

# INDIA DAILY

August 4, 2010

## Contents

## Results

Hindalco: Good operational quarter; Novelis and new projects are the key for valuations Glaxo SmithKline Consumer India: Foodles has the potential to surprise on the upside Punj Lloyd: Results continue to significantly miss estimates

## **Updates**

Technology: Cognizant results-good or bad for the industry?

## **News Round-up**

- ▶ Sail (SAIL IN) hopes to stitch up a JV with Japan's Kobe Steel within next 6 months. The 2 cos. are in talks to set up a 0.5 million tonne greenfield steel plant in India using Kobe Steel's pioneering new steel-making technology. (ECNT)
- ▶ The joint venture between Cairn India (CAIR IN), ONGC (ONGC IN), Videocon Industries (VCLF IN) and Ravva Oil will get a new price of USD 4.2/mBtu for gas produced from its East Coast Rawa Fields. This is lower than the USD 4.75/mBtu that the joint venture was seeking. (THBL)
- ▶ Adani Enterprises (ADE IN) has acquired an Australian coal asset of Linc Energy in a cash and royalty deal worth USD 2.7 bn. Entire 50 mt yearly output for its power projects here; looking for more mine buys. (BSTD)
- ▶ Jubilant FoodWorks Ltd (JUBI IN) in talks to bring global brands to India. (BSTD)
- ▶ Godrej Ind. (GDSP IN) is planning a major expansion in its agri & chemical business at an investment of around USD 63.83mn. (ECNT)
- ▶ GMR Infra (GMRI IN) has refinanced its bridge loan of USD 737mn with a five year debt. (ECNT)
- Government spending to eat into 3G surplus. Seeks nod to spend additional USD 10.81 bn. (BSTD)
- ▶ Reliance, Essar to bid for BP's USD 500 mn assets. (BSTD)
- ▶ ArcelorMittal said that it had launched a bond issue to raise USD 2.5 bn to reduce debt. (BSTD)
- ▶ Emami (HMN IN) said it would set up its first manufacturing plant in Bangladesh by March 2011, as part of its international expansion plan. (BSTD)
- Strides Arcolab (STR IN) said it had received the UK health regulator's approval for its antibiotics manufacturing facility in Brazil. (BSTD)
- ▶ IDBI (IDBI IN) plans to raise USD 350 mn more. The proposal is part of the bank's plan to raise a total USD 1 bn in the current financial year. (BSTD)
- ▶ Union Bank of India (UNBK IN) would raise at least USD 300 mn through 66-month bonds later today. (BSTD)
- ▶ BPCL (BPCL IN) looks at expansion in operating refineries. (THBL)
- ▶ Apollo Hospitals (APHS IN) to invest USD 652 mn for expansion. In talks with PE firms to raise funds; plans to add 4,000 beds. (THBL)

Source: ECNT= Economic Times, BSTD = Business Standard, FNLE = Financial Express, THBL = Business Line.

## **EQUITY MARKETS**

|                         | Change % |       |       |        |  |  |
|-------------------------|----------|-------|-------|--------|--|--|
| India                   | 3-Aug    | 1-day | 1-mo  | 3-mo   |  |  |
| Sensex                  | 18,115   | 0.2   | 3.7   | 5.7    |  |  |
| Nifty                   | 5,440    | 0.1   | 3.9   | 5.7    |  |  |
| Global/Regional indices |          |       |       |        |  |  |
| Dow Jones               | 10,636   | (0.4) | 9.8   | (2.7)  |  |  |
| Nasdaq Composite        | 2,284    | (0.5) | 9.2   | (5.8)  |  |  |
| FTSE                    | 5,396    | (0.0) | 11.5  | (0.3)  |  |  |
| Nikkie                  | 9,536    | (1.6) | 3.6   | (13.8) |  |  |
| Hang Seng               | 21,458   | 0.2   | 7.8   | 3.3    |  |  |
| KOSPI                   | 1,782    | (0.5) | 6.6   | 3.7    |  |  |
| Value traded – Ind      | ia       |       |       |        |  |  |
| Cash (NSE+BSE)          | 172      |       | 165   | 169    |  |  |
| Derivatives (NSE)       | 578      |       | 646   | 539    |  |  |
| Deri. open interest     | 1,357    |       | 1,268 | 1,078  |  |  |

#### Forex/money market

|                      | Change, basis points  |   |      |        |  |  |  |  |
|----------------------|-----------------------|---|------|--------|--|--|--|--|
|                      | 3-Aug 1-day 1-mo 3-mo |   |      |        |  |  |  |  |
| Rs/US\$              | 46.2                  | 4                                       | (59) | 157    |  |  |  |  |
| 10yr govt bond, %    | 7.9                   | (1)                                     | 31   | (19)   |  |  |  |  |
| Net investment (US\$ | imn)                  | *************************************** |      | •      |  |  |  |  |
|                      | 2-Aug                 |   | MTD  | CYTD   |  |  |  |  |
| FIIs                 | 187                   |   | -    | 10.477 |  |  |  |  |

#### Top movers -3mo basis

MFs

|                  | Change, % |       |        |        |  |  |  |
|------------------|-----------|-------|--------|--------|--|--|--|
| Best performers  | 3-Aug     | 1-day | 1-mo   | 3-mo   |  |  |  |
| HPCL IN Equity   | 442.0     | 1.5   | (7.0)  | 35.1   |  |  |  |
| BJAUT IN Equity  | 2713.2    | (0.5) | 10.5   | 31.0   |  |  |  |
| BJFIN IN Equity  | 431.7     | (0.0) | 0.2    | 27.3   |  |  |  |
| BPCL IN Equity   | 653.8     | 1.6   | (1.9)  | 26.8   |  |  |  |
| MM IN Equity     | 651.8     | (1.5) | 8.3    | 26.0   |  |  |  |
| Worst performers |           |       |        | •      |  |  |  |
| RNR IN Equity    | 39.5      | (3.5) | (38.3) | (41.4) |  |  |  |
| ABAN IN Equity   | 894.9     | 1.7   | 7.3    | (21.5) |  |  |  |
| PUNJ IN Equity   | 128.0     | (3.4) | (4.1)  | (19.1) |  |  |  |
| FTECH IN Equity  | 1221.1    | (1.3) | (9.9)  | (17.9) |  |  |  |
| SUEL IN Equity   | 56.5      | (1.1) | (3.5)  | (17.2) |  |  |  |

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Kotak Institutional Equities Research



## Hindalco Industries (HNDL)

## Metals

Good operational quarter; Novelis and new projects are the key for valuations.

Hindalco reported 1QFY11 EBITDA of Rs8.3 bn and net income of Rs5.3 bn, 5.6% and 11.2% higher than our estimate. Better-than-expected performance despite qoq decline in aluminium realization can be attributed to strong cost management and increase in by-product realization in copper business. We retain ADD rating on (1) potential value accretion from new expansion projects and (2) strong valuation support from Novelis.

# Company data and valuation summary Hindalco Industries

| r iiridaico iridustries |        |       |        |
|-------------------------|--------|-------|--------|
| Stock data              |        |       |        |
| 52-week range (Rs) (hig | h,low) |       | 193-95 |
| Market Cap. (Rs bn)     |        |       | 316.8  |
| Shareholding pattern (% | %)     |       |        |
| Promoters               |        |       | 32.1   |
| FIIs                    |        |       | 37.6   |
| MFs                     |        |       | 2.9    |
| Price performance (%)   | 1M     | 3M    | 12M    |
| Absolute                | 15.1   | (4.3) | 52.8   |
| Rel. to BSE-30          | 11.0   | (8.2) | 34.3   |
|                         |        |       |        |

| Forecasts/Valuations | 2010   | 2011E | 2012E |
|----------------------|--------|-------|-------|
| EPS (Rs)             | 5.7    | 12.6  | 15.1  |
| EPS growth (%)       | (64.5) | 122.5 | 19.4  |
| P/E (X)              | 29.2   | 13.1  | 11.0  |
| Sales (Rs bn)        | 607.2  | 647.5 | 703.5 |
| Net profits (Rs bn)  | 10.9   | 24.2  | 28.8  |
| EBITDA (Rs bn)       | 70.1   | 71.9  | 77.4  |
| EV/EBITDA (X)        | 8.6    | 9.2   | 9.3   |
| ROE (%)              | 10.3   | 10.4  | 11.2  |
| Div. Yield (%)       | 0.8    | 0.8   | 0.8   |

## Steady 1QFY11 performance

Hindalco reported 1QFY11 EBITDA of Rs8.3 bn (-0.3% qoq, +9.9% yoy). We attribute better-than-expected performance to (1) strong overall cost management; and (2) better-than-expected performance in the copper business led largely by strong by-product realization. Net income of Rs5.3 bn (-19.5% qoq, +11.2% yoy) was 11.2% higher than our estimate.

## Aluminium business- steady but rest of the year to be impacted by disruption at Hirakud smelter

Aluminium business reported EBIT of Rs5.5 bn (-10.1% qoq, +21.3% yoy), marginally below our estimate of Rs5.8 bn. Realization declined 10% on qoq on account of (1) shift in sales mix towards primary aluminium and (2) 4.1% qoq decline in benchmark aluminium prices. Production grew marginally on a qoq and yoy comparison. Performance of aluminium business will be impacted in 2QFY11E due to outage at Hirakud smelter caused by heavy rains and continuous bad weather. As a result production will likely by lower by at least 20K tons (8.5% of FY2011E sales). Hindalco expects to complete the phased restart of Hirakud smelter by end-August 2010.

#### Copper business likely to be under pressure

Copper business EBIT of Rs1.2 bn was 10.1% higher than our expectations led by better-than-expected acid realization even as TC/RC declined on a qoq basis. Production of 76 kt (+2.1% qoq, -4.4% yoy) was impacted on account of planned plant shutdown. We expect pressure on TC/RC margins (overcapacity on custom smelting business) to impact performance in FY2011E.

## Hindalco provides an ideal mix of steady cash flow and value accretion from new projects

We retain our ADD rating on Hindalco with a 12-month target price of Rs185. Hindalco is an ideal mix of steady cash-flow generating business (Novelis) that can potentially fund significant value accreting new Greenfield projects. Novelis remains on track to generate US\$1 bn of EBITDA, while work on new projects continues at full steam. Our TP of Rs185 is based on (1) 6X multiple to standalone aluminium and copper business; (2) 6.5X EBITDA multiple to Novelis and (3) Rs12/share as value of listed investments (after assigning 20% holding co discount). We assign book value to capital invested in new projects.

ADD

AUGUST 03, 2010

RESULT

Coverage view: Cautious

Price (Rs): 166

Target price (Rs): 185

BSE-30: 18,115

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## New project expansion on track

Exhibit 1 details the key projects under construction. We believe that the immediate focus will be on 1.5 mn Utkal Alumina project (for which the company completed financial closure), 359 ktpa Mahan Aluminum and 359 ktpa Aditya Aluminium smelters. Utkal Alumina will feed the raw material requirements of the Mahan and Aditya aluminum smelters. Note that we expect cost of production of the new aluminium smelters to be US\$1,100/ ton, which will place it comfortably in the first quartile of the global cost curve. Our expectations of low cost of production is driven by tighter supply chain management, presence of power plant and alumina refinery very close to raw material sources and efficiency of new smelters, that will lower power consumption.

**Exhibit 1: Aggressive expansion plan**Details of Hindalco's planned capacity expansions

|                                    | Commisioning |                  | Capacity |
|------------------------------------|--------------|------------------|----------|
| Project Name                       | date         | Project type     | (ktpa)   |
| 1. Brownfield Expansion Projects   |              |                  |          |
| Hirakud Smelter & Power expansion: |              |                  |          |
| 155 KTPA to 161 KTPA               | Q2FY11       | Smelter          | 8        |
| 161 KTPA to 213 KTPA               | Q4FY12       | Smelter          | 52       |
| 213 KTPA to 360 KTPA               |              | Smelter          | 147      |
| Flat rolled products at Hirakud    | Q2FY12       | FRP              |          |
| 2. Greenfield Projects             |              |                  |          |
| UTKAL Alumina Project              | Q2FY12       | Alumina refinery | 1,500    |
| Mahan Alumina Project              | Q2FY12       | Smelter          | 359      |
| Aditya Aluminium Project           | Q3FY12       | Smelter          | 359      |
| Aditya Refinery Project            | Q1FY14       | Alumina refinery | 1,500    |
| Jharkhand Aluminium Project        | Q1FY14       | Smelter          | 359      |

Metals Hindalco Industries

Exhibit 2: Interim results of Hindalco (standalone), March fiscal year-ends (Rs mn)

|                                   |          |          |          |          |         | (% chg.) | (% chg.) |  |
|-----------------------------------|----------|----------|----------|----------|---------|----------|----------|--|
|                                   | 1QFY11   | 1QFY11E  | 1QFY10   | 4QFY10   | 1QFY11E | 1QFY10   | 4QFY10   |  |
| Net sales                         | 51,783   | 46,134   | 38,995   | 54,044   | 12.2    | 32.8     | (4.2)    |  |
| Total expenditure                 | (43,458) | (38,254) | (31,417) | (45,690) | 13.6    | 38.3     | (4.9)    |  |
| Stock adjustment                  | (1,942)  | _        | 3,174    | (2,380)  | _       | (161.2)  | (18.4)   |  |
| Raw materials                     | (29,271) | (25,904) | (28,294) | (31,320) | 13.0    | 3.5      | (6.5)    |  |
| Employee cost                     | (2,279)  | (2,293)  | (2,070)  | (2,226)  | (0.6)   | 10.1     | 2.4      |  |
| Power and fuel cost               | (5,099)  | (4,989)  | (4,210)  | (4,843)  | 2.2     | 21.1     | 5.3      |  |
| Other costs                       | (4,867)  | (5,069)  | (18)     | (4,921)  | (4.0)   | 27,555.1 | (1.1)    |  |
| EBITDA                            | 8,325    | 7,880    | 7,578    | 8,354    | 5.6     | 9.9      | (0.3)    |  |
| OPM (%)                           | 16.1     | 16.1     | 16.1     | 16.1     |         |          |          |  |
| Other income                      | 689      | 699      | 753      | 777      | (1.4)   | (8.5)    | (11.3)   |  |
| Interest                          | (593)    | (720)    | (682)    | (705)    | (17.5)  | (13.0)   | (15.9)   |  |
| Depreciation                      | (1,691)  | (1,701)  | (1,653)  | (1,684)  | (0.6)   | 2.3      | 0.4      |  |
| Pretax profits                    | 6,730    | 6,158    | 5,996    | 6,741    | 9.3     | 12.2     | (0.2)    |  |
| Extraordinaries                   |          | _        | _        | _        | _       | _        |          |  |
| Tax                               | (1,386)  | (1,355)  | (1,190)  | (102)    | 2.3     | 16.4     | 1,263.8  |  |
| Net income                        | 5,344    | 4,804    | 4,806    | 6,639    | 11.2    | 11.2     | (19.5)   |  |
| Income tax rate (%)               | 20.6     | 22.0     | 19.8     | 1.5      |         |          |          |  |
|                                   |          |          |          |          |         |          |          |  |
| Ratios                            |          |          |          |          |         |          |          |  |
| EBITDA margin (%)                 | 16.1     | 17.1     | 19.4     | 15.5     |         |          |          |  |
| ETR (%)                           | 20.6     | 22.0     | 19.8     | 1.5      |         |          |          |  |
| EPS (Rs)                          | 2.8      | 2.7      | 2.7      | 3.5      |         |          |          |  |
| Operational details               |          |          |          |          |         |          |          |  |
| Alumina production (tons)         | 341,419  | 345,520  | 311,917  | 343,801  | (1.2)   | 9.5      | (0.7)    |  |
| Aluminium metal production (tons) | 140,061  | 140,783  | 135,439  | 138,023  | (0.5)   | 3.4      | 1.5      |  |
| Copper cathode productio (tons)   | 76,309   | 83,340   | 79,782   | 74,734   | (8.4)   | (4.4)    | 2.1      |  |
| Copper rods production (tons)     | 40,708   | 32,635   | 36,241   | 36,870   | 24.7    | 12.3     | 10.4     |  |
| Average Realizations (Rs/ton)     |          |          |          |          |         |          |          |  |
| Aluminium                         | 133,296  | 136,936  | 104,926  | 148,135  | (2.7)   | 27.0     | (10.0)   |  |
| Copper                            | 322,733  | 322,239  | 310,808  | 449,769  | _       | 3.8      | (28.2)   |  |
| Average Realizations (US\$/ton)   |          |          |          |          |         |          |          |  |
| Aluminium                         | 2,917    | 3,001    | 2,155    | 3,227    | (2.8)   | 35.3     | (9.6)    |  |
| Copper                            | 9,162    | 9,162    | 6,385    | 9,799    | _       | 43.5     | (6.5)    |  |
| Segmental revenue                 |          |          |          |          |         |          |          |  |
| Aluminium                         | 18,670   | 19,278   | 14,211   | 20,446   | (3.2)   | 31.4     | (8.7)    |  |
| Copper                            | 33,142   | 26,855   | 24,797   | 33,613   | 23.4    | 33.7     | (1.4)    |  |
| Segmental PBIT                    |          |          |          |          |         |          |          |  |
| Aluminium                         | 5,522    | 5,750    | 4,554    | 6,143    | (4.0)   | 21.3     | (10.1)   |  |
| Copper                            | 1,242    | 1,128    | 1,563    | 1,273    | 10.1    | (20.5)   | (2.5)    |  |
| Segmental PBIT (%)                |          |          |          |          |         |          |          |  |
| Aluminium                         | 29.6     | 29.8     | 32.0     | 30.0     |         |          |          |  |
| Copper                            | 3.7      | 4.2      | 6.3      | 3.8      |         |          |          |  |

Hindalco Industries Metals

Exhibit 3: Hindalco Industries, Valuation (Rs mn)

|  |         | Multiple | Va      | alue       |
|--|---------|----------|---------|------------|
|  |         | (X)      | (Rs mn) | (Rs/share) |
| Hindalco FY2011E EBITDA                                | 25,039  | 6.0      | 150,234 | 78         |
| Novelis FY2011E EBITDA                                 | 41,348  | 6.5      | 268,761 | 140        |
| ABML FY2011E EBITDA (proportionate stake)              | 2,867   | 5.0      | 14,337  | 7          |
| Total Enterprise Value                                 |         |          | 433,332 | 226        |
| Add: Value of listed investments (20% to market price) |         |          | 23,530  | 12         |
| Less: Net debt (adjusted for CWIP)                     | 104,827 |          | 104,827 | 55         |
| Arrived market capitalization                          |         |          | 328,505 | 184        |
| Target price (Rs)                                      |         |          |         | 185        |

Source: Kotak Institutional Equities estimates

Exhibit 4: Hindalco Industries, Key assumptions, March fiscal-year ends, FY2008-2013E (Rs mn)

|                                | 2008    | 2009    | 2010E   | 2011E   | 2012E   | 2013E     |
|--------------------------------|---------|---------|---------|---------|---------|-----------|
| Aluminium                      |         |         |         |         |         |           |
| Hindalco                       |         |         |         |         |         |           |
| Aluminium price (US\$/ton)     | 2,623   | 2,234   | 1,900   | 1,950   | 2,050   | 2,200     |
| Metal sales volume (tons)      | 473,118 | 521,069 | 555,404 | 571,780 | 602,640 | 1,084,600 |
| Blended realization (Rs/ton)   | 131,937 | 127,384 | 113,091 | 110,327 | 114,947 | 118,589   |
| Cost/ton (US\$/ton)            | 2,102   | 1,939   | 1,708   | 1,876   | 1,941   | 1,736     |
| EBITDA/ton (US\$/ton)          | 1,337   | 981     | 753     | 603     | 635     | 885       |
| Alumina price (US\$/ton)       | 370     | 278     | 305     | 313     | 329     | 353       |
| Alumina sales volume (tons)    | 259,627 | 238,350 | 247,415 | 333,841 | 319,949 | 480,198   |
| Alumina EBITDA (Rs mn)         | 2,497   | 2,189   | 2,144   | 2,638   | 2,585   | 4,969     |
| Novelis                        |         |         |         |         |         |           |
| Average realization (US\$/ton) | 3,570   | 3,458   | 3,203   | 3,227   | 3,393   | 3,564     |
| Conversion premium (US\$/ton)  | 947     | 1,224   | 1,303   | 1,277   | 1,343   | 1,364     |
| Shipments ('000 tons)          | 3,150   | 2,943   | 2,708   | 2,816   | 2,929   | 2,988     |
| EBITDA/ton (US\$/ton)          | 169     | 192     | 401     | 319     | 330     | 301       |
| EBITDA (US\$ mn)               | 533     | 566     | 1,085   | 899     | 965     | 899       |
| EBITDA (Rs mn)                 | 21,448  | 25,997  | 51,538  | 41,348  | 44,395  | 41,337    |
| Copper                         |         |         |         |         |         |           |
| Price (US\$/ton)               | 7,521   | 5,885   | 6,112   | 6,700   | 7,100   | 7,250     |
| Copper cathode volumes (tons)  | 180,668 | 153,236 | 188,560 | 206,592 | 206,990 | 202,250   |
| Copper rods volumes (tons)     | 138,543 | 146,323 | 147,450 | 151,874 | 156,430 | 161,123   |
| TCRC margin (cents/lb)         | 24      | 15      | 22      | 18      | 18      | 20        |
| EBITDA (Rs mn)                 | 6,693   | 5,476   | 8,342   | 7,435   | 7,366   | 8,806     |

Metals Hindalco Industries

Exhibit 5: Hindalco (consolidated), Profit model, balance sheet and cash flow model, March fiscal year-ends, 2008-2013E (Rs mn)

|   | 2008     | 2009     | 2010E    | 2011E     | 2012E     | 2013E    |
|---|----------|----------|----------|-----------|-----------|----------|
| Profit model (Rs mn)                      |          |          |          |           |           |          |
| Net sales                                 | 600,128  | 656,252  | 607,221  | 647,456   | 703,493   | 803,213  |
| EBITDA                                    | 66,351   | 53,584   | 70,094   | 71,917    | 77,438    | 104,971  |
| Other income                              | 6,560    | 6,878    | 3,227    | 3,979     | 3,863     | 4,737    |
| Interest                                  | (18,491) | (12,323) | (11,041) | (15,617)  | (15,007)  | (28,717) |
| Depreciation                              | (24,883) | (30,378) | (27,836) | (25,562)  | (24,190)  | (29,467) |
| Profit before tax                         | 29,537   | 17,761   | 34,444   | 34,717    | 42,104    | 51,524   |
| Extraordinaries                           | 5,481    | (22,319) | 28,394   | _         | _         | _        |
| Taxes                                     | (11,889) | 8,046    | (19,319) | (9,293)   | (11,721)  | (14,129) |
| Profit after tax                          | 23,130   | 3,488    | 43,519   | 25,423    | 30,383    | 37,395   |
| Minority interest                         | (2,194)  | 1,718    | (4,237)  | (1,230)   | (1,509)   | (1,594)  |
| Share in profit/(loss) of associates      | 998      | (353)    | (27)     | (27)      | (27)      | (27)     |
| Reported net income                       | 21,933   | 4,853    | 39,255   | 24,167    | 28,848    | 35,774   |
| Adjusted net income                       | 16,452   | 19,791   | 19,617   | 24,167    | 28,848    | 35,774   |
| Fully diluted EPS (Rs)                    | 12.9     | 11.6     | 10.2     | 12.6      | 15.1      | 18.7     |
| Balance sheet (Rs mn)                     |          |          |          |           |           |          |
| Equity                                    | 172,866  | 158,536  | 222,465  | 243,608   | 269,433   | 302,184  |
| Deferred tax liability                    | 41,723   | 27,571   | 28,167   | 28,566    | 28,742    | 32,388   |
| Total Borrowings                          | 323,524  | 283,098  | 256,950  | 332,750   | 409,350   | 429,350  |
| Current liabilities                       | 172,201  | 162,602  | 145,657  | 153,173   | 163,642   | 180,070  |
| Minority interest                         | 16,154   | 12,866   | 17,103   | 18,332    | 19,841    | 21,435   |
| Total liabilities                         | 726,467  | 644,672  | 670,342  | 776,430   | 891,008   | 965,427  |
| Net fixed assets                          | 267,820  | 275,249  | 268,155  | 250,136   | 223,425   | 469,229  |
| Capital work in progress                  | 24,571   | 29,495   | 55,105   | 150,615   | 257,493   | 6,747    |
| Goodwill                                  | 79,247   | 42,908   | 42,908   | 42,908    | 42,908    | 42,908   |
| Investments                               | 140,077  | 104,308  | 104,281  | 104,255   | 104,228   | 104,201  |
| Cash                                      | 17,169   | 21,918   | 13,498   | 34,873    | 54,639    | 111,281  |
| Other current assets                      | 197,574  | 170,791  | 186,395  | 193,644   | 208,315   | 231,062  |
| Miscellaneous expenditure                 | 10       | 4        | _        | _         | _         | _        |
| Total assets                              | 726,467  | 644,672  | 670,342  | 776,430   | 891,008   | 965,427  |
| Free cash flow (Rs mn)                    |          |          |          |           |           |          |
| Operating cash flow excl. working capital | 27,709   | (7,156)  | 60,081   | 47,405    | 50.886    | 65,770   |
| Working capital changes                   | 7,576    | 29,309   | (25,366) | 267       | (4,203)   | (6,318)  |
| Capital expenditure                       | (27,507) | (25,988) | (46,352) | (103,054) | (104,357) | (24,525) |
| Free cash flow                            | 7,778    | (3,834)  | (11,638) | (55,382)  | (57,674)  | 34,927   |
| Ratios                                    |          |          |          |           |           |          |
| EBITDA margin (%)                         | 11.1     | 8.2      | 11.5     | 11.1      | 11.0      | 13.1     |
| EBIT margin (%)                           | 6.9      | 3.5      | 7.0      | 7.2       | 7.6       | 9.4      |
| Debt/equity (X)                           | 1.9      | 1.8      | 1.2      | 1.4       | 1.5       | 1.4      |
| Net debt/equity (X)                       | 1.2      | 1.4      | 0.9      | 1.0       | 1.2       | 0.9      |
| Net debt/EBITDA (X)                       | 3.2      | 4.1      | 2.9      | 3.5       | 4.0       | 2.6      |
| RoAE (%)                                  | 10.9     | 11.9     | 10.3     | 10.4      | 11.2      | 12.5     |
| RoACE (%)                                 | 7.9      | 5.4      | 4.8      | 6.4       | 6.1       | 8.0      |



## GlaxosmithKline Consumer (SKB)

## Consumer products

Foodles has the potential to surprise on the upside. 2QCY10: +10% volumes and +5% pricing in malted food drink, gross margins managed well in an input cost inflationary environment. Wider acceptance of Foodles could likely have a rub off effect on mother-brand Horlicks in North and West India. Most of the other new launches are either showing initial signs of fatigue or require sustained investments, in our view. We are positively surprised at the new-found confidence to effect price increases in MFD.

## Company data and valuation summary

GlaxoSmithKline Consumer (a)

| 52-week range (Rs) (high,low) |          |                  |  |  |  |
|-------------------------------|----------|------------------|--|--|--|
|                               |          | 75.7             |  |  |  |
| Shareholding pattern (%)      |          |                  |  |  |  |
|                               |          | 43.2             |  |  |  |
| FIIs                          |          |                  |  |  |  |
|                               |          | 10.5             |  |  |  |
| 1M                            | 3M       | 12M              |  |  |  |
| (0.0)                         | 15.7     | 62.5             |  |  |  |
| (3.6)                         | 9.5      | 42.0             |  |  |  |
|                               | 1M (0.0) | 1M 3M (0.0) 15.7 |  |  |  |

| Forecasts/Valuations | 2010 | 2011E | 2012E |
|----------------------|------|-------|-------|
| EPS (Rs)             | 55.4 | 68.6  | 81.3  |
| EPS growth (%)       | 23.6 | 23.9  | 18.6  |
| P/E (X)              | 32.5 | 26.2  | 22.1  |
| Sales (Rs bn)        | 19.2 | 22.6  | 26.8  |
| Net profits (Rs bn)  | 2.3  | 2.9   | 3.4   |
| EBITDA (Rs bn)       | 3.8  | 4.4   | 5.2   |
| EV/EBITDA (X)        | 18.0 | 15.6  | 12.7  |
| ROE (%)              | 27.9 | 29.0  | 28.7  |
| Div. Yield (%)       | 1.0  | 1.2   | 1.5   |

## Wider acceptance of Foodles could likely have a rub off effect on mother brand Horlicks

We highlight that while malted food drinks always has the potential to improve penetration in North and West; it has been a challenge for GSK due to abundant availability of milk and milk products in those regions. Horlicks Foodles, if successful, in North and West, has the potential to improve brand equity scores for Horlicks, in our view.

## Horlicks association is the key differentiator for Foodles

- ▶ Higher proportion of multi-grain variant in Foodles sales likely indicates consumer acceptance to the differentiated positioning—GSK says that the Rs15 multigrain variant is ~30% of sales (Maggi derives ~15% from its Vegetable atta noodles, in our view)
- ▶ Foodles has a market share of 5% and 4% in south and east India in <1 year of launch (south and east accounts for 40% of the noodles market in India)
- ▶ We note that GSK derives ~85% of MFD sales from South and East where it has a strong distribution reach which could aid Foodles' distribution

GSK has entered the Rs13 bn instant noodles market under the brand Foodles. The instant noodles market is virtually a monopoly with Nestlé's Maggi accounting for ~90% market share. Top Ramen Smoodles and Cup Noodles (Indo-Nissin), Chings Instant Noodles and Wai-Wai (Capital Foods) are other players but have not been able to gain a foothold in the market. More recently, Hindustan Unilever has entered the segment with its brand Knorr Soupy Noodles.

+10% volumes and +5% pricing in malted food drink, gross margins managed well in an input cost inflationary environment

2QCY10: GSK reported net sales of Rs5.4 bn, (+14%, KIE estimate Rs5.6 bn), EBITDA of Rs894 mn (+19%, KIE estimate Rs888 mn) and PAT of Rs718 mn (+30%, KIE estimate Rs681 mn).

## **ADD**

## AUGUST 04, 2010

#### RESULT

Coverage view: Attractive

Price (Rs): 1,800

Target price (Rs): 2,000

BSE-30: 18,115

## **QUICK NUMBERS**

- Wider acceptance of Horlicks Foodles could positively impact mother-brand Horlicks in North and West India
- We are positively surprised at the newfound confidence to effect price increases
- Foodles has 5% and 4% market share in South and East India in <1 year of launch</li>

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Kotak Institutional Equities Research kotak.research@kotak.com Sales growth during the quarter was led by 10% volume growth and 5% pricing growth. Horlicks posted volume growth rate of 10% and Boost of 17%. Material cost was marginally higher by ~100bps, however savings in adspends (likely phasing out) by ~200bps aided EBITDA margin expansion of ~70bps to 16.6%. Business auxiliary income during the quarter stood at Rs140 mn, an increase of 8% on yoy basis (income from Group Company for distribution of products).

## Management comments from the concall and our take on it

Raw material cost. During the quarter, liquid milk price was up 25%, milk powder price was up 15% and barley was also inflationary. The company expects 1) milk prices to ease as the flush season sets in from October 2) malted barley price to remain firm due to shortfall in production and 3) sugar prices to witness some softening.

Our view: Gross margin management when faced with significant input cost inflation is commendable. GSK's margins could potentially improve in 2HCY10 as most input costs are coming off its peaks except for malted barley.

Exports. ~8% of sales for the company are from exports. According to the management, exports during the quarter grew only 3% due to competitive pressure in Sri Lanka (Viva is the key brand in Sri Lanka and faces competition from local players as well as MNCs).

Our view: GSK's exports has doubled over CY2007-09 as the group shifted manufacturing to India (from South Asia mostly). We continue to model a sedate 8% growth in exports over CY2009-11E as we believe that the growth in exports will mimic the category growth rates in the respective countries (adjusting for market shares).

**Pricing power**. GSK effected price increase of about 5% in January 2010 and believes that it can take price hikes upto 6-7% annually without hurting volumes.

Our view: This is a steady shift from the early 2000 period, when the malted food drink segment did not have much pricing power. While the category still remains a discretionary spend, factors helping GSK in having better pricing power are (1) better acceptance in consumer households and (2) has increased significantly, over the years

New launches. New products / launches contribute 15% of the company's turnover. Horlicks biscuits are performing well (15% yoy growth) and are in line with internal expectations of the management. Nutribar has been launched nationally and the company is focusing on introducing new variants. Horlicks Asha is still being test marketed and the company believes that national launch of the product may still be some time away. Chill Dood has been positioned as an urban product and is being marketed in modern trade outlets. The company maintains the guidance for 15% (of sales) adspends for CY2010E

Our view: Most of the new launches are either showing initial signs of fatigue or require sustained investments, in our view. Foodles is the only exception.

**Capex**. GSK is planning capex of Rs1.5 bn for CY2010E towards capacity expansion. In 1HCY10, the company spent ~Rs300 mn. The new capacity addition would suffice for two years of requirement (at current growth rates)

**Distribution reach**. The company had direct distribution to 0.5 mn outlets in CY2009 and is targeting to reach 0.6 mn outlets by end of CY2010E. It has ~0.9 mn distribution through indirect channels.

**Cash position**. As on June30, 2010 the company had cash of Rs8.3 bn on its books (Rs200/share).

Our view: The treasury yield continues to be a surprising low 4.5% (pre-tax). Potential improvement in dividend payout ratio from the current <50% is a key trigger to watch for.

Interim results of Glaxo SmithKline Consumer Healthcare Ltd., December fiscal year-ends (Rs mn)

|                              |        |         |         |         |         | (% chg) |        |
|------------------------------|--------|---------|---------|---------|---------|---------|--------|
|                              | 20CY10 | 2QCY10E | 2QCY09  | 1QCY10  | 2QCY10E | 2QCY09  | 1QCY10 |
| Net sales                    | 5,374  | 5,567   | 4,694   | 6,484   | (3)     | 14      | (17)   |
| Total expenditure            | (4,480 | (4,679) | (3,946) | (5,154) | (4)     | 14      | (13)   |
| Material cost                | (2,025 | (2,068) | (1,722) | (2,561) | (2)     | 18      | (21)   |
| Staff cost                   | (589   | (632)   | (523)   | (516)   | (7)     | 13      | 14     |
| Advertising & promotion cost | (749   | (814)   | (747)   | (982)   | (8)     | 0       | (24)   |
| Other expenditure            | (1,117 | (1,165) | (953)   | (1,094) | (4)     | 17      | 2      |
| EBITDA                       | 894    | 888     | 748     | 1,331   | 1       | 19      | (33)   |
| OPM (%)                      | 16.6   | 16.0    | 15.9    | 16.0    |         |         |        |
| Other income                 | 281    | 268     | 226     | 236     |         | 24      | 19     |
| Interest                     | (6     | (13)    | (11)    | (6)     |         | (41)    | 9      |
| Depreciation                 | (93    | (115)   | (105)   | (96)    |         | (12)    | (3)    |
| Pretax profits               | 1,076  | 1,028   | 858     | 1,465   | 5       | 25      | (27)   |
| Tax                          | (358   | (346)   | (307)   | (503)   | 3       | 17      | (29)   |
| Net income                   | 718    | 681     | 552     | 962     | 5       | 30      | (25)   |
| Income tax rate (%)          | 33.3   | 33.7    | 35.7    | 34.4    |         |         |        |
|                              |        |         |         |         |         |         |        |
| Costs as a % of net sales    |        |         |         |         |         |         |        |
| Material cost                | 37.7   | 37.2    | 36.7    | 39.5    |         |         |        |
| Staff cost                   | 11.0   | 11.3    | 11.2    | 8.0     |         |         |        |
| Advertising & promotion cost | 13.9   | 14.6    | 15.9    | 15.2    |         |         |        |
| Other expenditure            | 20.8   | 20.9    | 20.3    | 16.9    |         |         |        |

Source: Company, Kotak Institutional Equities

## Maintain ADD rating, 21% CAGR EPS growth in CY2009-11E

We maintain our ADD rating and our positive bias on GSK Consumer as we forecast 21% CAGR EPS growth in CY2009-11E. At 22X CY2011E, we do not see further scope for multiple rerating (unless the company improves the payout ratio from the current <50%) Our EPS estimates are broadly maintained at Rs68.6 for CY2010E and Rs81.3 for CY2011E. Our target price of Rs2, 000 for GSK is based on 23X CY2011E. Key risks to our ADD rating are (1) input cost inflation not neutralized by price increases and (2) higher-than-expected impact of monsoons on consumer demand in Tier II and III towns.

GSK Consumer: Profit model, balance sheet, cash model 2006-2011E, December fiscal year-ends (Rs mn)

|                              | 2006    | 2007   | 2008   | 2009    | 2010E   | 2011E   |
|------------------------------|---------|--------|--------|---------|---------|---------|
| Profit model (Rs mn)         |         |        |        |         |         |         |
| Net sales                    | 11,079  | 12,778 | 15,418 | 19,215  | 22,607  | 26,771  |
| EBITDA                       | 1,859   | 2,244  | 2,375  | 3,108   | 3,698   | 4,403   |
| Other income                 | 392     | 440    | 593    | 649     | 704     | 804     |
| Interest                     | 95      | 203    | 308    | 202     | 454     | 558     |
| Depreciation                 | (427)   | (435)  | (419)  | (420)   | (596)   | (761)   |
| Pretax profits               | 1,918   | 2,451  | 2,857  | 3,539   | 4,260   | 5,004   |
| Tax                          | (636)   | (824)  | (974)  | (1,211) | (1,376) | (1,584) |
| Net profits                  | 1,282   | 1,627  | 1,883  | 2,328   | 2,884   | 3,420   |
| Earnings per share (Rs)      | 30.5    | 38.7   | 44.8   | 55.4    | 68.6    | 81.3    |
| Balance sheet (Rs mn)        |         |        |        |         |         |         |
| Total equity                 | 5,427   | 6,464  | 7,609  | 9,051   | 10,838  | 12,957  |
| Currrent liabilities         | 2,326   | 2,668  | 3,186  | 5,001   | 5,088   | 5,963   |
| Total liabilities and equity | 7,753   | 9,131  | 10,795 | 14,052  | 15,926  | 18,919  |
| Cash                         | 479     | 937    | 4,710  | 8,198   | 7,230   | 9,455   |
| Current assets               | 2,498   | 2,783  | 3,824  | 3,531   | 4,169   | 4,899   |
| Total fixed assets           | 2,579   | 2,433  | 2,261  | 2,323   | 4,527   | 4,566   |
| Investments                  | 2,197   | 2,978  | 0      | 0       | 0       | 0       |
| Total assets                 | 7,753   | 9,131  | 10,795 | 14,052  | 15,926  | 18,919  |
| Free cash flow (Rs mn)       |         |        |        |         |         |         |
| Operating cash flow          | 1,615   | 1,923  | 2,152  | 2,574   | 3,361   | 3,969   |
| Working capital              | (82)    | 125    | (626)  | 1,737   | 166     | 168     |
| Capital expenditure          | (168)   | (289)  | (247)  | (482)   | (2,800) | (800)   |
| Investments                  | (2,311) | (782)  | 2,978  | 0       | 0       | 0       |
| Free cash flow               | (946)   | 977    | 4,257  | 3,829   | 727     | 3,336   |
| Key assumptions              |         |        |        |         |         |         |
| Revenue growth (%)           | 14.6    | 15.3   | 20.7   | 24.6    | 17.7    | 18.4    |
| EBITDA margin(%)             | 16.8    | 17.6   | 15.4   | 16.2    | 16.4    | 16.4    |
| EPS growth (%)               | 22.7    | 26.9   | 15.8   | 23.6    | 23.9    | 18.6    |



# Punj Lloyd (PUNJ)

## Construction

Results continue to significantly miss estimates. Results remain significantly below estimates led by slower-than-expected off-take of the Libyan orders. The company has booked no revenues from the Libyan orders in this quarter. Negative operating leverage due to sedate revenues led to an EBITDA decline of 270 bps yoy and a net loss of Rs306 mn. Subsidiary profits were impacted by reversal of GBP2.5 mn in Ensus order. Moderate inflows of Rs32 bn; backlog declines on a sequential basis. Retain REDUCE.

#### Company data and valuation summary Punj Lloyd Stock data 52-week range (Rs) (high,low) 299-113 Market Cap. (Rs bn) 44.9 Shareholding pattern (%) **Promoters** 37 4 FIIs 13.2 MFs 17 7 12M Price performance (%) 1M 3M (0.8)(47.8)(18.8)Absolute Rel. to BSE-30 (54.0)(4.2)(22.0)

| 2010   | 2011E   | 2012E   |
|--------|---|---|
| (12.9) | 9.8   | 12.0  |
| 79.2   | (175.4)   | 22.4  |
| (10.2) | 13.6  | 11.1  |
| 105.4  | 116.2   | 130.2   |
| (4.4)  | 3.3   | 4.1   |
| 2.2    | 10.7  | 12.0  |
| 36.8   | 7.2   | 6.6   |
| (15.8) | 10.3  | 11.4  |
| (0.1)  | 0.3   | 0.8   |
|        | (12.9)<br>79.2<br>(10.2)<br>105.4<br>(4.4)<br>2.2<br>36.8<br>(15.8) | (12.9)         9.8           79.2         (175.4)           (10.2)         13.6           105.4         116.2           (4.4)         3.3           2.2         10.7           36.8         7.2           (15.8)         10.3 |

## Results continue to remain far below expectations

- ▶ Disappointing revenues at consolidated and standalone level: Punj Lloyd reported very disappointing revenues of Rs17.3 bn in 1QFY11, about 34% below our estimates and down 42% on a yoy basis. Even at the standalone level the company has recorded a 42% yoy decline in revenues and 14% decline on a seguential basis.
- ▶ Margin decline primarily on negative operating leverage: Punj Lloyd reported a 270 bps yoy decline in consolidated EBITDA margin to 7.7%, about 150 bps below our estimates, primarily on account of negative operating leverage due to decline in sales number.
- ▶ Low execution and margins lead to net loss: The sedate revenues and EBITDA followed by continued high interest costs led to a net consolidated loss of Rs306 mn in 1QFY11, versus a profit of Rs1.25 bn in 1QFY10 and our estimate of a profit of Rs639 mn. At the standalone level, the company has reported a net loss of Rs185 mn versus a profit of Rs687 mn in 1QFY10.

## Moderate order inflows; backlog declines on a sequential basis

Punj Lloyd reported moderate inflows of Rs32.8 bn, down 67% yoy and 47% on a sequential basis (1QFY10 order inflows were boosted by large orders of Rs77 bn from Libya). Sedate inflows have led to a sequential decline in the backlog to Rs255 bn versus Rs278 bn at end-FY2010.

## Auditor qualifications to the tune of Rs3.1 bn still remains

The company has residual auditor qualifications to the tune of Rs3.1 bn for (1) accounting for claims of Rs2.4 bn on a contract due to cost over run and design changes and (2) non-accounting of Rs655 mn of liquidated damages deducted by a customer.

## Retain estimates and target price of Rs140; reiterate REDUCE

Retain estimates of Rs9.8 and Rs12 for FY2011E and FY2012E, respectively, and TP of Rs140. Reiterate REDUCE rating on (1) slower-than-expected pick-up in execution of Libyan orders, (2) high debt levels and (3) potential for further one-off losses in certain orders.

## **REDUCE**

## AUGUST 04, 2010

#### RESULT

Coverage view: Attractive

Price (Rs): 128

Target price (Rs): 140

BSE-30: 18,115

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## Results continue to significantly miss estimates

Punj Lloyd reported disappointing consolidated revenues of Rs17.3 bn in 1QFY11, significantly below our estimates (by 33.7%) of Rs26.1 bn. The company has reported a yoy revenue decline of 41.7%. Our revenue estimate was based on some pick-up in execution of the Libyan orders. The management has attributed the sedate revenues in 1QFY11 to client-related delays in several projects, including those in Libya. The company has booked no revenues from the Libyan orders in this quarter. About 58.1% of the total consolidated income was derived from international operations.

## Negative operating leverage leads to lower-than-expected margin

The company reported an EBITDA margin of 7.7% on a consolidated basis, about 270 bps down on a yoy basis and 150 bps lower than our estimate. The decline in margins was primarily led by negative operating leverage due to the sedate revenues in the quarter. Staff cost and other expenses as a percentage of sales recorded a sharp rise of 570 bps and 660 bps, respectively, on a yoy basis. The material cost as a percentage of sales in fact reported a 960 bps decline on a yoy basis.

The lower-than-expected revenues and margins led to a net consolidated loss of Rs306 mn in 1QFY11 versus our estimate of a profit of Rs639 mn and a profit of Rs1.25 mn in 1QFY10.

#### Results far below expectations

Punj Lloyd (consolidated) - 1QFY11 - key numbers (Rs mn)

|                       |          |          |          |          | ·       | % change |        |           |           |          |
|-----------------------|----------|----------|----------|----------|---------|----------|--------|-----------|-----------|----------|
|                       | 1QFY11   | 1QFY11E  | 1QFY10   | 4QFY10   | 1QFY11E | 1QFY10   | 4QFY10 | FY2011E   | FY2010    | % change |
| Net Sales             | 17,339   | 26,145   | 29,728   | 17,765   | (33.7)  | (41.7)   | (2.4)  | 116,201   | 105,388   | 10.3     |
| Expenditure           | (15,998) | (23,727) | (26,634) | (22,912) | (32.6)  | (39.9)   | (30.2) | (105,452) | (103,205) | 2.2      |
| Material              | (9,005)  |          | (18,305) | (11,788) |         | (50.8)   | (23.6) | (72,916)  | (66,914)  | 9.0      |
| Staff cost            | (2,876)  |          | (3,239)  | (3,814)  |         | (11.2)   | (24.6) | (12,492)  | (13,452)  | (7.1)    |
| Other expenditure     | (4,117)  |          | (5,090)  | (7,310)  |         | (19.1)   | (43.7) | (20,045)  | (22,839)  | (12.2)   |
| EBITDA                | 1,341    | 2,418    | 3,094    | (5,147)  | (44.5)  | (56.7)   | NA     | 10,749    | 2,183     | 392.3    |
| Other Income          | 41       | 215      | 63       | (14)     | (81.1)  | (35.1)   | NA     | 861       | 136       |          |
| Interest              | (810)    | (1,092)  | (744)    | (728)    | (25.8)  | 8.9      | 11.3   | (4,368)   | (3,063)   | 42.6     |
| Depreciation          | (640)    | (629)    | (541)    | (680)    | 1.9     | 18.3     | (5.8)  | (2,515)   | (2,270)   | 10.8     |
| Profit before Tax     | (69)     | 913      | 1,872    | (6,569)  | (107.5) | (103.7)  | NA     | 4,727     | (3,014)   | NA       |
| Tax                   | (235)    | (274)    | (622)    | 322      | (14.1)  | (62.1)   |        | (1,418)   | (1,373)   | 3.3      |
| Profit after Tax      | (304)    | 639      | 1,250    | (6,247)  | (147.6) | (124.3)  | NA     | 3,309     | (4,386)   | NA       |
| MI & exceptional      | (2)      | _        | _        | 3,238    |         |          |        | _         | 3,302     |          |
| Net Profit            | (306)    | 639      | 1,250    | (3,009)  |         |          |        | 3,309     | (1,084)   |          |
| Key ratios (%)        |          |          |          |          |         |          |        |           |           |          |
| Material costs/ Sales | 51.9     |          | 61.6     | 66.4     |         | (9.6)    |        | 62.8      | 63.5      |          |
| Staff cost/ Sales     | 16.6     |          | 10.9     | 21.5     |         | 5.7      |        | 10.8      | 12.8      |          |
| Other expense/ Sales  | 23.7     |          | 17.1     | 41.1     |         | 6.6      |        | 17.3      | 21.7      |          |
| EBITDA margin         | 7.7      | 9.3      | 10.4     | (29.0)   |         |          |        | 9.2       | 2.1       |          |
| PBT margin            | (0.4)    | 3.5      | 6.3      | (37.0)   |         |          |        | 4.1       | (2.9)     |          |
| PAT margin            | (1.8)    | 2.4      | 4.2      | (35.2)   |         |          |        | 2.8       | (4.2)     | _        |
| Effective tax rate    | (342.6)  | 30.0     | 33.2     | 4.9      |         |          |        | 30.0      | NA        |          |
| Order details         |          |          |          |          |         |          |        |           |           |          |
| Order backlog         | 255,565  |          | 278,893  | 277,695  |         | (8.4)    | (8.0)  | 285,433   | 277,695   | 2.8      |
| Order booking         | 32,840   |          | 99,460   | 61,460   |         | (67.0)   | (46.6) | 130,450   | 175,050   | (25.5)   |

Source: Company, Kotak Institutional Equities estimates

## Standalone also reported low execution and loss at PAT level

Even at the standalone level the company has recorded a 42% yoy decline in revenues and 14% decline on a sequential basis. EBITDA margin for the quarter was at 8%, down from 9.8% in 1QFY10 based on higher employee and other expenses as a percentage of sales. The decline in revenues and margins led to a net loss of Rs185 mn in 1QFY11 versus a profit of Rs687 mn in 1QFY10.

Punj Lloyd Construction

Punj Lloyd (standalone) - 1QFY10 - key numbers (Rs mn)

|                       | _        |          |          | % cha  | nge     |
|-----------------------|----------|----------|----------|--------|---------|
|                       | 1QFY11   | 1QFY10   | 4QFY10   | 1QFY10 | 4QFY10  |
| Net Sales             | 11,155   | 19,245   | 12,965   | (42.0) | (14.0)  |
| Expenditure           | (10,262) | (17,352) | (14,348) | (40.9) | (28.5)  |
| Material + contractor | (5,945)  | (11,442) | (8,519)  | (48.0) | (30.2)  |
| Staff cost            | (1,634)  | (1,657)  | (1,886)  | (1.4)  | (13.4)  |
| Other expenditure     | (2,683)  | (4,252)  | (3,942)  | (36.9) | (32.0)  |
| EBITDA                | 894      | 1,894    | (1,383)  | NA     | NA      |
| Other Income          | 46       | 78       | 7        | (40.6) | 560.0   |
| PBIDT                 | 940      | 1,971    | (1,376)  | (52.3) | NA      |
| Interest              | (702)    | (642)    | (642)    | 9.4    | 9.3     |
| Depreciation          | (377)    | (320)    | (341)    | 17.6   | 10.5    |
| Profit before Tax     | (139)    | 1,009    | (2,359)  | NA     | NA      |
| Tax                   | (46)     | (322)    | 641      | (85.7) | (107.2) |
| Profit after Tax      | (185)    | 687      | (1,718)  | NA     | NA      |
| Exceptional items     | -        | -        | 3,111    |        |         |
| Net Profit            | (185)    | 687      | 1,393    |        |         |
| Key ratios (%)        |          |          |          |        |         |
| Material/ Sales       | 53.3     | 59.5     | 65.7     |        |         |
| Staff cost/ Sales     | 14.7     | 8.6      | 14.5     |        |         |
| Other expense/ Sales  | 24.0     | 22.1     | 30.4     |        |         |
| EBITDA margin         | 8.0      | 9.8      | (10.7)   |        |         |
| PBT margin            | (1.2)    | 5.2      | (18.2)   |        |         |
| PAT margin            | (1.7)    | 3.6      | (13.2)   |        |         |
| Effective tax rate    | (33.1)   | 31.9     | 27.2     |        |         |

Source: Company, Kotak Institutional Equities

# Subsidiary profits impacted by reversal of GBP2.5 mn in Ensus order; project now operating at 98% capacity

The profit of Simon Carves subsidiary was impacted during the quarter on account of a reversal of GBP2.5 mn due to a settlement with one of the sub-contractors on the bioethanol project for Ensus Ltd (UK).

## Execution expertise appears to lag aspirations for regional/sector diversification

The management has highlighted its aspirations for further regional and sector diversification, such as taking up projects in Caspian region and bidding for large infrastructure projects. We are concerned that the company may find itself stretched, especially if it takes significant exposure to Caspian region, and could potentially face execution challenges as already seen in UK and Libya.

## Delayed execution in Libya; order book has not translated to revenues thus far

Punj has thus far been unable to translate its robust order backlog into revenue primarily due to substantial delays in start of execution in Libyan projects. Libyan government projects, which potentially form about 35-40% of the backlog, are facing significant delays in execution owing to – (1) ongoing design and engineering stage work, (2) changes in architects for some projects, and (3) ownership change in various contracts among government entities. We highlight that the company continues to carry risk of large exposure to Libya, especially in light of changes in project ownership.

Construction Punj Lloyd

## Order inflows moderate in 1QFY11; backlog declines on a sequential basis

Punj Lloyd reported moderate inflows of Rs32.8 bn, down 67% yoy and 47% on a sequential basis. Highlight that the 1QFY10 order inflows were boosted by two large orders to the tune of about Rs77 bn from Libya. This is versus an average quarterly order inflow of about Rs43-45 bn witnessed in FY2010. The inflows have reverted to the FY2009 average levels of about Rs32 bn. The moderation in inflows during the quarter has led to a sequential decline in the backlog to Rs255 bn versus Rs278 bn at end-FY2010. The key orders won during the quarter include (1) Rs20.6 bn order for the Shah Gas Development project in Abu Dhabi (in consortium with Technicas Reunidas, Spain) and (2) Rs13.9 bn order from Sentosa, Singapore for the construction of a hotel, spa, theme park etc.

Some moderation in order inflows versus FY2010 levels Key order wins announced by Punj Lloyd in FY2010 and 1QFY11

|          |                |  | Value   |  |
|----------|----------------|--|---------|--|
| Date     | Segment        | Client                                     | (Rs mn) | Description  |
| Jun-10   | Infrastructure | Sentosa Pte Ltd, Singapore                 | 13,940  | Hotel, Spa, Beach Villas, Oceanarium and Water Theme Park      |
| Jun-10   | Infrastructure | Rajiv Gandhi Institute of Petroleum Tech.  | 1,799   | Construct a technical institute at Rae Bareli, UP              |
| Jun-10   | Process        | Hyundai Engineering & Construction Co. Ltd | 960     | 5 Utilities & Offsites Project                                 |
| May-10   | Process        | Abu Dhabi Gas Development Company Ltd      | 20,560  | Gas gathering package for Shah Gas Development project         |
| Apr-10   | Infrastructure | Ministry of Health & Family Welfare        | 1,150   | Medical College and Hostel Complex at AllMS, Raipur            |
| Apr-10   | Process        | Nagarjuna Oil Corporation Ltd              | 3,200   | Installation of ISBL units and Pipe Rack at Cuddalore Refinery |
| Apr-10   | Infrastructure | Public Health Engg Dept, Bihar             | 2,320   | EPC of 850 solar-powered water treatment plants                |
| Apr-10   | Process        | MRPL, Engineers India Ltd                  | 2,350   | Structural and errection for process unit and offsite facility |
| Total or | ders announced | l in FY2011 so far                         | 46,279  |  |
| Mar-10   | Oil and Gas    | Abu Dhabi Gas Industries Ltd (GASCO)       | 1,800   | EPC of NGI (mixed case) project                                |
| Mar-10   | Infrastructure | Dhariwal Infra Pvt Ltd, an RPG group co    | 10,230  | BoP of 2x300 MW plant in Tadali, Chandrapur, Maharashtra       |
| Jan-10   | Infrastructure | GMR Hyderabad Vijayawada Expy Pvt. Ltd     | 11,000  | EPC works for the Hyderabad-Vijayawada highway project         |
| Jan-10   | Oil and Gas    | PTT Public Company Ltd, Thailand           | 5,740   | Platform compression facilities in the Gulf of Thailand        |
| Jan-10   | Infrastructure | Ind-Barath Energy (Utkal) Ltd              | 9,470   | BoP and civil work for 2X350 MW TPP in Orissa                  |
| Sep-09   | Oil and Gas    | IndianOil Petronas Pvt. Ltd                | 2,758   | EPC for Propane / Butane / LPG Import Terminal at Ennore       |
| Sep-09   | Process        | MRPL                                       | 5,500   | EPC works for refinery project                                 |
| Aug-09   | Oil and Gas    | GAIL (India) Ltd                           | 1,675   | Dahej Vijaipur pipeline upgradation project                    |
| Jul-09   | Infrastructure | Intl Investment and Services Co, Libya     | 59,040  | Commercial and residential developments                        |
| Jul-09   | Oil and Gas    | Saudi Aramco Total Refinery & Petro Co     | 12,100  | EPC of port tank farm in Saudi Arabia                          |
| Jul-09   | Infrastructure | Housing and Infrastructure Board, Libya    | 18,732  | Utilities in 3 towns in Libya                                  |
| Jul-09   | Infrastructure | Land Transport Authority, Singapore        | 12,630  | Construction of 2 MRT stations                                 |
| Apr-09   | Infrastructure | Bangalore Metro Rail Corporation           | 3,080   | Construction of 8 stations                                     |
| Total or | ders announced | l in FY2010 so far                         | 153,755 |  |
|          |                |  |         |  |

Source: Company, Kotak Institutional Equities

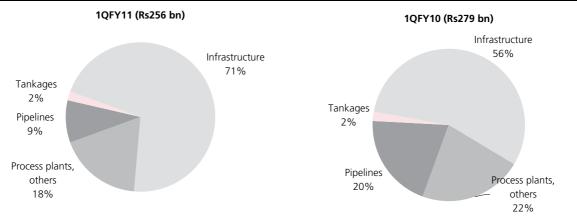
## Further concentration in infrastructure sector in the backlog

The infrastructure segment continues to dominate the order backlog, contributing to 71% of the total 1QFY11-end backlog of Rs256 bn. This is versus 56% in 1QFY10. The other key segments contributing to the backlog include process segment (18% of backlog) and pipelines (9% of backlog). African and Middle East geography contribute to a majority of the backlog (46%) primarily led by the large Libyan orders won in FY2009-10.

Punj Lloyd Construction

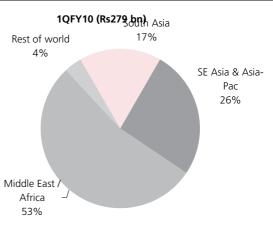
Sectoral and Geographical mix of Punj-Lloyd's 1QFY11-end backlog

## Segmental break up



## Geographical break up

# Rest of world South Asia 29% Middle East / Africa 46% SE Asia & Asia-Pac 22%



Source: Company, Kotak Institutional Equities

Consolidated balance sheet, profit model and cash flow statement of Punj Lloyd, March fiscal year-ends, 2007-12E (Rs mn)

|   | 2007     | 2008     | 2009      | 2010E    | 2011E     | 2012E     |
|---|----------|----------|-----------|----------|-----------|-----------|
| Balance sheet                                     |          |          |           |          |           |           |
| Shareholders' funds                               | 12,789   | 27,433   | 24,845    | 30,525   | 33,641    | 37,218    |
| Loan Funds  | 16,992   | 16,072   | 35,592    | 44,092   | 44,092    | 44,092    |
| Deffered Tax liability                            | 361      | 915      | 1,482     | 1,482    | 1,482     | 1,482     |
| Minority Interest                                 | 59       | 222      | 420       | 420      | 420       | 420       |
| Total sources of funds                            | 30,201   | 44,642   | 62,339    | 76,519   | 79,635    | 83,212    |
| Net block   | 13,182   | 16,169   | 21,653    | 21,572   | 23,057    | 25,205    |
| Investments                                       | 1,698    | 5,458    | 6,609     | 6,675    | 3,142     | 3,142     |
| Cash and bank balances                            | 10,027   | 6,898    | 8,122     | 8,555    | 11,283    | 9,481     |
| Net current assets (excl cash)                    | 5,146    | 16,053   | 25,880    | 39,644   | 42,079    | 45,310    |
| Total   | 30,201   | 44,642   | 62,339    | 76,519   | 79,635    | 83,212    |
| Profit model                                      |          |          |           |          |           |           |
| Operating Income                                  | 51,266   | 77,529   | 119,120   | 105,388  | 116,201   | 130,196   |
| Expenditure                                       | (47,522) | (70,608) | (114,716) | (95,933) | (105,452) | (118,152) |
| EBITDA  | 3,744    | 6,922    | 4,404     | 2,183    | 10,749    | 12,043    |
| Other Income                                      | 794      | 811      | 899       | 136      | 861       | 925       |
| PBDIT   | 4,538    | 7,732    | 5,303     | 2,319    | 11,610    | 12,968    |
| Finance charges                                   | 692      | 1,806    | 3,519     | 3,063    | 4,368     | 4,327     |
| Depreciation                                      | 1,062    | 1,462    | 1,771     | 2,270    | 2,515     | 2,852     |
| Profit Before Tax                                 | 2,784    | 4,447    | (55)      | (3,014)  | 4,727     | 5,788     |
| Tax   | 690      | 1,235    | 2,260     | 1,373    | 1,418     | 1,736     |
| PAT   | 1,969    | 3,212    | (2,315)   | (4,387)  | 3,309     | 4,052     |
| Extraordinary items (net of taxes)                | _        | 371      | _         | 3,302    | _         | _         |
| Reported PAT                                      | 1,969    | 3,583    | (2,315)   | (1,085)  | 3,309     | 4,052     |
| Cash flow statement                               |          |          |           |          |           |           |
| Operating cashflow before working capital changes | 3,602    | 7,052    | 3,610     | 946      | 10,192    | 11,231    |
| Change in working capital                         | 3,536    | (10,907) | (9,828)   | (13,764) | (2,435)   | (3,231)   |
| Cashflow from operating activites                 | 7,138    | (3,855)  | (6,218)   | (12,818) | 7,757     | 8,000     |
| Fixed Assets                                      | (7,223)  | (4,535)  | (7,244)   | (2,189)  | (4,000)   | (5,000)   |
| Investments                                       | (1,283)  | (3,759)  | (1,151)   | (65)     | 3,533     |           |
| Cash (used) / realised in investing activities    | (8,506)  | (8,294)  | (8,396)   | (2,254)  | (467)     | (5,000)   |
| Issue of share capital                            | (304)    | 11,203   | (166)     | 6,702    |           |           |
| Borrowings  | 11,427   | (920)    | 19,520    | 8,500    | _         |           |
| Dividend and Dividend Tax paid                    | (92)     | (142)    | (107)     | 63       | (194)     | (474)     |
| Interest charges                                  | (692)    | (1,806)  | (3,519)   | (3,063)  | (4,368)   | (4,327)   |
| Cash (used) /realised in financing activities     | 10,339   | 8,334    | 15,729    | 12,202   | (4,562)   | (4,801)   |
| Cash generated /utilised                          | 8,972    | (3,461)  | 1,047     | 433      | 2,728     | (1,801)   |
| Cash at beginning of year                         | 1,122    | 10,027   | 6,898     | 8,122    | 8,555     | 11,283    |
| Cash at end of year                               | 10,094   | 6,566    | 7,945     | 8,555    | 11,283    | 9,481     |
| Key ratios (%)                                    |          |          |           |          |           |           |
| Net current assets (excl cash) as days of sales   | 37       | 76       | 79        | 137      | 132       | 127       |
| EBITDA margin                                     | 7.3      | 8.9      | 3.7       | 2.1      | 9.2       | 9.3       |
| PAT margin  | 3.8      | 4.1      | (1.9)     | (4.2)    | 2.8       | 3.1       |
| RoE   | 16.4     | 16.0     | (8.9)     | (15.8)   | 10.3      | 11.4      |
| RoCE  | 9.1      | 9.7      | (3.2)     | (3.0)    | 7.5       | 8.0       |
| EPS (Rs)  | 7.5      | 10.3     | (7.4)     | (12.9)   | 9.8       | 12.0      |
|   |          |          | •         | . ,      |           |           |



# **Technology**

India

Cognizant results—good or bad for the industry? CTSH reported an astounding 15% qoq revenue growth and increased its CY2010E revenue growth guidance to 36% on a revenue base comparable to peers. While the results once again highlight the strong demand environment, the success of CTSH's differentiated business model and HCLT's aggressive pricing and innovative deal structure model shifts the attention to likely response of the relatively unchanged business models of the Big 3.

## CTSH performance—running out of superlatives

CTSH reported 15% qoq revenue growth to US\$1,105 mn. The company also raised CY2010E revenue guidance to atleast 36% growth (25% earlier) on a revenue base, which will be just 8% lower than Wipro and 19% lower than Infosys. Several aspects of CTSH's performance stand out

- ▶ Absolute revenues added during the quarter of US\$145 mn are the highest ever for any offshore pureplay. Incremental revenue share of 36% among Tier 1 players is also the highest.
- ▶ Gap in absolute quarterly revenues between CTSH and Wipro is down to just US\$99 mn, which can shrink further noting CTSH's pace of growth.
- ▶ Revenues from Top 5 clients are 57% higher than Wipro and almost on par with Infosys, reflecting smart utilization of excess margin reinvestment in creating an outstanding client engagement model.
- ▶ Revenues from US geography are 26% higher than Wipro and just 5% short of Infosys. Gap in revenues from BFSI vertical has reduced to US\$19 mn a guarter when compared to Infosys.
- ▶ This is highest quarterly growth rate after 4 years for CTSH, remarkable noting that the company has more than doubled in size.

## Performance of CTSH and HCLT raises some concerns for other Tier-1 IT

We maintain that the offshore pureplays are not operating in a demand constrained environment; CTSH's result is another validation of that view. Growth, in our view, will be determined by the efficiency of supply side management. We maintain our positive view on Tier-1 IT names with Infosys and TCS as our top picks. However, the performance of CTSH and even HCLT in the recent quarters raises some points worth noting.

CTSH and HCLT have gained 390 bps and 170 bps revenue market share among Tier-1 players over the last 8-9 quarters, while the Big 3 have lost revenue market share. CTSH has gained market share through building up an enviable sales and marketing team through re-investment of excess margins, strong emphasis on supply side and flexibility in engagement models. HCLT has utilized its leadership in infrastructure management and flexibility in pricing to gain.

We presume that no company likes to lose revenue market share; Wipro is on the verge of losing out to CTSH on revenue size. Response of the Big 3 (with largely similar business approach) will be worth watching out for, noting the success of different approaches of both these companies. Response from the Big 3 in the form of additional investments in sales and marketing may not lead to desired results and entails margin risks. On the other hand, a pricing-based response will throw the market out of equilibrium, an area where Tier-1 players had behaved with remarkable restraint during the downturn.

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AUGUST 03, 2010

**UPDATE** 

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## What drove CTSH's strong revenue growth?

We believe that the following factors could have contributed to CTSH's strong revenue growth performance (1) significant gain in wallet share of clients' IT budgets in multi-vendor situations; (2) ramp-up from strategic customers added during the downturn. CTSH added 27 strategic customers in the last six quarters. CTSH proactively focused on new account penetration and maintained S&M investments even as its peers optimized on all possible "discretionary spend" areas; (3) M&A integration and regulatory compliance projects and (4) a strong rebound in discretionary IT spending.

## Key highlights of CTSH results

- ▶ Cognizant has guided for revenues of 'at least' US\$1,175 mn, a sequential growth of 6.3% for 3QCY10. This implies a revenue growth rate of 3.9% for 4QCY10 for the company to meet its full year guidance of 36%.
- ▶ Among verticals, BFSI was the growth driver with 18.2% qoq revenue growth, while manufacturing, retail and logistics grew by 17.7% qoq.
- ▶ Strong client additions (116 for 2QCY10, including 54 clients due to acquisitions of Galileo and PIPC) is an outcome of reinvestments in the sales and marketing engine. Top-5 clients grew by 22% for the quarter.
- ▶ Utilization for the quarter increased sharply to 82% (offshore ex-trainees) from 76% in1QCY10. Onsite utilization also increased to 93% from 89% in 1QCY10.
- ▶ Increased attrition is an industry-wide phenomenon and CTSH was not an exception. Quarterly annualized attrition increased 430 bps to 20.7%.

Exhibit 1: Revenue market share for Top Indian IT companies

Cognizant has garnered a significant incremental market share

|                        | Jun-08       | Sep-08  | Dec-08 | Mar-09 | Jun-09 | Sep-09 | Dec-09 | Mar-10 | Jun-10 |
|------------------------|--------------|---------|--------|--------|--------|--------|--------|--------|--------|
| Revenues (US\$ mn)     |              |         |        |        |        |        |        |        |        |
| Infosys                | 1,156        | 1,218   | 1,171  | 1,122  | 1,122  | 1,154  | 1,232  | 1,296  | 1,358  |
| Wipro                  | 1,068        | 1,110   | 1,100  | 1,046  | 1,033  | 1,065  | 1,127  | 1,166  | 1,204  |
| TCS                    | 1,525        | 1,574   | 1,483  | 1,433  | 1,481  | 1,538  | 1,635  | 1,686  | 1,794  |
| HCL Tech               | 504          | 505     | 512    | 565    | 607    | 630    | 652    | 685    | 738    |
| Cognizant              | 685          | 735     | 753    | 746    | 777    | 853    | 903    | 960    | 1,105  |
| Total                  | 4,938        | 5,141   | 5,018  | 4,911  | 5,019  | 5,241  | 5,548  | 5,793  | 6,199  |
| Incremental revenues   | (US\$ mn)    |         |        |        |        |        |        |        |        |
| Infosys                | 13           | 62      | (47)   | (49)   | 0      | 32     | 78     | 64     | 62     |
| Wipro                  | 36           | 42      | (10)   | (54)   | (13)   | 33     | 62     | 39     | 38     |
| TCS                    | 8            | 49      | (91)   | (50)   | 48     | 57     | 97     | 51     | 108    |
| HCL Tech               | 19           | 1       | 7      | 53     | 43     | 23     | 22     | 34     | 52     |
| Cognizant              | 42           | 49      | 18     | (7)    | 31     | 77     | 49     | 57     | 145    |
| Total                  | 119          | 203     | (122)  | (107)  | 108    | 221    | 307    | 245    | 406    |
| Market share of incren | nental reven | ues (%) |        |        |        |        |        |        |        |
| Infosys                | 11.2         | 30.5    | NM     | NM     | 0.4    | 14.5   | 25.4   | 26.2   | 15.3   |
| Wipro                  | 30.2         | 20.9    | NM     | NM     | (12.4) | 14.7   | 20.0   | 16.0   | 9.3    |
| TCS                    | 6.9          | 24.0    | NM     | NM     | 44.3   | 25.7   | 31.6   | 20.9   | 26.6   |
| HCL Tech               | 16.0         | 0.3     | NM     | NM     | 39.4   | 10.3   | 7.0    | 13.7   | 12.9   |
| Cognizant              | 35.6         | 24.3    | NM     | NM     | 28.3   | 34.7   | 16.0   | 23.3   | 35.9   |
| Market share of total  | revenues (%) | )       |        |        |        |        |        |        |        |
| Infosys                | 23.4         | 23.7    | 23.3   | 22.8   | 22.4   | 22.0   | 22.2   | 22.4   | 21.9   |
| Wipro                  | 21.6         | 21.6    | 21.9   | 21.3   | 20.6   | 20.3   | 20.3   | 20.1   | 19.4   |
| TCS                    | 30.9         | 30.6    | 29.6   | 29.2   | 29.5   | 29.3   | 29.5   | 29.1   | 28.9   |
| HCL Tech               | 10.2         | 9.8     | 10.2   | 11.5   | 12.1   | 12.0   | 11.7   | 11.8   | 11.9   |
| Cognizant              | 13.9         | 14.3    | 15.0   | 15.2   | 15.5   | 16.3   | 16.3   | 16.6   | 17.8   |

Note:

(a) HCL revenues include consolidation of Axon from March 2009

Source: Companies, Kotak Institutional Equities

Exhibit 2: Cognizant is fast catching up on size with Infosys and Wipro

QoQ revenue growth trajectory of Tier-I names

|                     | Jun-08 | Sep-08 | Dec-08 | Mar-09 | Jun-09 | Sep-09 | Dec-09 | Mar-10 | Jun-10 | Sep-10E |
|---------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|
| Revenues (US\$ mn)  |        |        |        |        |        |        |        |        |        |         |
| Infosys             | 1,156  | 1,218  | 1,171  | 1,122  | 1,122  | 1,154  | 1,232  | 1,296  | 1,358  | 1,452   |
| Wipro               | 1,068  | 1,110  | 1,100  | 1,046  | 1,033  | 1,065  | 1,127  | 1,166  | 1,204  | 1,278   |
| TCS                 | 1,525  | 1,574  | 1,483  | 1,433  | 1,481  | 1,538  | 1,635  | 1,686  | 1,794  | 1,907   |
| Cognizant           | 685    | 735    | 753    | 746    | 777    | 853    | 903    | 960    | 1,105  | 1,175   |
| qoq growth (%)      |        |        |        |        |        |        |        |        |        |         |
| Infosys             | 1.2    | 5.3    | (3.8)  | (4.2)  | 0.0    | 2.9    | 6.8    | 5.2    | 4.8    | 6.9     |
| Wipro               | 3.5    | 4.0    | (0.9)  | (4.9)  | (1.3)  | 3.2    | 5.8    | 3.5    | 3.2    | 6.1     |
| TCS                 | 0.5    | 3.2    | (5.8)  | (3.4)  | 3.3    | 3.8    | 6.3    | 3.1    | 6.4    | 6.3     |
| Cognizant           | 6.6    | 7.2    | 2.5    | (1.0)  | 4.1    | 9.9    | 5.8    | 6.3    | 15.2   | 6.3     |
| yoy growth (%)      |        |        |        |        |        |        |        |        |        |         |
| Infosys             | 24.5   | 19.2   | 8.0    | (1.8)  | (2.9)  | (5.2)  | 5.2    | 15.5   | 21.0   | 25.8    |
| Wipro               | 37.0   | 29.4   | 12.4   | 1.4    | (3.3)  | (4.0)  | 2.4    | 11.5   | 16.6   | 19.9    |
| TCS                 | 20.3   | 13.1   | (0.4)  | (5.5)  | (2.9)  | (2.3)  | 10.2   | 17.7   | 21.1   | 24.0    |
| Cognizant           | 32.7   | 31.5   | 25.5   | 16.0   | 13.3   | 16.2   | 19.9   | 28.7   | 42.3   | 37.7    |
| Gap in revenues     |        |        |        |        |        |        |        |        |        |         |
| Infosys - Cognizant | 470    | 483    | 418    | 376    | 345    | 301    | 329    | 336    | 253    |         |
| Wipro - Cognizant   | 382    | 375    | 347    | 300    | 256    | 212    | 224    | 206    | 99     |         |

Note:

(a) KIE estimates for Infosys, Wipro and TCS; actual point guidance for Cognizant.

India Technology

Exhibit 3: Cognizant interim results, December fiscal year-ends, US\$ mn

|                               | 2QCY09  | 1QCY10  | 2QCY10  | % qoq | % yoy  |
|-------------------------------|---------|---------|---------|-------|--------|
| Revenues                      | 776.6   | 959.7   | 1,105.2 | 15.2  | 42.3   |
| Cost of revenues              | (433.3) | (555.9) | (641.0) | 15.3  | 47.9   |
| SG&A expenses                 | (170.0) | (195.0) | (234.5) | 20.3  | 38.0   |
| EBITDA                        | 173.2   | 208.8   | 229.6   | 9.9   | 32.5   |
| Depreciation and amortization | (21.6)  | (25.8)  | (23.7)  | (8.3) | 9.7    |
| EBIT                          | 151.7   | 183.0   | 205.9   | 12.5  | 35.8   |
| Other income                  | 17.5    | (4.3)   | 2.1     | NM    | (88.0) |
| РВТ                           | 169.2   | 178.8   | 208.0   | 16.4  | 23.0   |
| Provision for taxes           | (27.9)  | (27.3)  | (35.9)  | 31.7  | 28.6   |
| Net income                    | 141.3   | 151.5   | 172.1   | 13.6  | 21.9   |
| Margins (%)                   |         |         |         |       |        |
| EBITDA                        | 22.3    | 21.8    | 20.8    |       |        |
| EBIT                          | 19.5    | 19.1    | 18.6    |       |        |
| Net income                    | 18.2    | 15.8    | 15.6    |       |        |
| Tax rate (%)                  | 16.5    | 15.2    | 17.3    |       |        |

| June 2010 | ): Earnings announcement calendar |
|-----------|-----------------------------------|
| Man       | T                                 |

| Mon                      | Tue                 | Wed                | Thu                       | Fri                     | Sat                 |
|--------------------------|---------------------|--------------------|---------------------------|-------------------------|---------------------|
| 2-Aug                    | 3-Aug               | 4-Aug              | 5-Aug                     | 6-Aug                   | 7-Aug               |
| GAIL                     | Hindalco Industries | Adani Power        | Anant Raj Industries      | Fortus Healthcare       | GMR Infra           |
| Glaxosmithkline Consumer | Punj Lloyd          | Gujarat Industries | Dredging Corp             | Maharashtra Polybutenes | KSK Energy Ventures |
| India Cements            | NDTV                | IDFC               | Garware Polyester         | Power Grid Corp         | Sterling Biotech    |
| Madras Cement            |                     | IL&FS Trans        | Oracle Financial Services |                         |                     |
| Nestle India             |                     | Mundra Port & SEZ  |                           |                         |                     |

| NMDC             |                                 |                        |                      |                 |        |  |  |  |  |  |  |  |  |  |
|------------------|---------------------------------|------------------------|----------------------|-----------------|--------|--|--|--|--|--|--|--|--|--|
| 9-Aug            | 10-Aug                          | 11-Aug                 | 12-Aug               | 13-Aug          | 14-Aug |  |  |  |  |  |  |  |  |  |
| Jain Irrigation  | Educomp Solutions               | Bharti Airtel          | Apollo Hospitals     | Lanco Infratech |        |  |  |  |  |  |  |  |  |  |
| Opto Circuits    | IVRCL Infra                     | Financial Technologies | Cummins India        | Suzlon Energy   |        |  |  |  |  |  |  |  |  |  |
| Reliance Capital | Jai Corp                        | MTNL                   | Divis Laboratories   |                 |        |  |  |  |  |  |  |  |  |  |
| Tulip Telecom    | Nagarjuna Constructions         |                        | Hindustan Copper     |                 |        |  |  |  |  |  |  |  |  |  |
|                  | Piramal Healthcare              |                        | Ranbaxy Laboratories |                 |        |  |  |  |  |  |  |  |  |  |
|                  | Rashtriya Chemicals & Fertilise | ers                    | Tata Power           | Tata Power      |        |  |  |  |  |  |  |  |  |  |
|                  | Rolta India                     |                        | Tata Steel           | Tata Steel      |        |  |  |  |  |  |  |  |  |  |
|                  | Tata Motors                     |                        |                      |                 |        |  |  |  |  |  |  |  |  |  |

Source: BSE, Kotak Institutional Equities

| Kotak Institutional | EUUIUES. | valuation | Summary | / () I KE | v iiitaiaii | COHIDAINES |
|---------------------|----------|-----------|---------|-----------|-------------|------------|
|                     |          |           |         |           |             |            |

|                               |            |            |           |           | O/S    |       |          |            |             |        |       |         |       |       |         |          |       |           |          |       |          |       |       |         |       | Target |          |          |
|-------------------------------|------------|------------|-----------|-----------|--------|-------|----------|------------|-------------|--------|-------|---------|-------|-------|---------|----------|-------|-----------|----------|-------|----------|-------|-------|---------|-------|--------|----------|----------|
|                               | 3-Aug-10   |            | Mkt c     |           | shares |       | EPS (Rs) |            | PS growth ( |        |       | PER (X) |       |       | /EBITDA | <u> </u> |       | ice/BV () | <u> </u> |       | nd yield | , , , |       | RoE (%) |       |        | <u> </u> | DVT-3mo  |
| Company                       | Price (Rs) | Rating     | (Rs mn)   | (US\$ mn) | (mn)   | 2010E | 2011E 20 | 12E 2010E  | 2011E       | 2012E  | 2010E | 2011E   | 2012E | 2010E | 2011E   | 2012E    | 2010E | 2011E     | 2012E    | 2010E | 2011E    | 2012E | 2010E | 2011E   | 2012E | (Rs)   | (%) (U   | US\$ mn) |
| Automobiles                   |            |            |           |           |        |       |          |            |             |        |       |         |       |       |         |          |       |           |          |       |          |       |       |         |       |        |          |          |
| Ashok Leyland                 | 73         | ADD        | 97,444    | 2,110     | 1,330  | 2.8   |          | 5.9 84.5   | 52.3        | 37.5   | 26.0  | 17.0    | 12.4  | 14.9  | 11.2    | 8.8      | 2.4   | 2.2       | 1.9      | 2.0   | 1.4      | 1.4   | 10.9  | 13.5    | 16.7  | 78     | 6.5      | 10.6     |
| Bajaj Auto                    | 2,713      | ADD        | 392,600   | 8,500     | 145    | 117.7 |          | 9.5 160.1  | 43.6        | 12.2   | 23.1  | 16.1    | 14.3  | 14.9  | 11.4    | 9.9      | 13.4  | 7.8       | 5.3      | 0.7   | 0.7      | 0.7   | 70.9  | 61.4    | 44.0  | 2,650  | (2.3)    | 13.8     |
| Bharat Forge                  | 330        | ADD        | 78,853    | 1,707     | 239    | 0.7   |          | 9.7 (92.0) | 1,705.4     | 59.1   | 479.8 | 26.6    | 16.7  | 19.8  | 8.8     | 5.5      | 2.1   | 2.0       | 1.8      | _     | _        | _     | 0.9   | 0.4     | 0.1   | 360    | 9.2      | 4.6      |
| Hero Honda                    | 1,860      | SELL       | 371,522   | 8,043     | 200    | 111.8 | 115.3 13 |            | 3.1         | 12.8   | 16.6  | 16.1    | 14.3  | 10.7  | 10.6    | 9.0      | 10.3  | 7.2       | 5.3      | 1.6   | 1.7      | 1.9   | 59.1  | 52.5    | 42.8  | 1,800  | (3.2)    | 20.4     |
| Mahindra & Mahindra           | 652        | BUY        | 388,128   | 8,403     | 595    | 33.9  |          | 1.7 125.8  | 30.1        | 17.3   | 19.2  | 14.8    | 12.6  | 12.7  | 10.6    | 8.9      | 4.8   | 3.9       | 3.1      | 1.4   | 1.4      | 1.5   | 30.0  | 29.0    | 27.3  | 760    | 16.6     | 26.5     |
| Maruti Suzuki                 | 1,213      | REDUCE     | 350,615   | 7,591     | 289    | 86.4  |          | 8.3 104.9  | (10.2)      | 13.9   | 14.0  | 15.6    | 13.7  | 7.4   | 7.8     | 6.7      | 2.9   | 2.5       | 2.1      | 0.5   | 0.4      | 0.5   | 23.3  | 17.3    | 16.7  | 1,200  | (1.1)    | 22.7     |
| Tata Motors                   | 842        | ADD        | 527,133   | 11,412    | 626    | 23.8  | 27.1 3   | 2.8 137.8  | 13.5        | 21.4   | 35.3  | 31.1    | 25.6  | 16.2  | 14.9    | 12.9     | 2.9   | 2.5       | 2.2      | 1.6   | 0.6      | 0.6   | 8.6   | 8.6     | 9.1   | 900    | 6.9      | 81.3     |
| Automobiles                   |            | Cautious   | 2,206,294 | 47,766    |        |       |          | 109.9      | 19.4        | 17.3   | 21.6  | 18.1    | 15.4  | 12.6  | 11.2    | 9.4      | 4.2   | 3.5       | 2.9      | 1.2   | 0.9      | 1.0   | 19.4  | 19.1    | 18.6  |        |          |          |
| Banks/Financial Institutions  |            |            |           |           |        |       |          |            |             |        |       |         |       |       |         |          |       |           |          |       |          |       |       |         |       |        |          |          |
| Andhra Bank                   | 147        | BUY        | 71,125    | 1,540     | 485    | 21.6  |          | 6.7 60.1   | 6.4         | 16.4   | 6.8   | 6.4     | 5.5   | _     | _       | _        | 1.6   | 1.4       | 1.2      | 3.4   | 3.6      | 4.2   | 26.0  | 23.1    | 22.7  | 180    | 22.7     | 4.8      |
| Axis Bank                     | 1,356      | ADD        | 549,416   | 11,895    | 405    | 62.1  |          | 8.3 22.7   | 25.9        | 25.9   | 21.8  | 17.4    | 13.8  | _     | _       | _        | 3.4   | 3.0       | 2.5      | 0.9   | 1.1      | 1.4   | 19.2  | 18.3    | 19.9  | 1,500  | 10.6     | 48.1     |
| Bank of Baroda                | 778        | BUY        | 284,362   | 6,156     | 366    | 83.7  | 95.1 11  |            | 13.7        | 21.7   | 9.3   | 8.2     | 6.7   | _     | _       | _        | 2.1   | 1.7       | 1.4      | 1.9   | 2.2      | 2.7   | 24.4  | 23.0    | 23.3  | 950    | 22.1     | 9.8      |
| Bank of India                 | 437        | REDUCE     | 229,825   | 4,976     | 526    | 33.1  |          | 8.1 (42.1) | 50.9        | 16.4   | 13.2  | 8.8     | 7.5   | _     | _       | _        | 1.8   | 1.6       | 1.3      | 1.6   | 2.4      | 2.8   | 14.2  | 19.0    | 19.2  | 460    | 5.3      | 7.8      |
| Canara Bank                   | 492        | ADD        | 201,823   | 4,369     | 410    | 73.7  |          | 8.3 45.8   | 11.6        | 19.5   | 6.7   | 6.0     | 5.0   | _     | _       | _        | 1.6   | 1.3       | 1.1      | 1.6   | 2.0      | 2.4   | 22.4  | 20.8    | 20.8  | 580    | 17.8     | 6.7      |
| Corporation Bank              | 575        | BUY        | 82,427    | 1,785     | 143    | 82.0  |          | 2.6 31.8   | 7.3         | 16.6   | 7.0   | 6.5     | 5.6   | _     | _       | _        | 1.4   | 1.2       | 1.0      | 2.9   | 3.1      | 3.6   | 22.0  | 20.2    | 20.2  | 700    | 21.8     | 1.1      |
| Federal Bank                  | 345        | ADD        | 58,929    | 1,276     | 171    | 27.2  |          | 9.0 (7.2)  | 34.1        | 34.4   | 12.7  | 9.5     | 7.0   | _     | _       | _        | 1.3   | 1.1       | 1.0      | 1.5   | 1.9      | 2.6   | 10.3  | 12.6    | 15.2  | 360    | 4.5      | 6.3      |
| HDFC                          | 3,052      | ADD        | 876,116   | 18,968    | 287    | 98.4  | 116.1 13 | 8.9 22.7   | 17.9        | 19.6   | 31.0  | 26.3    | 22.0  | _     | _       | _        | 5.8   | 5.1       | 4.5      | 1.2   | 1.3      | 1.6   | 20.0  | 20.6    | 21.7  | 3,450  | 13.1     | 39.6     |
| HDFC Bank                     | 2,122      | BUY        | 971,537   | 21,033    | 458    | 64.4  | 87.2 11  |            | 35.4        | 30.5   | 32.9  | 24.3    | 18.7  | _     | _       | _        | 4.5   | 3.9       | 3.4      | 0.6   | 8.0      | 1.0   | 16.1  | 17.3    | 19.5  | 2,400  | 13.1     | 32.3     |
| ICICI Bank                    | 962        | REDUCE     | 1,072,523 | 23,220    | 1,115  | 36.1  |          | 7.3 6.9    | 25.3        | 26.6   | 26.6  | 21.3    | 16.8  | _     | _       | _        | 2.1   | 2.0       | 1.8      | 1.2   | 1.6      | 2.0   | 8.0   | 9.5     | 11.3  | 1,000  | 4.0      | 84.2     |
| IDFC                          | 185        | ADD        | 269,869   | 5,843     | 1,459  | 8.2   |          | 1.3 41.1   | 13.3        | 22.8   | 22.7  | 20.0    | 16.3  | _     | _       | _        | 3.8   | 2.5       | 2.1      | 0.8   | 0.9      | 1.2   | 16.1  | 15.2    | 14.5  | 205    | 10.8     | 24.5     |
| India Infoline                | 94         | BUY        | 29,184    | 632       | 312    | 8.1   |          | 8.7 59.2   | (11.9)      | 21.6   | 11.5  | 13.1    | 10.7  | _     | _       | _        | 1.8   | 1.6       | 1.3      | 3.4   | 1.6      | 2.2   | 16.4  | 12.9    | 14.4  | 120    | 28.2     | 4.0      |
| Indian Bank                   | 230        | ADD        | 98,761    | 2,138     | 430    | 35.1  | 32.4 4   | 4.1 25.5   | (7.7)       | 36.2   | 6.5   | 7.1     | 5.2   | _     | _       | _        | 1.5   | 1.3       | 1.1      | 2.8   | 2.5      | 3.4   | 24.1  | 18.8    | 21.7  | 280    | 21.8     | 4.4      |
| Indian Overseas Bank          | 120        | BUY        | 65,213    | 1,412     | 545    | 13.0  | 16.7 2   | 4.8 (46.7) | 29.0        | 48.4   | 9.2   | 7.2     | 4.8   | _     | _       | _        | 1.0   | 0.9       | 0.8      | 2.9   | 3.2      | 3.5   | 9.6   | 11.6    | 15.4  | 160    | 33.7     | 3.8      |
| J&K Bank                      | 815        | BUY        | 39,512    | 855       | 48     | 105.7 | 119.3 13 |            | 12.8        | 17.3   | 7.7   | 6.8     | 5.8   | _     | _       | _        | 1.3   | 1.2       | 1.0      | 2.7   | 3.0      | 3.6   | 18.2  | 17.9    | 18.3  | 930    | 14.1     | 0.6      |
| LIC Housing Finance           | 1,130      | ADD        | 107,296   | 2,323     | 95     | 69.7  |          | 9.9 11.5   | 44.5        | 9.1    | 16.2  | 11.2    | 10.3  | _     | _       | _        | 3.3   | 2.7       | 2.3      | 1.3   | 1.9      | 2.1   | 23.6  | 25.5    | 23.2  | 1,250  | 10.7     | 19.9     |
| Mahindra & Mahindra Financial | 567        | BUY        | 54,461    | 1,179     | 96     | 35.9  |          | 6.2 60.0   | 29.4        | 21.2   | 15.8  | 12.2    | 10.1  | _     | _       | _        | 3.2   | 2.7       | 2.3      | 1.3   | 1.7      | 2.1   | 21.5  | 23.5    | 23.8  | 590    | 4.0      | 1.3      |
| Oriental Bank of Commerce     | 405        | ADD        | 101,381   | 2,195     | 251    | 45.3  |          | 6.8 25.3   | 27.6        | 15.5   | 8.9   | 7.0     | 6.1   | _     | _       | _        | 1.4   | 1.2       | 1.0      | 2.2   | 2.9      | 3.3   | 14.5  | 16.5    | 16.9  | 430    | 6.3      | 5.1      |
| PFC                           | 329        | SELL       | 377,559   | 8,174     | 1,148  | 20.5  | 22.9 2   | 7.6 53.5   | 11.9        | 20.3   | 16.1  | 14.4    | 11.9  | _     | _       | _        | 2.9   | 2.6       | 2.3      | 1.6   | 1.7      | 2.1   | 18.8  | 18.3    | 19.2  | 275    | (16.4)   | 3.8      |
| Punjab National Bank          | 1,118      | BUY        | 352,634   | 7,634     | 315    | 123.9 |          | 3.3 26.4   | 7.7         | 22.4   | 9.0   | 8.4     | 6.8   | _     | _       | _        | 2.1   | 1.8       | 1.5      | 2.0   | 2.4      | 3.0   | 26.2  | 23.2    | 23.7  | 1,300  | 16.2     | 9.2      |
| Reliance Capital              | 784        | ADD        | 193,076   | 4,180     | 246    | 13.8  | 16.1 1   | 4.1 (64.9) | 17.0        | (12.4) | 56.8  | 48.6    | 55.5  | _     | _       | _        | 2.8   | 2.7       | 2.7      | 0.8   | 8.0      | 0.7   | 5.0   | 5.7     | 4.8   | 875    | 11.6     | 40.7     |
| Rural Electrification Corp.   | 316        | ADD        | 311,522   | 6,744     | 987    | 20.3  | 25.3 3   | 1.2 23.2   | 24.5        | 23.4   | 15.6  | 12.5    | 10.1  | _     | _       | _        | 2.8   | 2.5       | 2.1      | 2.1   | 2.4      | 3.0   | 22.0  | 21.0    | 22.5  | 325    | 3.0      | 14.0     |
| Shriram Transport             | 711        | ADD        | 158,541   | 3,432     | 223    | 39.2  | 53.4 6   | 4.8 30.1   | 36.4        | 21.3   | 18.1  | 13.3    | 11.0  | _     | _       | _        | 4.3   | 3.6       | 3.0      | 1.7   | 2.3      | 2.7   | 28.4  | 28.2    | 28.4  | 700    | (1.5)    | 4.5      |
| SREI                          | 85         | NR         | 9,890     | 214       | 116    | 8.3   | 7.9      | 9.9 17.8   | (4.8)       | 25.8   | 10.3  | 10.8    | 8.6   | _     | _       | _        | 8.0   | 8.0       | 0.7      | 1.4   | 1.4      | 1.4   | 11.1  | 10.5    | 12.3  | _      | _        | 4.0      |
| State Bank of India           | 2,601      | BUY        | 1,651,044 | 35,745    | 635    | 144.4 | 170.9 21 |            | 18.3        | 23.2   | 18.0  | 15.2    | 12.3  | _     | _       | _        | 2.5   | 2.2       | 1.9      | 1.2   | 1.2      | 1.3   | 14.8  | 15.5    | 16.7  | 2,900  | 11.5     | 95.3     |
| Union Bank                    | 323        | BUY        | 163,128   | 3,532     | 505    | 41.1  | 45.7 5   | 6.9 20.2   | 11.3        | 24.5   | 7.9   | 7.1     | 5.7   | _     | _       | _        | 10.1  | 10.9      | 11.7     | 1.7   | 1.9      | 2.4   | 26.2  | 23.7    | 24.1  | 400    | 23.9     | 4.5      |
| Yes Bank                      | 309        | BUY        | 105,042   | 2,274     | 340    | 15.0  | 17.7 2   | 2.5 46.7   | 18.2        | 26.6   | 20.6  | 17.4    | 13.8  | _     | _       | _        | 3.4   | 2.9       | 2.4      | 0.5   | 0.6      | 0.7   | 20.3  | 18.0    | 19.3  | 350    | 13.2     | 20.0     |
| Banks/Financial Institutions  |            | Attractive | 8,486,196 | 183,724   |        |       |          | 14.8       | 19.5        | 23.1   | 16.9  | 14.1    | 11.5  | _     | _       | _        | 2.7   | 2.3       | 2.0      | 1.3   | 1.5      | 1.8   | 15.8  | 16.5    | 17.7  |        |          |          |
| Cement                        |            |            |           |           |        |       |          |            |             |        |       |         |       |       |         |          |       |           |          |       |          |       |       |         |       |        |          |          |
| ACC                           | 829        | ADD        | 155,828   | 3,374     | 188    | 83.2  |          | 2.4 47.9   | (20.7)      | 9.8    | 10.0  | 12.6    | 11.5  | 5.2   | 5.8     | 4.7      | 2.4   | 2.1       | 1.9      | 3.2   | 2.8      | 2.8   | 29.3  | 20.0    | 19.2  | 920    | 10.9     | 7.6      |
| Ambuja Cements                | 117        | SELL       | 178,499   | 3,864     | 1,522  | 8.0   |          | 8.9 11.4   | 5.3         | 5.1    | 14.7  | 13.9    | 13.2  | 8.1   | 7.6     | 6.6      | 2.6   | 2.3       | 2.0      | 1.6   | 1.8      | 1.8   | 19.3  | 17.8    | 16.5  | 108    | (7.9)    | 5.5      |
| Grasim Industries             | 1,885      | ADD        | 172,794   | 3,741     | 92     | 301.0 | 229.0 27 |            | (23.9)      | 19.4   | 6.3   | 8.2     | 6.9   | 4.0   | 4.3     | 3.3      | 1.4   | 1.2       | 1.1      | 1.8   | 1.8      | 1.8   | 22.9  | 15.7    | 16.3  | 2,200  | 16.7     | 8.1      |
| India Cements                 | 103        | SELL       | 31,501    | 682       | 307    | 10.0  |          | 0.6 (43.5) | (13.1)      | 21.1   | 10.2  | 11.8    | 9.7   | 5.7   | 7.1     | 4.8      | 0.7   | 0.7       | 0.7      | 2.1   | 3.1      | 3.1   | 8.2   | 6.7     | 7.7   | 95     | (7.4)    | 2.4      |
| Shree Cement                  | 1,802      | BUY        | 62,770    | 1,359     | 35     | 208.0 | 221.1 24 |            | 6.3         | 9.7    | 8.7   | 8.2     | 7.4   | 4.2   | 4.0     | 3.2      | 3.4   | 2.4       | 1.8      | 0.6   | 0.6      | 0.6   | 48.0  | 35.0    | 28.1  | 2,550  | 41.5     | 1.0      |
| UltraTech Cement              | 862        | ADD        | 107,348   | 2,324     | 124    | 88.2  | 66.9 7   | 5.1 12.0   | (24.2)      | 12.4   | 9.8   | 12.9    | 11.5  | 5.1   | 6.2     | 5.2      | 2.0   | 1.7       | 1.5      | 0.7   | 0.9      | 0.9   | 25.9  | 16.7    | 16.3  | 985    | 14.2     | 2.9      |
| Cement                        |            | Neutral    | 708,739   | 15,344    |        |       |          | 19.3       | (15.4)      | 12.7   | 9.2   | 10.9    | 9.7   | 5.0   | 5.5     | 4.3      | 1.9   | 1.7       | 1.5      | 1.8   | 1.8      | 1.9   | 20.6  | 15.2    | 15.0  |        |          |          |
|                               |            |            |           |           |        |       |          |            |             |        |       |         |       |       |         |          |       |           |          |       |          |       |       |         |       |        |          |          |

Source: Company, Bloomberg, Kotak Institutional Equities estimates

KOTAK INSTITUTIONAL EQUITIES RESEARCH

|   |            |            |                      |                  | O/S            |            |          |             |               |             |              |              |              |       |       |         |          |       |           |          |       |             |       |        |         |       | Target   |          |          |  |
|---|------------|------------|----------------------|------------------|----------------|------------|----------|-------------|---------------|-------------|--------------|--------------|--------------|-------|-------|---------|----------|-------|-----------|----------|-------|-------------|-------|--------|---------|-------|----------|----------|----------|--|
|   | 3-Aug-10   |            | Mkt c                |                  | shares         |            | EPS (Rs) |             |               | S growth (9 |              |              | PER (X)      |       |       | /EBITDA | <u> </u> |       | ice/BV () | <u> </u> |       | end yield ( | ,     |        | RoE (%) |       | <u> </u> | <u> </u> | DVT-3mo  |  |
| Company                                 | Price (Rs) | Rating     | (Rs mn)              | (US\$ mn)        | (mn)           | 2010E      | 2011E    | 2012E       | 2010E         | 2011E       | 2012E        | 2010E        | 2011E        | 2012E | 2010E | 2011E   | 2012E    | 2010E | 2011E     | 2012E    | 2010E | 2011E       | 2012E | 2010E  | 2011E   | 2012E | (Rs)     | (%) (U   | JS\$ mn) |  |
| Consumer products                       |            |            |                      |                  |                |            |          |             |               |             |              |              |              |       | 22.4  | 18.2    | 14 9     | 15.5  | 12.1      | 9.7      | 1.0   | 1.5         | 1.7   | 51.8   | 47.9    | 45.4  | 3,000    | 15.5     | 4.6      |  |
| Asian Paints                            | 2,598      | BUY        | 249,224              | 5,396            | 96             | 71.5       | 89.0     | 107.1       | 85.3          | 24.4        | 20.4         | 36.3         | 29.2         | 24.2  | 22.4  | 18.3    | 15.6     | 35.5  | 30.2      | 25.8     | 2.4   | 3.0         | 3.5   | 156.1  | 132.3   | 129.4 | 830      | (2.4)    | 2.3      |  |
| Colgate-Palmolive (India)               | 850        | REDUCE     | 115,614              | 2,503            | 136            | 31.1       | 34.5     | 39.6        | 44.2          | 10.9        | 14.6         | 27.3         | 24.6         | 21.5  | 25.1  | 20.1    | 16.7     | 16.1  | 13.3      | 10.9     | 1.6   | 1.8         | 2.2   | 54.3   | 51.1    | 50.7  | 210      | 7.1      | 4.0      |  |
| Dabur India                             | 196        | REDUCE     | 169,837              | 3,677            | 866            | 5.8        | 6.8      | 8.2<br>81.3 | 28.1          | 17.6        | 20.8         | 33.8         | 28.8         | 23.8  | 18.0  | 15.6    | 12.7     | 8.5   | 7.0       | 5.9      | 1.0   | 1.2         | 1.5   | 27.9   | 29.0    | 28.7  | 2,000    | 11.1     | 0.6      |  |
| GlaxoSmithkline Consumer (a)            | 1,800      | ADD        | 75,694               | 1,639            | 42             | 55.4       |          |             | 23.6          | 23.9        | 18.6         | 32.5         | 26.2         | 22.1  | 24.4  | 19.3    | 14.5     | 11.7  | 6.4       | 5.9      | 1.0   | 0.9         | 0.9   | 44.6   | 31.0    | 30.4  | 400      | 14.6     | 3.1      |  |
| Godrej Consumer Products                | 349        | ADD        | 112,933              | 2,445            | 324            | 11.3       | 13.0     | 17.3        | 69.5          | 14.4        | 33.1         | 30.8         | 26.9         | 20.2  | 18.3  | 17.5    | 14.5     | 21.4  | 18.5      | 16.0     | 3.0   | 3.3         | 3.8   | 71.1   | 80.2    | 80.0  | 250      | (1.3)    | 11.1     |  |
| Hindustan Unilever<br>ITC               | 253<br>154 | REDUCE     | 552,730<br>1,181,244 | 11,966<br>25,574 | 2,182<br>7,651 | 9.4<br>5.3 | 10.2     | 11.8<br>6.9 | (0.9)<br>22.6 | 8.4<br>15.8 | 15.3<br>12.9 | 26.9<br>29.1 | 24.8         | 21.5  | 17.6  | 15.6    | 13.6     | 8.0   | 8.1       | 8.1      | 3.2   | 3.6         | 3.9   | 29.2   | 33.7    | 38.4  | 165      | 6.9      | 24.6     |  |
| Jubilant Foodworks                      | 420        | REDUCE     | 26,820               | 581              | 64             | 5.5        | 9.7      | 12.1        | 340.6         | 75.7        | 24.6         | 75.8         | 25.1<br>43.1 | 34.6  | 40.3  | 24.4    | 17.0     | 22.8  | 14 9      | 10.4     | 3.2   | 3.0         | 3.5   | 46.6   | 41.8    | 35.4  | 370      | (11.9)   | 7.0      |  |
|   | 282        | NR         | 20,443               | 443              | 73             | 11.0       |          |             | 99.6          | 17.0        | 18.3         |              | 21.8         | 18.5  | 19.8  | 15.0    | 12.3     | 5.0   | 4.3       | 3.7      | 1.7   | 1.2         | 1.7   | 18.6   | 20.2    | 20.5  | 370      | (11.5)   | 1.3      |  |
| Jyothy Laboratories<br>Nestle India (a) | 2,963      | REDUCE     | 285,675              | 6,185            | 96             | 74.4       | 12.9     | 15.3        | 27.0          | 12.8        | 20.1         | 25.5<br>39.8 |              | 29.4  | 26.3  | 23.6    | 20.3     | 49.1  | 40.7      | 33.5     | 1.6   | 2.1         | 2.5   | 136.0  | 126.1   | 125.1 | 3.000    | 1.3      | 1.8      |  |
| Tata Global Beverages                   | 2,963      | ADD        | 73,157               | 1,584            | 618            | 6.6        | 7.4      | 100.9       | 23.4          | 11.0        | 13.8         | 17.9         | 35.3<br>16.1 | 14.1  | 11.4  | 9.3     | 8.4      | 1.5   | 1.4       | 1.3      | 1.8   | 2.0         | 2.3   | 10.9   | 11.4    | 12.0  | 125      | 5.7      | 4.0      |  |
| Consumer products                       | 110        | Attractive | 2.863.369            | 61,991           | 010            | 0.0        | 7.4      | 0.4         | 24.0          | 15.0        | 16.1         | 30.0         | 26.1         | 22.5  | 19.3  | 16.9    | 14.4     | 10.1  | 9.3       | 8.6      | 2.5   | 2.8         | 3.2   | 33.7   | 35.6    | 38.4  | 123      | 3.7      | 4.0      |  |
| Constructions                           |            | Attractive | 2,003,309            | 01,991           |                |            |          |             | 24.0          | 15.0        | 10.1         | 30.0         | 20.1         | 22.5  | 15.5  | 10.5    | 14.4     | 10.1  | 9.5       | 0.0      | 2.5   | 2.0         | 3.2   | 33.7   | 33.0    | 36.4  |          |          |          |  |
| IVRCL                                   | 180        | BUY        | 49 120               | 1.042            | 267            | 7.8        | 10.3     | 12.4        | (7.7)         | 32.4        | 19.7         | 23.1         | 17 4         | 14.6  | 12.2  | 10.0    | 8.5      | 2.4   | 2.1       | 1.8      | 0.2   | 0.2         | 0.2   | 10.9   | 12.8    | 13.5  | 215      | 19.3     | 7.2      |  |
| Nagarjuna Construction Co.              | 174        | BUY        | 48,129<br>44,684     | 967              | 257            | 7.0        | 11.5     | 14.3        | (7.7)         | 61.1        | 24.1         | 24.4         | 15.2         | 12.2  | 11.9  | 9.0     | 7.4      | 2.0   | 1.8       | 1.6      | 0.9   | 1.1         | 1.1   | 9.3    | 12.5    | 13.9  | 210      | 20.6     | 3.2      |  |
| Punj Lloyd                              | 128        | REDUCE     | 43,377               | 939              | 339            | (12.9)     | 9.8      | 12.0        | 79.2          | (175.4)     | 22.4         | (9.9)        | 13.1         | 10.7  | 36.1  | 7.1     | 6.5      | 1.4   | 1.3       | 1.2      | (0.1) | 0.3         | 0.8   | (15.8) | 10.3    | 11.4  | 140      | 9.4      | 12.3     |  |
| Sadbhav Engineering                     | 1,430      | BUY        | 21,451               | 464              | 15             | 43.1       | 62.0     | 84.0        | (15.8)        | 43.9        | 35.5         | 33.2         | 23.1         | 17.0  | 18.3  | 11.8    | 9.6      | 5.2   | 3.5       | 2.9      | 0.2   | 0.4         | 0.8   | 13.3   | 14.1    | 17.4  | 1,575    | 10.1     | 0.3      |  |
| Construction                            | 1,430      | Attractive | 157,640              | 3,413            | 13             | 43.1       | 62.0     | 64.0        | (96.9)        | 14,481      | 24.4         | 2,328.3      | 16.0         | 12.8  | 16.6  | 8.7     | 7.5      | 2.0   | 1.8       | 1.6      | 0.3   | 0.5         | 0.7   | 0.1    | 11.3    | 12.5  | 1,3/3    | 10.1     | 0.5      |  |
|   |            | Attractive | 137,040              | 3,413            |                |            |          |             | (50.5)        | 14,401      | 24.4         | 2,320.3      | 10.0         | 12.0  | 10.0  | 0.7     | 7.5      | 2.0   | 1.0       | 1.0      | 0.5   | 0.5         | 0.7   | 0.1    | 11.5    | 12.3  |          |          |          |  |
| Energy<br>Aban Offshore                 | 895        | ADD        | 38,928               | 843              | 43             | 94.5       | 154 1    | 139.3       | (2.5)         | 63.0        | (9.6)        | 9.5          | 5.8          | 6.4   | 8.5   | 6.8     | 6.6      | 1.8   | 16        | 1.4      | 0.4   | 0.4         | 0.4   | 21.7   | 33.1    | 22.9  | 935      | 4.5      | 55.7     |  |
| Bharat Petroleum                        | 654        | ADD        | 236,375              | 5,117            | 362            | 62.1       | 57.4     | 65.7        | 201           | (8)         | 14.5         | 9.5          | 11           | 10.0  | 5.8   | 5.6     | 5.1      | 1.0   | 1.5       | 1.4      | 2.1   | 2.9         | 3.3   | 15.6   | 13.0    | 13.5  | 690      | 5.5      | 27.3     |  |
| Cairn india                             | 342        | SELL       | 648,099              | 14,031           | 1,897          | 5.5        | 20.5     | 36.0        | 29.0          | 270.6       | 75.1         | 61.7         | 16.6         | 9.5   | 48.5  | 10.0    | 6.1      | 1.7   | 1.7       | 1.5      | 2.1   |             | 4.4   | 3.1    | 10.7    | 17.0  | 270      | (21.0)   | 18.8     |  |
| Castrol India (a)                       | 456        | REDUCE     | 112,871              | 2.444            | 247            | 15.4       | 20.5     | 21.2        | 45            | 34          | 2.4          | 30           | 22           | 21.6  | 17.6  | 13.7    | 13.2     | 24.5  | 23.0      | 21.8     | 2.7   | 3.6         | 3.7   | 83.8   | 107.4   | 103.7 | 380      | (16.7)   | 1.1      |  |
| GAIL (India)                            | 444        | BUY        | 563.586              | 12,201           | 1,268          | 24.8       | 27.2     | 40.2        | 11.7          | 10.1        | 47.4         | 17.9         | 16.3         | 11.1  | 10.0  | 10.1    | 8.2      | 3.1   | 2.8       | 2.3      | 1.7   | 1.9         | 2.8   | 17.4   | 17.0    | 21.6  | 550      | 23.8     | 16.9     |  |
| GSPL (IIIdia)                           | 108        | SELL       | 60.801               | 1,316            | 562            | 7.4        | 7.2      | 8.0         | 235           | (3)         | 12.1         | 15           | 15           | 13.5  | 7.5   | 7.3     | 6.2      | 3.6   | 3.0       | 2.6      | 0.9   | 1.7         | 3.0   | 27.3   | 21.4    | 20.8  | 83       | (23.2)   | 4.3      |  |
| Hindustan Petroleum                     | 442        | ADD        | 149.842              | 3.244            | 339            | 52.6       | 53.5     | 58.6        | 210.1         | 1.8         | 9.5          | 8.4          | 8.3          | 7.5   | 3.0   | 3.0     | 2.8      | 1.1   | 1.0       | 0.9      | 2.7   | 3.8         | 4.1   | 13.3   | 12.2    | 12.1  | 535      | 21.0     | 33.8     |  |
| Indian Oil Corporation                  | 362        | ADD        | 879,161              | 19,034           | 2,428          | 49.9       | 38.8     | 41.1        | 407           | (22)        | 5.9          | 7            | 9            | 8.8   | 5.0   | 5.0     | 4.4      | 1.6   | 1.5       | 1.3      | 3.6   | 3.3         | 3.4   | 22.7   | 15.6    | 15.1  | 415      | 14.6     | 17.7     |  |
| Oil India                               | 1,385      | BUY        | 332,981              | 7,209            | 240            | 115.1      | 133.6    | 153.4       | 13.8          | 16.1        | 14.8         | 12.0         | 10.4         | 9.0   | 5.1   | 4.0     | 3.3      | 2.3   | 2.0       | 1.7      | 2.5   | 3.2         | 3.7   | 16.7   | 18.1    | 18.3  | 1,550    | 11.9     | 7.7      |  |
| Oil & Natural Gas Corporation           | 1,272      | BUY        | 2,719,916            | 58,885           | 2.139          | 91.4       | 116.6    | 136.1       | 1 1           | 27          | 16.7         | 14           | 11           | 9.3   | 5.1   | 4.3     | 3.4      | 2.3   | 1.8       | 1.7      | 2.6   | 3.3         | 3.8   | 14.6   | 16.8    | 17.6  | 1,480    | 16.4     | 38.2     |  |
| Petronet LNG                            | 98         | REDUCE     | 73,350               | 1,588            | 750            | 5.4        | 5.8      | 7.9         | (22.0)        | 8.1         | 35.3         | 18.1         | 16.8         | 12.4  | 10.6  | 9.8     | 8.0      | 2.9   | 2.5       | 2.2      | 1.8   | 2.0         | 2.8   | 15.9   | 15.1    | 17.8  | 86       | (12.1)   | 4.6      |  |
| Reliance Industries                     | 1,028      | SELL       | 3.058.584            | 66,217           | 2.976          | 49.6       | 59.0     | 74.4        | (2)           | 19          | 26.2         | 21           | 17           | 13.8  | 10.5  | 8.2     | 6.8      | 2.3   | 19        | 1.7      | 0.7   | 0.8         | 1.0   | 11.4   | 12.3    | 13.9  | 1,060    | 3.1      | 115.7    |  |
| Energy                                  | 1,020      | Cautious   | 8,874,493            | 192,130          | 2,570          | 45.0       | 33.0     | 74.4        | 38.1          | 16.2        | 22.0         | 14.7         | 12.7         | 10.4  | 7.2   | 6.1     | 5.0      | 2.0   | 1.8       | 1.6      | 1.7   | 2.1         | 2.7   | 13.8   | 14.4    | 15.8  | 1,000    | 3.1      | 113.7    |  |
| Industrials                             |            | cautious   | 0,074,433            | 132,130          |                |            |          |             | 50.1          | 10.2        |              | 1-1.7        | 12.7         | 10.1  |       |         |          |       |           |          |       | =::         |       |        |         |       |          |          |          |  |
| ABB                                     | 800        | REDUCE     | 169,580              | 3,671            | 212            | 16.7       | 18.3     | 33.1        | (35.2)        | 9.3         | 80.7         | 47.8         | 43.8         | 24.2  | 27.4  | 25.1    | 14 0     | 7.0   | 6.2       | 5.1      | 0.2   | 0.4         | 0.4   | 15.6   | 15.0    | 23.0  | 725      | (9.4)    | 7.4      |  |
| BGR Energy Systems                      | 769        | BUY        | 55,386               | 1,199            | 72             | 16.0       | 28.0     | 39.7        | 32.2          | 74.6        | 41.9         | 48.0         | 27.5         | 19.4  | 27.0  | 15.6    | 11.3     | 9.8   | 7.9       | 6.0      | 0.4   | 0.9         | 1.0   | 22.3   | 31.8    | 35.1  | 875      | 13.7     | 3.5      |  |
| Bharat Electronics                      | 1,813      | REDUCE     | 145,032              | 3,140            | 80             | 93.9       | 107 3    | 122.4       | (9.6)         | 14.3        | 14.1         | 19.3         | 16.9         | 14.8  | 9.4   | 7.8     | 6.6      | 3.3   | 2.9       | 2.5      | 1.4   | 1.4         | 1.4   | 17.9   | 18.0    | 17.9  | 1,835    | 1.2      | 2.0      |  |
| Bharat Heavy Electricals                | 2,468      | REDUCE     | 1,207,964            | 26,152           | 490            | 88.1       | 116.3    | 135.4       | 37.9          | 32.1        | 16.4         | 28.0         | 21.2         | 18.2  | 15.7  | 11 9    | 10.1     | 7.6   | 6.0       | 4.8      | 0.8   | 1.0         | 1.2   | 29.9   | 31.5    | 29.2  | 2.600    | 5.4      | 29.1     |  |
| Crompton Greaves                        | 275        | BUY        | 176,573              | 3,823            | 642            | 12.8       | 14.0     | 16.3        | 46.5          | 9.0         | 16.6         | 21.4         | 19.7         | 16.9  | 12.4  | 10.9    | 9.2      | 7.0   | 5.4       | 4.3      | 0.5   | 0.7         | 0.8   | 37.9   | 31.1    | 28.2  | 320      | 16.3     | 8.6      |  |
| Larsen & Toubro                         | 1,785      | ADD        | 1,075,017            | 23.274           | 602            | 57.9       | 71.7     | 89.0        | 15.6          | 23.8        | 24.1         | 30.8         | 24.9         | 20.0  | 17.3  | 13.6    | 11.4     | 4.8   | 4.0       | 3.4      | 0.7   | 0.7         | 0.8   | 18.6   | 17.7    | 18.5  | 2.075    | 16.2     | 59.3     |  |
| Maharashtra Seamless                    | 408        | BUY        | 28.808               | 624              | 71             | 40.2       | 43.6     | 49.8        | 12.1          | 8.5         | 14.2         | 10.2         | 9.4          | 8.2   | 5.5   | 4.8     | 3.8      | 1.8   | 1.6       | 1.4      | 1.5   | 1.9         | 2.4   | 19.3   | 17.9    | 17.7  | 450      | 10.2     | 0.4      |  |
| Siemens                                 | 707        | REDUCE     | 238,490              | 5,163            | 337            | 25.2       | 27.0     | 31.9        | 56.4          | 7.3         | 18.0         | 28.1         | 26.2         | 22.2  | 17.1  | 15.5    | 12.8     | 7.0   | 5.8       | 4.8      | 0.7   | 0.8         | 0.9   | 27.6   | 24.2    | 23.8  | 635      | (10.2)   | 6.9      |  |
| Suzlon Energy                           | 56         | REDUCE     | 89,974               | 1,948            | 1,594          | (5.9)      | 0.3      | 5.3         | (182.3)       | (104.4)     | 1,931.8      | (9.5)        | 217.6        | 10.7  | 16.7  | 8.6     | 5.6      | 0.8   | 0.8       | 0.8      | _     | _           | 0.4   | (8.8)  | 0.4     | 7.5   | 70       | 24.0     | 25.1     |  |
| Thermax                                 | 744        | ADD        | 88,701               | 1,920            | 119            | 21.7       | 29.5     | 39.7        | (10.4)        | 35.9        | 34.4         | 34.3         | 25.2         | 18.7  | 17.6  | 13.7    | 10.2     | 8.2   | 6.8       | 5.5      | 0.7   | 1.2         | 1.5   | 25.0   | 29.5    | 32.2  | 865      | 16.2     | 1.2      |  |
| Voltas                                  | 210        | REDUCE     | 69,405               | 1,503            | 331            | 10.9       | 11.8     | 13.4        | 57.4          | 8.2         | 14.3         | 19.3         | 17.8         | 15.6  | 11.4  | 9.9     | 8.3      | 6.5   | 5.2       | 4.3      | 1.5   | 1.6         | 1.9   | 38.3   | 32.5    | 30.2  | 225      | 7.2      | 5.1      |  |
|   | 210        |            | 3,344,930            | 72.417           |                |            |          |             | 1.8           | 35.1        | 26.6         |              | .,           | 15.0  |       | 5.5     | 0.5      | 0.5   | 5.2       |          |       |             | 1     | 50.5   | 32.3    | 19.6  |          |          | 5.1      |  |

Source: Company, Bloomberg, Kotak Institutional Equities estimates

KOTAK INSTITUTIONAL EQUITIES RESEARCH

## Kotak Institutional Equities: Valuation summary of key Indian companies

|                                   |            |            |            |           | O/S    |        |          |       |         |           |        |       |         |        |       |            |            |       |            |       |       |           |       |         |             |       | Target |        |             |
|-----------------------------------|------------|------------|------------|-----------|--------|--------|----------|-------|---------|-----------|--------|-------|---------|--------|-------|------------|------------|-------|------------|-------|-------|-----------|-------|---------|-------------|-------|--------|--------|-------------|
|                                   | 3-Aug-10   |            | Mkt ca     |           | shares |        | EPS (Rs) |       |         | growth (% |        |       | PER (X) |        |       | /EBITDA (  |            |       | rice/BV () |       |       | end yield |       | RoE (%) |             |       |        |        |             |
| Company                           | Price (Rs) | Rating     | (Rs mn)    | (US\$ mn) | (mn)   | 2010E  | 2011E    | 2012E | 2010E   | 2011E     | 2012E  | 2010E | 2011E   | 2012E_ | 2010E | 2011E      | 2012E      | 2010E | 2011E      | 2012E | 2010E | 2011E     | 2012E | 2010E   | 2011E       | 2012E | (Rs)   | (%) (  | US\$ mn)    |
| Retail                            |            |            |            |           |        |        |          |       |         |           |        |       |         |        | 21.2  | 22.8       | 17.4       | 17.0  | 12.1       | 8.6   | 0.5   | 0.4       | 0.5   | 38.7    | 41.0        | 39.4  | 3,000  | 6.5    | 5.2         |
| Titan Industries                  | 2,818      | ADD        | 125,080    | 2,708     | 44     | 57.3   | 83.4     | 110.2 | 29.3    | 45.6      | 32.2   | 49.2  | 33.8    | 25.6   | 31.3  |            |            |       |            |       | 0.5   | 0.4       | 0.5   |         | 41.8        |       | 3,000  | 0.5    | 5.2         |
| Retail                            |            | Neutral    | 125,080    | 2,708     |        |        |          |       | 29.3    | 45.6      | 32.2   | 49.2  | 33.8    | 25.6   | 31.3  | 22.8       | 17.4       | 17.0  | 12.1       | 8.6   | 0.5   | 0.4       | 0.5   | 34.5    | 35.8        | 33.8  |        |        |             |
| Sugar                             |            |            |            |           |        |        |          |       |         |           | (40.0) |       |         |        | 7.1   | F 0        |            | 0.0   | 0.0        | 0.0   | 0.6   | 0.6       | 0.6   | 8 1     | 7.5         | 6.3   | 99     | (16.4) | 6.1         |
| Bajaj Hindustan                   | 118        | SELL       | 22,666     | 491       | 191    | 9.7    | 9.9      | 8.9   | 201.1   | 2.2       | (10.4) | 12.2  | 11.9    | 13.3   | 7.1   | 5.9        | 5.5<br>6.0 | 0.9   | 0.9        | 0.8   | 0.6   | 0.6       | 0.6   |         | 7.5<br>17.9 | 6.3   | 93     | (16.4) |             |
| Balrampur Chini Mills             | 86         | ADD        | 21,991     | 476       | 257    | 4.3    | 10.4     | 7.0   | (43.2)  | 140.4     | (32.7) | 19.8  | 8.2     | 12.2   | 9.1   | 5.5<br>5.2 |            |       | 1.4        |       | 0.5   | 0.5       | 0.5   | 8.2     |             | 10.9  | 76     | 8.6    | 5.8<br>13.8 |
| Shree Renuka Sugars               | 67         | BUY        | 44,642     | 966       | 670    | 9.9    | 7.6      | 7.8   | 196.4   | (23.2)    | 3.1    | 6.7   | 8.8     | 8.5    | 4.6   |            | 4.5        | 1.8   | 1.5        | 1.2   | 0.6   | 0.5       | 0.5   | 32.0    | 18.1        | 15.7  | 76     | 14.0   | 13.0        |
| Sugar                             |            | Cautious   | 89,299     | 1,933     |        |        |          |       | 99.6    | 0.7       | (9.4)  | 9.3   | 9.2     | 10.2   | 6.1   | 5.5        | 5.2        | 1.4   | 1.2        | 1.1   | 0.6   | 0.5       | 0.5   | 15.1    | 13.2        | 10.7  |        |        |             |
| Technology                        |            |            |            |           |        |        |          |       |         |           |        |       |         |        | 40.0  | 0.5        | 7.0        | 2.0   | 2.2        | 2.0   | 1.0   | 4.0       | 4.5   | 40.2    | 22.0        | 24.2  | 200    | (0.7)  | 12.2        |
| HCL Technologies                  | 393        | REDUCE     | 271,032    | 5,868     | 690    | 17.5   | 24.5     | 30.1  | 0.2     | 39.7      | 23.0   | 22.4  | 16.0    | 13.0   | 10.9  | 9.5        | 7.8        | 3.9   | 3.2        | 2.8   | 1.0   | 1.0       | 1.5   | 19.3    | 22.0        | 21.2  | 390    | (0.7)  | 12.2        |
| Hexaware Technologies             | 81         | REDUCE     | 11,693     | 253       | 144    | 9.3    | 5.0      | 9.4   | 127.7   | (46.3)    | 87.7   | 8.7   | 16.2    | 8.6    | 4.4   | 10.3       | 5.2        | 1.4   | 1.3        | 1.1   | 1.2   | 1.2       | 1.2   | 17.8    | 8.2         | 14.0  | 72     | (11.5) | 2.8         |
| Infosys Technologies              | 2,784      | BUY        | 1,598,188  | 34,600    | 574    | 108.3  | 124.1    | 150.0 | 5.7     | 14.5      | 20.9   | 25.7  | 22.4    | 18.6   | 18.7  | 15.3       | 12.4       | 6.9   | 5.7        | 4.8   | 0.9   | 1.2       | 1.5   | 30.1    | 28.0        | 28.0  | 3,100  | 11.3   | 58.2        |
| Mphasis BFL                       | 594        | REDUCE     | 123,739    | 2,679     | 208    | 43.6   | 49.0     | 45.6  | 207.5   | 12.5      | (7.0)  | 13.6  | 12.1    | 13.0   | 10.8  | 9.6        | 8.8        | 5.3   | 3.8        | 3.0   | 0.6   | 0.7       | 0.8   | 48.1    | 36.4        | 25.8  | 550    | (7.3)  | 7.6         |
| Mindtree                          | 531        | REDUCE     | 21,856     | 473       | 41     | 52.2   | 32.6     | 51.6  | 294.3   | (37.5)    | 58.1   | 10.2  | 16.3    | 10.3   | 8.7   | 9.3        | 6.1        | 3.3   | 2.7        | 2.2   | 0.4   | 0.6       | 1.0   | 35.2    | 19.2        | 23.7  | 550    | 3.6    | 1.1         |
| Patni Computer Systems            | 467        | REDUCE     | 62,198     | 1,347     | 133    | 36.6   | 41.3     | 37.5  | 36.4    | 12.8      | (9.1)  | 12.8  | 11.3    | 12.5   | 6.4   | 5.5        | 4.6        | 1.7   | 1.6        | 1.5   | 1.5   | 1.8       | 1.6   | 18.2    | 15.1        | 12.4  | 450    | (3.6)  | 7.1         |
| Polaris Software Lab              | 176        | SELL       | 17,557     | 380       | 100    | 15.4   | 19.1     | 18.8  | 16.9    | 24.3      | (1.7)  | 11.5  | 9.2     | 9.4    | 5.6   | 7.3        | 6.2        | 2.0   | 1.7        | 1.5   | 2.0   | 2.1       | 2.2   | 18.6    | 20.1        | 17.2  | 180    | 2.2    | 4.5         |
| TCS                               | 832        | BUY        | 1,628,488  | 35,256    | 1,957  | 35.1   | 42.1     | 48.2  | 32.8    | 19.8      | 14.5   | 23.7  | 19.8    | 17.3   | 17.9  | 14.4       | 11.9       | 7.8   | 6.4        | 5.4   | 2.4   | 2.0       | 2.3   | 37.6    | 35.6        | 33.9  | 965    | 16.0   | 29.3        |
| Wipro                             | 412        | ADD        | 1,007,904  | 21,821    | 2,447  | 18.9   | 22.3     | 25.7  | 22.1    | 18.1      | 15.6   | 21.9  | 18.5    | 16.0   | 16.5  | 13.3       | 11.0       | 5.1   | 4.2        | 3.5   | 0.9   | 1.1       | 1.3   | 26.5    | 25.0        | 23.7  | 465    | 12.9   | 13.5        |
| Technology                        |            | Attractive | 4,742,656  | 102,677   |        |        |          |       | 22.7    | 17.4      | 16.0   | 22.7  | 19.3    | 16.7   | 16.4  | 13.6       | 11.1       | 6.0   | 5.0        | 4.2   | 1.4   | 1.5       | 1.7   | 26.4    | 25.7        | 24.9  |        |        |             |
| Telecom                           |            |            |            |           |        |        |          |       |         |           |        |       |         |        |       |            |            |       |            |       |       |           |       |         |             |       |        |        |             |
| Bharti Airtel                     | 328        | REDUCE     | 1,247,322  | 27,004    | 3,798  | 24.0   | 21.4     | 24.2  | 7.5     | (10.8)    | 13.2   | 13.7  | 15.3    | 13.5   | 7.7   | 7.4        | 6.3        | 2.8   | 2.4        | 2.1   | 0.9   | 1.2       | 1.5   | 24.1    | 17.0        | 16.5  | 290    | (11.7) | 52.5        |
| IDEA                              | 73         | REDUCE     | 239,730    | 5,190     | 3,300  | 2.7    | 2.2      | 1.5   | (5.8)   | (19.7)    | (30.8) | 26.6  | 33.1    | 47.9   | 9.0   | 9.8        | 8.3        | 2.1   | 2.0        | 1.9   | _     | _         | _     | 7.2     | 6.2         | 4.2   | 55     | (24.3) | 12.6        |
| MTNL                              | 67         | SELL       | 42,494     | 920       | 630    | (15.6) | (10.4)   | (9.1) | (750.8) | (33.7)    | (11.9) | (4.3) | (6.5)   | (7.4)  | (0.6) | (0.8)      | (1.1)      | 0.4   | 0.4        | 0.4   | _     | _         | _     | (8.5)   | (6.1)       | (5.7) | 50     | (25.9) | 3.1         |
| Reliance Communications           | 174        | SELL       | 370,952    | 8,031     | 2,133  | 22.1   | 14.1     | 18.2  | (30.2)  | (36.2)    | 29.1   | 7.9   | 12.4    | 9.6    | 7.2   | 8.0        | 6.0        | 1.0   | 0.9        | 8.0   | 0.4   | _         | _     | 11.7    | 7.4         | 8.9   | 175    | 0.6    | 43.6        |
| Tata Communications               | 276        | REDUCE     | 78,774     | 1,705     | 285    | 14.0   | 15.2     | 15.7  | 3.2     | 8.2       | 3.5    | 19.7  | 18.2    | 17.6   | 8.1   | 7.4        | 7.1        | 1.1   | 1.1        | 1.0   | 2.4   | 2.7       | 3.1   | 5.2     | 5.5         | 5.5   | 225    | (18.6) | 1.8         |
| Telecom                           |            | Cautious   | 1,979,272  | 42,851    |        |        |          |       | (15.1)  | (17.8)    | 15.7   | 13.8  | 16.8    | 14.6   | 8.0   | 8.1        | 6.7        | 1.8   | 1.6        | 1.5   | 0.8   | 0.9       | 1.1   | 12.7    | 9.5         | 10.0  |        |        |             |
| Utilities                         |            |            |            |           |        |        |          |       |         |           |        |       |         |        |       |            |            |       |            |       |       |           |       |         |             |       |        |        |             |
| Adani Power                       | 134        | ADD        | 292,774    | 6,338     | 2,180  | 0.8    | 4.9      | 16.4  | _       | 524.1     | 235.3  | 171.4 | 27.5    | 8.2    | 131.4 | 17.9       | 6.4        | 5.3   | 4.5        | 2.9   | _     | _         | _     | 4.4     | 17.7        | 42.8  | 130    | (3.2)  | 2.8         |
| CESC                              | 398        | ADD        | 49,756     | 1,077     | 125    | 35.2   | 37.3     | 44.3  | 9.3     | 5.7       | 18.9   | 11.3  | 10.7    | 9.0    | 7.2   | 6.0        | 6.4        | 1.2   | 1.1        | 1.0   | 1.1   | 1.2       | 1.4   | 11.1    | 10.4        | 11.3  | 466    | 17.0   | 2.0         |
| Lanco Infratech                   | 69         | BUY        | 165,945    | 3,593     | 2,405  | 2.0    | 3.7      | 5.0   | 35.1    | 87.6      | 34.9   | 35.1  | 18.7    | 13.9   | 20.5  | 8.7        | 8.2        | 4.8   | 3.9        | 3.0   | _     | _         | _     | 15.8    | 21.2        | 22.7  | 77     | 11.6   | 7.6         |
| NHPC                              | 31         | REDUCE     | 384,398    | 8,322     | 12,301 | 1.9    | 1.3      | 1.6   | 74.9    | (27.5)    | 20.6   | 16.9  | 23.3    | 19.3   | 10.8  | 11.6       | 9.0        | 1.5   | 1.5        | 1.4   | 1.8   | 1.1       | 1.4   | 9.7     | 6.4         | 7.4   | 28     | (10.4) | 20.0        |
| NTPC                              | 198        | REDUCE     | 1,632,190  | 35,336    | 8,245  | 10.8   | 12.5     | 14.7  | 9.6     | 16.2      | 17.4   | 18.4  | 15.8    | 13.5   | 14.1  | 12.3       | 10.3       | 2.6   | 2.3        | 2.1   | 2.0   | 2.4       | 2.8   | 14.5    | 15.4        | 16.6  | 210    | 6.1    | 10.1        |
| Reliance Infrastructure           | 1,121      | ADD        | 275,797    | 5,971     | 246    | 61.8   | 65.0     | 84.5  | (1.5)   | 5.3       | 30.0   | 18.2  | 17.2    | 13.3   | 19.4  | 17.1       | 12.0       | 1.4   | 1.3        | 1.2   | 0.7   | 8.0       | 0.9   | 6.3     | 7.3         | 10.1  | 1,160  | 3.5    | 49.0        |
| Reliance Power                    | 158        | SELL       | 379,286    | 8,211     | 2,397  | 2.9    | 3.1      | 5.3   | 179.7   | 9.8       | 70.0   | 55.5  | 50.5    | 29.7   |       | 228.5      | 35.7       | 2.6   | 2.5        | 2.3   | _     | _         | _     | 4.8     | 5.1         | 8.1   | 135    | (14.7) | 22.5        |
| Tata Power                        | 1,329      | ADD        | 327,919    | 7,099     | 247    | 60.2   | 69.2     | 88.5  | 20.1    | 15.0      | 27.8   | 22.1  | 19.2    | 15.0   | 13.9  | 12.5       | 10.7       | 2.5   | 2.3        | 2.0   | 0.9   | 1.1       | 1.1   | 12.9    | 12.5        | 14.3  | 1,420  | 6.9    | 10.4        |
| Utilities                         |            | REDUCE     | 3,508,066  | 75,949    |        |        |          |       | 23.5    | 16.4      | 35.4   | 22.2  | 19.1    | 14.1   | 17.5  | 14.4       | 10.7       | 2.4   | 2.2        | 2.0   | 1.3   | 1.4       | 1.6   | 10.6    | 11.4        | 13.8  |        |        |             |
| Others                            |            |            |            |           |        |        |          |       |         |           |        |       |         |        |       |            |            |       |            |       |       |           |       |         |             |       |        |        |             |
| Havells India                     | 685        | SELL       | 41,242     | 893       | 60     | 5.3    | 31.6     | 45.0  | 3.7     | 497.9     | 42.6   | 129.7 | 21.7    | 15.2   | 17.7  | 10.9       | 8.9        | 11.3  | 7.5        | 5.1   | _     | _         | _     | 6.6     | 41.6        | 39.7  | 497    | (27.5) | 6.8         |
| Jaiprakash Associates             | 119        | BUY        | 253,330    | 5,485     | 2,129  | 1.5    | 5.5      | 7.4   | (27.2)  | 279.8     | 34.1   | 81.7  | 21.5    | 16.0   | 21.2  | 15.6       | 11.1       | 3.0   | 2.6        | 2.2   | _     | _         | _     | 4.1     | 12.8        | 14.9  | 170    | 42.9   | 31.3        |
| Jindal Saw                        | 200        | ADD        | 58,932     | 1,276     | 294    | 25.0   | 18.6     | 17.9  | 110.8   | (25.4)    | (4.0)  | 8.0   | 10.7    | 11.2   | 5.2   | 6.0        | 5.7        | 1.5   | 1.3        | 1.2   | _     | _         | _     | 20.5    | 12.9        | 11.1  | 256    | 27.8   | 3.7         |
| PSL                               | 133        | BUY        | 7,134      | 154       | 53     | 22.9   | 25.4     | 28.2  | 3.3     | 10.6      | 11.0   | 5.8   | 5.3     | 4.7    | 3.3   | 2.7        | 2.9        | 0.8   | 0.7        | 0.6   | 4.9   | 4.9       | 5.2   | 12.6    | 11.7        | 12.0  | 175    | 31.1   | 0.6         |
| Sintex                            | 364        | BUY        | 49,739     | 1,077     | 136    | 24.1   | 28.3     | 33.3  | 0.5     | 17.4      | 17.5   | 15.1  | 12.9    | 11.0   | 12.4  | 8.4        | 7.2        | 2.3   | 2.0        | 1.7   | -     | -         | -     | 15.5    | 15.3        | 15.2  | 380    | 4.3    | 4.5         |
| Tata Chemicals                    | 350        | REDUCE     | 85,053     | 1,841     | 243    | 26.4   | 33.2     | 37.5  | (27.1)  | 25.8      | 12.7   | 13.2  | 10.5    | 9.3    | 7.0   | 6.0        | 5.0        | 1.8   | 1.6        | 1.4   | 2.5   | 2.6       | 2.6   | 16.0    | 18.7        | 18.3  | 360    | 3.0    | 3.2         |
| Welspun Corp                      | 249        | ADD        | 51,070     | 1,106     | 205    | 32.0   | 27.0     | 25.6  | 85.2    | (15.7)    | (5.4)  | 7.8   | 9.2     | 9.7    | 4.5   | 4.9        | 4.6        | 1.6   | 1.3        | 1.2   | 0.9   | 0.9       | 0.9   | 24.8    | 15.6        | 12.8  | 286    | 15.1   | 5.7         |
| United Phosphorus                 | 186        | BUY        | 86,268     | 1,868     | 463    | 11.9   | 13.8     | 17.4  | 18.8    | 15.8      | 25.9   | 15.6  | 13.5    | 10.7   | 9.0   | 8.2        | 6.5        | 2.5   | 2.2        | 1.9   | 0.8   | 1.1       | 1.1   | 17.7    | 17.2        | 18.3  | 225    | 20.7   | 9.2         |
| Others                            |            |            | 632,768    | 13,699    |        |        |          |       | 16.3    | 32.3      | 17.6   | 18.8  | 14.2    | 12.1   | 11.0  | 9.8        | 8.1        | 2.3   | 2.0        | 1.7   | 0.7   | 0.7       | 0.7   | 12.4    | 14.0        | 14.3  |        |        |             |
| KS universe (b)                   |            |            | 45,233,936 | 979,301   |        |        |          |       | 14.4    | 21.4      | 20.8   | 19.2  | 15.8    | 13.1   | 11.6  | 9.6        | 8.0        | 2.8   | 2.5        | 2.2   | 1.3   | 1.4       | 1.7   | 14.8    | 15.7        | 16.6  |        |        |             |
| KS universe (b) ex-Energy         |            |            | 36,359,443 | 787,171   |        |        |          |       | 8.0     | 23.2      | 20.4   | 20.8  | 16.8    | 14.0   | 14.2  | 11.6       | 9.5        | 3.2   | 2.7        | 2.4   | 1.2   | 1.3       | 1.5   | 15.2    | 16.2        | 16.9  |        |        |             |
| KS universe (d) ex-Energy & ex-Co | mmodities  |            | 32,330,429 | 699,944   |        |        |          |       | 14.5    | 18.5      | 21.9   | 21.6  | 18.2    | 15.0   | 15.7  | 13.2       | 10.7       | 3.3   | 2.9        | 2.5   | 1.2   | 1.3       | 1.6   | 15.4    | 15.9        | 17.0  |        |        |             |

Not

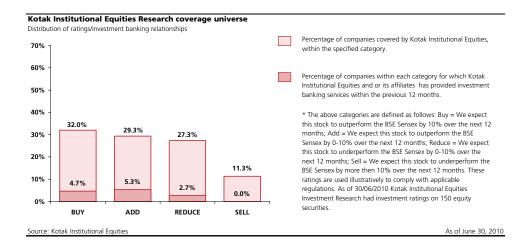
(1) For banks we have used adjusted book values.

(2) 2010 means calendar year 2009, similarly for 2011 and 2012 for these particular companies.

(3) EV/Sales & EV/EBITDA for KS universe excludes Banking Sector.

(4) Rupee-US Dollar exchange rate (Rs/US\$)= 46.

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BUY. We expect this stock to outperform the BSE Sensex by 10% over the next 12 months.

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REDUCE. We expect this stock to underperform the BSE Sensex by 0-10% over the next 12 months.

SELL. We expect this stock to underperform the BSE Sensex by more than 10% over the next 12 months.

Our target price are also on 12-month horizon basis.

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