7.4) | 22.1 | 4.8 | 5.2 | 4.3 | 3.4 | 3.6 | 3.1 | 0.9 | 0.8 | 0.7 | 2.2 | 2.8 | 3.4 | 27.7 | 16.8 | 17.8 | 190 | 63.5 | 0.0 |
| VRCL | 104 | BUY | 14,097 | 271 | 135 | 15.5 | 14.9 | 16.1 | 27.2 | (4.0) | 8.0 | 6.7 | 7.0 | 6.5 | 6.5 | 5.9 | 4.9 | 0.9 | 0.8 | 0.7 | 1.4 | 0.8 | 0.8 | 14.4 | 11.9 | 11.5 | 175 | 68.0 | 10.3 |
| Nagariuna Construction Co. | 40 | BuY | 9,141 | 176 | 229 | 7.2 | 7.3 | 8.8 | 14.5 | 2.5 | 19.7 | 5.6 | 5.4 | 4.5 | 4.4 | 4.9 | 4.4 | 0.6 | 1.1 | 0.5 | 2.8 | 3.4 | 4.0 | 12.6 | 10.3 | 11.3 | 100 | 150.6 | 2.4 |
| Puni Loyd | 70 | REDUCE | 22,674 | 436 | 323 | 10.0 | 9.6 | 16.4 | 323.5 | (4.0) | 71.5 | 7.0 |  |  | 4.6 | 6.0 | 3.7 | 0.8 | 0.7 | 0.6 | 0.5 | 0.6 | 1.0 | 16.8 | 10.8 | 16.3 | 105 | 49.8 | 20.8 |
| Sadbhav Engineering | 281 | BuY | 3,683 | 71 | 13 | 40.5 | 46.2 | 57.6 | 68.2 | 13.9 | 24.8 | 6.9 | 6.1 | 4.9 | 5.2 | 4.1 | 3.6 | 1.3 | 1.0 | 0.9 | 1.4 | 1.8 | 2.1 | 16.5 | 16.7 | 18.1 | 650 | 131.2 | 0.1 |
| Construction |  | tractiv | 53,889 | 1,37 |  |  |  |  | 94.7 | (1.7) | 37.3 | 6.5 | 6.6 | 4.8 | 4.9 | 5.5 | 4.0 | 0.8 | 0.7 | 0.6 | 1.3 | 1.4 | 1.7 | 12.5 | 11.1 | 13.4 |  |  |  |

Kotak Institutional Equities: Valuation Summary of Key Indian Companies










テ




2009E 2010 E

| \#\#\#\# |
| ---: |
| 9.2 |
| 30.8 |



- वَ



































荡








$\square$







-
of Key Indian Companies











Kotak Institutional Equities: Valuation Summary of Key Indian Companies


©



응 1 m









®iñinin











$\stackrel{m}{\infty} \underset{\sim}{\infty} \underset{\sim}{\infty}$

 응 숭 N



2009 E 2010 E







$\stackrel{\circ}{\mathrm{m}} \underset{\sim}{\circ}$



会灾



※.



Note:
(1) For banks we have used adiusted book values.
(2) 2000 means calendar year 2070 similiry for 2009 and 2010 for these particular companies.
(3) EV/Sales \& EV/EBTIDA for KS universe excludes Banking Sector.
(4) Rupee-US Dollar exchange rate (RSSUSS)= 51.97
Source: Company, Bloomberg, Kotak Institutional Equities estimates
"Each of the analysts named below hereby certifies that, with respect to each subject company and its securities for which the analyst is responsible in this report, (1) all of the views expressed in this report accurately reflect his or her personal views about the subject companies and securities, and (2) no part of his or her compensation was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed in this report: Rahul Jain, Augustya Somani, Aman Batra. "

Kotak Institutional Equities Research coverage universe
Distribution of ratings/investment banking relationships


Percentage of companies covered by Kotak Institutional Equities, within the specified category.

Percentage of companies within each category for which Kotak Institutional Equities and or its affiliates has provided investment banking services within the previous 12 months.

* The above categories are defined as follows: Buy $=$ We expect this stock to outperform the BSE Sensex by 10\% over the next 12 months; Add = We expect this stock to outperform the BSE Sensex by $0-10 \%$ over the next 12 months; Reduce $=$ We expect this stock to underperform the BSE Sensex by $0-10 \%$ over the next 12 months; Sell = We expect this stock to underperform the BSE Sensex by more then $10 \%$ over the next 12 months. These ratings are used illustratively to comply with applicable regulations. As of 31/12/2008 Kotak Institutional Equities Investment Research had investment ratings on 142 equity securities.

Source: Kotak Institutional Equities

## Ratings and other definitions/identifiers

Rating system
Definitions of ratings
BUY. We expect this stock to outperform the BSE Sensex by $10 \%$ over the next 12 months.
ADD. We expect this stock to outperform the BSE Sensex by $0-10 \%$ over the next 12 months.
REDUCE: We expect this stock to underperform the BSE Sensex by $0-10 \%$ over the next 12 months.
SELL: We expect this stock to underperform the BSE Sensexby more than $10 \%$ over the next 12 months.

Our target price are also on 12-month horizon basis.
Other definitions
Coverage view. The coverage view represents each analyst's overall fundamental outlook on the Sector. The coverage view will consist of one of the following designations: Attractive (A), Neutral (N), Cautious (C).

Other ratings/identifiers
NR = Not Rated. The investment rating and target price, if any, have been suspended temporarily. Such suspension is in compliance with applicable regulation(s) and/or Kotak Securities policies in circumstances when Kotak Securities or its affiliates is acting in an advisory capacity in a merger or strategic transaction involving this company and in certain other circumstances.
CS = Coverage Suspended. Kotak Securities has suspended coverage of this company.
NC = Not Covered. Kotak Securities does not cover this company.
RS = Rating Suspended. Kotak Securities Research has suspended the investment rating and price target, if any, for this stock, because there is not a sufficient fundamental basis for determining an investment rating or target. The previous investment rating and price target, if any, are no longer in effect for this stock and should not be relied upon. NA = Not Available or Not Applicable. The information is not available for display or is not applicable.
$\mathbf{N M}=$ Not Meaningful. The information is not meaningful and is therefore excluded.

## Corporate Office <br> Kotak Securities Ltd.

Bakhtawar, 1st Floor
229, Nariman Point
Mumbai 400 021, India
Tel: +91-22-6634-1100

## Overseas Offices

## Kotak Mahindra (UK) Ltd.

6th Floor, Portsoken House
155-157 The Minories
London EC 3N 1 LS
Tel: +44-20-7977-6900 / 6940

## Kotak Mahindra Inc.

50 Main Street, Suite No. 310
Westchester Financial Centre
White Plains, New York 10606
Tel: +1-914-997-6120

Copyright 2009 Kotak Institutional Equities (Kotak Securities Limited). All rights reserved.
Kotak Securities Limited and its affiliates are a full-service, integrated investment banking, investment management, brokerage and financing group. We along with our affiliates are leading underwriter of securities and participants in virtually all securities trading markets in India. We and our affiliates have investment banking and other business relationships with a significant percentage of the companies covered by our Investment Research Department. Our research professionals provide important input into our investment banking and other business selection processes. Investors should assume that Kotak Securities Limited and/or its affiliates are seeking or will seek investment banking or other business from the company or companies that are the subject of this material and that the research professionals who were involved in preparing this material may participate in the solicitation of such business. Our research professionals are paid in part based on the profitability of Kotak Securities Limited, which include earnings from investment banking and other business. Kotak Securities Limited generally prohibits its analysts, persons reporting to analysts, and members of their households from maintaining a financial interest in the securities or derivatives of any companies that the analysts cover. Additionally, Kotak Securities Limited generally prohibits its analysts and persons reporting to analysts from serving as an officer, director, or advisory board member of any companies that the analysts cover. Our salespeople, traders, and other professionals may provide oral or written market commentary or trading strategies to our clients that reflect opinions that are contrary to the opinions expressed herein, and our proprietary trading and investing businesses may make investment decisions that are inconsistent with the recommendations expressed herein. In reviewing these materials, you should be aware that any or all of the foregoing, among other things, may give rise to real or potential conflicts of interest. Additionally, other important information regarding our relationships with the company or companies that are the subject of this material is provided herein.

This material should not be construed as an offer to sell or the solicitation of an offer to buy any security in any jurisdiction where such an offer or solicitation would be illegal. We are not soliciting any action based on this material. It is for the general information of clients of Kotak Securities Limited. It does not constitute a personal recommendation or take into account the particular investment objectives, financial situations, or needs of individual clients. Before acting on any advice or recommendation in this material, clients should consider whether it is suitable for their particular circumstances and, if necessary, seek professional advice. The price and value of the investments referred to in this material and the income from them may go down as well as up, and investors may realize losses on any investments. Past performance is not a guide for future performance, future returns are not guaranteed and a loss of original capital may occur. Kotak Securities Limited does not provide tax advise to its clients, and all investors are strongly advised to consult with their tax advisers regarding any potential investment.
Certain transactions -including those involving futures, options, and other derivatives as well as non-investment-grade securities - give rise to substantial risk and are not suitable for all investors. The material is based on information that we consider reliable, but we do not represent that it is accurate or complete, and it should not be relied on as such. Opinions expressed are our current opinions as of the date appearing on this material only. We endeavor to update on a reasonable basis the information discussed in this material, but regulatory, compliance, or other reasons may prevent us from doing so. We and our affiliates, officers, directors, and employees, including persons involved in the preparation or issuance of this material, may from time to time have "long" or "short" positions in, act as principal in, and buy or sell the securities or derivatives thereof of companies mentioned herein. For the purpose of calculating whether Kotak Securities Limited and its affiliates holds beneficially owns or controls, including the right to vote for directors, $1 \%$ of more of the equity shares of the subject issuer of a research report, the holdings does not include accounts managed by Kotak Mahindra Mutual Fund. Kotak Securities Limited and its non US affiliates may, to the extent permissible under applicable laws, have acted on or used this research to the extent that it relates to non US issuers, prior to or immediately following its publication. Foreign currency denominated securities are subject to fluctuations in exchange rates that could have an adverse effect on the value or price of or income derived from the investment. In addition, investors in securities such as ADRs, the value of which are influenced by foreign currencies affectively assume currency risk. In addition options involve risks and are not suitable for all investors. Please ensure that you have read and understood the current derivatives risk disclosure document before entering into any derivative transactions.
This report has not been prepared by Kotak Mahindra Inc. (KMInc). However KMInc has reviewed the report and, in so far as it includes current or historical information, it is believed to be reliable, although its accuracy and completeness cannot be guaranteed. Any reference to Kotak Securities Limited shall also be deemed to mean and include Kotak Mahindra Inc.

Kotak Securities Ltd.
Bakhtawar, 1st floor, 229 Nariman Point, Mumbai 400 021, India.


[^0]:    Source: LME, Kotak Institutional Equities.

[^1]:    Source: Kotak Institutional Equities estimates

