

# Infrastructure

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## A little less conversation, a little more action

Developing countries have typically been leaders in private infrastructure investment but traditional markets such as the US are starting to catch up. For potential investors, the most exciting aspect of the US market is its potential size of US\$2,995bn<sup>1</sup>. The US has a well-established utilities market but an underdeveloped transport infrastructure market. To date, privatisation of US infrastructure has been characterised by a lot of conversation but little action. However, private investment is starting to emerge, particularly in the road sector. Twenty one US states have public-private partnership (PPP)-enabling legislation and numerous bids to build or upgrade existing roads are being considered.

### Demand for infrastructure assets is booming

Demand for infrastructure assets is at an all-time high, with an average of around US\$1bn a month of new equity being committed to the sector. There is about US\$38bn and US\$51bn of new money in private funds looking to be invested, as well as the potential for additional investment from listed companies with a market capitalisation of US\$1,760bn. The utility, transport and other infrastructure sectors continue to develop separate identities, with the defining features being steady cashflow and predictable yields over the long term.

### Supply is limited, leading to a re-rating of assets

The Macquarie Global Infrastructure Index (MGII), which serves as a proxy for globally listed infrastructure companies, was up 18.1% pa between December 2002 and December 2006, with the global transport infrastructure index up 34.8% over a similar period - both well ahead of global indices. The challenge for the sector is the supply of assets. Thus far, the number of new deals coming to market has not kept up with the growth in demand. This has resulted in a re-rating of infrastructure assets, which has increased prices. Recent airport transactions have been occurring at multiples of 20x-plus against a historical average of around 13x. Likewise in the road sector, greenfield toll roads are being won on IRRs of 4-5% over the prevailing 10-year bond rate against a historical average of 5-8%.

### Cinderella now at the ball

There are currently over 350 infrastructure companies in the listed universe, representing 7% of the world's market capitalisation. As an indication, the total market cap of the MGII has grown from US\$465bn in 2000 to US\$1,758bn in March 2007. Faced with declining risk-adjusted returns from traditional investment channels, investors are increasingly going down non-traditional routes in search of better investment options. In mature markets like Australia, for instance, pension funds have increased their investments in infrastructure to around 5%. The key characteristics of infrastructure – high entry barriers, inelastic demand, stable cashflow and long duration – are a good match for the requirements and long-dated liabilities of pension and infrastructure funds. Infrastructure also exhibits a hybrid nature of both fixed income and capital gains and offers a variety of risk and return profiles.

<sup>1</sup> Bureau of Economic Analysis, 2006 – represents value of public sector held infrastructure

# ALTERNATIVE BENCHMARKS: MACQUARIE GLOBAL INFRASTRUCTURE

## Global Research March 2007

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*“The World’s most comprehensive infrastructure index”*

### Executive Summary

Based on the FTSE Global Equity Index Series (GEIS) and calculated by FTSE Group, the Macquarie Global Infrastructure Index Series is designed to reflect the stock performance of companies engaged principally in the management, ownership and/or operation of infrastructure and utility assets.

These infrastructure and utility assets are basic services, facilities and/or institutions upon which the growth and development of a community depends. These assets include toll roads, airports, rail track, shipping ports, telecommunications infrastructure, schools, hospitals and utilities such as electricity, gas distribution networks and water.

The worldwide growth in both infrastructure, particularly from the growing trend for PPPs and the privatisation of government owned assets and utilities is proving to be one of the fastest growing asset classes, with secure income streams guaranteed for extended fixed-terms contract periods. Owing to the similarity of infrastructure assets to fixed interest securities in their relatively fixed income streams and fixed contract terms, often backed by a government guarantee, performance of the Macquarie Global Infrastructure indices has been compared to the FTSE Global Bonds Index. It can be shown that there is a negative correlation due partly to a higher yield than bonds and the hybrid nature of some infrastructure companies.

### The Macquarie Global Infrastructure Indexes

The series consists of the top-level Macquarie Global Infrastructure Index and the Macquarie Global Infrastructure 100 Index. In addition there are six regional indexes, four sector indexes and four further sub-sector indexes.

### Using the Indexes

The Indexes are designed to be used as a performance measure of infrastructure stocks, the basis for ETFs and index linked products and a range of tailored infrastructure investment products.

# US infrastructure – A little less conversation, a little more action

## Gathering momentum – just starting to shake

In almost all major economies, private investment in infrastructure has been booming, with moves by most governments toward the privatisation of state-owned infrastructure assets or the use of private money to develop new projects.

***The US has been slow to the party, but it appears to be starting to shift***

The US has been slow to the party, but it appears to be starting to shift – spurred on by stretched state and municipal budgets, the need to address growing congestion or ageing assets, as well as the quantum investors are now paying for these assets. Private investment in toll roads, including the Chicago Skyway, the Indiana Toll Road and, more recently, SH121 in Texas, has propelled infrastructure privatisation into the US public and investors' consciousness. Investors see the potential for the US to become the world's largest market for private infrastructure investment, with an estimated potential size of US\$2,995bn<sup>2</sup> – but so far we have seen a lot of conversation but not much action.

The US has a well-established utilities market, with most utility assets largely privatised, but it has an underdeveloped transport infrastructure market. In 2005, the American Society of Civil Engineers estimated that the US required a total investment of US\$1.6tr over the following five years just to repair and build required highways, bridges, dams, airports, railroads and other infrastructure<sup>3</sup>. It also rated US infrastructure as poor.

A report by a US transportation research organisation in October 2006 supported this, estimating that approximately 26% of the nation's major metropolitan roads – interstates, freeways and other principal arterial routes – have pavements that are in substandard condition<sup>4</sup>.

**Fig 1 America's 2005 infrastructure report card**

| Sector                                 | Grade    |
|--|----------|
| Aviation                               | D+       |
| Bridges                                | C        |
| Dams                                   | D        |
| Drinking Water                         | D-       |
| Energy                                 | D        |
| Hazardous Waste                        | D        |
| Navigable Waterways                    | D-       |
| Public Parks and Recreation            | C-       |
| Rail                                   | C-       |
| Roads                                  | D        |
| Schools                                | D        |
| Solid Waste                            | C+       |
| Transit                                | D+       |
| Wastewater                             | D-       |
| <b>America's Infrastructure G.P.A.</b> | <b>D</b> |

Source: American Society of Civil Engineers 2006, Macquarie Research, April 2007

<sup>2</sup> Bureau of Economic Analysis, 2006 – represents value of public sector held infrastructure

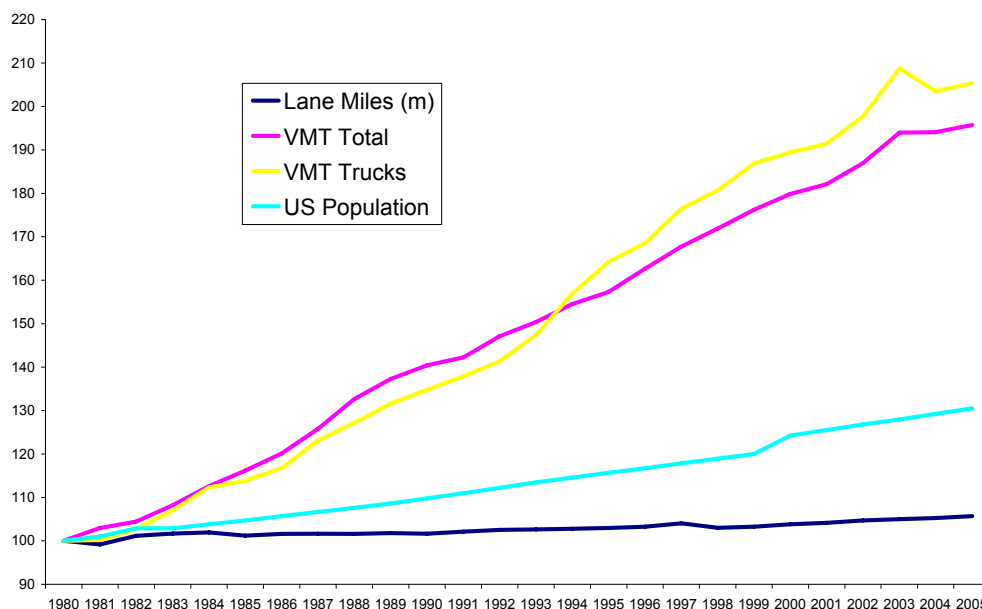
<sup>3</sup> <http://www.asce.org/reportcard/2005/page.cfm?id=103>

<sup>4</sup> <http://www.tripnet.org/RoughRideReportOct2006.pdf>

**Over the last 50 years the excess supply in road capacity has been absorbed and is straining the existing system**

According to the US Census Bureau, the current population of the US is around 301m. It is growing at 0.8% per annum, with the population forecast to reach 420m by 2050. Population growth is fuelling demand for road capacity (see Figure 2). However, as the same chart highlights, supply of additional capacity has been limited. Thus, over the last 50 years the excess supply in road capacity has been absorbed and is straining the existing road system.

**Fig 2 US road demand**



Source: U.S. Census Bureau 2004, Federal Highways Administration, Macquarie Research, April 2007

Highway-related expenditure alone was US\$147bn in 2004<sup>5</sup>, which suggests this is not even maintaining the existing systems. States facing growing populations and burdened with debt but unwilling to lift the general fuel tax to fund the necessary investment are finding private capital to be the logical solution.

**FAA forecasts passenger growth of 52% between 2005 and 2015**

In aviation, the Federal Aviation Administration has forecast passenger growth of 4.3% per annum between 2005 and 2015 – which represents a 52% increase in passenger traffic over 2005 levels. There is also a forecast 29.5% increase in aircraft movement. It is estimated that US\$9<sup>6</sup>-15bn<sup>7</sup> is needed annually to enable airports to meet this demand.

Public transport is another area that requires significant investment over the coming years. In 2002, the Federal Transit Authority estimated that US\$15.6bn is required annually to maintain the public transport system, while US\$24.0bn<sup>8</sup> would be required annually to bring systems up to a “good” standard. In 2002, capital outlays for transit were US\$12.3bn.

Social public-private partnerships (PPPs) are quite mixed in their level of progression. While private involvement in the prison system is quite progressed, the application of this method of financing to hospitals and schools is less so.

<sup>5</sup> US Department of Transport – Federal Highway Administration, Office of Transportation Studies

<sup>4</sup> Federal Aviation Administration

<sup>5</sup> Airport Council International

<sup>6</sup> Federal Transit Authority

***Transport  
infrastructure  
opening up to  
private investment***

## **The Federal Government – turning up the music**

The Federal Government has indicated in a number of ways that it is serious about opening transport infrastructure up to private investment.

In August 2005 the Federal Government enacted legislation allowing Private Activity Bonds (PABs), which enable for-profit companies to get the same tax-free status for their borrowings that is available to state, local government and not-for-profit toll roads. There is a total of US\$15bn available to be allocated to projects, and in October last year the US Transport Secretary gave provisional approval to the first application for such funding, the Texas Department of Transport's application for tax-free status for US\$1,866m of bonds to be issued for construction and operation of the SH121 (interestingly it was not used by Cintra, the bid winner, despite the other bidders using this as part of their proposals).

The Federal Government also has a Transportation Infrastructure Finance and Innovation Act (TIFIA) assistance scheme which can take the form of direct loans, loan guarantees and standby lines of credit to approved projects. The direct loans are highly subordinated, debt service deferrable and low interest. Congress authorised US\$122m for each Federal fiscal year from 2005 through 2009. These funds pay the subsidy cost to the Federal Government of providing credit assistance and are available until expended by the Department of Transport or reprogrammed by Congress. Based on experience, this funding amount can support more than US\$2bn of average annual credit assistance.

The Federal Government has also passed enabling legislation and the US Department of Transport has published model PPP legislation which highlights the basic elements states need to consider and address in authorising legislation.

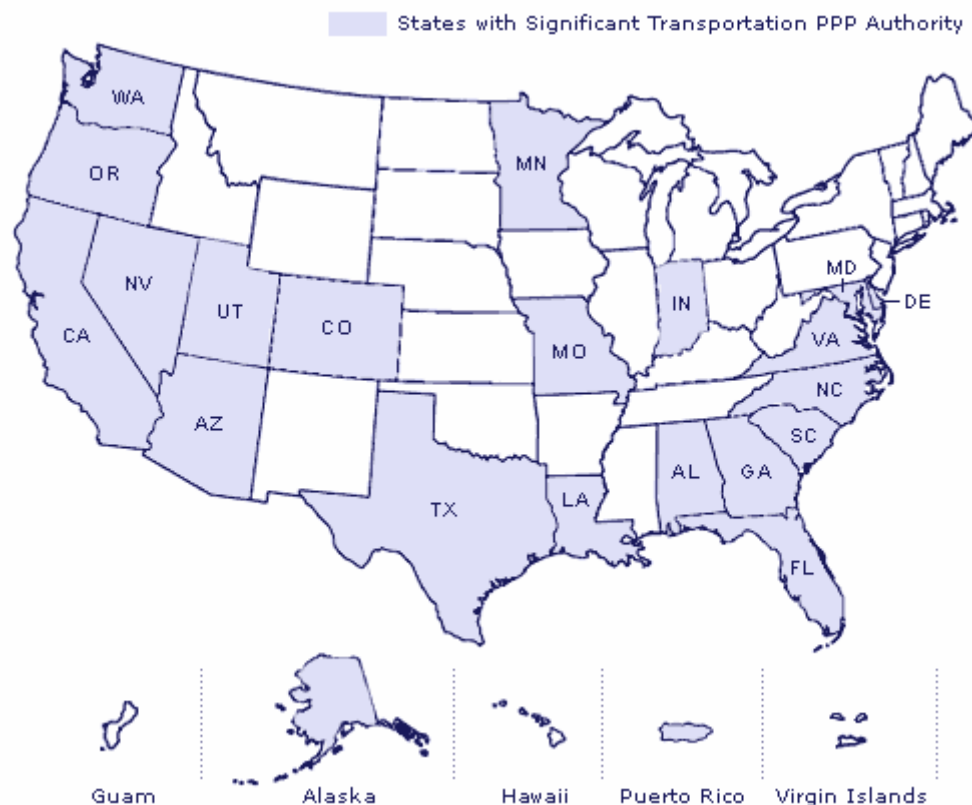
### The states' legislative environment – still a lot of conversation

**Many US states have significant PPP legislation for the development of transportation infrastructure**

Twenty one US states and one US territory have enacted statutes that enable the use of various PPP approaches for the development of transportation infrastructure<sup>9</sup> with little or no national or even state-level coordination. Consequently, existing legislation ranges from authorisation for a single project (such as in Alaska), to comprehensive state-wide programmes.

The rapidly growing states, such as Virginia, Florida, Texas, Oregon, Washington and California, are the most progressed – although problems can arise even in these states.

**Fig 3 States with significant transportation PPP legislation in place**



Source: Federal Highway Authority, 2007

**Texas is probably the state that has embraced the PPP model for infrastructure funding the most**

Texas is probably the state that has most actively embraced the PPP model for infrastructure funding, with the SH130 and SH121 moving recently to the preferred bidder stage and significant progress towards privatisation on a number of other corridors. All this good work was put at risk recently when the chair of the Texas senate transport committee introduced, and got support for, a concession moratorium bill that would effectively block the signing of any toll concessions – including the SH121 and SH130 – until 1 September 2009.

Subsequently the state senator has said he won't allow a vote on the bill as he says he now sees the need to find a compromise. While this is positive for infrastructure in the state, and indicates that they recognise the need for such development, it also serves to highlight the political risk associated with any infrastructure investment, despite the gain for users.

Going the other way, the Florida house recently passed a toll road privatisation bill that would allow the Florida department of transport to "lease toll facilities to private entities" including existing roads (with the exception of the Florida Turnpike System). It however prohibited tolls on any interstate not tolled by 1 July 1997 with the exception of high occupancy toll (HOT) or express lanes on interstates.

<sup>9</sup> US Department of Transport – Federal Highways Administration

In Mississippi, PPP toll road legislation has made its way through the Mississippi Senate and House and a final draft of the legislation is currently being negotiated. In Tennessee, a bill entitled the "Tennessee Tollway Act" has been introduced in both houses of the state legislature.

In Pennsylvania, the Governor of the state has said he would introduce enabling legislation to allow "the means by which the [Pennsylvania] Turnpike transaction could be structured and approved". Whether this is specific to the Turnpike or broader PPP legislation is not clear, however initial indications are that he would have bi-partisan support for the bill.

In New Jersey things are a bit murkier. The State Governor wants to privatise the NJ Turnpike, the Garden State Parkway and the Atlantic City Expressway. He is however facing a hostile state house transport committee which has said it would introduce a bill to prohibit any privatisation of road assets and ban the state from leasing and selling transportation facilities to "foreign" companies.

### Private and public money – ready to boogie

Macquarie Research Equities has identified between US\$38-51bn of equity currently held in various unlisted funds that is destined for infrastructure investments globally. Listed companies could lift this by another US\$10-15bn; thus the sector capacity for a global investment is in the order of US\$50-65bn. Even though not all this money is destined for US infrastructure or utility projects, it highlights that there is an emerging market for infrastructure from both the listed and unlisted sector.

The equity is only half the equation. With the debt markets offering substantial liquidity, the structuring of the debt is better shaping revenue, thus increasingly initial leverage. As a result, project value when debt is included equates to around US\$125-217bn.

**Sector capacity for a global investment is in the order of US\$50-65bn**

**Including debt, project value equates to around US\$125-217bn**

**Fig 4 US\$38-51bn of new equity to invest in infrastructure**

| Listed companies | Mkt cap (US\$bn)        | New funds                  | US\$bn       |
|------------------|-------------------------|----------------------------|--------------|
| MIG              | 7.5                     | MEIF II                    | 4-5          |
| Cintra           | 5.1                     | MIP                        | 2-3          |
| Abertis          | 17.2                    | Goldman Sachs              | 6-7          |
| Brisa            | 6.9                     | CSFB/GE Capital            | 1-2          |
|                  |                         | AECOM                      | 1-2          |
| Fraport          | 6.6                     | Morgan Stanley             | 1-3          |
| Map              | 4.9                     | Reef                       | 1-2          |
| Hochtief         | 4.9                     | Carlyle                    | 1-2          |
| <b>Size</b>      | <b>53.1</b>             | Transurban                 | 1-2          |
|                  |                         | Babcock & Brown            | 1-2          |
|                  |                         | Fondo Italiano (F2i)       | 1.5          |
|                  |                         | BNP Paribas                | 1-2          |
| <b>Builders</b>  | <b>Mkt Cap (US\$bn)</b> | Citigroup and Blackstone   | 5            |
| Ferrovial        | 13.3                    | HSBC                       | 1            |
| Sacyr            | 16.6                    | Alinda Infrastructure Fund | 3            |
| Vinci            | 29.7                    | 3i                         | 1-2          |
|                  |                         | ABN Amro                   | 1-2          |
|                  |                         | Henderson / Laing          | 1-2          |
|                  |                         | ING                        | 1-2          |
|                  |                         | Instrata Capital           | 1            |
|                  |                         | TCL Drive                  | \$3b         |
| <b>Size</b>      | <b>59.6</b>             | <b>Potential Size</b>      | <b>38-51</b> |

Source: Macquarie Research, April 2007



***This is likely to be only the tip of the iceberg***

While this appears to be an enormous amount of capital, it is likely only the tip of the iceberg, with numerous smaller less visible groups also likely to emerge as deals come to market. Nowhere is this more obvious than in the 48 expressions of interest that the State of Pennsylvania received in response to the potential privatisation of the Pennsylvania Turnpike.

**Fig 5 Groups who responded to the Pennsylvania Turnpike EOI**

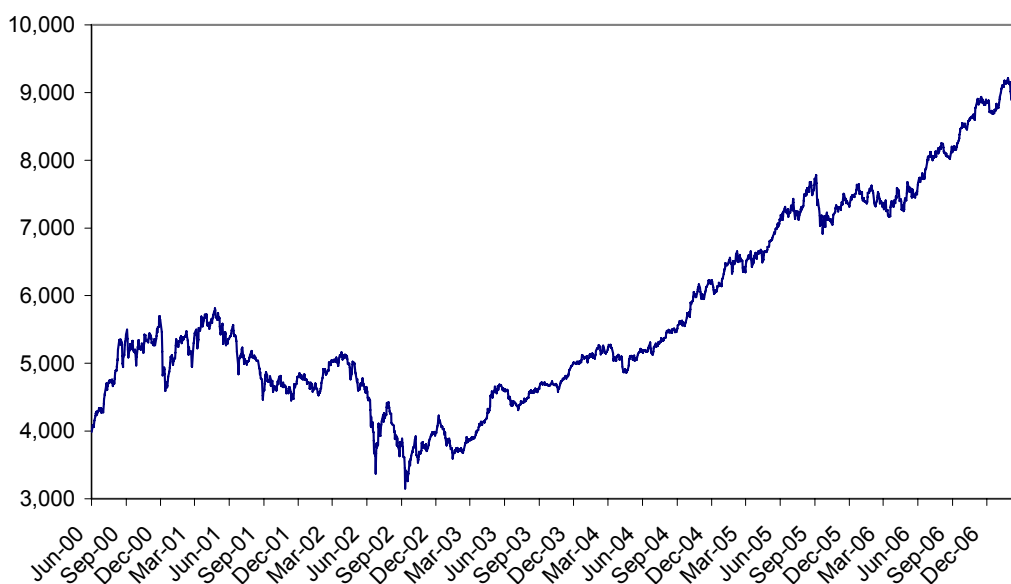
| <u>Owners/Financiers</u>                    | <u>Consultant/Advisory</u>                           | <u>Other</u>                              |
|---|--|---|
| Abertis                                     | Deloitte Consulting                                  | Allen & Overy (Legal)                     |
| Banc of America Securities                  | HH Capital Advisors LLC (The Herrick Co. Inc.)       | Ballard Spahr Andrews & Ingersoll (Legal) |
| Bear, Stearns & Co. Inc                     | Infrastructure Management Group                      | Cabrera Capital Markets                   |
| Borealis Infrastructure                     | KPMG Corporate Finance                               | Cash-Ware Inc                             |
| Cintra Developments                         | National Economic Research Associates Inc            | Chapman and Cutler (Legal)                |
| Credit Suisse Securities (USA)              | Parsons Brinckerhoff                                 | FFC Construction S.A                      |
| First Southwest Co                          | Rand Corp  | HDR Engineering Inc (Engineering)         |
|   | Vantage Point Associates Inc. ,                      |   |
| Fluor Enterprises Inc                       | Norwalk, Conn. And The Public Private Strategy Group | Halcrow (Engineering)                     |
| Goldman, Sachs & Co                         |  | Mayer, Brown, Rowe & Maw (Legal)          |
| Global Capital Finance                      |  | Michael Baker Corp (Engineering)          |
| ING Group                                   |  | Navigant Consulting                       |
| IRIDIUM Concesiones de Infraestructuras S.A |  | Nossaman, Guthner, Knox & Elliott (Legal) |
| J.P. Morgan Investments Management          |  | PBS&J (Engineering)                       |
| J.P. Morgan Securities Inc                  |  | Santa Monica                              |
| Lazard Freres & Co.                         |  | Norwalk                                   |
| Lehman Brothers                             |  |   |
| Macquarie Securities (USA)                  |  |   |
| Merrill Lynch                               |  |   |
| Morgan Stanley                              |  |   |
| Pennsylvania Turnpike Commission            |  |   |
| Ramirez & Co                                |  |   |
| RBC Capital Markets                         |  |   |
| RREEF America                               |  |   |
| The Carlyle Group                           |  |   |
| Transurban (USA) Development Inc            |  |   |
| UBS Investment Bank                         |  |   |
| Wachovia Capital Markets                    |  |   |

Source: Macquarie Research, April 2007

The demand for infrastructure assets has also manifested itself on the listed market. Between December 2002 and December 2006, the Macquarie North American Infrastructure Total Return Index increased at a compound rate of 22.1% and was already up 7.0% in the first quarter of 2007. The Macquarie Global Infrastructure Index (MGII) rose by a similar amount of 18.1%, with the global transport infrastructure index up 34.8% over a similar period.

***Between December 2002 and December 2006, the Macquarie North American Infrastructure Total Return Index rose at a compound rate of 22.1% and was up 7.0% in the first quarter of 2007***

**Fig 6 Macquarie North America Infrastructure Index**



Source: Macquarie Research, April 2007

Globally there have been more than 11 takeover bids in the last 18 months for listed transport infrastructure companies, increasing the scarcity of these companies, particularly in the developed markets of the US, Europe and Australia.



**But only a handful of deals are expected to be closed in the next two years**

## Putting on the blue suede shoes - upcoming projects

For all the money chasing deals, the near-term pipeline is fairly short, with only a handful of deals expected to be closed in the next two years. One of the biggest impediments to progress is finding the political will to sell these assets. There have been a number of cases, most recently in Texas, where state legislatures have blocked or interfered with the privatisation of state assets. At this stage we are still hopeful that 2-3 projects pa can be completed, which is relatively low compared to the 48 projects that Cintra, a leading investor in toll roads headquartered in Spain, has been able to identify or the 39 identified by the Federal Highway Administration.

**Fig 7 Potential upcoming road transactions**

| Road   | State            | Private | G or B |  |
|--|------------------|---------|--------|--|
| Knik Arm Bridge  | Alaska           | Pot     | b      | State provided authority toll bridge operator to enter into PPPs or raise gov bonds  |
| Colorado Springs   | Colorado         | yes     | g      | Un-solicited proposal by Fluor build 33mile of toll lanes around eastern side of Colorado Springs. Right of ways are owned but needs approval from several different government departments. 33 miles, \$575m  |
| Northwest Parkway  | Colorado         | yes     | b      | Road opened in 2003. Due to financial trouble it is to be sold. Brisa/CCR were selected as preferred bidder in April 2007  |
| Prairie Falcon Parkway Express (nee Front Range Toll Road) | Colorado         | yes     | g      | \$2.5b, 210 mile toll road from Pueblo to Fort Collins, will include freight and utilities corridor. New legislation in Colorado makes private toll road projects more difficult, but adds greater predictability and transparency to the process  |
| Road 301   | Delaware         | Yes     | g      | Proposed PPP, but was cancelled when deemed could be done cheaper if state owned.  |
| Tampa Expressway   | Florida          | Yes     |        | RFP released Mar-06  |
| Georgia Hwy 316  | Georgia          | Pot     | b      | Drawn out process was restarted in Dec-05 after 6mth stall. Unsolicited proposal was to implement toll on existing road to finance upgrades  |
| I-285 / I-20   | Georgia          | Yes     | b      | Goldman Sachs submitted unsolicited proposal for truck only toll lanes   |
| I-75   | Georgia          | Yes     | g      | Bechtel (builder/contractor) awarded PPP (May-06) to add managed lanes to I-75. No other group submitted competing proposal  |
| Hawaii   | Hawaii           | pot     | g      | Various roads needed to ease congestion but there are insufficient public funds to finance so private funds would be needed, but requires legislative change to enable   |
| Highway 520 Bridge (Seattle)                               | Highway 520 Bric | pot     | g      | State review panel proposed PPP to replace the 520 bridge with 4-6 lane alternative (\$1.7-3b est.)  |
| Elgin-O'Hare Expressway - extension                        | Illinois         | pot     | g      | Extension of the Elgin-O'Hare Expressway   |
| Illinois Turnpike  | Illinois         | Pot     | b      | Credit Sussie appointed to conduct revenue study   |
| Indianapolis bypass  | Indiana          | pot     | g      | 120km ring road around south and east of Indianapolis  |
| I-69   | Indiana - Texas  | Pot     | g      | part of a Federal corridor to create a new link north-south through the US. From Canada to Mexico.<br>Road identified as potential. Several bills have been introduced to Congress and the Senate to privatise the road<br>USBS and Merrill Lynch retained by state to review various assets for potential sale. Assets under review are New Jersey Turnpike, the Garden State Parkway and the Atlantic City Expressway over the last several months, but the assets covered by the current monetization financial advisory role also include transit facilities, rights of way, air rights or other developmental rights, naming rights, and infrastructure such as airports, bridges, water facilities, ports, parks and recreational facilities |
| New Jersey Turnpike  | New Jersey       | Pot     | b      | PPPs be considered for the Tappan Zee Bridge restoration project   |
| Tappan Zee Bridge  | New York         | pot     | b      | In planning and environmental stage 2006-12  |
| Cape Fear Skyway   | North Carolina   | Pot     | g      | In planning and environmental stage.   |
| Garden Parkway   | North Carolina   | Pot     | g      | In planning and environmental stage. Was supposed to be finalised in Dec-05  |
| Monroe Connector   | North Carolina   | Pot     | g      | In planning and environmental stage 2006-12  |
| The Triangle Parkway                                       | North Carolina   | Pot     | g      | Proposed by new governor   |
| Ohio Turnpike  | Ohio             | Pot     | b      | MIG undertaking studies into 1 Greenfield and 2 widening projects  |
| Oregon road projects                                       | Oregon           | Yes     | g      | Governor announced plans in Dec 06 to solicit the interest of private firms, including MIG, to lease or buy the highway  |
| Pennsylvania Turnpike                                      | Pennsylvania     | Pot     | b      | to study potential private-public investment in the Mon-Valley Expressway and the Southern Beltway in the Pittsburgh area. The 100 mile roads would be an extension of the Pennsylvania Turnpike<br>State gov applied to Fed to allow tolling. May remain state owned  |
| Southern Beltway   | Pennsylvania     | Pot     | b      | 83 miles of toll road under review for potential sale/lease. Process underway since Oct-05   |
| I95  | South Carolina   | Pot     | b      | Improvements to existing road. 4 short listed including Macquarie (Dec-05). Currently undergoing traffic and rev. study  |
| Harris County Toll Roads                                   | Texas            | Pot     | b      | Cintra submitted unsolicited proposal for a new 3x3 toll road. 2 consortiums shortlisted Cintra and Macquarie in Jan-06  |
| IH 635 (LBJ)   | Texas            | Pot     | b      |  |
| San Antonio (US 281)                                       | Texas            | Pot     | g      |  |
| SH 161   | Texas            | Yes     | g      | 11.5 mile ~\$1bn. Unsolicited proposal submitted in Aug-05. 4 of 10 bidders (including MIG) have been asked to provide detailed proposals.   |
| SR121  | Texas            | Yes     | g      | Cintra SSelected as preferred bidder in February 2007  |
| Trans Texas Corridor (I-35)                                | Texas            | Pot     | g      | Transport corridor crossing state north to south. First leg under construction by Cintra now. Open mid-07. Cintra has 50yr concession to toll once complete.   |
| I-49   | US - Canada      | pot     | g      | The I-49 International Coalition recently suggested PPPs at its annual meeting to encourage Missouri, Arkansas and Louisiana to cooperate and complete the unfinished sections of I-49, a U.S. interstate which is already complete between Kansas City, Missouri and Winnipeg, Canada.  |
| 3 potential projects                                       | Utah             | Pot     | g      | Mar-06 Utah passed PPP legislation. Several projects under review  |
| I95  | Virginia         | Yes     | b      | Potential hot lanes. In negotiations with TCL  |
| Route 460  | Virginia         | yes     | g      | 55 miles - bid solicited. Tolls will not cover cost so state will most likely fill gap. Cintra, Macquarie and Itinere/Sacry bidding.\$750m w/ tolls likely to pay 25-50% of 4 lane dual carriage way   |
| Tacoma Narrows   | Washington       | No      | b      | Proposed that tolls be reapplied to road in 2007   |
| West Virginia Turnpike                                     | West Virginia    | pot     | b      | Privatization of the West Virginia Turnpike was one of the possibilities discussed by a legislative subcommittee brainstorming potential ways to raise revenue for road work in West Virginia. The West Virginia Turnpike is an 88-mile, four lane highway providing a direct route south from Charleston, West Virginia. Designated I-77  |

Source: Federal Highway Administration, Macquarie Research, April 2007

Ultimately the infrastructure needs to be built and maintained and, with a growing gap between the infrastructure demands and the funding available to finance, construct, operate and maintain the infrastructure, something needs to give. The money has to come from somewhere and politicians, usually loath to increase taxes, are increasingly looking to the private sector.

**It is probably only a matter of time before politicians are attracted to infrastructure as a source of funding**

With the high prices that infrastructure assets are attracting, it is probably only a matter of time before politicians are attracted to the lure of infrastructure as a source of funding the infrastructure funding shortfall or as a means of raising capital to retire debt. There are also substantial economic benefits that flow from enhanced infrastructure that, in the medium term, cannot be ignored.

For both public and private investors, a steady pipeline of opportunities in the US market should start to emerge over the coming five years.

**Fig 8 All shook up – Recent transactions**

| Transaction                            | Type                      | Sponsor/Seller            | Buyer          | Value   | Date |
|--|---------------------------|---------------------------|----------------|---------|------|
| Chicago Skyway                         | Brownfield                | City of Chicago           | MIG/Cintra     | \$1.8bn | 2005 |
| Dulles Greenway                        | Brownfield                | Virginia DOT              | MIG            | \$534m  | 2005 |
| Indiana Toll Road                      | Brownfield                | Indiana Finance Authority | MIG/Cintra     | \$4.0bn | 2006 |
| Pocahontas Parkway                     | Brownfield                | Virginia DOT              | Transurban     | \$611m  | 2006 |
| Chicago Downtown Public Parking System | Brownfield                | City of Chicago           | Morgan Stanley | \$563m  | 2006 |
| SH130                                  | Greenfield                | Texas DOT                 | Cintra/Zachry  | \$1.3bn | 2006 |
| SH121                                  | Greenfield/<br>Brownfield | Texas DOT                 | Cintra         | \$2.8bn | 2007 |

Source: Macquarie Research, April 2007

### Airport Privatisation Pilot Programme

***The next big thing in the US could potentially be airports***

While most of the transactions so far have been toll roads, the next big thing in the US could potentially be airports. In 1997, Congress established the Airport Privatisation Pilot Program to determine if private capital could accelerate airport development and provide benefits such as greater efficiency and enhanced customer service.

While the programme was limited to five participants, to date only Stewart International Airport, located in Newburgh, NY, has been granted an exemption. This resulted in the National Express Group being awarded a 99-year lease on the airport in 2000. However, in January this year the Port Authority of New York and New Jersey instigated a reverse privatisation by voting to buy back the lease from National Express.

Since 2000, several airports that had applied for the programme have subsequently suspended or withdrawn their applications. However, in September last year, the City of Chicago submitted a preliminary application for Chicago Midway International Airport.

This is significant for two reasons. First, the City of Chicago has shown itself to be a supporter of privatisation and has entered into two ground-breaking deals over the past few years – namely the Chicago Skyway and the Chicago Downtown Public Parking System. Secondly, and perhaps most importantly, of all the airports that have so far been considered for privatisation, none have been hub airports of the size or quality of Midway. Consequently, Midway will be observed closely and will be considered a true litmus test of the airport privatisation programme in the US. A successful outcome for Midway – both from the perspective of the City of Chicago and the airport customers – could see opportunities in the US airport sector finally open.

### The banana skin on the dance floor – overcoming nationalistic fever

***Anti-foreign sentiment is not limited to America***

The anti-foreign company clause in the proposed New Jersey bill is short-sighted and political, but not in any way limited to America – one just has to look as far as the Italian Government's interference in the aborted Abertis/Autostrade merger last year, or Australia's limitation of foreign airport ownership for other examples.

Xenophobia also reared its head over Dubai Ports World's purchase of London-based P&O last year, which would have given it control of six US ports. Firms from other countries have also experienced significant resistance as a result of being foreigners. Macquarie Infrastructure Group (Australia) recently said that being a foreign firm was one of the major impediments it had to overcome when bidding with Cintra for the Indiana Toll Road.

This resistance was one among a number of reasons that Macquarie established a fund in the US. Likewise, Transurban is potentially following a similar path with DRIVE, its private US road fund. Cintra believes that, with appropriate partners, it can manage this concern.

# Global infrastructure – a growth story

## Drivers of growth

***“We need an investment of about US\$150bn in the next seven to eight years to realise our ambition to provide our country with an infrastructure which is equal to the economic and social challenges that we face” Manmohan Singh, Indian PM***

### One of the biggest challenges facing the world

***An estimated 2% of annual GDP is spent on infrastructure investment & maintenance...***

***...and the historic pace of growth is likely to continue***

Infrastructure as a sector has grown rapidly. An estimated 2% of GDP, or around US\$800bn, is spent on infrastructure investment and maintenance annually. As an indicator of the sector's growth, the total market capitalisation of the Macquarie Global Infrastructure Index (MGII), a proxy for listed global infrastructure, has grown from US\$465bn since 2000 to US\$1,758bn in March 2007.

The historic pace of growth is likely to continue, fuelled by demographic and macroeconomic changes. A rising global population, strong economic growth and a greater focus on competitiveness are creating demand for new infrastructure close to 1% of global GDP. What is perhaps more important is that the maintenance of existing assets is estimated to be equal to a further 1.2% of global GDP<sup>10</sup>.

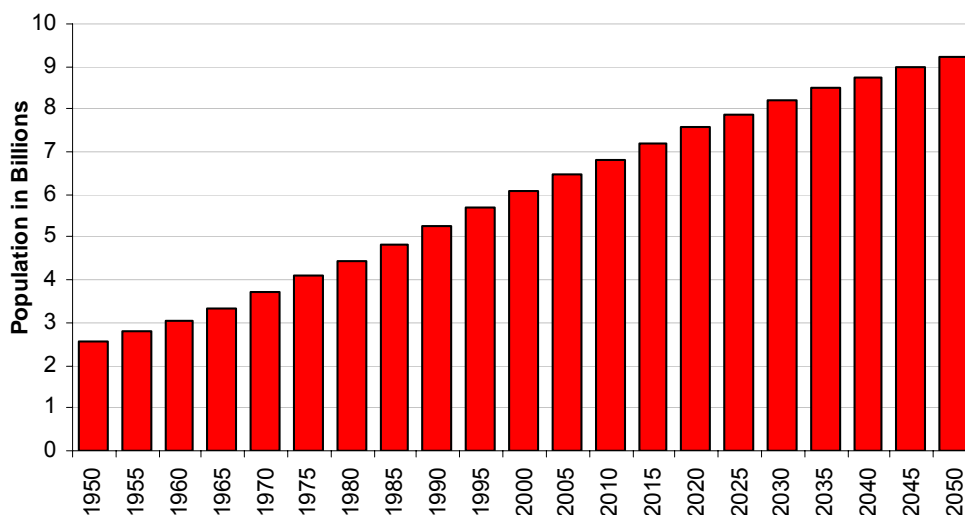
### Demographic change

Rising populations and demographic change put pressure on existing infrastructure and create demand for increased investment.

The world population is expected to grow at an average rate of 1.1% annually to reach 7.2bn by 2015<sup>11</sup>. This is illustrated in Figure 9.

***Rising population is putting pressure on existing infrastructure***

**Fig 9 Future global population growth**



Source: US Census Bureau, August 2006

According to World Bank estimates, the urban population in East Asia and the Pacific region is projected to increase by 500m over the next 20 years. This will place tremendous pressure on existing urban infrastructure, especially basic services such as electricity generation, telecoms, water and sanitation. The World Bank estimates that infrastructure investment of close to US\$180bn a year will be required for this region alone.

<sup>10</sup> World Bank

<sup>11</sup> US Census Bureau

**Positive macroeconomic trends fuel demand**

### Positive macroeconomic trends

**“Growth in GDP is the main driver for investments in infrastructure.”** Jack Hennessy, Baring Private Equity Asia

Sustainable economic growth over the long term requires investment in new infrastructure and maintenance of existing infrastructure assets.

Strong economic growth, measured by increasing GDP and increasing wealth among consumers, is likely to spur infrastructure investment, particularly in developing countries. Higher incomes bring increased demand for a better quality of life, enhanced environmental and government services, and the extension of municipal services to the suburbs.

#### A condition of growth

The World Bank has recently focused on infrastructure development by emphasising the importance of infrastructure in contributing to growth.

Infrastructure opens opportunities for new businesses to develop, facilitates trade and expansion of existing businesses, and improves people’s economic welfare. It contributes directly by improving access to vital resources such as water and electricity, and indirectly, by enabling the development of other key resources such as schools, hospitals and markets.

In Morocco, the construction of an all-weather road in rural communities increased attendance at one all-girls primary school from 28% to 68%. In another example, the completion of networked water and sanitation services in Ahmadabad in India increased the daily profits from vegetable farming by about US\$1 per day, per person, and resulted a 75% fall in disease. Access to clean water can drastically reduce child mortality, while infrastructure such as a modern fuel source improves environmental conditions, leading to better health and livelihood.

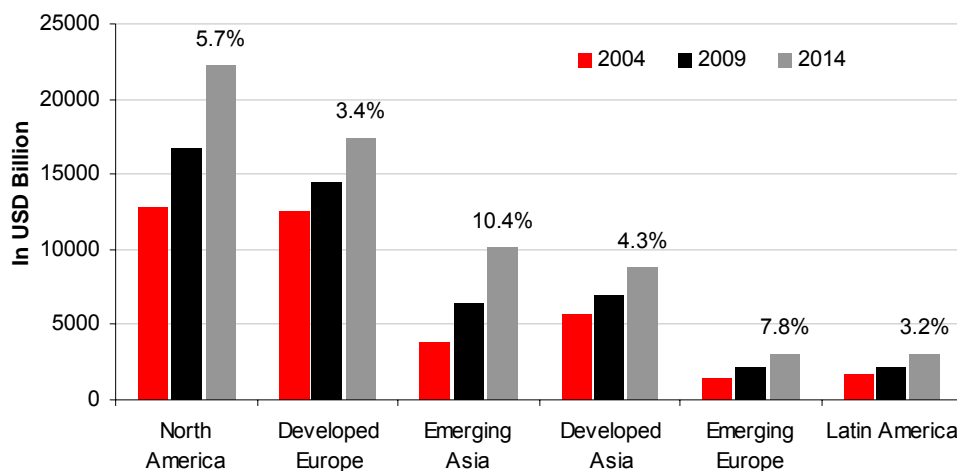
**Global infrastructure needs up to 2030 are estimated at US\$30tr**

**Quantity and quality of infrastructure play an important role in attracting investment**

The quantity and quality of infrastructure play an important role in attracting businesses and private investment and fostering trade. Studies by the World Bank suggest that had Africa witnessed infrastructure growth rates comparable to those in East Asia in the 1980s to 1990s, its annual growth rate could have been approximately 1.3% higher. Similarly, in Latin America, the lack of investment in infrastructure during the 1990s reduced long-term growth by 1–3%.

Figure 10 illustrates the GDP growth rates of various geographies over 2004–14.

**Fig 10 Nominal GDP growth (2004-2014)**



Source: Consensus Forecasts Global Outlook: 2004 – 2014, August 2006

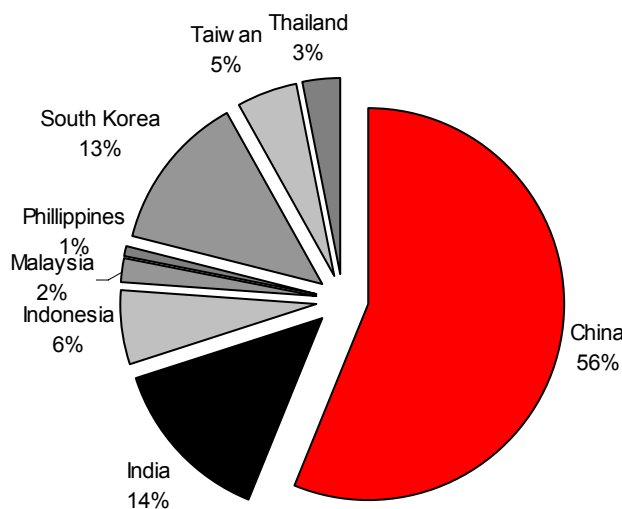
Emerging Asian and emerging European markets are expected to grow at compound annual growth rates (CAGR) of 10.4% and 7.8%, respectively, for 2004–14. GDP growth will drive demand for infrastructure investment, and sustainable growth can only be achieved through continued investment.

### China – growth and investment

Figure 11 illustrates the growth in GDP attributed to various countries in emerging Asia. As shown, more than 80% of this growth will come from China, India and South Korea. China is expected to grow the fastest, making up 56% of the growth.

**Infrastructure spending in developing countries must double to meet actual infrastructure financing needs**

**Fig 11 Percentage of GDP growth in emerging Asia by country**



Source: Consensus Forecasts Global Outlook: 2004 – 2014, August 2006

A study by the World Bank and the ADB indicates that, to support this growth, China will need to invest US\$132bn annually in infrastructure from 2006 to 2010 for new infrastructure assets and maintenance of existing ones (see Figure 12).

**Its high rate of investment in infrastructure almost certainly contributed to China's GDP growth rate**

China's attempt to boost its infrastructure is believed to be spurring a large part of its growth. According to a study by the ADB and the World Bank, China has invested large amounts in infrastructure during the last decade. During 1996-2005, China spent about US\$1.07tr on infrastructure development, which amounted to 7.78% of its GDP on average. Although the share of infrastructure investment as a percentage of GDP has decreased from 9.51% in 1996–2001 to 6.74% in 2001–05, it has grown in absolute terms from US\$486.35bn to US\$580.71bn for these periods. Overall, in 1996–2005, the total rate of investment in China was almost four times that of other East Asian countries, which totalled US\$56.2bn. This relatively high rate of investment in infrastructure was almost certainly a contributor to China's GDP growth rate, which increased at a CAGR of 11.4% during 1996-2005.

**Growth to be sustained – China's infrastructure investment will grow to 6.9% of GDP by 2010**

This growth is likely to be sustained, with China expected to account for 80% of infrastructure expenditure within East Asia in 2006-2010. It is expected that China will increase its investment by US\$132bn for 2006-2010 (Figure 12), which amounts to 6.9% of its GDP. In contrast, the other East Asian countries will invest only US\$33bn (Figure 13), ie, 4.5% of their GDP.

As illustrated in Figures 12 and 13, China is expected to increase its annual infrastructure spending by around 15% to sustain its GDP growth. Other countries in East Asia are expected to increase their infrastructure spending by around only 7%, which may dampen the GDP growth in these countries, highlighting the linkage between continued economic growth and infrastructure investment.

**Fig 12 Investment and maintenance in China**

| China        | Investments   |               |               | Maintenance   |               |               |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------|
|              | 1996-2000     | 2001-2005     | 2006-2010     | 1996-2000     | 2001-2005     | 2006-2010     |
| Electricity  | 34,035        | 44,132        | 51,668        | 11,159        | 15,573        | 20,739        |
| Telecom      | 13,377        | 10,174        | 11,735        | 5,770         | 6,322         | 8,232         |
| Roads        | 13,764        | 22,105        | 19,345        | 3,555         | 5,765         | 7,424         |
| Rails        | 803           | 980           | 963           | 1,063         | 1,161         | 1,258         |
| Water        | 3,333         | 2,013         | 2,097         | 3,474         | 3,776         | 4,090         |
| Sanitation   | 4,831         | 1,771         | 1,830         | 2,104         | 2,370         | 2,644         |
| <b>Total</b> | <b>70,143</b> | <b>81,175</b> | <b>87,637</b> | <b>27,126</b> | <b>34,966</b> | <b>44,387</b> |

Source: ADB-JBIC-World Bank East Asia Pacific Infrastructure Flagship Study, August 2006

**Fig 13 Investment and maintenance in the rest of East Asia (without China)**

| All without China | Investments   |               |               | Maintenance  |               |               |
|-------------------|---------------|---------------|---------------|--------------|---------------|---------------|
|                   | 1996-2000     | 2001-2005     | 2006-2010     | 1996-2000    | 2001-2005     | 2006-2010     |
| Electricity       | 7,798         | 9,765         | 11,778        | 2,896        | 3,850         | 5,005         |
| Telecom           | 2,081         | 3,299         | 2,065         | 1,070        | 1,835         | 2,139         |
| Roads             | 2,269         | 4,427         | 3,830         | 2,754        | 3,150         | 3,503         |
| Rails             | 402           | 290           | 207           | 305          | 323           | 314           |
| Water             | 1,483         | 454           | 474           | 1,012        | 1,073         | 1,138         |
| Sanitation        | 2,193         | 1,086         | 1,057         | 1,172        | 1,331         | 1,486         |
| <b>Total</b>      | <b>16,227</b> | <b>19,321</b> | <b>19,411</b> | <b>9,208</b> | <b>11,562</b> | <b>13,612</b> |

Source: ADB-JBIC-World Bank East Asia Pacific Infrastructure Flagship Study, August 2006

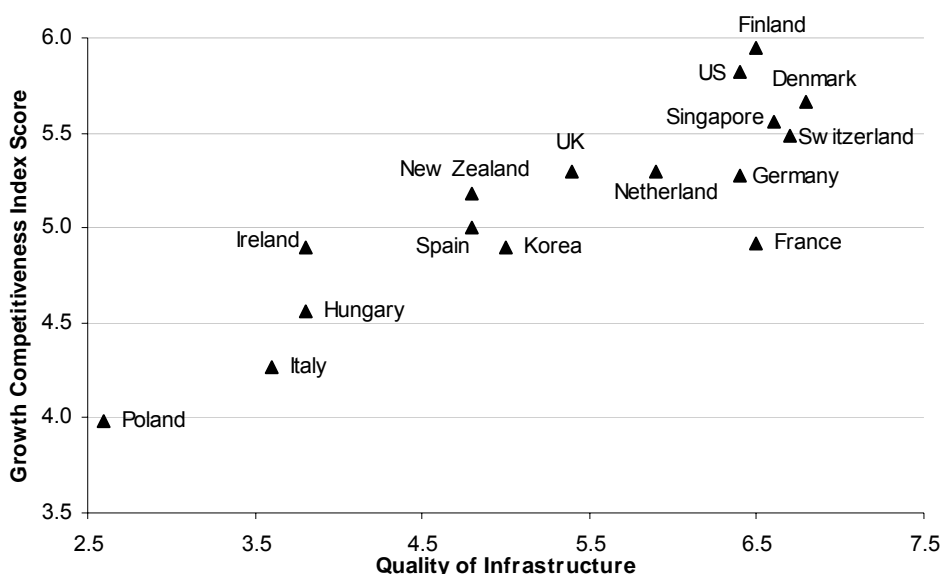
**As competitiveness increases, so does spending on infrastructure**

### Increased competitiveness a spur for spending

Quality of infrastructure is an important factor impacting a country's competitiveness. New foreign investment has to be supported with the appropriate quality of infrastructure to ensure investments in businesses and trade profit. As governments seek to increase their competitiveness, spending on infrastructure is also growing.

Figure 14 supports the idea that the competitiveness of a country is closely tied to the quality of its infrastructure. It plots quality of infrastructure (as measured by industrialists' perception of overall infrastructure quality, encompassing transport, energy, information and communications technology, and housing infrastructure) against the competitiveness ranking assigned by the World Economic Forum.

**Fig 14 Infrastructure quality and growth competitiveness**



Source: WEF Global Competitiveness Report 2004-05, August 2006

**Higher investment in infrastructure is required for an economy to remain competitive & attract FDI**

As illustrated in Figure 14, there is a linear relationship between quality of infrastructure in a country and its competitiveness. Finland, which scores highly on the growth competitiveness index,<sup>12</sup> gets a high score on infrastructure quality. Poland, on the other hand, with a low quality of infrastructure, ranks among the lowest in terms of growth competitiveness. This implies that higher investment in infrastructure is required for an economy to remain competitive and attract often much-needed foreign direct investments.

<sup>12</sup> WEF Global Competitiveness Report, 2004-05



## Quantifying investment needs

***“An estimated US\$180bn is needed annually to be invested in water infrastructure in developing countries such as China and India. This is almost double the amount that’s being spent at present.” World Water Council, Marseilles***

The demand for infrastructure investment is growing partly due to the demographic and macroeconomic trends highlighted above, but also because of the burden of maintaining existing and ageing infrastructure. Governments from developed and developing countries alike face similar challenges in providing and maintaining the infrastructure required for sustainable growth.

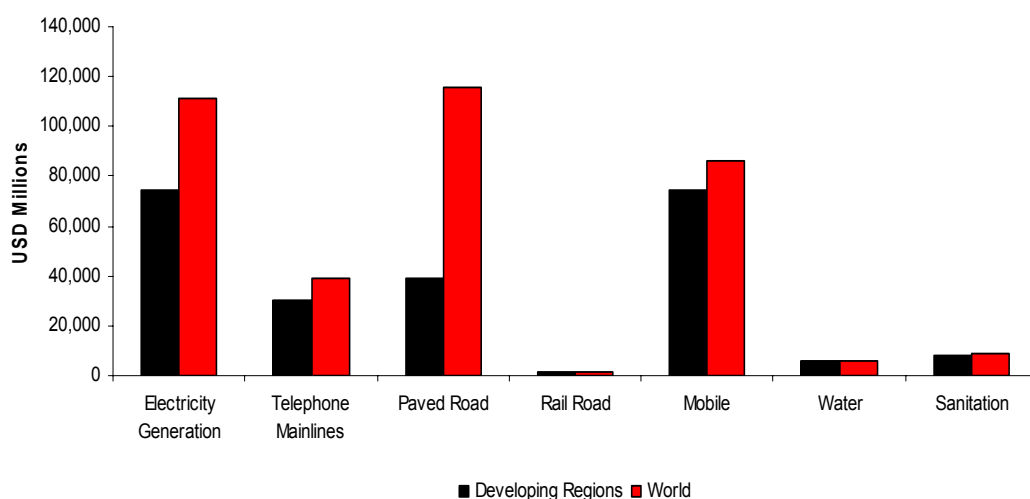
### Global

Globally, infrastructure investment needs until 2030 are estimated at US\$30tr for transport, energy, water, and communications infrastructure<sup>13</sup>.

Figure 15 indicates the investment needs of new projects in developing regions as compared to those of the whole world.

**Global infrastructure needs for transport, energy, water & communications to 2030 are estimated at US\$30tr**

**Fig 15 Expected annual investment needs 2005–10 (US\$m)**



Source: World Bank, August 2006

Figure 16 illustrates that global investment needs for key infrastructure are estimated at around US\$370bn annually for 2005–10. This amounts to nearly 1% of worldwide GDP.

**Fig 16 Expected annual investment needs 2005–10 (US\$m)<sup>14</sup>**

|               |                            | Electricity Generation | Telephone Mainlines | Paved Road Length | Rail Road Length | Mobile        | Water        | Sanitation   | Total          |
|---------------|----------------------------|------------------------|---------------------|-------------------|------------------|---------------|--------------|--------------|----------------|
| <b>REGION</b> | East Asia & Pacific        | 25,005                 | 17,041              | 12,133            | 164              | 41,155        | 1,799        | 2,608        | <b>99,906</b>  |
|               | South Asia                 | 11,124                 | 3,233               | 6,575             | 126              | 3,392         | 1,912        | 1,707        | <b>28,069</b>  |
|               | Europe & Central Asia      | 12,643                 | 5,157               | 9,800             | 743              | 9,740         | 235          | 750          | <b>39,069</b>  |
|               | Middle East & North Africa | 7,307                  | 1,278               | 3,308             | 51               | 1,850         | 399          | 691          | <b>14,884</b>  |
|               | Sub-Saharan Africa         | 3,273                  | 539                 | 4,094             | 140              | 3,275         | 689          | 1,256        | <b>13,268</b>  |
|               | Latin America & Caribbean  | 15,034                 | 3,276               | 2,791             | 0                | 15,049        | 645          | 1,147        | <b>37,944</b>  |
| <b>INCOME</b> | High Income                | 37,051                 | 8,706               | 77,056            | 1                | 11,595        | 565          | 982          | <b>135,956</b> |
|               | Low Income                 | 17,990                 | 4,835               | 13,598            | 491              | 6,393         | 2,974        | 3,706        | <b>49,988</b>  |
|               | Middle Income              | 56,396                 | 25,690              | 25,104            | 733              | 68,068        | 2,707        | 4,454        | <b>183,151</b> |
|               | <b>WORLD</b>               | <b>111,436</b>         | <b>39,231</b>       | <b>115,758</b>    | <b>1,225</b>     | <b>86,056</b> | <b>6,246</b> | <b>9,143</b> | <b>369,095</b> |

Source: World Bank, August 2006

<sup>13</sup> Foresight: Trends and Drives in Intelligent Infrastructure Systems

<sup>14</sup> Developing economies are made up of middle and low income countries

**Electricity, mobile phones and roads will absorb 80% of planned investments**

In terms of sector allocation, the World Bank estimates suggest that electricity, mobile phones and roads will absorb 80% of planned investments in developing countries worldwide. Electricity generation is likely to absorb about 30% of new and total investments. Figure 17 captures the future allocation of investment by sector.

**Annual infrastructure maintenance investment is estimated at US\$480bn globally, from 2005-2010**

**Fig 17 Sectoral allocation of investments, new and total (2005–10)**

|                        | Developing countries |         | World   |         |
|------------------------|----------------------|---------|---------|---------|
|                        | New                  | Total   | New     | Total   |
| Electricity Generation | 32%                  | 30%     | 30%     | 30%     |
| Roads                  | 17%                  | 19%     | 31%     | 31%     |
| Mobile                 | 32%                  | 27%     | 23%     | 20%     |
| Telephone Mainlines    | 13%                  | 14%     | 11%     | 11%     |
| Water and Sanitation   | 6%                   | 8%      | 4%      | 6%      |
| Rail                   | 1%                   | 2%      | 0%      | 2%      |
| Total (%)              | 100%                 | 100%    | 100%    | 100%    |
| Total (US\$m)          | 233,139              | 464,793 | 369,095 | 848,719 |

Source: World Bank, August 2006

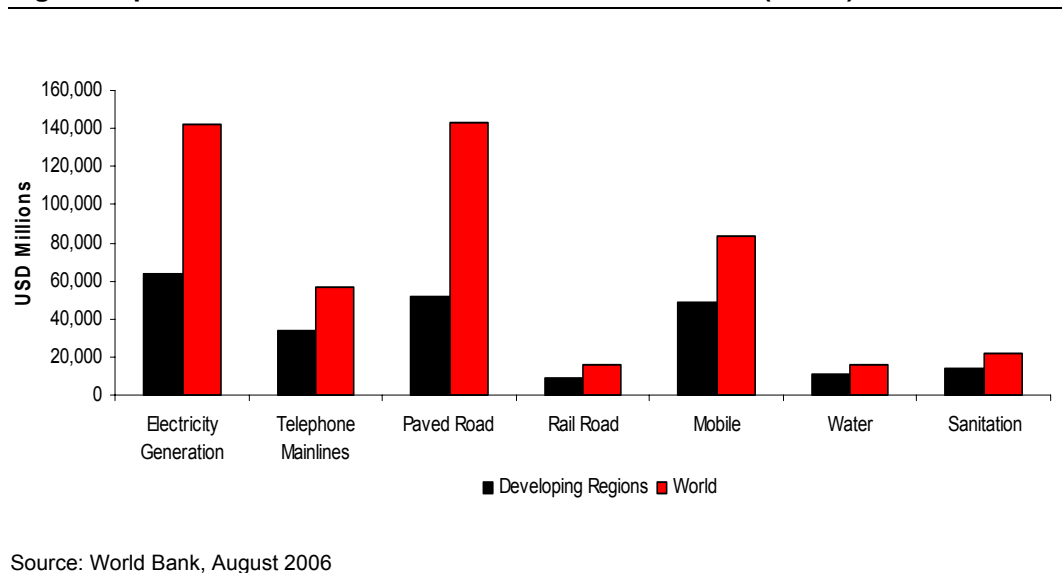
According to the International Energy Agency (IEA), in 2001–30, an estimated US\$16tr will be required globally for new energy production, transmission and distribution infrastructure. More than 50% of this would be for the developing economies.

**Maintenance costs – global**

According to the World Bank, from 2005-2010 the annual maintenance investment need is estimated to be US\$ 479.6bn or 1.2% of GDP.

Figure 18 illustrates the maintenance needs of developing countries, as compared to those of the whole world.

**Fig 18 Expected annual asset maintenance needs 2005–10 (US\$m)**



As shown in Figure 19, the main focus will be on the maintenance of paved roads and electricity generation, with more than US\$280bn required for the maintenance of this infrastructure.

**Fig 19 Expected annual asset maintenance needs 2005–10 (US\$m)**

|               |                            | Electricity<br>Generation | Telephone<br>Mainlines | Paved Road<br>Length | Rail Road<br>Length | Mobile        | Water         | Sanitation    | Total          |
|---------------|----------------------------|---------------------------|------------------------|----------------------|---------------------|---------------|---------------|---------------|----------------|
| <b>REGION</b> | East Asia & Pacific        | 18,373                    | 16,838                 | 8,475                | 1,426               | 26,070        | 3,602         | 4,202         | <b>78,986</b>  |
|               | South Asia                 | 6,986                     | 3,404                  | 15,753               | 1,372               | 1,815         | 3,286         | 2,417         | <b>35,033</b>  |
|               | Europe & Central Asia      | 20,333                    | 6,677                  | 16,454               | 4,035               | 7,289         | 1,436         | 2,616         | <b>58,849</b>  |
|               | Middle East & North Africa | 4,625                     | 1,569                  | 3,616                | 450                 | 1,344         | 629           | 1,030         | <b>13,264</b>  |
|               | Sub-Saharan Africa         | 2,941                     | 653                    | 3,429                | 873                 | 2,181         | 949           | 1,619         | <b>12,644</b>  |
|               | Latin America & Caribbean  | 10,593                    | 4,175                  | 4,128                | 733                 | 10,015        | 1,245         | 1,989         | <b>32,878</b>  |
| <b>INCOME</b> | High Income                | 78,403                    | 23,181                 | 91,742               | 6,858               | 34,934        | 4,719         | 8,133         | <b>247,970</b> |
|               | Low Income                 | 13,293                    | 5,321                  | 22,858               | 2,918               | 3,730         | 5,036         | 5,462         | <b>58,619</b>  |
|               | Middle Income              | 50,558                    | 27,995                 | 28,998               | 5,970               | 44,994        | 6,111         | 8,410         | <b>173,035</b> |
| <b>WORLD</b>  |                            | <b>142,254</b>            | <b>56,496</b>          | <b>143,598</b>       | <b>15,746</b>       | <b>83,658</b> | <b>15,866</b> | <b>22,005</b> | <b>479,624</b> |

Source: World Bank, August 2006

### Developing countries

#### *Higher burden for developing countries*

The burden of infrastructure provision is higher for developing countries because of a greater need for new investments, a much smaller resource base and greater difficulty in sourcing capital.

According to a study by the World Bank<sup>15</sup>, 2.4bn people globally do not have access to sanitation, 2.5bn are without access to modern energy supplies, 1.2bn lack access to safe drinking water and 1bn are not able to use roads to reach markets, jobs and health facilities.

#### *In East Asia, infrastructure needs are estimated at US\$165bn annually over the next five years, or 6.2% of GDP*

The Asian Development Bank (ADB)<sup>16</sup> estimates that in East Asia alone, the expected infrastructure service needs will be US\$165bn annually over the next five years. This is approximately 6.2% of the region's annual GDP. This investment will be essentially focused on electricity, telecommunications, water and sanitation, and major transport networks. These estimates take into account both new investments and maintenance of existing assets. To meet these needs, it is estimated that 65% of the expenditure would have to be new investment.

According to the World Bank, in developing countries, the overall level of investment in water-related infrastructure is estimated to be almost US\$65bn annually, of which US\$15bn is on hydro, US\$25bn on water and sanitation and US\$25bn on irrigation and drainage. About 90% of this investment comes from domestic sources, primarily from the public sector.

### Maintenance

According to a study by the ADB, 35% of the expected infrastructure service needs in East Asia will be for maintenance of electricity, telecommunications, water and sanitation, and major transport networks. Figure 19 provides estimates released by the World Bank outlining the future infrastructure maintenance needs of some developing countries.

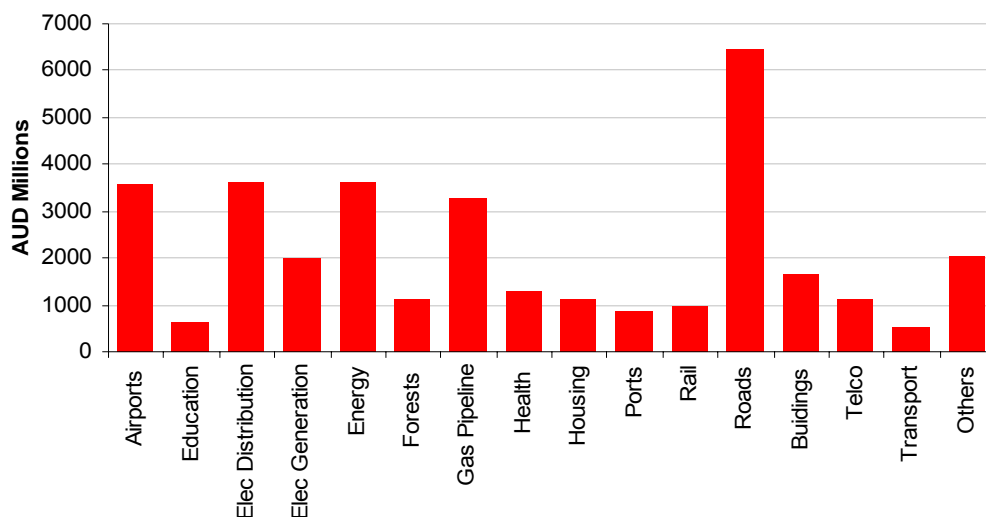
<sup>15</sup> Making Infrastructure Work for the Poor, 2002

<sup>16</sup><http://web.worldbank.org/WBSITE/EXTERNAL/COUNTRIES/EASTASIAPACIFICEXT/EXTEAPINFRASTRUC/T/0,,contentMDK:20700727~pagePK:64168445~piPK:64168309~theSitePK:855136,00.html> Asian Development Bank

## Developed countries

Significant investment in infrastructure projects in developed economies, for example Australia and the US, is still being undertaken. Figure 20 represents the number of projects forecast in various infrastructure sectors in Australia.

**Fig 20 Forecasted infrastructure projects in Australia**



Source: AUSCID and AMPCI, August 2006

## Maintenance

Developed countries also face growing demand for their existing infrastructure. In the US, the Federal Aviation Administrator (FAA) projects annual passenger growth of 4.3% until 2015, representing a 52% increase over 2005. The number of aircraft handled by air traffic control is expected to increase from 45.1m in 2004 to 58.4m in 2015. US\$ 9-15bn is needed annually to enable airports to meet this demand.

The US national power grid requires US\$10bn annually over the next five years to ensure the reliability of its service. Lack of adequate and appropriate infrastructure was said to be one of the causes of the large scale power failure seen in the US in August 2003.

At present, 31.2% of urban bridges in the US are structurally deficient or functionally obsolete. The Federal Highway Administration (FHWA), US Department of Transportation, estimates that it will take US\$9.4bn annually over the next 20 years to eliminate all bridge deficiencies.

In the US, 52.7m children were enrolled in elementary and secondary education in 1998 and this number is estimated to rise to 54.3m by 2008<sup>17</sup>. It is also estimated that 50% of schools serving over 20m children have unsatisfactory environmental conditions such as poor ventilation, heating and lighting<sup>18</sup>. These are in need of urgent repair. A paper published by the Economic Policy Institute suggests that in 2007, the deficit in education and training will be US\$52bn<sup>19</sup>.

In the UK, a consortium of private companies came together to build and maintain public works such as roads and hospitals in response to a deficit in funds being allocated by the government to building and maintaining this sort of social infrastructure.

These infrastructural challenges will have to be met if economic growth and competitiveness are to be sustained in some of the world's largest and most competitive economies.

<sup>17</sup> <http://www.ed.gov/pubs/bbecho98>

<sup>18</sup> U.S. General Accounting Office. School Facilities: The Condition of America's Schools. 2000

<sup>19</sup> <http://www.epi.org/briefingpapers/pubinv.pdf>

## The infrastructure investment gap

**“The infrastructure gap [in India] was holding back economic growth by 1.5-2% every year” P. Chidambaram, Indian Finance Minister**

**While demand continues to rise, govt spending has declined**

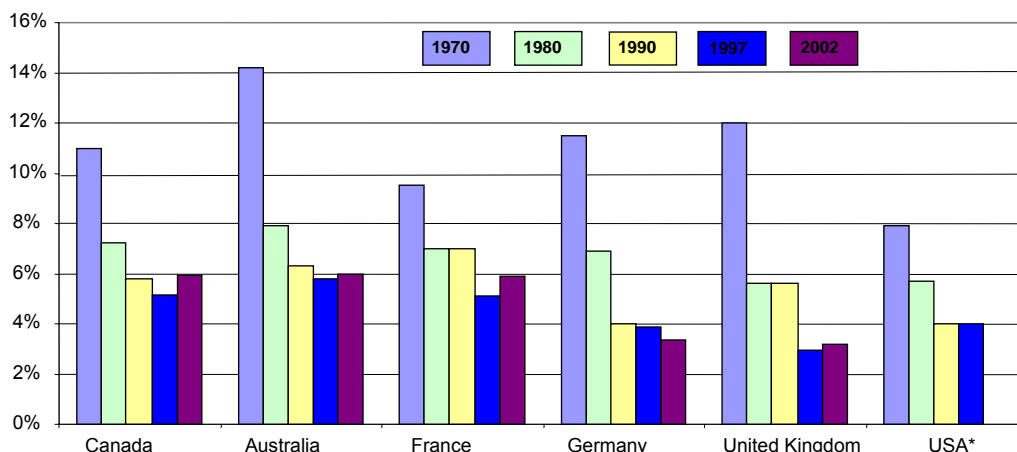
Governments, often faced with growing deficits and other demands on spending, are struggling to keep up with the growing demand for infrastructure investment. While demand continues to rise, government spending on infrastructure has declined, creating a widening investment gap.

From 1970 and throughout the 1980s and 1990s, public spending on infrastructure was broadly on a downward trend, partly as a result of high expectations from private sector involvement in infrastructure and partly from a shift in focus to social issues and poverty reduction. Figure 21 shows the decreasing government expenditure on infrastructure in some select Organization for Economic Cooperation and Development (OECD) countries in recent decades.

**Govt spending in OECD countries dropped to 2.2% of GDP in 1997-2003 from 2.6% in 1991-97**

Government spending on infrastructure in OECD countries dropped to 2.2% of GDP in 1997-2003 from 2.6% in 1991-97. Government capital formation, as a percentage of GDP, fell from 7.5% in 1984 to 3.9% in 2002.

**Fig 21 Percentage of government spending on infrastructure (OECD)**

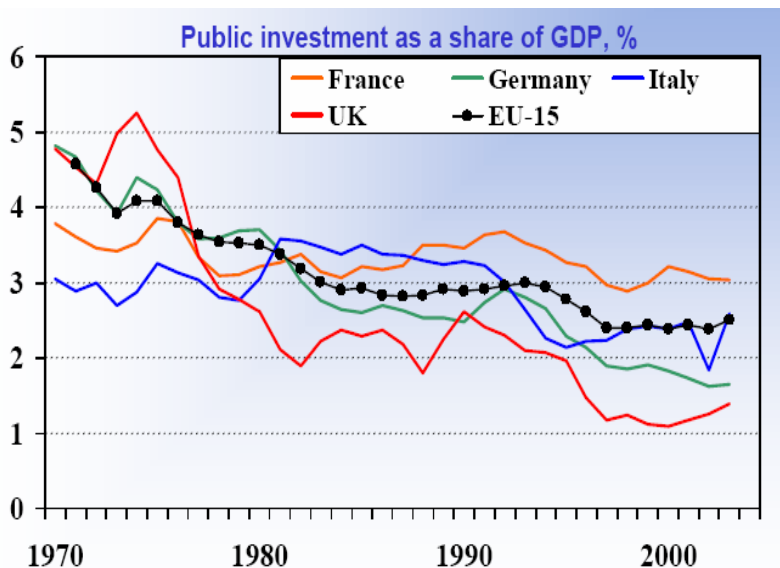


Note\*: 2002 data not available for the US  
 Source: National Accounts, OECD, August 2006

**PFI's have been on a downward trend globally**

In the European Union (EU) alone, public investment showed a substantial downtrend from 1970, as illustrated in Figure 22.

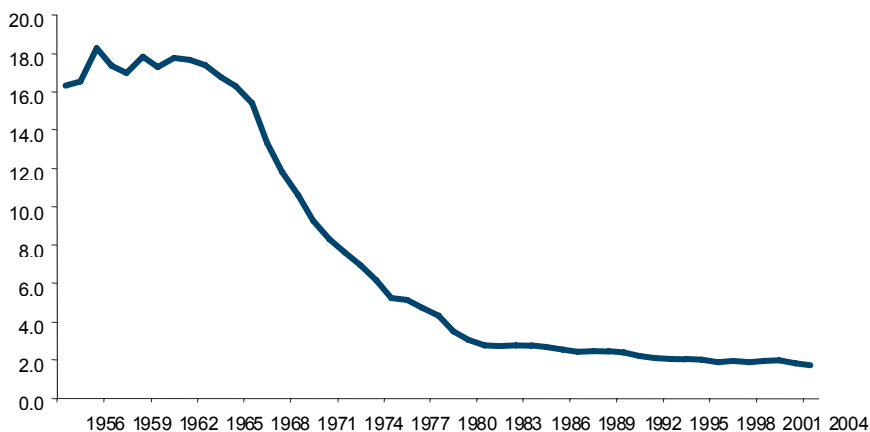
**Fig 22 Large EU countries**



Source: OECD (EIB Conference in Economics and Finance, Luxembourg, January, 2005)

Figure 23 shows a similar trend in the US, with a dramatic decline in public sector expenditure from 1962 onwards.

**Fig 23 Gross public sector infrastructure capex\* in the US (% of GDP)**



\*Note: capex data includes depreciation spending

Source: Macquarie Research, August 2006

Overall, the increased need for infrastructure investment and the decline in government spending has created an infrastructure investment gap.

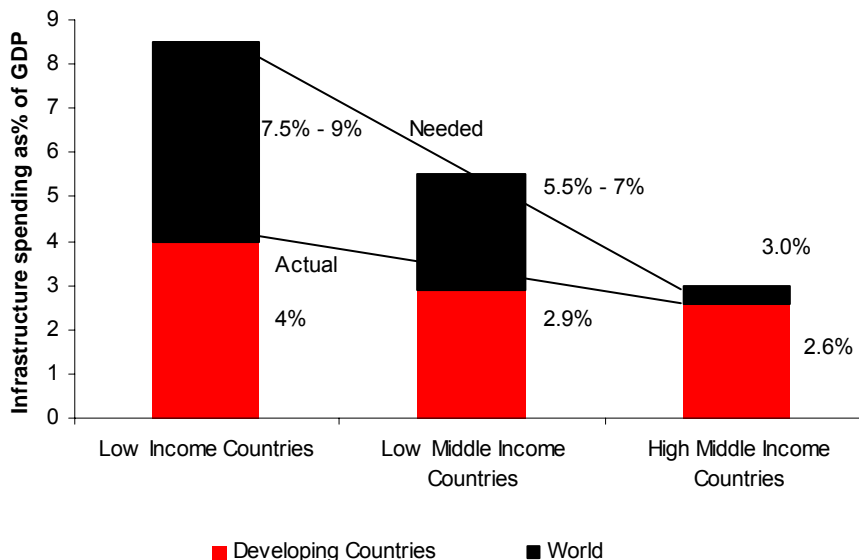
In the UK, continuous monitoring of the fiscal situation has encouraged the government to raise capital for investment in infrastructure. There has been a steady increase in public sector net investment from less than 0.75% of GDP in 1997–98 to 2.25% in 2005–06<sup>20</sup>. This has been utilised to provide better infrastructure across public services.

<sup>20</sup> [http://www.hm-treasury.gov.uk/spending\\_review/spend\\_plancontrol.cfm](http://www.hm-treasury.gov.uk/spending_review/spend_plancontrol.cfm)

**Wide gap between required investment in infrastructure and the actual amount invested**

In 2003, the OECD published the following data on actual expenditure, as compared to the needed expenditure for infrastructure as a percentage of GDP. Figure 24 indicates the wide gap between the required investment in infrastructure and the actual amount invested.

**Fig 24 Actual vs. needed expenditure for infrastructure**



Source: World Bank, August 2006

**The investment deficit in Canada is expected to widen further by 2027 to CAD115bn**

The investment gap is particularly wide for low income countries, where the annual public spending accounted for only about 50% of the expenditure needed. However, the investment gap is still apparent in mature markets for infrastructure such as Canada.

According to World Bank estimates, developing countries must spend an estimated 7% of GDP annually, in order to service infrastructure requirements for both new investment and operations and maintenance of existing infrastructure. Since developing countries today spend an average of 3-4% of GDP on infrastructure annually, they face a substantial investment gap.

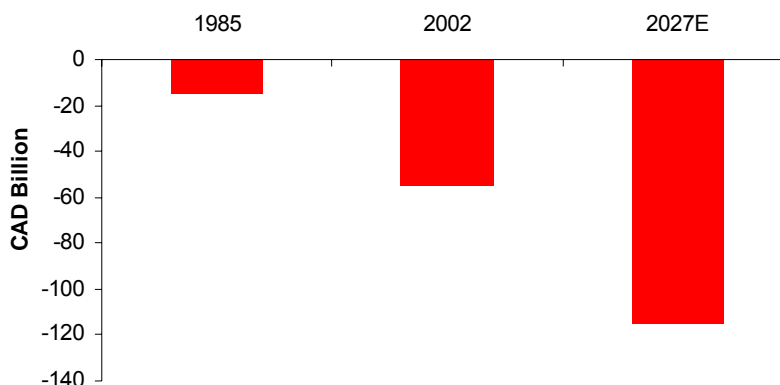
Many developed countries face the same issue. There has been a consistent increase in Canada’s infrastructure investment deficit, as illustrated in Figure 25. This is expected to broaden further by 2027<sup>21</sup>. The investment deficit of approximately CAD15bn in 1985 is expected to grow at a CAGR of 5% to CAD115bn by 2027.

<sup>21</sup> Canada West Foundation (Federation of Canadian Municipalities for years 1984, 1988, and 1992; FCM and McGill University Department of Engineering for 1996; and the Canadian Society for Civil Engineering for 2002)



The growing deficit in Canada is spread across various sectors. According to the Canadian Council for Public-Private Partnerships, the infrastructure investment needed for transportation in cities across Canada will amount to almost CAD23bn over the next few years. For urban roads and bridges, it is much higher at CAD66bn for the next 10 years. The main west Canadian cities of Vancouver, Edmonton, Calgary, Saskatoon, Regina, Edmonton and Winnipeg reported an infrastructure deficit of CAD564m in 2003. The Council added that if the current level of infrastructure under-investment persists, the deficit would grow to CAD1tr in 60 years.

**Fig 25 Increasing infrastructure deficit in Canada**



Source: The Canadian Council for Public Private Partnerships, August 2006

***Transit infrastructure, roads, schools, water and wastewater in Ontario, Canada, need substantial investment over the next few years***

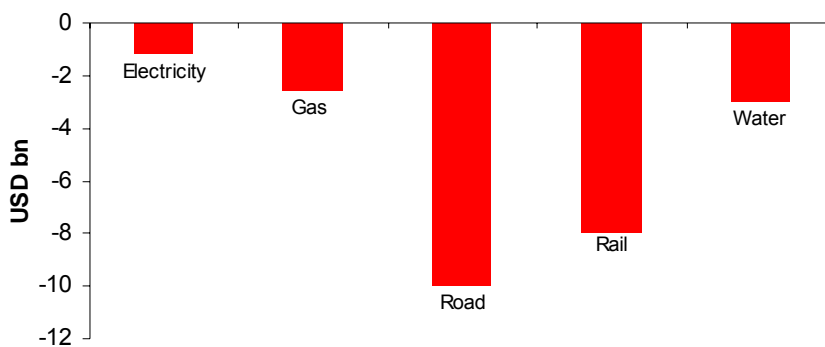
The following outlines the widening gap in some key sectors in Canada.

- **Transit infrastructure** – Almost CAD21bn was required for transit system infrastructure in 2004–08. However, there was a shortfall of CAD9bn as a result of the absence of new and external sources of funding. It is estimated that there will be a shortfall of CAD661m for transit system replacement and rehabilitation needs alone.
- **Ontario roads** – A study of 35 key Ontario municipalities found that more than CAD700m was needed for road reconstruction, while actual spending was only CAD255m. Drivers in Southern Ontario spend an average of almost CAD2,000 over the life of their vehicles repairing damage to their cars caused by poor road conditions.
- **Ontario schools** – The Equality Task Force Report (2002) estimated that there was about CAD5.6bn in deferred maintenance costs in schools across Ontario. The Ontario Public School Boards' Association estimates that the recent level of deferred maintenance costs stands at about CAD8bn.
- **Ontario water and wastewater** – The investment required to restore Ontario's current water and wastewater systems to a state of good repair and to maintain them in that condition is anywhere between CAD30–40bn over the next 15 years.

***In Australia, spending on infrastructure by the government has declined from 14% of GDP in 1970 to 3.6% in 2004***

In Australia, another active infrastructure market, the amount of spending on infrastructure by the government as a proportion of total domestic production has declined from 14% in 1970 to 3.6% in 2004. Making a sector-wise comparison, the gap is much wider for roads and rail as compared to water, gas and other sectors. In total, under-investment in Australia was at USD24.8bn in 2004. Figure 26 illustrates this under-investment.

**Fig 26 Estimates of under-investment in Australian infrastructure by sector**



Source: Modeling the Economic effects of overcoming under-investment in Australia Infrastructure, AusCID/Econtech, 2 August 2004

## Opening the doors to privatisation

**“PPP in infrastructure development needs to be actively promoted. Both the Centre and the States have taken a number of initiatives in the last two years of the 10th Plan to promote infrastructure development.” P. Chidambaram, Indian Finance Minister**

**Private capital now flowing into sectors traditionally the purview of govt**

The widening investment gap has opened the door to private involvement in infrastructure provision. Governments are increasingly allowing private capital to flow into sectors which were traditionally under the complete purview of the government.

Historically, governments in developing regions have themselves funded about 70% of infrastructure investment needs, with 22% funded by the private sector and 8% by official development assistance. The need for infrastructure is so high in most developing economies that government funding alone is incapable of fulfilling the total demand.

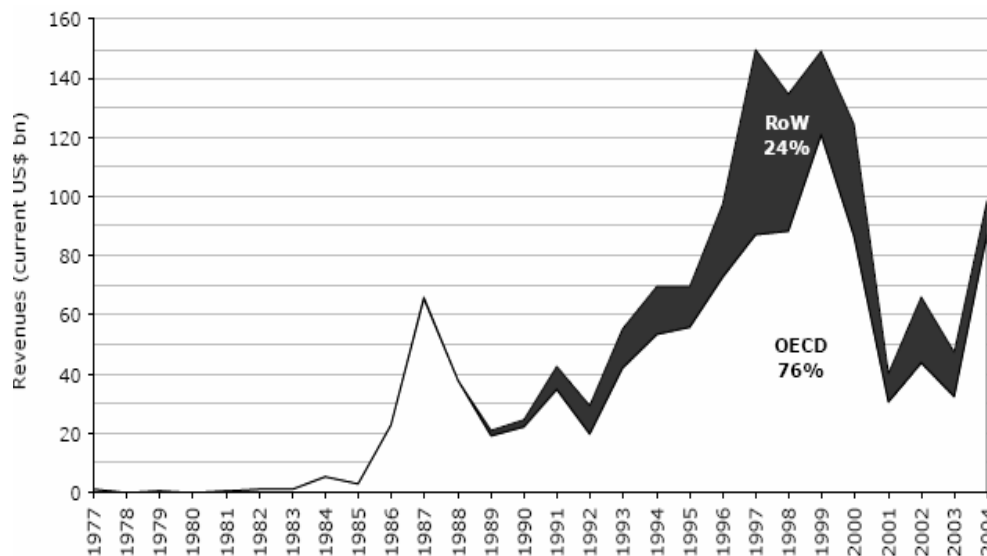
The private sector plays a much more important role than development assistance in bridging the gap in infrastructure investment. Of the total investment in infrastructure for developing economies, the private sector accounted for an estimated 25% while official development assistance accounted for less than 5%<sup>22</sup>.

**Private investors contributed US\$580bn from 1990 to 1999**

According to the World Bank, private investors contributed US\$580bn in more than 1,900 infrastructure projects in developing countries from 1990 to 1999<sup>23</sup>. This figure was estimated to be 3.5 times the total amount it lent to developing countries over the same period.

Figure 27 gives an interesting overview of the privatisation scenario from 1990 onwards in the OECD countries as compared to the ‘Rest of the World’ (RoW).

**Fig 27 Estimates of under-investment in Australian infrastructure by sector**



Source: Elaborations on Securities Data Corporation, August 2006

Figure 27 indicates that the years from 1977-1985 experienced little or no revenues from privatisation, all of which was concentrated in the OECD countries. The RoW started deriving some benefit from privatisation from 1989 onwards, albeit minor.

In the early to mid-1990s, privatisation in OECD countries ranged between US\$20–55bn annually. It started on an upward trend in 1995 and peaked in 1999 at almost US\$120bn. Revenues started declining thereafter. This could be attributed to the Asian financial crisis of 1997 and the Russian debt crisis of 1998. Similar trends were also observed in the RoW. However, from 2001, there was a modest pick-up. The important point to note is that privatisation has been rising since 2003.

<sup>22</sup> <http://www.oecd.org/dataoecd/23/13/36567616.pdf> OECD

<sup>23</sup> <http://www.highbeam.com/library/docFree.asp?DOCID=1G1:75607816>

**Increased opportunities for private investors**

**Private investment has taken three routes – full private provision, public-private partnership, and private finance initiatives**

The trend towards privatisation of infrastructure has increased the opportunities for private investors. Private players are participating in designing, building, advising on financing and maintaining infrastructure assets alongside governments.

Private investment in infrastructure has occurred via the following routes:

- Full Private Provision (FPP): In this case, the government transfers the complete ownership of the asset to private players. The government assumes no responsibility of risk.
- Public-private Partnership (PPP) Schemes: In the case of PPPs, the investment is funded and operated through a partnership between the government and one or more private sector players.
- Private Finance Initiative (PFI) Schemes: PFI schemes introduce the benefits of private sector management and finance into public sector projects. It differs from privatisation as the responsibility of providing essential services to the public is not transferred to the private sector.

Figure 28 provides an outline of these options.

**Fig 28 Schematic outline of FPP, PPP and PFI schemes**

| Type of scheme | Example of scheme  | Advantages to private sector   | Disadvantages to private sector  | Advantages to public sector   | Disadvantages to public sector   |
|----------------|--|--|--|---|--|
| FPP Scheme     | Channel Tunnel   | Full control of project; limited regulation                                  | Full risk exposure; possible need to transfer project at end of agreed concession period   | Transfer of all risk; retain some rights to asset at end of concession period                                   | Residual risk of failure; lack of control over prices etc, unless regulatory structure             |
| PPP Scheme     | Channel Tunnel Rail Link; London Underground Modernisation | Agreed framework for payment received  | Little or no ownership rights  | Retention of ownership and control; all rights to the asset revert at end of agreed payback period              | Cost of payments; retention of risk elements   |
| PFI Scheme     | DBFO Road schemes; Urban rapid transit (tram) systems      | Greater control over project management; some risk retained by public sector | Value of project depends on correct forecasting of costs and revenue streams; need to return asset to public sector at agreed end of franchise | Transfer of (some) risk; lower overall cost of project; typically receive asset at end of agreed payback period | Retention of some risk; need to fix payment for services to be delivered over long life of project |

Source: World Bank, August 2006

### Increased privatisation by FPP

Under an FPP model, the private sector provides infrastructure and is subject to government regulation. For example, in Australia, all universities were once owned and operated by the government. However, during the 1980s, the government allowed the private sector to build and operate universities such as the Bond University. The university is fully funded through the fees it receives from its Australian undergraduate and international students.

In the health sector, the Australian government owns and operates hospitals in all cities and major towns. However, it has permitted the operation of private hospitals which compete with government hospitals. The education sector is one area where the FPP model is much more common.

However, a FPP model is rarely used as even when there is public sector involvement on an infrastructure project, there is still ample scope for private sector aid.

## Increased privatisation by PPP

***“I have to be very positive about the future of PPPs. I don’t think there’s a panacea, I don’t think there’s a pot of gold, but I think there is a tremendous amount to be gained by government going through this process.” George Spadaro, Mayor, Edison, New York***

PPP is a model which has its foundation in a long-term partnering relationship between the public and private sectors in order to deliver services. Under this model, the public sector essentially benefits from the efficient service models of private sector providers.

As an example of a successful PPP project, the concessions programme in Chile in 1993–2002 covered 44 contracted projects of a total value of US\$5.7bn, representing almost 6.25% of the GDP in 2004<sup>24</sup>.

In the UK, more than 500 public service projects worth €39.5bn have been procured on a PPP basis<sup>25</sup>.

However, the PPP model is yet to be fully adopted globally. The PPP market in Australia is still small, at a size of US\$6.8bn (May 2005)<sup>26</sup>

In Singapore, the Public Utilities Board awarded a desalination plant to SingSpring on a Build-Own-Operate (BOO) PPP basis<sup>27</sup>. Under this, SingSpring has to supply 30m gallons of water per day, for a 20-year period, from 2005 to 2025. Yet another first of its kind PPP contract was given by Singapore Customs to CrimsonLogic Pte Ltd<sup>28</sup>. This is the first information technology-related PPP project by Singapore Customs to create a one-stop integrated logistics information port. The contract is for the development of software as well as the maintenance and operation of the system, for a 10-year period, from 2007 to 2017.

One of the best examples of a PPP in India is the recent contract which was awarded for the construction of the first metro link in Mumbai on a build-own-operate-transfer (BOOT) basis<sup>29</sup>. This suggests that the PPP model is meeting a variety of infrastructure needs.

It is expected that governments will now move towards more PPP financings. In the past, a dominant role in this context was taken up by economic infrastructure, as in the case of toll roads. However, the trend has now moved towards social infrastructure.

## Increased privatisation by PFI

***“PFI is now being used in schools. An investment programme worth US\$3.8bn is underway to rebuild and refurbish more than 500 schools in the UK” The Economist***

The key difference between PFI and conventional ways of providing public services is that under PFI, the public does not own the asset. The authority makes an annual payment to the private company that provides the building and associated services. It operates almost like a mortgage. A typical PFI project is owned by a company set up specially to run the scheme.

The PFI is an important part of the government's strategy for delivering high-quality public services.

***The Australian PPP market was estimated to be worth about US\$6.8bn as of May 2005***

<sup>24</sup> [http://www.planejamento.gov.br/arquivos\\_down/seminario\\_fmi/Apresentacoes/2604/6Ellis\\_Juan.ppt#350,1,Slide 1](http://www.planejamento.gov.br/arquivos_down/seminario_fmi/Apresentacoes/2604/6Ellis_Juan.ppt#350,1,Slide 1)

<sup>25</sup> [http://www.demarest.com.br/anexos/Public-Private\\_Partnership\\_Law.DOC](http://www.demarest.com.br/anexos/Public-Private_Partnership_Law.DOC)

<sup>26</sup> INSTO 3rd Annual Infrastructure Finance & Investment Conference, May 16, 2005

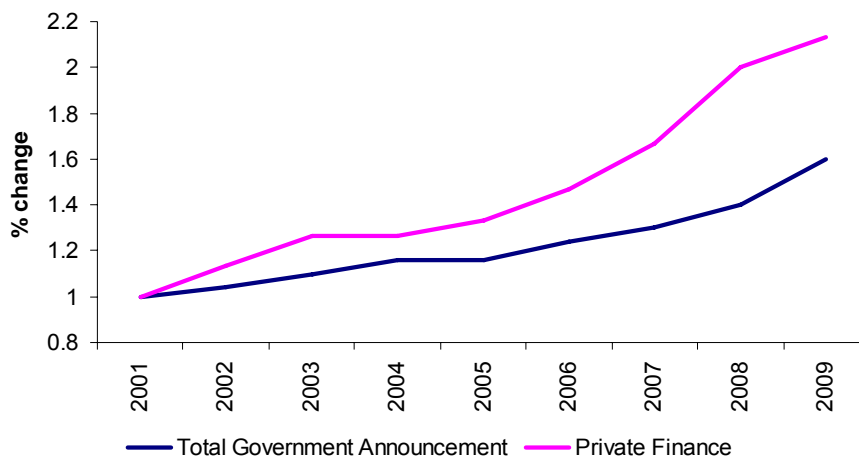
<sup>27</sup> <http://www.mof.gov.sg/policies/ppp.html>

<sup>28</sup> <http://www.mof.gov.sg/policies/ppp.html>

<sup>29</sup> <http://www.expressindia.com/fullstory.php?newsid=69712>

Figure 29 indicates the future potential of PFI in infrastructure in the key continental European markets of France, Italy, Spain and Portugal.

**Fig 29 PFI in infrastructure in France, Italy, Spain and Portugal<sup>30</sup>**



Note: Total Investments up to 2009 on an annualised basis; Private Finance share of investments at c. 30% of total

Source: PFI Magazine League Tables and Governmental Ministries of Infrastructure, August 2006

***PFI in infrastructure is expected to increase by 50% by 2009 in France, Italy, Spain, and Portugal***

As illustrated in Figure 29, PFI in infrastructure is expected to increase by approximately 50% by 2009 in the four key European countries of France, Italy, Spain and Portugal. Government expenditure is expected to grow from about €25bn in 2001 to almost €40bn in 2009, at a CAGR of 6.05%. The corresponding rise for PFI was from about €7.5bn in 2001 to €16bn in 2009, at a CAGR of 9.93%.

<sup>30</sup> Chart represents approximate values

## Distinct characteristics appeal to investors

***“Booming demand for infrastructure assets saw almost US\$100bn raised globally to fund deals in the sector during the first half of 2006, a year-on-year increase of about 71%... Demand is being fed by the number of pension funds looking to infrastructure assets for stable, long-term returns that are higher than government bonds.” Financial Times, 19 July 2006***

***Increased demand for infrastructure as an investment***

The growing infrastructure investment gap and the trend towards privatisation of infrastructure assets have opened up opportunities for private investment. At the same time, shifts in the investment environment have created increased demand for infrastructure as an investment.

The global growth in the insurance industry and private and public pension provision has created demand for investments that deliver steady cash flow and predictable yields over the long term. Lower risk-adjusted returns from traditional investment channels, along with growing investor wealth, is driving investors to pursue alternate investment options.

***Funds available for pension schemes are expected to rise rapidly***

As more countries are moving toward compulsory pension schemes, the funds available for this are expected to rise rapidly. Figure 30 lists a few major countries with compulsory pension schemes.

**Fig 30 Countries with mandatory pension funds and year of implementation**

| Country     | Mandatory since |
|-------------|-----------------|
| Australia   | 1992            |
| Denmark     | 1964/1985       |
| Finland     | 1956/1985       |
| Hong Kong   | 2000            |
| Hungary     | 1998            |
| Iceland     | 1986            |
| Korea       | 2005            |
| Mexico      | 1997            |
| Norway      | 2006            |
| Poland      | 1999            |
| Slovakia    | 2005            |
| Sweden      | 2000            |
| Switzerland | 1982            |
| Thailand    | 1998            |

Source: OECD: Pension Market in Focus – II, Asian Journal of Public Administration & International Labour Organization, August 2006

Pension funds currently represent a huge capital base. In 2005, the total institutional pension assets in 11 major markets grew by 17% to reach US\$16.4tr.



Figure 31 illustrates the total assets with institutional pension funds for 11 major countries. The size of the pension fund in any country is related to the extent of labour market coverage. Most countries with a mandatory pension scheme have a large proportion of pension funds in relation to the size of their economy. For example, Iceland has a pension fund size of 112% of its GDP<sup>31</sup>.

**Fig 31 Estimated global pension fund assets (defined benefit & defined contribution) and growth rates**

| Country     | US\$bn | Growth rates in local currency |                   |                      |                    |                       |
|-------------|--------|--------------------------------|-------------------|----------------------|--------------------|-----------------------|
|             |        | 1-year<br>(05)                 | 5-year<br>(00-05) | 5-year<br>(00-05) pa | 10-year<br>(95-05) | 10-year<br>(95-05) pa |
| US          | 8,123  | 7%                             | 11%               | 2%                   | 72%                | 6%                    |
| Japan       | 3,235  | 22%                            | 36%               | 6%                   | 83%                | 6%                    |
| UK          | 1,621  | 20%                            | 33%               | 6%                   | 123%               | 8%                    |
| Canada      | 1,022  | 14%                            | 42%               | 7%                   | 152%               | 10%                   |
| Netherlands | 764    | 20%                            | 85%               | 13%                  | 206%               | 12%                   |
| Australia   | 592    | 17%                            | 95%               | 14%                  | 268%               | 14%                   |
| Switzerland | 464    | 20%                            | 70%               | 11%                  | 179%               | 11%                   |
| Germany     | 287    | 19%                            | 63%               | 10%                  | 96%                | 7%                    |
| France      | 133    | 19%                            | 68%               | 11%                  | 146%               | 9%                    |
| Ireland     | 90     | 21%                            | 92%               | 14%                  | 312%               | 15%                   |
| Hong Kong   | 49     | 5%                             | 57%               | 9%                   | 144%               | 9%                    |

Source: Watson Wyatt (<http://www.watsonwyatt.com/europe/news/pressreleases/press.asp?id=15636>), August 2006

***Pension fund managers are increasingly looking to alternative investment channels to diversify their risk***

With a higher asset base, pension fund managers are increasingly looking to diversify their risk by allocating a greater share of their portfolio to alternative investment channels that can provide medium to high returns with low to moderate risk.

Infrastructure, with the inherent characteristics of long duration assets and stable cash flows, is gaining importance amongst pension fund managers.

According to a research paper from the Parliament of Australia, in 2002, infrastructure investment by superannuation funds was estimated at US\$8bn, or about 2% of the total fund assets, with a projected investment of about US\$65bn or about 5%<sup>32</sup> of the total fund assets by 2012.

In Canada, the Ontario Teachers' Pension Plan, one of the largest pension funds in the country, managing US\$82.4bn worth of assets, made investments in many infrastructure projects, including Scotia Gas Networks (a company managing the two largest regional gas distribution networks in the UK); Intergen (a portfolio of ten global power plants); Northumbrian Water Plc (a UK-based water company); and a few contracted power generation assets.

<sup>31</sup> OECD: Pension Market in Focus - II

<sup>32</sup> ABN-AMRO, Private Financing and Defence Infrastructure

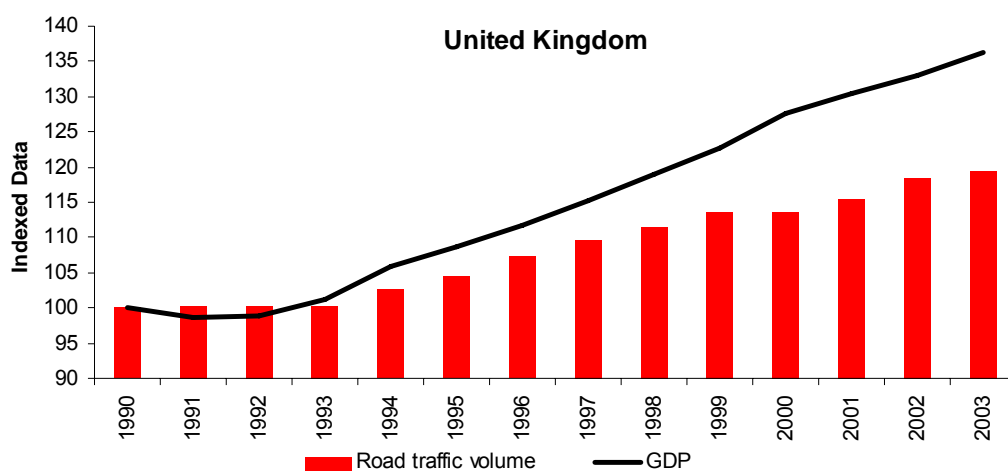
## Stable, inflation-linked cashflow

Infrastructure as an asset class is gaining ground among investors thanks to its distinct characteristics.

The very long-term nature of infrastructure assets makes them particularly attractive to pension and insurance funds as, by investing in this asset class, these schemes are able to more closely match the duration of their assets with the duration of their liabilities. In addition, cashflows are usually stable and relatively protected against inflation and market volatility.

Figure 32 shows the growth in road traffic in the UK in 1990–2003. It illustrates that with the growth in the GDP of a nation, the corresponding road traffic volume also rises.

**Fig 32 Historical road traffic growth in the UK**



Source: DEFRA: e-Digest of Environmental Statistics, August 2006

***In many cases, the underlying cashflow of an infrastructure asset is explicitly linked to inflation***

In many cases, the underlying cashflow of an infrastructure asset is explicitly linked to inflation. Regulated utilities have a regulatory pricing formula that specifically allows for an inflation-related adjustment – the ‘CPI – X’ formula. With Airports, the aeronautical charges (majority of an airport’s revenues) typically make allowance for an inflation adjustment. With airports, the aeronautical charges (majority of an airport’s revenues) make allowance for an inflation adjustment.

Toll roads generally have a pricing mechanism defined in a concession, which typically contains a reference to the level of inflation. For example, once the planned Western Sydney Orbital opens to traffic in 2006, motorists will have to bear quarterly rises in the toll fee. Instead of the annual or once-in-two-year increases, toll road operators will review prices every three months to keep pace with inflation.

## Infrastructure as an asset class

**Infrastructure can broadly be categorised into three components – economic infrastructure, social infrastructure, utilities and commercial infrastructure**

**Services used in production processes and final consumption in the economy**

**A system of networks and facilities supporting the people and the community**

**Offshoot of the infrastructure asset class**

Infrastructure assets can be defined as physical structures and networks that are used for performing long-term capital activities and which provide essential services to the public and community. This definition includes assets such as roads, railways, airports and ports as well as power, telephone, water and sewerage systems.

A broader definition of infrastructure includes housing, health and education services and other social institutions that facilitate economic and social interaction. These tangible assets, along with the organisations that run them, are viewed as essential drivers of any economy as basic infrastructure is a precondition for sustainable economic and industrial development.

Infrastructure can be categorised broadly into three components: economic infrastructure; social infrastructure; and utilities and commercial infrastructure.

### Economic infrastructure

Economic infrastructure includes assets that provide services used in production processes and final consumption in the economy. These are assets that are required for economic growth and involve a high initial cost outlay. They usually have a long operational life and show monopolistic characteristics, which generally means they have a high degree of price regulation. It is relatively easy to price or value gains for this component in economic or financial terms. Typical assets would be transport, telecommunications and utilities such as electricity, gas and water. In Australia, economic infrastructure represents 70% of the total infrastructure value.

### Social infrastructure

This component comprises a system of networks and facilities supporting the people and the community. These assets are usually operated within the private sector and are used to support and provide public services such as hospitals, education, housing, recreation and leisure. Social infrastructure also includes systems such as the legal system, culture and capital markets. Investment in social infrastructure generally involves long-term contracts between the public and private sector with high potential leverage. Gains here are less tangible and can be more difficult to price or value in economic or financial terms.

### Commercial infrastructure

Commercial infrastructure is a recent offshoot of the infrastructure asset class. This segment comprises assets for which the benefits of sharing infrastructure outweigh the competitive advantage of owning and operating one's own infrastructure. It is typically found in sectors in which governments have found that they have better pricing power by allowing greater competition through widely held licences. This component is characterised by a high degree of competition and includes assets such as satellites, cable networks, and mobile phone towers.

Figure 33 illustrates the various asset classes with the help of examples.

**Fig 33 Components of infrastructure asset classes**

| <b>Economic infrastructure (often government owned)</b>                               | <b>Social Infrastructure</b> | <b>Commercial Infrastructure (often private owned)</b> |
|---|------------------------------|--|
| Toll roads  | Hospitals                    | Satellites   |
| Gas – pipelines, distribution, storage, distribution facilities                       | Schools                      | Mobile phone towers                                    |
| Bridges   | Recreation and leisure       | Terrestrial transmission assets                        |
| Electricity – distribution, generation, transmission                                  | Prisons                      | Cable networks   |
| Tunnels   | Stadiums                     | Fibre networks   |
| Water – pipeline, water, sewage treatment, distribution and desalination plants       | Courts                       | Rail Networks  |
| Sea ports   | Subsidised housing           |  |
| Communications – towers, conduits, transmission, networks, satellites, cable networks |                              |  |
| Airports  |                              |  |
| Cable networks  |                              |  |
| Rail  |                              |  |
| Satellite systems   |                              |  |
| Ferries   |                              |  |

Source: Evalueserve Analysis, August 2006

# Fundamental features

Though the definition of infrastructure encompasses a broad range of assets, when combined, they exhibit a few common traits.

- Essential services with relatively inelastic demand
- High barriers to entry
- Longer-duration assets
- Capital intensive
- High degree of regulatory control

Each of these traits is discussed below:

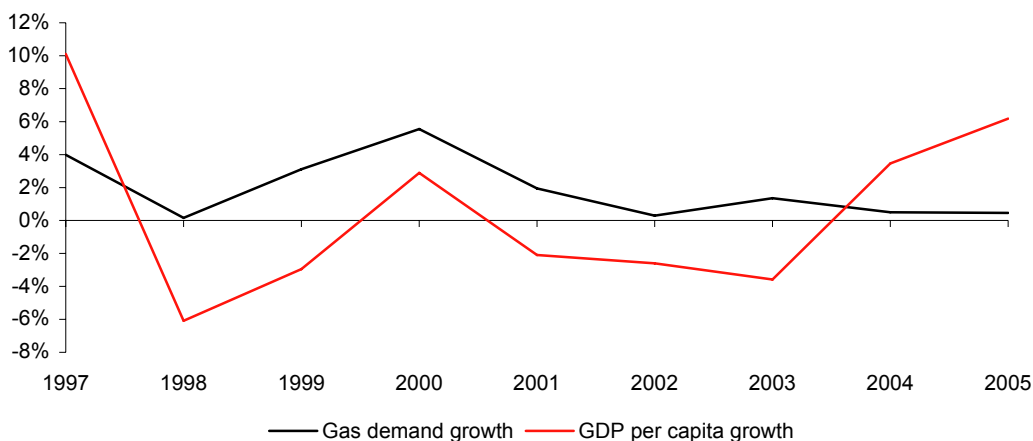
## Essential services with relatively inelastic demand

**Infrastructure assets provide basic services, which have relatively inelastic demand**

Infrastructure assets provide basic, irreplaceable, and essential services, which means that they benefit from relatively inelastic demand. Despite growth turnabouts, the demand for many infrastructure assets is extremely stable.

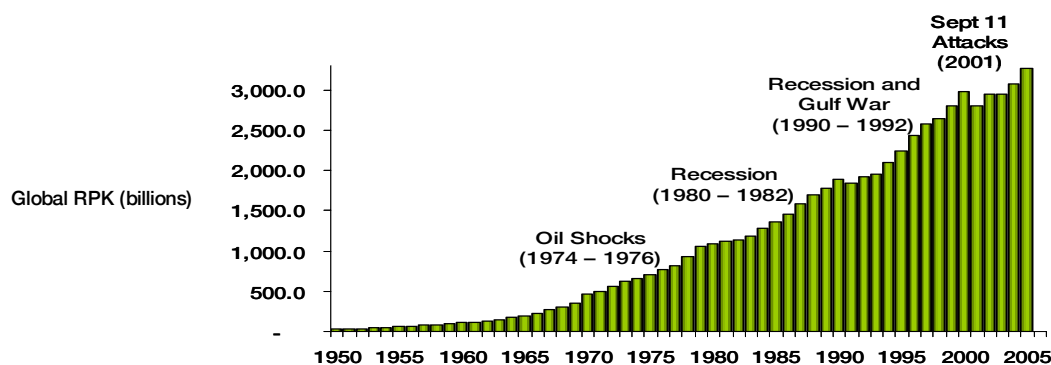
A good example of this is gas and electricity usage, which tends to grow steadily year on year, often despite economic downturn. As shown in Figure 34, gas demand grew steadily year on year at rates between 0% and 6% pa over the past ten years in Hong Kong despite the fact that the period experienced some economic downturns (as seen in the negative per capita GDP growth). Similarly, despite major economic and political events, travel volumes have continued to increase steadily over a long period. As seen in Figure 35, global air traffic has continually increased, even during economic and political downturns, and, like gas and electricity, revenues are largely dependent on travel volumes.

**Fig 34 Gas demand growth and GDP growth – Hong Kong 1996–2005**



Source: Macquarie Research, August 2006

**Fig 35 Global historical air traffic growth (1950–2005)**



Source: International Civil Aviation Organization, August 2006

**Infrastructure projects mostly require a high initial investment but subsequently require low capital expenditure once operational**

### High barriers to entry

Infrastructure projects mostly require a high initial investment. For example, the Beijing-Lhasa Express, which is the world's highest railway, cost US\$4.2bn. Infrastructure projects subsequently require low capital expenditure once they begin operations. High economies of scale, which accrue in the later stages of an asset's life, serve as a barrier to entry for new competitors, as most businesses find it difficult to wait for long periods to seek returns on investments. Infrastructure assets, therefore, exhibit the characteristics of a natural monopoly and generally face little or no competition.

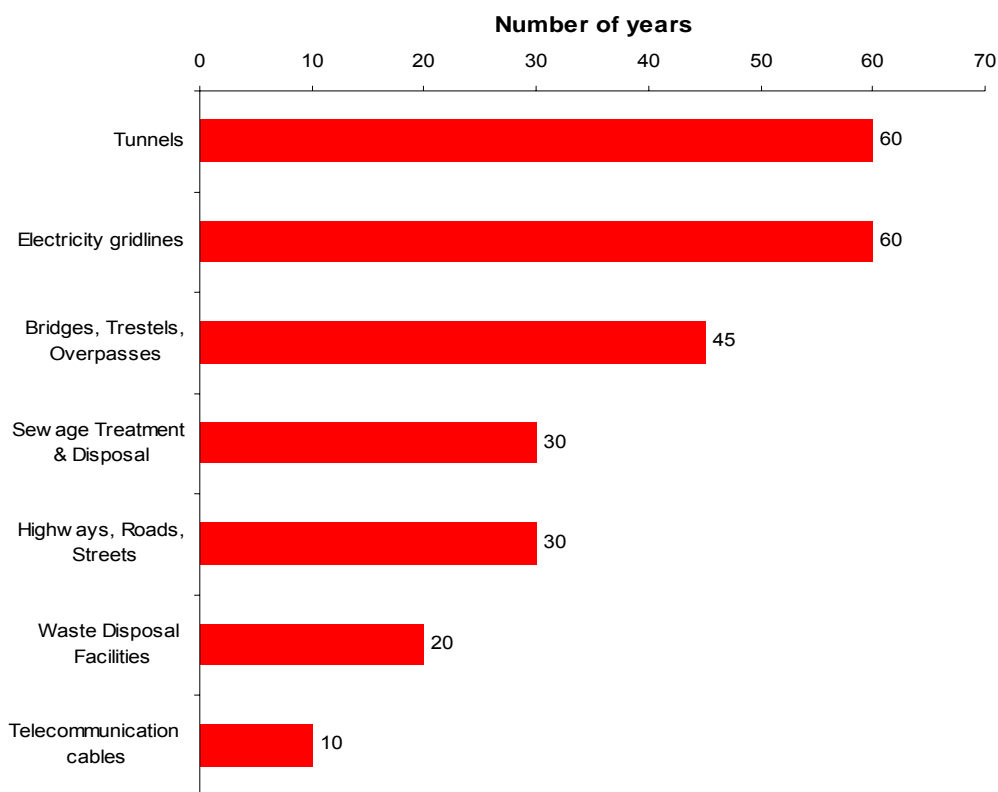
Another example where a high barrier to entry leads to a natural monopoly-like situation is the distribution of piped water to residential neighbourhoods. Underground pipes, which usually last fifty years or more, have strong economies of scale because it is more economical to serve all the households on a street from a single pipe, rather than from two or three competing parallel pipes. One pipe is cheaper, as the cost of digging and back-filling the trench for the pipe and the cost of the pipe itself does not increase proportionately with the pipe's capacity. Moreover, the alternatives to piped water such as private wells, tanker trucks, or bottled water, are usually more expensive and less convenient. As a result, a local piped water company often faces little effective competition and could price its services well above costs.

### Longer-duration assets

The life span of an infrastructure asset can extend to hundreds of years, depending upon the asset type, maintenance and technological progress. Usage is usually based on long-term agreements, which often last for more than 30 years. Figure 36 illustrates the lifespan of some assets before major maintenance is required.

**Infrastructure returns are generally stable as they are least affected by economic volatilities**

**Fig 36 Life of infrastructure assets before major maintenance is required**



Source: Macquarie Research, August 2006

**Highways, airports, ports, utility distribution systems, railways, water and sewer systems, and communications networks are generally highly capital-intensive**

**Infrastructure assets are highly regulated, creating natural and high barriers to entry**

**Risk/return profile can be broadly categorised on the basis of industry regulations and the stage of the asset lifecycle**

## Capital intensive

Infrastructure investment in projects such as highways, airports, ports, utility distribution systems, railways, water and sewer systems, and communications networks are generally highly capital-intensive with long investment gestation periods.

As an example of the amount of capital investment required, In the US, between 1981 and 2002<sup>33</sup>, US\$49bn<sup>34</sup> was spent on improvements to railroads and maintenance of track and equipment. Capital expenditure rose by 56% from US\$3.6bn in 1990 to US\$5.7bn in 2002. Estimates suggest that to maintain the current share of freight carried and anticipated increase in total freight carried, railroads require US\$175-195bn in investments over the next 20 years.

## High degree of regulatory control

Infrastructure assets are often regulated as they are engaged in providing essential services to the public and a country's economy. Regulations generally benefit infrastructure investments because they create high barriers to entry as well as in certain situations government payments or guarantees, leading to protected returns for an investor.

In India, energy industries have always been highly regulated to ensure fuel was available and affordable to all customers across the country. The government regulated fuel prices in the marketplace and returns for companies were regulated under the retention pricing mechanism. India-based Oil and Natural Gas Company (ONGC), which operates in a regulated environment, has recently signed a gas sales agreement with GAIL Ltd for 15 years. As a part of this agreement, the price of gas will be determined by the government's gas pricing order. As a highly regulated monopoly, ONGC has maintained its position as one of the most profitable companies in India for FY05–06. ONGC's net profit grew at a CAGR of 25% pa for the period 1997–2006.

High barriers to entry due to regulation and cost mean that for many infrastructure assets there is little or no competition.

Governments looking to reduce their involvement in infrastructure provision can offer incentives to the private sector by, for example, guaranteeing a minimum level of revenue at times when demand is lower than expected. In the Colombian El Cortijo-El Vino toll road project, the government decided to reimburse the concessionaire if traffic was less than 90% of the specified level. It also undertook a minimum-revenue guarantee when it awarded a build-operate-transfer (BOT) contract for a new runway at Bogota's El Dorado airport.

## Risk/return profiles

The risk/return profile of an investment in infrastructure can be broadly categorised on the basis of industry regulations and the stage of the asset lifecycle.

### Industry regulation

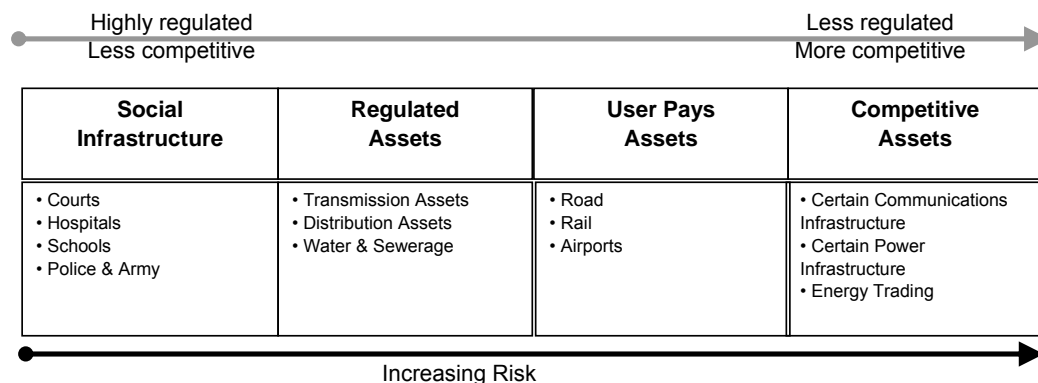
The risk-return profile of any investment option depends on the type of industry in which the investment is made and the extent of regulation of that industry. Any industry that is highly regulated displays monopolistic characteristics and ensures a regular stream of income with high pricing power. This means that risk increases with a decrease in regulation as competition increases alongside. Conversely, risk levels decrease with an increase in industry regulation.

<sup>33</sup> <http://www.fra.dot.gov/downloads/policy/freight5a.pdf>

<sup>34</sup> <http://www.asce.org/reportcard/2005/page.cfm?id=29>

For instance, in 1999, regulations in the energy sector of France were relaxed and some large firms were allowed to choose their energy supplier. The state-owned electricity group of France, Electricité de France (EdF) was exposed to higher market risk since the regulations in the industry were relaxed. EdF's supply business felt the adverse effects of competition and its market share fell to around 80% from the earlier 95%. With the sector being liberalised further, it is expected that the risks for EdF will further increase.

**Fig 37 Correlation between regulation and risk**



Source: Macquarie Research, August 2006

**Highly competitive infrastructure assets face high risk**

As illustrated in Figure 37, highly competitive infrastructure assets face high risk. For instance, in the US, competition in local telecommunications services was introduced in 1996 when the new Telecommunications Act was implemented. Long distance communication service was made competitive in 1984, after the divestiture of AT&T. This highly competitive industry exposed the players in the market to much higher risk. AT&T, which was the market leader at that time with 100% market share, has lost more than 50% of the market share since then.

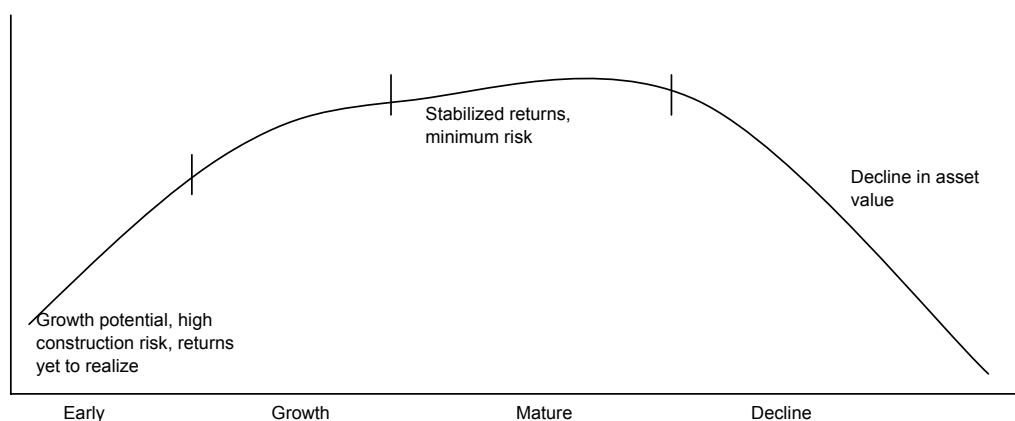
**Stage in the asset lifecycle**

The stage or phase of asset maturity at which the investment is made is yet another important factor. The construction or developing phase is characterised by higher risk (both business and financial), uncertain demand patterns, high capital growth, low leverage and an unpredictable stream of income.

**As an asset matures and enters a developed phase, the risk declines and value increases**

As illustrated in Figure 38, as an asset matures and enters a developed phase, the risk declines and value increases. At this matured stage, assets are generally more defensive in nature. This stage generally displays the characteristics of a regular stream of income, lower risk, clarity on regulations, established demand patterns, low capital growth, etc. Investors expecting a regular stream of income with low volatility generally invest in later stages.

**Fig 38 Stages in an asset lifecycle**



Source: Evalueserve Analysis, August 2006



# Infrastructure vs other asset classes

## Benchmarking infrastructure – introducing MGII

**The unique characteristics of infrastructure make comparisons difficult**

Due to the unique characteristics of infrastructure, comparing it against the benchmark of any other asset class is inappropriate.

The Macquarie Global Infrastructure Index (MGII), introduced by Macquarie and FTSE in July 2005, provides investors and asset managers a global benchmark to measure the performance of infrastructure. The index uses a broad definition of infrastructure which includes those companies that provide or are involved in providing services that are essential for the growth and development of the community.

### Constituents

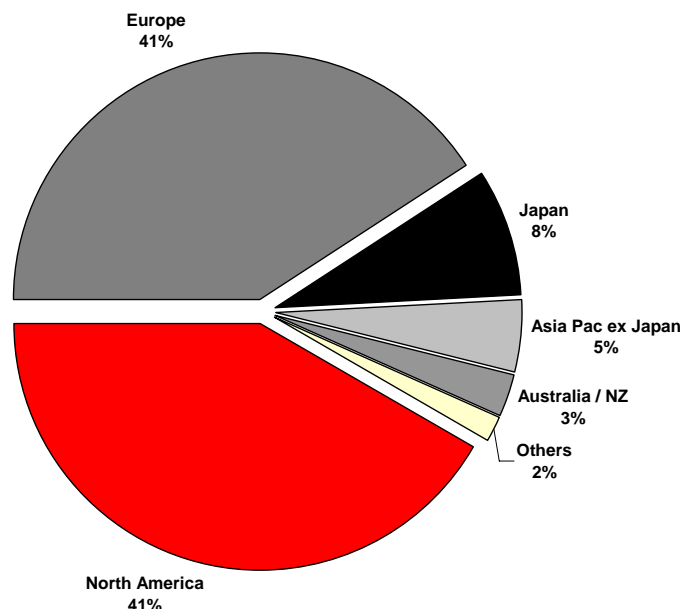
The MGII comprises a broader range of infrastructure stocks than is currently available in existing indices. It observes the growth of both infrastructure (economic, social and commercial) and utilities (electric, gas, water).

MGII comprises stocks in FTSE Global All-Cap Index that have operations in the infrastructure and utilities domain. It is further broken down into sub-indices on the basis of regions (Europe, Japan, Australasia, and the US) and sectors (water, transport services, pipelines, multi-utilities, gas distribution, electricity and telecommunications hardware). As of March 2007, MGII had 236 constituents in the broader index with a combined market capitalisation of US\$1,758bn.

Figure 39 illustrates a geographical breakdown of the MGII index using a universe of 236 infrastructure companies. It also shows the sub-indices of MGII categorised on the basis of countries.

**North America forms the largest share of MGII at 41%**

**Fig 39 Geographical breakdown**



Source: Bloomberg, Macquarie Bank Limited, April 2007

Figure 39 indicates that North America and Europe form the largest share of this index, followed by Japan and Asia Pacific at 8% and 5%, respectively. This points towards the growing importance of European and North American infrastructure equities.

*The distinct characteristics of infrastructure and increasing interest amongst investors led to introduction of MGII as a benchmark to measure infrastructure performance*

## Key characteristics of each asset class

Figure 40 outlines, at a broader level, the inherent distinguishing characteristics of the various asset classes and how they compare against each other.

**Fig 40 Comparative analysis of characteristics of asset classes**

| FACTORS           | EQUITIES <sup>35</sup>                                  | BONDS  | EMERGING MARKETS <sup>36</sup>                      | CASH   | INFRASTRUCTURE   |
|-------------------|---|--|---|--|--|
| <b>Definition</b> | Interest of owner (common and preferred) in the company | A promise to repay the principal along with the interest on a specified or maturity date | Developing countries with growing financial markets | Money in the form of currency, bills, deposit accounts, money market securities, etc | Assets that are used on a long-term basis, providing essential services to the public or community   |
| <b>Income</b>     | High capital gains with low fixed income                | High fixed income with low capital gains   | High capital gains with low fixed income            | Low capital gains  | At developing stage: Low capital gains with low fixed income (and volume growth); at maturity stage: High fixed income with low capital gains. |
| <b>Volatility</b> | High  | Low  | Very high   | Very low   | Moderate   |
| <b>Liquidity</b>  | High  | High   | Market dependent                                    | Very high  | Moderate, but mostly long-term horizon   |

Source: Evalueserve Analysis, August 2006

As illustrated in Figure 40, infrastructure as an asset class has a distinct profile and should therefore not be considered as an extension of any of the existing asset classes.

Infrastructure is hybrid in nature as it reflects features of both bonds and equities. It has a long-term investment horizon and provides stable fixed income, a characteristic similar to bonds. However, infrastructure assets provide equity-like returns with moderate volatility, moderate to low liquidity and upside growth potential. Its distinct profile enables it to provide greater diversification benefits to an investor compared to traditional types of investments.

## Comparing performance – quantitative analysis

This section presents a quantitative analysis of infrastructure as an asset class by comparing it with traditional investment strategies.

For the purposes of this study, the following representative indices were chosen for each asset class as they best defined their attributes. MGII has been used as a proxy for infrastructure and its performance has been compared with four other asset classes, ie, emerging markets, equities, bonds and cash. For the period 1994 to 2000 a proxy for the MGII was used. This proxy was comprised of all stocks in the FTSE Global Index from the same industry classes as the MGII. In other words, it is a less specific set of stocks. However, this negative is balanced by the fact that there were fewer specific infrastructure stocks to select from in that period. The risk and return profiles of these asset classes were studied over a period of 13 years from 1994 to 2007.

**Fig 41 Asset classes studied**

| Asset class      | Proxy / representative index  |
|------------------|---|
| Emerging markets | FTSE All-World Emerging Index   |
| Equities         | FTSE All-World Developed Index  |
| Bonds            | CGBI WGBI WORLD ALL MATS (US\$)   |
| Cash             | JPM GLOBAL CASH (US\$)  |
| Infrastructure   | Macquarie Global Infrastructure Index (MGII) and a composite index created from select FTSE indices |

Source: Macquarie Research, April 2007

<sup>35</sup> Equities in developed market

<sup>36</sup> Includes equities

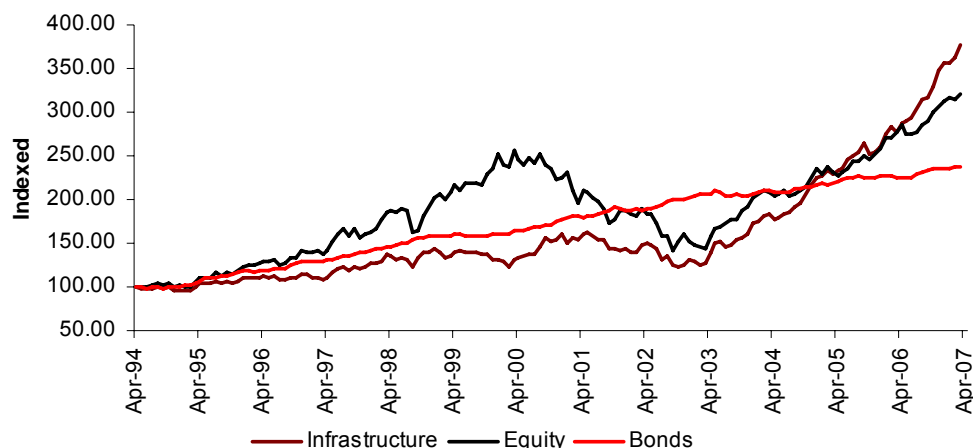
*Infrastructure has shown some degree of immunity to factors that otherwise affect global equity markets*

## Performance against major asset classes

Over the last six years, the MGII has grown from US\$466bn to approximately US\$1,758bn, as of March 2007. Infrastructure generated an average annual return of 7.81% (log normal real returns) from 1994 to 2007, compared with 4.04% for bonds and 6.64% for global equities.

Figure 42 compares the performance of infrastructure against bonds and equities.

**Fig 42 Infrastructure vs bonds & equities (total return US\$)<sup>37</sup>**



Source: Bloomberg, Macquarie Bank Limited, April 2007

**Infrastructure has provided similar returns to equity over the last 12 years, at a lower volatility**

As illustrated in Figure 42, infrastructure has provided similar returns to that of equity over the last 13 years at a lower volatility. Since April 1994, infrastructure has earned a nominal return of 10.93% pa, compared with 9.63% pa for equities and 6.82% pa for bonds.

Since bottoming out in September 2002, equities and bonds have generated total nominal returns of 128% and 19%, respectively. During the same period, infrastructure generated returns of 204%. Infrastructure has therefore performed competitively when compared to traditional investments such as equities and bonds both in the short and the long term.

### Distinctive returns

The following analysis was conducted using the following two parameters to further demonstrate the distinctive investment features of infrastructure as an asset class:

- Risk-return profile
  - ⇒ Absolute returns
  - ⇒ Risk-adjusted returns
- Correlation analysis

### Risk-return profile

A risk-return profile analysis was performed to understand the difference in risks and returns of infrastructure compared with other asset classes. This was done by calculating the absolute risk-return and also by using risk-adjusted return.

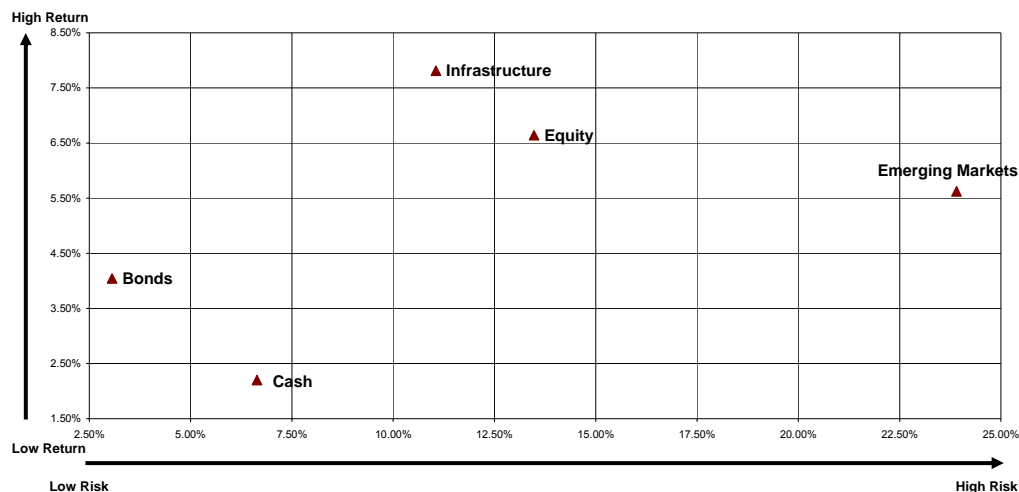
<sup>37</sup> Figures derived from respective indices; nominal returns; total return data rebased as of April 1994

### Absolute risk-return

The risk-return profiles of different asset classes over a period of 13 years from 1994 to 2007 are presented in Figure 43. The performance of infrastructure was compared with four other asset classes - emerging markets, equities, bonds and cash. It can be observed that infrastructure has performed better than all other asset classes.

**Infrastructure offers the same level of return as equities at a lower level of risk**

**Fig 43 Risk-return profile of five asset classes<sup>38</sup>**



Source: Evalueserve Analysis, April 2007

Figure 43 indicates the risk-return profiles of various asset classes. The asset classes are compared on the basis of the average annual returns, along with the associated risk, generated over the 13-year period from 1994 to 2007.

As illustrated in this Figure, infrastructure generated an average annual return of 7.81% (log normal real returns) from 1994 to 2007, compared to 4.04% for bonds and 6.64% for global equities during the same period.

Infrastructure has generated higher returns than equities. Moreover, the risk, as measured by standard deviation, is substantially less for infrastructure at 11.05% compared to that of equities at 13.48%.

Bonds and cash, due to their inherent characteristics, have generated lower returns of 4.04% and 2.20%, respectively, along with low standard deviation of 3.06% and 6.64%, respectively.

Emerging markets lies on the extreme right of the graph, illustrating the high risk nature of this asset class. Although its standard deviation is the highest amongst all asset classes at 23.90%, it has not been able to justify the higher risk with higher returns. Emerging markets has generated average returns of 5.62%, which is much lower than that of infrastructure and equities.

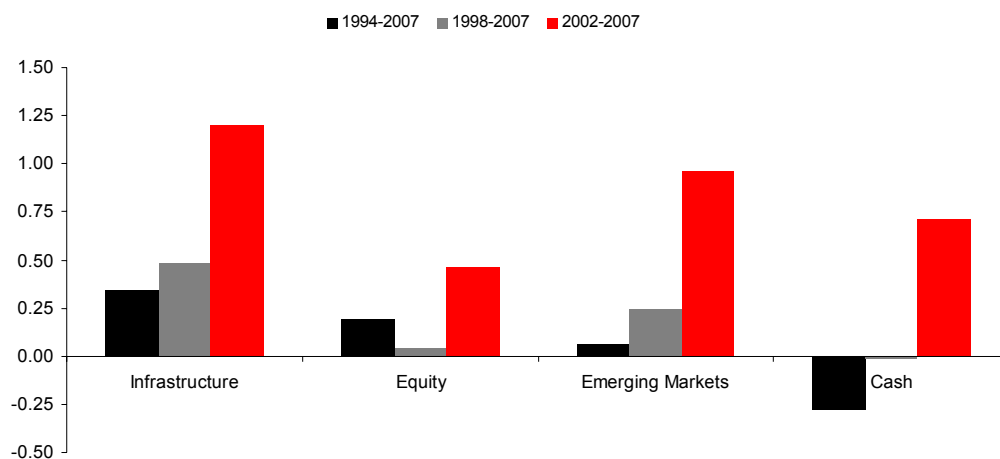
#### <sup>38</sup> Methodology

- The performance (risk-return profile) of infrastructure and other asset classes was examined over a 13-year, period from 1994 to 2007.
- Risk is measured by standard deviation.
- Since no single index covers this entire period for infrastructure, two indices, as mentioned in Figure 33, were combined for the purpose of the analysis.
- The study was restricted to 13 years because of the lack of an available representative infrastructure index prior to 1994.

## Risk-adjusted returns

Return profiles for all asset classes were examined after being adjusted for their respective risks (see Figure 44).

**Fig 44 Risk-adjusted returns on various asset classes for different time periods<sup>39</sup>**



Source: Evalueserve Analysis, April 2007

***Infrastructure performed better over a longer period than most other asset classes***

The study shows that infrastructure earned the highest risk-adjusted returns over the 13-year period. Infrastructure generated a Sharpe ratio of 0.34 over a 13-year period, compared to 0.19 for equities, and 0.07 for emerging markets. This indicates that infrastructure is able to justify its volatility better with higher returns, compared to equities, emerging markets and cash.

On a risk-adjusted return basis, the superior performance of infrastructure over most other asset classes is due to a combination of two factors: better returns and lower volatility which can be attributed to the inherent characteristics of this asset class, such as inelastic demand, high barriers to entry, inflation linked cashflow, high degree of regulation and long duration of assets. As a result of these factors, infrastructure is able to generate higher and more stable cashflow.

Based on a summary of the two approaches discussed above, infrastructure has performed better than traditional investments such as bonds and equities.

<sup>39</sup> Methodology

- The analysis was extended by considering three blocks of time (13 years, 9 years, and 5 years) to examine the full impact of the study.
- Risk-adjusted returns were calculated using the Sharpe ratio, which gives the risk premium earned above risk-free rate, per unit of risk taken.
- Long-term bond returns are taken as a measure of the risk-free rate.

**Low correlation delivers diversification benefits<sup>40</sup>**

Portfolio optimisation theory suggests that the addition of a new asset to a portfolio will not diversify the risk if the new asset is highly correlated with other assets in the portfolio. This section explores the degree of correlation between the various asset classes.

**Fig 45 Case 1: 13-year correlation**

|                         | Infrastructure | Equity | Emerging markets | Utilities | Cash | Bonds |
|-------------------------|----------------|--------|------------------|-----------|------|-------|
| <b>Infrastructure</b>   | 1.00           |        |                  |           |      |       |
| <b>Equity</b>           | 0.58           | 1.00   |                  |           |      |       |
| <b>Emerging markets</b> | 0.45           | 0.74   | 1.00             |           |      |       |
| <b>Utilities</b>        | 0.67           | 0.40   | 0.35             | 1.00      |      |       |
| <b>Cash</b>             | 0.35           | 0.16   | 0.09             | 0.22      | 1.00 |       |
| <b>Bonds</b>            | 0.14           | (0.10) | (0.18)           | 0.09      | 0.10 | 1.00  |

Source: Evalueserve Analysis, April 2007

**Fig 46 Case 2: 9-year correlation**

|                         | Infrastructure | Equity | Emerging markets | Utilities | Cash | Bonds |
|-------------------------|----------------|--------|------------------|-----------|------|-------|
| <b>Infrastructure</b>   | 1.00           |        |                  |           |      |       |
| <b>Equity</b>           | 0.52           | 1.00   |                  |           |      |       |
| <b>Emerging markets</b> | 0.43           | 0.78   | 1.00             |           |      |       |
| <b>Utilities</b>        | 0.70           | 0.39   | 0.36             | 1.00      |      |       |
| <b>Cash</b>             | 0.40           | 0.21   | 0.17             | 0.26      | 1.00 |       |
| <b>Bonds</b>            | 0.09           | (0.26) | (0.26)           | 0.04      | 0.25 | 1.00  |

Source: Evalueserve Analysis, April 2007

**Fig 47 Case 3: 5-year correlation**

|                         | Infrastructure | Equity | Emerging markets | Utilities | Cash | Bonds |
|-------------------------|----------------|--------|------------------|-----------|------|-------|
| <b>Infrastructure</b>   | 1.00           |        |                  |           |      |       |
| <b>Equity</b>           | 0.69           | 1.00   |                  |           |      |       |
| <b>Emerging markets</b> | 0.66           | 0.84   | 1.00             |           |      |       |
| <b>Utilities</b>        | 0.75           | 0.52   | 0.59             | 1.00      |      |       |
| <b>Cash</b>             | 0.43           | 0.17   | 0.14             | 0.26      | 1.00 |       |
| <b>Bonds</b>            | 0.20           | (0.22) | (0.15)           | 0.13      | 0.32 | 1.00  |

Source: Evalueserve Analysis, April 2007

**Infrastructure has shown low correlation with other asset classes, which has decreased over time**

The analysis suggests that there is a low correlation between infrastructure and other asset classes. As discussed earlier, infrastructure as an asset class is hybrid in nature and thus provides the benefits of moderate to high returns with low to moderate volatility. The distinctive characteristics of infrastructure such as inelastic demand, high barriers to entry, inflation-linked cashflow and high degree of regulation, makes this asset class react differently to changing market scenarios than other asset classes. Therefore, the inclusion of infrastructure as a distinct asset class within a portfolio is expected to provide diversification benefits.

<sup>40</sup> Methodology

- Analysis was extended by considering three blocks of time to examine the full impact of the study.
- A correlation of monthly returns of various asset classes was drawn, considering time periods of 13 years (Fig 37), 9 years (Fig 38), and 5 years (Fig 39), respectively.
- 'Utilities' was included to establish the difference between utilities and Infrastructure asset classes.

In addition, it was observed that the correlation between infrastructure and other asset classes has decreased over time. This can again be attributed to the inherent long duration characteristic of infrastructure assets. The total return potential of infrastructure assets is realised over a long period unlike the other asset classes. This indicates that exposure to infrastructure for a longer duration heightens the portfolio diversification advantages.

Infrastructure has shown a correlation of 0.58, 0.45, 0.35, and 0.14 with equities, emerging markets, cash and bonds, respectively, over the last 13 years. Infrastructure exhibited a relatively low correlation with cash and bonds. This implies that infrastructure can provide diversification benefits as well as boost returns in a portfolio dominated by fixed income securities. It can also provide diversification without substantial loss of returns in a portfolio dominated by equities.

The results have also shown that infrastructure could be viewed as a different asset class from utilities despite the fact that utilities comprise a majority of those assets which are a part of infrastructure. Correlation to pure global utilities is 0.75 over four years reducing to 0.67 over 12 years.

As stated earlier, over the long term, the correlation of infrastructure with other asset classes has declined. This implies that infrastructure does not have a linear relationship with other asset classes and moves independently. This independence of infrastructure from other asset classes makes it a shock absorber in a portfolio during a downturn. Due to its low correlation, negative or low returns from other asset classes may be compensated by moderate to high returns on infrastructure, thus providing a cushion to the portfolio.

## Infrastructure in a portfolio – more return, less risk

*Markowitz portfolio optimisation theory has been used to summarise the impact of infrastructure on a portfolio by constructing efficient frontiers*

The above analysis shows that infrastructure can provide a stream of regular returns with moderate risk, and that it exhibits low correlation with other mainstream asset classes.

Portfolio optimisation theory suggests that adding a new asset class to a portfolio will diversify the risk if the new asset class has a low correlation with the other asset classes in the portfolio. An investor will typically invest in an asset class if it is able to provide diversification benefits to the portfolio.

The objective of the following research is to examine the effect of including infrastructure within an investor's portfolio. The impact of adding infrastructure to a portfolio and impact on risk and returns can be established by constructing efficient frontiers using the Markowitz theory of portfolio optimisation.

In order to identify the 'efficient frontier', a universe of portfolios with different risk-return profiles can be constructed using various assets in different proportions. These various optimal portfolios with different risk-return profiles when plotted on a graph provide a curve, which is called the efficient frontier. Markowitz portfolio optimisation theory allows us to construct a portfolio that offers maximum returns at a given level of risk or conversely, minimises the risk for a given level of return.

The three basic inputs, discussed above, required to create an efficient frontier<sup>41</sup> are:

- Mean returns on various asset classes available.
- Risk or volatility on these returns.
- Covariance or correlation between returns on these asset classes.

### Efficient frontier analysis

To assess the impact of infrastructure on a portfolio's risk-return profile, two efficient frontiers were plotted on the same graph. The first efficient frontier was plotted with the assumption that infrastructure is not available as an investment option; while the second one was based on the assumption that investment in infrastructure is possible.

The annualised risk and return for the last 13 years, as summarised earlier, and covariance<sup>42</sup> between the asset classes' returns were used to construct the efficient frontiers. The portfolio consisting of equities, bonds, cash and emerging market was optimised at a desired level of return to obtain minimum risk levels, and the efficient frontier was plotted.

Infrastructure was then added to the portfolio and another efficient frontier was drawn to demonstrate the effect of the inclusion.

<sup>41</sup> Methodology:

- To obtain the required inputs, sample data of total index returns for 13 years, from April 1994 to March 2007, was studied.
- This sample consisted of historical monthly total return index values for five asset classes, namely cash, bonds, equities, emerging markets and infrastructure.
- The MGII was used to calculate returns on the infrastructure asset class.
- The log normal nominal returns on various asset classes were calculated for a given period using the Total Return Index Values.
- Using inflation data, all the nominal returns were converted into real returns. Inflation data used to normalise the returns was monthly. Hence, the returns were normalised for the respective period.

<sup>42</sup> Covariance analysis is provided in the Appendix.



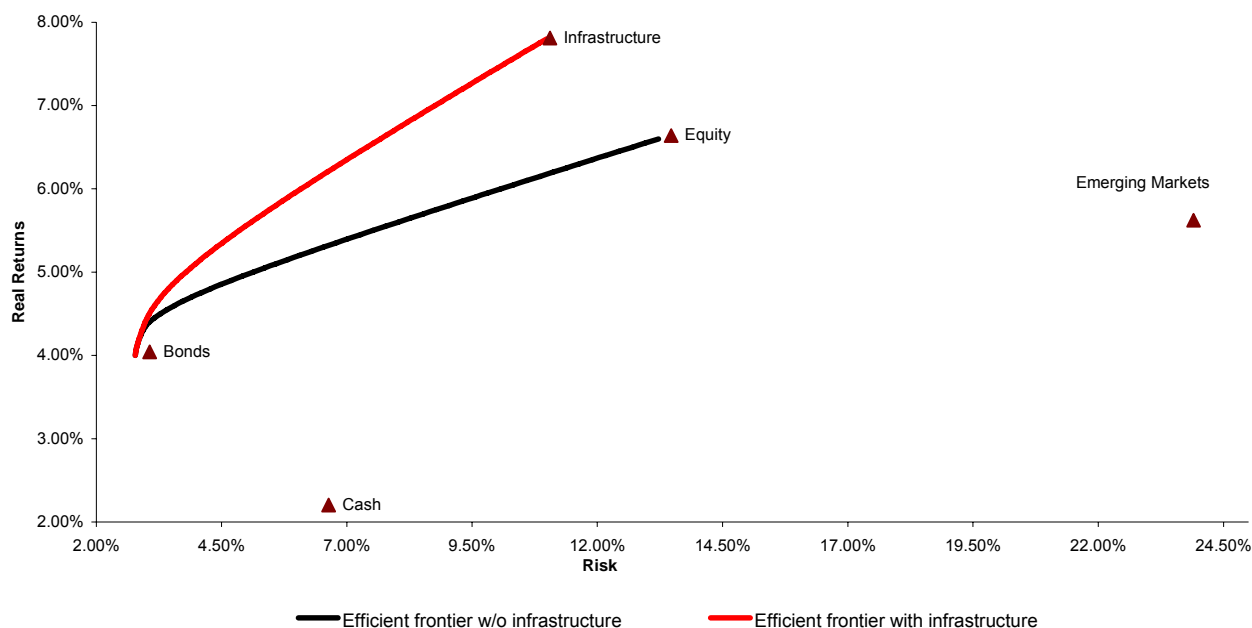
Figures 48 and 49 illustrate the risk, as measured by standard deviation, for a diversified portfolio at various levels of returns. The detail of the returns at corresponding levels of risk has been furnished in the appendix.

**Fig 48 Risk-return levels for a diversified portfolio**

| Diversified efficient portfolios |                             |                                |
|----------------------------------|-----------------------------|--------------------------------|
| Real returns                     | Std dev with infrastructure | Std dev without infrastructure |
| 4.00%                            | 2.78%                       | 2.78%                          |
| 4.20%                            | 2.85%                       | 2.86%                          |
| 4.40%                            | 2.98%                       | 3.06%                          |
| 4.60%                            | 3.16%                       | 3.56%                          |
| 4.80%                            | 3.44%                       | 4.28%                          |
| 5.00%                            | 3.79%                       | 5.13%                          |
| 5.20%                            | 4.19%                       | 6.06%                          |
| 5.40%                            | 4.63%                       | 7.03%                          |
| 5.60%                            | 5.09%                       | 8.03%                          |

Source: Macquarie Research, April 2007

**Fig 49 Efficient frontiers with emerging markets, cash, equities and bonds (13 years)**



Source: Evalueserve Analysis, April 2007

***Addition of infrastructure to a portfolio results in higher returns at the same level of risk***

The analysis shows that the efficient frontiers have shifted to the left when infrastructure is added to the portfolio. With the same level of risk, the portfolio including infrastructure offers higher returns vis-à-vis a portfolio without infrastructure.

This shift to the left is explained by the fact that infrastructure, with its low covariance with other asset classes, improves the efficiency within the portfolio and offers diversification benefits. These factors reduce volatility in the portfolio returns, i.e., reduce risk at each level of return.

***There is growing  
relevance of  
infrastructure as an  
investment option for  
pension funds***

### Case study on infrastructure in a pension fund portfolio

A number of attributes of infrastructure highlighted by the analysis above suggest that this asset class matches the long-term investment needs of investors such as pension funds and insurance companies while providing diversification benefits for shorter-term investors.

In light of the growing relevance of infrastructure as an investment option for pension funds, we studied its impact on a pension fund portfolio. Pension funds generally have a low-risk profile as they prefer investing in secure, income-yielding instruments.

Figure 50 outlines the structure of pension funds from different countries. The table shows that debt and cash constitute a major portion of pension fund investment indicating a low risk tolerance.

**Fig 50 Structure of pension fund assets in 2004 (in %)**

| Country        | Cash and deposits | Other debt instruments including loans | Shares | Other investments |
|----------------|-------------------|--|--------|-------------------|
| Canada         | 5.0               | 24.1                                   | 23.6   | 47.3              |
| Denmark        | 0.3               | 60.8                                   | 19.8   | 19.0              |
| Germany        | 2.6               | 57.2                                   | 32.2   | 8.0               |
| Netherlands    | 2.2               | 44.6                                   | 44.6   | 8.6               |
| Spain          | 4.9               | 56.7                                   | 17.5   | 21.0              |
| Switzerland    | 9.9               | 34.3                                   | 19.1   | 36.6              |
| United Kingdom | 2.5               | 22.1                                   | 43.4   | 32.0              |
| United States  | 8.3               | 11.6                                   | 35.5   | 44.6              |
| Brazil         | 44.2              | 21.1                                   | 15.9   | 18.9              |
| Singapore      | 2.7               | 96.4                                   | 0.0    | 0.9               |

Source: OECD Global Pension Statistics, August 2006

In constructing the efficient frontiers, a constraint was added that a minimum of 50% of the investment was required to be in bonds and cash to reflect the typical composition of a pension fund. An efficient frontier was plotted for this portfolio to show the returns at the given level of risk. Then an efficient frontier was plotted to reflect the addition of infrastructure to this restricted portfolio.

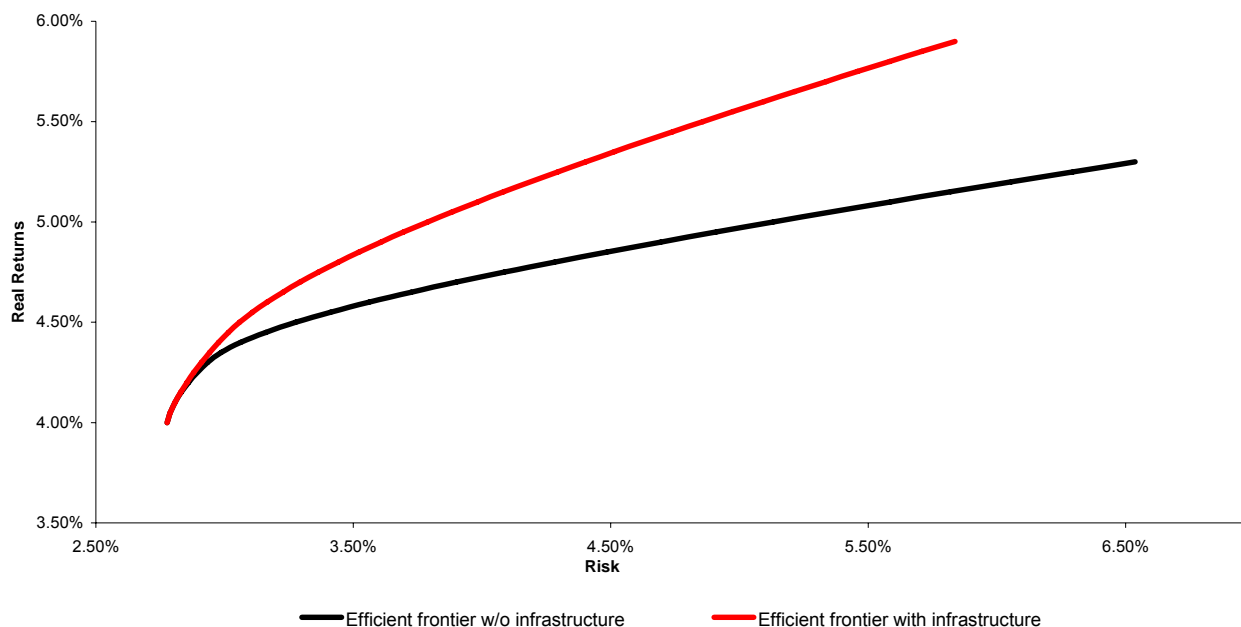
Figures 51 and 52 illustrate the risk, as measured by standard deviation, for a pension fund portfolio (with restricted investment) at various levels of returns. The details of the returns at corresponding levels of risk are given in the Appendix.

**Fig 51 Risk-return levels for a pension fund portfolio**

| Portfolio for pension funds |                             |                                |  |
|-----------------------------|-----------------------------|--------------------------------|--|
| Real return                 | Std dev with infrastructure | Std dev without infrastructure |  |
| 4.00%                       | 2.78%                       | 2.78%                          |  |
| 4.20%                       | 2.85%                       | 2.86%                          |  |
| 4.40%                       | 2.98%                       | 3.06%                          |  |
| 4.60%                       | 3.16%                       | 3.56%                          |  |
| 4.80%                       | 3.44%                       | 4.28%                          |  |
| 5.00%                       | 3.79%                       | 5.13%                          |  |
| 5.20%                       | 4.19%                       | 6.06%                          |  |

Source: Evalueserve Analysis, April 2007

**Fig 52 Diversified portfolio for pension funds (13 years)**



Source: Evalueserve Analysis, April 2007

***Addition of infrastructure to a pension fund's portfolio resulted in higher returns at the same risk level***

The addition of infrastructure to restricted portfolios of pension funds shifted their efficient frontier to the left, showing that higher returns were achieved at the same risk level. This suggests that the inclusion of infrastructure in a portfolio is beneficial for the restricted portfolios of pension funds as well.

# Appendix 1

**Fig 53 Risk and real returns for a diversified portfolio (cash, bond, equities, emerging markets)**

| Returns | Points of efficient frontier without infrastructure |         |        |         | Returns | Risk |
|---------|---|---------|--------|---------|---------|------|
|         | Risk  | Returns | Risk   | Returns |         |      |
| 4.00%   | 2.78%   | 5.30%   | 6.54%  | 6.60%   | 13.22%  |      |
| 4.05%   | 2.79%   | 5.35%   | 6.78%  |         |         |      |
| 4.10%   | 2.81%   | 5.40%   | 7.03%  |         |         |      |
| 4.15%   | 2.83%   | 5.45%   | 7.27%  |         |         |      |
| 4.20%   | 2.86%   | 5.50%   | 7.52%  |         |         |      |
| 4.25%   | 2.89%   | 5.55%   | 7.77%  |         |         |      |
| 4.30%   | 2.93%   | 5.60%   | 8.03%  |         |         |      |
| 4.35%   | 2.99%   | 5.65%   | 8.28%  |         |         |      |
| 4.40%   | 3.06%   | 5.70%   | 8.53%  |         |         |      |
| 4.45%   | 3.16%   | 5.75%   | 8.79%  |         |         |      |
| 4.50%   | 3.28%   | 5.80%   | 9.04%  |         |         |      |
| 4.55%   | 3.41%   | 5.85%   | 9.30%  |         |         |      |
| 4.60%   | 3.56%   | 5.90%   | 9.56%  |         |         |      |
| 4.65%   | 3.72%   | 5.95%   | 9.82%  |         |         |      |
| 4.70%   | 3.90%   | 6.00%   | 10.08% |         |         |      |
| 4.75%   | 4.09%   | 6.05%   | 10.34% |         |         |      |
| 4.80%   | 4.28%   | 6.10%   | 10.60% |         |         |      |
| 4.85%   | 4.48%   | 6.15%   | 10.86% |         |         |      |
| 4.90%   | 4.69%   | 6.20%   | 11.12% |         |         |      |
| 4.95%   | 4.91%   | 6.25%   | 11.38% |         |         |      |
| 5.00%   | 5.13%   | 6.30%   | 11.64% |         |         |      |
| 5.05%   | 5.36%   | 6.35%   | 11.91% |         |         |      |
| 5.10%   | 5.59%   | 6.40%   | 12.17% |         |         |      |
| 5.15%   | 5.82%   | 6.45%   | 12.43% |         |         |      |
| 5.20%   | 6.06%   | 6.50%   | 12.70% |         |         |      |
| 5.25%   | 6.30%   | 6.55%   | 12.96% |         |         |      |

Source: Evalueserve Analysis, April 2007

**Fig 54 Risk and real returns for a diversified portfolio including infrastructure**

| Returns | Points of efficient frontier without infrastructure |         |       |         | Returns | Risk |
|---------|---|---------|-------|---------|---------|------|
|         | Risk  | Returns | Risk  | Returns |         |      |
| 4.00%   | 2.78%   | 5.30%   | 4.40% | 6.60%   | 7.67%   |      |
| 4.05%   | 2.79%   | 5.35%   | 4.51% | 6.65%   | 7.81%   |      |
| 4.10%   | 2.81%   | 5.40%   | 4.63% | 6.70%   | 7.94%   |      |
| 4.15%   | 2.83%   | 5.45%   | 4.74% | 6.75%   | 8.08%   |      |
| 4.20%   | 2.85%   | 5.50%   | 4.86% | 6.80%   | 8.21%   |      |
| 4.25%   | 2.88%   | 5.55%   | 4.97% | 6.85%   | 8.35%   |      |
| 4.30%   | 2.91%   | 5.60%   | 5.09% | 6.90%   | 8.49%   |      |
| 4.35%   | 2.94%   | 5.65%   | 5.21% | 6.95%   | 8.62%   |      |
| 4.40%   | 2.98%   | 5.70%   | 5.34% | 7.00%   | 8.76%   |      |
| 4.45%   | 3.01%   | 5.75%   | 5.46% | 7.05%   | 8.90%   |      |
| 4.50%   | 3.06%   | 5.80%   | 5.58% | 7.10%   | 9.04%   |      |
| 4.55%   | 3.11%   | 5.85%   | 5.71% | 7.15%   | 9.17%   |      |
| 4.60%   | 3.16%   | 5.90%   | 5.83% | 7.20%   | 9.31%   |      |
| 4.65%   | 3.23%   | 5.95%   | 5.96% | 7.25%   | 9.45%   |      |
| 4.70%   | 3.29%   | 6.00%   | 6.09% | 7.30%   | 9.59%   |      |
| 4.75%   | 3.37%   | 6.05%   | 6.22% | 7.35%   | 9.73%   |      |
| 4.80%   | 3.44%   | 6.10%   | 6.35% | 7.40%   | 9.87%   |      |
| 4.85%   | 3.52%   | 6.15%   | 6.48% | 7.45%   | 10.01%  |      |
| 4.90%   | 3.61%   | 6.20%   | 6.61% | 7.50%   | 10.15%  |      |
| 4.95%   | 3.70%   | 6.25%   | 6.74% | 7.55%   | 10.29%  |      |
| 5.00%   | 3.79%   | 6.30%   | 6.87% | 7.60%   | 10.43%  |      |
| 5.05%   | 3.88%   | 6.35%   | 7.00% | 7.65%   | 10.57%  |      |
| 5.10%   | 3.98%   | 6.40%   | 7.14% | 7.70%   | 10.71%  |      |
| 5.15%   | 4.08%   | 6.45%   | 7.27% | 7.75%   | 10.85%  |      |
| 5.20%   | 4.19%   | 6.50%   | 7.40% | 7.80%   | 10.99%  |      |
| 5.25%   | 4.29%   | 6.55%   | 7.54% |         |         |      |

Source: Evalueserve Analysis, April 2007

**Fig 55 Risk and real returns for a pension funds portfolio**

| Returns | Points of efficient frontier without infrastructure |       | Returns | Risk  |
|---------|---|-------|---------|-------|
|         |   | Risk  |         |       |
| 4.00%   |   | 2.78% | 5.00%   | 5.13% |
| 4.05%   |   | 2.79% | 5.05%   | 5.36% |
| 4.10%   |   | 2.81% | 5.10%   | 5.59% |
| 4.15%   |   | 2.83% | 5.15%   | 5.82% |
| 4.20%   |   | 2.86% | 5.20%   | 6.06% |
| 4.25%   |   | 2.89% | 5.25%   | 6.30% |
| 4.30%   |   | 2.93% | 5.30%   | 6.54% |
| 4.35%   |   | 2.99% |         |       |
| 4.40%   |   | 3.06% |         |       |
| 4.45%   |   | 3.16% |         |       |
| 4.50%   |   | 3.28% |         |       |
| 4.55%   |   | 3.41% |         |       |
| 4.60%   |   | 3.56% |         |       |
| 4.65%   |   | 3.72% |         |       |
| 4.70%   |   | 3.90% |         |       |
| 4.75%   |   | 4.09% |         |       |
| 4.80%   |   | 4.28% |         |       |
| 4.85%   |   | 4.48% |         |       |
| 4.90%   |   | 4.69% |         |       |
| 4.95%   |   | 4.91% |         |       |

Source: Evalueserve Analysis, April 2007

**Fig 56 Risk and real returns for a pension funds portfolio including infrastructure**

| Returns | Points of efficient frontier without infrastructure |       | Returns | Risk  |
|---------|---|-------|---------|-------|
|         |   | Risk  |         |       |
| 4.00%   |   | 2.78% | 5.00%   | 3.79% |
| 4.05%   |   | 2.79% | 5.05%   | 3.88% |
| 4.10%   |   | 2.81% | 5.10%   | 3.98% |
| 4.15%   |   | 2.83% | 5.15%   | 4.08% |
| 4.20%   |   | 2.85% | 5.20%   | 4.19% |
| 4.25%   |   | 2.88% | 5.25%   | 4.29% |
| 4.30%   |   | 2.91% | 5.30%   | 4.40% |
| 4.35%   |   | 2.94% | 5.35%   | 4.51% |
| 4.40%   |   | 2.98% | 5.40%   | 4.63% |
| 4.45%   |   | 3.01% | 5.45%   | 4.74% |
| 4.50%   |   | 3.06% | 5.50%   | 4.86% |
| 4.55%   |   | 3.11% | 5.55%   | 4.97% |
| 4.60%   |   | 3.16% | 5.60%   | 5.09% |
| 4.65%   |   | 3.23% | 5.65%   | 5.21% |
| 4.70%   |   | 3.29% | 5.70%   | 5.34% |
| 4.75%   |   | 3.37% | 5.75%   | 5.46% |
| 4.80%   |   | 3.44% | 5.80%   | 5.58% |
| 4.85%   |   | 3.52% | 5.85%   | 5.71% |
| 4.90%   |   | 3.61% | 5.90%   | 5.84% |
| 4.95%   |   | 3.70% |         |       |

Source: Evalueserve Analysis, April 2007

**Fig 57 13-year covariance (1994–2007)**

|                  | Equities | Bonds  | Cash  | Emerging markets | Infrastructure |
|------------------|----------|--------|-------|------------------|----------------|
| Equities         | 0.15%    |        |       |                  |                |
| Bonds            | 0.00%    | 0.01%  |       |                  |                |
| Cash             | 0.01%    | 0.00%  | 0.04% |                  |                |
| Emerging markets | 0.20%    | -0.01% | 0.01% | 0.47%            |                |
| Infrastructure   | 0.07%    | 0.00%  | 0.02% | 0.10%            | 0.10%          |

Source: Evalueserve Analysis, April 2007

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## Appendix 2 – Macquarie Global Infrastructure Index explained

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# ALTERNATIVE BENCHMARKS: MACQUARIE GLOBAL INFRASTRUCTURE

## Global Research March 2007

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*“The World’s most comprehensive infrastructure index”*

### Executive Summary

Based on the FTSE Global Equity Index Series (GEIS) and calculated by FTSE Group, the Macquarie Global Infrastructure Index Series is designed to reflect the stock performance of companies engaged principally in the management, ownership and/or operation of infrastructure and utility assets.

These infrastructure and utility assets are basic services, facilities and/or institutions upon which the growth and development of a community depends. These assets include toll roads, airports, rail track, shipping ports, telecommunications infrastructure, schools, hospitals and utilities such as electricity, gas distribution networks and water.

The worldwide growth in both infrastructure, particularly from the growing trend for PPPs and the privatisation of government owned assets and utilities is proving to be one of the fastest growing asset classes, with secure income streams guaranteed for extended fixed-terms contract periods. Owing to the similarity of infrastructure assets to fixed interest securities in their relatively fixed income streams and fixed contract terms, often backed by a government guarantee, performance of the Macquarie Global Infrastructure indices has been compared to the FTSE Global Bonds Index. It can be shown that there is a negative correlation due partly to a higher yield than bonds and the hybrid nature of some infrastructure companies.

### The Macquarie Global Infrastructure Indexes

The series consists of the top-level Macquarie Global Infrastructure Index and the Macquarie Global Infrastructure 100 Index. In addition there are six regional indexes, four sector indexes and four further sub-sector indexes.

### Using the Indexes

The Indexes are designed to be used as a performance measure of infrastructure stocks, the basis for ETFs and index linked products and a range of tailored infrastructure investment products.

## 1.0 THE MACQUARIE GLOBAL INFRASTRUCTURE INDEX SERIES

### 1.1 The Indexes

#### 1.1.1 Macquarie Global Infrastructure Index

The Macquarie Global Infrastructure Index (MGII) is based on stocks from the FTSE Global All Cap Index that have an infrastructure/utilities bias. The index has been developed to allow asset managers and investors to benchmark infrastructure performance on a global basis.

#### 1.1.2 Macquarie Global Infrastructure 100 Index

The Macquarie Global Infrastructure 100 Index (MGII100) is a subset index of the Macquarie Global Infrastructure Index (MGII). Its purpose is to provide an investable sub-set of the broader index whilst capturing its underlying asset mix. This approach substantially reduces the complexity and cost of investing in the index across a variety of markets and currencies. Moreover, the MGII100 attempts to eliminate latent political risk of the developing regions where governments can influence the pricing regime of a concession.

The index represents approximately 85% - 90% of the MGII, with the smallest stock having an investable market capitalisation of USD2.5bn and has a high degree of correlation with the broader index, making it suitable for derivatives, ETFs and other index-linked financial products.

#### 1.1.3 Macquarie USA Infrastructure Index

The Macquarie USA Infrastructure Index (MIUSA) calculated by FTSE is designed to reflect the stock performance of US companies within the infrastructure industry, principally those engaged in management, ownership and operation of infrastructure and utility assets. The infrastructure industry is now one of the world's fastest growing asset classes with a current market value of over USD1,700 billion.

The index is designed for the creation of derivatives, index tracking funds, ETFs and performance benchmarks.

### 1.2 Defining Infrastructure

In establishing the broad definition of infrastructure the focus has been on companies that actually manage the infrastructure compared to using the infrastructure. Macquarie has used a broad definition of infrastructure, namely all companies that are involved in providing the foundation of basic services, facilities and institutions upon which the growth and development of a community depends. There are, however, exclusions. These include rail operating companies as these derive their income from providing a service that uses the infrastructure rather than accessing the infrastructure. Likewise, trucking companies and airlines are excluded as they are principally users of the infrastructure and not the owners.

#### 1.2.1 Economic Infrastructure

Key assets that are needed to support the long term growth of the economy. These assets typically have large up front capital costs with a long operating life and minimal on-going operating costs. The user pricing of the assets is either established at the beginning of the contract with the government or regulated by an external party. The user payments are typically small and/or the assets demonstrate monopolistic tendencies.

Examples of this type of economic infrastructure assets would include roads (Cintra, Abertis, Grupo Aeroportuario del Sureste SA de CV), airports (BAA) and ports (P&O, Associated British Ports).

# ALTERNATIVE BENCHMARKS: MACQUARIE GLOBAL INFRASTRUCTURE

## 1.2.2 Utilities

These assets have a strong “essential service” element for the community. They may also have a tentative relationship to the economic growth of the community. These sectors have a high degree of price regulation reflecting the essential nature of the businesses. This sector is well established and well recognised by the investment community. The common types of utilities are gas production and transmission networks, electricity generation and distribution, and water distribution and treatment. Examples of companies falling into this category would be Centrica, Powergen, E.On and Iberdrola.

## 1.2.3 Social Infrastructure

This sector has gained importance and grown as governments have embraced the concept of Public Private Partnership (PPP) to provide social infrastructure. This involves the private sector providing public sector facilities on long term contracts. This includes hospitals, schools, social housing, stadium, railway stations, prisons and other public buildings. Typically these assets are all medium dated and backed by long term government contracts. Unlike property assets the contract may have some form of volume leverage e.g. hospital waiting list targets to encourage efficiency. Ownership of the assets is normally only for the period of the concession instead of being freehold.

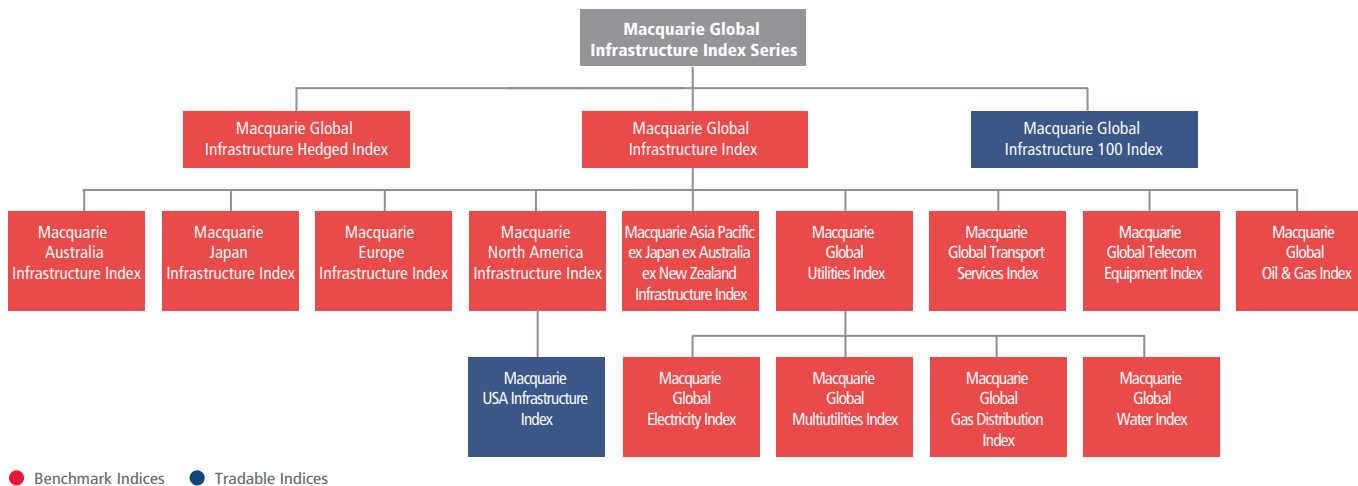
## 1.2.4 Commercial Infrastructure

Commercial infrastructure is an emerging sector. It is where economies gained from sharing infrastructure outweigh the competitive advantage achieved from owning and operating your own infrastructure. The telecommunications sector is an obvious example. Satellites, mobile phone masts, terrestrial transmission assets, cable networks, fibre optic networks, etc. all have this common element. However, unlike in economic or social infrastructure competition is typically stronger and as a result there is less government involvement and regulation.

Examples of companies in this sector include MCG, American Tower and Crown Castle Int’l Corp.

## 1.2.5 Mapping the Macquarie Infrastructure Definitions to the Industry Classification Benchmark (ICB)

FTSE have mapped the Macquarie infrastructure definitions across to match sectors within the Industry Classification Benchmark (ICB). The sectors mapped across include Oil & Gas Pipelines, Industrial Transportation, Utilities and Telecommunications Equipment. One company, is however, classified as a financial but is substantially involved in infrastructure finance.



### 1.3 Size, Country and Regional Representation

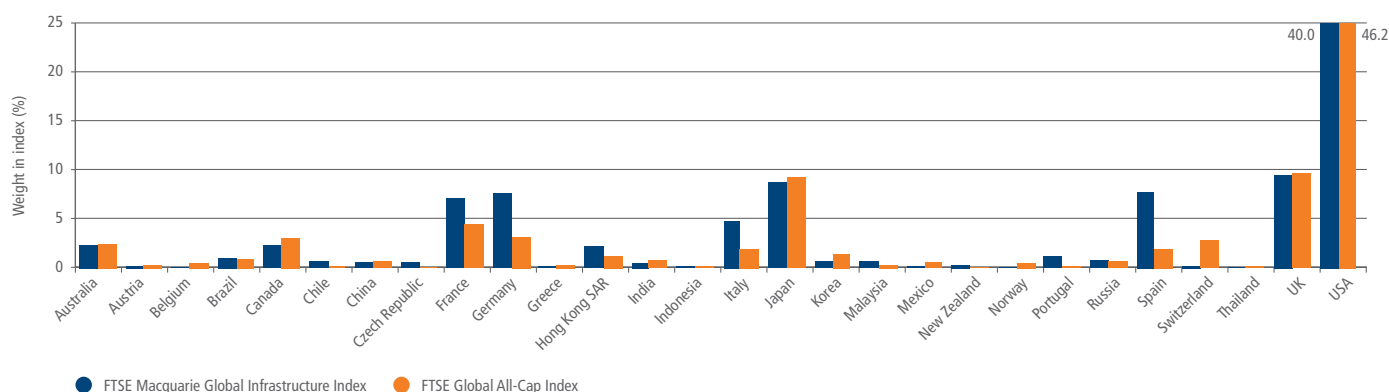
#### 1.3.1 Breakdown of Macquarie Global Infrastructure Index into Large/Mid/Small Cap Components

| BREAKDOWN BY SIZE |          |                      |                    |                   |              |
|-------------------|----------|----------------------|--------------------|-------------------|--------------|
| Size segment      | No. Cons | Gross Mkt Cap (USDm) | Net Mkt Cap (USDm) | Investable Wt (%) | Index Wt (%) |
| Large             | 87       | 1715.5               | 1279.1             | 74.6              | 75.8         |
| Mid               | 66       | 320.2                | 249.8              | 78.0              | 14.8         |
| Small             | 85       | 189.0                | 159.6              | 84.5              | 9.5          |
| MGII Total        | 238      | 2224.7               | 1688.5             | 75.9              | 100.0        |

Source: FTSE Group, data as at 28 Feb, 2007

#### 1.3.2 Country breakdown

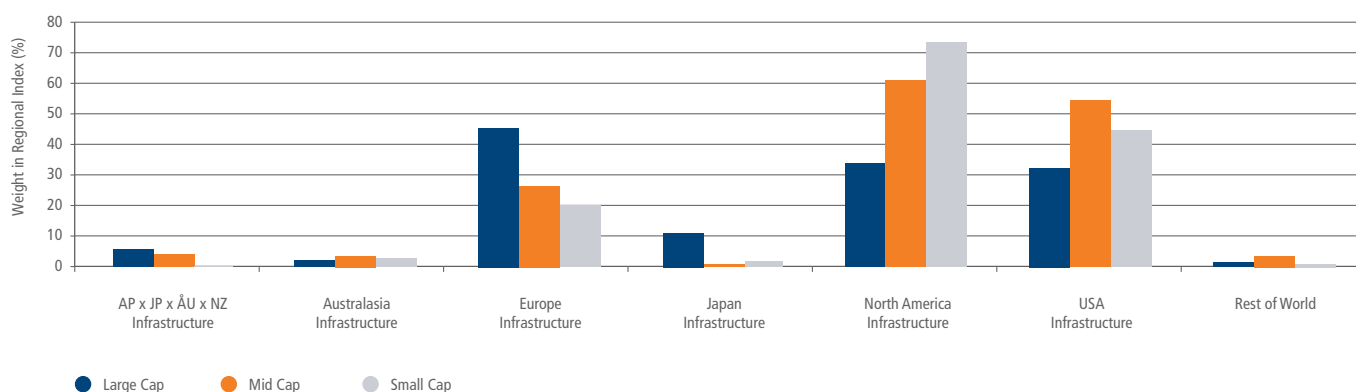
##### COUNTRY REPRESENTATION COMPARED TO FTSE ALL CAP INDEX



Source: FTSE Group, data as at 28 Feb, 2007

#### 1.3.3 Size segmentation breakdown in regional and country indexes

##### COUNTRY REPRESENTATION COMPARED TO FTSE ALL CAP INDEX



Source: FTSE Group, data as at 28 Feb, 2007

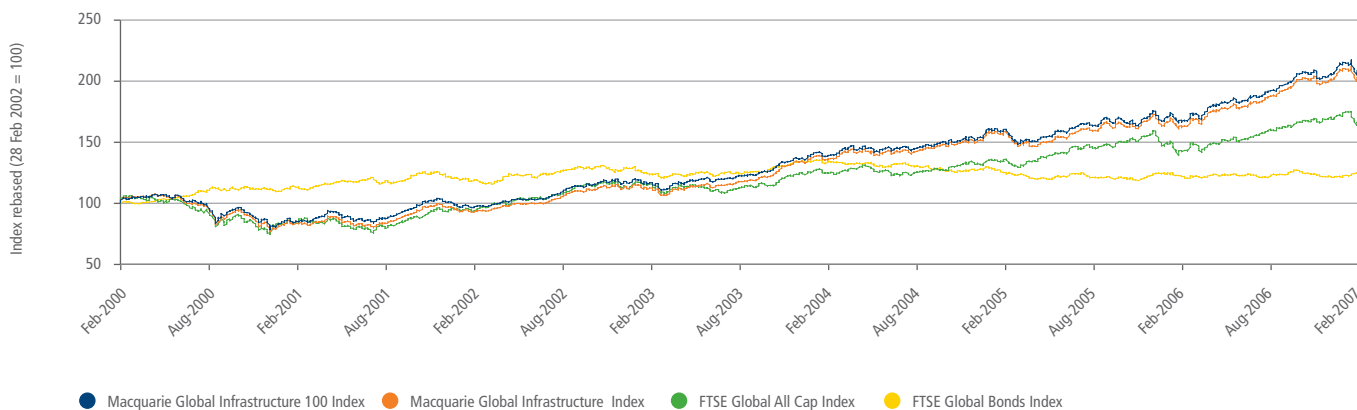
# ALTERNATIVE BENCHMARKS: MACQUARIE GLOBAL INFRASTRUCTURE

## 2.0 MACQUARIE GLOBAL INFRASTRUCTURE INDEXES

### 2.1 Performance charts

#### 2.1.1 Price index performance over five years

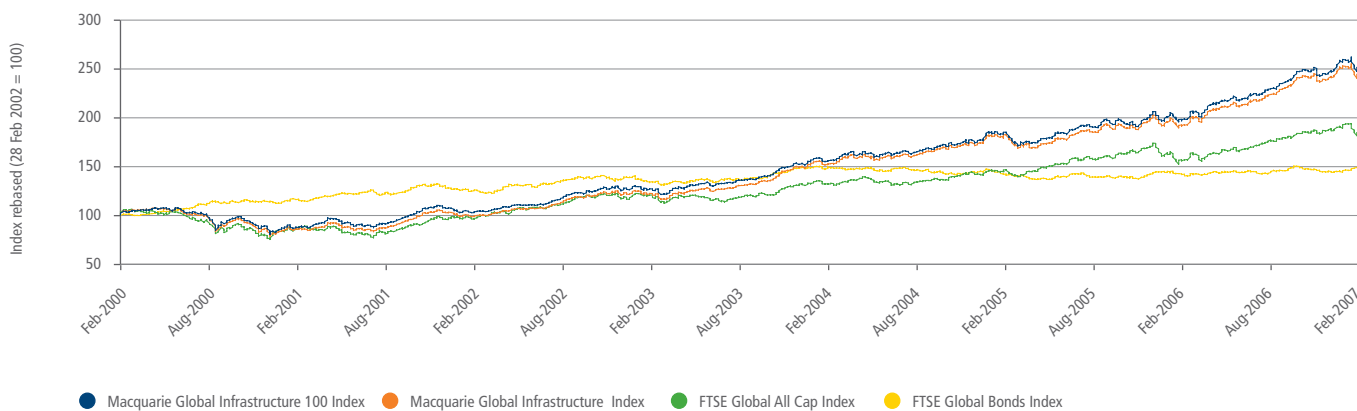
##### 5-YEAR PERFORMANCE



Source: FTSE Group, data as at 28 Feb, 2007

#### 2.1.2 Price index performance over five years

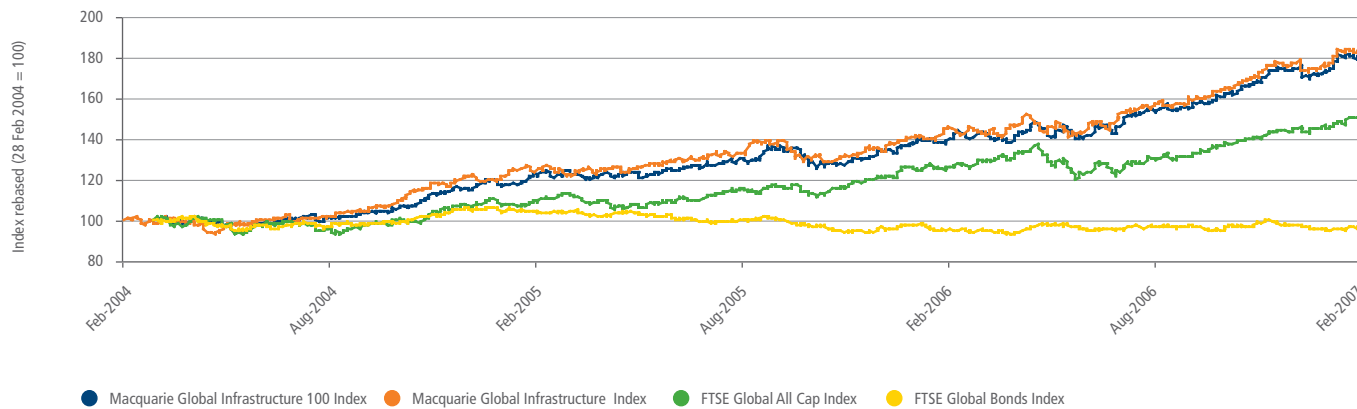
##### 5-YEAR PERFORMANCE



Source: FTSE Group, data as at 28 Feb, 2007

#### 2.1.3 Price index performance over three years

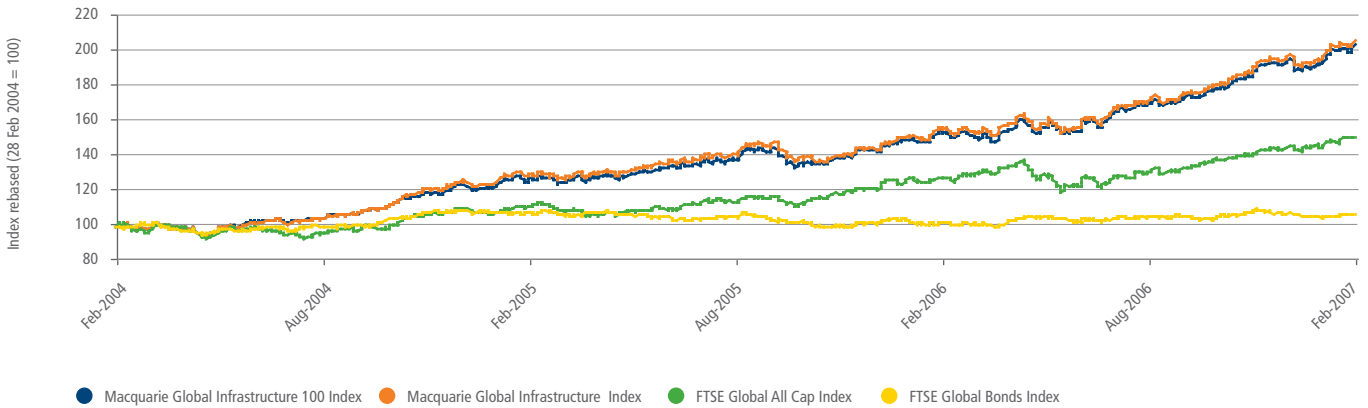
##### 3-YEAR PERFORMANCE



Source: FTSE Group, data as at 28 Feb, 2007

### 2.1.4 Total return index performance over three years

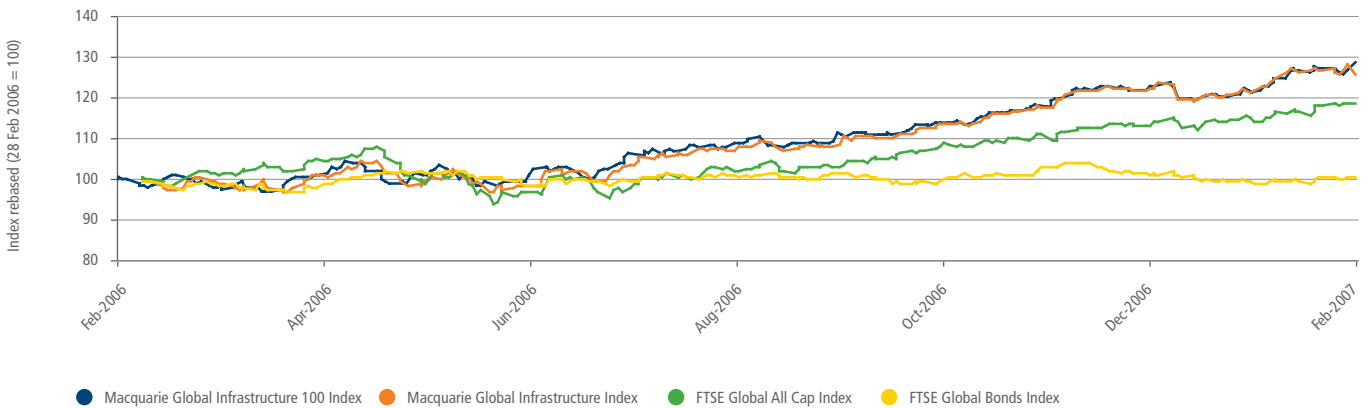
#### 3-YEAR PERFORMANCE



Source: FTSE Group, data as at 28 Feb, 2007

### 2.1.5 Price index performance over one year

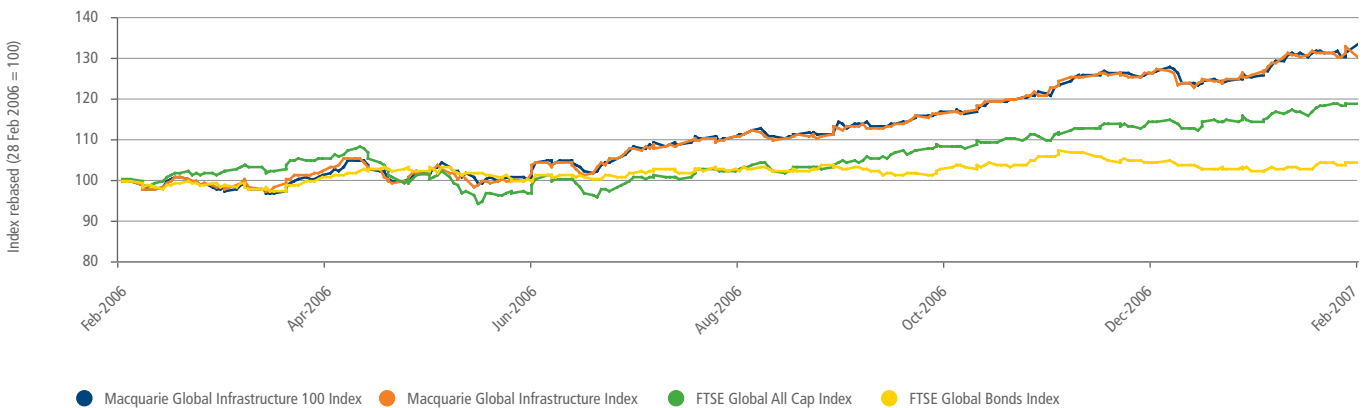
#### 1-YEAR PERFORMANCE



Source: FTSE Group, data as at 28 Feb, 2007

### 2.1.6 Total return index performance over one year

#### 1-YEAR PERFORMANCE



Source: FTSE Group, data as at 28 Feb, 2007

## ALTERNATIVE BENCHMARKS: MACQUARIE GLOBAL INFRASTRUCTURE

## 2.2 Performance tables

## 2.2.1 Year-on-year performance over 5 years (USD)

## RETURNS OVER THE LAST 5 CALENDAR YEARS

| Index                                     | 2006   |        | 2005   |        | 2004   |        | 2003   |        | 2002   |        |
|---|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
|   | PI (%) | TR (%) | PI (%) | TR (%) | PI (%) | TR (%) | PI (%) | TR (%) | PI (%) | TR (%) |
| Macquarie Global Infrastructure 100 Index | 32.0   | 36.6   | 10.6   | 14.7   | 25.2   | 30.0   | 25.4   | 30.5   | -12.3  | -8.5   |
| Macquarie Global Infrastructure Index     | 32.8   | 37.4   | 9.6    | 13.5   | 27.3   | 32.0   | 27.2   | 32.5   | -18.1  | -14.7  |
| FTSE Global All Cap Index                 | 19.9   | 22.4   | 9.5    | 12.0   | 14.7   | 17.0   | 33.3   | 36.2   | -19.4  | -17.9  |
| FTSE Global Bonds Index                   | 1.7    | 22.4   | -10.2  | 12.0   | 5.8    | 17.0   | 10.0   | 36.2   | 14.8   | -17.9  |

Source: FTSE Group, data as at 28 Feb, 2007

## 2.2.2 Year-on-year performance over 5 years (USD)

## RETURNS OVER THE LAST 5 YEARS

| Index                               | 1Yr    |        | 2Yr    |        | 3Yr    |        | 4Yr    |        | 5Yr    |        |
|-------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
|                                     | PI (%) | TR (%) | PI (%) | TR (%) | PI (%) | TR (%) | PI (%) | TR (%) | PI (%) | TR (%) |
| Macquarie Global Infrastructure 100 | 24.5   | 28.9   | 44.9   | 55.3   | 77.8   | 97.7   | 144.7  | 183.0  | 110.4  | 153.9  |
| Macquarie Global Infrastructure     | 24.2   | 28.4   | 43.7   | 53.8   | 80.1   | 99.8   | 150.4  | 189.0  | 105.2  | 147.0  |
| FTSE Global All Cap                 | 14.7   | 17.1   | 30.4   | 36.1   | 45.6   | 55.1   | 112.0  | 130.7  | 69.0   | 87.5   |
| FTSE Global Bonds                   | 2.0    | 5.6    | -6.6   | -0.1   | -2.7   | 7.7    | 4.4    | 19.8   | 24.3   | 48.4   |

Source: FTSE Group, data as at 28 Feb, 2007

## 2.3 Risk statistics

## 2.3.1 Volatility and Sharpe Ratios

## PERFORMANCE, VOLATILITY AND SHARPE RATIOS OVER 5 YEARS

| Headline Index                      | Measure            | 3M (%) | 6M (%) | 12M (%) | 3YR (%) | 5YR (%) | 5YR Ann (%) |
|-------------------------------------|--------------------|--------|--------|---------|---------|---------|-------------|
| Macquarie Global Infrastructure 100 | Price Index Return | 4.2    | 14.0   | 24.5    | 77.8    | 110.4   | 16.0        |
|                                     | Volatility (Ann.)  | 10.28  | 8.91   | 10.30   | 7.85    | 11.63   |             |
|                                     | Sharpe Ratio       | 1.18   | 2.43   | 1.66    | 2.04    | 1.07    |             |
| Macquarie Global Infrastructure     | Price Index Return | 3.9    | 14.0   | 24.2    | 80.1    | 105.2   | 15.5        |
|                                     | Volatility (Ann.)  | 10.93  | 21.73  | 16.82   | 16.42   | 11.96   |             |
|                                     | Sharpe Ratio       | 1.57   | 1.92   | 1.70    | 1.96    | 0.96    |             |
| FTSE Global All Cap                 | Price Index Return | 2.7    | 10.9   | 14.7    | 45.6    | 69.0    | 11.1        |
|                                     | Volatility (Ann.)  | 6.43   | 7.51   | 7.07    | 8.61    | 12.53   |             |
|                                     | Sharpe Ratio       | -1.85  | -0.46  | -0.41   | 1.09    | 0.65    |             |
| FTSE Global Bonds                   | Price Index Return | 2.7    | 10.9   | 14.7    | -2.7    | 24.3    | 4.4         |
|                                     | Volatility (Ann.)  | 7.37   | 12.51  | 8.35    | 6.13    | 6.96    |             |
|                                     | Sharpe Ratio       | 0.81   | 1.28   | 1.40    | -0.66   | 0.28    |             |

Source: FTSE Group, data as at 28 Feb, 2007

## 2.4 Correlations

### 2.4.1 Correlations over 3m

| CORRELATIONS BASED ON DAILY PRICE INDEX RETURNS |                                     |                                 |                     |                   |
|---|-------------------------------------|---------------------------------|---------------------|-------------------|
| Index   | Macquarie Global Infrastructure 100 | Macquarie Global Infrastructure | FTSE Global All Cap | FTSE Global Bonds |
| Macquarie Global Infrastructure 100             | 1.000                               |                                 |                     |                   |
| Macquarie Global Infrastructure                 | 0.997                               | 1.000                           |                     |                   |
| FTSE Global All Cap                             | 0.099                               | 0.082                           | 1.000               |                   |
| FTSE Global Bonds                               | 0.799                               | 0.832                           | 0.060               | 1.000             |

Source: FTSE Group, data as at 28 Feb, 2007

### 2.4.2 Correlations over 6m

| CORRELATIONS BASED ON DAILY PRICE INDEX RETURNS |                                     |                                 |                     |                   |
|---|-------------------------------------|---------------------------------|---------------------|-------------------|
| Index   | Macquarie Global Infrastructure 100 | Macquarie Global Infrastructure | FTSE Global All Cap | FTSE Global Bonds |
| Macquarie Global Infrastructure 100             | 1.000                               |                                 |                     |                   |
| Macquarie Global Infrastructure                 | 0.997                               | 1.000                           |                     |                   |
| FTSE Global All Cap                             | 0.217                               | 0.204                           | 1.000               |                   |
| FTSE Global Bonds                               | 0.747                               | 0.783                           | 0.113               | 1.000             |

Source: FTSE Group, data as at 28 Feb, 2007

### 2.4.3 Correlations over 12m

| CORRELATIONS BASED ON DAILY PRICE INDEX RETURNS |                                     |                                 |                     |                   |
|---|-------------------------------------|---------------------------------|---------------------|-------------------|
| Index   | Macquarie Global Infrastructure 100 | Macquarie Global Infrastructure | FTSE Global All Cap | FTSE Global Bonds |
| Macquarie Global Infrastructure 100             | 1.000                               |                                 |                     |                   |
| Macquarie Global Infrastructure                 | 0.994                               | 1.000                           |                     |                   |
| FTSE Global All Cap                             | 0.370                               | 0.361                           | 1.000               |                   |
| FTSE Global Bonds                               | 0.811                               | 0.849                           | 0.266               | 1.000             |

Source: FTSE Group, data as at 28 Feb, 2007

### 2.4.4 Correlations over 3 years

| CORRELATIONS BASED ON DAILY PRICE INDEX RETURNS |                                     |                                 |                     |                   |
|---|-------------------------------------|---------------------------------|---------------------|-------------------|
| Index   | Macquarie Global Infrastructure 100 | Macquarie Global Infrastructure | FTSE Global All Cap | FTSE Global Bonds |
| Macquarie Global Infrastructure 100             | 1.000                               |                                 |                     |                   |
| Macquarie Global Infrastructure                 | 0.981                               | 1.000                           |                     |                   |
| FTSE Global All Cap                             | 0.633                               | 0.671                           | 1.000               |                   |
| FTSE Global Bonds                               | 0.649                               | 0.642                           | 0.274               | 1.000             |

Source: FTSE Group, data as at 28 Feb, 2007

### 2.4.5 Correlations over 5 years

| CORRELATIONS BASED ON DAILY PRICE INDEX RETURNS |                                     |                                 |                     |                   |
|---|-------------------------------------|---------------------------------|---------------------|-------------------|
| Index   | Macquarie Global Infrastructure 100 | Macquarie Global Infrastructure | FTSE Global All Cap | FTSE Global Bonds |
| Macquarie Global Infrastructure 100             | 1.000                               |                                 |                     |                   |
| Macquarie Global Infrastructure                 | 0.987                               | 1.000                           |                     |                   |
| FTSE Global All Cap                             | 0.683                               | 0.736                           | 1.000               |                   |
| FTSE Global Bonds                               | 0.360                               | 0.315                           | -0.068              | 1.000             |

Source: FTSE Group, data as at 28 Feb, 2007



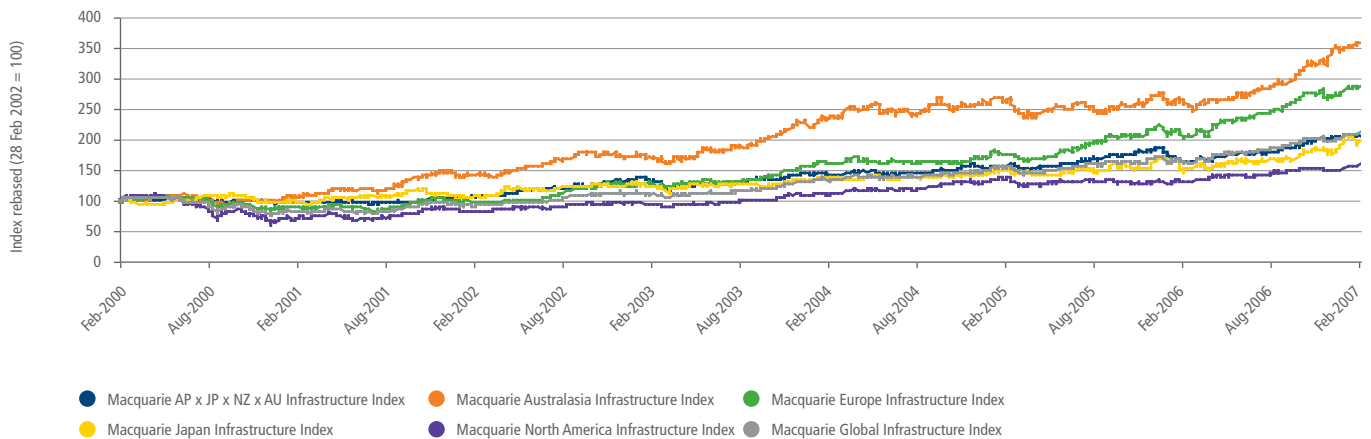
# ALTERNATIVE BENCHMARKS: MACQUARIE GLOBAL INFRASTRUCTURE

## 3.0 MACQUARIE GLOBAL INFRASTRUCTURE INDEX SERIES – REGIONAL INDEXES

### 3.1 Performance charts

#### 3.1.1 Price index performance over five years

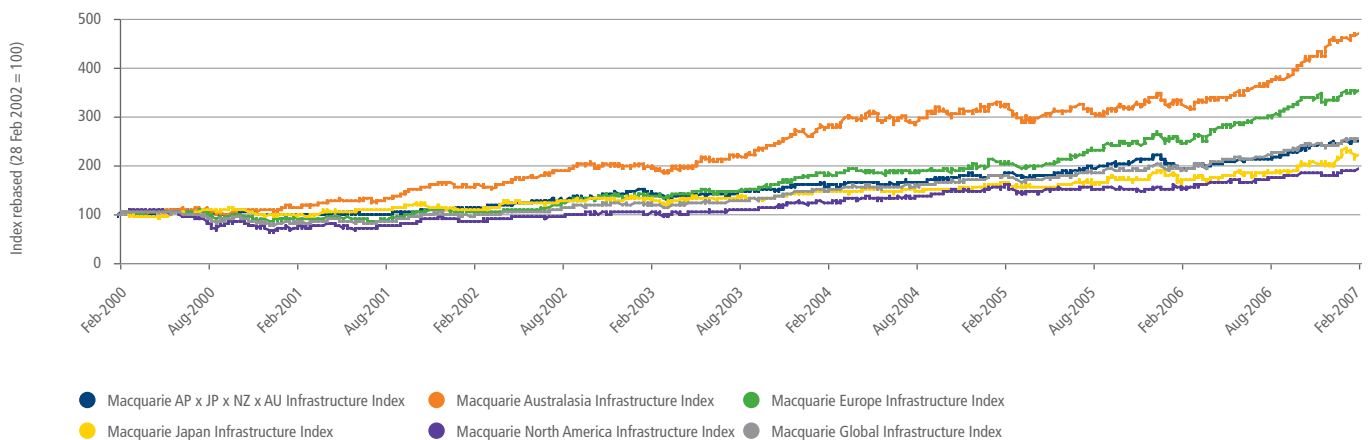
##### 5-YEAR PERFORMANCE



Source: FTSE Group, data as at 28 Feb, 2007

#### 3.1.2 Total return index performance over five years

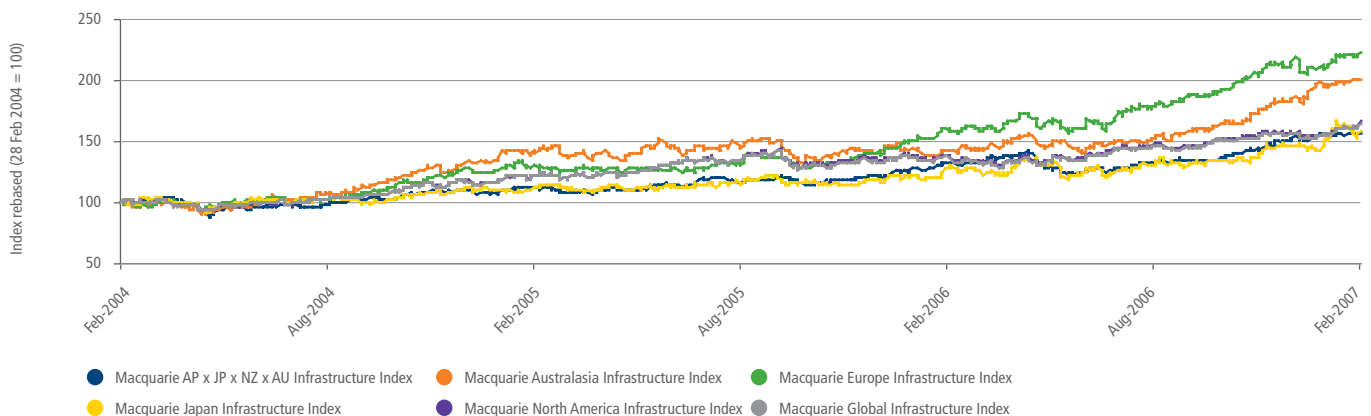
##### 5-YEAR PERFORMANCE



Source: FTSE Group, data as at 28 Feb, 2007

#### 3.1.3 Price index performance over three years

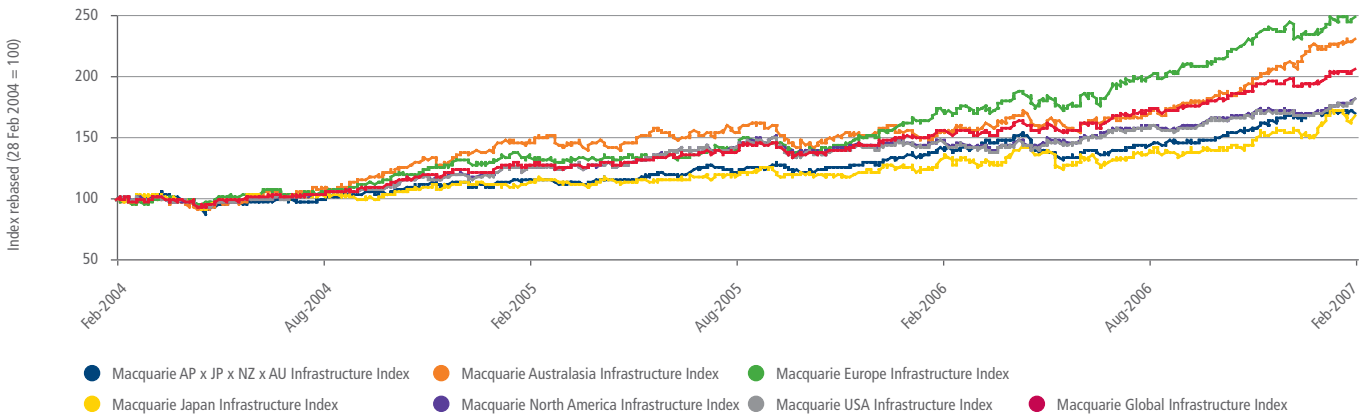
##### 3-YEAR PERFORMANCE



Source: FTSE Group, data as at 28 Feb, 2007

### 3.1.4 Total return index performance over three years

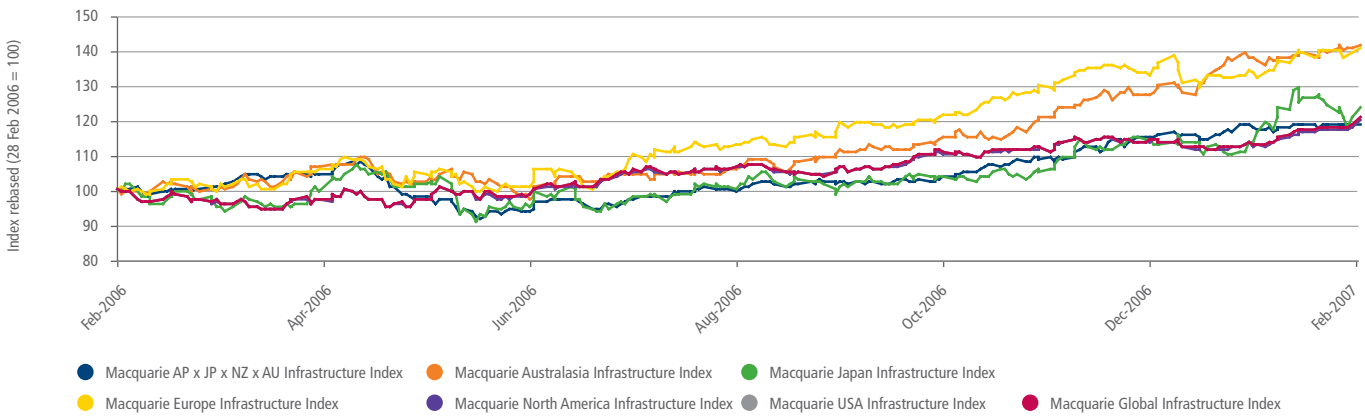
#### 3-YEAR PERFORMANCE



Source: FTSE Group, data as at 28 Feb, 2007

### 3.1.5 Price index performance over one year

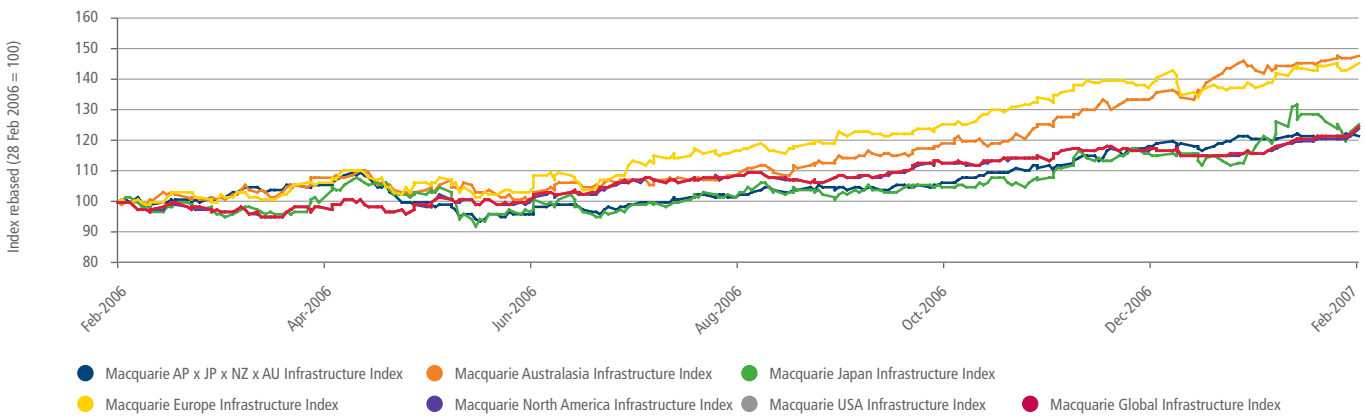
#### 1-YEAR PERFORMANCE



Source: FTSE Group, data as at 28 Feb, 2007

### 3.1.6 Total return index performance over one year

#### 1-YEAR PERFORMANCE



Source: FTSE Group, data as at 28 Feb, 2007

## ALTERNATIVE BENCHMARKS: MACQUARIE GLOBAL INFRASTRUCTURE

## 3.2 Performance tables

## 3.2.1 Year-on-year performance over 5 years (USD)

## RETURNS OVER THE LAST 5 CALENDAR YEARS

| Regional Index                              | 2006   |        | 2005   |        | 2004   |        | 2003   |        | 2002   |        |
|---|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
|   | PI (%) | TR (%) | PI (%) | TR (%) | PI (%) | TR (%) | PI (%) | TR (%) | PI (%) | TR (%) |
| Macquarie Global Infrastructure             | 26.3   | 30.2   | 9.8    | 13.7   | 16.3   | 20.1   | 28.0   | 32.9   | 2.3    | 6.7    |
| Macquarie AP x JPN x NZ x AU Infrastructure | 29.9   | 36.6   | 6.2    | 11.4   | 35.9   | 41.3   | 53.4   | 59.1   | 17.5   | 28.3   |
| Macquarie Australasia Infrastructure        | 54.6   | 60.8   | 8.9    | 13.1   | 36.6   | 42.2   | 32.6   | 38.8   | -11.8  | -8.2   |
| Macquarie Europe Infrastructure             | 24.7   | 26.9   | 4.7    | 6.9    | 13.5   | 15.7   | 16.2   | 19.2   | -0.6   | 2.1    |
| Macquarie Japan Infrastructure              | 17.3   | 21.0   | 14.1   | 18.1   | 20.1   | 24.7   | 23.4   | 28.6   | -28.1  | -24.9  |
| Macquarie North America Infrastructure      | 32.8   | 37.4   | 11.1   | 15.1   | 25.6   | 30.2   | 27.2   | 32.5   | -18.1  | -14.7  |
| Macquarie USA Infrastructure                | 17.7   | 21.4   | 13.1   | 16.9   | 20.4   | 24.9   | n/a    | n/a    | n/a    | n/a    |

Source: FTSE Group, data as at 28 Feb, 2007

## 3.2.2 Year-on-year performance over 5 years (USD)

## RETURNS OVER THE LAST 5 YEARS

| Regional Index                              | 1Yr    |        | 2Yr    |        | 3Yr    |        | 4Yr    |        | 5Yr    |        |
|---|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
|   | PI (%) | TR (%) | PI (%) | TR (%) | PI (%) | TR (%) | PI (%) | TR (%) | PI (%) | TR (%) |
| Macquarie Global Infrastructure             | 14.2   | 17.2   | 33.2   | 41.5   | 49.7   | 65.1   | 103.4  | 132.8  | 99.3   | 138.4  |
| Macquarie AP x JPN x NZ x AU Infrastructure | 36.5   | 43.7   | 37.1   | 51.0   | 94.8   | 123.1  | 184.7  | 238.1  | 245.6  | 349.7  |
| Macquarie Australasia Infrastructure        | 34.0   | 39.3   | 63.4   | 76.3   | 111.9  | 138.0  | 214.1  | 269.0  | 173.9  | 235.1  |
| Macquarie Europe Infrastructure             | 23.0   | 25.2   | 41.0   | 46.6   | 58.3   | 67.8   | 85.5   | 101.7  | 98.5   | 121.8  |
| Macquarie Japan Infrastructure              | 16.5   | 20.3   | 32.6   | 41.5   | 60.4   | 77.4   | 119.0  | 152.3  | 56.3   | 88.5   |
| Macquarie North America Infrastructure      | 24.2   | 28.4   | 45.8   | 56.0   | 80.1   | 99.8   | 150.4  | 189.0  | 105.2  | 147.0  |
| Macquarie USA Infrastructure                | 17.4   | 21.2   | 32.4   | 41.3   | 60.1   | 77.1   | n/a    | n/a    | n/a    | n/a    |

Source: FTSE Group, data as at 28 Feb, 2007

### 3.3 Risk statistics

#### 3.3.1 Volatility and Sharpe Ratios

| PERFORMANCE, VOLATILITY AND SHARPE RATIOS OVER 5 YEARS |                    |        |        |         |         |         |             |
|--|--------------------|--------|--------|---------|---------|---------|-------------|
| Regional Index   | Measure            | 3M (%) | 6M (%) | 12M (%) | 3YR (%) | 5YR (%) | 5YR Ann (%) |
| Macquarie Global Infrastructure                        | Price Index Return | 4.2    | 13.4   | 14.2    | 62.1    | 109.8   | 16.0        |
|  | Volatility (Ann.)  | 9.88   | 8.56   | 10.04   | 8.13    | 12.33   |             |
|  | Sharpe Ratio       | 1.11   | 2.54   | 1.68    | 0.19    | 0.17    |             |
| Macquarie AP x JP x NZ x AU Infrastructure             | Price Index Return | 10.9   | 26.0   | 36.5    | 62.1    | 109.8   | 16.0        |
|  | Volatility (Ann.)  | 11.61  | 10.04  | 11.38   | 10.97   | 9.55    |             |
|  | Sharpe Ratio       | 1.03   | 2.05   | 0.74    | -0.23   | 0.32    |             |
| Macquarie Australasia Infrastructure                   | Price Index Return | 2.6    | 18.1   | 34.0    | 98.5    | 247.7   | 28.3        |
|  | Volatility (Ann.)  | 13.94  | 12.56  | 14.43   | 12.76   | 13.19   |             |
|  | Sharpe Ratio       | 2.71   | 3.34   | 1.82    | 0.33    | 1.00    |             |
| Macquarie Europe Infrastructure                        | Price Index Return | 13.1   | 18.8   | 23.0    | 126.6   | 171.0   | 22.1        |
|  | Volatility (Ann.)  | 14.41  | 12.67  | 15.26   | 10.16   | 14.56   |             |
|  | Sharpe Ratio       | 0.39   | 2.28   | 1.60    | 0.85    | 0.56    |             |
| Macquarie Japan Infrastructure                         | Price Index Return | 2.9    | 8.6    | 16.5    | 47.8    | 91.6    | 13.9        |
|  | Volatility (Ann.)  | 25.46  | 20.79  | 21.28   | 11.39   | 12.99   |             |
|  | Sharpe Ratio       | 1.81   | 1.44   | 0.74    | -0.49   | 0.10    |             |
| Macquarie North America Infrastructure                 | Price Index Return | 3.9    | 14.0   | 24.2    | 58.0    | 49.1    | 8.3         |
|  | Volatility (Ann.)  | 9.71   | 8.55   | 10.34   | 8.81    | 14.80   |             |
|  | Sharpe Ratio       | 0.72   | 1.37   | 1.01    | -0.38   | -0.25   |             |
| Macquarie USA Infrastructure                           | Price Index Return | 3.7    | 9.3    | 17.4    | 57.3    | n/a     | n/a         |
|  | Volatility (Ann.)  | 10.00  | 8.84   | 10.69   | 8.72    | n/a     |             |
|  | Sharpe Ratio       | 0.99   | 1.48   | 1.05    | -0.40   | n/a     |             |

Source: FTSE Group, data as at 28 Feb, 2007

### 3.4 Correlations

#### 3.4.1 Correlations over 3m

| CORRELATIONS BASED ON DAILY PRICE INDEX RETURNS |                                      |   |                                |                                 |  |                              |                                 |
|---|--------------------------------------|---|--------------------------------|---------------------------------|--|------------------------------|---------------------------------|
| Index   | Macquarie Australasia Infrastructure | Macquarie AP x JPN x NZ x AU Infrastructure | Macquarie Japan Infrastructure | Macquarie Europe Infrastructure | Macquarie North America Infrastructure | Macquarie USA Infrastructure | Macquarie Global Infrastructure |
| Macquarie Australasia Infrastructure            | 1.000                                |   |                                |                                 |  |                              |                                 |
| Macquarie AP x JPN x NZ x AU Infrastructure     | 0.324                                | 1.000                                       |                                |                                 |  |                              |                                 |
| Macquarie Japan Infrastructure                  | 0.280                                | 0.376                                       | 1.000                          |                                 |  |                              |                                 |
| Macquarie Europe Infrastructure                 | 0.131                                | 0.128                                       | 0.235                          | 1.000                           |  |                              |                                 |
| Macquarie North America Infrastructure          | 0.028                                | 0.131                                       | 0.570                          | 0.012                           | 1.000                                  |                              |                                 |
| Macquarie USA Infrastructure                    | 0.014                                | 0.116                                       | 0.551                          | 0.011                           | 0.998                                  | 1.000                        |                                 |
| Macquarie Global Infrastructure                 | 0.287                                | 0.366                                       | 0.930                          | 0.371                           | 0.774                                  | 0.759                        | 1.000                           |

Source: FTSE Group, data as at 28 Feb, 2007

## ALTERNATIVE BENCHMARKS: MACQUARIE GLOBAL INFRASTRUCTURE

## 3.4.2 Correlations over 6m

## CORRELATIONS BASED ON DAILY PRICE INDEX RETURNS

| Index                                       | Macquarie Australasia Infrastructure | Macquarie AP x JPN xNZ x AU Infrastructure | Macquarie Japan Infrastructure | Macquarie Europe Infrastructure | Macquarie North America Infrastructure | Macquarie USA Infrastructure | Macquarie Global Infrastructure |
|---|--------------------------------------|--|--------------------------------|---------------------------------|--|------------------------------|---------------------------------|
| Macquarie Australasia Infrastructure        | 1.000                                |  |                                |                                 |  |                              |                                 |
| Macquarie AP x JPN x NZ x AU Infrastructure | 0.375                                | 1.000                                      |                                |                                 |  |                              |                                 |
| Macquarie Japan Infrastructure              | 0.265                                | 0.368                                      | 1.000                          |                                 |  |                              |                                 |
| Macquarie Europe Infrastructure             | 0.246                                | 0.241                                      | 0.254                          | 1.000                           |  |                              |                                 |
| Macquarie North America Infrastructure      | 0.037                                | 0.173                                      | 0.500                          | 0.086                           | 1.000                                  |                              |                                 |
| Macquarie USA Infrastructure                | 0.024                                | 0.167                                      | 0.485                          | 0.082                           | 0.996                                  | 1.000                        |                                 |
| Macquarie Global Infrastructure             | 0.305                                | 0.409                                      | 0.908                          | 0.415                           | 0.761                                  | 0.748                        | 1.000                           |

Source: FTSE Group, data as at 28 Feb, 2007

## 3.4.3 Correlations over 12m

## CORRELATIONS BASED ON DAILY PRICE INDEX RETURNS

| Index                                       | Macquarie Australasia Infrastructure | Macquarie AP x JPN xNZ x AU Infrastructure | Macquarie Japan Infrastructure | Macquarie Europe Infrastructure | Macquarie North America Infrastructure | Macquarie USA Infrastructure | Macquarie Global Infrastructure |
|---|--------------------------------------|--|--------------------------------|---------------------------------|--|------------------------------|---------------------------------|
| Macquarie Australasia Infrastructure        | 1.000                                |  |                                |                                 |  |                              |                                 |
| Macquarie AP x JPN x NZ x AU Infrastructure | 0.449                                | 1.000                                      |                                |                                 |  |                              |                                 |
| Macquarie Japan Infrastructure              | 0.307                                | 0.349                                      | 1.000                          |                                 |  |                              |                                 |
| Macquarie Europe Infrastructure             | 0.366                                | 0.333                                      | 0.331                          | 1.000                           |  |                              |                                 |
| Macquarie North America Infrastructure      | 0.036                                | 0.110                                      | 0.398                          | 0.116                           | 1.000                                  |                              |                                 |
| Macquarie USA Infrastructure                | 0.026                                | 0.097                                      | 0.379                          | 0.108                           | 0.996                                  | 1.000                        |                                 |
| Macquarie Global Infrastructure             | 0.356                                | 0.395                                      | 0.894                          | 0.469                           | 0.720                                  | 0.703                        | 1.000                           |

Source: FTSE Group, data as at 28 Feb, 2007

## 3.4.4 Correlations over 3 years

## CORRELATIONS BASED ON DAILY PRICE INDEX RETURNS

| Index                                       | Macquarie Australasia Infrastructure | Macquarie AP x JPN xNZ x AU Infrastructure | Macquarie Japan Infrastructure | Macquarie Europe Infrastructure | Macquarie North America Infrastructure | Macquarie USA Infrastructure | Macquarie Global Infrastructure |
|---|--------------------------------------|--|--------------------------------|---------------------------------|--|------------------------------|---------------------------------|
| Macquarie Australasia Infrastructure        | 1.000                                |  |                                |                                 |  |                              |                                 |
| Macquarie AP x JPN x NZ x AU Infrastructure | 0.656                                | 1.000                                      |                                |                                 |  |                              |                                 |
| Macquarie Japan Infrastructure              | 0.659                                | 0.599                                      | 1.000                          |                                 |  |                              |                                 |
| Macquarie Europe Infrastructure             | 0.343                                | 0.357                                      | 0.366                          | 1.000                           |  |                              |                                 |
| Macquarie North America Infrastructure      | 0.467                                | 0.635                                      | 0.475                          | 0.564                           | 1.000                                  |                              |                                 |
| Macquarie USA Infrastructure                | 0.462                                | 0.633                                      | 0.471                          | 0.558                           | 0.996                                  | 1.000                        |                                 |
| Macquarie Global Infrastructure             | 0.717                                | 0.748                                      | 0.847                          | 0.625                           | 0.851                                  | 0.846                        | 1.000                           |

Source: FTSE Group, data as at 28 Feb, 2007

### 3.4.5 Correlations over 5 years

#### CORRELATIONS BASED ON DAILY PRICE INDEX RETURNS

| Index                                       | Macquarie Australasia Infrastructure | Macquarie AP x JPN x NZ x AU Infrastructure | Macquarie Japan Infrastructure | Macquarie Europe Infrastructure | Macquarie North America Infrastructure | Macquarie USA Infrastructure | Macquarie Global Infrastructure |
|---|--------------------------------------|---|--------------------------------|---------------------------------|--|------------------------------|---------------------------------|
| Macquarie Australasia Infrastructure        | 1.000                                |   |                                |                                 |  |                              |                                 |
| Macquarie AP x JPN x NZ x AU Infrastructure | 0.573                                | 1.000                                       |                                |                                 |  |                              |                                 |
| Macquarie Japan Infrastructure              | 0.495                                | 0.608                                       | 1.000                          |                                 |  |                              |                                 |
| Macquarie Europe Infrastructure             | 0.221                                | 0.302                                       | 0.344                          | 1.000                           |  |                              |                                 |
| Macquarie North America Infrastructure      | 0.399                                | 0.570                                       | 0.699                          | 0.300                           | 1.000                                  |                              |                                 |
| Macquarie USA Infrastructure                | n/a                                  | n/a   | n/a                            | n/a                             | n/a                                    | 1.000                        |                                 |
| Macquarie Global Infrastructure             | 0.528                                | 0.663                                       | 0.908                          | 0.442                           | 0.921                                  | n/a                          | 1.000                           |

Source: FTSE Group, data as at 28 Feb, 2007

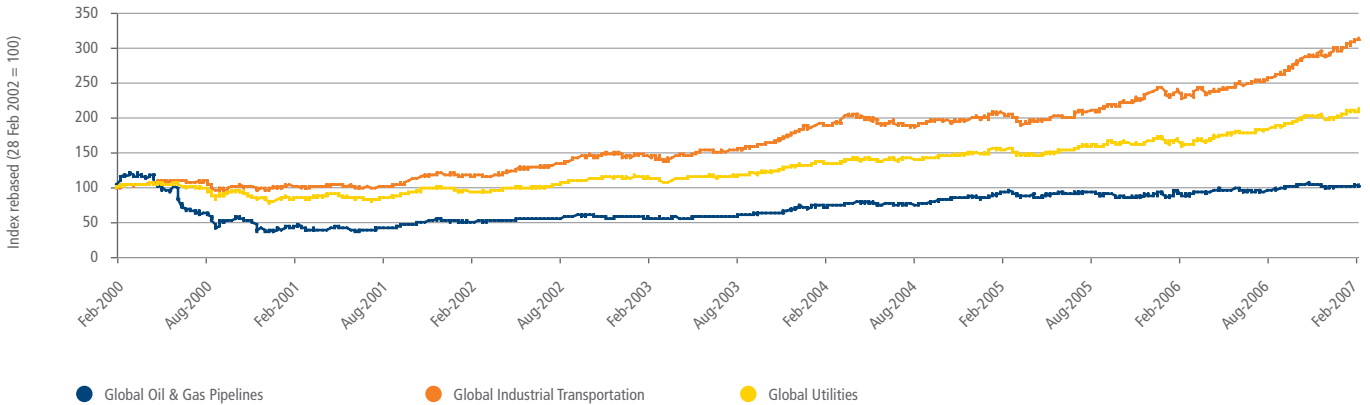
# ALTERNATIVE BENCHMARKS: MACQUARIE GLOBAL INFRASTRUCTURE

## 4.0 MACQUARIE GLOBAL INFRASTRUCTURE INDEX SERIES - SECTOR INDEXES

### 4.1 Performance charts

#### 4.1.1 Price index performance over five years

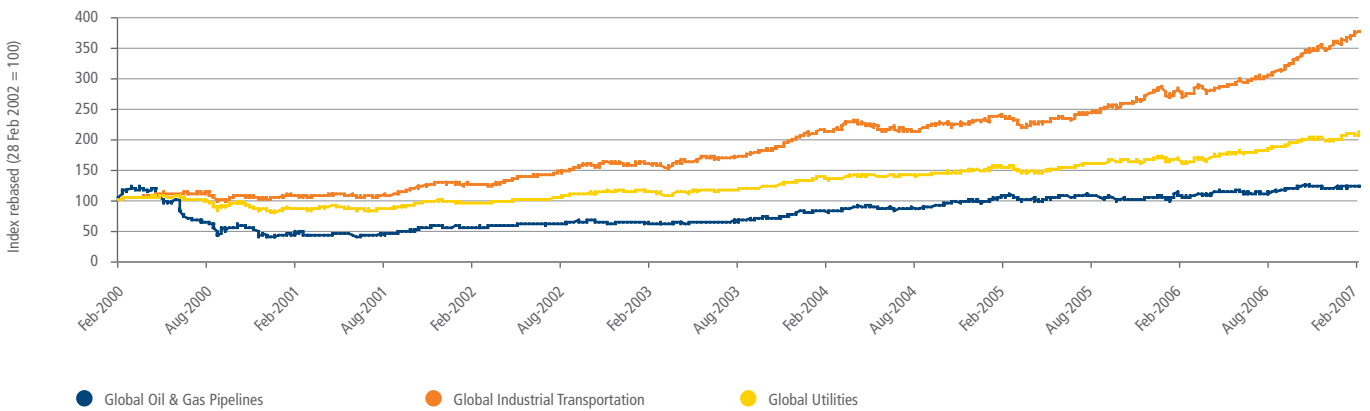
##### 5-YEAR PERFORMANCE



Source: FTSE Group, data as at 28 Feb, 2007

#### 4.1.2 Price index performance over five years

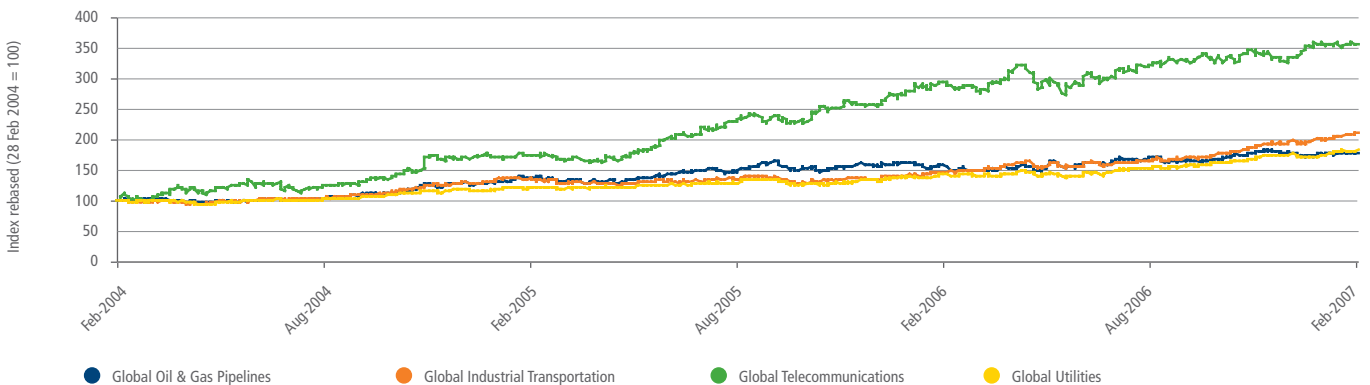
##### 5-YEAR PERFORMANCE



Source: FTSE Group, data as at 28 Feb, 2007

#### 4.1.3 Price index performance over three years

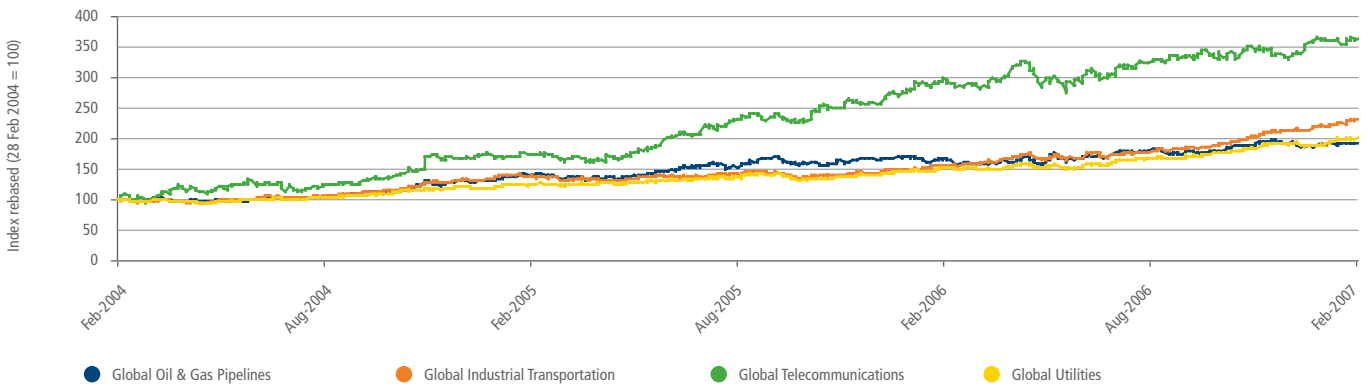
##### 3-YEAR PERFORMANCE



Source: FTSE Group, data as at 28 Feb, 2007

#### 4.1.4 Price index performance over three years

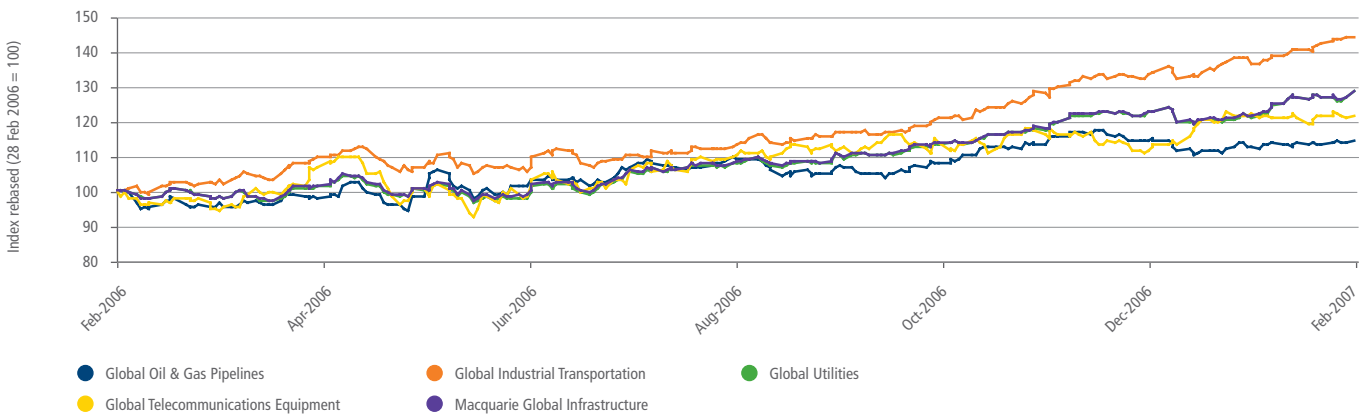
##### 3-YEAR PERFORMANCE



Source: FTSE Group, data as at 28 Feb, 2007

#### 4.1.5 Price index performance over one year

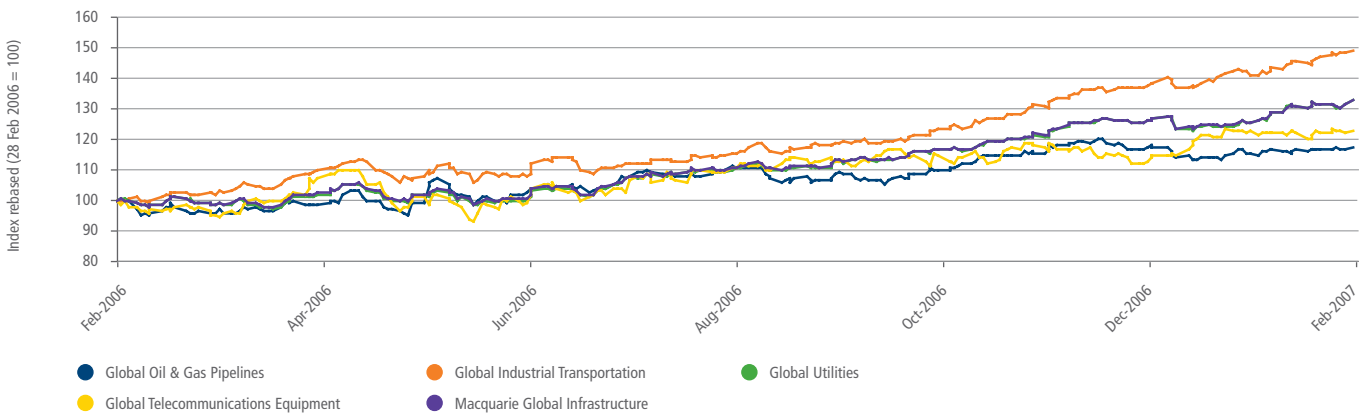
##### 1-YEAR PERFORMANCE



Source: FTSE Group, data as at 28 Feb, 2007

#### 4.1.6 Price index performance over one year

##### 1-YEAR PERFORMANCE



Source: FTSE Group, data as at 28 Feb, 2007



## ALTERNATIVE BENCHMARKS: MACQUARIE GLOBAL INFRASTRUCTURE

## 4.2 Performance tables

## 4.2.1 Year-on-year performance over 5 years (USD)

## RETURNS OVER THE LAST 5 YEARS

| Sector Index                          | 2006   |        | 2005   |        | 2004   |        | 2003   |        | 2002   |        |
|---------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
|                                       | PI (%) | TR (%) | PI (%) | TR (%) | PI (%) | TR (%) | PI (%) | TR (%) | PI (%) | TR (%) |
| Global Oil & Gas Pipelines            | 14.1   | 17.0   | 21.1   | 24.8   | 25.5   | 29.7   | 50.5   | 55.7   | -66.4  | -64.8  |
| Global Transportation                 | 46.0   | 50.9   | 3.4    | 7.3    | 36.9   | 41.5   | 37.2   | 42.2   | 6.6    | 12.1   |
| Global Utilities                      | 33.1   | 37.8   | 10.7   | 14.7   | 24.3   | 29.0   | 25.1   | 30.4   | -15.3  | -11.8  |
| Global Telecommunications Equipment   | 30.1   | 31.2   | 50.0   | 51.4   | 82.4   | 82.9   | 188.3  | 189.5  | -      | -      |
| Macquarie Global Infrastructure Index | 32.8   | 37.4   | 9.6    | 13.5   | 27.3   | 32.0   | 27.2   | 32.5   | -18.1  | -14.7  |

Source: FTSE Group, data as at 28 Feb, 2007

## 4.2.2 Performance years to date (USD)

## RETURNS OVER THE LAST 5 YEARS

| Regional Index                        | 1Yr    |        | 2Yr    |        | 3Yr    |        | 4Yr    |        | 5Yr    |        |
|---------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
|                                       | PI (%) | TR (%) | PI (%) | TR (%) | PI (%) | TR (%) | PI (%) | TR (%) | PI (%) | TR (%) |
| Global Oil & Gas Pipelines            | 10.7   | 13.5   | 26.1   | 33.0   | 73.1   | 88.7   | 148.8  | 180.3  | 0.4    | 18.9   |
| Global Transportation                 | 39.5   | 44.3   | 50.4   | 61.3   | 104.3  | 126.5  | 200.6  | 245.3  | 202.5  | 265.6  |
| Global Utilities                      | 24.1   | 28.5   | 46.1   | 56.6   | 77.5   | 97.4   | 144.7  | 183.4  | 105.1  | 147.6  |
| Global Telecommunications Equipment   | 15.7   | 16.5   | 96.3   | 99.4   | 241.4  | 248.3  | 798.4  | 820.1  | -      | -      |
| Macquarie Global Infrastructure Index | 24.2   | 28.4   | 43.7   | 53.8   | 80.1   | 99.8   | 150.4  | 189.0  | 105.2  | 147.0  |

Source: FTSE Group, data as at 28 Feb, 2007

## 4.3 Risk statistics

## 4.3.1 Volatility and Sharpe Ratios

## PERFORMANCE, VOLATILITY AND SHARPE RATIOS OVER 5 YEARS

| Regional Index                      | Measure            | 3M (%) | 6M (%) | 12M (%) | 3YR (%) | 5YR (%) | 5YR Ann (%) |
|-------------------------------------|--------------------|--------|--------|---------|---------|---------|-------------|
| Global Oil & Gas Pipelines          | Price Index Return | -3.9   | 1.8    | 10.7    | 75.2    | 2.5     | 0.5         |
|                                     | Volatility (Ann.)  | 10.07  | 10.62  | 14.52   | 13.74   | 28.87   |             |
|                                     | Sharpe Ratio       | -2.14  | -0.11  | 0.37    | 1.14    | -0.06   |             |
| Global Transportation               | Price Index Return | 8.0    | 22.4   | 39.5    | 107.9   | 203.3   | 24.8        |
|                                     | Volatility (Ann.)  | 9.50   | 9.11   | 11.26   | 10.74   | 11.72   |             |
|                                     | Sharpe Ratio       | 2.83   | 3.97   | 2.53    | 1.99    | 1.69    |             |
| Global Utilities                    | Price Index Return | 4.2    | 14.4   | 24.1    | 80.6    | 99.5    | 14.8        |
|                                     | Volatility (Ann.)  | 10.38  | 9.00   | 10.41   | 8.05    | 12.01   |             |
|                                     | Sharpe Ratio       | 1.16   | 2.50   | 1.61    | 2.07    | 0.95    |             |
| Global Telecommunications Equipment | Price Index Return | -1.0   | 4.2    | 15.7    | 254.8   | -       | -           |
|                                     | Volatility (Ann.)  | 14.89  | 16.04  | 19.79   | 20.23   | -       |             |
|                                     | Sharpe Ratio       | -0.62  | 0.22   | 0.49    | 1.93    | -       |             |
| Macquarie Global Infrastructure     | Price Index Return | 7.3    | 1.4    | 9.1     | 83.3    | 100.5   | 14.9        |
|                                     | Volatility (Ann.)  | 4.94   | 4.91   | 4.83    | 3.07    | 2.36    |             |
|                                     | Sharpe Ratio       | 10.93  | 21.73  | 16.82   | 17.12   | 11.55   |             |

Source: FTSE Group, data as at 28 Feb, 2007

## 4.4 Correlations

### 4.4.1 Correlations over 3m

#### CORRELATIONS BASED ON DAILY PRICE INDEX RETURNS

| Index                               | Global Oil & Gas Pipelines | Global Transportation | Utilities | Global Telecommunications Equipment | Macquarie Global Infrastructure |
|-------------------------------------|----------------------------|-----------------------|-----------|-------------------------------------|---------------------------------|
| Global Oil & Gas Pipelines          | 1.000                      |                       |           |                                     |                                 |
| Global Transportation               | 0.456                      | 1.000                 |           |                                     |                                 |
| Global Utilities                    | 0.516                      | 0.617                 | 1.000     |                                     |                                 |
| Global Telecommunications Equipment | 0.349                      | 0.323                 | 0.354     | 1.000                               |                                 |
| Macquarie Global Infrastructure     | 0.558                      | 0.653                 | 0.998     | 0.388                               | 1.000                           |

Source: FTSE Group, data as at 28 Feb, 2007

### 4.4.2 Correlations over 6m

#### CORRELATIONS BASED ON DAILY PRICE INDEX RETURNS

| Index                               | Global Oil & Gas Pipelines | Global Transportation | Utilities | Global Telecommunications Equipment | Macquarie Global Infrastructure |
|-------------------------------------|----------------------------|-----------------------|-----------|-------------------------------------|---------------------------------|
| Global Oil & Gas Pipelines          | 1.000                      |                       |           |                                     |                                 |
| Global Transportation               | 0.280                      | 1.000                 |           |                                     |                                 |
| Global Utilities                    | 0.429                      | 0.608                 | 1.000     |                                     |                                 |
| Global Telecommunications Equipment | 0.151                      | 0.296                 | 0.193     | 1.000                               |                                 |
| Macquarie Global Infrastructure     | 0.476                      | 0.645                 | 0.997     | 0.237                               | 1.000                           |

Source: FTSE Group, data as at 28 Feb, 2007

### 4.4.3 Correlations over 12m

#### CORRELATIONS BASED ON DAILY PRICE INDEX RETURNS

| Index                               | Global Oil & Gas Pipelines | Global Transportation | Utilities | Global Telecommunications Equipment | Macquarie Global Infrastructure |
|-------------------------------------|----------------------------|-----------------------|-----------|-------------------------------------|---------------------------------|
| Global Oil & Gas Pipelines          | 1.000                      |                       |           |                                     |                                 |
| Global Transportation               | 0.351                      | 1.000                 |           |                                     |                                 |
| Global Utilities                    | 0.486                      | 0.607                 | 1.000     |                                     |                                 |
| Global Telecommunications Equipment | 0.264                      | 0.283                 | 0.347     | 1.000                               |                                 |
| Macquarie Global Infrastructure     | 0.539                      | 0.651                 | 0.996     | 0.385                               | 1.000                           |

Source: FTSE Group, data as at 28 Feb, 2007

### 4.4.4 Correlations over 3 years

#### CORRELATIONS BASED ON MONTHLY PRICE INDEX RETURNS

| Index                               | Global Oil & Gas Pipelines | Global Transportation | Utilities | Global Telecommunications Equipment | Macquarie Global Infrastructure |
|-------------------------------------|----------------------------|-----------------------|-----------|-------------------------------------|---------------------------------|
| Global Oil & Gas Pipelines          | 1.000                      |                       |           |                                     |                                 |
| Global Transportation               | 0.510                      | 1.000                 |           |                                     |                                 |
| Global Utilities                    | 0.586                      | 0.726                 | 1.000     |                                     |                                 |
| Global Telecommunications Equipment | 0.430                      | 0.433                 | 0.331     | 1.000                               |                                 |
| Macquarie Global Infrastructure     | 0.650                      | 0.776                 | 0.994     | 0.394                               | 1.000                           |

Source: FTSE Group, data as at 28 Feb, 2007

ALTERNATIVE BENCHMARKS: **MACQUARIE GLOBAL INFRASTRUCTURE**

## 4.4.5 Correlations over 5 years

## CORRELATIONS BASED ON MONTHLY PRICE INDEX RETURNS

| Index                               | Global Oil & Gas Pipelines | Global Transportation | Utilities | Global Telecommunications Equipment | Macquarie Global Infrastructure |
|-------------------------------------|----------------------------|-----------------------|-----------|-------------------------------------|---------------------------------|
| Global Oil & Gas Pipelines          | 1.000                      |                       |           |                                     |                                 |
| Global Transportation               | 0.561                      | 1.000                 |           |                                     |                                 |
| Global Utilities                    | 0.727                      | 0.805                 | 1.000     |                                     |                                 |
| Global Telecommunications Equipment | n/a                        | n/a                   | n/a       | 1.000                               |                                 |
| Macquarie Global Infrastructure     | 0.779                      | 0.821                 | 0.996     | n/a                                 | 1.000                           |

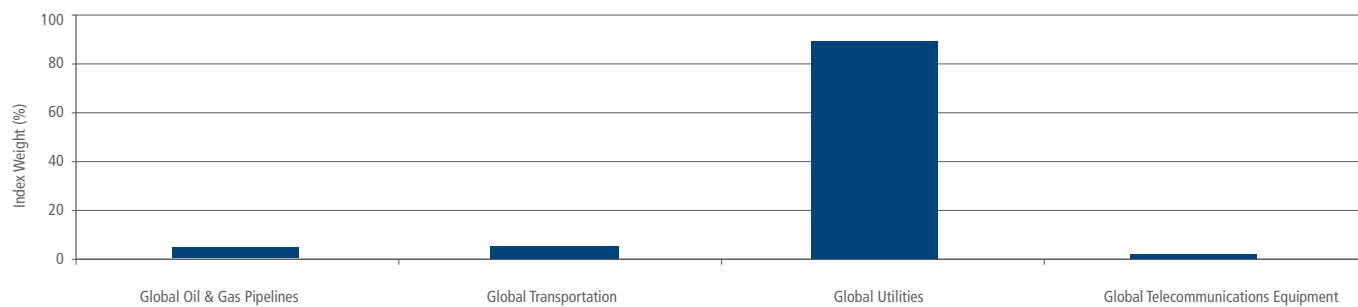
Source: FTSE Group, data as at 28 Feb, 2007

## 5.0 INDUSTRY CLASSIFICATION BENCHMARK (ICB) – INDEX BREAKDOWN

### 5.1 Sector Analysis

#### 5.1.1 Macquarie Global Infrastructure Index Sector Breakdown

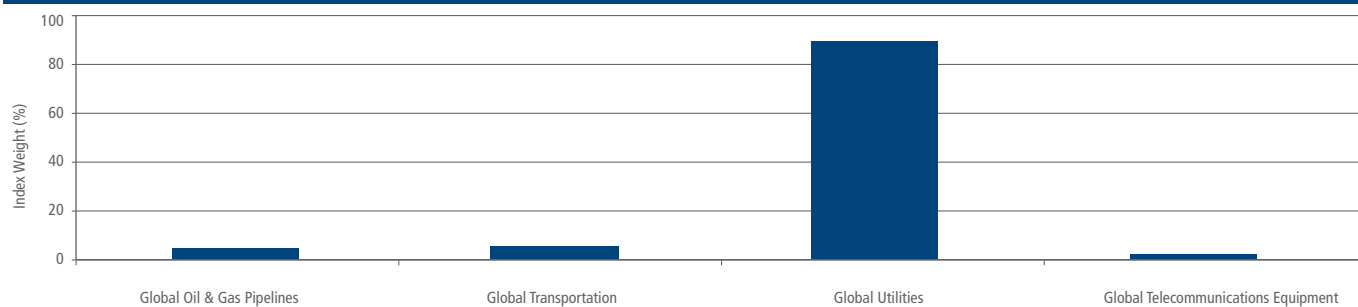
##### SECTOR WEIGHTINGS



Source: FTSE Group, data as at 28 Feb, 2007

#### 5.1.2 Macquarie Global Infrastructure 100 Index Sector Breakdown

##### SECTOR WEIGHTINGS



Source: FTSE Group, data as at 28 Feb, 2007

## ALTERNATIVE BENCHMARKS: MACQUARIE GLOBAL INFRASTRUCTURE

## 6.0 CONSTITUENT DATA

## 6.1 Weightings

## 6.1.1 Macquarie Global Infrastructure Index

## TOP 10 CONSTITUENTS

| Rank | Constituent        | Country | ICB Sector                  | MGII Weighting | FTSE Global AC Weighting | Difference |
|------|--------------------|---------|-----------------------------|----------------|--------------------------|------------|
| 1    | E.ON               | Germany | Gas, Water & Multiutilities | 5.11           | 0.24                     | 4.87       |
| 2    | Suez               | France  | Gas, Water & Multiutilities | 3.64           | 0.17                     | 3.47       |
| 3    | Endesa             | Spain   | Electricity                 | 3.18           | 0.15                     | 3.04       |
| 4    | ENEL               | Italy   | Electricity                 | 2.85           | 0.13                     | 2.71       |
| 5    | Exelon Corporation | USA     | Electricity                 | 2.61           | 0.12                     | 2.49       |
| 6    | National Grid      | UK      | Gas, Water & Multiutilities | 2.40           | 0.11                     | 2.29       |
| 7    | RWE                | Germany | Gas, Water & Multiutilities | 2.37           | 0.11                     | 2.26       |
| 8    | Iberdrola          | Spain   | Electricity                 | 2.34           | 0.11                     | 2.23       |
| 9    | Tokyo Elec Power   | Japan   | Electricity                 | 2.09           | 0.10                     | 2.00       |
| 10   | TXU Corporation    | USA     | Electricity                 | 1.81           | 0.08                     | 1.72       |

Source: FTSE Group, data as at 28 Feb, 2007

## 6.1.2 Macquarie Global Infrastructure Index

## TOP 10 CONSTITUENTS

| Rank | Constituent        | Country | ICB Sector                  | MG100 Weighting | FTSE Global AC Weighting | Difference |
|------|--------------------|---------|-----------------------------|-----------------|--------------------------|------------|
| 1    | E.ON               | Germany | Gas, Water & Multiutilities | 5.99            | 0.24                     | 5.75       |
| 2    | Suez               | France  | Gas, Water & Multiutilities | 4.27            | 0.17                     | 4.10       |
| 3    | Endesa             | Spain   | Electricity                 | 3.73            | 0.15                     | 3.58       |
| 4    | ENEL               | Italy   | Electricity                 | 3.34            | 0.13                     | 3.20       |
| 5    | Exelon Corporation | USA     | Electricity                 | 3.06            | 0.12                     | 2.94       |
| 6    | National Grid      | UK      | Gas, Water & Multiutilities | 2.82            | 0.11                     | 2.70       |
| 7    | RWE                | Germany | Gas, Water & Multiutilities | 2.77            | 0.11                     | 2.66       |
| 8    | Iberdrola          | Spain   | Electricity                 | 2.74            | 0.11                     | 2.63       |
| 9    | Tokyo Elec Power   | Japan   | Electricity                 | 2.45            | 0.10                     | 2.36       |
| 10   | TXU Corporation    | USA     | Electricity                 | 2.12            | 0.08                     | 2.03       |

Source: FTSE Group, data as at 28 Feb, 2007

### 6.1.3 Macquarie Asia Pacific ex Japan ex Australia ex New Zealand Infrastructure Index

#### TOP 10 CONSTITUENTS

| Rank | Constituent                        | Country       | ICB Sector                  | Macquarie AP ex Jap ex Aus ex NZ Infrastructure Index Weighting (%) | FTSE AP ex Jap ex Aus ex NZ AC Weighting (%) | Difference in Weighting (%) |
|------|------------------------------------|---------------|-----------------------------|---|--|-----------------------------|
| 1    | CLP Holdings                       | Hong Kong SAR | Electricity                 | 0.16  | 0.59   | -0.43                       |
| 2    | Kepeco                             | Korea         | Electricity                 | 0.13  | 0.48   | -0.35                       |
| 3    | Hong Kong & China Gas              | Hong Kong SAR | Gas, Water & Multiutilities | 0.11  | 0.40   | -0.29                       |
| 4    | Hongkong Electric                  | Hong Kong SAR | Electricity                 | 0.10  | 0.36   | -0.26                       |
| 5    | China Merchant Holdings (Red Chip) | Hong Kong SAR | Industrial Transportation   | 0.05  | 0.20   | -0.15                       |
| 6    | Tenaga Nasional                    | Malaysia      | Electricity                 | 0.04  | 0.16   | -0.12                       |
| 7    | NTPC                               | India         | Electricity                 | 0.03  | 0.13   | -0.09                       |
| 8    | Huaneng Power International (H)    | China         | Electricity                 | 0.03  | 0.12   | -0.08                       |
| 9    | Suzlon Energy                      | India         | Electricity                 | 0.02  | 0.09   | -0.07                       |
| 10   | Malakoff                           | Malaysia      | Electricity                 | 0.02  | 0.09   | -0.06                       |

Source: FTSE Group, data as at 28 Feb, 2007

### 6.1.4 Macquarie Australasia Infrastructure Index

#### TOP 10 CONSTITUENTS

| Rank | Constituent                                   | Country     | ICB Sector                      | Macquarie Australasia Infrastructure Weighting (%) | FTSE Australasia AC Weighting (%) | Difference in Weighting (%) |
|------|---|-------------|---------------------------------|--|-----------------------------------|-----------------------------|
| 1    | Toll Holdings                                 | Australia   | Industrial Transportation       | 21.70  | 1.07                              | 20.64                       |
| 2    | Macquarie Infrastructure Group                | Australia   | Industrial Transportation       | 17.24  | 0.85                              | 16.39                       |
| 3    | Alinta  | Australia   | Gas, Water & Multiutilities     | 12.46  | 0.61                              | 11.85                       |
| 4    | Transurban Group                              | Australia   | Industrial Transportation       | 11.17  | 0.55                              | 10.62                       |
| 5    | AGL Energy                                    | Australia   | Gas, Water & Multiutilities     | 10.72  | 0.53                              | 10.19                       |
| 6    | Babcock & Brown Infrastructure Group          | Australia   | Industrial Transportation       | 5.10   | 0.25                              | 4.85                        |
| 7    | Macquarie Airports                            | Australia   | Industrial Transportation       | 4.44   | 0.22                              | 4.22                        |
| 8    | Contact Energy                                | New Zealand | Electricity                     | 4.04   | 0.20                              | 3.84                        |
| 9    | Auckland International Airport                | New Zealand | Industrial Transportation       | 3.24   | 0.16                              | 3.08                        |
| 10   | Macquarie Communications Infrastructure Group | Australia   | Technology Hardware & Equipment | 3.10   | 0.15                              | 2.95                        |

Source: FTSE Group, data as at 28 Feb, 2007

### 6.1.5 Macquarie Europe Infrastructure Index

#### TOP 10 CONSTITUENTS

| Rank | Constituent                | Country | ICB Sector                  | Macquarie Australasia Infrastructure Weighting (%) | FTSE Australasia AC Weighting (%) | Difference in Weighting (%) |
|------|----------------------------|---------|-----------------------------|--|-----------------------------------|-----------------------------|
| 1    | E.ON                       | Germany | Gas, Water & Multiutilities | 12.69  | 0.77                              | 11.92                       |
| 2    | Suez                       | France  | Gas, Water & Multiutilities | 9.04   | 0.55                              | 8.49                        |
| 3    | Endesa                     | Spain   | Electricity                 | 7.91   | 0.48                              | 7.43                        |
| 4    | ENEL                       | Italy   | Electricity                 | 7.07   | 0.43                              | 6.64                        |
| 5    | National Grid              | UK      | Gas, Water & Multiutilities | 5.97   | 0.36                              | 5.60                        |
| 6    | RWE                        | Germany | Gas, Water & Multiutilities | 5.88   | 0.36                              | 5.52                        |
| 7    | Iberdrola                  | Spain   | Electricity                 | 5.81   | 0.35                              | 5.45                        |
| 8    | Veolia Environnement       | France  | Gas, Water & Multiutilities | 4.22   | 0.26                              | 3.97                        |
| 9    | Centrica                   | UK      | Gas, Water & Multiutilities | 3.91   | 0.24                              | 3.67                        |
| 10   | Scottish & Southern Energy | UK      | Electricity                 | 3.55   | 0.22                              | 3.33                        |

Source: FTSE Group, data as at 28 Feb, 2007

## ALTERNATIVE BENCHMARKS: MACQUARIE GLOBAL INFRASTRUCTURE

## 6.1.6 Macquarie Japan Infrastructure Index

## TOP 10 CONSTITUENTS

| Rank | Constituent                | Country | ICB Sector                  | Macquarie Japan Infrastructure Weighting (%) | FTSE Japan AC Weighting (%) | Difference in Weighting (%) |
|------|----------------------------|---------|-----------------------------|--|-----------------------------|-----------------------------|
| 1    | Tokyo Elec Power           | Japan   | Electricity                 | 23.81  | 1.05                        | 22.76                       |
| 2    | Kansai Elec Power          | Japan   | Electricity                 | 14.44  | 0.64                        | 13.80                       |
| 3    | Chubu Elec Power           | Japan   | Electricity                 | 13.30  | 0.59                        | 12.71                       |
| 4    | Tokyo Gas                  | Japan   | Gas, Water & Multiutilities | 7.96   | 0.35                        | 7.61                        |
| 5    | Kyushu Elec Power          | Japan   | Electricity                 | 6.85   | 0.30                        | 6.55                        |
| 6    | Tohoku Elec Power          | Japan   | Electricity                 | 6.77   | 0.30                        | 6.47                        |
| 7    | Electric Power Development | Japan   | Electricity                 | 5.65   | 0.25                        | 5.40                        |
| 8    | Osaka Gas                  | Japan   | Gas, Water & Multiutilities | 4.43   | 0.20                        | 4.24                        |
| 9    | Chugoku Electric Power     | Japan   | Electricity                 | 4.40   | 0.19                        | 4.20                        |
| 10   | Shikoku Electric Power     | Japan   | Electricity                 | 3.19   | 0.14                        | 3.05                        |

Source: FTSE Group, data as at 28 Feb, 2007

## 6.1.7 Macquarie North America Infrastructure Index

## TOP 10 CONSTITUENTS

| Rank | Constituent                 | Country | ICB Sector                  | Macquarie NA Infrastructure Weighting (%) | FTSE NA AC Weighting (%) | Difference in Weighting (%) |
|------|-----------------------------|---------|-----------------------------|---|--------------------------|-----------------------------|
| 1    | Exelon Corporation          | USA     | Electricity                 | 6.27                                      | 0.12                     | 6.15                        |
| 2    | TXU Corporation             | USA     | Electricity                 | 4.35                                      | 0.08                     | 4.26                        |
| 3    | Dominion Resources          | USA     | Electricity                 | 4.30                                      | 0.08                     | 4.21                        |
| 4    | Southern Co                 | USA     | Electricity                 | 3.79                                      | 0.07                     | 3.72                        |
| 5    | Duke Energy Corp            | USA     | Gas, Water & Multiutilities | 3.51                                      | 0.07                     | 3.44                        |
| 6    | FPL Group                   | USA     | Electricity                 | 3.40                                      | 0.07                     | 3.33                        |
| 7    | Entergy Corp                | USA     | Electricity                 | 2.92                                      | 0.06                     | 2.86                        |
| 8    | Firstenergy Corp.           | USA     | Electricity                 | 2.84                                      | 0.06                     | 2.79                        |
| 9    | Public Svc Enterprise Group | USA     | Electricity                 | 2.67                                      | 0.05                     | 2.62                        |
| 10   | American Elec Power Com     | USA     | Electricity                 | 2.51                                      | 0.05                     | 2.47                        |

Source: FTSE Group, data as at 28 Feb, 2007

## 6.1.8 Macquarie USA Infrastructure Index

## TOP 10 CONSTITUENTS

| Rank | Constituent                 | Country | ICB Sector                  | MIUSA Weighting (%) | FTSE USA AC Weighting (%) | Difference in Weighting |
|------|-----------------------------|---------|-----------------------------|---------------------|---------------------------|-------------------------|
| 1    | Exelon Corporation          | USA     | Electricity                 | 6.64                | 0.27                      | 6.37                    |
| 2    | TXU Corporation             | USA     | Electricity                 | 4.60                | 0.19                      | 4.41                    |
| 3    | Dominion Resources          | USA     | Electricity                 | 4.55                | 0.19                      | 4.36                    |
| 4    | Southern Co                 | USA     | Electricity                 | 4.02                | 0.17                      | 3.85                    |
| 5    | Duke Energy Corp            | USA     | Gas, Water & Multiutilities | 3.72                | 0.15                      | 3.57                    |
| 6    | FPL Group                   | USA     | Electricity                 | 3.60                | 0.15                      | 3.45                    |
| 7    | Entergy Corp                | USA     | Electricity                 | 3.09                | 0.13                      | 2.96                    |
| 8    | Firstenergy Corp.           | USA     | Electricity                 | 3.01                | 0.12                      | 2.89                    |
| 9    | Public Svc Enterprise Group | USA     | Electricity                 | 2.83                | 0.12                      | 2.71                    |
| 10   | American Elec Power Com     | USA     | Electricity                 | 2.66                | 0.11                      | 2.55                    |

Source: FTSE Group, data as at 28 Feb, 2007

## 7.0 USING THE INDEXES

The indexes data and licences can support you whatever your investment requirement is. The products can be used for analysis, benchmarking, trading and product creation.

### 7.1 Index series overview

#### OVERVIEW

| Fact                      | Information   |
|---------------------------|---|
| Index series universe     | FTSE Global All Cap Index   |
| Index series reviews      | Semi-annually in June and December  |
| Implementation of changes | Monday after third Friday in review month   |
| Index series type         | Market cap weighted, free float adjusted and liquidity screened                           |
| Calculation frequency     | Daily   |
| Index series currency     | Local, GBP, EUR, JPY, USD and AUD   |
| Base date                 | 31 Decemeer, 2003   |
| Base value                | 5,000   |
| Index distribution        | 23:30 GMT   |
| End of day distribution   | FTP; e-mail   |
| Index rules               | Available at <a href="http://www.ftse.com/infrastructure">www.ftse.com/infrastructure</a> |
| Historical data           | From 01 July, 2000  |

Source: FTSE Group, data as at 28 Feb, 2007

### 7.2 Index values and vendor codes

Real-time index values for the Macquarie Global Infrastructure Index Series are available from quote vendors using the following codes:

#### VENDOR CODES

| Index name                                | Bloomberg Code | Reuters RIC  | Thomson Global Topic | Thomson    | Telekurs Valoren |
|---|----------------|--------------|----------------------|------------|------------------|
| Macquarie Global Infrastructure 100 Index | MGII100        | <.FTMGII100> | MGII100.FT           | MGII100-LN | 293712           |
| Macquarie USA Infrastructure Index        | MGIUSA         | <.FTMIUSA>   | =MIUSA.FT            | MIUSA-LN   | 293727           |

Source: FTSE Group, data as at 28 Feb, 2007

### 7.3 Exchange Traded Funds (ETFs)

Two Exchange Traded Funds (ETFs) are currently available on the Macquarie Global Infrastructure 100 Index.

#### CURRENT ETFs AVAILABLE ON THE MACQUARIE GLOBAL INFRASTRUCTURE INDEX SERIES

| Launch Date | ETF   | Issuer                       | Exchange              | Ticker |
|-------------|---|------------------------------|-----------------------|--------|
| 31 Dec 2006 | SPDR FTSE/Macquarie Global Infrastructure 100 ETF | State Street Global Advisers | AMEX                  |        |
| 23 Oct 2006 | iShares FTSE/Macquarie Global Infrastructure 100  | Barclays Global Investors    | London Stock Exchange |        |

Source: FTSE Group, data as at 28 Feb, 2007



## ALTERNATIVE BENCHMARKS: MACQUARIE GLOBAL INFRASTRUCTURE

### 7.4 Index-linked funds and OTC products

The Macquarie Global Infrastructure Index Series can be used to run a wide range of funds and structured products based linked to the indexes. These include tracker funds, warrants, certificates and futures & options. Announcements will be made as these products become available.

### 7.5 Data products

For detailed analysis, end of day products are available for each of the indexes.

- Index Valuation Service – index level data on a daily basis
- Constituent Service – constituent data on a daily or monthly basis
- Tracker Constituent Service – highlights changes to the index and constituents and weightings on a daily basis.

## 8.0 APPENDIX

### 8.1 Appendix A: About FTSE Group

FTSE Group is a world-leader in the creation and management of indexes. With offices in Beijing, London, Frankfurt, Hong Kong, Madrid, Paris, New York, San Francisco, and Tokyo, FTSE Group services clients in 77 countries worldwide. It calculates and manages the FTSE Global Equity Index Series, which includes world-recognized indexes ranging from the FTSE All-World Index, the FTSE4Good series and the FTSEurofirst Index series, as well as domestic indexes such as the prestigious FTSE 100. The company has collaborative arrangements with the Athens, AMEX, Cyprus, Euronext, Johannesburg London, Madrid, NASDAQ and Taiwan exchanges, as well as Nomura Securities, Hang Seng and Xinhua Finance of China. FTSE also has a collaborative agreement with Dow Jones Indexes to develop a single sector classification system for global investors.

FTSE indexes are used extensively by investors world-wide for investment analysis, performance measurement, asset allocation, portfolio hedging and for creating a wide range of index tracking funds. Independent committees of senior fund managers, derivatives experts, actuaries and other experienced practitioners review all changes to the indexes to ensure that they are made objectively and without bias. Real-time FTSE indexes are calculated on systems managed by Reuters. Prices and FX rates used are supplied by Reuters.

FTSE Group was selected as "Index Provider of the Year" by Global Pensions magazine in 2006, for the second year running. FTSE has recently also been awarded the William F Sharpe Award for Index Innovation, by the Journal of Indexing, Best Index Provider by Structured Products magazine, and Winner of the Exchangetradedfunds.com Global ETF Award for Most Innovative ETF Index Provider.

### 8.2 Appendix B: Industry Classification Benchmark (ICB)

Securities within the FTSE UK Index Series have been classified using the Industry Classification Benchmark (ICB). The ICB took effect from 2 January 2006.

The ICB brings together two premier global providers of indexes – FTSE Group and Dow Jones Indexes. It is a detailed and comprehensive structure for sector and industry analysis, facilitating the comparison of companies across four levels of classification and national boundaries. The system allocates companies to the Subsector whose definition most closely describes the nature of its business. The nature of a company's business is determined by its source of revenue or where it constitutes the majority of its revenue.

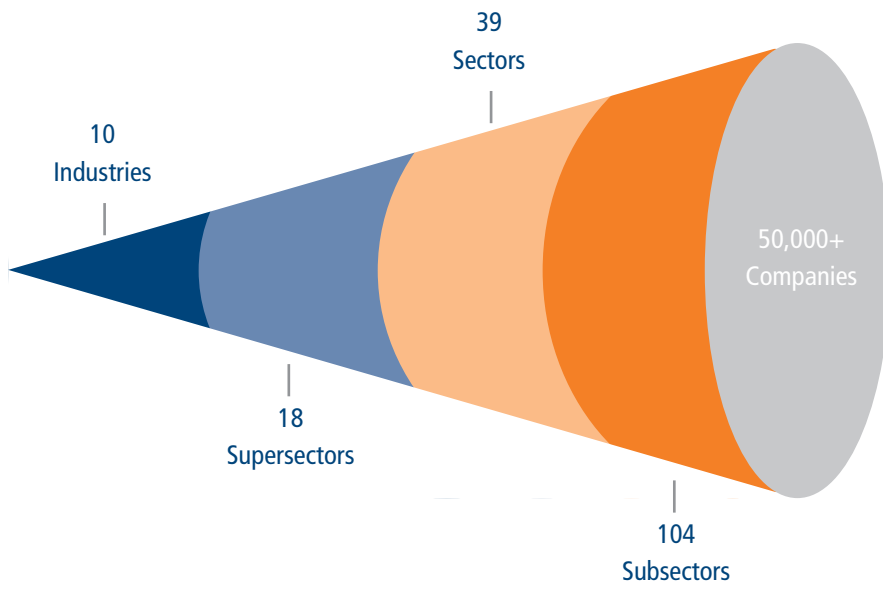
The ICB Universe Database contains over 45,000 securities from over 40,000 companies, from the FTSE and Dow Jones universes. The database covers 67 countries and it is intended that the coverage be increased to 50,000 securities in 2005.

The classification structure consists of four layers:

- 10 Industries help investors monitor broad industry trends
- 18 Supersectors can be used for identifying macroeconomic opportunities for investment and trading decisions
- 39 Sectors provide a broad benchmark for investment managers
- 104 Subsectors allow for more detailed quantitative analysis

## ALTERNATIVE BENCHMARKS: MACQUARIE GLOBAL INFRASTRUCTURE

ICB has been adopted by stock exchanges representing over 65% of the world's market capitalisation.



| Industry                    | Supersector     | Sector                                 | Subsector                         |                               |   |
|-----------------------------|-----------------|--|-----------------------------------|-------------------------------|---|
| Oil & Gas                   | Oil & Gas       | Oil & Gas Producers                    | Exploration & Production          |                               |   |
|                             |                 |  | Integrated Oil & Gas              |                               |   |
|                             |                 | Oil Equipment, Services & Distribution | Oil Equipment & Services          |                               |   |
| Basic Materials             | Chemicals       | Chemicals                              | Pipelines                         |                               |   |
|                             |                 |  | Commodity Chemicals               |                               |   |
|                             |                 |  | Specialty Chemicals               |                               |   |
|                             | Basic Resources | Forestry & Paper                       | Forestry                          | Forestry                      |   |
|                             |                 |  | Paper                             | Paper                         |   |
|                             |                 | Industrial Metals                      | Aluminium                         | Aluminium                     |   |
|                             |                 |  |                                   | Nonferrous Metals             |   |
|                             |                 |  |                                   | Steel                         |   |
|                             |                 | Mining                                 | Coal                              | Coal                          |   |
|                             |                 |  |                                   | Diamonds & Gemstones          |   |
|                             |                 |  |                                   | General Mining                |   |
|                             |                 |  |                                   | Gold Mining                   |   |
|                             |                 |  |                                   | Platinum & Precious Metals    |   |
|                             | Industrials     | Construction & Materials               | Construction & Materials          | Building Materials & Fixtures |   |
|                             |                 |  | Heavy Construction                |                               |   |
| Industrial Goods & Services |                 | Aerospace & Defense                    | Aerospace                         | Aerospace                     |   |
|                             |                 |  | Defense                           | Defense                       |   |
|                             |                 | General Industrials                    | Containers & Packaging            | Diversified Industrials       |   |
|                             |                 | Electronic & Electrical Equipment      | Electrical Components & Equipment | Electronic Equipment          |   |
|                             |                 |  | Commercial Vehicles & Trucks      | Industrial Machinery          |   |
|                             |                 | Industrial Engineering                 | Delivery Services                 | Marine Transportation         |   |
|                             |                 | Industrial Transportation              | Railroads                         | Transportation Services       |   |
|                             |                 |  |                                   | Trucking                      |   |
|                             |                 |  | Support Services                  | Business Support Services     | Business Training & Employment Agencies |
|                             |                 |  |                                   | Financial Administration      | Industrial Suppliers                    |
|                             |                 |  |                                   | Waste & Disposal Services     |   |
|                             |                 | Automobiles & Parts                    |                                   | Automobiles                   | Auto Parts                              |
|                             |                 |  |                                   | Tires                         |   |
| Customer Goods              |                 | Food & Beverage                        | Beverages                         | Brewers                       |   |
|                             |                 |  |                                   | Distillers & Vintners         |   |
|                             |                 |  |                                   | Soft Drinks                   |   |
|                             |                 | Personal & Household Goods             | Food Producers                    | Farming & Fishing             | Food Products                           |
|                             |                 |  |                                   |                               |   |
|                             | Household Goods |  | Durable Household Products        | Nondurable Household Products |   |
|                             |                 |  | Furnishings                       | Home Construction             |   |
|                             |                 |  | Leisure Goods                     | Consumer Electronics          | Recreational Products                   |
|                             |                 |  | Toys                              |                               |   |
|                             | Personal Goods  |  | Clothing & Accessories            | Footwear                      |   |
|                             |                 |  | Personal Products                 |                               |   |
|                             | Tobacco         |  | Tobacco                           |                               |   |

ALTERNATIVE BENCHMARKS: MACQUARIE GLOBAL INFRASTRUCTURE

| Industry           | Supersector                      | Sector                           | Subsector   |
|--------------------|----------------------------------|----------------------------------|---|
| Health Care        | Health Care                      | Healthcare Equipment & Services  | Healthcare Providers  |
|                    |                                  |                                  | Medical Equipment   |
|                    |                                  | Pharmaceuticals & Biotechnology  | Medical Supplies  |
|                    |                                  |                                  | Biotechnology<br>Pharmaceuticals                                  |
| Consumer Services  | Retail                           | Food & Drug Retailers            | Drug Retailers  |
|                    |                                  |                                  | Food Retailers & Wholesalers                                      |
|                    |                                  | General Retailers                | Apparel Retailers   |
|                    |                                  |                                  | Broadline Retailers   |
|                    |                                  |                                  | Home Improvement Retailers  |
|                    |                                  |                                  | Specialized Consumer Services<br>Specialty Retailers              |
|                    | Media                            | Media                            | Broadcasting & Entertainment                                      |
|                    |                                  |                                  | Media Agencies  |
|                    | Publishing                       |                                  |   |
|                    | Travel & Leisure                 | Travel & Leisure                 | Airlines  |
|                    |                                  |                                  | Gambling  |
|                    |                                  |                                  | Hotels  |
|                    |                                  |                                  | Recreational Services   |
|                    |                                  |                                  | Restaurants & Bars<br>Travel & Tourism                            |
| Telecommunications | Telecommunications               | Fixed Line Telecommunications    |   |
|                    |                                  | Mobile Telecommunications        |   |
| Utilities          | Utilities                        | Electricity                      | Electricity   |
|                    |                                  |                                  | Gas Distribution  |
|                    |                                  | Gas, Water & Multiutilities      | Multiutilities  |
|                    |                                  |                                  | Water   |
| Financials         | Banks                            | Banks                            | Banks   |
|                    | Insurance                        | Nonlife Insurance                | Full Line Insurance   |
|                    |                                  |                                  | Insurance Brokers<br>Property & Casualty Insurance<br>Reinsurance |
|                    |                                  | Life Insurance                   | Life Insurance  |
|                    |                                  | Financial Services               | Real Estate   |
|                    | Real Estate Investment Trusts    |                                  |   |
|                    | General Financial                |                                  | Asset Managers  |
|                    |                                  |                                  | Consumer Finance<br>Specialty Finance                             |
|                    |                                  |                                  | Investment Services<br>Mortgage Finance                           |
|                    | Equity Investment Instruments    | Equity Investment Instruments    |   |
|                    | Nonequity Investment Instruments | Nonequity Investment Instruments |   |
| Technology         | Technology                       | Software & Computer Services     | Computer Services   |
|                    |                                  |                                  | Internet  |
|                    |                                  |                                  | Software  |
|                    |                                  | Technology Hardware & Equipment  | Computer Hardware   |
|                    |                                  |                                  | Electronic Office Equipment                                       |
|                    |                                  |                                  | Semiconductors  |
|                    |                                  |                                  | Telecommunications Equipment                                      |
|                    |                                  |                                  |   |

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## Recommendation definitions

**Macquarie Australia/New Zealand**

Outperform – return >5% in excess of benchmark return (>2.5% in excess for listed property trusts)  
 Neutral – return within 5% of benchmark return (within 2.5% for listed property trusts)  
 Underperform – return >5% below benchmark return (>2.5% below for listed property trusts)

**Macquarie Asia**

Outperform – expected return >+10%  
 Neutral – expected return from -10% to +10%  
 Underperform – expected return <-10%

**Macquarie First South Securities (South Africa)**

Outperform – expected return >+5%  
 Neutral – expected return from -5% to +5%  
 Underperform – expected return <-5%

**Recommendations** – 12 months

**Note:** Quant recommendations may differ from Fundamental Analyst recommendations

**Recommendation proportions**

|              | AU/NZ  | Asia   | RSA    |
|--------------|--------|--------|--------|
| Outperform   | 44.37% | 58.37% | 42.60% |
| Neutral      | 44.01% | 21.30% | 46.80% |
| Underperform | 11.62% | 20.33% | 10.60% |

For quarter ending 31 March 2007

**Volatility index definition\***

This is calculated from the volatility of historic price movements.

**Very high–highest risk** – Stock should be expected to move up or down 60–100% in a year – investors should be aware this stock is highly speculative.

**High** – stock should be expected to move up or down at least 40–60% in a year – investors should be aware this stock could be speculative.

**Medium** – stock should be expected to move up or down at least 30–40% in a year.

**Low–medium** – stock should be expected to move up or down at least 25–30% in a year.

**Low** – stock should be expected to move up or down at least 15–25% in a year.

\* Applicable to Australian/NZ stocks only

**Financial definitions**

All "Adjusted" data items have had the following adjustments made:  
 Added back: goodwill amortisation, provision for catastrophe reserves, IFRS derivatives & hedging, IFRS impairments & IFRS interest expense  
 Excluded: non recurring items, asset revals, property revals, appraisal value uplift, preference dividends & minority interests

**EPS** = adjusted net profit / efpowa\*

**ROA** = adjusted ebit / average total assets

**ROA Banks/Insurance** = adjusted net profit / average total assets

**ROE** = adjusted net profit / average shareholders funds

**Gross cashflow** = adjusted net profit + depreciation

\*equivalent fully paid ordinary weighted average number of shares

All Reported numbers for Australian/NZ listed stocks are modelled under IFRS (International Financial Reporting Standards).

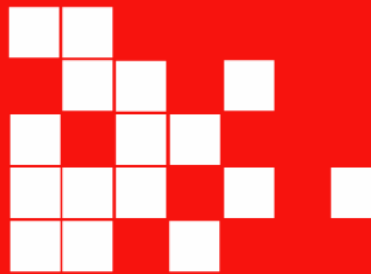
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| Liny Halim (Indonesia)    | (6221) 515 7343  |
| Toshisuke Hayami (Japan)  | (813) 3512 7873  |
| Eunsook Kwak (Korea)      | (822) 3705 8644  |

### Banks and Non-Bank Financials

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| Christina Fok (China)            | (852) 2823 3584  |
| Chris Esson (Hong Kong)          | (852) 2823 3567  |
| Seshadri Sen (India)             | (9122) 6653 3053 |
| Liny Halim (Indonesia)           | (6221) 515 7343  |
| Kentaro Kogi (Japan)             | (813) 3512 7865  |
| Hwashin Lee (Korea)              | (822) 3705 4994  |
| Mark Barclay (Korea)             | (822) 3705 8658  |
| Young Chung Mok (Korea)          | (822) 3705 8668  |
| Chin Seng Tay (Malaysia, S'pore) | (65) 6231 2837   |
| Gilbert Lopez (Philippines)      | (632) 857 0898   |
| Chris Hunt (Taiwan)              | (8862) 2734 7526 |
| Matthew Smith (Taiwan)           | (8862) 2734 7514 |
| Alastair Macdonald (Thailand)    | (662) 694 7741   |

### Chemicals/Textiles

|                              |                  |
|------------------------------|------------------|
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| Kitti Nathisuwan (Thailand)  | (662) 694 7724   |

### Conglomerates

|                             |                 |
|-----------------------------|-----------------|
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| Gilbert Lopez (Philippines) | (632) 857 0898  |

### Consumer

|                                |                  |
|--------------------------------|------------------|
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| Xiaopo Wei (China)             | (852) 2823 4741  |
| Nicolas Wang (Hong Kong)       | (852) 2823 4625  |
| Unmesh Sharma (India)          | (9122) 6653 3042 |
| Sarina Lesmina (Indonesia)     | (6221) 515 7339  |
| Duane Sandberg (Japan)         | (813) 3512 7867  |
| Christina Lee (Korea)          | (822) 3705 8670  |
| Paul Hwang (Korea)             | (822) 3705 8678  |
| Woochang Chung (Korea)         | (822) 3705 8667  |
| Edward Ong (Malaysia)          | (603) 2059 8982  |
| Nadine Javellana (Philippines) | (632) 857 0890   |

### Custom Products

|                        |                 |
|------------------------|-----------------|
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|------------------------|-----------------|

### Emerging Leaders

|                                |                  |
|--------------------------------|------------------|
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| Oliver Cox (Japan)             | (813) 3512 7871  |
| Robert Burghart (Japan)        | (813) 3512 7853  |
| Paul Hwang (Korea)             | (822) 3705 8678  |
| Woochang Chung (Korea)         | (822) 3705 8667  |
| Nadine Javellana (Philippines) | (632) 857 0890   |
| Jeremy Chen (Taiwan)           | (8862) 2734 7521 |
| Scott Weaver (Taiwan)          | (8862) 2734 7512 |

### Insurance

|                             |                 |
|-----------------------------|-----------------|
| Chris Esson (China, Taiwan) | (852) 2823 3567 |
|-----------------------------|-----------------|

## Sales

### Regional Heads of Sales

|                                     |                   |
|-------------------------------------|-------------------|
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| Peter Slater (Boston)               | (1 617) 217 2103  |
| Michelle Paisley (China, Hong Kong) | (852) 2823 3516   |
| Ulrike Pollak-Tsutsumi (Frankfurt)  | (49) 69 7593 8747 |
| Daniel Fust (Geneva)                | (41) 22 818 7710  |
| Thomas Renz (Geneva)                | (41) 22 818 7712  |
| Ajay Bhatia (India)                 | (9122) 6653 3200  |
| Stuart Smythe (India)               | (9122) 6653 3200  |
| Eugene Ha (Korea)                   | (822) 3705 8643   |
| K. Y. Nam (Korea)                   | (822) 3705 8607   |
| Derek Wilson (London) (N Asia)      | (44) 20 7065 5856 |
| Julien Roux (London)                | (44) 20 7065 5887 |
| Lena Yong (Malaysia)                | (603) 2059 8888   |
| Ismael Pili (Philippines)           | (65) 6231 2840    |
| Greg Norton-Kidd (New York)         | (1 212) 231 2527  |

### Media

|                               |                 |
|-------------------------------|-----------------|
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| Prem Jearajasingam (Malaysia) | (603) 2059 8989 |

### Metals and Mining

|                                   |                  |
|-----------------------------------|------------------|
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| Rakesh Arora (India)              | (9122) 6653 3054 |
| Adam Worthington (Indonesia)      | (6221) 515 7338  |
| Christina Lee (Korea)             | (822) 3705 8670  |
| Amornrat Cheevavichawalkul (Thai) | (662) 694 7829   |

### Oil and Gas

|                              |                  |
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| Scott Weaver (China, Taiwan) | (8862) 2734 7512 |
| Jal Irani (India)            | (9122) 6653 3040 |
| Mark Barclay (Korea)         | (822) 3705 8658  |
| Edward Ong (Malaysia)        | (603) 2059 8982  |
| Kitti Nathisuwan (Taiwan)    | (662) 694 7724   |

### Pharmaceuticals

|                          |                  |
|--------------------------|------------------|
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|--------------------------|------------------|

### Property

|                                 |                  |
|---------------------------------|------------------|
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| Chang Han Joo (Japan)           | (813) 3512 7885  |
| Gilbert Lopez (Philippines)     | (632) 857 0898   |
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### Technology

|                           |                  |
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| George Chang (Japan)      | (813) 3512 7854  |
| Yoshihiro Shimada (Japan) | (813) 3512 7862  |
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### Regional Heads of Sales cont'd

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|----------------------------------|-------------------|
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### Sales Trading

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| Bonnie Liu  | (4420) 7065 2014 |
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### Data Services

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### Economics

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### Alternative Strategies

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