## Contents

## Updates

Hindustan Unilever: Value adjustments in key HPC categories is inevitable
Zee Entertainment Enterprises: Content producers versus union workerstrouble brewing in Hindi general entertainment

Vishal Retail: Tough times call for tough measures
Property: 2QFY09 results review; Balance sheet issues gaining prominence
Property: Real Estate Tracker, Signs of recovery

## News Roundup

## Corporate

- Larsen \& Toubro and Malaysia-based Scomi Engineering Bhd will together build the country's first monorail system in the city. The Rs2,460-crore order for a $19.54-\mathrm{km}$ stretch has been awarded to the consortium by the Mumbai Metropolitan Region Development Authority. (BS)
- Bharat Forge Ltd and Alstom Ltd will form two joint venture companies for manufacturing equipment for power sector. One of the two joint ventures will take up manufacturing of core turbines and generators. Alstom will hold a majority stake of 51 per cent in this company, while Bharat Forge will hold 49 per cent. The second joint venture will be engaged in manufacturing the auxiliary units of the power plants. In this company the equity holding structure would be reversed and Bharat Forge will hold majority 51 per cent stake, while Alstom will be the minority partner with 49 per cent holding. (BS)
- Andhra Pradesh government has decided to include Reliance Gas Corporation, a subsidiary of Reliance Industries Limited, as a consortium partner in Krishna Godavari Gas Network Limited (KGGNL), a Special Purpose Vehicle for development of natural gas netweork in the state. (ET)
- The erstwhile pesticides marketing company of the United Phosphorus group, Uniphos Enterprises Ltd plans to use gains from a share transfer last week to start a real estate business, retire its debt or pay dividends. (Mint)
- Jet Airways has said that it has forged a frequent-flyer partnership with the United Airlines of the US to boost connectivity on the busy India-US sector. Under the arrangement, frequent fliers of both airlines would be able to earn and redeem points on the entire global network of the United Airlines, which operates over 3,200 flights a day to more than 200 US domestic and international destinations from its five hubs in the US. (Mint)

|  | Change, $\%$ |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| India | 10-Nov | 1-day | 1-mo | 3-mo |
| Sensex | 10,536 | 5.7 | 0.1 | $(30.5)$ |
| Nifty | 3,148 | 5.9 | $(4.0)$ | $(30.5)$ |
| Global/Regional indices |  |  |  |  |
| Dow Jones | 8,944 | 2.9 | 5.8 | $(23.8)$ |
| FTSE | 4,520 | 3.6 | 15.0 | $(17.7)$ |
| Nikkie | 9,081 | 5.8 | 9.7 | $(31.0)$ |
| Hang Seng | 14,745 | 3.5 | $(0.4)$ | $(32.6)$ |
| KOSPI | 1,152 | 1.6 | $(7.2)$ | $(26.5)$ |
| Value traded - India |  |  |  |  |
|  |  |  | Moving avg, Rs bn |  |
|  | $10-$ Nov |  | $1-\mathrm{mo}$ | 3-mo |
| Cash (NSE+BSE) | 126.6 |  | 145.0 | 156.9 |
| Derivatives (NSE) | 369.6 |  | 597.7 | 499 |
| Deri. open interest | 517.1 |  | 696 | 718 |

Forex/money market

|  | Change, basis points |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 10-Nov | 1-day | 1-mo | 3-mo |
| Rs/US \$ | 47.3 | $(47)$ | $(113)$ | 516 |
| 6mo fwd prem, \% | 0.7 | $(25)$ | 71 | 24 |
| 10yr govt bond, \% | 7.7 | - | $(36)$ | $(139)$ |

Commodity market

|  | Change, \% |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | :---: |
|  | 10-Nov | 1-day | 1-mo | 3-mo |  |
| Gold (US $\$ / O Z)$ | 752.0 | 2.1 | $(11.5)$ | $(12.2)$ |  |
| Silver (US $\$ / O Z)$ | 10.4 | 3.0 | 2.8 | $(32.4)$ |  |
| Crude (US $\$ / \mathrm{BBL})$ | 59.5 | 4.3 | $(22.0)$ | $(47.1)$ |  |

Net investment (US\$mn)

|  | 6-Nov | MTD | CYTD |
| :--- | ---: | ---: | ---: |
| Flls | $(103)$ | 147 | $(12,610)$ |
| MFs | $(25)$ | $(160)$ | 3,396 |

Top movers -3mo basis

|  | Change, \% |  |  |  |  |
| :--- | :---: | :---: | :---: | ---: | ---: |
| Best performers | 10-Nov | 1-day | 1-mo | 3-mo |  |
| Bank Of Baroda | 298 | 2.1 | 7.1 | 4.0 |  |
| Hindustan Unilever | 252 | 0.7 | 13.4 | 3.9 |  |
| Bharat Petroleum C | 320 | $(3.2)$ | $(5.7)$ | 1.2 |  |
| Punjab National Bar | 502 | 1.3 | 9.1 | 0.5 |  |
| Financial Techn (Ind | - | - | - | - |  |
| Worst performers |  |  |  |  |  |
| Housing Developme | 127 | 8.4 | 37.7 | $(67.2)$ |  |
| Bajaj Finserv Ltd | 133 | 4.1 | $(31.8)$ | $(74.2)$ |  |
| Suzlon Energy Limit | 69 | $(2.5)$ | $(26.1)$ | $(72.0)$ |  |
| Unitech Limited | 57 | 11.2 | $(31.8)$ | $(67.9)$ |  |
| Tata Steel Limited | 214 | 13.1 | $(25.4)$ | $(67.2)$ |  |

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| Consumer products |  |
| :--- | ---: |
| HLL.BO, Rs252 |  |
| Rating | REDUCE |
| Sector coverage view | Cautious |
| Target Price (Rs) | 245 |
| 52W High -Low (Rs) | $266-169$ |
| Market Cap (Rs bn) | 547.6 |


| Financials |  |  |  |
| :--- | ---: | ---: | ---: |
| December y/e | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8 E}$ | $\mathbf{2 0 0 9 E}$ |
| Sales (Rs bn) | 137.2 | 162.5 | 182.2 |
| Net Profit (Rs bn) | 17.7 | 19.8 | 23.4 |
| EPS (Rs) | 8.1 | 9.1 | 10.7 |
| EPS gth | 15.4 | 12.1 | 17.8 |
| P/E (x) | 31.0 | 27.6 | 23.4 |
| EV/EBITDA ( x ) | 25.1 | 21.4 | 18.0 |
| Div yield (\%) | 4.3 | 3.4 | 4.0 |

## Shareholding, June 2008

|  | \% of <br> Pattern |  | Over/(under) <br> weight |
| :--- | :---: | :---: | :---: |
| Promoters | 52.1 | - | - |
| Flls | 13.9 | 1.2 | $(0.3)$ |
| MFs | 4.4 | 2.0 | 0.5 |
| UTI | - | - | $(1.5)$ |
| LIC | 6.4 | 2.5 | 1.0 |

## Hindustan Unilever : Value adjustments in key HPC categories inevitable

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- Price cuts or value adjustments imminent in key HPC categories; just when is the question
- Margin expansion in soaps unlikely, likely in detergents and personal products
- 'Amaze' marketing mix likely to undergo a review
- Retain target price of Rs245/share, reiterate REDUCE on relative valuations

The unabated cost-led price increases as well as grammage reductions over the last two years has likely resulted in consumers opting to cut down their use of detergents (resulting in longer-than-expected consumer purchase cycles). Channel sources indicate that HUL has recently introduced a LUP version of the 'Amaze' brand (to induce trials) - we believe the product will likely undergo a marketing mix review. The pricing for Amaze at 1.4 X price premium to competition has likely resulted in consumer resistance. Margin expansion in soaps unlikely whereas it's likely in detergents and personal products. The sharp correction in input prices augurs well for availability of resources for demand activation. Sources suggest that ITC has significantly increased its promotional spends on soaps (in Andhra Pradesh for 'Vivel' brand). We model 18\% earnings growth for HUL in CY2009E on the back of 120 bps expansion in EBITDA margins. We see revenue growth slowing down to $12 \%$ in CY2009E (from 18\% in CY2008E) due to (1) higher base of CY2008 and (2) deceleration in volume growth to low single digits. At the current market price of Rs251/share, the stock trades at 24X CY2009E. Noting limited upside to our DCF-based one-year target price of Rs245/share and on a relative basis ( $24 \%$ upside in Sensex), we reiterate our REDUCE rating on the stock.

## Price adjustments (price cuts / price promotions) imminent in soaps and detergents; just when is the question

We believe that consumers have started rationalizing on the quantum of usage as well as opting for cheaper products in select categories. One of the reasons for the lesser-than-expected volume growth in 3QCY08 was the pack-size reductions effected by HUL in mass market detergents since 2006. Lower volume offtake imply that consumers have started rationalizing on the quantum of usage as the per unit prices are effectively higher. The unabated cost-led price increases as well as grammage reductions over the last two years has likely resulted in consumers opting to rationalize on quantum of usage resulting in longer-than-expected consumer purchase cycles.

## 'Amaze' brain food marketing mix likely to undergo a review

Channel sources indicate that the company has recently introduced a LUP version of the brand (to induce trials) after about 10 months of test launch in three south Indian states. We recall that in January 2008, HUL had launched a health drink under the 'Amaze' brand, a product under the functional food (brain food) platform targeted at children. We believe that the pricing for Amaze at 1.4 X price premium to competition (Horlicks retails at about Rs120 for 500 gms ) has likely resulted in consumer resistance.

## Margin expansion in soaps unlikely..

The price of crude palm oil (key input for soaps) has corrected over 60\% from the peak and is at a two-year low. We estimate CPO (and variants) to account for about $16 \%$ of HUL's input costs; a $10 \%$ correction in price adds 70 bps to EBITDA and $4 \%$ to EPS. However, significant margin expansion is unlikely as (1) industry volumes growth in low single digits, the chances of a price cut/price promotion to stimulate demand is high (2) likely increase in advertisement and promotion to block ITC's task of building personal care brands (3) higher margins in soaps can be channeled for cross-subsidizing demand activation in personal products category (4) early indications of consumer downtrading visible as the $15 \%$ soaps volume growth of Godrej Consumer in the recent quarter would suggest and (5) some part of cost benefit will likely be negated due to rupee depreciation. Moreover, sources indicate that ITC has increased the promotional spends in soaps category significantly (in Andhra Pradesh for 'Vivel' brand).

## ..whereas its likely in detergents and personal products

Our recent discussions with mid-sized detergent companies suggest uptrading from the unorganized segment resulting in high growth for branded players. We believe that players like HUL are well positioned to continue good growth in the category (over $15 \%$ ). Smaller unorganized players have lost out in the last two years due to (1) implementation of VAT (because of the 'registered dealer' requirement under VAT regulations) (2) non-availability of key raw materials and (3) input inflation. However, we highlight that the risk of marginal players re-emerging is real if the correction in input costs sustains. However, the cost efficiency measures already implemented, moving away from pack-sizes will help companies manage margins to their advantage. 'Wheel', for example, and other brands in the low-end, have moved away from 500 gm and 1 kg pack-sizes to retail at various pack-size points of $340 \mathrm{gm}, 630$ gm etc. (though 500g and 1 kg packs of 'Wheel' detergent have been reintroduced in select geographies). Moreover, we believe that the pricing power in the personal products (PP) category is high and the $40 \%$ correction in HDPE prices augurs well for availability of resources (for demand activation).

The history of market shares losses for HUL in all key categories over a 1, 3 and 8 year horizon suggests that there is competition with significant market share ambitions and hence the ability for HUL to retain gains from cost comfort is limited.

## HUL management reiterates that focus on market development will continue

In a recent meeting with HUL management, the company reiterated the focus on market development and growing the size of the market by driving increase in number of use-occasions. Growth in modern retail is seen as a key driver for the expansion of nascent categories like soups, cooking aids, ice creams etc. HUL will drive 'masstige' products with attributes of (1) product claims which are justifiable for the price charged and (2) products delivering functional value. According to the company, the paradigms are changing in key categories like skincare where the product is associated more (today) with grooming rather than beauty earlier.

HUL is planning to prototype a new formulation in soaps, about 10-15\% of fatty matter to be replaced with starch

Sources indicate that HUL is planning to prototype a new formulation in soaps where $10-15 \%$ of fatty matter is to be replaced with starch. The company is setting up facilities at key soap manufacturing locations for the formulation change. Currently, the TFM (total fatty matter) in key soap brands of HUL (Lux, Lifebuoy, Hamam and Breeze and excluding Dove, Pears etc) range between $60 \%$ and $80 \%$. We believe that HUL's new technology, if successful, can likely lead to dramatic cost reduction in soap making. Success will depend upon consumer acceptance. We estimate that complete success with this move will likely result in an incremental $5 \%$ boost to annual profit growth over the next two years. Our estimates currently exclude any margin expansion due to success with such technology initiatives. We remain cautious about the success of such ventures and highlight an earlier move in 2003 when 'Alphos' technology actually dented the brand equity of 'Breeze' soap.

## Development of Foods category will be a slow accretive process

We believe that HUL is developing the foods business on four planks (1) child nutrition (2) adult nutrition (3) cooking aids and soups and (4) vitality-based snacking (salt free / sugar free etc). While we are excited about the niches which HUL is trying to build (for example, category captaincy for 'Knorr' brand in soups/cooking aids and healthfood under the brainfood platform without taking on malted health drinks directly), we highlight that it will be a slow accretive process which will likely bear fruit over 3-5 years.

## Retain target price of Rs245/share, reiterate REDUCE

We model $18 \%$ earnings growth for HUL in CY09E on the back of 120 bps expansion in EBITDA margins. We see revenue growth slowing down to $12 \%$ in CY2009E (from $18 \%$ in CY2008E) due to (1) higher base of CY2008 and (2) deceleration in volume growth to low single digits. We note that yet-to-be-anniversaried price increases provide about 8\% topline growth for CY2009E. We believe that holding on to the MRP in key categories is difficult from now on and competitive pressures warrant higher trade spends.

At the current market price of Rs251/share, the stock trades at 27X CY2008E and 24X CY2009E. Noting limited upside to our DCF-based one-year target price of Rs245/share and on a relative basis ( $24 \%$ upside in Sensex), we reiterate our REDUCE rating and advice clients to sell into strength. The stock has demonstrated excellent defensive characteristics and has delivered a relative return (vis-à-vis Sensex) of $13 \%, 27 \%$ and $52 \%$ over the past 1,6 and 12 months, respectively. We believe that business fundamentals do not support a case for absolute stock performance from now on.

Over the past three and five years, the minimum, maximum and average P/E commanded by HUL stock was 22X, 41X, 28X and 19X, 41X, 27X, respectively. In the past one year, the stock has delivered absolute returns of $34 \%$ ( $30 \%$ stock return plus dividend yield) and the current relative premium to Sensex P/E is the highest in a decade at $150 \%$. We believe that given the strong headwinds faced by HUL's business in CY09E, the stock will likely trade closer to the lower-end of trading band. At our target price of Rs245/share, the stock would trade at $23 \times C$ Y09E.

However, visibility of earnings, good dividend yield (4\%) and market leadership position makes HUL an excellent defensive stock to own in volatile times. Key upside risks to our estimates include (1) ability to channelize emerging cost comfort to below-the-line activities and attain higher volume growth, (2) effective price increases through pack-size reduction in HPC without significantly impacting product demand and (3) inability of ITC to gain significant market share in HPC categories.

History of consistent market share losses doesnot provide confidence in sustainable growth
Changes in value market shares (bps)

| Timeline | Period | Soaps | Detergents | Toothpaste | Shampoo | Skin | Tea |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $2000-2008$ | 8-years | $(890)$ | $(360)$ | $(580)$ | $(1980)$ | $(330)$ | $(1310)$ |
| $2005-2008$ | 3 -years | $(460)$ | 110 | $(250)$ | $(110)$ | $(450)$ | $(550)$ |
| $2006-2008$ | 1-year | $(470)$ | 360 | $(80)$ | $(220)$ | $(320)$ | $(20)$ |
|  |  |  |  |  |  |  |  |
| Current market share (\%) | $\mathbf{5 0 . 3}$ | $\mathbf{3 7 . 9}$ | $\mathbf{2 9 . 6}$ | $\mathbf{4 6 . 1}$ | $\mathbf{5 2 . 7}$ | $\mathbf{2 3 . 3}$ |  |

Source: Company, Kotak Institutional Equities.

## Market shares indicates significant deterioration in leadership position

Value market shares for 3QCY08 (\%), market share movements (bps)

| Category | Market share Remarks |  |
| :--- | ---: | :--- |
| Detergents | 37.9 | Price hikes hurting consumption |
| Personal Wash | 50.3 | Downtrading |
| Hair | 46.1 | Category getting crowded with entry of many new players and existing players getting aggressive |
| Skincare | 52.7 | Consumer fatigue in Fair and Lovely? |
| Toothpaste | 29.6 | Non-focus category with objective to maintain current position, Pepsodent 'Mahapack' helps maintain shares |
| Tea | 23.3 | Promotions led share gains; uptrading from loose tea benefiting HUL as well |
| Coffee | 47.1 | Both instant and conventional coffee gain, Bru getting thought leadership in the category |

Source: Company data for market share, Kotak Institutional Equities.


[^0]Emerging cost comfort augurs well for detergents' margin expansion in CY09E, price cuts in soaps and higher promotional spends inevitable


Source: Bloomberg, Reliance Industries, Kotak Institutional Equities


Source: Kotak Institutional Equities

Excellent defensive characteristics demonstrated by the stock in CY2008
Relative P/E of HUL over Sensex (x)


Source: Kotak Institutional Equities

HUL: Profit model, balance sheet, cash model 2005-2009E, December year-ends (Rs mn)

|  | 2005 | 2006 | 2007 | 2008E | 2009E |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model (Rs mn) |  |  |  |  |  |
| Net sales | 110,605 | 121,034 | 137,178 | 162,548 | 182,225 |
| EBITDA | 14,433 | 16,621 | 18,874 | 21,018 | 25,656 |
| Other income | 3,048 | 3,545 | 4,627 | 5,669 | 5,705 |
| Interest | (192) | (107) | (255) | (225) | (75) |
| Depreciation | $(1,245)$ | $(1,302)$ | $(1,384)$ | $(1,531)$ | $(1,808)$ |
| Extraordinary items | 976 | 3,155 | 1,581 | 0 | 0 |
| Pretax profits | 16,045 | 18,757 | 21,862 | 24,931 | 29,479 |
| Tax | $(2,530)$ | $(2,950)$ | $(3,782)$ | $(4,175)$ | $(4,954)$ |
| Deferred taxation | (410) | (268) | (389) | (929) | $(1,159)$ |
| Net profit | 13,105 | 15,539 | 17,690 | 19,827 | 23,366 |
| Earnings per share (Rs) | 6.0 | 7.0 | 8.0 | 9.1 | 10.7 |
| Dividend per share (Rs) | 6.0 | 6.0 | 9.0 | 9.0 | 10.0 |
| Balance sheet (Rs mn) |  |  |  |  |  |
| Total equity | 23,056 | 27,235 | 14,392 | 15,465 | 16,729 |
| Total borrowings | 569 | 726 | 885 | 885 | 885 |
| Currrent liabilities | 41,183 | 45,231 | 51,110 | 56,928 | 63,019 |
| Total liabilities and equity | 64,809 | 73,191 | 66,387 | 73,278 | 80,633 |
| Cash | 3,550 | 4,169 | 2,009 | 1,120 | 2,449 |
| Current assets | 24,080 | 27,527 | 30,765 | 33,222 | 36,741 |
| Total fixed assets | 14,835 | 15,110 | 17,081 | 20,109 | 23,775 |
| Investments | 20,142 | 24,139 | 14,408 | 17,632 | 17,632 |
| Deferred tax asset | 2,201 | 2,245 | 2,124 | 1,195 | 36 |
| Total assets | 64,809 | 73,191 | 66,387 | 73,278 | 80,633 |
| Free cash flow (Rs mn) |  |  |  |  |  |
| Operating cash flow, excl. working capital | 15,908 | 20,209 | 20,860 | 22,362 | 26,415 |
| Working capital | 5,858 | (471) | 3,092 | 4,563 | 1,553 |
| Capital expenditure | (904) | $(1,576)$ | $(3,355)$ | $(4,558)$ | $(5,474)$ |
| Investments | 2,452 | $(4,309)$ | 9,294 | $(3,224)$ | 0 |
| Free cash flow | 23,314 | 13,852 | 29,890 | 19,144 | 22,493 |
| Key assumptions |  |  |  |  |  |
| Revenue Growth (\%) | 11.4 | 9.4 | 13.3 | 18.5 | 12.1 |
| EBITDA Margin(\%) | 13.2 | 13.9 | 14.0 | 12.9 | 14.1 |
| EPS Growth (\%) | 10.6 | 18.3 | 13.8 | 13.6 | 17.8 |

Source: Kotak Institutional Equities estimates.

## Consumer sector stocks have outperformed Sensex by 31\% over the last one year

| Company | Price (Rs) | Mkt Cap (Rs mn) | Absolute Change, \% |  |  | Relative Change, \% |  |  | 52 Week |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1-mo | 6-mo | 1-Year | 1-mo | 6-mo | 1-Year | High | Low |
| Hindustan Unilever | 252 | 547,632 | 13 | (0) | 30 | 13 | 27 | 52 | 266 | 169 |
| ITC | 172 | 649,332 | 5 | (21) | 2 | 5 | 12 | 32 | 239 | 132 |
| Nestle India | 1,395 | 134,510 | (9) | (23) | (5) | (9) | 10 | 27 | 1,880 | 1,200 |
| Colgate-Palmolive | 387 | 52,622 | 4 | (12) | 2 | 4 | 18 | 32 | 525 | 316 |
| Godrej Consumer Products | 113 | 29,166 | 6 | (18) | (7) | 5 | 14 | 26 | 158 | 87 |
| GlaxoSmithkline Consumer | 551 | 23,189 | 1 | (21) | (10) | 1 | 11 | 24 | 799 | 489 |
| Asian Paints | 957 | 91,757 | (1) | (22) | (7) | (1) | 11 | 26 | 1,334 | 826 |
| Jyothy Laboratories | 233 | 3,375 | (13) | (59) | NM | (13) | (16) | NM | 964 | 210 |
| Tata Tea | 530 | 32,772 | (8) | (41) | (33) | (8) | (3) | 8 | 1,015 | 470 |
| Consumer Products |  | 1,564,355 | 6 | (15) | 8 | 16 | 21 | 31 |  |  |
| Sensex | 10,536 |  | 0 | (37) | (44) |  |  |  |  |  |

Note: Closing prices as of 10th November 2008.
Source: Kotak Institutional Equities

| Media |  |
| :--- | ---: |
| ZEE.BO, Rs145 |  |
| Rating | BUY |
| Sector coverage view | Attractive |
| Target Price (Rs) | 205 |
| 52W High -Low (Rs) | $338-91$ |
| Market Cap (Rs bn) | 63.0 |


| Financials |  |  |  |
| :--- | ---: | ---: | ---: |
| March y/e | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9 E}$ | $\mathbf{2 0 1 0 E}$ |
| Sales (Rs bn) | 18.4 | 22.6 | 25.5 |
| Net Profit (Rs bn) | 3.9 | 4.2 | 5.2 |
| EPS (Rs) | 8.9 | 9.7 | 12.0 |
| EPS gth | 62.6 | 9.1 | 24.0 |
| P/E (x) | 16.4 | 15.0 | 12.1 |
| EV/EBITDA ( x ) | 12.0 | 10.0 | 8.1 |
| Div yield (\%) | 1.4 | 1.7 | 2.2 |

## Shareholding, June 2008

|  | \% of <br> Pattern |  | Over/(under) <br> weight |
| :--- | :---: | :---: | :---: |
| Promoters | 41.5 | - | - |
| Flls | 25.9 | 0.3 | 0.1 |
| MFs | 11.6 | 0.8 | 0.6 |
| UTI | - | - | $(0.2)$ |
| LIC | 9.6 | 0.6 | 0.3 |

## Zee Entertainment Enterprises: Content producers versus union workers-trouble brewing in Hindi general entertainment

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- Content producers balk at 80-100\% wage increase demanded by union workers
- No new programming for Hindi GE channels; broadcasters refuse to get involved
- Impact on Hindi GE broadcasters dependent on length of impasse, settlement
- Retain BUY on ZEEL; recommend buying on weakness due to this dispute

We expect the current stand-off between content producers and the union workers to have a modest impact on the ad revenues of Hindi GE channels as there will be no new programming on Hindi GE channels starting November 10, 2008. The broadcasters have noted that they are not a party to the wage negotiations and will pay producers based on previously contracted pricing. We believe the two sides, producers and workers, stand to lose significantly due to the freeze on new programming initiated by top seven Hindi GE broadcasters as a result of this dispute and thus, some settlement can be expected soon. We will wait for further developments on this issue before reviewing our earnings models of ZEEL. We retain our BUY rating on the stock with 12-month DCF-based target price of Rs205; any weakness in the stock due to the standoff may be a good buying opportunity. Key risks include further decline in ZTV/ZEEL ratings resulting in loss of ad revenues.

Producer-worker dispute to have modest impact on broadcasters. The Federation of Western India Cine Employees (FWICE) has started an agitation against all production houses, which provide content to Hindi general entertainment channels, demanding better wages and working hours for its members. This has adversely impacted the production of new content for Hindi GE channels; the top seven broadcasters (Star, Zee, Sony, Sahara, Colors, 9X and NDTV Imagine) have discontinued new programming on their channels starting November 10, 2008 and will telecast only repeat content till such time as the dispute is amicably resolved. This move will likely impact the ad revenues of ZEEL (see Exhibit 1) since repeat programming will not deliver the same TRP ratings as original content; However, the impact will likely be modest as this move forces producers and workers to come to the negotiation table, given significant loss of business, and quickly settle the dispute.

Workers' demands and its impact on production houses. The two key contentious issues between content producers and union workers are-(1) reduction in number of daily work hours to 8-10 hours from 12-16 hours currently and (2) 80-100\% increase in hourly wages to compensate for the steep increase in cost of living (inflation) and reduced work time. Our analysis of the financials of Balaji Telefilms, the leading content provider to Hindi GE channels, reveals significant erosion in EBITDA margins if it completely agrees to the demands of the unions (see Exhibit 2) without any corresponding compensation from the broadcasters. We highlight that the broadcasters have already said that they are not a party to the dispute and will makes payments to content providers only on the basis on contracted pricing. The move by broadcasters to discontinue new programming forces the producers and unions to come the bargaining table.

Retain BUY on ZEEL given attractive valuations; any weakness due to said dispute may provide good entry point. As noted previously, we do not expect the dispute to continue for a very long time given the proactive action by broadcasters. Therefore, any short-term weakness in the stock due to negative news-flow as a result of the said dispute may provide an attractive entry point; we note that ZEEL is trading at 12.1X FY2010E EPS and 8.4X FY2010E EBITDA. However, we also highlight that the broadcasters may have to step-in to share the burden on the content producers in the event of a protracted dispute (more than 4-5 weeks). Exhibit 3 shows that a moderate increase in ZEEL's cost of programming to partially compensate content producers for the wage increase does not have a significant impact on valuation; a 6\% increase in cost of programming, which translates into a $20 \%$ wage increase for workers, has a 7\% impact on ZEEL's valuation.

Ratings update—Diwali and content disruptions impact performance. Exhibits 4 \& 5 show the primetime TRP ratings and GRPs of various Hindi GE channels; we note the sharp decline in GRPs for the Hindi GE segment, most notably Star Plus and ZTV, in the most recent week due to (1) festive season and a long weekend and (2) disruptions in procurement of new programming as a result of the producer-worker dispute discussed above. We note that most channels had to telecast repeat programming for at least two days during the last week, which resulted in loss of viewership. Also, we highlight that Colors was an exception since its 7-days-a-week flagship show, Big Boss, remained out of the ambit of the programming freeze due to certain technical issues. In order for the situation to be fair to all broadcasters, Colors has agreed to cut the length of the show by one week and the program will now finish on November 22, 2008. Thus, we believe the TRP ratings this week to be an aberration and not indicative of long-term trends.

## Impact of producer-worker dispute on financials of ZEEL

| Length of delay due to dispute | Base | 1 week | 2 week | 3 week | 4 week |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Normal ad revenue generated (Rs mn) | 100 | 100 | 200 | 300 | 400 |
| Revised ad revenue generated (Rs mn) (a) | 100 | 50 | 100 | 150 | 200 |
| Total FY2009E ad revenues | 11,427 | 11,377 | 11,327 | 11,277 | 11,227 |
| Total FY2009E revenues | 22,552 | 22,502 | 22,452 | 22,402 | 22,352 |
| Total FY2009E EBITDA | 6,256 | 6,206 | 6,156 | 6,106 | 6,056 |
| ZEEL FY2009E EPS | $\mathbf{9 . 7}$ | $\mathbf{9 . 6}$ | $\mathbf{9 . 5}$ | $\mathbf{9 . 3}$ | $\mathbf{9 . 2}$ |
| 12-month DCF-based value | $\mathbf{2 0 6}$ | $\mathbf{2 0 5}$ | $\mathbf{2 0 5}$ | $\mathbf{2 0 5}$ | $\mathbf{2 0 5}$ |

Notes:
(a) Assuming 50\% decline in TRP ratings and thus, 50\% loss in ad revenues.

Source: Kotak Institutional Equities estimates

Impact of producer-worker discpute on financials of Balaji Telefilms, 2QFY09

| Change in artist fees | Base | $\mathbf{+ 2 0 \%}$ | $\mathbf{+ 4 0 \%}$ | $\mathbf{+ 6 0 \%}$ | $\mathbf{+ 8 0 \%}$ | $\boldsymbol{+ 1 0 0 \%}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Total revenues | 1,034 | 1,034 | 1,034 | 1,034 | 1,034 | 1,034 |
| Total expenditure | 803 | 867 | 931 | 995 | 1,059 | 1,123 |
| of which, total production cost | 581 | 645 | 709 | 773 | 837 | 901 |
| of which, artist and technician fees | 320 | 384 | 448 | 512 | 576 | 640 |
| Total EBITDA | 231 | 167 | 103 | 39 | $(25)$ | $(89)$ |
| EBITDA margin (\%) | $\mathbf{2 2 . 3}$ | $\mathbf{1 6 . 2}$ | $\mathbf{1 0 . 0}$ | $\mathbf{3 . 8}$ | $\mathbf{( 2 . 4 )}$ | $\mathbf{( 8 . 6 )}$ |
| Increase in artist and technician fees | - | 64 | 128 | 192 | 256 | 320 |
| Increase in total realizations (a) | 1,034 | 1,098 | 1,162 | 1,226 | 1,290 | 1,354 |
| Increase in pricing of content | - | $\mathbf{6 . 2}$ | $\mathbf{1 2 . 4}$ | $\mathbf{1 8 . 5}$ | $\mathbf{2 4 . 7}$ | $\mathbf{3 0 . 9}$ |

Notes:
(a) The increase in realizations is to negate the impact of increased artist and technician fees.

Source: Kotak Institutional Equities estimates

## Impact of producer-worker dispute on financials of ZEEL

| Change in pricing of content | Base | $\mathbf{+ 6 . 2 \%}$ | $\mathbf{+ 1 2 . 4 \%}$ | $\mathbf{+ 1 8 . 5 \%}$ |
| :--- | ---: | ---: | ---: | ---: |
| Total FY2010E revenues | 25,456 | 25,456 | $\mathbf{2 5 , 4 5 6}$ | $\mathbf{2 5 , 4 5 6}$ |
| Total FY2010E operating expenditure | 17,984 | 18,277 | 18,570 | 18,858 |
| of which, programming costs | 8,015 | 8,308 | 8,601 | 8,889 |
| of which, ZTV programming costs | 4,723 | 5,016 | 5,309 | 5,597 |
| Total FY2010E EBITDA | 7,471 | 7,179 | 6,886 | 6,598 |
| ZEEL FY2010E EPS | $\mathbf{1 2 . 0}$ | $\mathbf{1 1 . 3}$ | $\mathbf{1 0 . 7}$ | $\mathbf{1 0 . 0}$ |
| 12-month DCF-based value | $\mathbf{2 0 6}$ | $\mathbf{1 9 1}$ | $\mathbf{1 7 6}$ | $\mathbf{1 6 2}$ |

Source: Kotak Institutional Equities estimates

Primetime (7:30-11:30 PM) ratings of Hindi general entertainment channels (\%)


Source: TAM Media Research, compiled by Kotak Institutional Equities

GRPs (gross rating points) of Hindi general entertainment channels

| Week beginning: | 07-Sep-08 | 14-Sep-08 | 21-Sep-08 | 28-Sep-08 | 05-Oct-08 | 12-Oct-08 | 19-Oct-08 | 26-Oct-08 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Hindi GE GRPs post-Colors launch |  |  |  |  |  |  |  |  |
| 1 9X | 56 | 57 | 59 | 58 | 57 | 54 | 54 | 54 |
| 2 Colors | 198 | 217 | 236 | 250 | 233 | 224 | 215 | 221 |
| 3 NDTV Imagine | 74 | 80 | 84 | 78 | 74 | 77 | 73 | 76 |
| 4 Sahara One | 66 | 66 | 65 | 69 | 71 | 57 | 60 | 58 |
| 5 Sony TV | 98 | 127 | 111 | 105 | 113 | 103 | 86 | 93 |
| 6 Star One | 78 | 85 | 73 | 100 | 83 | 82 | 73 | 81 |
| 7 Star Plus | 289 | 287 | 298 | 278 | 271 | 323 | 310 | 271 |
| 8 UTV Bindass | 17 | 16 | 14 | 12 | 15 | 13 | 11 | 15 |
| 9 Zee TV | 212 | 232 | 236 | 220 | 194 | 201 | 198 | 171 |
| Total | 1,088 | 1,167 | 1,176 | 1,169 | 1,110 | 1,135 | 1,080 | 1,040 |

Source: TAM Media Research, compiled by Kotak Institutional Equities

| Retail |  |
| :--- | ---: |
| VIRL.BO, Rs82 | ADD |
| Rating | Attractive |
| Sector coverage view | 125 |
| Target Price (Rs) | $1020-76$ |
| $52 W$ High -Low (Rs) | 1.8 |
| Market Cap (Rs bn) |  |


| Financials |  |  |  |
| :--- | ---: | ---: | ---: |
| Ma y/e | $\mathbf{2 0 0 8}$ | 2009E | 2010E |
| Sales (Rs bn) | 10.1 | 16.9 | 22.5 |
| Net Profit (Rs bn) | 0.4 | 0.3 | 0.5 |
| EPS (Rs) | 18.1 | 15.0 | 23.3 |
| EPS gth | 38.3 | $(17.7)$ | 56.9 |
| P/E (x) | 4.5 | 5.5 | 3.5 |
| EV/EBITDA ( $x$ ) | 5.3 | 4.6 | 3.3 |
| Div yield (\%) | - | - | - |

## Shareholding, June 2008

$$
\begin{array}{cc}
\text { \% of } & \text { Over/(under) } \\
\text { Pattern Portfolio } \quad \text { weight }
\end{array}
$$ Promoters

## Flls

MFs
UTI
LIC

## Vishal Retail : Tough times call for tough measures

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- Current market turbulence force strategic re-think, growth plans severely curtailed
- Focus on improving balance sheet health and reducing inefficiencies
- Modelling in virtual stress-case scenario; earnings to grow at 14\% CAGR over FY2008-11E
- Revise target price to Rs125 and retain ADD rating

Vishal Retail (VISH) has done a complete strategic review of its short term growth plans due to the current market turbulence. The company has deferred its planned QIP due to adverse equity market conditions and has also decided to focus on de-leveraging its balance sheet. The company has decided to curtail its growth plans and is now planning on the franchisee-based model for incremental growth. We endorse the management's strategy on improving its balance sheet, but also believe that the risks to growth have increased in this transition. We now model virtual stress-case scenarios (with marginal retail space addition) and expect Vishal's earnings to grow at 14\% CAGR over FY08-11E (versus around 44\% earlier). The stock is trading at 5X FY09E earnings and we retain our ADD rating.

## Current market turbulence force strategic re-think

VISH has been forced by current market turbulence to do a complete strategic review o its business plans. The company has shelved its QIP plans in the short-term due to the adverse equity markets. It has also decided to drastically cut down on its new store additions and focus on de-leveraging its balance sheet. Incremental retail addition, in the next 12-15 months, will now come from franchisee-based stores rather than own stores. The company hopes that this will help it to reduce its capex and inventory requirements (which will be borne by the franchisee).

VISH expects to add around 0.2 mn sq. ft of incremental space from around 40-50 franchisee stores during 2HFY09. Most of these stores will be small-format (2,000$4,000 \mathrm{sq}$. ft size). More dramatic, VISH has decided to completely freeze its own store additions, with strong focus on reducing the high leverage on its balance sheet.

## Focus on improving health of balance sheet at cost of growth

VISH's short term strategy is now focused on reducing its overall gross debt. As the company continued to rapidly expand its retail footprint (total retail space has increased to 3 mn sq. ft. currently from around 2.1 mn sq . ft at end FY2008), gross debt has sharply increased to around Rs8.1 bn (mainly working capital loans) at end of 2QFY09 from around Rs5.3 bn at end FY2008). As anticipated, this has led to very high leverage, with current debt-equity ratios of around 2.66 from around 1.9 at end FY2008.

VISH now plans to focus on reducing this leverage. One avenue is to reduce its retail space addition, which will incrementally reduce requirements for inventory and capex. It also has embarked on a process of vendor rationalization and now plans to purchase larger quantities from fewer vendors on credit. It's focus on inventory reduction is already bearing fruit. Excluding seasonal purchases (due to festival season in October), total inventory per sq. ft was Rs2,400 versus around Rs3,000 in the previous quarter. Moreover, it has also decided to reduce its total number of warehouses by $30 \%$ (total warehousing space was 1.1 mn sq . ft during 2QFY09).

We endorse management efforts in this direction. As highlighted in our previous notes, we have always believed that the key challenge to management growth plans would be funding for growth. Hence, we had always preferred to be more conservative in our estimates (our original estimates of 7 mn sq . ft of total retail space was $30 \%$ lower than management's estimates of $10 \mathrm{mn} \mathrm{sq} . \mathrm{ft}$. We believe that a temporary pause to growth is not necessarily a bad strategy for a company of Vishal's balance sheet size, and the resultant period can actually be utilized by Vishal to not only shore up its balance sheet but also to focus more on its private-label strategy and streamline procurement strategies.

## Franchisee model has different set of challenges

A key element of Vishal's new strategy is the reliance on franchisees for incremental growth in retail space and sales. Vishal is currently already in talks for around 40-50 stores by end FY2009 with a total retail space addition of 0.2 mn sq . ft . Under this model, the franchisee will be responsible for the land (including capex) maintain inventory on his books and be responsible for shrinkages. Vishal will be responsible for the merchandizing, advertising and the IT systems and would have to take into account for dead inventory. For this arrangement, the franchisee would get a percentage of sales as commissions. The commission rates will be based on sales targets. We estimate that Vishal will pay around $20 \%$ of sales as commissions.

We believe that the overall growth risks to the company has increased due to this transition and expect this policy to be a more temporary short-term measure than a continual policy in the firm. Historically, franchisees have proven to be extremely difficult to manage. EBTIDA margins will be lower with the franchisee model. Moreover, we believe that there could be issues in managing the branding and the coordinating the overall sales effort of the firm.

## Change in estimates

Exhibit 1 highlights the key changes in our estimates, incorporating above mentioned changes.

1) Retail space addition. We reduce our total retail space addition to 4.1 mn sq . ft by FY2011E from around 7 mn sq. ft earlier. This sharp reduction is based on absolute marginal increase in space addition in own stores (flat in 2HFY09 and 0.5 mn in the next two years) and around 0.6 mn sq . ft of franchisee stores. We recognize that the actual own-store ramp up in FY2011E could be higher, post rationalization of balance sheet but prefer to be conservative in our estimates.
2) Sales growth. We reduce our sales estimates by $25 \%$ and $39 \%$ in FY2010E and FY2011E, partly as a response to the lower retail space addition. We highlight that we maintain our assumption of flat same-store-sales (SSS) growth in FY2009 and $5 \%$ growth p.a subsequently for own stores. We have assumed flat SSS for franchisee stores.
3) EBITDA margins to decline 130-170 bps. EBITDA margins are expected to decline in FY2010-11E as the franchisee model will likely have lower margins than own stores. We expect EBITDA margins of $9-10 \%$ in the franchisee model versus around $11-12 \%$ in the own store segment.
4) Working capital positive and lower capex. We expect working capital requirements to substantially reduce in FY2010-11E. We now expect working capital to be marginally positive from around Rs6 bn negative previously estimated for FY10/11E. Similarly, we drastically reduce our capex requirements to Rs 1.2 bn in FY10/11E from around Rs5 bn earlier.
5) Interest costs to reduce due to lower debt levels: We reduce our interest expense estimates by $27 \%$ and $47 \%$ in FY2010E and FY2011E respectively, as we now build in total gross debt of Rs6.2 bn and Rs5.6 bn in FY2010E and FY2011E against our earlier estimates of Rs11 bn and Rs15 bn of debt. Debt-equity ratios should likely reduce to 1.8 in FY2010E from around 2.66 currently.

Our new P/E based target price is Rs125 and we retain ADD rating
We set a new revised target price of Rs125 (Rs485 earlier) based on 6X FY2010E EPS. We highlight that the relative valuations are 60\% lower than Pantaloon's, reflecting a very conservative scenario for Vishal's operations. While some conservatism maybe in order and we expect the street to wait for actual positive impact of balance sheet restructuring to flow in, we also highlight that the current earnings profile have extremely high visibility given that the expectation of retail space addition is virtually nil. Hence we believe the expected earnings actually represent a virtual stress-case scenario. The key risk here would be SSS growth, which at flat for FY09 (versus 7\% achieved in 1HFY09) and 5\% each for FY10E and FY11E, respectively, seems reasonable.

At current price, the stock is trading at 6X FY2009E earnings. We retain our ADD rating.

## Key changes in estimates for 2009/11E, March fiscal year-ends, (Rs mn)

|  | New |  |  | Old |  |  | Change (\%) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2009E | 2010E | 2011E | 2009E | 2010E | 2011E | 2009E | 2010E | 2011E |
| Total retail space (mn sq. ft) | 3.2 | 3.6 | 4.1 | 3.7 | 5.1 | 7.0 | (14) | (29) | (41) |
| - Own | 3.0 | 3.2 | 3.5 | 3.7 | 5.1 | 7.0 | (19) | (37) | (50) |
| - Franchisee | 0.2 | 0.4 | 0.6 | - | - | - |  |  |  |
| Gross sales | 16,910 | 21,838 | 25,413 | 18,778 | 29,295 | 41,509 | (10) | (25) | (39) |
| - Own stores | 16,340 | 20,128 | 22,563 | 18,778 | 29,295 | 41,509 | (13) | (31) | (46) |
| - Franchisee stores | 570 | 1,710 | 2,850 | - | - | - |  |  |  |
| COS | $(7,577)$ | $(9,624)$ | $(11,003)$ | $(11,319)$ | $(17,924)$ | $(25,782)$ | (33) | (46) | (57) |
| Gross profit margin (\%) | 39.1 | 37.3 | 35.7 | 39.7 | 38.8 | 37.9 |  |  |  |
| EBITDA | 1,897 | 2,326 | 2,606 | 2,253 | 3,523 | 5,030 | (16) | (34) | (48) |
| EBITDA margin | 11.2 | 10.7 | 10.3 | 12.0 | 12.0 | 12.1 |  |  |  |
| Depreciation \& amortization | (461) | (594) | (678) | (524) | (833) | $(1,183)$ | (12) | (29) | (43) |
| Interest and fin costs | $(1,011)$ | $(1,113)$ | $(1,101)$ | $(1,049)$ | $(1,532)$ | $(2,084)$ | (4) | (27) | (47) |
| PBT | 505 | 699 | 906 | 731 | 1,208 | 1,813 | (31) | (42) | (50) |
| PAT | 334 | 462 | 599 | 483 | 798 | 1,198 | (31) | (42) | (50) |

Source: Kotak Instituitonal Equities estimates

## Vishal Retail: Franchisee model assumptions

Key franchisee estimates for 2009/11, March fiscal year-ends, (Rs mn)

|  |  |  | yoy change (\%) |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | 2009E | 2010E | 2011E | 2010E | 2011E |
| Gross sales | 570 | 1,710 | 2,850 | 200 | 67 |
| COS | $(454)$ | $(1,384)$ | $(2,321)$ | 205 | 68 |
| Gross Profit | 116 | 326 | 529 | 182 | 62 |
| EBITDA | $\mathbf{5 3}$ | $\mathbf{1 4 2}$ | $\mathbf{2 3 0}$ | 169 | 62 |
| EBITDA margin | 9.3 | 8.3 | 8.1 |  |  |

Note:
(1) yoy comparisons for FY2010E are against a 6 month base in FY2009

Source: Kotak Instituitonal Equities estimates

## Vishal Retaill: Abridged Profit model, balance sheet, cash model, March fiscal year-ends, 2005-11E, (Rs mn)

|  | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9 E}$ | $\mathbf{2 0 1 0 E}$ | $\mathbf{2 0 1 1 E}$ |
| :--- | :---: | :---: | :---: | :---: | :---: | ---: | :---: |
| Profit Model (Rs mn) |  |  |  |  |  |  |  |
| Total income (inc. other op. income) | $\mathbf{1 , 4 6 3}$ | $\mathbf{2 , 8 8 6}$ | $\mathbf{6 , 0 2 6}$ | $\mathbf{1 0 , 0 7 6}$ | $\mathbf{1 6 , 9 1 0}$ | $\mathbf{2 1 , 8 3 8}$ | $\mathbf{2 5 , 4 1 3}$ |
| EBITDA | $\mathbf{8 9}$ | $\mathbf{2 6 6}$ | $\mathbf{6 8 0}$ | $\mathbf{1 , 2 4 2}$ | $\mathbf{1 , 8 9 7}$ | $\mathbf{2 , 3 2 6}$ | $\mathbf{2 , 6 0 6}$ |
| EBITDA margin (\%) | 6.1 | 9.2 | 11.3 | 12.3 | 11.2 | 10.7 | 10.3 |
| Depreciation | $(29)$ | $(54)$ | $(153)$ | $(276)$ | $(461)$ | $(594)$ | $(678)$ |
| Other Income (inc. extraordinaries) | 1 | 3 | 15 | 54 | 80 | 80 | 80 |
| EBIT | $\mathbf{6 2}$ | $\mathbf{2 1 5}$ | $\mathbf{5 4 2}$ | $\mathbf{1 , 0 2 1}$ | $\mathbf{1 , 5 1 6}$ | $\mathbf{1 , 8 1 2}$ | $\mathbf{2 , 0 0 8}$ |
| Net finance cost | $(12)$ | $(31)$ | $(157)$ | $(390)$ | $(1,011)$ | $(1,113)$ | $(1,101)$ |
| Profit before tax | $\mathbf{5 0}$ | $\mathbf{1 8 4}$ | $\mathbf{3 8 5}$ | $\mathbf{6 3 1}$ | $\mathbf{5 0 5}$ | $\mathbf{6 9 9}$ | $\mathbf{9 0 6}$ |
| Tax | $\mathbf{( 2 0 )}$ | $\mathbf{( 6 2 )}$ | $\mathbf{( 1 4 3 )}$ | $\mathbf{( 2 2 5 )}$ | $\mathbf{( 1 7 1 )}$ | $\mathbf{( 2 3 7 )}$ | $\mathbf{( 3 0 7 )}$ |
| Reported net profit | $\mathbf{3 0}$ | $\mathbf{1 2 2}$ | $\mathbf{2 4 2}$ | $\mathbf{4 0 5}$ | $\mathbf{3 3 4}$ | $\mathbf{4 6 2}$ | $\mathbf{5 9 9}$ |
| Reported EPS (Rs) | $\mathbf{2 . 0}$ | $\mathbf{7 . 4}$ | $\mathbf{1 3 . 2}$ | $\mathbf{1 8 . 1}$ | $\mathbf{1 4 . 9}$ | $\mathbf{2 0 . 6}$ | $\mathbf{2 6 . 8}$ |


| Balance Sheet (Rs mn) | 303 | 727 | 1,268 | 2,712 | 3,045 | 3,507 | 4,106 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Total Equity | 11 | 13 | 18 | 22 | 22 | 22 | 22 |
| Deferred tax liability | 223 | 550 | 2,432 | 5,328 | 7,328 | 6,228 | 5,628 |
| Total borrowings | 107 | 302 | 672 | 1,566 | 3,240 | 3,905 | 4,417 |
| Current liabilites \& provisions | $\mathbf{6 4 4}$ | $\mathbf{1 , 5 9 2}$ | $\mathbf{4 , 3 9 0}$ | $\mathbf{9 , 6 2 8}$ | $\mathbf{1 3 , 6 3 5}$ | $\mathbf{1 3 , 6 6 2}$ | $\mathbf{1 4 , 1 7 3}$ |
| Total Liabilities and equity | 22 | 83 | 152 | 550 | 464 | 98 | 27 |
| Cash | 435 | 1,109 | 3,156 | 6,783 | 9,997 | 10,423 | 11,043 |
| Current assets excl. cash | 186 | 400 | 1,082 | 2,294 | 3,173 | 3,139 | 3,101 |
| Total net fixed assets | - | - | - | 1 | 1 | 1 | 1 |
| Investments | - | - | - | - | - | - | - |
| Miscellaneous expenditure | $\mathbf{6 4 4}$ | $\mathbf{1 , 5 9 2}$ | $\mathbf{4 , 3 9 0}$ | $\mathbf{9 , 6 2 8}$ | $\mathbf{1 3 , 6 3 5}$ | $\mathbf{1 3 , 6 6 2}$ | $\mathbf{1 4 , 1 7 3}$ |
| Total assets |  |  |  |  |  |  |  |


| Free cash flow (Rs mn) | 64 | 177 | 400 | 685 | 795 | 1,056 | 1,277 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Operating cash flow, excl. working capital | $(240)$ | $(479)$ | $(1,677)$ | $(2,733)$ | $(1,541)$ | 239 | $(108)$ |
| Working capital | $(117)$ | $(266)$ | $(834)$ | $(1,488)$ | $(1,340)$ | $(560)$ | $(640)$ |
| Capital expenditure | $\mathbf{( 2 9 3 )}$ | $\mathbf{( 5 6 8 )}$ | $\mathbf{( 2 , 1 1 0 )}$ | $\mathbf{( 3 , 5 3 6 )}$ | $\mathbf{( 2 , 0 8 6 )}$ | $\mathbf{7 3 5}$ | $\mathbf{5 2 9}$ |
| Free cash flow |  |  |  |  |  |  |  |

Source: Company, Kotak Instituitonal Equities estimates

| Property |  |  |  |
| :---: | :---: | :---: | :---: |
| Sector coverage view |  |  | Neutral |
| Company | Price, Rs |  |  |
|  | Rating | 10-Nov | Target |
| MLife | BUY | 188 | 500 |
| Sobha | REDUCE | 112 | 250 |
| DLF | BUY | 299 | 440 |
| Unitech | REDUCE | 57 | 100 |
| HDIL | BUY | 127 | 380 |
| Puravankara P | ADD | 58 | 120 |
| Phoenix Mills | BUY | 65 | 280 |
| Indiabulls Real I | BUY | 154 | 275 |
| IVR Prime | BUY | 49 | 170 |

2QFY09 results review; Balance sheet issues gaining prominence
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- Consensus estimates revised downgrades sharply to adjust for low new launches
- Balance sheet tracker-Low level of operating cash flows, balance sheet leverage remains a concern
- Observe select new launches-DLF, IBREL launch a few projects
- Re-iterate BUY on DLF, IBREL and PHNX

Real estate companies under coverage universe for 2QFY09 showed 8.3\% increase yoy in revenues and $3.4 \%$ decline yoy in PAT on an aggregate basis. EBITDA margins came down by 350bps yoy driven mainly by DLF. We believe operating cashflow, balance sheet leverage and number of new launches are the key quarterly parameters to track for real estate companies. DLF and HDIL started generating operating cashflow from 2QFY09, albeit in a small manner. We observe few project launches (mainly by DLF and IBREL) and would anticipate more activity on this front in 2HFY09. Balance sheet quality will likely remain of paramount importance in the current tight liquidity environment and would prefer companies which, (1) generate operating cash flows, (2) show progress on projects, and (3) have low leverage. We would reiterate our BUY rating on DLF, IBREL and PHNX.

## Reiterate BUY on DLF, IBREL and PHNX

Exhibit 2 summarizes performance on nine companies in our coverage universe on various parameters like-(1) operating cash flow, (2) increase in debt, (3) new launches/project progress, (4) balance sheet comfort and (5) consensus EPS downgrades for FY2009E EPS. Based on these parameters, DLF had the best quarterly performance with positive operating cashflows, new launches and least consensus downgrades. IBREL stands out on balance sheet strength and management reaffirmed cash position of the company. We saw largest increase in debt levels (as proportion to total debt) in Unitech, Puravankara and Sobha. DLF, PHNX, HDIL and IBREL showed progress in terms of new launches or construction of key projects. Based on comparative quarterly performance we re-iterate BUY on DLF, IBREL and PHNX. Exhibit 3 gives comparative valuation for real estate companies.

## Importance of quarterly results-indicates direction of NAV movement

We highlight that the quarterly results of real estate companies have been difficult to forecast and compare on account of various factors (1) revenue mix between commercial, vertical and residential, (2) uneven launch schedules, (3) different accounting policies, (4) land/FSI sales, and (5) geographical mix of revenues. As a result, EBIDTA margins of various companies have been very volatile. Therefore, it is important to observe trend of past few quarters vis-à-vis consensus expectations while reaching various conclusions. We note that continuous underperformance will indicate slower-than-expected monetization of land bank and hence this will result in NAV downgrades. For 2QFY09, we observe largest earnings downgrades in Unitech, Puravankara and Sobha Developers.

Exhibit 4 highlights the sharp downgrades in consensus estimates post 2QFY09 results. We observe sharper downgrades in FY2010E estimates as street adjusts their estimates for slower new launches going forward. DLF has seen the least revision in estimates and the consensus estimates an EPS of Rs48/share for FY2009E (versus our estimate of Rs44/share) and Rs53/share for FY2010E (versus our estimate of Rs47/share). We note that we are below consensus estimates for most companies. Most companies in our coverage companies have already achieved almost $50 \%$ of our FY2009E PAT, indicating limited downside risks to our estimates (Exhibit 5).

## We observe selective new launches; pricing to be the key going forward

We list the project launches by companies.
DLF—During 2QFY09, DLF launched residential project in Kochi and New Gurgaon. DLF has pre-launched three projects in 2QFY09 and will formally launch these in 3QFY09—Hyderabad (Kompally), Gurgaon (Regal Towers) and Bangalore (Bannergatta road). Furthermore in 3QFY09, DLF will launch new projects in Delhi (SBM), Kasauli, Indore, Goa and Hyderabad. We like DLF's pricing strategy as DLF is launching projects after assessing the affordability of each market and would attribute successful launches to their strategy. DLF will likely be the largest beneficiary when interest rates decline on account of affordable prices and large geographical spread of projects.

Unitech—Launched Nirvana County in Kolkata.
Indiabulls Real Estate-Has soft launched apartments at Rs2,800/sq. ft in OMR, Chennai and plotted development at the rate of Rs8,000/sq. yard in Sonepat. Management indicated that they have leased 1.2 mn sq. ft at One Indiabulls Center, Mumbai at rates of Rs275/sq. ft/month.

HDIL-Construction work on Phase-I of airport slum rehabilitation is moving at a fast pace. HDIL sold 1.5 mn sq. ft of TDRs accruing from airport SRA project in 2QFY09. However, we note that progress on other projects of HDIL was slower-than-expected.

Sobha- Sobha had two new launches in 2QFY09-(1) 40 premium villas in the second phase of Sobha City in Thrissur, Kerala and (2) Sobha Scarlet in Mysore to be developed over 14.2 acres. We note that there were no new launches in Bangalore.

Puravankara-no new launches this quarter.
IVR Prime-no new launches this quarter.

## Key balance sheet items-Leverage and receivables

Exhibit 6 shows the balance sheet of real estate companies in 2QFY09. We believe financing will likely remain a constraint for this sector and we would prefer companies with-(1) healthy balance sheet and (2) positive operating cash flows. We discuss company specific developments below.

DLF. DLF receivables have shown a sharp upward trend over the past four quarters. DLF's DAL debtors rose by Rs 14.7 bn to Rs48 bn and non-DAL debtors increased by Rs8 bn. During 1HFY09, DAL debtors have increased by Rs30 bn while non-DAL debtors have declined by Rs10 bn. Therefore, DLF received customer inflows of Rs57 bn in 1HFY09. We think DAL financing will be difficult in the current macro environment and would closely monitor developments in this regard. DLF also generated operating cash flows of Rs7.5 bn 2QFY09 as it has slowed down on fresh land acquisitions and is concentrating on monetizing assets more rapidly. This has resulted in debt levels of DLF remaining stable at Rs146 bn at end-2QFY09 and cash balances of Rs12 bn.

Unitech. We would like to highlight that Unitech has a leveraged balance sheet with a D/E of 2.4 X as of September 2008 (Debt: Rs100 bn, cash: Rs 17 bn and net worth: Rs41 bn) and absolute debt levels have been rising for the past few quarters. We view recent steps taken by the management like raising funds for Mumbai project and sale of strategic stake to Telenor as positive. We expect Unitech to benefit from the Telenor deal as Unitech would receive Rs 7.8 bn from Unitech Wireless, which could be used to retire debt.

Indiabulls Real Estate. The management reaffirmed that IBREL has a cash balance of Rs36.4 bn (Rs134/share) as of September 2008 post reversal of ICDs given to IBFSL (Indiabulls Financial Services) and repayment of OCDs issued to FIM.

HDIL. HDIL generated small operating cashflow of Rs186 mn in 2QFY09 as the airport slum rehabilitation project started contributing to revenues. We view this development as positive as HDIL has been investing heavily in land acquisition and this had resulted in D/E rising sharply to 1.0 X in 1QFY09. We would watch operating cashflow and leverage ratios closely. At end-2QFY09, HDIL has debt of Rs39 bn, cash balances of Rs4 bn and D/E ratio of 0.9 X .

Sobha. Sobha announced a rights issue of Rs3.5 bn which we believe is a positive development considering the highly levered balance sheet of Sobha (D/E of 1.9X as of Sep '08). However we would like to highlight that ROCE of Sobha has been on a declining trend for the past two years with ROCE dipping significantly to $13.3 \%$ in FY2008. We note that rights issue is unlikely to change capital efficiency of Sobha.

Puravankara. We highlight that PVKP's debt has increased to Rs8bn and hence D/E has increased to 0.6X from 0.5X in 1QFY09.

Phoenix Mills. PHNX saw qoq growth of $13 \%$ in operational income indicating rental re-pricing since no new facility became operational during the quarter. PHNX has received commitment from MPC synergy to invest Rs13 bn primarily into hotel projects and retail projects of its associates (EWDPL).

2QFY09 performance for companies under our coverage universe

| (in Rs mn) | 2QFY09A | 1QFY09 | 2QFY08 | 2QFY09E | Change (\%) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | q09 | yoy |
| DLF |  |  |  |  |  |  |
| Revenues | 37,444 | 38,106 | 32,499 | 38,553 | (1.7) | 15.2 |
| EBITDA | 22,170 | 23,445 | 22,637 | 22,756 | (5.4) | (2.1) |
| PAT | 19,354 | 18,640 | 20,186 | 18,099 | 3.8 | (4.1) |
| Unitech |  |  |  |  |  |  |
| Revenues | 9,831 | 10,317 | 10,135 | 12,119 | (4.7) | (3.0) |
| EBITDA | 6,092 | 6,084 | 5,069 | 7,135 | 0.1 | 20.2 |
| PAT | 3,589 | 4,233 | 4,100 | 5,036 | (15.2) | (12.4) |
| HDIL |  |  |  |  |  |  |
| Revenues | 4,776 | 5,701 | 4,649 | 5,534 | (16.2) | 2.7 |
| EBITDA | 2,705 | 4,655 | 2,562 | 3,265 | (41.9) | 5.6 |
| PAT | 2,657 | 3,179 | 2,294 | 2,673 | (16.4) | 15.8 |
| Puravankara |  |  |  |  |  |  |
| Revenues | 1,394 | 1,576 | 1,410 | 1,681 | (11.6) | (1.2) |
| EBITDA | 471 | 589 | 578 | 570 | (20.1) | (18.6) |
| PAT | 505 | 619 | 602 | 633 | (18.5) | (16.2) |
| Sobha |  |  |  |  |  |  |
| Revenues | 3,002 | 3,481 | 3,309 | 3,785 | (13.8) | (9.3) |
| EBITDA | 936 | 1,029 | 880 | 1,105 | (9.0) | 6.4 |
| PAT | 490 | 505 | 562 | 571 | (3.0) | (12.8) |
| IVR Prime |  |  |  |  |  |  |
| Revenues | 372 | 287 | 456 | 306 | 29.4 | (18.5) |
| EBITDA | 102 | 62 | 188 | 71 | 62.9 | (45.9) |
| PAT | 69 | 54 | 159 | 58 | 27.1 | (56.6) |
| Phoenix Mills |  |  |  |  |  |  |
| Revenues | 234 | 207 | 168 | 217 | 13.1 | 39.8 |
| EBITDA | 180 | 156 | 122 | 166 | 15.6 | 47.2 |
| PAT | 387 | 110 | 77 | 164 | 250.5 | 399.6 |
| Mahindra Lifespaces |  |  |  |  |  |  |
| Revenues | 303 | 482 | 348 | 501 | (37.1) | (13.0) |
| EBITDA | 35 | 70 | 55 | 89 | (49.6) | (36.1) |
| PAT | 108 | 98 | 121 | 106 | 10.3 | (11.2) |
| Total |  |  |  |  |  |  |
| Revenues | 57,355 | 60,157 | 52,974 | 62,695 | (4.7) | 8.3 |
| EBITDA | 32,692 | 36,090 | 32,091 | 35,157 | (9.4) | 1.9 |
| PAT | 27,157 | 27,438 | 28,101 | 27,341 | (1.0) | (3.4) |
| EBITDA (\%) | 57 | 60 | 61 | 56 |  |  |
| PAT (\%) | 47 | 46 | 53 | 44 |  |  |

## Comparison across the key parameters

|  | Operating cash <br> flow | New <br> Increase in debt | FY2009E EPS <br> Consensus <br> progress | Balance sheet <br> comfort |
| :--- | :---: | :---: | :---: | :---: |
| downgrades (\%) |  |  |  |  |

Source: Company, Kotak Institutional Equities.

Coverage valuation summary for real estate sector

|  | Land <br> bank |  | Target price | Market cap. | EV | Price | P/B (X) |  |  | P/E (X) |  |  | EV/EBITDA (X) |  |  | EBITDA <br> margin | NAV | NAV | Premium/ Discount |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Company name | $\overline{(m n s q . f t)}$ | Rating | (Rs) | (US\$ mn) | (US\$ mn) | (local curr.) | 2008 | 2009E | 2010 E | 2008 | 2009E | 2010E | 2008 | 2009E | 2010 E | (\%) | (Rs/share) | (Rs bn) |  |
| DLF | 748 | BUY | 440 | 11,144 | 13,561 | 299 | 2.5 | 2.0 | 1.6 | 6.4 | 6.1 | 5.5 | 6.3 | 5.7 | 4.9 | 68.5 | 546 | 941 | (45.3) |
| Unitech | 650 | REDUCE | 100 | 2,040 | 3,294 | 57 | 2.5 | 1.9 | 1.6 | 5.5 | 4.7 | 3.8 | 6.6 | 4.9 | 4.0 | 53.8 | 117 | 190 | (51.5) |
| Indiabulls Real Estate | 225 | BUY | 275 | 931 | 646 | 154 | 0.7 | 0.6 | 0.6 | 10.6 | 22.8 | 20.5 | $(1,473)$ | 124.8 | 17.4 | (1.4) | 325 | 89 | (52.7) |
| HDIL | 125 | BUY | 380 | 576 | 1,190 | 127 | 0.9 | 0.7 | 0.6 | 1.8 | 1.7 | 1.6 | 3.2 | 2.7 | 2.4 | 71.1 | 551 | 152 | (77.0) |
| Phoenix Mills | 34 | BUY | 280 | 208 | 178 | 65 | 0.6 | 0.6 | 0.6 | 24.5 | 14.6 | 5.6 | 19.2 | 8.1 | 3.2 | 54.7 | 390 | 57 | (83.5) |
| Puravankara Projects | 125 | ADD | 120 | 266 | 408 | 58 | 1.0 | 0.9 | 0.8 | 5.0 | 4.1 | 3.4 | 7.6 | 5.7 | 3.9 | 42.7 | 174 | 37 | (66.9) |
| Sobha Developers | 138 | REDUCE | 250 | 182 | 572 | 112 | 0.8 | 0.7 | 0.6 | 3.5 | 3.7 | 3.4 | 7.0 | 6.1 | 5.2 | 25.9 | 502 | 37 | (77.6) |
| Mahindra Lifespaces | 67 | BUY | 500 | 176 | 121 | 188 | 0.9 | 0.9 | 0.8 | 11.7 | 14.3 | 10.3 | 14.4 | 8.6 | 5.7 | 22.1 | 898 | 9 | (79.1) |
| IVR Prime | 75 | BUY | 170 | 63 | 30 | 49 | 0.3 | 0.3 | 0.3 | 1.6 | 3.2 | 2.9 | 0.6 | 1.0 | 0.7 | 39.0 | 345 | 23 | (85.7) |

Source: Kotak Institutional Equities estimates.

Consensus estimates have gone down over the last month

| Company | 2009E |  | Change in 2009E (\%) | 2010E |  | Change in 2010E (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1-Oct-08 | 7-Nov-08 |  | 1-Oct-08 | 7-Nov-08 |  |
| Coverage companies |  |  |  |  |  |  |
| DLF Limited | 51.2 | 48.4 | (5.4) | 60.3 | 53.3 | (11.7) |
| Unitech | 13.4 | 11.2 | (16.4) | 16.7 | 12.6 | (24.6) |
| HDIL | 56.8 | 50.9 | (10.3) | 73.1 | 63.4 | (13.3) |
| Sobha Developers | 36.7 | 29.8 | (18.9) | 42.0 | 31.0 | (26.2) |
| Mahindra Lifespace Developers | 29.7 | 20.1 | (32.2) | 53.9 | 39.6 | (26.6) |
| Purvankara | 14.2 | 11.3 | (20.6) | 19.1 | 11.9 | (37.7) |
| Phoenix Mills | 8.9 | 8.9 | 0.3 | 17.4 | 13.5 | (22.4) |
| Indiabulls Real estate | 13.4 | 5.2 | (61.2) | 25.6 | 14.3 | (44.1) |

Source: Bloomberg, Kotak Institutional Equities.

## Comparison of Kotak Institutional Equities Estimates with consensus

| Company | Consensus EPS |  |  | Kotak estimates |  | Kotak vs consensus <br> (difference \%) |  | \% PAT achieved in 2QFY09 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2008 | 2009E | 2010E | 2009E | 2010E | 2009E | 2010E |  |
| Coverage companies |  |  |  |  |  |  |  |  |
| DLF Limited | 42.6 | 48.4 | 53.3 | 44.2 | 46.9 | (8.7) | (11.9) | 50 |
| Unitech | 10.9 | 11.2 | 12.6 | 10.3 | 10.0 | (8.3) | (20.5) | 47 |
| HDIL | 53.4 | 50.9 | 63.4 | 44.8 | 42.1 | (12.0) | (33.6) | 47 |
| Purvankara | 10.7 | 11.3 | 11.9 | 10.1 | 10.8 | (11.0) | (9.2) | 52 |
| Phoenix Mills | 6.6 | 8.9 | 13.5 | 5.5 | 12.0 | (38.5) | (10.8) | 63 |
| Sobha Developers | 32.6 | 29.8 | 31.0 | 30.8 | 33.4 | 3.3 | 7.9 | 44 |
| Mahindra Lifespace Developers | 9.5 | 20.1 | 39.6 | 12.4 | 16.4 | (38.1) | (58.7) | 38 |
| IVR Prime | 4.6 | 2.9 | 9.7 | 2.9 | 9.7 | 0.0 | 0.0 | 67 |
| Indiabulls Real estate | 14.1 | 13.4 | 25.6 | 6.7 | 7.5 | (49.6) | (70.6) | 11 |

Source: Kotak Institutional Equities estimates.

## Tracking the balance sheet movement

| (in Rs mn) | Change (\%) |  |  |  | Comments |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2QFY09 | 1QFY09 | 4QFY08 | qoq |  |
| DLF |  |  |  |  |  |
| Inventory | 101,671 | 102,832 | 94,544 | (1.1) |  |
| Sundry Debtors | 97,535 | 76,052 | 76,106 | 28.2 |  |
| DAL recievables | 48,043 | 33,820 | 19,360 | 42.1 | DLF booked revenues of Rs14.8 bn on account of sale to DLF Assets Limited |
| Non-DAL recievables | 49,456 | 42,232 | 56,746 | 17.1 | (DAL) while not receiving any further cash payments. |
| Loans and Advances | 101,759 | 97,893 | 73,686 | 3.9 | For outstanding land payments and to joint venture partners. We expect it to decline in future quarters. |
| Customer Advances | 16,000 | 17,350 | 26,000 | (7.8) |  |
| Cash | 13,326 | 10,015 | 21,422 | 33.1 |  |
| Debt | 146,731 | 142,209 | 122,771 | 3.2 | Debt for Hotels business (Rs15 bn) and Power business (Rs15 bn) |
| Unitech |  |  |  |  |  |
| Inventory | 140,000 | 140,000 | 135,650 | 0.0 |  |
| Sundry Debtors | 14,000 | 8,000 | 7,400 | 75.0 |  |
| Loans and Advances |  |  | 29,290 |  |  |
| Customer Advances | 67,300 | 68,000 | 71,120 | (1.0) |  |
| Cash | 16,300 | 14,800 | 14,000 | 10.1 |  |
| Debt | 100,000 | 88,000 | 85,000 | 13.6 | At an average interest rate of $13 \%$, interest payments for FYO9 would work out to Rs3 bn/quarter. |
| HDIL |  |  |  |  |  |
| Inventory | 55,834 | 54,448 | 51,028 | 2.5 | Includes investment made into Phase I of the airport SRA project (Payment of Rs19 bn for 53 acres in Kurla) |
| Sundry Debtors | 1,686 | 572 | 558 | 194.8 |  |
| Loans and Advances | 25,498 | 23,738 | 16,343 | 7.4 | To subsidiaries like SEZ, Ravijyot for land and also for phase II of airport SRA |
| Customer Advances | 3,500 | 1,500 | 1,489 | 133.3 |  |
| Cash | 4,016 | 3,484 | 3,494 | 15.3 |  |
| Debt | 39,478 | 38,162 | 31,127 | 3.4 | Debt did not increase this quarter |
| Puravankara |  |  |  |  |  |
| Inventory | 194 | 169 | 171 | 14.8 |  |
| Properties under development | 4,800 | 4,354 | 3,958 | 10.2 | This includes the Rs4 bn paid for the Hyderabad land. |
| Properties held for sale | 865 | 865 | 910 | 0.0 | High margins can be unlocked through sale of these projects. |
| Sundry Debtors | 1,028 | 863 | 824 | 19.1 |  |
| Loans and Advances | 2,974 | 3,060 | 2,878 | (2.8) | These advances are for land apart from the 125 mn sq . ft of land bank |
| Properties held for development | 13,630 | 13,016 | 12,919 | 4.7 |  |
| Customer Advances | 2,670 | 2,838 | 3,149 | (5.9) |  |
| Cash | 374 | 396 | 350 | (5.6) |  |
| Debt | 8,050 | 6,524 | 6,524 | 23.4 | Debt for PVKP increased to 0.6X from 0.5X |
| Sobha |  |  |  |  |  |
| Inventory | 8,650 | 8,420 | 7,879 | 2.7 |  |
| Sundry Debtors (net of advances) | 3,200 | 4,051 | 4,384 | (21.0) |  |
| Loans and Advances | 19,680 | 19,791 | 17,282 | (0.6) |  |
| Net Debt | 19,150 | 17,333 | 17,505 | 10.5 | Sobha announced a rights issue of Rs 3.5 bn which we believe is a positive development considering the highly levered balance sheet of Sobha. |

Source:Company, Kotak Institutional Equities

## DLF balance sheet leverage is amongst the lowest for the sector

D/E based on debt (in Rs bn) and equity (in Rs bn) as of June 2008 and Mar 2008

|  | As of Sept 30, 2008 |  |  |  |  | As of Mar 31, 2008 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Cash | Debt | Net debt | Equity | D/E | Cash | Debt | Net debt | Equity | D/E |
|  | (bn) | (bn) | (bn) | (bn) | (X) | (bn) | (bn) | (bn) | (bn) | (X) |
| DLF | 13.3 | 146.7 | 133.4 | 241.1 | 0.6 | 19.4 | 122.6 | 103.2 | 205.8 | 0.6 |
| Unitech | 16.3 | 100.0 | 83.7 | 41.1 | 2.4 | 14.0 | 85.0 | 71.0 | 33.2 | 2.6 |
| HDIL | 4.0 | 39.5 | 35.5 | 42.1 | 0.9 | 3.5 | 31.1 | 27.6 | 36.4 | 0.9 |
| Sobha | 0.2 | 19.5 | 19.4 | 10.9 | 1.8 | 0.8 | 17.6 | 16.8 | 9.9 | 1.8 |
| Purvankara | 0.4 | 8.1 | 7.7 | 13.3 | 0.6 | 0.3 | 6.5 | 6.2 | 12.1 | 0.5 |

Source: Kotak Institutional Equities.

| Property |  |  |  |
| :---: | :---: | :---: | :---: |
| Sector coverage view |  |  | Neutral |
| Company | Price, Rs |  |  |
|  | Rating | 10-Nov | Target |
| MLife | BUY | 188 | 500 |
| Sobha | REDUCE | 112 | 250 |
| DLF | BUY | 299 | 440 |
| Unitech | REDUCE | 57 | 100 |
| HDIL | BUY | 127 | 380 |
| Puravankara P | ADD | 58 | 120 |
| Phoenix Mills | BUY | 65 | 280 |
| Indiabulls Real I | BUY | 154 | 275 |
| IVR Prime | BUY | 49 | 170 |

## Real Estate Tracker: Signs of recovery

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Signs of recovery. BSE Real Estate index gained $18 \%$ in the past 1 week post RBI cut rates to ease liquidity concerns, after declining $34 \%$ in the previous 3 weeks. We observe large downgrades in consensus earning estimates post 2QFY09 results with least cuts in DLF. Private equity investments have declined considerably over the last few months. We see initial signs of correction in prices at the Mumbai property exhibition; however we think there is more to follow.

## Highlights for the month ended Friday, November 7, 2008

- Top gainers/losers for the month: IBREL (20.2\%), DLF (-7.4\%), Unitech (-47.1 \%), Puravankara (-59.1\%)
- Unitech divested a 60\% stake in its telecom venture for Rs61 bn to Telenor, a Norwegian telecom operator.
- Jaiprakash Associates (JAL) is planning to raise Rs20 bn through a rights issue to fund the Ganga expressway and a Formula One facility.
- Omaxe's long-term rating was reduced to grade A- and the outlook was cut to negative from stable by Fitch, citing the company's high debt level and liquidity concerns.


## Key investments

- Orient Global invested Rs1.2 bn to buy stakes in HDIL and IBREL via the open market.


## Key land deals/tenders

- No bidders for two plots in Wadala-7,029 sq. m and 4,034 sq. m at base prices of Rs2.4 bn and Rs1.35 bn, respectively.
- DLF Ltd was the sole bidder for an office plot in Mumbai offered by the state-run Indian Railways. RLDA has offered to lease a 45,300 sq. m plot for 80 years at a reserve price of Rs39.6 bn.


## Key project announcements

- Indiabulls Real Estate—launched 'Indiabulls Green' in Sholinganallur at Rs2,700/sq. ft
- Tata Housing—announced the launch of Xylem, the country's forst green IT park in Bangalore.
- Sahara Prime City—launched 'Sahara City Homes' project in Coimbatore.
- Ansal Housing—launched a residential project, Ansal town, in Alwar in Rajasthan


## Market performance of Real Estate Companies

|  | Market cap. | Shares | Last price | Change \% |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (US\$ mn) | (in mn) | (local curr.) | 1 day | 1 week | 1 month | 3 months | 6 months | 1 year | YTD |
| Indian listed companies |  |  |  |  |  |  |  |  |  |  |
| DLF | 10,033 | 1,705 | 281 | 3.1 | 27.5 | (7.4) | (49.6) | (56.9) | (69.8) | (73.9) |
| Unitech | 1,729 | 1,621 | 51 | 2.5 | 5.1 | (47.1) | (71.6) | (83.3) | (86.6) | (89.6) |
| Akruti City | 913 | 67 | 653 | 0.1 | (4.6) | (12.7) | (12.5) | (39.7) | (35.9) | (45.5) |
| Indiabulls Real estate | 850 | 258 | 157 | 1.9 | 31.7 | 20.2 | (51.1) | (71.0) | (75.3) | (78.8) |
| Lanco infratech | 786 | 222 | 169 | 7.2 | 47.4 | (3.6) | (49.4) | (68.3) | (61.7) | (80.0) |
| BF Utilities | 684 | 38 | 865 | 5.0 | 27.6 | (32.5) | (65.9) | (62.8) | (60.4) | (61.3) |
| HDIL | 677 | 275 | 117 | (0.2) | (18.8) | (7.7) | (68.8) | (80.4) | (78.3) | (86.0) |
| Jai Corp | 589 | 178 | 157 | (3.6) | 10.0 | (21.4) | (59.9) | (77.7) | (84.8) | (86.9) |
| Anant Raj Industries | 344 | 295 | 56 | 3.1 | 21.1 | (46.8) | (63.7) | (78.1) | (84.1) | (84.1) |
| Purvankara | 251 | 213 | 56 | 2.5 | 17.3 | (59.1) | (73.0) | (80.6) | (86.4) | (87.7) |
| Omaxe | 234 | 174 | 64 | 3.1 | 11.5 | (24.3) | (53.7) | (72.1) | (78.4) | (88.8) |
| Parsvnath | 183 | 185 | 47 | 0.5 | 17.7 | (39.0) | (63.2) | (79.1) | (85.2) | (89.5) |
| Phoenix | 178 | 145 | 59 | 10.0 | 16.7 | (57.1) | (71.5) | (84.7) | (84.9) | (87.7) |
| Sobha | 162 | 73 | 106 | 1.2 | (5.4) | (15.2) | (62.4) | (82.0) | (88.0) | (88.4) |
| Mahindra Lifespace | 161 | 41 | 188 | 3.1 | 0.7 | (33.0) | (61.5) | (70.7) | (67.3) | (77.8) |
| Brigade Enterprises | 117 | 112 | 50 | 5.2 | 37.8 | (36.4) | (62.9) | (74.6) | - | (87.0) |
| Ansal Properties | 114 | 115 | 47 | 1.6 | 7.9 | (37.0) | (55.0) | (72.8) | (80.6) | (89.0) |
| Ajmera Realty | 89 | 118 | 36 | (2.5) | (9.4) | (29.2) | (64.7) | (81.2) | (89.6) | (91.3) |
| IVR Prime | 60 | 64 | 45 | 3.5 | 21.9 | (45.0) | (76.0) | (80.4) | (88.8) | (90.1) |
| Orbit | 57 | 36 | 74 | 3.6 | 39.5 | (41.2) | (74.1) | (85.8) | (88.3) | (92.2) |
| Kolte Patil Developers | 47 | 75 | 30 | 2.4 | 0.3 | (21.7) | (64.5) | (75.3) | - | (88.4) |
| Ganesh Housing | 47 | 33 | 68 | 2.4 | 17.9 | (45.0) | (69.3) | (81.0) | (88.2) | (90.2) |
| BSEL Infrastructure | 34 | 83 | 20 | 3.4 | 18.7 | (12.2) | (46.2) | (61.5) | (69.8) | (78.9) |
| DS Kulkarni | 16 | 26 | 29 | (8.8) | (15.9) | (41.4) | (69.0) | (83.2) | (88.2) | (92.2) |
| Ansal Housing | 16 | 17 | 45 | 4.9 | 18.0 | (35.3) | (61.2) | (70.1) | (73.9) | (87.7) |
| Foreign-listed companies |  |  |  |  |  |  |  |  |  |  |
| Ascendas India REIT | 278 | 756 | 0.55 | 3.8 | 14.6 | 10.0 | (31.7) | (56.3) | (67.6) | (57.0) |
| Indiabulls Properties Investment Trust | 276 | 2,357 | 0.18 | (2.8) | 25.0 | (60.2) | (72.4) | - | - | - |
| Hirco Plc | 143 | 77 | 118.5 | 1.3 | 28.8 | 1.3 | (60.4) | (69.3) | (68.8) | (68.7) |
| Ishaan | 103 | 207 | 32 | 0.0 | (3.1) | (50.2) | (61.4) | (66.3) | (69.7) | (70.4) |
| Unitech Corporate Park | 53 | 360 | 9 | (5.2) | (11.9) | (60.2) | (79.4) | (88.6) | (91.4) | (91.9) |

Top quartile performers ( $75 \%$ to $100 \%$ ) Bottom quartile performers ( $0 \%$ to $25 \%$ )

Source: Bloomberg, Kotak Institutional Equities.

Consensus estimates have gone down over the last month

| Company | 2009E |  |  | Change in 2009E (\%) |  | 2010E |  |  | Change in 2010E (\%) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 7-Dec-07 | 1-Oct-08 | 7-Nov-08 | (A) | (B) | 16-Apr-08 | 1-Oct-08 | 7-Nov-08 | (C) | (B) |
| Coverage companies |  |  |  |  |  |  |  |  |  |  |
| DLF Limited | 53.3 | 51.2 | 48.4 | (9.2) | (5.4) | 72.7 | 60.3 | 53.3 | (26.7) | (11.7) |
| Unitech | 20.3 | 13.4 | 11.2 | (44.8) | (16.4) | 26.0 | 16.7 | 12.6 | (51.5) | (24.6) |
| HDIL | 60.0 | 56.8 | 50.9 | (15.2) | (10.3) | 87.0 | 73.1 | 63.4 | (27.2) | (13.3) |
| Sobha Developers | 46.9 | 36.7 | 29.8 | (36.5) | (18.9) | 77.0 | 42.0 | 31.0 | (59.7) | (26.2) |
| Mahindra Lifespace Developers | 32.0 | 29.7 | 20.1 | (37.2) | (32.2) | 50.6 | 53.9 | 39.6 | (21.7) | (26.6) |
| IVR Prime | NA | 15.5 | 2.9 |  | (81.3) | 47.8 | 17.1 | 9.7 | (79.7) | (43.3) |
| Purvankara | 23.0 | 14.2 | 11.3 | (50.9) | (20.6) | 31.4 | 19.1 | 11.9 | (62.1) | (37.7) |
| Phoenix Mills |  | 8.9 | 8.9 |  | 0.3 |  | 17.4 | 13.5 |  | (22.4) |
| Indiabulls Real estate |  | 13.4 | 5.2 |  | (61.2) |  | 25.6 | 14.3 |  | (44.1) |
| Non-coverage companies |  |  |  |  |  |  |  |  |  |  |
| Akruti City | 98.4 | 80.8 | 74.2 | (24.6) | (8.1) | 245.0 | 143.0 | 141.7 | (42.2) | (0.9) |
| Anant Raj Industries | 19.7 | 20.2 | 18.8 | (4.6) | (6.8) | 42.0 | 32.5 | 28.3 | (32.6) | (12.8) |
| Parsvnath Developers | 48.8 | 30.0 | 24.6 | (49.6) | (18.1) | 69.7 | 41.4 | 32.8 | (52.9) | (20.7) |
| Omaxe | 36.6 | 40.3 | 39.5 | 7.9 | (2.1) | 69.5 | 52.0 | 57.4 | (17.4) | 10.4 |
| Orbit Corp | 91.0 | 82.1 | 39.7 | (56.4) | (51.6) | 148.8 | 83.5 | 55.0 | (63.0) | (34.1) |
| DS Kulkarni | 25.0 | 52.8 | 37.7 | 50.8 | (28.6) | 97.9 | 76.1 | 76.1 | (22.3) | 0.0 |

Note:
(A) change (\%) is measured from the base date of Dec 7, 2007
(B) change (\%) is measured from November 7, 2008.
(C) change (\%) is measured from the base date of April 16, 2008

Source: Bloomberg, Kotak Institutional Equities.

|  | 10-Nov-08 |  | Mkt cap. |  | $\begin{gathered} 0 / 5 \\ \text { shares } \end{gathered}$ | EPS (RS) |  |  |  | growth |  | PER ( X ) |  |  | EV/EBITDA ( X ) |  |  | Price/BV ( $($ ) |  |  | Dividend yield (\%) |  |  | RoE (\%) |  |  | Target price | Upside | $\begin{gathered} \text { ADVT- } \\ \text { 3mo } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Company | Price (RS) | Rating | (Rs mn) | (USS mn) | (mn) | 2008 | 2009 E | 2010 E | 2008 | 2009 E | 2010E | 2008 | 2009 E | 2010E | 2008 | 2009E | 2010E | 2008 | 2009E | 2010 E | 2008 | 2009 E | 2010E | 2008 | 209E | 2010 E | (Rs) | (\%) |  |
| Automobiles |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Bajij Auto | 426 | ADD | 61,613 | 1,300 | 145 | 59.3 | 65.9 | 69.8 | (53.4) | 11.0 | 5.9 | 7.2 | 6.5 | 6.1 | 5.3 | 4.9 | 4.5 | 3.9 | 3.1 | 2.5 | 4.7 | 4.7 | 4.7 | 21.0 | 42.6 | 36.5 | 610 | 43.2 | - |
| Hero Honda | 756 | REDUCE | 151,023 | 3,187 | 200 | 48.5 | 56.8 | 63.2 | 12.8 | 17.2 | 11.3 | 15.6 | 13.3 | 12.0 | 9.8 | 8.8 | 8.2 | 4.9 | 4.0 | 3.3 | 2.5 | 2.6 | 2.6 | 34.0 | 33.1 | 30.4 | 770 | 1.8 | 9.9 |
| Mahindra \& Mahindra | 390 | ADD | 100,659 | 2,124 | 258 | 38.1 | 27.5 | 25.3 | (2.0) | (27.7) | (8.0) | 10.2 | 14.2 | 15.4 | 7.8 | 11.0 | 9.8 | 2.3 | 1.8 | 1.6 | 2.8 | 2.4 | 2.5 | 27.8 | 18.2 | 14.0 | 410 | 5.1 | 6.3 |
| Maruti Suzuki | 595 | REDUCE | 172,027 | 3,630 | 289 | 59.9 | 50.3 | 57.5 | 10.8 | (16.0) | 14.4 | 9.9 | 11.8 | 10.4 | 5.7 | 6.3 | 5.4 | 2.0 | 1.7 | 1.5 | 0.8 | 0.8 | 0.8 | 22.2 | 15.7 | 15.6 | 650 | 9.2 | 16.1 |
| Tata Motors | 171 | SELL | 107,660 | 2,272 | 631 | 32.1 | 27.2 | 20.0 | (31.6) | (15.3) | (26.4) | 5.3 | 6.3 | 8.5 | 4.2 | 5.9 | 6.5 | 1.2 | 0.5 | 0.7 | 5.4 | 8.2 | 8.2 | 24.7 | 13.8 | 7.8 | 180 | 5.6 | 11.6 |
| Banks/Financial Institutions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Andhra Bank | 52 | REDUCE | 25,220 | 532 | 485 | 11.9 | 11.6 | 12.1 | 7.0 | (2.4) | 4.7 | 4.4 | 4.5 | 4.3 | - | - | - | 0.8 | 0.7 | 0.7 | 7.7 | 5.6 | 5.8 | 18.0 | 16.3 | 15.3 | 65 | 25.0 | 0.8 |
| Axis Bank | 609 | REDUCE | 217,809 | 4,596 | 358 | 32.2 | 39.7 | 51.8 | 37.7 | 23.2 | 30.5 | 18.9 | 15.3 | 11.8 | - | - | - | 2.7 | 2.3 | 2.0 | 0.9 | 1.2 | 1.6 | 17.6 | 15.2 | 17.5 | 750 | 23.2 | 70.2 |
| Bank of Baroda | 298 | ADD | 109,019 | 2,300 | 366 | 39.3 | 40.9 | 43.7 | 39.8 | 4.1 | 6.8 | 7.6 | 7.3 | 6.8 | - | - | - | 1.3 | 1.1 | 1.0 | 2.7 | 2.8 | 3.0 | 14.6 | 13.0 | 12.7 | 330 | 10.6 | 9.3 |
| Bank of India | 283 | BUY | 148,623 | 3,136 | 526 | 40.6 | 48.0 | 46.3 | 76.6 | 18.2 | (3.6) | 7.0 | 5.9 | 6.1 | - | - | - | 1.9 | 1.4 | 1.2 | 1.4 | 1.8 | 1.7 | 27.6 | 25.4 | 20.1 | 370 | 30.9 | 22.9 |
| Canara Bank | 199 | REDUCE | 81,570 | 1,721 | 410 | 38.2 | 40.0 | 38.3 | 10.1 | 4.8 | (4.3) | 5.2 | 5.0 | 5.2 | - | - | - | 1.1 | 0.9 | 0.8 | 4.0 | 3.0 | 3.0 | 15.0 | 14.7 | 12.6 | 220 | 10.6 | 4.3 |
| Central Bank of india | 40 | sell | 16,348 | 345 | 404 | 11.6 | 9.4 | 17.1 | (24.6) | (18.6) | 81.0 | 3.5 | 4.3 | 2.4 | - | - | - | 0.8 | 0.5 | 0.4 | 4.9 | - | - | 15.3 | 11.6 | 16.7 | 55 | 36.0 | 0.4 |
| Corporation Bank | 221 | BUY | 31,750 | 670 | 143 | 51.3 | 51.3 | 51.5 | 37.2 | 0.2 | 0.3 | 4.3 | 4.3 | 4.3 | - | - | - | 0.8 | 0.7 | 0.6 | 4.7 | 4.8 | 4.8 | 18.4 | 16.3 | 14.6 | 310 | 40.0 | 0.5 |
| Federal Bank | 155 | BUY | 26,536 | 560 | 171 | 34.4 | 26.6 | 29.8 | 0.5 | (22.7) | 12.2 | 4.5 | 5.8 | 5.2 | - | - | - | 0.7 | 0.6 | 0.6 | 2.6 | 3.2 | 3.6 | 13.6 | 11.1 | 11.4 | 300 | 93.4 | 1.4 |
| Future Capital Holdings | 204 | BUY | 12,920 | 273 | 63 | (4.5) | 4.5 | 28.8 | (689.8) | (198.6) | 546.1 | (45.3) | 45.9 | 7.1 | - | - | - | 1.8 | 1.7 | 1.4 | - | - | - | (6.7) | 3.8 | 21.4 | 440 | 115.3 | 0.9 |
| HDFC | 1,777 | ADD | 509,909 | 10,759 | 287 | 85.8 | 78.0 | 97.1 | 38.2 | (9.0) | 24.5 | 20.7 | 22.8 | 18.3 | - | - | - | 4.3 | 3.7 | 3.3 | 1.4 | 1.3 | 1.6 | 27.8 | 17.4 | 18.9 | 2,200 | 23.8 | 80.2 |
| HDFC Bank | 1,101 | BUY | 465,912 | 9,831 | 423 | 46.0 | 55.6 | 68.9 | 28.7 | 20.9 | 23.9 | 23.9 | 19.8 | 16.0 | - | - | - | 4.1 | 3.1 | 2.2 | 0.6 | 0.9 | 1.1 | 17.7 | 17.9 | 17.1 | 1,350 | 22.6 | 53.0 |
| ICICI Bank | 472 | ADD | 525,017 | 11,078 | 1,113 | 39.9 | 36.2 | 39.2 | 15.4 | (9.3) | 8.2 | 11.8 | 13.0 | 12.0 | - | - | - | 1.1 | 1.1 | 1.0 | 2.3 | 1.9 | 2.1 | 117 | 8.4 | 8.6 | 450 | (4.6) | 173.1 |
| IDFC | 70 | ADD | 90,407 | 1,908 | 1,294 | 5.7 | 6.4 | 7.2 | 3.0 | 13.3 | 11.8 | 12.3 | 10.8 | 9.7 | - | - | - | 1.6 | 1.4 | 1.3 | 1.7 | 1.6 | 1.7 | 17.6 | 14.2 | 14.2 | 85 | 21.7 | 21.3 |
| India Infoline | 60 | ADD | 17,114 | 361 | 287 | 5.6 | 6.3 | 6.2 | 85.6 | 12.0 | (1.2) | 10.6 | 9.5 | 9.6 | 2.5 | 4.4 | 4.0 | 1.4 | 1.3 | 1.2 | 2.0 | 2.3 | 2.2 | 20.7 | 14.1 | 12.9 | 70 | 17.5 | 3.2 |
| Indian Bank | 139 | ADD | 59,824 | 1,262 | 430 | 22.5 | 22.8 | 23.5 | 33.9 | 1.0 | 3.1 | 6.2 | 6.1 | 5.9 | - | - | - | 1.4 | 1.1 | 1.0 | 2.2 | 2.1 | 2.2 | 23.4 | 18.8 | 16.7 | 160 | 14.9 | 2.7 |
| Indian Overseas Bank | 84 | BUY | 45,654 | 963 | 545 | 22.1 | 21.9 | 20.1 | 19.2 | (0.6) | (8.5) | 3.8 | 3.8 | 4.2 | - | - | - | 0.9 | 0.8 | 0.7 | 4.5 | 5.9 | 6.5 | 27.2 | 22.5 | 17.7 | 130 | 55.1 | 1.1 |
| J\&k Bank | 340 | ADD | 16,478 | 348 | 48 | 74.2 | 76.3 | 72.8 | 31.2 | 2.8 | (4.7) | 4.6 | 4.5 | 4.7 | - | - | - | 0.8 | 0.7 | 0.6 | 4.6 | 4.7 | 4.5 | 16.8 | 15.3 | 13.1 | 500 | 47.1 | 0.3 |
| LC Housing Finance | 254 | ADD | 21,581 | 455 | 85 | 45.5 | 54.6 | 56.2 | 38.7 | 19.8 | 2.9 | 5.6 | 4.7 | 4.5 | - | - | - | 1.1 | 1.0 | 0.8 | 3.9 | 4.7 | 4.9 | - | - | - | 325 | 28.0 | 2.8 |
| Mahindra \& Mahindra Financial | 194 | SELL | 18,488 | 390 | 95 | 20.8 | 16.8 | 22.3 | 32.6 | (19.5) | 33.3 | 9.3 | 11.6 | 8.7 | - | - | - | 1.5 | 1.3 | 1.2 | 2.4 | 2.2 | 2.9 | 16.9 | 11.7 | 14.2 | 190 | (2.1) | 0.1 |
| Oriental Bank of Commerce | 154 | ADD | 38,508 | 813 | 251 | 23.9 | 44.0 | 30.0 | (27.6) | 84.3 | (31.8) | 6.4 | 3.5 | 5.1 | - | - | - | 0.8 | 0.6 | 0.6 | 3.1 | 5.7 | 3.9 | 6.2 | 17.8 | 10.9 | 200 | 30.1 | 1.9 |
| PFC | 117 | ADD | 134,174 | 2,831 | 1,148 | 11.4 | 12.6 | 15.7 | 2.4 | 10.7 | 24.9 | 10.3 | 9.3 | 7.4 | - | - | - | 1.3 | 1.2 | 1.1 | 3.0 | 1.5 | 1.8 | 13.5 | 13.3 | 14.8 | 140 | 19.8 | 2.3 |
| Punjab National Bank | 502 | buY | 158,361 | 3,341 | 315 | 65.0 | 81.5 | 86.0 | 33.0 | 25.4 | 5.5 | 7.7 | 6.2 | 5.8 | - | - | - | 1.7 | 1.4 | 1.1 | 2.6 | 3.2 | 3.4 | 18.0 | 19.5 | 18.0 | 650 | 29.4 | 11.2 |
| Shriram Transport | 216 | ADD | 43,916 | 927 | 203 | 19.2 | 28.4 | 29.7 | 85.7 | 48.2 | 4.5 | 11.3 | 7.6 | 7.3 | - | - | - | 2.5 | 2.1 | 1.8 | 2.3 | 3.9 | 4.3 | 26.9 | 28.6 | 25.8 | 305 | 41.0 | 0.9 |
| SREI | 54 | BUY | 6,245 | 132 | 116 | 11.4 | 7.6 | 7.6 | 57.4 | (33.5) | (0.2) | 4.7 | 7.1 | 7.1 | - | - | - | 1.0 | 0.6 | 0.5 | 2.2 | 4.3 | 5.2 | 23.1 | 13.9 | 12.8 | 100 | 86.2 | 0.5 |
| State Bank of India | 1,301 | BUY | 821,448 | 17,333 | 631 | 106.6 | 116.5 | 105.2 | 23.5 | 9.4 | (9.7) | 12.2 | 11.2 | 12.4 | - | - | - | 1.9 | 1.7 | 1.6 | 1.7 | 1.7 | 1.7 | 16.8 | 14.2 | 11.6 | 1,600 | 23.0 | 107.9 |
| Union Bank | 157 | buy | 79,354 | 1,674 | 505 | 27.5 | 30.9 | 31.0 | 64.1 | 12.6 | 0.2 | 5.7 | 5.1 | 5.1 | - | - | - | 1.1 | 0.9 | 0.8 | 2.5 | 3.0 | 3.0 | 26.8 | 24.9 | 20.7 | 220 | 40.0 | 4.9 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ACC | 498 | REDUCE | 93,896 | 1,981 | 189 | 64.1 | 56.2 | 44.5 | 13.0 | (12.3) | (20.8) | 7.8 | 8.9 | 11.2 | 3.9 | 4.1 | 5.5 | 2.1 | 1.8 | 1.7 | 4.7 | 4.7 | 4.7 | 33.3 | 23.5 | 16.7 | 550 | 10.5 | 5.4 |
| Ambuja Cements | 62 | REDUCE | 93,626 | 1,976 | 1,522 | 7.6 | 7.8 | 5.4 | (11.2) | 2.8 | (30.0) | 8.1 | 7.9 | 11.3 | 4.1 | 4.2 | 5.4 | 1.9 | 1.5 | 1.4 | 4.2 | 4.9 | 3.5 | 26.6 | 21.0 | 12.8 | 60 | (2.4) | 2.9 |
| Grasim Industries | 1,100 | ADD | 100,900 | 2,129 | 92 | 284.6 | 230.8 | 197.7 | 32.6 | (18.9) | (14.3) | 3.9 | 4.8 | 5.6 | 2.7 | 3.2 | 3.1 | 0.9 | 0.7 | 0.6 | 2.8 | 3.0 | 3.0 | 25.0 | 16.3 | 12.1 | 1,700 | 54.5 | 4.5 |
| India Cements | 90 | BUY | 25,340 | 535 | 282 | 24.5 | 22.7 | 20.2 | n/a | (7.3) | (10.8) | 3.7 | 4.0 | 4.4 | 3.5 | 2.9 | 3.1 | 0.7 | 0.6 | 0.6 | 2.0 | 2.4 | 2.4 | 25.8 | 18.6 | 14.6 | 145 | 61.3 | 1.8 |
| Shree Cement | 455 | bur | 15,851 | 334 | 35 | 90.2 | 109.1 | 71.3 | 99.5 | 21.0 | (34.6) | 5.0 | 4.2 | 6.4 | 2.8 | 3.3 | 3.1 | 2.4 | 1.6 | 1.3 | 1.8 | 1.8 | 1.8 | 56.9 | 46.6 | 22.9 | 850 | 86.8 | 0.3 |
| UltraTech Cement | 350 | BUY | 43,860 | 925 | 125 | 81.4 | 71.0 | 54.7 | 28.5 | (12.8) | (22.9) | 4.3 | 4.9 | 6.4 | 3.3 | 3.5 | 3.9 | 1.4 | 1.1 | 0.9 | 2.2 | 2.3 | 2.3 | 45.2 | 28.8 | 18.2 | 550 | 57.1 | 1.0 |
| Cement |  | Cautious | 373,473 | 7,880 |  |  |  |  | 19.3 | (10.3) | (20.5) | 5.3 | 6.0 | 7.5 | 3.3 | 3.5 | 3.9 | 1.3 | 1.1 | 1.0 | 3.5 | 3.7 | 3.4 | 24.3 | 18.2 | 12.9 |  |  |  |
| Consumer (Discretionary) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Radico Khaitan | 60 | REDUCE | 6,102 | 129 | 102 | 2.2 | 1.7 | 3.3 | (41.4) | (24.7) | 93.1 | 26.6 | 35.3 | 18.3 | 10.7 | 11.6 | 9.4 | 2.4 | 2.3 | 2.0 | 1.0 | - | - | 11.7 | 6.7 | 11.7 | 65 | 9.2 | 0.4 |
| United Breweries | 100 | REDUCE | 24,005 | 507 | 240 | 2.1 | 2.2 | 2.7 | (2.2) | 2.5 | 24.4 | 47.5 | 46.3 | 37.2 | 14.4 | 11.5 | 9.4 | 3.9 | 2.2 | 2.1 | - | - | - | 8.0 | 4.4 | 5.8 | 105 | 5.0 | 0.2 |
| United Spirits | 819 | BUY | 76,699 | 1,618 | 94 | 40.0 | 40.1 | 52.4 | 50.8 | 0.1 | 30.9 | 20.5 | 20.4 | 15.6 | 11.9 | 10.5 | 9.2 | 3.2 | 3.2 | 2.4 | 0.0 | 0.0 | 0.0 | 18.8 | 15.9 | 17.7 | 1,050 | 28.2 | 8.7 |
| Consumer (Discretionary) |  | Neutral | 106,806 | 2,254 |  |  |  |  | 31.3 | (1.9) | 31.9 | 23.0 | 23.4 | 17.8 | 12.2 | 10.7 | 9.2 | 3.3 | 2.6 | 2.3 | 0.1 | 0.0 | 0.0 | 14.4 | 11.2 | 13.0 |  |  |  |
| Consumer products |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Asian Paints | 957 | ADD | 91,757 | 1,936 | 96 | 39.5 | 45.2 | 50.9 | 40.4 | 14.5 | 12.6 | 24.2 | 21.2 | 18.8 | 14.6 | 12.8 | 10.9 | 9.4 | 7.5 | 6.1 | 1.6 | 1.8 | 2.1 | 44.6 | 40.4 | 36.9 | 1,075 | 12.4 | 0.9 |
| Colgate-Palmolive (India) | 387 | REDUCE | 52,622 | 1,110 | 136 | 17.1 | 19.1 | 21.7 | 16.8 | 11.7 | 13.8 | 22.6 | 20.3 | 17.8 | 18.8 | 16.6 | 14.1 | 28.7 | 28.4 | 28.1 | 3.4 | 4.2 | 4.8 | 100.4 | 141.4 | 159.6 | 400 | 3.4 | 1.0 |
| GlaxoSmithkine Consumer (a) | 551 | ADD | 23,189 | 489 | 42 | 38.7 | 44.4 | 49.3 | 26.9 | 14.7 | 11.2 | 14.3 | 12.4 | 11.2 | 7.2 | 6.5 | 5.5 | 3.5 | 3.0 | 2.6 | 2.2 | 2.6 | 2.9 | 27.4 | 26.5 | 25.1 | 700 | 26.9 | 0.2 |
| Godrej Consumer Products | 113 | ADD | 29,166 | 615 | 258 | 7.1 | 7.3 | 8.7 | 18.7 | 3.0 | 20.3 | 16.0 | 15.6 | 12.9 | 14.0 | 13.9 | 10.5 | 16.4 | 4.3 | 3.7 | 3.2 | 3.5 | 3.5 | 109.6 | 45.0 | 42.2 | 140 | 23.9 | 0.1 |
| Hindustan Unilever | 252 | REDUCE | 547,632 | 11,555 | 2,177 | 8.1 | 9.1 | 10.7 | 15.4 | 12.1 | 17.8 | 31.0 | 27.6 | 23.4 | 25.1 | 21.4 | 18.0 | 38.1 | 35.4 | 32.7 | 4.3 | 3.4 | 4.0 | 85.2 | 133.3 | 145.6 | 245 | (2.6) | 24.7 |
| $\pi{ }^{1}$ | 172 | ADD | 649,332 | 13,701 | 3,769 | 8.3 | 8.8 | 10.0 | 15.4 | 6.2 | 13.9 | 20.8 | 19.6 | 17.2 | 13.2 | 12.0 | 10.6 | 5.2 | 4.5 | 4.0 | 2.0 | 2.2 | 2.3 | 27.7 | 25.7 | 25.6 | 200 | 16.1 | 26.3 |
| Jyothy Laboratories | 233 | ADD | 3,375 | 71 | 15 | 31.0 | 42.1 | 68.3 | (12.8) | 35.8 | 62.3 | 7.5 | 5.5 | 3.4 | 4.8 | 3.1 | 1.5 | 0.9 | 0.8 | 0.6 | 4.0 | 4.5 | 5.0 | 11.5 | 13.1 | 17.9 | 740 | 218.2 |  |
| Nestle India (a) | 1,395 | ADD | 134,510 | 2,838 | 96 | 44.5 | 56.4 | 68.1 | 31.3 | 26.8 | 20.7 | 31.4 | 24.7 | 20.5 | 18.8 | 15.6 | 13.1 | 26.1 | 20.0 | 15.6 | 1.9 | 2.5 | 3.0 | 94.8 | 91.4 | 85.4 | 1,740 | 24.7 | 1.6 |
| Tata Tea | 530 | BUY | 32,772 | 691 | 62 | 54.1 | 63.3 | 67.3 | 3.6 | 17.2 | 6.2 | 9.8 | 8.4 | 7.9 | 3.8 | 3.3 | 2.7 | 0.7 | 0.6 | 0.6 | 2.8 | 3.3 | 3.5 | 9.7 | 9.4 | 9.4 | 1,100 | 107.6 | 1.3 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
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| Consolidated Construction Co . | 295 | BUY | 10,902 | 230 | 37 | 24.0 | 28.1 | 36.9 | 67.6 | 16.8 | 31.4 | 12.3 | 10.5 | 8.0 | 8.1 | 6.0 | 4.6 | 2.4 | 2.0 | 1.7 | 0.8 | 1.4 | 1.8 | 27.7 | 20.9 | 22.9 | 425 | 44.1 | 0.1 |
| VRCL | 152 | BUY | 20,614 | 435 | 135 | 15.5 | 16.7 | 21.8 | 27.2 | 7.4 | 30.3 | 9.8 | 9.1 | 7.0 | 8.3 | 7.0 | 5.5 | 1.3 | 1.1 | 1.0 | 0.9 | 0.5 | 0.5 | 14.4 | 13.2 | 15.0 | 270 | 77.3 | 7.1 |
| Nagarjuna Construction Co. | 70 | BUY | 16,116 | 340 | 229 | 7.2 | 8.1 | 10.6 | 14.5 | 13.4 | 30.2 | 9.8 | 8.7 | 6.6 | 7.7 | 6.6 | 5.9 | 1.0 | 1.9 | 0.8 | 1.6 | 1.9 | 2.3 | 12.6 | 11.3 | 13.3 | 150 | 113.2 | 4.3 |

Kotak Institutional Equities：Valuation Summary of Key Indian Companies

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Kotak Institutional Equities: Valuation Summary of Key Indian Companies

| operty |  | Cautious | 19,16 | 15,174 |  |  |  |  | 193.3 | (7.7) | 5.0 | 5.9 | 6.4 | 6.1 | 6.3 | 6.3 | 5.4 | 1.9 | 1.5 | 1.2 | 1.7 | 2.5 | 3.0 | 32.1 | 23.2 | 20.4 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 10-Nov-08 |  |  |  | $\begin{aligned} & \text { 0/5 } \\ & \text { shares } \end{aligned}$ |  | EPS (Rs) |  | EPS | growth |  |  | PER ( X$)$ |  |  | EBITDA |  |  | Price/BV |  | Divid | nd y yield |  |  | RoE (\%) |  | Target price | Upside | $\begin{gathered} \text { ADVT- } \\ \text { 3mo } \end{gathered}$ |
| Company | Price (Rs) | Rating | (Rs mn) | (US5 mn) | (mn) | 2008 | 2009 E | 2010E | 2008 | 2009 E | 2010 E | 2008 | 2009E | 2010 E | 2008 | 2009E | 2010E | 2008 | 2009E | 2010E | 2008 | 2009 E | 2010 E | 2008 | 2009 E | 2010E | (RS) | (\%) | (US5 mn) |
| Retail |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Pantaloon Retail | 267 | BUY | 45,833 | 967 | 172 | 8.0 | 12.1 | 18.4 | 93.1 | 50.4 | 52.2 | 33.2 | 22.1 | 14.5 | 12.4 | 8.6 | 6.9 | 2.7 | 1.7 | 1.5 | 0.2 | 0.3 | 0.4 | 8.5 | 9.1 | 10.8 | 370 | 38.8 | 1.7 |
| Titan Industries | 937 | BUY | 41,577 | 877 | 44 | 35.1 | 49.8 | 56.6 | 55.2 | 42.1 | 13.6 | 26.7 | 18.8 | 16.6 | 18.1 | 11.8 | 9.9 | 8.8 | 6.3 | 4.9 | 0.9 | 1.0 | 1.2 | 37.7 | 39.3 | 33.2 | 1,280 | 36.7 | 2.9 |
| Vishal Retail | 82 | BUY | 1,841 | 39 | 22 | 18.1 | 15.0 | 23.3 | 37.2 | (17.2) | 55.3 | 4.5 | 5.5 | 3.5 | 5.3 | 4.6 | 3.3 | 0.7 | 0.6 | 0.5 | - | - | - | 20.2 | 11.6 | 15.7 | 485 | 490.0 | 0.1 |
| Retail |  |  | 89,252 | 1,883 |  |  |  |  | 31.8 | 43.6 | 33.9 | 27.7 | 19.3 | 14.4 | 13.0 | 8.9 | 7.2 | 3.6 | 2.5 | 2.1 | 0.5 | 0.6 | 0.7 | 13.2 | 12.8 | 14.8 |  |  |  |
| Technology |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| HCL Technologies | 170 | REDUCE | 118,115 | 2,492 | 695 | 15.3 | 20.6 | 21.7 | (19.0) | 35.0 | 5.4 | 11.1 | 8.2 | 7.8 | 5.9 | 4.3 | 3.9 | 2.4 | 1.8 | 1.7 | 4.7 | 4.7 | 4.7 | 21.4 | 23.8 | 22.7 | 200 | 17.7 | 3.8 |
| Hexaware Technologies | 21 | SELL | 2,985 | 63 | 142 | 7.7 | 2.9 | 3.8 | (13.7) | (62.4) | 32.1 | 2.7 | 7.3 | 5.5 | (0.2) | 1.0 | 0.7 | 0.4 | 0.4 | 0.4 | 4.3 | 7.6 | 7.6 | 15.1 | 5.8 | 7.4 | 25 | 19.0 | 0.2 |
| Infosy Technologies | 1,339 | BUY | 768,299 | 16,211 | 574 | 79.1 | 100.8 | 108.8 | 18.0 | 27.5 | 7.9 | 16.9 | 13.3 | 12.3 | 13.1 | 9.8 | 8.7 | 5.6 | 4.3 | 3.4 | 2.5 | 1.8 | 2.0 | 36.1 | 36.4 | 30.9 | 1,600 | 19.5 | 72.6 |
| Mphasis BFL | 170 | Reduce | 35,381 | 747 | 208 | 12.2 | 22.3 | 23.4 | 67.6 | 81.7 | 5.0 | 13.9 | 7.6 | 7.3 | 8.2 | 4.9 | 4.0 | 3.1 | 0.4 | 1.9 | 2.1 | 2.4 | 2.7 | 23.6 | 34.6 | 28.4 | 190 | 12.0 | 1.5 |
| Mindtree | 257 | BUY | 6,692 | 141 | 26 | 26.7 | 30.7 | 39.6 | 12.3 | 14.7 | 29.0 | 9.6 | 8.4 | 6.5 | 5.6 | 3.1 | 2.8 | 1.3 | 1.0 | 0.8 | 1.5 | - | - | - | 17.2 | 17.8 | 450 | 75.2 | 0.4 |
| Patni Computer Systems | 139 | SELL | 17.839 | 376 | 129 | 33.2 | 26.3 | 30.8 | 29.2 | (20.8) | 16.9 | 4.2 | 5.3 | 4.5 | 0.9 | 1.0 | 0.0 | 0.6 | 0.6 | 0.5 | 1.6 | 1.9 | 2.2 | 19.2 | 14.1 | 12.0 | 160 | 15.4 | 1.3 |
| Polaris Software Lab | 49 | SELL | 4,772 | 101 | 98 | 7.4 | 12.8 | 11.6 | (27.6) | 71.6 | (9.6) | 6.5 | 3.8 | 4.2 | 2.5 | 1.4 | 1.1 | 0.7 | 0.6 | 0.6 | 3.6 | 3.6 | 3.6 | 11.7 | 17.8 | 14.1 | 70 | 44.2 | 2.6 |
| Satyam Computer Services | 297 | BUY | 202,286 | 4,268 | 682 | 25.2 | 33.7 | 35.5 | 17.7 | 33.3 | 5.3 | 11.7 | 8.8 | 8.4 | 8.7 | 5.7 | 4.8 | 2.8 | 2.2 | 1.9 | 3.3 | 4.0 | 4.7 | 26.0 | 28.2 | 24.2 | 400 | 34.9 | 35.5 |
| TCS | 546 | Reduce | 534,761 | 11,283 | 979 | 51.3 | 56.4 | 63.0 | 21.5 | 10.0 | 11.6 | 10.7 | 9.7 | 8.7 | 8.5 | 7.0 | 6.3 | 4.3 | 3.4 | 2.8 | 2.6 | 3.6 | 4.6 | 47.0 | 39.3 | 35.6 | 650 | 18.9 | 24.7 |
| Tech Mahindra | 335 | BuY | 41,721 | 880 | 125 | 59.1 | 76.4 | 85.0 | 25.7 | 29.4 | 11.2 | 5.7 | 4.4 | 3.9 | 5.0 | 2.7 | 1.8 | 3.3 | 1.9 | 1.3 | 1.6 | 1.8 | 1.9 | 70.7 | 58.0 | 40.9 | 700 | 109.0 | 3.2 |
| Wipro | 269 | ADD | 390,558 | 8,241 | 1,450 | 22.2 | 26.0 | 28.7 | 12.6 | 17.0 | 10.4 | 12.1 | 10.4 | 9.4 | 9.6 | 7.0 | 6.0 | 3.0 | 2.5 | 2.1 | 2.4 | 2.8 | 3.3 | 27.9 | 26.3 | 24.3 | 360 | 33.7 | 12.1 |
| Technology |  | Cautious | 2,123,409 | 44,804 |  |  |  |  | 16.1 | 21.4 | 9.2 | 12.3 | 10.1 | 9.3 | 9.2 | 6.9 | 6.0 | 3.6 | 2.9 | 2.4 | 2.7 | 2.9 | 3.3 | 29.4 | 28.3 | 25.6 |  |  |  |
| Telecom |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Bharti Airtel ltd | 712 | BUY | 1,350,641 | 28,499 | 1,898 | 35.3 | 45.3 | 55.1 | 65.0 | 28.3 | 21.7 | 20.2 | 15.7 | 12.9 | 12.2 | 9.2 | 7.1 | 6.0 | 4.3 | 3.2 | - | 0.6 | 0.8 | 39.1 | 31.9 | 28.5 | 800 | 12.4 | 89.9 |
| DEA | 52 | REDUCE | 168,614 | 3,558 | 3,236 | 3.9 | 3.3 | 3.4 | 78.5 | (17.6) | 5.7 | 13.2 | 16.0 | 15.1 | 9.9 | 6.3 | 5.5 | 4.8 | 1.2 | 1.1 | - | - | - | 36.4 | 12.0 | 8.0 | 70 | 34.4 | 11.0 |
| MTNL | 75 | REDUCE | 47,093 | 994 | 630 | 7.1 | 5.1 | 5.5 | (11.0) | (28.4) | 7.6 | 10.5 | 14.6 | 13.6 | 1.8 | 2.7 | 2.4 | 0.4 | 0.4 | 0.4 | 5.4 | 8.0 | 8.0 | 3.5 | 2.2 | 2.4 | 80 | 7.0 | 2.4 |
| Reliance Communications | 235 | SELL | 485,561 | 10,245 | 2,064 | 26.1 | 26.3 | 33.1 | 84.3 | 0.5 | 25.8 | 9.0 | 9.0 | 7.1 | 7.6 | 7.4 | 6.0 | 1.7 | 1.4 | 1.2 | 0.3 | - | - | 16.8 | 18.3 | 18.7 | 265 | 12.6 | 59.9 |
| Tata Communications | 485 | Reduce | 138,197 | 2,916 | 285 | 10.9 | 13.6 | 14.0 | (36.3) | 24.0 | 3.2 | 44.3 | 35.7 | 34.6 | 18.4 | 15.2 | 13.8 | 2.1 | 2.0 | 1.9 | 0.9 | 1.0 | 1.3 | 4.4 | 5.4 | 5.2 | 370 | (23.7) | 4.1 |
| Telecom |  | Cautious | 2,190,104 | 46,211 |  |  |  |  | 65.7 | 16.3 | 21.0 | 15.2 | 13.0 | 10.8 | 10.3 | 8.4 | 6.7 | 3.0 | 2.2 | 1.9 | 0.4 | 0.7 | 0.8 | 19.6 | 17.0 | 17.3 |  |  |  |
| Transportation |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Container Corporation | 679 | reduce | 88,295 | 1,863 | 130 | 57.7 | 69.4 | 74.2 | 7.8 | 20.3 | 6.8 | 11.8 | 9.8 | 9.2 | 7.7 | 6.1 | 5.4 | 2.8 | 2.3 | 1.9 | 1.8 | 2.2 | 2.3 | 25.8 | 25.6 | 22.8 | 800 | 17.8 | 1.5 |
| Transportation |  | Cautious | 88,295 | 1,863 |  |  |  |  | 7.8 | 20.3 | 6.8 | 11.8 | 9.8 | 9.2 | 7.7 | 6.1 | 5.4 | 2.8 | 2.3 | 1.9 | 1.8 | 2.2 | 2.3 | 23.5 | 23.3 | 21.0 |  |  |  |
| Utilities |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CESC | 226 | BUY | 28,179 | 595 | 125 | 27.8 | 28.2 | 31.1 | (23.3) | 1.4 | 10.4 | 8.1 | 8.0 | 7.2 | 4.2 | 5.0 | 6.1 | 0.9 | 0.8 | 0.7 | 1.8 | 1.8 | 2.2 | 12.5 | 10.6 | 10.5 | 450 | 99.5 | 1.6 |
| Lanco Infratech | 183 | BUY | 40,581 | 856 | 222 | 14.8 | 17.5 | 26.0 | 75.2 | 18.2 | 48.3 | 12.3 | 10.4 | 7.0 | 10.1 | 13.1 | 10.8 | 2.2 | 1.8 | 1.4 | - | - | - | 19.7 | 19.2 | 23.0 | 370 | 102.7 | 9.0 |
| NTPC | 163 | Reduce | 1,342,774 | 28,333 | 8,245 | 9.3 | 9.0 | 9.7 | 7.9 | (3.2) | 7.9 | 17.5 | 18.0 | 16.7 | 12.1 | 13.1 | 12.5 | 2.5 | 2.3 | 2.1 | 2.1 | 2.1 | 2.2 | 14.9 | 13.2 | 13.1 | 160 | (1.8) | 31.5 |
| Reliance Infrastructure | 623 | BUY | 143,903 | 3,036 | 231 | 37.6 | 53.6 | 56.8 | 13.9 | 42.6 | 6.0 | 16.6 | 11.6 | 11.0 | 23.2 | 18.5 | 18.1 | 0.9 | 0.9 | 0.8 | 1.0 | 1.2 | 1.3 | 4.3 | 6.2 | 6.6 | 1,250 | 100.6 | 76.2 |
| Reliance Power | 123 | REDUCE | 293,608 | 6,195 | 2,397 | 0.4 | 2.1 | 2.6 | - | 443.9 | 25.2 | 322.1 | 59.2 | 47.3 | - | - | - | 2.1 | 2.0 | 2.0 | - | - | - | 1.2 | 3.5 | 4.3 | 180 | 46.9 | 24.1 |
| Tata Power | 808 | BUY | 188,136 | 3,970 | 233 | 29.7 | 38.1 | 39.9 | 11.6 | 28.5 | 4.6 | 27.2 | 21.2 | 20.2 | 19.7 | 17.8 | 18.5 | 2.5 | 1.9 | 1.7 | 1.1 | 1.2 | 1.2 | 10.0 | 10.3 | 9.0 | 1,230 | 52.3 | 19.8 |
| Utilities |  | Attractive | 2,037,181 | 42,985 |  |  |  |  | 12.1 | 7.9 | 9.7 | 20.3 | 18.9 | 17.2 | 14.2 | 15.9 | 16.5 | 2.1 | 1.9 | 1.8 | 1.6 | 1.6 | 1.7 | 10.4 | 10.3 | 10.4 |  |  |  |
| Others |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Aban Offshore | 1,005 | BUY | 38,862 | 820 | 39 | 72.3 | 211.1 | 456.6 | $(1,066)$ | 192.1 | 116.3 | 13.9 | 4.8 | 2.2 | 12.8 | 6.9 | 4.0 | 4.4 | 1.9 | 1.1 | 0.4 | 1.0 | 1.5 | 51.7 | 49.3 | 53.1 | 1,700 | 69.1 | 18.9 |
| Educomp Solutions | 2,727 | BUY | 51,866 | 1,094 | 19 | 35.2 | 63.9 | 108.1 | 114 | 81.7 | 69.2 | 77.6 | 42.7 | 25.2 | 41.0 | 17.7 | 11.0 | 16.9 | 7.1 | 5.7 | 0.1 | 0.2 | 0.3 | 33.5 | 23.3 | 24.3 | 2,550 | (6.5) | 32.0 |
| Havells ndia | 174 | BUY | 10,512 | 222 | 61 | 26.6 | 19.7 | 34.5 | 40 | (25.9) | 75.1 | 6.5 | 8.8 | 5.0 | 6.1 | 6.0 | 4.3 | 1.5 | 1.3 | 0.9 | 1.4 | 1.8 | 2.4 | 33.7 | 16.5 | 22.2 | 365 | 110.1 | 0.4 |
| Jaiprakash Associates | 97 | BUY | 114,876 | 2,424 | 1,188 | 4.9 | 7.3 | 11.0 | 7 | 49.5 | 50.9 | 19.7 | 13.2 | 8.8 | 12.6 | 9.6 | 8.8 | 2.3 | 2.0 | 1.6 | 0.0 | 0.0 | 0.0 | 15.4 | 16.1 | 20.5 | 205 | 112.0 | 45.7 |
| Jindal Saw | 404 | BuY | 24,747 | 522 | 61 | 66.6 | 86.9 | 82.9 | (43) | 30.6 | (4.7) | 6.1 | 4.6 | 4.9 | 4.5 | 2.7 | 2.5 | 0.9 | 0.6 | 0.6 | 1.8 | 3.2 | 3.7 | 12.5 | 14.4 | 12.3 | 500 | 23.9 | 1.7 |
| PSL | 99 | BUY | 4,332 | 91 | 44 | 21.1 | 43.6 | 58.3 | 4 | 106.9 | 33.7 | 4.7 | 2.3 | 1.7 | 3.7 | 3.1 | 2.2 | 0.8 | 0.6 | 0.5 | 5.2 | 6.0 | 7.5 | 11.3 | 15.0 | 17.5 | 280 | 181.7 | 0.2 |
| Sintex | 220 | BUY | 35,678 | 753 | 163 | 19.5 | 23.4 | 31.2 | 58 | 19.6 | 33.5 | 11.2 | 9.4 | 7.0 | 10.2 | 7.3 | 5.1 | 2.2 | 1.4 | 1.3 | 0.4 | 0.6 | 0.8 | 14.0 | 14.8 | 15.9 | 460 | 109.5 | 1.9 |
| Welspun Gujarat Stahl Rohren | 128 | BUY | 24,248 | 512 | 189 | 20.6 | 25.9 | 36.6 | 94 | 25.9 | 41.6 | 6.2 | 5.0 | 3.5 | 7.1 | 4.3 | 2.9 | 1.4 | 1.1 | 0.8 | 1.4 | 2.9 | 3.1 | 27.1 | 23.9 | 26.6 | 220 | 71.3 | 4.0 |
| Others |  |  | 305,120 | 6,438 |  |  |  |  | 28.6 | 81.0 | 51.6 | 15.5 | 8.6 | 5.7 | 10.6 | 7.1 | 5.5 | 2.2 | 1.7 | 1.3 | 0.5 | 0.9 | 1.1 | 14.4 | 19.7 | 23.1 |  |  |  |
| KS universe (b) |  |  | 23,054,825 | 486,457 |  |  |  |  | 25.6 | 9.9 | 17.3 | 11.7 | 10.7 | 9.1 | 7.5 | 6.9 | 5.9 | 2.1 | 1.7 | 1.5 | 1.8 | 2.0 | 2.3 | 17.9 | 16.4 | 16.7 |  |  |  |
| KS universe (b) ex-Energy |  |  | 17,878,035 | 377,227 |  |  |  |  | 30.8 | 7.6 | 8.5 | 11.9 | 11.1 | 10.2 | 8.5 | 8.0 | 7.3 | 2.3 | 1.9 | 1.6 | 1.8 | 1.9 | 2.1 | 19.3 | 17.2 | 16.2 |  |  |  |
| KS universe (d) ex-Energy \& ex | Commodities |  | 16,486,456 | 347,864 |  |  |  |  | 35.8 | 11.8 | 13.6 | 13.8 | 12.4 | 10.9 | 10.7 | 9.4 | 8.1 | 2.6 | 2.2 | 1.9 | 1.7 | 1.8 | 2.1 | 18.9 | 17.5 | 17.1 |  |  |  |

[^1]659
"Each of the analysts named below hereby certifies that, with respect to each subject company and its securities for which the analyst is responsible in this report, (1) all of the views expressed in this report accurately reflect his or her personal views about the subject companies and securities, and (2) no part of his or her compensation was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed in this report: Manoj Menon, Amit Kumar, Ravi Agrawal, Puneet Jain."

Kotak Institutional Equities Research coverage universe
Distribution of ratings/investment banking relationships


Percentage of companies covered by Kotak Institutional Equities, within the specified category.

Percentage of companies within each category for which Kotak Institutional Equities and or its affiliates has provided investment banking services within the previous 12 months.

* The above categories are defined as follows: Buy = OP; Hold $=\mathrm{IL}$; Sell $=\mathrm{U}$. Buy, Hold and Sell are not defined Kotak Institutional Equities ratings and should not be constructed as investment opinions. Rather, these ratings are used illustratively to comply with applicable regulations. As of 30/09/2008 Kotak Institutional Equities Investment Research had investment ratings on 143 equity securities.

Source: Kotak Institutional Equities

## Ratings and other definitions/identifiers

Rating system
Definitions of ratings
BUY. We expect this stock to outperform the BSE Sensex by $10 \%$ over the next 12 months
ADD. We expect this stock to outperform the BSE Sensex by $0-10 \%$ over the next 12 months.
REDUCE: We expect this stock to underperform the BSE Sensex by $0-10 \%$ over the next 12 months.
SELL: We expect this stock to underperform the BSE Sensexby more than $10 \%$ over the next 12 months.

Our target price are also on 12-month horizon basis.
Other definitions
Coverage view. The coverage view represents each analyst's overall fundamental outlook on the Sector. The coverage view will consist of one of the following designations: Attractive (A), Neutral (N), Cautious (C).

Other ratings/identifiers
NR = Not Rated. The investment rating and target price, if any, have been suspended temporarily. Such suspension is in compliance with applicable regulation(s) and/or Kotak Securities policies in circumstances when Kotak Securities or its affiliates is acting in an advisory capacity in a merger or strategic transaction involving this company and in certain other circumstances.
CS = Coverage Suspended. Kotak Securities has suspended coverage of this company.
NC = Not Covered. Kotak Securities does not cover this company.
RS = Rating Suspended. Kotak Securities Research has suspended the investment rating and price target, if any, for this stock, because there is not a sufficient fundamental basis for determining an investment rating or target. The previous investment rating and price target, if any, are no longer in effect for this stock and should not be relied upon.
NA = Not Available or Not Applicable. The information is not available for display or is not applicable.
NM = Not Meaningful. The information is not meaningful and is therefore excluded.

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[^0]:    Source: Company data, Kotak Institutional Equities estimates.

[^1]:    Note:
    (a) 2007 means calendar year 2006, similiarly for 2008 and 2009 for these particular companies.
    (b) VV/Sales \&VEV/BBITIA for KS nuiverse excludes Banking Sector.
    (c) Rupee-US Dollar exchange rate (RSSUSS) $\quad 47.39$

