## Contents

New Release
Energy: India Energy Monthly, April 2009

## Change in recommendations

Sun TV Network, Zee News: Rich valuations, competitive pressures a concern for Sun TV; Zee News a better bet

## Updates

BHEL: Ordering activity for FY2009-12E may have peaked already
ICICI Bank: Asset quality to drive stock price performance; near-term operational environment to remain challenging

Tata Chemicals: Soda ash situation remains fluid - meeting with management

- The country's largest real estate developer DLF expects to raise around Rs900 crore in the next three months by selling at least eight hotel plots across the country. (ET)
- Fortis Healthcare said it was open to acquiring rivals, including Wockhardt Hospitals, owned by Habil Khorakiwala. Fortis, owned by Shivinder Mohan Singh, on April 2 had sought the Securities and Exchange Board of India's permission to raise Rs 1,000 crore from sale of rights. (BS)
- Hindalco Industries Ltd, which has placed a Rs 2,010-crore order on BHEL for the supply of boilers and turbine-generators for its 900 MW Mahan project, has put it as a condition in the letter of intent that BHEL should not source components from China. (BL)
- The board of the Luxembourg-based European Investment Bank (EIB) has approved a $£ 340$ million (Rs 2,500 crore) loan to the Tatas-owned Jaguar Land Rover (JLR) to support efforts to make low-emission cars. (BS)
- Carritt Moran, the second-largest tea auctioneer in the world, has started discussions with investors for selling a stake in the employee-managed company. The move follows a default in payment obligations and a move by the Tea Board of India to call in consultants AF Ferguson \& Co to suggest reforms in the system of tea auctions and settling payment obligations. (BS)
- State-run Oil and Natural Gas Corporation (ONGC) has deferred a decision on hiring a drilling rig from Reliance Industries (RIL), even as Chinese and European firms have emerged as suitors for the ultra deepsea drillship. (BS)

Source: $E T=$ Economic Times, $B S=$ Business Standard, $F E=$ Financial Express, $B L=$ Business Line.

| India | Change, \% |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 6-Apr | 1-day | 1-mo | 3-mo |
| Sensex | 10,535 | 1.8 | 26.5 | 9.9 |
| Nifty | 3,257 | 1.4 | 24.3 | 11.5 |
| Global/Regional indices |  |  |  |  |
| Dow Jones | 7,790 | (2.3) | 17.5 | (11.2) |
| FTSE | 3,931 | (1.6) | 11.3 | (12.8) |
| Nikkie | 8,674 | (1.8) | 20.9 | (2.3) |
| Hang Seng | 14,929 | (0.5) | 25.2 | 3.6 |
| KOSPI | 1,286 | (1.1) | 21.9 | 6.7 |
| Value traded - India |  |  |  |  |
|  | Moving avg, Rs bn |  |  |  |
|  | 6-Apr |  | 1-mo | 3-mo |
| Cash (NSE+BSE) | 194.6 |  | 136.5 | 123.1 |
| Derivatives (NSE) | 484.5 |  | 487.4 | 394 |
| Deri. open interest | 700.8 |  | 582 | 493 |

Forex/money market

|  | Change, basis points |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | :---: |
|  | 6-Apr | 1-day | 1-mo | 3-mo |  |
| Rs/US $\$$ | 50.1 | 5 | $(176)$ | 129 |  |
| 10yr govt bond, $\%$ | 7.0 | 8 | 72 | 88 |  |

Commodity market

|  | Change, \% |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 6-Apr | 1-day | 1-mo | 3-mo |
| Gold (US $\$ / O Z)$ | 881.4 | 0.0 | $(6.2)$ | 2.8 |
| Silver (US $\$ / O Z)$ | 12.3 | 0.5 | $(7.8)$ | 10.9 |
| Crude (US $\$ / B B L)$ | 50.4 | $(0.2)$ | 13.2 | 12.0 |

Net investment (US\$mn)

|  | 2-Apr | MTD |
| :--- | :---: | :---: |
|  | CYTD |  |
| FIls | 173 | - |
| MFs | 3 | - |

Top movers -3mo basis

|  | Change, \% |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Best performers | 6-Apr | 1-day | 1-mo | 3-mo |  |
| Maruti Suzuki India | 799 | 0.6 | 23.0 | 41.4 |  |
| Hero Honda Motors | 1,064 | 3.3 | 14.6 | 37.4 |  |
| Bharat Forge Limite | 121 | 12.1 | 48.5 | 32.9 |  |
| Essar Oil Ltd | 119 | 47.6 | 91.6 | 43.5 |  |
| Financial Techn (Ind | 676 | $(0.7)$ | 52.1 | 31.7 |  |
| Worst performers |  |  |  |  |  |
| Housing Developme | 111 | 9.0 | 62.3 | 2.3 |  |
| Satyam Computer | 45 | 13.3 | 7.2 | 12.3 |  |
| Aban Offshore Limi | 418 | 2.9 | 80.6 | $(40.8)$ |  |
| Glenmark Pharmac | 178 | 11.8 | 38.8 | $(34.7)$ |  |
| Indiabulls Financial S | 93 | 0.2 | 8.9 | $(32.8)$ |  |

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| Energy |  |  |  |
| :---: | :---: | :---: | :---: |
| Sector coverage view |  |  | Neutral |
|  | Price, Rs |  |  |
| Company | Rating | 6-Apr | Target |
| Reliance Inds | REDUCE | 1,672 | 1,625 |
| ONGC | ADD | 887 | 950 |
| IOC | REDUCE | 406 | 525 |
| BPCL | SELL | 374 | 425 |
| HPCL | SELL | 260 | 300 |
| GAIL | REDUCE | 256 | 240 |
| Castrol | BUY | 335 | 390 |
| Petronet LNG | ADD | 46 | 52 |
| Cairn | BUY | 203 | 225 |
| GSPL | REDUCE | 42 | 45 |

## India Energy Monthly, April 2009

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- Crude prices: Crude prices rallied in the later half of March
- Global refining margins: Refining margins collapse led by sharp contraction in gasoline cracks
- India marketing margins: Margins on diesel continue to remain positive


## Crude prices: Crude prices rallied in the later half of March

Crude prices remained stable in the beginning of the month as a downward revision of world oil demand for CY2009 was offset by lower OPEC production in February 2009which showed high OPEC compliance ( $\sim 80 \%$ ) with the announced production cuts. However, crude prices rallied from mid-March led by (1) announcement by Fed to buy US $\$ 300$ bn of long-dated treasuries, (2) subsequent weakening of dollar and (3) increasing investor optimism. The light-heavy differential declined further with the differential between Dated Brent and Dubai crude at US $\$ 1.3 / \mathrm{bbl}$ versus US $\$ 3.6 / \mathrm{bbl}$ in CY2008. LOBS prices have declined further by US $\$ 50-105 /$ ton (across various grades).

## Global refining margins: Refining margins collapse led by sharp contraction in gasoline cracks

Singapore complex refining margins collapsed in March 2009 led by a decline in product cracks-(1) gasoline cracks declined to US\$8.7/bbl (versus US\$15.1/bbl in February 2009), (2) fuel oil to -US\$7/bbl (versus -US\$2.9/bbl) and (3) naphtha cracks declined to US\$0.1/ bbl (versus US\$2.5/bbl). We compute Singapore complex gross refining margins at US\$0.3/ bbl in March, down from US\$4.0/bbl in February 2009. We expect refining margins to remain subdued led by start of 600,000 b/d of refining capacity in China in 2QCY09E. We estimate India refining margins for April 2009 at US\$0.7/bbl, down from US\$3.4/bbl in March 2009.

India marketing margins: Margins on diesel continue to remain positive
Marketing margins on diesel declined moderately to Rs4.7/liter (versus Rs5.6/liter in March and -Rs7.8/liter FY2009) led by rise in global price for diesel and unchanged domestic retail prices. However, marketing margins for gasoline improved to Rs0.04/liter (versus Rs0.8/liter in March and -Rs4.4/liter FY2009) led by decline in global prices for gasoline. We compute subsidy losses on LPG and kerosene at Rs115/cylinder and Rs10.8/liter for April 2009 compared to Rs163/cylinder and Rs10.7/liter in March 2009.


Source: Bloomberg, Kotak Institutional Equities

Light-heavy differential has contracted significantly
Light-heavy differential (US\$/bbl)


Source: Bloomberg, Kotak Institutional Equities

Refining margins have collapsed in the recent month
Singapore refining margins (US $\$ / b b l$ )


| Simple refining margins, March fiscal year-ends (US\$/bbl) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 YTD |
| 10 | 1.29 | 0.51 | 0.30 | 1.05 | 1.69 | 3.02 | 2.52 | 2.25 | 2.40 | (1.14) |
| 2Q | 2.47 | 0.45 | 0.07 | 1.20 | 3.13 | 2.78 | (0.70) | 0.99 | 1.71 |  |
| 3Q | 1.74 | 1.06 | 1.44 | 1.57 | 6.46 | 2.22 | (1.25) | 2.32 | 1.31 |  |
| 4Q | 0.21 | (0.03) | 2.98 | 2.88 | 2.08 | 1.09 | 1.25 | 0.25 | 0.65 |  |
| Average | 1.43 | 0.50 | 1.20 | 1.67 | 3.34 | 2.28 | 0.45 | 1.45 | 1.52 | (1.14) |
| Weekly margins |  |  |  |  |  |  |  |  |  |  |
| Current -1 Wk -2 Wk -3 Wk -4 Wk |  |  |  |  |  |  |  |  |  |  |
| (1.14) (1.01) (1.73) (2.01) (1.94) |  |  |  |  |  |  |  |  |  |  |
| Singapore refining margins, March fiscal year-ends (US\$/bbl) |  |  |  |  |  |  |  |  |  |  |
|  | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 YTD |
| Simple | 1.43 | 0.50 | 1.20 | 1.67 | 3.34 | 2.28 | 0.45 | 1.45 | 1.52 | (1.14) |
| Complex | 1.86 | 1.34 | 0.79 | 1.24 | 4.57 | 4.93 | 3.45 | 4.05 | 2.09 | 0.73 |


| Complex refining margins, March fiscal year-ends (US\$/bbl) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 YTD |
| 1Q | 1.86 | 1.34 | 0.79 | 1.24 | 4.57 | 4.93 | 6.24 | 6.58 | 4.31 | 0.73 |
| 2Q | 3.96 | 0.58 | 0.14 | 2.35 | 5.80 | 6.11 | 2.46 | 2.91 | 0.66 |  |
| 3Q | 2.25 | 1.22 | 1.56 | 3.23 | 9.04 | 3.94 | 0.98 | 3.91 | 1.04 |  |
| 4Q | 1.60 | 0.65 | 3.70 | 5.44 | 5.02 | 2.77 | 4.11 | 2.78 | 2.36 |  |
| Average | 2.42 | 0.95 | 1.55 | 3.06 | 6.10 | 4.44 | 3.45 | 4.05 | 2.09 | 0.73 |
|  |  |  |  |  |  |  |  |  |  |  |
| Weekly margins |  |  |  |  |  |  |  |  |  |  |
| Current | -1 Wk | -2 Wk | -3 Wk | -4 Wk |  |  |  |  |  |  |
| 0.73 | 1.04 | 0.54 | (0.47) | 0.18 |  |  |  |  |  |  |

Source: Bloomberg, Kotak Institutional Equities

Gross refining margins for a typical Indian refinery based on Arab Gulf fob prices (US\$/bbl), Prices (US\$/ton)
Quarterly averages, fiscal year-end Mar-08 Apr-08 May-08 Jun-08 Jul-08 Aug-08 Sep-08 Oct-08 Nov-08 Dec-08 Jan-09 Feb-09 Jun-05 Apr-09 4Q 2009 3Q 2009 4Q 2009 1Q 2010

|  | Mar-0 | Apr-08 | May-08 | n- | Jul-08 | Aug-08 | Sep-08 | Oct-08 | Nov-0 | Dec-0 | Jan-0 | Feb- | Jun-05 | Apr-09 | 4Q 2009 | 3Q 2009 | 4Q 2009 | 1Q 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Product prices |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| LPG | 804 | 804 | 871 | 880 | 907 | 780 | 782 | 565 | 357 | 348 | 461 | 430 | 365 |  | 404 | 568 | 413 | 365 |
| Naphtha | 848 | 894 | 998 | 1,094 | 1,096 | 950 | 809 | 460 | 253 | 257 | 359 | 393 | 396 |  | 308 | 507 | 336 | 396 |
| Gasoline | 908 | 975 | 1,086 | 1,160 | 1,127 | 952 | 873 | 640 | 384 | 311 | 396 | 452 | 431 |  | 353 | 632 | 386 | 431 |
| Jet fuel | 968 | 1,070 | 1,236 | 1,277 | 1,282 | 1,049 | 926 | 680 | 564 | 450 | 473 | 404 | 406 |  | 461 | 723 | 442 | 406 |
| Kerosene | 968 | 1,070 | 1,236 | 1,277 | 1,282 | 1,049 | 926 | 680 | 564 | 450 | 473 | 404 | 406 |  | 461 | 723 | 442 | 406 |
| Diesel | 924 | 1,017 | 1,172 | 1,221 | 1,214 | 959 | 850 | 589 | 478 | 415 | 424 | 352 | 374 |  | 420 | 639 | 397 | 374 |
| Fuel oil | 481 | 515 | 572 | 611 | 692 | 642 | 567 | 378 | 219 | 207 | 241 | 246 | 234 |  | 224 | 388 | 231 | 234 |
| Bitumen | 491 | 525 | 582 | 621 | 702 | 652 | 577 | 388 | 229 | 217 | 251 | 256 | 244 |  | 234 | 398 | 241 | 244 |
| Crude oil prices |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Crude oil-Brent | 756 | 804 | 905 | 955 | 977 | 831 | 723 | 532 | 389 | 304 | 326 | 316 | 342 |  | 315 | 548 | 315 | 342 |
| Crude oil-Dubai | 706 | 755 | 868 | 939 | 958 | 826 | 701 | 501 | 375 | 299 | 326 | 315 | 333 |  | 312 | 526 | 313 | 333 |
| Refining margins on fob basis |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Weighted average product price | 821 | 892 | 1,015 | 1,067 | 1,081 | 897 | 795 | 546 | 398 | 346 | 383 | 352 | 355 |  | 365 | 580 | 361 | 355 |
| Crude oil--Brent \& Dubai 33:67 mix | 723 | 772 | 880 | 944 | 964 | 828 | 708 | 511 | 380 | 301 | 326 | 315 | 336 |  | 313 | 533 | 314 | 336 |
| Gross refining margin (US\$/ton) | 98 | 120 | 135 | 123 | 117 | 69 | 87 | 35 | 19 | 46 | 57 | 37 | 20 |  | 51 | 47 | 47 | 20 |
| Gross refining margin (US\$/bbl) | 13.4 | 16.5 | 18.5 | 16.8 | 16.0 | 9.4 | 11.9 | 4.8 | 2.5 | 6.3 | 7.9 | 5.1 | 2.7 |  | 7.1 | 6.4 | 6.4 | 2.7 |
| Net refining margin | 6.5 | 9.1 | 10.0 | 7.8 | 6.7 | 1.5 | 5.1 | (0.1) | (1.1) | 3.4 | 4.7 | 2.1 | (0.5) |  | 4.1 | 1.3 | 3.4 | (0.5) |
| Tariff protected refining margins in India plus freight |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Weighted average product price | 803 | 882 | 957 | 1,088 | 1,115 | 1,121 | 933 | 829 | 572 | 421 | 368 | 406 | 374 | 377 | 387 | 607 | 383 | 377 |
| Crude oil--Brent \& Dubai 50:50 Mix | 713 | 770 | 822 | 936 | 964 | 985 | 847 | 725 | 526 | 392 | 312 | 338 | 327 | 348 | 325 | 548 | 326 | 348 |
| Gross refining margin (US\$/ton) | 90 | 111 | 136 | 152 | 150 | 137 | 86 | 104 | 47 | 29 | 56 | 68 | 47 | 30 | 62 | 60 | 57 | 30 |
| Gross refining margin (US\$/bbl) | 12.4 | 15.3 | 18.6 | 20.8 | 20.6 | 18.7 | 11.8 | 14.2 | 6.4 | 3.9 | 7.7 | 9.3 | 6.5 | 4.1 | 8.5 | 8.2 | 7.8 | 4.1 |
| Net refining margin (7\% internal consumption) | 5.5 | 7.9 | 10.7 | 11.8 | 11.3 | 9.3 | 3.7 | 7.2 | 1.3 | 0.2 | 4.7 | 6.1 | 3.4 | 0.7 | 5.4 | 2.9 | 4.7 | 0.7 |

Source: Kotak Institutional Equities estimates

India Daily Summary - April 08, 2009

## Marketing margins on diesel remain positive despite recent retail price cuts

Calculation of marketing margins/subsidy of key products

|  | Apr-08 | May-08 | Jun-08 | Jul-08 | Aug-08 | Sep-08 | Oct-08 | Nov-08 | Dec-08 | Jan-09 | Feb-09 | Mar-09 | Apr-09 | Average (Fiscal years) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | 2007 | 2008 | 2009 | 2010 YTD |
| International price (US\$/ton) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| LPG | 804 | 804 | 871 | 880 | 907 | 780 | 782 | 565 | 357 | 348 | 461 | 430 | 365 | 667 | 687 | 666 | 365 |
| Gasoline | 908 | 975 | 1,086 | 1,160 | 1,127 | 952 | 873 | 640 | 384 | 311 | 396 | 452 | 431 | 730 | 801 | 772 | 431 |
| Kerosene | 968 | 1,070 | 1,236 | 1,277 | 1,282 | 1,049 | 926 | 680 | 564 | 450 | 473 | 404 | 406 | 716 | 907 | 865 | 406 |
| Diesel | 924 | 1,017 | 1,172 | 1,221 | 1,214 | 959 | 850 | 589 | 478 | 415 | 424 | 352 | 374 | 668 | 842 | 801 | 374 |
| India IPP price (incl. transport) (a) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| LPG (Rs/cylinder) | 556 | 580 | 631 | 635 | 655 | 606 | 644 | 497 | 350 | 345 | 424 | 418 | 370 | 480 | 538 | 529 | 370 |
| Gasoline (Rs/liter) | 30.5 | 34.2 | 37.4 | 39.5 | 38.6 | 34.7 | 34.1 | 25.6 | 15.9 | 13.3 | 16.4 | 19.4 | 18.5 | 24.9 | 29.1 | 28.3 | 18.5 |
| Kerosene (Rs/liter) | 33.2 | 38.3 | 44.8 | 46.1 | 46.5 | 40.5 | 38.4 | 28.8 | 24.1 | 19.7 | 20.6 | 18.7 | 18.7 | 25.1 | 34.6 | 33.3 | 18.7 |
| Diesel (Rs/liter) | 34.3 | 39.5 | 44.6 | 46.1 | 46.1 | 38.7 | 36.8 | 26.2 | 21.4 | 18.9 | 19.3 | 17.0 | 17.9 | 25.3 | 33.8 | 32.4 | 17.9 |
| India retail price without taxes |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| LPG (Rs/cylinder) | 232 | 232 | 273 | 280 | 280 | 280 | 280 | 280 | 280 | 280 | 256 | 256 | 256 | 232 | 268 | 267 | 256 |
| Gasoline (Rs/liter) | 21.7 | 21.7 | 26.2 | 26.9 | 26.9 | 26.9 | 26.9 | 26.9 | 23.4 | 22.8 | 18.6 | 18.6 | 18.6 | 20.4 | 24.4 | 23.9 | 18.6 |
| Kerosene (Rs/liter) | 8.0 | 8.0 | 8.0 | 8.0 | 8.0 | 8.0 | 8.0 | 8.0 | 8.0 | 8.0 | 8.0 | 8.0 | 8.0 | 8.0 | 8.0 | 8.0 | 8.0 |
| Diesel (Rs/liter) | 22.5 | 22.5 | 25.7 | 26.2 | 26.2 | 26.2 | 26.2 | 26.2 | 24.7 | 24.4 | 22.6 | 22.6 | 22.6 | 21.7 | 24.8 | 24.6 | 22.6 |
| Marketing margin or (subsidy) (b) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| LPG (Rs/cylinder) | (324) | (349) | (358) | (356) | (375) | (326) | (364) | (217) | (70) | (64) | (168) | (162) | (115) | (248) | (270) | (262) | (115) |
| Gasoline (Rs/liter) | (8.7) | (12.5) | (11.2) | (12.6) | (11.7) | (7.8) | (7.2) | 1.3 | 7.5 | 9.1 | 2.2 | (0.8) | 0.0 | (4.6) | (4.7) | (4.4) | 0.0 |
| Kerosene (Rs/liter) | (25.2) | (30.3) | (36.8) | (38.1) | (38.5) | (32.5) | (30.4) | (20.9) | (16.1) | (11.6) | (12.6) | (10.7) | (10.8) | (17.1) | (26.7) | (25.3) | (10.8) |
| Diesel (Rs/liter) | (11.8) | (17.0) | (19.0) | (19.9) | (19.9) | (12.6) | (10.7) | (0.0) | 3.2 | 5.3 | 3.3 | 5.6 | 4.7 | (3.6) | (9.0) | (7.8) | 4.7 |

[^0]| Media |  |
| :--- | ---: |
| SUTV.BO, Rs174 |  |
| Rating | ADD |
| Sector coverage view | Attractive |
| Target Price (Rs) | 200 |
| 52W High -Low (Rs) | $400-122$ |
| Market Cap (Rs bn) | 68.7 |


| Financials |  |  |  |
| :--- | ---: | ---: | ---: |
| March y/e | $\mathbf{2 0 0 8}$ | 2009E | $\mathbf{2 0 1 0 E}$ |
| Sales (Rs bn) | 8.7 | 10.4 | 12.5 |
| Net Profit (Rs bn) | 3.3 | 3.6 | 4.3 |
| EPS (Rs) | 8.3 | 9.2 | 11.0 |
| EPS gth | 30.7 | 10.9 | 19.2 |
| P/E (x) | 21.0 | 19.0 | 15.9 |
| EV/EBITDA (x) | 11.2 | 10.0 | 8.7 |
| Div yield (\%) | 1.4 | 2.3 | 3.4 |

Pricing performance

| Perf-1m | Perf-3m | Perf-6m | Perf-1y |
| ---: | ---: | ---: | ---: |
| 12.0 | 5.9 | $(1.3)$ | $(41.2)$ |


| Media |  |
| :--- | ---: |
| ZEEN.BO, Rs35 |  |
| Rating | BUY |
| Sector coverage view | Attractive |
| Target Price (Rs) | 40 |
| $52 W$ High -Low (Rs) | $67-24$ |
| Market Cap (Rs bn) | 8.3 |


| Financials |  |  |  |
| :--- | ---: | ---: | ---: |
| March y/e | $\mathbf{2 0 0 8}$ | 2009E | $\mathbf{2 0 1 0 E}$ |
| Sales (Rs bn) | 3.7 | 5.3 | 6.7 |
| Net Profit (Rs bn) | 0.4 | 0.5 | 0.5 |
| EPS (Rs) | 1.5 | 2.0 | 2.3 |
| EPS gth | 396.2 | 28.9 | 13.6 |
| P/E (x) | 22 | 17.3 | 15.2 |
| EV/EBITDA (x) | 12.1 | 9.7 | 8.2 |
| Div yield (\%) | 1.2 | 1.2 | 1.3 |

Pricing performance

| Perf-1m | Perf-3m | Perf-6m | Perf-1y |
| ---: | ---: | ---: | ---: |
| 19.4 | 0.3 | $(1.8)$ | $(29.8)$ |

## Sun TV Network, Zee News: Rich valuations, competitive pressures a concern for Sun TV; Zee News a better bet

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- Rising intensity of competition in Telugu and Kannada markets a cause for concern
- Continued pressure in FM radio business, greater uncertainty in movie business
- Zee News (ZEEN) channels, notably Zee Telugu, doing well in their respective markets
- Downgrade Sun TV to ADD with 12-month DCF-based TP of Rs200 (Rs215 previously); retain BUY on ZEEN with 12-month DCF-based TP of Rs40 (Rs38 previously)

We have revised our earnings and 12-month DCF-based target price for Sun TV Network to Rs200 (Rs215 previously) to reflect (1) lackluster performance of Sun TV channels amidst rising competitive intensity in the Telugu, Kannada and Malayalam markets, (2) pressure on ad rates and ad revenues in FY2010E-2011E given weak ratings performance and challenging ad revenue market, (2) continued disappointing performance of its FM radio business and (4) greater uncertainty in movie production business with the entry into 'high-risk low-return' blockbuster segment. Our revised FY2010E-2012E EPS estimates are Rs11.0 (Rs11.4 previously), Rs12.7 (Rs13.2) and Rs14.6 (Rs15.2); the stock is richly valued at 15.9X and 15.0X FY2010E consolidated and standalone (ex. FM radio) EPS estimates. We believe ZEEN to be a better bet given the apparent buoyancy in the regional and television ad revenue markets demonstrated by (1) continued stellar performance of its Marathi and Bengali channels (flagship and flanking), (2) strong ratings gains made by Zee Telugu and Zee Kannada and (3) positive impact of election spending on its news channel bouquet; we believe losses due to the continued lackluster performance of Zee Tamil are already built into the price though it is a cause for concern. Our revised FY2010E-2012E EPS estimates are Rs2.3 (Rs2.1 previously), Rs2.7 (Rs2.5) and Rs3.7 (Rs3.5); the stock is valued at 15.2X FY2010E consolidated EPS estimates but at 6.4X FY2010E EBITDA (ex. near-term losses in new Zee Tamil channel).

Sun TV—Rich valuations and operational challenges may lead underperformance. We believe the rising competitive pressure on Sun TV channels in their respective markets (Telugu, Kannada and Malayalam), weak ad revenue market (though regional and television ad spends are likely to be relatively robust) and continued weak operational performance of its FM radio business will likely result in weak financial performance in the near term (FY2010E-2011E). We have revised our FY2010E-2012E EPS estimates downwards to Rs11.0 (Rs11.4 previously), Rs12.7 (Rs13.2) and Rs14.6 (Rs15.2) on account of (1) moderate reduction in FY2010E-2011E ad and broadcast revenues and (2) revised FM radio business financials. We discuss the operational pressures being faced by the company in greater detail below.

- Telugu, Kannada and Malayalam markets. Exhibits 1-4 present the ratings performance of Sun TV channels (Gemini, Udaya and Surya) versus competition in their respective markets. We highlight the consistent decline in ratings of flagship Sun TV channels in the last few quarters though they continue to maintain their leadership position (except Malayalam). This has resulted in pressure on ad and broadcast revenues as well as content costs of Sun TV; Sun TV ad and broadcasts revenues increased 16\% yoy in 3QFY09 (versus 28\% yoy growth in FY2008) while content costs increased over $50 \%$ in 3QFY09 (versus flat yoy growth in FY2008), reflecting the competitive pressures on the company.
- Underperforming FM radio business. We have revised our FY2010E-2011E revenue estimates for Sun's FM radio business (Kal FM and South-Asia FM) to Rs291 mn (Rs539 mn previously) and Rs535 mn (Rs1.0 bn). Sun TV has been a laggard in its radio rollout with most of its stations becoming operational only in 3QFY09-1QFY10 and we expected the impact of new radio stations to be visible in FY2010E-2011E; however, a weak ad revenue market has dashed any hopes of a turnaround in the radio business by FY2011E and we now expect it to achieve EBIT breakeven only in FY2012E. Moreover, the high cost of music royalty will likely hurt margins given that its radio stations are present in low revenue potential cities (33 out of 41 stations in B \& C class cities). We model radio losses in FY2010E and FY2011E at Rs481 mn (Rs195 mn previously) and Rs175 mn (Rs17 mn positive), respectively.
- Greater uncertainty in the movie production business. We have been modestly positive on Sun's entry into the movie production business (Sun Pictures) with its focus on small-to-medium budget cinema given (1) the free marketing platform for the movie business and (2) monetization of ancillary revenue streams (C\&S telecast and FM radio) through Sun TV's strong broadcasting platforms in the South-Indian markets (see our note "Sun Pictures a credible experiment by Sun TV for entry into new verticals" dated November 24, 2008). Sun TV has now decided to enter the 'high-risk' blockbuster movie segment with the acquisition of 'Kuselan' from Eros International. Sun TV management has been very reluctant to talk about the acquisition; we believe the South-Indian market is relatively small and constrained (regulated ticket prices, modest number of multiplexes versus North and West) for even a successful big-budget movie to generate high returns.

However, Sun TV continues to maintain its strong leadership position in the Tamil market despite entry of new competition (Kalaignar TV and Zee Tamizh); we highlight that about $45-50 \%$ of Sun's revenue is generated by the Tamil market, which remains relatively insulated from competition given the strong position of Sumangli Cable Vision (SCV, group company) in the C\&S distribution market in the state. Sun Direct (group company engaged in the DTH distribution) is also ramping up its presence in the South Indian market, which will likely result in robust subscription revenue growth for Sun TV but from a low base.

ZEEN—strong operational performance likely to translate into financial results. We remain positive on the prospects of ZEEN given (1) its leadership position and continued strong ratings in key markets (Marathi and Bengali), (2) robust rating gains in Telugu and Kannada markets, which will result in strong ad and subscription revenue growth but with a lag, (3) positive impact of election spending on its bouquet of national and regional news channels and (4) investment in new channels (Zee Talkies and Akash Bangla), which is starting to bear fruit. Exhibit 5 compares the operational and financial performance of Sun TV and ZEEN; ZEEN is trading at a large EV gap versus Sun TV despite strong and improving operational performance. ZEEN is reasonably valued at 6.4X FY2010E EBITDA excluding the near-term losses from its emerging Tamil channel. We have fine-tuned our FY2010E-2012E EPS estimates upwards to Rs2.3 (Rs2.1 previously), Rs2.7 (Rs2.5) and Rs3.7 (Rs3.5).

- Marathi and Bengali markets. Exhibits 6-7 present the GRPs of key channels in the Marathi and Bengali market. Zee Marathi and Bengali continue to maintain their ratings performance despite the entry of new competition in the market (Star Pravah and Star Jalsha). Moreover, the recent investments that Zee News made in Zee Talkies (movie channel acquired from Zee Entertainment) and Akash Bangla (26\% stake with operational control) are starting to bear fruit with improved ratings performance. Together with its news channels, ZEEN has captured about 40-50\% share of these markets.
- Telugu and Kannada markets. Zee Telugu and Zee Kannada continue to make rapid strides in their respective markets (see Exhibits 1-2) with ratings and ranking gains in their respective markets. Zee Telugu attained the joint second position (with Eenadu TV) while Zee Kannada is placed in third position but has closed the gap with ETV Kannada. The strong rating gains made by these channels will reflect in financial performance (but with a lag that is typical in media buying) with (1) strong ad revenue growth (market share gains) and subscription revenues (cable and DTH operators will start making payments to Zee News for its channels given their popularity) in FY2010E2011E.
- News channels. The strong bouquet of national and regional news channels will benefit from higher viewership and election as spending ( $\sim$ Rs8-9 bn) during the Indian General Elections 2009 (April-May 2009), which will likely support its ad revenues for 4QFY09-1QFY10 given the general ad revenue slowdown in the market. In the long run, Zee News will be the beneficiary of likely consolidation in the Hindi News market with a large number of financially weak players that may not be able to survive the ad revenue slowdown in FY2010E.
- Subscription revenues. Exhibit 8 presents our expected growth in subscriber base and domestic subscription revenues of ZEEN; we model $25 \%$ CAGR in ZEEN's domestic subscription revenues but believe the growth can surprise positively given (1) stronger-than-expected growth in DTH subscribers in India and (2) incremental contribution from Zee Telugu and Zee Kannada. Tata Sky, the second largest DTH provider in India (~3.0 mn subscribers), has recently received feeds of Zee Telugu and Zee Kannada for carriage, after a surprisingly protracted dispute with Zee News in TDSAT.

However, the continued under-performance of its Tamil channel remains a key area of concern. The channel was launched recently (November 2008) and we would not like to comment on the success or failure of a channel based solely on its initial performance. We model a conservative market share for Zee Tamil in the long run and expect EBITDA breakeven to take longer than 3-5 years guided by the management, which we believe is the bear-case scenario for the channel. The alternate and likely scenarios could be (1) perceptive improvement in performance of the channel with its carriage deal with SCV or (2) closure of the channel if its performance does not pick up in the next 9-12 months (ZEEL, another group company, plans to close its loss making channel Zee Next after 15 months of operation). We believe the investment in Zee Tamil (along with other investments), resulting in a Rs2 bn increase in ZEEN's debt between FY2008-2010E, is already factored in the stock price/enterprise value.

Trends in all-India GRPs for key Telugu language channels (\%)


Source: TAM Media Research, compiled by Kotak Institutional Equities

## Trends in all-India GRPs for key Kannada language channels (\%)



Source: TAM Media Research, compiled by Kotak Institutional Equities


Source: TAM Media Research, compiled by Kotak Institutional Equities

Prime-time (7:30-11:30 PM) ratings of major Tamil channels (\%)
(\%)


[^1]
## Operational and financial comparison of Sun TV Network and Zee News

|  |  | Position |  |
| :--- | ---: | ---: | ---: | ---: |
| Market | Market size (Rs bn) | Sun TV | ZEEN |
| Tamil | 5.8 | Leader | Present |
| Telugu | 4.3 | Leader | Runners-up |
| Bengali | 2.7 | NA | Leader |
| Kannada | 2.3 | Leader | 2nd runners-up |
| Marathi | 2.1 | NA | Leader |
| Malyalam | 1.8 | Runners-up | NA |
| Financial performance |  |  |  |
| Market cap (Rs bn) |  | 68,747 | 8,272 |
| FY2010E EV (Rs bn) | 65,175 | 10,461 |  |
| FY2010E EBITDA (Rs bn) | 6,970 | 1,165 |  |
| FY2010E EV/EBITDA |  | 9.4 | 9.0 |
| Adj. FY2010E EBITDA (Rs bn) (a) |  | 7,240 | 1,637 |
| Adj. FY2010E EV/EBITDA | $\mathbf{9 . 0}$ | $\mathbf{6 . 4}$ |  |

Notes:
(a) Excluding the financials of recently launched Zee Tamil.

Source: TAM Media Research, Kotak Institutional Equities estimates

Trends in all-India GRPs for key Marathi language channels (\%)


Source: TAM Media Research, compiled by Kotak Institutional Equities

## Trends in all-India GRPs for key Bengali language channels (\%)



Source: TAM Media Research, compiled by Kotak Institutional Equities

Subscriber base and domestic subscription revenues of ZEEN, March fiscal year-ends


Notes:
(a) We model Zee Tamizh to turn pay starting FY2012E.

Source: Company, Kotak Institutional Equities estimates

Consolidated profit model, balance sheet, cash model of SunTV Network, March fiscal year-ends, 2006-2012E (Rs mn)

|  | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9 E}$ | $\mathbf{2 0 1 0 E}$ | $\mathbf{2 0 1 1 E}$ | $\mathbf{2 0 1 2 E}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Profit model (Rs mn) | 3,219 | 6,780 | 8,699 | 10,440 | 12,549 | 14,645 | 16,807 |
| Net sales | $\mathbf{2 , 0 3 5}$ | $\mathbf{3 , 8 7 4}$ | $\mathbf{5 , 2 6 1}$ | $\mathbf{6 , 0 0 5}$ | $\mathbf{6 , 9 7 0}$ | $\mathbf{8 , 1 3 4}$ | $\mathbf{9 , 2 5 3}$ |
| EBITDA | 172 | 411 | 556 | 534 | 498 | 455 | 490 |
| Other income | $(65)$ | $(64)$ | $(159)$ | $(50)$ | $(12)$ | $(9)$ | $(9)$ |
| Interest (expense)/income | $(147)$ | $(294)$ | $(377)$ | $(641)$ | $(864)$ | $(840)$ | $(807)$ |
| Depreciation | - | $(56)$ | $(148)$ | $(214)$ | $(214)$ | $(214)$ | $(174)$ |
| Amortization | $\mathbf{1 , 9 5}$ | $\mathbf{3 , 8 7 1}$ | $\mathbf{5 , 1 3 3}$ | $\mathbf{5 , 6 3 5}$ | $\mathbf{6 , 3 7 8}$ | $\mathbf{7 , 5 2 5}$ | $\mathbf{8 , 7 5 3}$ |
| Pretax profits | $(709)$ | $(1,509)$ | $(1,947)$ | $(2,074)$ | $(2,130)$ | $(2,537)$ | $(2,961)$ |
| Tax-cash | 16 | 108 | $(67)$ | $(132)$ | $(48)$ | $(31)$ | $(24)$ |
| Tax-deferred | - | $(9)$ | 148 | 124 | 120 | 44 | $(24)$ |
| Minority interest | $\mathbf{1 , 3 0 2}$ | $\mathbf{2 , 4 6 1}$ | $\mathbf{3 , 2 6 7}$ | $\mathbf{3 , 6 2 4}$ | $\mathbf{4 , 3 2 1}$ | $\mathbf{5 , 0 0 1}$ | $\mathbf{5 , 7 4 4}$ |
| Net profits after minority interests | $\mathbf{5 . 3}$ | $\mathbf{6 . 3}$ | $\mathbf{8 . 3}$ | $\mathbf{9 . 2}$ | $\mathbf{1 1 . 0}$ | $\mathbf{1 2 . 7}$ | $\mathbf{1 4 . 6}$ |
| Earnings per share (Rs) |  |  |  |  |  |  |  |


| Balance sheet (Rs mn) | 3,071 | 11,932 | 14,485 | 16,393 | 17,947 | $\mathbf{1 9 , 2 6 0}$ | $\mathbf{2 0 , 3 9 3}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Total equity | 32 | $(56)$ | 11 | 144 | 192 | 223 | $\mathbf{2 4 7}$ |
| Deferred Tax | 2,333 | 867 | 695 | 50 | - | - | - |
| Total borrowings | 741 | 1,693 | 2,516 | 2,586 | 2,757 | 2,876 | 3,001 |
| Currrent liabilities | $\mathbf{6 , 2 0 9}$ | $\mathbf{1 4 , 4 7 8}$ | $\mathbf{1 8 , 3 1 1}$ | $\mathbf{1 9 , 6 5 3}$ | $\mathbf{2 1 , 2 5 7}$ | $\mathbf{2 2 , 6 7 6}$ | $\mathbf{2 3 , 9 8 1}$ |
| Total capital | 732 | 6,494 | 4,297 | 3,385 | 3,573 | 4,048 | 4,441 |
| Cash | 2,440 | 3,221 | 4,542 | 6,362 | 7,617 | 8,926 | 10,119 |
| Current assets | 2,830 | 3,543 | 5,048 | 5,938 | 6,274 | 6,083 | 5,976 |
| Total fixed assets | 206 | 1,220 | 2,620 | 2,165 | 1,990 | 1,816 | 1,642 |
| Intangible assets | $\mathbf{6 , 2 0 9}$ | $\mathbf{1 4 , 4 7 8}$ | $\mathbf{1 8 , 3 1 1}$ | $\mathbf{1 9 , 6 5 3}$ | $\mathbf{2 1 , 2 5 7}$ | $\mathbf{2 2 , 6 7 6}$ | $\mathbf{2 3 , 9 8 1}$ |
| Total assets |  |  |  |  |  |  |  |


| Free cash flow (Rs mn) | 1,722 | 3,239 | 4,091 | 5,010 | 6,009 | 7,054 | 8,041 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Operating cash flow, excl. working capital | $(251)$ | $(1,992)$ | $(1,235)$ | $(1,750)$ | $(1,083)$ | $(1,190)$ | $(1,069)$ |
| Working capital | $(2,091)$ | $(433)$ | $(1,811)$ | $(1,250)$ | $(1,200)$ | $(650)$ | $(700)$ |
| Capital expenditure | $(326)$ | $(849)$ | $(3,837)$ | $(929)$ | $(1,180)$ | $(1,466)$ | $(1,758)$ |
| Investments | 80 | 402 | 523 | 534 | 498 | 455 | 490 |
| Other income | $\mathbf{( 6 1 9 )}$ | $\mathbf{8 1 4}$ | $\mathbf{1 , 0 4 6}$ | $\mathbf{2 , 0 1 1}$ | $\mathbf{3 , 7 2 6}$ | $\mathbf{5 , 2 1 4}$ | $\mathbf{6 , 2 7 2}$ |
| Free cash flow |  |  |  |  |  |  |  |


| Ratios (\%) | 76.0 | 7.3 | 4.8 | - | - | - | - |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Debt/equity | 52.1 | $(47.2)$ | $(24.9)$ | $(20.3)$ | $(19.9)$ | $(21.0)$ | $(21.8)$ |
| Net debt/equity | 36.1 | 32.9 | 24.8 | 23.4 | 24.9 | 26.6 | 28.6 |
| RoAE | $\mathbf{2 6 . 6}$ | $\mathbf{2 6 . 8}$ | $\mathbf{2 4 . 2}$ | $\mathbf{2 3 . 9}$ | $\mathbf{2 5 . 3}$ | $\mathbf{2 7 . 3}$ | $\mathbf{2 9 . 5}$ |
| RoACE |  |  | $\mathbf{2 9 . 5}$ |  |  |  |  |

Source: Kotak Institutional Equities estimates

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Consolidated profit model, balance sheet and cash model of Zee News, March fiscal year-ends, 2007-2012E (Rs mn)

|  | 2007 | 2008 | 2009E | 2010E | 2011E | 2012E | 2013E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model (Rs mn) |  |  |  |  |  |  |  |
| Net sales | 2,405 | 3,675 | 5,251 | 6,708 | 8,009 | 9,547 | 10,919 |
| EBITDA | 77 | 678 | 931 | 1,165 | 1,414 | 1,821 | 2,167 |
| Interest income | 131 | 14 | 34 | 43 | 31 | 32 | 33 |
| Interest expense | (51) | (5) | (116) | (226) | (265) | (298) | (314) |
| Depreciation | (52) | (85) | (91) | (123) | (142) | (158) | (178) |
| Pretax profits | 104 | 601 | 757 | 859 | 1,038 | 1,397 | 1,707 |
| Tax-cash | (53) | (247) | (256) | (300) | (384) | (509) | (632) |
| Tax-deferred | 7 | 15 | (22) | (12) | (4) | (1) | 2 |
| Minority interest | 16 | 2 | (2) | (4) | (5) | (6) | (8) |
| Net profits after minority interests | 75 | 371 | 478 | 543 | 645 | 881 | 1,069 |
| Earnings per share (Rs) | 0.3 | 1.5 | 2.0 | 2.3 | 2.7 | 3.7 | 4.5 |


| Balance sheet (Rs mn) | 1,813 | 2,071 | 2,437 | 2,840 | 3,289 | 3,918 | 4,678 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Total equity | 1 | $(18)$ | 3 | 15 | 19 | 20 | 18 |
| Deferred Tax | 36 | 51 | 53 | 57 | 61 | 67 | 75 |
| Minority interest | 13 | 117 | 1,717 | 2,117 | 2,417 | 2,717 | 2,717 |
| Total borrowings | 973 | 1,407 | 1,676 | 1,862 | 2,125 | 2,408 | 2,664 |
| Current liabilities | $\mathbf{2 , 8 3 5}$ | $\mathbf{3 , 6 2 8}$ | $\mathbf{5 , 8 8 6}$ | $\mathbf{6 , 8 9 0}$ | $\mathbf{7 , 9 1 1}$ | $\mathbf{9 , 1 3 0}$ | $\mathbf{1 0 , 1 5 3}$ |
| Total capital | 41 | 39 | 459 | 269 | 228 | 294 | 250 |
| Cash | 1,501 | 2,013 | 2,799 | 3,516 | 4,195 | 4,977 | 5,671 |
| Current assets | 808 | 812 | 971 | 1,048 | 1,056 | 1,098 | 1,145 |
| Total fixed assets | 484 | 764 | 1,657 | 2,058 | 2,433 | 2,762 | 3,086 |
| Investments | $\mathbf{2 , 8 3 5}$ | $\mathbf{3 , 6 2 8}$ | $\mathbf{5 , 8 8 6}$ | $\mathbf{6 , 8 9 0}$ | $\mathbf{7 , 9 1 1}$ | $\mathbf{9 , 1 3 0}$ | $\mathbf{1 0 , 1 5 3}$ |
| Total assets |  |  |  |  |  |  |  |


| Free cash flow (Rs mn) | 7 | 555 | 559 | 639 | 765 | 1,014 | 1,220 |
| :--- | :---: | :---: | :---: | :---: | ---: | ---: | ---: |
| Operating cash flow, excl. working capital | $(273)$ | $(306)$ | $(518)$ | $(531)$ | $(416)$ | $(499)$ | $(438)$ |
| Working capital | $(300)$ | $(96)$ | $(250)$ | $(200)$ | $(150)$ | $(200)$ | $(225)$ |
| Capital expenditure | 964 | $(279)$ | $(893)$ | $(401)$ | $(375)$ | $(329)$ | $(325)$ |
| Investments | 122 | - | 34 | 43 | 31 | 32 | 33 |
| Other income | $\mathbf{( 5 6 6 )}$ | $\mathbf{1 5 4}$ | $\mathbf{( 2 0 9 )}$ | $\mathbf{( 9 2 )}$ | $\mathbf{1 9 9}$ | $\mathbf{3 1 5}$ | $\mathbf{5 5 7}$ |
| Free cash flow |  |  |  |  |  |  |  |


| Ratios (\%) | 0.7 | 5.6 | 70.4 | 74.5 | 73.5 | 69.3 |
| :--- | :---: | ---: | ---: | ---: | ---: | ---: |
| Debt/equity | $(1.5)$ | 3.7 | 51.6 | 65.1 | 66.6 | 61.9 |
| Net debt/equity | 8.2 | 19.2 | 21.3 | 20.5 | 20.9 | 24.3 |
| RoAE | $\mathbf{1 . 5}$ | $\mathbf{1 8 . 2}$ | $\mathbf{1 6 . 8}$ | $\mathbf{1 4 . 5}$ | $\mathbf{1 4 . 9}$ | $\mathbf{1 7 . 1}$ |
| RoACE |  |  |  |  | $\mathbf{1 7 . 8}$ |  |

Source: Kotak Institutional Equities estimates

| Industrials |  |
| :--- | ---: |
| BHEL.BO, Rs1531 |  |
| Rating | REDUCE |
| Sector coverage view | Attractive |
| Target Price (Rs) | 1,475 |
| 52W High -Low (Rs) | $1935-981$ |
| Market Cap (Rs bn) | 749.6 |


| Financials |  |  |  |
| :--- | ---: | ---: | ---: |
| March y/e | $\mathbf{2 0 0 8}$ | 2009E | 2010E |
| Sales (Rs bn) | 193.0 | 251.5 | 313.4 |
| Net Profit (Rs bn) | 28.6 | 30.1 | 43.2 |
| EPS (Rs) | 58.4 | 61.4 | 88.3 |
| EPS gth | 22.9 | 5.2 | 43.8 |
| P/E (x) | 26.2 | 24.9 | 17.3 |
| EV/EBITDA (x) | 14.0 | 13.2 | 9.4 |
| Div yield (\%) | 1.0 | 0.9 | 1.2 |

Pricing performance
Perf-1m
Perf-3m
16.8

Shareholding, December 2008

|  | \% of |  | Over/(under) |
| :--- | :---: | :---: | :---: |
|  | Pattern Portfolio | weight |  |

BHEL: Ordering activity for FY2009-12E may have peaked already
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- 95GW of XIIth plan over 80GW of XIth plan implies sedate growth in the medium term
- Order inflows of Rs500 bn/yr possible - however, we may have already seen the peak
- Company agrees there could be sharp margin expansion
- Working capital deteriorates marginally despite advances and non-cash provisions
- Retain REDUCE based on valuation, emerging domestic competition, execution risk and potential for underperformance as economic outlook improves

The XIIth plan of 95 GW over 80 GW of XIth plan implies modest growth opportunity over the medium-term unless exports and industry ramp up significantly. Also, we believe Rs500 bn/year is possible, but we may have seen the peak of ordering activity in FY2009, particularly as $45 \%$ of the coal-based capacity in XIIth plan may have already been ordered. Other key takeaways include (1) possible sharp margin expansion (though the company stopped short of a commitment), (2) a deterioration in working capital, even though marginal, which has taken place despite strong customer advances and non-cash provisions, (3) a portion of the expanded capacity will become available from June, however, the full benefit would have to wait till January CY2010E, (4) competition is low currently, however, we believe it would ramp up with bulk tendering activity. We reiterate our REDUCE rating based on (a) high valuations - trades at high FY2010E P/E and EV/ EBITDA of 17.4 X and 11.6 X , respectively, limiting upside from current levels, (b) emerging domestic competition, (c) execution risk based on constrained capacity and (d) potential for underperformance as economic outlook improves.

95GW of XIIth plan over 80GW of XIth plan implies sedate growth in the medium term unless exports and industry ramp up significantly
In keeping with our expectations, the company expects about 95 GW of execution in the XIlth plan (Exhibit 1) versus about 80 GW in the XIth plan. We highlight that this implies sedate yoy growth of below $5 \%$ in the domestic power segment over the medium term unless exports and the industry segment ramp up significantly. Near-term growth (i.e. over next three years), however, would be strong led by ramp up of the pace of execution to meet XIth plan targets. We highlight that both exports as well as industry are relatively smaller segments as (a) BHEL achieved physical exports order worth Rs32.7 bn (about $5.5 \%$ of total order booking in the year) and (b) BHEL achieved industry segment order inflows of Rs102.5 bn (about 17\% of total order inflows for the year. A substantial ramp up in exports may also be limited by technology alliances which may limit export opportunity to relatively smaller countries.

Notably, based on plant-wise order tracking, we believe that a total coal-based capacity of 25.8 GW for XIIth plan has already been ordered versus likely total coal-based capacity of about 58 GW (Exhibits 2-4). Thus, only about 31 GW or so of further coal-based thermal power capacity may need to be ordered.

## Order inflows of Rs500 bn each year possible - but the bulk of ordering for the medium term is complete

We highlight that despite substantial progress made in XIIth plan ordering activity, we believe that BHEL's guidance of Rs500 bn of ordering over next 2-3 years may be achievable based on following sector-wise contributions:
a) Balance order for coal-based capacity. We believe that BHEL would have an annual order booking of Rs180 bn, assuming (a) high 70\% market share from balance 31 GW of ordering remaining for XIIth plan, (b) rate of about Rs $25 \mathrm{mn} / \mathrm{MW}$ and (c) likely spread of ordering over three years.
b) Spares business. We estimate spares orders worth Rs31 bn in FY2010E, ramping to about Rs42 bn in FY2012E (Exhibit 5)
c) Exports. Export orders may be worth about Rs50 bn each year (versus about Rs32.7 bn in FY2009E
d) Industry segment. Industry orders of about Rs 120 bn versus 102 bn in FY2009E (assuming 15\% growth)
e) Other segments of capacity addition. Order booking from gas-based, hydro and nuclear power plants-about Rs65 bn of order booking each year for next three years. This estimated is based on (a) contribution from gas-based - $60 \%$ market share in a gas-based capacity of 8.7 GW at a rate of Rs $15 \mathrm{mn} / \mathrm{MW}$, (b) contribution from hydrobased - $60 \%$ market share in hydro power capacity of 22 GW at a rate of Rs $10 \mathrm{mn} / \mathrm{MW}$ ( $40 \%$ may already have been ordered) and (c) contribution from nuclear-based - 70\% market share in nuclear power capacity of 7.2 GW at a rate of Rs $10 \mathrm{mn} / \mathrm{MW}$ ( $30 \%$ may already have been ordered).

However, we simultaneously believe that FY2009E may have seen the peak of ordering activity for the next several years unless exports ramp up significantly, so as to go materially beyond Rs50 bn assumed in the above analysis.

Management seemed to agree with our view of sharp margin expansion next year, but made no commitment. We highlight that we have built in 480 bps of margin expansion on a yoy basis and have arrived at EBITDA margin of 18.9\% in FY2010E versus about $14.1 \%$ reported by the company in FY2009E. We highlight that a large part of our margin expansion is based on the absence of one-off employee provisions next year and commodities contribute only 60-75 bps to our margin expansion argument. The management stated that the entire wage provision requirement of Rs 17.3 bn (comprised of (1) Rs6.6 bn gratuity related provisions and (2) total arrears based on turnover of Rs10.7 bn) has been completed. The effect of lower provisions would be seen immediately visible from 1QFY10E, however, the impact of lower material prices (potential increase margins by about 200 bps yoy) is likely to be visible from 2QFY10E only. Management highlighted possibility of margin expansion but did not commit itself to a profit growth figure higher than $25 \%$ along with about 20-25\% revenue growth.

Working capital deteriorates marginally despite being buoyed by order-book-led customer advances and non-cash provisions. We highlight that BHEL has reported working capital of about 10-12 days of sales versus -10 days of sales at the end of FY2008. We believe that there has been marginal deterioration despite support from (a) strong order booking during the year which led to strong customer advances - BHEL customer advances have grown to Rs151.1 bn from Rs113.9 bn at the end of FY2008 and (b) BHEL has made non-cash provisions of Rs17.28 bn in FY2009E, which would also contribute to working capital efficiency measured at a net level in terms of number of days of sales.

BHEL highlighted that debtor and inventory levels (Rs74.71 bn) have remained relatively flat at 209 and 99 days of sales, respectively. Advances from customers have increased slightly from 215 days to about 220 days of sales.

Partial effects of capacity expansion to be seen from June; however, the full effect only from Jan' 10. The management highlighted that partial effects of the capacity expansion program would be witnessed from June 2009. However, the full impact of the capacity expansion to 15 GW would come in only from January 2010. The company has incurred capital expenditure of Rs11 bn in FY2009 and expects to incur a capex of about Rs 12.5 bn in FY2010E as well.

Low competition likely to intensify with bulk tendering activity. The BHEL management highlighted that in the sub-critical segment, the company faces practically no competition and does not expect any new competition for the next 2-3 years. The competition that the company faces is from the Chinese players in the super-critical segment for 660 MW . The management also highlighted that even though several utilities are planning for super-critical units, sub-critical is more cost effective and hence emphasis is likely to shift back to sub-critical units where it has a higher market share.

We believe that competition is visible, as evident from split of Krishnapatnam order as well as recent half-way split of order from NPCIL's for eight 700 MW boilers. We believe that further competition would become visible with the bulk tendering activity of central utilities. The company highlighted that it expects bulk orders of 11 super-critical sets from NTPC and DVC in 2QFY2010E. If the company is L1 they would win 6 of the orders else they would be awarded 5 of the 11 if they match the L1 bid.

BHEL marginally missed our revenue and margins (adjusted for higher provisions) expectations in 4QFY09E. Based on flash results for 4QFY09, we believe that BHEL has reported net revenues of Rs92 bn (up 28\% yoy) versus our expectation of Rs 94.5 bn (Exhibits 6 and 7). We believe that BHEL may have achieved EBITDA of Rs 14 bn in 4QFY09 on an unadjusted basis versus our expectation of Rs 17.9 bn . This is primarily led by employee provisioning of about Rs17.28 bn versus our estimate of employee provisioning of Rs13.07 bn during FY2009E.

Downgrade to REDUCE based on valuation, creeping domestic competition, execution risk and potential for underperformance as economic outlook improves

We maintain our earnings estimates and DCF-based target price of Rs1,475/share. We reiterate REDUCE rating on the stock based on
a) High valuations. BHEL trades at high P/E valuations of 17.4 X and 15X FY2010E and FY2011E respectively, and at EV/EBITDA of 11.6X and 9X FY2010E and FY2011E respectively. Such high valuation limit upside from current levels.
b) Trading above target price. We highlight that the stock is currently trading above our 12-month fair valuation of Rs 1,475 / share
c) Emerging domestic competition. We believe that apart from imports-based competition, even domestic competition is ramping up for BHEL and would lead to pressure on margins and market share in the medium term.
d) Execution risk based on constrained capacity. While BHEL has a very strong backlog, the focus is on ability to execute that backlog. BHEL faces risk of missing on execution expectations based on slow pace of capacity addition.
e) Potential for underperformance as economic outlook improves. We highlight that in the past, BHEL has outperformed quite well in a crisis environment because of its public sector ecosystem. However, as the economic outlook improves, BHEL may underperform peers for whom the improvement in environment implies an uptick in business fundamentals itself. Thus BHEL may lag in terms of stock performance.

Exhibit 1. Broad contours of the XIIth plan suggest execution of the order of $95 \mathbf{G W}$, tallying with demand side projection as well
Total projects in the Xllth Plan (FY2012-13 to FY2016-17) - Likely to be taken up for commissioning (MW)

| Estimated generation capacity at the end of XIth plan (MW) | 200,000 |
| :--- | ---: |
| Estimated GDP growth rate FY20013-17 (\%) | 8 |
| GDP growth/ Electricity elasticity (X) | 1 |
| Required generation capacity, CAGR growth (\%) | 8.0 |
| Generation capacity requried to be set up (MW) | 93,886 |


|  | Thermal |  |  |  | Hydro | Nuclear | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Coal |  |  | Gas |  |  |  |
|  | Supercritical | Subcritical | Total |  |  |  |  |
| Centre | 7,344 | 5,937 | 13,281 | 4,550 | 13,986 | 7,200 | 39,017 |
| NTPC | 7,344 | 675 | 8,019 | 4,550 | 4,546 | 1,800 | 18,915 |
| NHPC | - | - | - | - | 5,950 | - | 5,950 |
| DVC | - | 1,638 | 1,638 | - | - - | - | 1,638 |
| Others | - | 3,624 | 3,624 | - | 3,491 | 5,400 | 12,515 |
| State | 520 | 19,944 | 20,464 | 1,185 | 4,174 | - | 25,823 |
| Private | 3,260 | 4,203 | 7,463 | 2,932 | 4,189 | - | 14,584 |
| Ultra mega power projects | 15,885 | - | 15,885 | - | - | - | 15,885 |
| Total | 27,009 | 30,084 | 57,093 | 8,667 | 22,349 | 7,200 | 95,309 |

Source: CEA, Kotak Institutional Equities

Exhibit 2. BHEL has won almost won all recent public sector contracts and its track record in private sector has improved
List of projects awarded so far which are likely to be taken up for commissioning during Xllth plan


Source: CEA, News flows, Kotak Institutional Equities

Exhibit 3. About 45\% of coal-based thermal power capacity may already have been ordered
Total projects in the XIlth Plan (FY2012-13 to FY2016-17) - Already awarded (MW)

|  | Thermal |  |  |  |  | Total |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  | Coal |  |  | Total | Gas |

Total projects in the XIIth Plan (FY2012-13 to FY2016-17) - Awarded to BHEL (MW)
Thermal

|  | Thermal |  |  |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Coal |  |  | Gas |  |
|  | Supercritical | Subcritical | Total |  |  |
| Centre | 1,320 | 5,500 | 6,820 | - | 6,820 |
| NTPC | 1,320 | 4,250 | 5,570 |  | 5,570 |
| NHPC |  |  | - |  | - |
| DVC |  |  | - |  | - |
| Others |  | 1,250 | 1,250 |  | 1,250 |
| State | 1,600 | 2,200 | 3,800 | 23 | 3,823 |
| Private |  | 3,900 | 3,900 | - | 3,900 |
| Total | 2,920 | 11,600 | 14,520 | 23 | 14,543 |

Total projects in the XIIth Plan (FY2012-13 to FY2016-17) - BHEL's market share of projects already awarded Thermal

|  | Coal |  |  |  | Total |
| :--- | ---: | :--- | :---: | :---: | :---: |
|  |  | Supercritical | Subcritical | Total | Gas |

Source: CEA, Kotak Institutional Equities

India Daily Summary - April 08,2009
Exhibit 4. XIth plan ordering activity is out of the way, with BHEL capturing a market share of $62 \%$ in coal-based thermal power projects
Projects in the XIth plan - Under construction/ commissioned (MW)

|  | Thermal |  |  |  | Hydro | Nuclear | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Coal |  |  | Gas |  |  |  |
|  | Supercritical | Subcritical | Total |  |  |  |  |
| Centre | 3,300 | 16,420 | 19,720 | 726 | 8,654 | 3,380 | 32,480 |
| NTPC | 3,300 | 10,220 | 13,520 |  |  |  | 13,520 |
| NHPC |  |  |  |  |  |  |  |
| DVC |  | 5,450 | 5,450 |  |  |  | 5,450 |
| Others |  | 750 | 750 | 726 |  | 3,380 | 4,856 |
| State | - | 20,828 | 20,828 | 2,223 | 3,482 | - | 26,533 |
| Private | 5,560 | 10,009 | 15,569 | 2,057 | 3,491 | - | 21,117 |
| Total | 8,860 | 47,257 | 56,117 | 5,006 | 15,627 | 3,380 | 80,130 |

Projects in the XIth plan - Under construction/ commissioned with BHEL having the order, (MW)

|  | Thermal |  |  |  | Hydro | Nuclear | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Coal |  |  | Gas |  |  |  |
|  | Supercritical | Subcritical | Total |  |  |  |  |
| Centre | - | 15,530 | 15,530 | 726 | 4,270 | - | 20,526 |
| NTPC |  | 9,480 | 9,480 |  | 1,400 |  | 10,880 |
| NHPC |  |  |  |  | 1,870 |  | 1,870 |
| DVC |  | 5,300 | 5,300 |  |  |  | 5,300 |
| Others |  | 750 | 750 | 726 | 1,000 |  | 2,476 |
| State | - | 16,778 | 16,778 | 1,757 | 473 | - | 19,008 |
| Private | - | 2,390 | 2,390 | - | 1,022 | - | 3,412 |
| Total | - | 34,698 | 34,698 | 2,483 | 5,765 | - | 42,946 |

Projects in the XIth plan - BHEL's market share for under construction/ commissioned projects (\%)

|  | Thermal |  |  |  | Hydro | Nuclear | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Coal |  |  | Gas |  |  |  |
|  | Supercritical | Subcritical | Total |  |  |  |  |
| Centre | - | 94.6 | 78.8 | 100.0 | 49.3 | - | 63.2 |
| NTPC |  | 92.8 | 70.1 |  |  |  | 80.5 |
| NHPC |  |  |  |  |  |  |  |
| DVC |  | 97.2 | 97.2 |  |  |  | 97.2 |
| Others |  | 100.0 | 100.0 | 100.0 |  |  | 51.0 |
| State |  | 80.6 | 80.6 | 79.0 | 13.6 |  | 71.6 |
| Private |  | 23.9 | 15.4 |  | 29.3 |  | 16.2 |
| Total | - | 73.4 | 61.8 | 49.6 | 36.9 | - | 53.6 |

Source: CEA, Kotak Institutional Equities

Exhibit 5. We would expect the spares and R\&M business to ramp upto Rs42 bn by FY2012E
Estimation of ramp-up of spares business with cumulative installed capacity, March fiscal year-ends 2005-2012E (Rsmn)

|  | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 2}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| BHEL installed generation capacity (MW) | 74,780 | 76,741 | 80,781 | 85,786 | 94,559 | 103,331 | $\mathbf{1 1 4 , 0 5 6}$ | 124,781 |
| BHEL estimated additional installation (MW) | 3,648 | 1,961 | 4,040 | 5,005 | 8,773 | 8,773 | 10,725 | 10,725 |
| Spares and R\&M order (Rs bn) | 0.0 | 18.5 | 32.2 | 23.6 | 27.3 | 31.3 | 36.3 | 41.7 |
| Spares as proportion of installed capacity (Rs mn/MW) | 0.0 | 0.2 | 0.4 | 0.3 | 0.3 | 0.3 | 0.3 | 0.3 |
| Assumed inflation rate (\%) |  |  |  |  | 5 | 5 | 5 | 5 |

Source: Kotak Institutional Equities estimates, Company data

Exhibit 6. We believe BHEL may have underperformed marginally versus our estimates on revenues and margins (post adjustment for higher provisions) BHEL 4QFY09 flash results - key numbers (Rs mn)

|  | yoy |  |  | qoq |  |  | yoy |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 4QFY09Flash | 4QFY08 | \% change | 4QFY09Flash | 3QFY09 | \% change | FY2009Flash | FY2008 | \% change |
| Net revenues | 91,979 | 72,020 | 27.7 | 91,979 | 60,223 | 52.7 | 248,920 | 193,655 | 28.5 |
| Raw material consumption | $(51,748)$ | $(38,012)$ | 36.1 | $(51,748)$ | $(35,050)$ | 47.6 | $(143,932)$ | $(106,622)$ | 35.0 |
| Staff cost | $(17,780)$ | $(11,661)$ | 52.5 | $(17,780)$ | $(9,202)$ | 93.2 | $(44,833)$ | $(31,459)$ | 42.5 |
| Other items | $(8,508)$ | $(8,714)$ | (2.4) | $(8,508)$ | $(5,764)$ | 47.6 | $(25,161)$ | $(21,905)$ | 14.9 |
| Total Expenditure | $(78,036)$ | $(58,387)$ | 33.7 | $(78,036)$ | $(50,016)$ | 56.0 | $(213,926)$ | $(159,987)$ | 33.7 |
| Operating profit | 13,943 | 13,634 | 2.3 | 13,943 | 10,207 | 36.6 | 34,994 | 33,668 | 3.9 |
| Other income | 4,737 | 4,242 | 11.7 | 4,737 | 3,063 | 54.6 | 13,789 | 13,962 | (1.2) |
| EBIDTA | 18,680 | 17,875 | 4.5 | 18,680 | 13,270 | 40.8 | 48,784 | 47,630 | 2.4 |
| Interest | (12) | (42) | (72.2) | (12) | (179) | (93.4) | (238) | (354) | (32.8) |
| Depreciation | (911) | (827) | 10.2 | (911) | (865) | 5.4 | $(3,246)$ | $(2,972)$ | 9.2 |
| PBT | 17,757 | 17,006 | 4.4 | 17,757 | 12,226 | 45.2 | 45,300 | 44,304 | 2.2 |
| Tax | $(5,274)$ | $(5,897)$ | (10.6) | $(5,274)$ | $(4,321)$ | 22.1 | $(14,910)$ | $(15,711)$ | (5.1) |
| PAT | 12,483 | 11,109 | 12.4 | 12,483 | 7,906 | 57.9 | 30,390 | 28,593 | 6.3 |
|  |  |  |  |  |  |  |  |  |  |
| Key ratios (\%) |  |  |  |  |  |  |  |  |  |
| Raw Material to Sales | 56.3 | 52.8 |  | 56.3 | 58.2 |  | 57.8 | 55.1 |  |
| Staff Cost to sales | 19.3 | 16.2 |  | 19.3 | 15.3 |  | 18.0 | 16.2 |  |
| Other exp to sales | 9.3 | 12.1 |  | 9.3 | 9.6 |  | 10.0 | 11.3 |  |
| Operating profit margin | 15.2 | 18.9 |  | 15.2 | 16.9 |  | 14.1 | 17.4 |  |
| EBIDTA margin | 20.3 | 24.8 |  | 20.3 | 22.0 |  | 19.6 | 24.6 |  |
| Effective tax rate | 29.7 | 34.7 |  | 29.7 | 35.3 |  | 32.9 | 35.5 |  |
| PBT margin | 19.3 | 23.6 |  | 19.3 | 20.3 |  | 18.2 | 22.9 |  |
| PAT margin | 13.6 | 15.4 |  | 13.6 | 13.1 |  | 12.2 | 14.8 |  |

[^2]Exhibit 7. BHEL has missed our expectations essentially led by higher employee costs because of provisions
BHEL 4QFY09 slash results versus our expectations (Rs mn)

|  | 4QFY09Flash | 4QFY09E | \% change |
| :--- | ---: | ---: | ---: |
| Net revenues | $\mathbf{9 1 , 9 7 9}$ | $\mathbf{9 4 , 6 3 8}$ | $\mathbf{( 2 . 8 )}$ |
| Raw material consumption | $(51,748)$ | $(52,364)$ | $(1.2)$ |
| Staff cost | $(17,780)$ | $(15,794)$ | 12.6 |
| Other items | $(8,508)$ | $(8,554)$ | $(0.5)$ |
| Total Expenditure | $\mathbf{( 7 8 , 0 3 6 )}$ | $\mathbf{( 7 6 , 7 1 2 )}$ | $\mathbf{1 . 7}$ |
| Operating profit | $\mathbf{1 3 , 9 4 3}$ | $\mathbf{1 7 , 9 2 6}$ | $\mathbf{( 2 2 . 2 )}$ |
| Other income | 4,737 | 4,737 | $\mathbf{-}$ |
| EBIDTA | 18,680 | 22,662 | $\mathbf{( 1 7 . 6 )}$ |
| Interest | $(12)$ | $(12)$ | - |
| Depreciation | $(911)$ | $(911)$ | - |
| PBT | $\mathbf{1 7 , 7 5 7}$ | $\mathbf{2 1 , 7 3 9}$ | $\mathbf{( 1 8 . 3 )}$ |
| Tax | $(5,274)$ | $(7,860)$ | $\mathbf{( 3 2 . 9 )}$ |
| PAT | $\mathbf{1 2 , 4 8 3}$ | $\mathbf{1 3 , 8 8 0}$ | $\mathbf{1 0 . 1 )}$ |
|  |  |  |  |
| Key ratios (\%) |  |  |  |
| Raw Material to Sales | 56.3 | 55.3 |  |
| Staff Cost to sales | 19.3 | 16.7 |  |
| Other exp to sales | 9.3 | 9.0 |  |
| Operating profit margin | $\mathbf{1 5 . 2}$ | $\mathbf{1 8 . 9}$ |  |
| EBIDTA margin | 20.3 | 23.9 |  |
| Effective tax rate | 29.7 | 36.2 |  |
| PBT margin | 19.3 | 23.0 |  |
| PAT margin | 13.6 | 14.7 |  |

Source: Company, Kotak Institutional Equities estimates

| Banking |  |  |
| :--- | ---: | :---: |
| ICBK.BO, Rs375 | ADD |  |
| Rating | Attractive |  |
| Sector coverage view | 420 |  |
| Target Price (Rs) | $971-252$ |  |
| 52W High -Low (Rs) | 417.0 |  |


| Financials |  |  |  |
| :--- | ---: | ---: | ---: |
| March y/e | $\mathbf{2 0 0 8}$ | 2009E | 2010E |
| Sales (Rs bn) | 160.5 | 157.9 | 163.0 |
| Net Profit (Rs bn) | 41.6 | 36.4 | 33.7 |
| EPS (Rs) | 39.9 | 32.7 | 30.3 |
| EPS gth | 15.4 | $(18.1)$ | $(7.4)$ |
| P/E (x) | 9.4 | 11.5 | 12.4 |
| P/B (x) | 0.9 | 0.8 | 0.8 |
| Div yield (\%) | 2.9 | 2.6 | 2.3 |

Pricing performance

|  |  |  |  |
| ---: | :---: | ---: | ---: |
| Perf-1m | Perf-3m | Perf-6m | Perf-1y |
| 39.3 | $(19.9)$ | $(17.4)$ | $(54.0)$ |

Shareholding, December 2008

|  | \% of <br> Pattern <br> Portfolio |  | Over/(under) <br> weight |
| :--- | :---: | :---: | :---: |
| Promoters | - | - | - |
| Flls | 63.7 | 7.4 | 5.6 |
| MFs | 7.9 | 4.3 | 2.5 |
| UTI | - | - | $(1.9)$ |
| LIC | 8.8 | 3.8 | 2.0 |

## ICICI Bank: Asset quality to drive stock price performance; near-term operational environment to remain challenging

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- Trend in retail NPLs unlikely to worsen significantly, but non-retail NPLs could rise. Asset quality would be the biggest driver for stock price performance
- Fee income growth likely to be under stress
- Margins to improve given the sharp reduction in wholesale rates, focus on retail liabilities and slower asset growth, but benefit likely to be back-ended in FY2010
- Valuations remain attractive, but near-term operational environment to remain challenging. Retain ADD rating with a target of Rs420 (earlier Rs465)

We believe that asset quality issues would be the key driver for ICICI Bank's stock price performance over the next few quarters. The trend in retail NPLs is unlikely to worsen sharply from current levels (addition to NPLs to moderate), we remain concerned about corporate (including international) delinquencies, where restructuring is likely to be the initial option. Earnings are likely to remain weak in the near term due to subdued NII growth, decline in fee income, lower treasury income and higher provisions. We assume delinquencies to be at 2.7\% in FY2010E and $2.5 \%$ in FY2011E. This would result in gross NPL ratio rising to 7\% (assuming ICICI Bank does not write off loans) and net NPL ratio rising to $2.9 \%$ by March 2010E. Consequently, provision charges are likely to rise to about 180 bps of average loans over next two years. We have reduced our earnings estimates by 5\% for FY2009E and 8\% in FY2010E, due to lower fees and lower treasury gains. Revise price target to Rs420 but retain ADD rating given inexpensive valuations of 0.7X PBR and 9.0XPER FY2010E

## Asset quality issues would be the biggest driver of stock price performance

We expect the concerns on liquidity, growth, mark-to-market losses for ICICI Bank to recede and investor focus to shift to asset quality over the next few months. The trend of retail NPLs is likely to show moderation (addition to NPLs is likely to moderate); with the exception of personal loan and credit cards segments (even here we do not expect a worsening in trend from the current levels). However, the non-retail loan segment is likely to experience heightened stress. Various news reports pertaining to restructuring of various corporate loans are likely indicators of stress on this portfolio. It is quite probable that some of these restructured corporate accounts could face genuine business risks and result in higher NPLs for the company over a period of time. The international loan book could also be exposed to similar risks.

## Trend in underlying asset quality for retail asset unlikely to get worse

We expect the gross NPL ratio in the retail segment to rise to $8 \%$ by March 2010 from the $5.6 \%$ as of December 2008. It is our assessment that the gross NPL ratio of the retail segment for ICICI Bank is likely to rise due to the stagnation of the loan book rather than a worsening of the underlying asset quality. Our rationale:

1) Retail loans backed by collateral (especially mortgages and auto) do not have large asset quality issues. Our recent channel checks for the auto loan segment suggest that the behavior of the car loan portfolio has not seen a sharp deterioration in recent months. The mortgage segment has not seen a sharp rise in delinquencies for the banking industry, thus far.
2) Slippages in the non-collateral segment (i.e. credit cards and personal loans) continue to remain high and trend in this segment has taken a turn for the worse in the past few months. Since ICICI Bank has slowed down disbursement growth in the uncollateralized segment over the last 12-18 months, the pace of NPL addition is likely to get lower as the portfolio gets seasoned.

## Corporate NPLs are likely to rise; restructuring is the initial option

The asset quality of the non-retail segment of ICICI Bank has been fairly robust, thus far, in line with the trend observed at other Indian banks. However, risks on this segment are likely higher in the current environment and the various newspaper reports of companies approaching banks to restructure the loans extended to them are reflective of this trend. The regulatory relaxation provided by RBI is likely to enable ICICI Bank to restructure some of these stressed assets and defer the recognition of NPLs for a few quarters-similar as in the case of other banks. ICICI Bank already has Rs50 bn ( $2.4 \%$ of parent loan book) of restructured assets (Dabhol exposure is included as part of restructured assets).

Note that on restructured assets, the bank continues to accrue interest and thus, at the time of recognition (assuming that some accounts will eventually become NPLs), the interest component also needs to be reversed and the impact on profitability would be much larger than actual loan amount. We expect the gross non-retail NPLs to rise to 6.9\% by March 2010E for ICICI Bank (inclusive of restructured assets), from the current level of $3.1 \%$.

## Asset quality rather than MTM losses to be key concern on international book

ICICI Bank has been an active player in overseas acquisitions by Indian corporates or has been actively involved in the overseas funds raised (ECBs/FCCBs) by corporates. It is quite likely that there could be some slippages in these exposures over the next few quarters. We currently assume gross NPL ratio in the international book to rise to about $5 \%$ and gross NPL ratio on the non-India book rising closer to 10\% by March 2010. International loans account for $36 \%$ of ICICI Bank's consolidated loan book of US $\$ 49$ bn as of December 2008. International loans on ICICI Bank's standalone book are about $62 \%$ of total consolidated international loan exposure while the subsidiaries account for the remainder $38 \%$. The management has indicated that the $10 \%$ of the ICICI Bank (standalone) international book is to non-India entities while about $20 \%$ of the loans on the international subsidiaries are to non-India entities. The credit risk on these loans is fairly low as per the management. However, we assume higher delinquencies in our assumptions, on the back of the higher risk of the international book.

## Earnings trend to be weaker-than-expected earlier Fees to decline across the board

Fee income has been the key revenue driver for ICICI Bank in the recent past. However, the fee income growth was largely driven by fees from a rapidly expanding international business (M\&A and transaction based) and distribution business (especially insurance). With the deal flow having almost stopped on the international side, coupled with declining distribution revenues, we believe fee income growth is likely to decline sharply over the next few quarters.

We estimate that out of total fee revenues, split between the corporate and retail segments is 50:50. Lending related fees are about $10 \%$, which will be impacted by the slower lending activity. Distribution business contributes about 10\% of total fees and is also likely to be under stress. Syndication and deal related fees, which are a large part of corporate fees, are likely to remain subdued for ICICI Bank given the moderation in activity in the international segment. We expect fees to decline by $28 \%$ yoy in 4QFYO9E and by 1\% yoy in FY2010E.

## Treasury revenues are also likely to be muted

We reduce our earning estimates for treasury on back of a sharp rise in Gsec yields since January 2009. While ICICI Bank would have booked some gains in 4QFY09, we believe that it is likely to be neutralized by the MTM losses on its AFS portfolio (ICICI Bank recognizes MTM losses in the treasury line). In line with our view of higher yields in the Gsec market, we reduce our FY2010E treasury earnings to Rs6 bn from Rs8 bn earlier.

## Margins to improve, but likely to be back-ended in FY2010

We expect margins to start improving for ICICI Bank from 2QFY10E, as the impact of wholesale deposit repricing starts benefiting ICICI Bank. In the interim, the impact of high cost funding made in 3QFY09 and priority loans acquisitions (made in 4QFY09) are likely to have a negative impact on NIM for ICICI Bank. The company has been increasing its focus on improving its liability profile by increasing its reliance on retail deposits and slowing down overall credit growth. These efforts are likely to bear fruition over the next 4-6 quarters and result in better margins. We expect the NIM of the company to improve to $2.49 \%$ in FY 2010 E and $2.68 \%$ in FY 2011 E from the $2.3 \%$ it is likely to report in FY2009E.

## Earnings reduced by $\mathbf{8 \%}$ in FY2010E to factor in lower fees and treasury gains

We are reducing our earnings estimates for ICICI Bank by 5\% for FY2009E and 8\% in FY2010E to order to factor in lower fees and lower treasury gains. In line with the higher NPL trend, we are building in NPL provisions of 180 bps of average loans for ICICI Bank in FY2010E and FY2011E. As provisioning trend is expected to remain high, we reduce our FY2011E estimates by $11 \%$.

## Valuations remain attractive

Even as we highlight the muted growth in core operational income of ICICI Bank over the next few years, we maintain ADD on ICICI Bank as valuations are compelling. Adjusted for valuation of subsidiaries, the stock trades at 0.7X FY2010E PBR. We are reducing our target price by $10 \%$, on back of earnings reduction over the next couple of years. We have also reduced our valuations of subsidiaries as we cut target price of ICICI Prudential Life by $8 \%$ to account for the sharper-than-expected slowdown in new business premium in FY2010E.

ICICI Bank has not been growing its retail loan book over last few 6 quarters
Movement in retail loans, March fiscal year-ends, 3QFY07-3QFY09 (Rs bn)

|  | 3QFY07 | 4QFY07 | 1QFY08 | 2QFY08 | 3QFY08 | 4QFY08 | 1QFY09 | 2QFY09 | 3QFY09 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Retail Loans | 1,179 | 1,277 | 1,274 | 1,310 | 1,323 | 1,317 | 1,320 | 1,210 | 1,145 |
| Secured Loans | 959 | 1,068 | 1,046 | 1,064 | 1,053 | 1,063 | 1,044 | 972 | 927 |
| Unsecured Loans | 220 | 208 | 228 | 246 | 270 | 254 | 276 | 238 | 218 |
| Retail \% of total loans | 68 | 65 | 64 | 63 | 61 | 58 | 59 | 55 | 54 |

Source: Company.

## Corporate and international loan book is growing over last few quarters from the parent book

Movement in non retail and international loans, March fiscal year-ends, 3QFY07-3QFY09 (Rs bn)

|  | 3QFY07 | 4QFY07 | 1QFY08 | 2QFY08 | 3QFY08 | 4QFY08 | 1QFY09 | 2QFY09 | 3QFY09 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Non Retail Loans | 548 | 682 | 709 | 761 | 832 | 940 | 921 | 1,010 | 980 |
| of which International | 208 | 244 | 325 | 370 | 453 | 477 | 566 | 577 | 553 |
| International \% of total <br> parent loans | 12 | 12 | 16 | 18 | 21 | 21 | 25 | 26 |  |

[^3]
## Incremental delinquencies continue to remain high

Incremental slippage as proportion of opening advances, March fiscal year-ends, 2004-2011E (\%)


Source: Company, Kotak Institutional Equities estimates.

## Net NPLs to rise fast, on back of high slippages

Net NPLs as proportion of loans, March fiscal year-ends, 2004-2011E (\%)


Source: Company, Kotak Institutional Equities estimates.

Gross NPLs (assuming no write-offs) to rise sharply led by non-retail loans
Gross NPLs as proportion of loans, March fiscal year-ends, 2004-2011E (\%)


Source: Company, Kotak Institutional Equities estimates.

## NPLs are high in retail currently; we expect corporate NPLs to rise fast

 NPL details as of December 2008|  | 3QFY09 (Rs bn) | 3QFY09E (\%) |
| :--- | :---: | :---: |
| Gross NPLs | 96 | 4.5 |
| Provisions and w/off | 52 | 2.4 |
| Net NPLs | 45 | 2.1 |
|  |  |  |
| Gross NPLs in retail | 66 | 5.6 |
| Gross NPLs in non-retail | 31 | 3.1 |
|  |  |  |
| Net NPLs in retail | 29 | 2.5 |
| Net NPLs (unsecured) | 16 | 7.4 |
| Net NPLs in non-retail | 16 | 1.6 |

Source: Company, Kotak Institutional Equities estimates.

## NPLs have been showing a steady increase since 3QFY07

Movement in NPLs and provisions, March fiscal year-ends, 1QFY07-3QFY09 (Rs bn)

|  | 1QFY07 | 2QFY07 | 3QFY07 | 4QFY07 | 1QFY08 | 2QFY08 | 3QFY08 | 4QFY08 | 1QFY09 | 2QFY09 | 3QFY09 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Gross NPLs | 33 | 37 | 44 | 49 | 60 | 67 | 72 | 84 | 93 | 103 | 96 |
| Provisions and w/off | 20 | 22 | 25 | 28 | 33 | 37 | 39 | 48 | 52 | 60 | 52 |
| Net NPLs | 13 | 15 | 19 | 20 | 27 | 30 | 33 | 36 | 41 | 43 | 45 |

Source: Company.

Breakup of UK Asset Book - Total Assets of US\$ 7.6 bn
UK Asset book breakup as of December 2008 (\%)


Source: Company.

## Breakup of Canada asset book - Total Assets of Canadian \$ 6.5 bn

Canada asset book breakup as of December 2008 (\%)

| $\square$ Loans to customers | $\square$ Federally Insured Mortgages |
| :--- | :--- |
| $\square$ asset backed securities | $\square$ Cash and Liquid securities |
| $\square$ India Linked Inv | $\square$ Other assets and inv |



Source: Company.

## ICICI Bank (Old and new estimates)

March fiscal year-ends, 2009-2011E (Rs mn)

|  | Old estimates |  |  | New estimates |  |  | \% change in estimates |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2009E | 2010E | 2011E | 2009E | 2010E | 2011E | 2009E | 2010E | 2011E |
| Net interest income | 81,782 | 87,262 | 105,410 | 81,993 | 84,476 | 90,157 | 0.3 | (3.2) | (14.5) |
| Spread | 1.7 | 1.9 | 2.3 | 1.7 | 1.9 | 2.1 |  |  |  |
| NIM (\%) | 2.3 | 2.5 | 2.8 | 2.3 | 2.5 | 2.7 |  |  |  |
| Customer assets (Rs bn) | 2,291 | 2,417 | 2,712 | 2,314 | 2,216 | 2,386 | 1.0 | (8.3) | (12.0) |
| Loan loss provisions | 37,836 | 38,521 | 39,751 | 36,241 | 39,183 | 39,972 | (4.2) | 1.7 | 0.6 |
| Other income | 80,257 | 87,012 | 98,063 | 75,925 | 78,554 | 89,584 | (5.4) | (9.7) | (8.6) |
| Fee income | 59,977 | 66,462 | 76,908 | 60,145 | 59,504 | 68,429 | 0.3 | (10.5) | (11.0) |
| Treasury income | 8,000 | 8,000 | 8,000 | 3,500 | 6,500 | 8,000 | (56.3) | (18.8) | - |
| Operating expenses | 71,171 | 84,358 | 100,326 | 71,110 | 76,270 | 83,462 | (0.1) | (9.6) | (16.8) |
| Employee expenses | 20,258 | 22,165 | 26,532 | 20,258 | 20,318 | 22,110 | - | (8.3) | (16.7) |
| PBT | 51,618 | 49,982 | 61,983 | 49,153 | 46,163 | 54,894 | (4.8) | (7.6) | (11.4) |
| Tax | 13,421 | 13,495 | 17,355 | 12,780 | 12,464 | 15,370 | (4.8) | (7.6) | (11.4) |
| Net profit | 38,198 | 36,487 | 44,627 | 36,373 | 33,699 | 39,523 | (4.8) | (7.6) | (11.4) |
| PBT-treasury+provisions | 81,455 | 80,503 | 93,733 | 81,895 | 78,846 | 86,866 | 0.5 | (2.1) | (7.3) |

[^4]|  | ICICI Share (\%) | FY2010 | Valuation methodoly adopted |
| :--- | :---: | ---: | :--- |
| Value of ICICI standalone | $\mathbf{1 0 0}$ | $\mathbf{2 6 2}$ | Based on Residual growth model |
| Subsidiaries |  |  |  |
| ICICI Financial Services | $\mathbf{9 4}$ | $\mathbf{1 2 9}$ |  |
| ICICI Prudential Life | $74^{*}$ | 106 | $16 \times$ NBAP, margin assumed is 13\% |
| General Insurance | $51^{*}$ | 9 | 1X FY2008 PBR |
| Mutual Fund |  | 14 | $3 \%$ of AUMs |
| Other subsidiaries/associates | 100 | 7 | PER of 5X FY2008 EPS |
| ICICI Securities Ltd | 100 | 1 | PBR of 1X FY2008 BVPS |
| ICICI Securities Primary Dealer | 100 | 8 | PBR of 1X FY2008 BVPS |
| ICICI Homes Ltd | 100 | 0 |  |
| ICICI Bank UK | 100 | 0 |  |
| ICICI Bank Canada | 100 | 0 |  |
| ICICI Bank Euroasia | 100 | 9 | $10 \%$ of AUM of US $\$ 2$ bn |
| Venture capital/MF |  | $\mathbf{1 5 4}$ |  |
| Value of subsidiaries | $\mathbf{4 1 6}$ |  |  |
| Value of company |  |  |  |

Source: Company, Kotak Instititional Equities estimates.

## Forecasts and valuation for ICICI Bank

March fiscal year-ends, 2005-2011E

|  | PAT | EPS | P/E | BVPS | P/B | RoE | EPS excl. dividend | P/E (standalone) | BVPS (standalone) | P/B (standalone) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (Rs bn) | (Rs) | (X) | (Rs) | (X) | (\%) | (Rs) | (X) | (Rs) | (X) |
| 2005 | 20.1 | 27.2 | 13.8 | 170 | 2.2 | 19.5 | 24.7 | 9.0 | 142 | 1.6 |
| 2006 | 25.4 | 32.8 | 11.4 | 250 | 1.5 | 14.6 | 28.4 | 7.8 | 217 | 1.0 |
| 2007 | 31.1 | 34.6 | 10.8 | 270 | 1.4 | 13.4 | 29.6 | 7.5 | 225 | 1.0 |
| 2008 | 41.6 | 39.9 | 9.4 | 418 | 0.9 | 11.7 | 28.9 | 7.7 | 341 | 0.6 |
| 2009E | 36.4 | 32.7 | 11.5 | 439 | 0.9 | 7.6 | 27.7 | 8.0 | 333 | 0.7 |
| 2010E | 33.7 | 30.3 | 12.4 | 459 | 0.8 | 6.7 | 24.8 | 8.9 | 340 | 0.7 |
| 2011E | 39.5 | 35.5 | 10.6 | 484 | 0.8 | 7.5 | 29.5 | 7.5 | 361 | 0.6 |

Source: Company, Bloomberg, Kotak Institutional Equities.

ICICI Bank, growth rates, key ratios and Du Pont analysis, March fiscal year-ends, 2007-2011E

|  | 2007 | 2008 | 2009E | 2010E | 2011E |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Growth rates (\%) |  |  |  |  |  |
| Net loan growth | 34.0 | 15.2 | (1.7) | (3.7) | 8.0 |
| Customer assets growth | 38.6 | 17.6 | (6.6) | (4.3) | 7.7 |
| Corporate loans | 33.0 | 30.4 | 6.8 | 0.1 | 11.8 |
| Total retail loans | 34.8 | 3.2 | (10.2) | (8.3) | 3.0 |
| Deposits growth | 39.6 | 6.0 | (13.1) | 0.6 | 5.6 |
| Borrowings growth | 43.8 | 19.1 | 17.2 | (22.4) | 6.2 |
| Net interest income | 46.8 | 10.1 | 12.3 | 3.0 | 6.7 |
| Loan loss provisions | 172.6 | 25.1 | 34.2 | 8.1 | 2.0 |
| Non-interest income | 26.5 | 28.4 | (13.2) | 3.5 | 14.0 |
| Net fee income | 44.3 | 29.4 | 7.3 | (1.1) | 15.0 |
| Net capital gains | 48.7 | 62.5 | (80.7) | 85.7 | 23.1 |
| Total income | 35.8 | 19.3 | (1.6) | 3.2 | 10.3 |
| Operating expenses | 28.3 | 21.9 | (12.8) | 7.3 | 9.4 |
| Employee expenses | 49.4 | 28.6 | (2.6) | 0.3 | 8.8 |
| DMA | 9.5 | 1.2 | (58.2) | 5.2 | 18.7 |
| Asset management measures (\%) |  |  |  |  |  |
| Yield on average earning assets | 8.4 | 9.0 | 8.9 | 8.3 | 8.1 |
| Interest on advances | 9.4 | 10.7 | 10.2 | 9.6 | 9.6 |
| Interest on investments | 7.8 | 7.8 | 7.5 | 6.6 | 6.1 |
| Average cost of funds | 6.3 | 7.3 | 7.2 | 6.4 | 6.0 |
| Interest on deposits | 5.9 | 7.7 | 7.4 | 6.4 | 5.9 |
| Other interest | 7.4 | 6.3 | 6.8 | 6.5 | 6.3 |
| Difference | 2.1 | 1.7 | 1.7 | 1.9 | 2.1 |
| Net interest income/earning assets | 2.4 | 2.1 | 2.3 | 2.5 | 2.7 |
| New provisions/average net loans | 1.3 | 1.3 | 1.6 | 1.8 | 1.8 |
| Loans-to-deposit ratio | 64.1 | 67.5 | 69.8 | 72.3 | 73.8 |
| Share of deposits |  |  |  |  |  |
| Current | 9.3 | 10.1 | 9.2 | 10.5 | 11.5 |
| Fixed | 78.2 | 73.9 | 71.3 | 67.3 | 63.7 |
| Savings | 12.5 | 16.0 | 19.5 | 22.2 | 24.8 |
| Tax rate | 14.7 | 17.8 | 26.0 | 27.0 | 28.0 |
| Dividend payout ratio | 29.0 | 29.5 | 30.0 | 28.0 | 25.0 |
| ROA decomposition - \% of average assets |  |  |  |  |  |
| Net interest income | 2.2 | 2.0 | 2.1 | 2.2 | 2.4 |
| Loan loss provisions | 0.7 | 0.7 | 0.9 | 1.0 | 1.1 |
| Net other income | 2.3 | 2.3 | 1.9 | 2.1 | 2.4 |
| Operating expenses | 2.3 | 2.2 | 1.8 | 2.1 | 2.3 |
| Invt. Depreciation | 0.0 | - | - | - | - |
| (1- tax rate) | 85.3 | 82.2 | 74.0 | 73.0 | 72.0 |
| ROA | 1.0 | 1.1 | 0.9 | 0.9 | 1.1 |
| Average assets/average equity | 12.8 | 10.5 | 8.2 | 7.5 | 7.2 |
| ROE | 13.4 | 11.7 | 7.6 | 6.7 | 7.5 |

Source: Company, Kotak Institutional Equities estimates.

ICICI Bank, income statement and balance sheet, March fiscal year-ends, 2007-2011E

|  | 2007 | 2008 | 2009E | 2010E | 2011E |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total interest income | 229,943 | 307,883 | 316,815 | 280,767 | 273,508 |
| Interest on advances | 160,963 | 226,010 | 228,706 | 209,583 | 212,616 |
| Interest on investments | 59,885 | 74,660 | 76,393 | 64,512 | 55,525 |
| Total interest expense | 163,585 | 234,842 | 234,822 | 196,290 | 183,351 |
| Deposits from customers | 116,477 | 182,759 | 168,411 | 135,732 | 130,655 |
| Net interest income | 66,358 | 73,041 | 81,993 | 84,476 | 90,157 |
| Loan loss provisions | 21,593 | 27,010 | 36,241 | 39,183 | 39,972 |
| Net interest income (after prov.) | 44,765 | 46,031 | 45,751 | 45,293 | 50,184 |
| Other income | 68,126 | 87,452 | 75,925 | 78,554 | 89,584 |
| Net fee income | 43,309 | 56,053 | 60,145 | 59,504 | 68,429 |
| Net capital gains | 11,152 | 18,121 | 3,500 | 6,500 | 8,000 |
| Miscellaneous income | 2,741 | 656 | 1,000 | 1,000 | 1,000 |
| Operating expenses | 66,906 | 81,542 | 71,110 | 76,270 | 83,462 |
| Employee expense | 16,167 | 20,789 | 20,258 | 20,318 | 22,110 |
| DMA | 15,239 | 15,427 | 6,446 | 6,780 | 8,045 |
| Pretax income | 36,480 | 50,561 | 49,153 | 46,163 | 54,894 |
| Tax provisions | 5,378 | 8,984 | 12,780 | 12,464 | 15,370 |
| Net Profit | 31,102 | 41,577 | 36,373 | 33,699 | 39,523 |
| \% growth | 22.4 | 33.7 | (12.5) | (7.4) | 17.3 |
| PBT+provision-treasury gains | 46,439 | 60,829 | 83,308 | 80,260 | 88,279 |
| \% growth | 51.6 | 31.0 | 37.0 | (3.7) | 10.0 |
| Balance sheet (Rs mn) |  |  |  |  |  |
| Cash and bank balance | 371,213 | 380,411 | 270,410 | 263,363 | 273,344 |
| Cash | 20,670 | 28,478 | 24,755 | 24,909 | 26,316 |
| Balance with RBI | 166,399 | 265,297 | 157,339 | 146,222 | 154,796 |
| Balance with banks | 20,362 | 12,049 | 10,000 | 10,000 | 10,000 |
| Outside India | 162,783 | 74,587 | 78,316 | 82,232 | 82,232 |
| Net value of investments | 912,578 | 1,114,543 | 1,145,846 | 1,034,280 | 1,022,836 |
| Investments in India | 867,540 | 1,051,164 | 1,073,534 | 950,986 | 933,070 |
| Govt. and other securities | 673,682 | 753,777 | 889,220 | 767,899 | 749,983 |
| Shares | 19,373 | 29,201 | 29,201 | 29,201 | 29,201 |
| Subsidiaries | 26,072 | 46,383 | 58,883 | 63,883 | 63,883 |
| Debentures and bonds | 24,628 | 18,872 | 15,097 | 15,097 | 15,097 |
| Net loans and advances | 1,958,656 | 2,256,161 | 2,218,097 | 2,135,594 | 2,305,760 |
| Corporate loans | 866,656 | 1,129,531 | 1,206,782 | 1,208,239 | 1,350,950 |
| Total retail loans | 1,092,000 | 1,126,630 | 1,011,315 | 927,355 | 954,810 |
| Fixed assets | 39,234 | 41,089 | 40,514 | 45,811 | 54,525 |
| Net leased assets | 10,032 | 7,971 | 6,775 | 5,759 | 4,895 |
| Net owned assets | 29,202 | 33,118 | 33,739 | 40,052 | 49,630 |
| Other assets | 164,899 | 205,746 | 185,172 | 185,172 | 203,689 |
| Total assets | 3,446,581 | 3,997,951 | 3,860,040 | 3,664,219 | 3,860,154 |
|  |  |  |  |  |  |
| Deposits | 2,305,102 | 2,444,311 | 2,124,732 | 2,137,948 | 2,258,699 |
| Borrowings and bills payable | 752,449 | 896,494 | 1,051,054 | 815,508 | 866,228 |
| Preference capital | 3,500 | 3,500 | 3,500 | 3,500 | - |
| Other liabilities | 145,897 | 192,444 | 192,444 | 196,293 | 196,293 |
| Total liabilities | 3,203,448 | 3,533,249 | 3,371,730 | 3,153,249 | 3,321,220 |
| Paid-up capital | 8,990 | 11,127 | 11,127 | 11,127 | 11,127 |
| Reserves \& surplus | 234,140 | 453,575 | 477,183 | 499,843 | 527,807 |
| Total shareholders' equity | 243,130 | 464,702 | 488,309 | 510,970 | 538,933 |

Source: Company, Kotak Institutional Equities estimates.

| Others |  |
| :--- | ---: |
| TTCH.BO, Rs154 |  |
| Rating | BUY |
| Sector coverage view | $\mathrm{N} / \mathrm{A}$ |
| Target Price (Rs) | 190 |
| 52W High -Low (Rs) | $126-53$ |
| Market Cap (Rs bn) | 36.3 |


| Financials |  |  |  |
| :--- | ---: | ---: | ---: |
| March y/e | $\mathbf{2 0 0 8}$ | 2009E | $\mathbf{2 0 1 0 E}$ |
| Sales (Rs bn) | 59.8 | 120.4 | 74.1 |
| Net Profit (Rs bn) | 9.6 | 6.0 | 5.7 |
| EPS (Rs) | 39.6 | 25.5 | 24.3 |
| EPS gth | 89.8 | $(35.7)$ | $(4.7)$ |
| P/E (x) | 3.9 | 6.1 | 6.3 |
| EV/EBITDA (x) | 5.8 | 4.1 | 3.4 |
| Div yield (\%) | 0.8 | 1.2 | 6.5 |

Pricing performance

| Perf-1m | Perf-3m | Perf-6m | Perf-1y |
| ---: | ---: | ---: | ---: |
| 20.9 | 29.3 | 40.2 | $(8.8)$ |

## Shareholding, December 2008

|  | \% of <br> Pattern |  | Over/(under) <br> weight |
| :--- | :---: | :---: | :---: |
| Promoters | 29.2 | - | - |
| Flls | 10.3 | 0.1 | $(0.1)$ |
| MFs | 10.5 | 0.4 | 0.3 |
| UTI | - | - | $(0.1)$ |
| LIC | 11.7 | 0.4 | 0.3 |

## Tata Chemicals: Soda ash situation remains fluid - meeting with management

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- Soda ash situation remains fluid, however, margins expected to remain steady
- Production of DAP resumes; steady-state margins expected to remain between 58\%
- Maintain BUY rating with price target unchanged at Rs190

TCL management believes the soda ash market remains fluid with (1) volume contraction being seen in USA, Europe (2) increase in idle Chinese capacities remaining an imminent threat to prices. TCL has taken an average price increase of US\$20 for long term contracts in soda ash starting CY2009. We have not factored this into our estimates and believe this will provide an upside to our numbers. Margins in soda ash are expected to remain steady due to (1) an increase in contracted prices (2) lower energy costs. TCL has resumed production of DAP at its Haldia plant and believes the situation has normalized for now with stabilization in DAP prices and decline in feedstock costs of phosphoric acid. TCL is still to formulate its policy towards accounting treatment of forex losses post the recent change in accounting norms AS11. We leave our estimates unchanged. Adjusted for forex losses, we expect EPS of Rs40 in FY2009E declining to Rs25 in FY2010E. The stock is trading at 7X FY2010 earnings estimate. Maintain BUY rating with a price target of Rs190.

TCL management hosted a meeting with sell-side analysts that we attended. The meeting was addressed by CEO Mr. Mukundan and CFO Mr. Ghose. Timing of the meeting was a bit surprising since FY2009 results are to be announced in May. TCL did not pre-announce earnings or unveil any new deal. TCL mentioned that there was a significant interest from the sell-side in meeting the management and hosting a group meeting was better use of their time instead of $1 * 1$ meetings.

Soda ash situation remains fluid, however, margins expected to remain steady.
TCL mentioned that the soda ash situation is fluid with (1) volume contraction being seen in USA, Europe (2) increase in idle Chinese capacities remaining an imminent threat to prices. China is currently operating at 70\% capacity utilization and at near-cash cost levels of production (US\$170-190 mt). TCL maintains that any irrational behavior by Chinese players could destabilize the current situation. TCL mentioned that the industry is witnessing volume decline of 10-15\% globally. TCL has categorized the markets of India, US, Canada, UK, South Africa as "home markets" and will defend its sales in these markets aggressively in light of any destabilization in prices. We factor in a $12 \%$ decline in total soda ash volumes in FY2010E.

However, there are certain mitigating factors which may lend stability to the situation. (1) TCL believes that the specter of significant volume shrinkage for them in developing markets of Africa and Asia, has now receded as a result of production cuts by China driven by a decline in domestic demand. (2) The slowdown in the auto and float glass segments is being countered to some extent by increased demand from container glass and powder detergents. Consumers are downgrading from liquid to powder detergents in developed markets.

## Soda ash segment margins are expected to remain steady due to:

1) Increase in contracted prices. Approximately $100 \%$ of BMGL's volumes and $60 \%$ of GCIP volumes are contracted. TCL has taken an average price increase of US $\$ 20$ for long term contracts in soda ash starting CY2009. We have not factored this into our estimates and believe this will provide an upside to our numbers. We will wait for some time to see that these prices hold. In India, exposure to detergents segment comprises $60 \%$ of sales where volumes have not seen any slowdown.
2) Lower energy costs. In UK, TCL has long-term contracts for energy requirements. In the US, it can pass on an increase in energy costs to customers based on a certain predefined formula.
3) Improvement in margins in Magadi. Although prices are fixed for production out of Magadi, profitability declined in 9MFY09, due to lower sales volumes on the back of credit tightening for its customers. (80\% of volumes exported). TCL confirmed that Magadi is now contributing positively at EBITDA level driven by decline in energy costs and freight costs as faster decline in freight rates vis-à-vis energy cost makes it possible to route material to other geographies.
4) Out of TCL's total soda ash capacity of $5.5 \mathrm{mt}, 3.2 \mathrm{mt}$ is natural soda ash for which the cash cost of production is near US\$60-70 mt vs synthetic cost of US\$170-190 mt. Even if prices were to collapse, TCL's exposure to low cost soda ash capacity (owns $35 \%$ of global natural soda ash capacity) makes it the most capable of withstanding a slowdown
5) Domestic soda ash pricing have declined by $6 \%$ in late FY2009 although demand is stable. However, since Mithapur facility has access to its own limestone quarries and salt pans, TCL is better equipped to handle any further decline in prices.

Production of DAP resumes; steady-state margins expected to remain between 58\%
With DAP prices normalizing and rapidly declining phosphoric acid prices, TCL has resumed DAP production at Haldia plant. Since fixed cost is $30 \%$ of total cost, plant closure in 3QFY09 was a viable option. Due to delays in DAP ordering in the US and South America, DAP prices declined with excess supply. With major fertilizer companies now having cut back on DAP production, prices are normalizing.

## Other takeaways.

1) TCL is still to formulate its policy towards accounting treatment of forex losses post the recent change in accounting norms. (forex losses of Rs3 bn reported YTD)
2) There will be a small amount of inventory write-off on account of DAP business likely in 4QFY09E
3) Goodwill on GCIP acquisition (Rs46 bn) will be tested for impairment. We believe an impairment charge is unlikely since cash flows of GCIP remain strong. With the recently taken price hike and decline in energy costs, we believe margins will expand further.
4) Planned capex of Rs1 bn in FY2010E. TCL has cut back on its capex programmed to Rs4bn for three years starting FY2009E out of which Rs2.2 bn has been spent on urea plant at Babrala. It plans to spend Rs500mn on its Haldia plant in FY2010E. Increase in capacity at its Mithapur soda ash plant to 1.2 mt has been put on hold.
5) Biofuel plant to be commissioned in $\mathbf{2 H} \mathbf{2 0 0 9}$. Financial impact will be minimal since it's a small plant.

Valuation and target price unchanged. We arrive at price target of Rs190 for TCL based on an SOTP calculation for its two businesses - chemicals and crop nutrition. We use PE multiple of 5 X for chemicals and 8 x for fertilizers for earnings 12 months forward. We add $70 \%$ value of long- term investments made by TCL in various listed and unlisted Tata group companies. The share price has moved from Rs119 since we launched coverage on $23^{\text {rd }}$ March to Rs154. We think TCL's management meeting will help address some of the investor concerns relating to soda ash business which is critical to sentiments and share price movement in the short term. We retain our BUY rating and price target of Rs190.

TCL—Forecasts and valuation, March fiscal year-ends, 2007-2011E (Rs mn)

|  | Net sales |  | EBITDA |  | Net Profit |  | $\frac{\text { EPS }}{(\mathrm{Rs})}$ | $\frac{\text { ROCE }}{(\%)}$ | $\frac{\text { ROE }}{(\%)}$ | $\frac{\mathrm{P} / \mathrm{E}}{(\mathrm{X})}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (Rs mn) | Growth (\%) | (Rs mn) | Growth (\%) | (Rs mn) | Growth (\%) |  |  |  |  |
| 2007 | 57,538 | 45.2 | 9,438 | 38.8 | 5,080 | 18.6 | 20.9 | 15.8 | 21.2 | 7.4 |
| 2008 | 59,757 | 3.9 | 9,277 | (1.7) | 9,644 | 89.8 | 39.6 | 9.4 | 30.7 | 3.9 |
| 2009E | 120,429 | 101.5 | 22,114 | 138.4 | 5,994 | (37.8) | 25.5 | 18.7 | 17.2 | 6.0 |
| 2010E | 71,998 | (40.2) | 17,493 | (20.9) | 5,490 | (8.4) | 23.3 | 12.8 | 13.3 | 6.6 |
| 2011E | 76,422 | 6.1 | 18,025 | 3.0 | 6,458 | 17.6 | 27.5 | 13.2 | 14.0 | 5.6 |

Source: Company, Kotak Institutional Equities estimates.

TCL—abridged profit model, balance sheet, March fiscal year-ends, 2007-2011E (Rs mn)

|  | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9 E}$ | $\mathbf{2 0 1 0 E}$ | $\mathbf{2 0 1 1 E}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Profit model | $\mathbf{5 7 , 5 3 8}$ | $\mathbf{5 9 , 7 5 7}$ | $\mathbf{1 2 0 , 4 2 9}$ | $\mathbf{7 1 , 9 9 8}$ | $\mathbf{7 6 , 4 2 2}$ |
| Net revenues | $\mathbf{9 , 4 3 8}$ | $\mathbf{9 , 2 7 7}$ | $\mathbf{2 2 , 1 1 4}$ | $\mathbf{1 7 , 4 9 3}$ | $\mathbf{1 8 , 0 2 5}$ |
| EBITDA | 16.4 | 15.5 | 18.4 | 24.3 | $\mathbf{2 3 . 6}$ |
| EBITDA margin (\%) | 1,726 | 6,909 | $(3,946)$ | 148 | $\mathbf{7 5 1}$ |
| Other income | 2,739 | 3,138 | 4,301 | 4,500 | 4,750 |
| Depreciation | 944 | 1,289 | 3,816 | 4,000 | 3,300 |
| Net finance cost | $\mathbf{7 , 4 8 1}$ | $\mathbf{1 1 , 7 5 9}$ | $\mathbf{1 0 , 0 5 1}$ | $\mathbf{9 , 1 4 1}$ | $\mathbf{1 0 , 7 2 6}$ |
| PBT | 2,401 | 2,115 | 2,853 | 2,651 | 3,218 |
| Tax | - | - | $(1,204)$ | $(1,000)$ | $(1,050)$ |
| (Profit)/loss in minority interest | $\mathbf{5 , 0 8 0}$ | $\mathbf{9 , 6 4 4}$ | $\mathbf{5 , 9 9 4}$ | $\mathbf{5 , 4 9 0}$ | $\mathbf{6 , 4 5 8}$ |
| Reported net profit |  |  |  |  |  |
|  |  |  |  |  |  |
| Balance sheet | 25,718 | 37,185 | 46,589 | 50,915 | 56,260 |
| Total equity | 18,642 | 48,505 | 58,084 | 47,825 | 45,518 |
| Total debt | - | - | 1,204 | 2,204 | 3,254 |
| Minority interests | 2,511 | 2,837 | 2,842 | 2,842 | 2,842 |
| Net Deferred tax liabilities | $\mathbf{4 6 , 8 7 1}$ | $\mathbf{8 8 , 5 2 6}$ | $\mathbf{1 0 8 , 7 1 9}$ | $\mathbf{1 0 3 , 7 8 7}$ | $\mathbf{1 0 7 , 8 7 4}$ |
| Total liabilitities and equity | 30,561 | 33,712 | 35,505 | 32,005 | 28,255 |
| Net fixed assets incl CWIP | 7,632 | 46,492 | 46,492 | 46,492 | 46,492 |
| Goodwill on consolidation | 7,753 | 4,174 | 4,174 | 4,174 | 4,174 |
| Investments | $(619)$ | $(2,620)$ | 15,547 | 7,798 | 10,300 |
| Net current assets | 1,545 | 6,767 | 7,000 | 13,317 | 18,653 |
| Cash | $\mathbf{4 6 , 8 7 1}$ | $\mathbf{8 8 , 5 2 6}$ | $\mathbf{1 0 8 , 7 1 9}$ | $\mathbf{1 0 3 , 7 8 7}$ | $\mathbf{1 0 7 , 8 7 4}$ |
| Total assets |  |  |  |  |  |


| Ratios |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | ---: |
| Diluted EPS (Rs) | 20.9 | 39.6 | 25.5 | 23.3 | 27.5 |
| ROE (\%) | 21.2 | 30.7 | 17.2 | 13.3 | 14.0 |
| Debt/equity (\%) | 72.5 | 130.4 | 124.7 | 93.9 | 80.9 |

Source: Company, Kotak Institutional Equities estimates.

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Interim results- TCL , March fiscal year-ends (Rs mn)

|  | 4QFY08 | 3QFY09 | 4QFY09E | Growth (\%, yoy) | Growth (\%, q०q) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 14,348 | 35,100 | 16,879 | 18 | (52) |
| Op. costs | 13,302 | 30,984 | 11,616 | (13) | (63) |
| EBITDA | 1,047 | 4,116 | 5,262 | 403 | 28 |
| Interest(net) | 315 | 988 | 1,000 | 217 | 1 |
| Depreciation | 793 | 1,102 | 1,150 | 45 | 4 |
| Other income | 5,703 | (242) | $(1,200)$ | NM | NM |
| PBT | 5,641 | 1,784 | 1,912 | (66) | 7 |
| Tax | 364 | 472 | 478 | 31 | 1 |
| PAT | 5,277 | 1,311 | 1,434 | (73) | 9 |
| Minority interest | 0 | 400 | 250 | NM | (37) |
| Reported PAT | 5,277 | 912 | 1,184 | (78) | 30 |
| Fertilizer business | 5,068 | 20,987 | 3,089 | (39) | (85) |
| India | 4,627 | 19,667 | 2,639 | (43) | (87) |
| IMACID | 441 | 1,320 | 450 | 2 | (66) |
| Chemical business (Global) | 9,636 | 14,472 | 13,790 | 43 | (5) |
| Brunner Mond Group (UK) | 4,910 | 5,500 | 5,668 | 15 | 3 |
| GCIP (USA) | 0 | 3,710 | 3,699 | NM | (0) |
| India | 4,818 | 5,401 | 4,423 | (8) | (18) |
| Adjustments | (92) | (139) | 0 | NM | NM |
| Total | 14,703 | 35,460 | 16,879 | 15 | (52) |

Source: Company data, Kotak Institutional Equities.
Kotak Institutional Equities: Valuation Summary of Key Indian Companies

| Company | 6-Apr-09 Price (Rs) | Rating | Mkt cap. |  | $\frac{\begin{array}{c} 0 / 5 \\ \text { shares } \end{array}}{(m n)}$ | EPS (Rs) |  |  | EPS growth (\%) |  |  | PER ( X ) |  |  | ev/ebitda ( X ) |  |  | Price/Bv ( x ) |  |  | Dividend yield (\%) |  |  | RoE (\%) |  |  | $\begin{aligned} & \text { Target } \\ & \text { price } \end{aligned}$ | Upside | $\begin{gathered} \text { ADVT- } \\ 3 \mathrm{mog} \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | (Rs mn) | (USS mn) |  | 2008 | 2009E | 2010 E | 2008 | 2009E | 2010 E | 2008 | 2009E | 2010E | 2008 | 2009E | 2010E | 2008 | 2009E | 2010E | 2008 | 2009 E | 2010E | 2008 | 2009E | 2010E | (RS) | (\%) | (US5 mn) |
| Automobiles |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Bajaj Auto | 655 | Reduce | 94,833 | 1,893 | 145 | 52.2 | 50.7 | 61.5 | (58.9) | (2.9) | 21.4 | 12.5 | 12.9 | 10.6 | 7.6 | 7.4 | 6.0 | 5.9 | 4.8 | 3.8 | 3.1 | 3.1 | 3.1 | 21.0 | 41.0 | 39.4 | 615 | (6.2) | 1.6 |
| Hero Honda | 1,064 | REDUCE | 212,471 | 4,241 | 200 | 48.5 | 63.1 | 81.5 | 12.8 | 30.1 | 29.2 | 22.0 | 16.9 | 13.1 | 12.2 | 9.4 | 7.2 | 6.8 | 5.5 | 4.2 | 1.8 | 1.9 | 1.9 | 34.0 | 36.1 | 36.5 | 950 | (10.7) | 11.3 |
| Mahindra \& Mahindra | 460 | ADD | 118,649 | 2,368 | 258 | 38.1 | 21.6 | 34.7 | (2.0) | (43.2) | 60.6 | 12.1 | 21.3 | 13.3 | 9.0 | 14.4 | 8.4 | 2.7 | 2.3 | 1.9 | 2.4 | 2.0 | 2.1 | 27.8 | 12.2 | 16.9 | 450 | (2.1) | 8.7 |
| Maruti Suzuki | 799 | Reduce | 230,940 | 4,609 | 289 | 59.9 | 46.6 | 58.0 | 10.8 | (22.2) | 24.5 | 13.3 | 17.1 | 13.8 | 6.0 | 7.3 | 6.0 | 2.7 | 2.4 | 2.0 | 0.6 | 0.6 | 0.6 | 22.2 | 14.7 | 15.8 | 780 | (2.4) | 21.2 |
| Tata Motors | 210 | sell | 116,879 | 2,333 | 556 | 36.5 | 18.5 | 19.0 | (22.4) | (49.2) | 2.7 | 5.8 | 11.3 | 11.0 | 4.4 | 9.9 | 7.3 | 1.3 | 0.7 | 0.8 | 4.9 | - | - | 24.7 | 9.1 | 7.3 | 120 | (42.9) | 14.8 |
| Automobiles |  | Cautious | 773,772 | 15,443 |  |  |  |  | (2.4) | (23.5) | 25.5 | 12.0 | 15.7 | 12.5 | 7.0 | 9.2 | 6.9 | 2.9 | 2.3 | 1.9 | 2.2 | 1.4 | 1.4 | 24.2 | 14.4 | 15.4 |  |  |  |
| Banks/Financial Institutions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Andhra Bank | 50 | ADD | 24,105 | 481 | 485 | 11.9 | 12.3 | 11.5 | 7.0 | 3.6 | (6.5) | 4.2 | 4.0 | 4.3 | - | - | - | 0.8 | 0.7 | 0.7 | 8.0 | 6.2 | 5.8 | 18.0 | 17.2 | 14.4 | 75 | 50.9 | 0.3 |
| Axis Bank | 435 | ADD | 155,693 | 3,107 | 358 | 32.2 | 46.8 | 53.1 | 37.7 | 45.3 | 13.3 | 13.5 | 9.3 | 8.2 | - | - | - | 1.9 | 1.7 | 1.5 | 1.3 | 2.0 | 2.3 | 17.6 | 17.8 | 17.6 | 750 | 72.3 | 35.5 |
| Bank of Baroda | 240 | ADD | 87,763 | 1,752 | 366 | 39.3 | 50.2 | 50.4 | 39.8 | 27.8 | 0.5 | 6.1 | 4.8 | 4.8 | - | - | - | 1.0 | 0.9 | 0.8 | 3.3 | 4.3 | 4.3 | 14.6 | 15.7 | 14.3 | 330 | 37.4 | 5.9 |
| Bank of India | 229 | ADD | 120,171 | 2,398 | 526 | 40.6 | 59.2 | 51.3 | 76.6 | 45.7 | (13.4) | 5.6 | 3.9 | 4.5 | - | - | - | 1.5 | 1.1 | 1.0 | 1.7 | 2.7 | 2.3 | 27.6 | 30.5 | 21.2 | 330 | 44.4 | 11.3 |
| Canara Bank | 168 | REDUCE | 68,880 | 1,375 | 410 | 38.2 | 44.7 | 38.2 | 10.1 | 17.1 | (14.4) | 4.4 | 3.8 | 4.4 | - | - | - | 1.0 | 0.8 | 0.8 | 4.8 | 3.6 | 3.6 | 15.0 | 16.3 | 12.4 | 220 | 31.0 | 4.2 |
| Corporation Bank | 187 | BuY | 26,880 | 536 | 143 | 51.3 | 61.3 | 55.8 | 37.2 | 19.7 | (9.1) | 3.7 | 3.1 | 3.4 | - | - | - | 0.6 | 0.5 | 0.5 | 5.6 | 6.7 | 6.1 | 18.4 | 19.3 | 15.4 | 310 | 65.4 | 0.6 |
| Federal Bank | 159 | BUY | 27,109 | 541 | 171 | 34.4 | 32.0 | 34.0 | 0.5 | (6.9) | 6.4 | 4.6 | 5.0 | 4.7 | - | - | - | 0.7 | 0.6 | 0.6 | 2.5 | 3.8 | 4.0 | 13.6 | 13.2 | 12.7 | 280 | 76.7 | 1.3 |
| Future Capital Holdings | 115 | BUY | 7,284 | 145 | 63 | (4.5) | 4.5 | 28.8 | (689.8) | (198.6) | 546.1 | (25.5) | 25.9 | 4.0 | - | - | - | 1.0 | 1.0 | 0.8 | - | - | - | (6.7) | 3.8 | 21.4 | 440 | 281.9 | 0.5 |
| HDFC | 1,698 | reduce | 487,477 | 9,729 | 287 | 85.8 | 76.8 | 85.8 | 38.2 | (10.5) | 11.8 | 19.8 | 22.1 | 19.8 | - | - | - | 4.1 | 3.5 | 3.2 | 1.5 | 1.4 | 1.5 | 27.8 | 17.1 | 16.9 | 1,550 | (8.7) | 63.8 |
| HDFC Bank | 1,064 | BUY | 450,441 | 8,990 | 423 | 46.0 | 53.5 | 65.6 | 28.7 | 16.4 | 22.5 | 23.1 | 19.9 | 16.2 | - | - | - | 3.9 | 3.1 | 2.6 | 0.7 | 0.9 | 1.0 | 17.7 | 17.3 | 17.5 | 1,250 | 17.5 | 39.3 |
| ${ }_{\text {ICICII Bank }}$ | 375 | ADD | 417,032 | 8,323 | 1,113 | 39.9 | 32.7 | 30.0 | 15.4 | (18.1) | (8.4) | 9.4 | 11.5 | 12.5 | - | - | - | 0.9 | 0.8 | 0.8 | 2.9 | 2.6 | 2.2 | 11.7 | 7.6 | 6.7 | 465 | 24.1 | 135.4 |
| IDFC | 65 | ADD | 84,712 | 1,691 | 1,294 | 5.7 | 6.0 | 6.3 | 3.0 | 6.1 | 5.1 | 11.5 | 10.9 | 10.3 | - | - | - | 1.5 | 1.4 | 1.2 | 1.8 | 1.6 | 1.7 | 17.6 | 13.3 | 12.7 | 75 | 14.6 | 10.2 |
| India Infoline | 65 | ADD | 18,537 | 370 | 287 | 5.6 | 5.0 | 4.0 | 85.6 | (10.4) | (19.4) | 11.5 | 12.9 | 16.0 | - | - | - | 1.5 | 1.5 | 1.4 | 1.8 | 4.5 | 3.6 | 20.7 | 11.7 | 9.2 | 60 | (7.0) | 3.0 |
| Indian Bank | 90 | BUY | 38,744 | 773 | 430 | 22.5 | 26.0 | 26.9 | 33.9 | 15.6 | 3.4 | 4.0 | 3.5 | 3.3 | - | - | - | 0.9 | 0.7 | 0.6 | 3.3 | 3.7 | 3.8 | 23.4 | 21.1 | 18.5 | 195 | 116.3 | 1.1 |
| Indian Overseas Bank | 50 | BUY | 27,186 | 543 | 545 | 22.1 | 25.5 | 20.8 | 19.2 | 15.3 | (18.3) | 2.3 | 2.0 | 2.4 | - | - | - | 0.6 | 0.5 | 0.4 | 7.5 | 8.3 | 7.5 | 27.2 | 25.5 | 17.5 | 120 | 140.5 | 1.2 |
| J\&k Bank | 353 | ADD | 17,115 | 342 | 48 | 74.2 | 82.8 | 72.2 | 31.2 | 11.5 | (12.7) | 4.8 | 4.3 | 4.9 | - | - | - | 0.8 | 0.7 | 0.7 | 4.4 | 4.9 | 4.3 | 16.8 | 16.5 | 12.9 | 480 | 36.0 | 0.1 |
| LC Housing Finance | 250 | BuY | 21,215 | 423 | 85 | 45.5 | 58.9 | 59.3 | 38.7 | 29.3 | 0.8 | 5.5 | 4.2 | 4.2 | - | - | - | 1.1 | 1.0 | 0.8 | 4.0 | 5.2 | 5.2 | - | - | - | 330 | 32.2 | 3.2 |
| Mahindra \& Mahindra Financial | 202 | sell | 19,236 | 384 | 95 | 20.8 | 19.5 | 22.6 | 32.6 | (6.5) | 16.0 | 9.7 | 10.4 | 8.9 | - | - | - | 1.5 | 1.4 | 1.2 | 2.3 | 2.4 | 2.8 | 16.9 | 13.5 | 14.2 | 190 | (5.9) | 0.0 |
| Oriental Bank of Commerce | 120 | ADD | 30,015 | 599 | 251 | 23.9 | 34.2 | 27.6 | (27.6) | 43.5 | (19.5) | 5.0 | 3.5 | 4.3 | - | - | - | 0.6 | 0.4 | 0.5 | 3.9 | 5.7 | 4.6 | 6.2 | 13.0 | 9.0 | 200 | 66.9 |  |
| PFC | 140 | ADD | 161,032 | 3,214 | 1,148 | 11.4 | 12.0 | 15.8 | 2.4 | 5.6 | 31.7 | 12.3 | 11.7 | 8.9 | - | - | - | 1.6 | 1.5 | 1.3 | 2.5 | 2.7 | 3.4 | 13.5 | 13.4 | 15.5 | 145 | 3.3 | 1.5 |
| Punjab National Bank | 450 | buy | 141,965 | 2,833 | 315 | 65.0 | 90.7 | 90.7 | 33.0 | 39.6 | (0.0) | 6.9 | 5.0 | 5.0 | - | - | - | 1.5 | 1.2 | 1.1 | 2.9 | 4.0 | 4.0 | 18.0 | 21.5 | 18.6 | 650 | 44.4 | 16.5 |
| Rural Electrification Corp. | 98 | BUY | 84,143 | 1,679 | 859 | 10.9 | 15.2 | 17.7 | 9.8 | 38.8 | 16.8 | 9.0 | 6.5 | 5.5 | - | - | - | 1.4 | 1.2 | 1.0 | 3.1 | 5.0 | 5.8 | 17.1 | 19.6 | 19.9 | 125 | 27.6 |  |
| Shriram Transport | 183 | Reduce | 37,133 | 741 | 203 | 19.2 | 28.6 | 27.0 | 85.7 | 49.0 | (5.6) | 9.5 | 6.4 | 6.8 | - | - | - | 2.1 | 1.8 | 1.5 | 2.7 | 4.7 | 4.6 | 26.9 | 28.8 | 23.6 | 215 | 17.6 | 0.8 |
| SREI | 31 | ADD | 3,611 | 72 | 116 | 11.4 | 7.3 | 6.9 | 57.4 | (36.2) | (5.7) | 2.7 | 4.3 | 4.5 | - | - | - | 0.6 | 0.3 | 0.3 | 3.9 | 7.4 | 9.0 | 23.1 | 13.1 | 11.5 | 50 | 61.0 | 1.1 |
| State Bank of india | 1,125 | BuY | 710,246 | 14,175 | 631 | 106.6 | 135.5 | 124.1 | 23.5 | 27.2 | (8.4) | 10.6 | 8.3 | 9.1 | - | - | - | 1.7 | 1.5 | 1.4 | 1.9 | 1.9 | 2.0 | 16.8 | 16.3 | 13.3 | 1,600 | 42.3 | 86.7 |
| Union Bank | 158 | BUY | 79,758 | 1,592 | 505 | 27.5 | 36.7 | 31.2 | 64.0 | 33.6 | (14.9) | 5.8 | 4.3 | 5.1 | - | - | - | 1.1 | 0.9 | 0.8 | 2.5 | 3.5 | 3.0 | 26.8 | 29.0 | 20.2 | 220 | 39.3 | 3.8 |
| Banks/Financial Institutions |  | Attractive | 3,347,482 | 66.809 |  |  |  |  | 36.9 | 22.3 | (1.6) | 10.1 | 8.2 | 8.4 | - | - | - | 1.5 | 1.3 | 1.2 | 2.2 | 2.4 | 2.5 | 15.3 | 16.3 | 14.9 |  |  |  |
| Cement |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ACC | 582 | REDUCE | 109,403 | 2,183 | 188 | 64.1 | 56.3 | 45.6 | 13.0 | (12.2) | (19.0) | 9.1 | 10.3 | 12.8 | 4.7 | 5.1 | 6.1 | 2.4 | 2.1 | 1.9 | 4.0 | 4.0 | 4.0 | 33.3 | 24.7 | 18.2 | 550 | (5.5) | 8.5 |
| Ambuia Cements | 72 | ReDUCE | 109,687 | 2,189 | 1,522 | 7.6 | 7.6 | 5.8 | (11.2) | 0.2 | (23.7) | 9.5 | 9.5 | 12.5 | 4.8 | 5.2 | 6.0 | 2.2 | 1.8 | 1.6 | 3.6 | 4.2 | 2.6 | 26.6 | 20.8 | 14.1 | 60 | (16.7) | 3.0 |
| Grasim Industries | 1,567 | reduce | 143,719 | 2,868 | 92 | 284.6 | 225.7 | 188.5 | 32.6 | (20.7) | (16.5) | 5.5 | 6.9 | 8.3 | 3.6 | 4.2 | 4.3 | 1.6 | 1.3 | 1.2 | 2.0 | 2.1 | 2.1 | 33.1 | 20.7 | 14.9 | 1,500 | (4.3) | 9.3 |
| India Cements | 110 | ADD | 31,132 | 621 | 282 | 24.5 | 22.7 | 19.8 | n/a | (7.3) | (12.8) | 4.5 | 4.9 | 5.6 | 4.0 | 3.7 | 3.8 | 0.9 | 0.8 | 0.7 | 1.6 | 1.9 | 1.9 | 25.8 | 15.7 | 14.7 | 130 | 17.7 |  |
| Shree Cement | 716 | BUY | 24,956 | 498 | 35 | 90.2 | 129.9 | 72.5 | 99.5 | 44.0 | (44.2) | 7.9 | 5.5 | 9.9 | 3.2 | 3.2 | 4.0 | 3.8 | 2.4 | 2.0 | 1.1 | 1.1 | 1.1 | 56.9 | 53.2 | 21.7 | 850 | 18.7 | 0.3 |
| UltraTech Cement | 538 | ADD | 67,384 | 1,345 | 125 | 81.4 | 71.4 | 62.3 | 28.5 | (12.2) | (12.8) | 6.6 | 7.5 | 8.6 | 4.5 | 5.0 | 5.0 | 2.1 | 1.6 | 1.4 | 1.4 | 1.5 | 1.5 | 45.2 | 28.9 | 20.4 | 550 | 2.2 | 1.1 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Radico Khaitan | 66 | REDUCE | 6,716 | 134 | 102 | 2.2 | 2.6 | 3.3 | (41.4) | 15.0 | 26.3 | 29.2 | 25.4 | 20.1 | 11.3 | 11.5 | 9.8 | 2.7 | 2.4 | 2.2 | 0.9 | - | - | 11.7 | 10.0 | 11.4 | 65 | (0.8) |  |
| United Breweries | 101 | ReDUCE | 24,173 | 482 | 240 | 2.1 | 1.9 | 2.4 | (2.2) | (11.4) | 31.0 | 47.8 | 53.9 | 41.2 | 14.5 | 11.5 | 8.9 | 4.0 | 2.3 | 2.2 | - | - | - | 8.0 | 3.6 | 5.4 | 85 | (15.6) | 0.4 |
| United Spirits | 664 | BuY | 62,562 | 1,249 | 94 | 28.9 | 32.7 | 48.0 | (52.0) | 13.2 | 46.9 | 23.0 | 20.3 | 13.8 | 10.7 | 10.4 | 8.9 | 2.7 | 2.7 | 2.0 | 0.3 | 0.3 | 0.4 | 14.0 | 13.5 | 16.8 | 900 | 35.5 | 58.1 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Asian Paints | 784 | REDUCE | 75,153 | 1,500 | 96 | 39.3 | 35.7 | 44.3 | 40.4 | (9.2) | 24.3 | 20.0 | 22.0 | 17.7 | 12.0 | 13.1 | 10.1 | 7.8 | 6.8 | 5.7 | 2.2 | 2.2 | 2.6 | 45.0 | 34.2 | 36.2 | 800 | 2.1 | 0.9 |
| Colgate-Palmolive (India) | 447 | ADD | 60,796 | 1,213 | 136 | 17.1 | 20.4 | 23.5 | 16.5 | 19.4 | 15.5 | 26.2 | 21.9 | 19.0 | 21.8 | 19.2 | 15.9 | 33.2 | 36.1 | 39.9 | 2.9 | 4.1 | 4.7 | 100.1 | 157.8 | 200.3 | 490 | 9.6 | 1.5 |
| GlaxoSmithkline Consumer (a) | 709 | ADD | 29,815 | 595 | 42 | 38.7 | 44.8 | 50.4 | 26.9 | 15.8 | 12.6 | 18.3 | 15.8 | 14.1 | 9.7 | 8.8 | 7.6 | 4.5 | 3.8 | 3.3 | 1.7 | 2.1 | 2.3 | 27.4 | 26.7 | 25.6 | 700 | (1.3) | 0.2 |
| Godrej Consumer Products | 129 | ADD | 33,206 | 663 | 258 | 7.1 | 6.7 | 8.7 | 18.7 | (5.5) | 31.2 | 18.2 | 19.3 | 14.7 | 15.8 | 17.1 | 12.0 | 18.7 | 5.0 | 4.3 | 2.8 | 3.1 | 3.1 | 109.6 | 42.1 | 43.1 | 160 | 24.4 | 0.4 |
| Hindustan Uniiever | 227 | REDUCE | 495,610 | 9,891 | 2,179 | 8.1 | 9.2 | 10.7 | 15.4 | 12.9 | 17.0 | 28.0 | 24.8 | 21.2 | 22.6 | 19.8 | 16.2 | 34.4 | 32.0 | 29.6 | 4.7 | 3.8 | 4.5 | 85.2 | 134.3 | 145.7 | 245 | 7.7 | 19.2 |
| ITC | 180 | ADD | 677,596 | 13,524 | 3,769 | 8.3 | 8.7 | 9.8 | 15.4 | 4.6 | 12.8 | 21.7 | 20.8 | 18.4 | 13.8 | 12.8 | 11.3 | 5.4 | 4.8 | 4.2 | 1.9 | 2.1 | 2.2 | 27.7 | 25.4 | 25.2 | 200 | 11.2 | 17.5 |
| Jyothy Laboratories | 72 | ADD | 5,258 | 105 | 73 | 6.5 | 7.2 | 10.6 | (8.6) | 10.2 | 47.3 | 11.1 | 10.0 | 6.8 | 6.8 | 6.1 | 4.2 | 1.6 | 1.3 | 1.2 | 3.2 | 3.2 | 4.0 | 13.5 | 13.0 | 16.5 | 127 | 75.3 |  |
| Nestle india (a) | 1,600 | ADD | 154,270 | 3,079 | 96 | 44.5 | 56.4 | 68.1 | 31.3 | 26.8 | 20.7 | 36.0 | 28.4 | 23.5 | 21.7 | 17.9 | 15.1 | 29.9 | 22.9 | 17.9 | 1.7 | 2.1 | 2.6 | 94.8 | 91.4 | 85.4 | 1,740 | 8.7 | 0.9 |
| Tata Tea | 590 | buy | 36,495 | 728 | 62 | 54.2 | 60.1 | 67.7 | 3.9 | 10.9 | 12.7 | 10.9 | 9.8 | 8.7 | 4.9 | 5.3 | 4.1 | 0.8 | 0.8 | 0.7 | 5.9 | 2.9 | 3.3 | 11.9 | 10.3 | 10.8 | 940 | 59.3 | 1.3 |
| Consumer products |  | Cautious | 1,568,198 | 31,298 |  |  |  |  | 17.1 | 8.7 | 15.9 | 23.6 | 21.8 | 18.8 | 15.6 | 14.4 | 12.3 | 7.3 | 6.4 | 5.7 | 3.0 | 2.8 | 3.1 | 31.0 | 29.6 | 30.5 |  |  |  |
| Constructions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Consolidated Construction Co. | 112 | ADD | 4,156 | 83 | 37 | 24.0 | 22.3 | 27.2 | 67.6 | (7.4) | 22.1 | 4.7 | 5.1 | 4.1 | 3.3 | 3.6 | 3.0 | 0.9 | 0.8 | 0.7 | 2.2 | 2.9 | 3.5 | 27.7 | 16.8 | 17.8 | 190 | 69.0 | 0.0 |
| IVRCL | 155 | BUY | 20,912 | 417 | 135 | 15.5 | 14.9 | 16.1 | 27.2 | (4.0) | 8.0 | 9.9 | 10.3 | 9.6 | 8.4 | 7.4 | 6.2 | 1.3 | 1.1 | 1.0 | 0.9 | 0.5 | 0.5 | 14.4 | 11.9 | 11.5 | 175 | 13.3 | 8.4 |
| Nagariuna Constrution Co. | 70 | BuY | 16,105 | 321 | 229 | 7.2 | 7.3 | 8.8 | 14.5 | 2.5 | 19.7 | 9.8 | 9.6 | 8.0 | 6.3 | 6.5 | 5.7 | 1.0 | 1.9 | 0.9 | 1.6 | 1.9 | 2.3 | 12.6 | 10.3 | 11.3 | 100 | 42.2 | 2.3 |
| Punj Lloyd | 107 | REDUCE | 34,512 | 689 | 323 | 10.0 | 9.6 | 16.4 | 323.5 | (4.0) | 71.5 | 10.7 | 11.1 | 6.5 | 6.3 | 7.6 | 4.7 | 1.3 | 1.1 | 1.0 | 0.3 | 0.4 | 0.7 | 16.8 | 10.8 | 16.3 | 105 | (1.6) | 16.9 |
| Sadbhav Engineering | 328 | ADD | 4,102 | 82 | 13 | 40.5 | 43.8 | 54.3 | 68.2 | 8.2 | 23.8 | 8.1 | 7.5 | 6.0 | 5.7 | 5.2 | 4.5 | 1.4 | 1.2 | 1.0 | 1.2 | 1.5 | 1.8 | 16.5 | 15.9 | 16.8 | 550 | 67.6 | 0.1 |
| Construction |  | Attractive | 79,786 | 1,592 |  |  |  |  | 94.7 | (2.2) | 37.0 | 9.6 | 9.8 | 7.1 | 6.5 | 6.8 | 5.1 | 1.2 | 1.1 | 1.0 | 0.9 | 0.9 | 1.2 | 12.5 | 11.1 | 13.4 |  |  |  |

Kotak Institutional Equities：Valuation Summary of Key Indian Companies
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$\underset{\text { Kotak }}{\substack{\text { Koperty }}} \underset{\text { Cautious }}{\text { Institutional }} \underset{511,424}{\text { Equities }}$ Salummary of Key Indian Companies

"Each of the analysts named below hereby certifies that, with respect to each subject company and its securities for which the analyst is responsible in this report, (1) all of the views expressed in this report accurately reflect his or her personal views about the subject companies and securities, and (2) no part of his or her compensation was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed in this report: Sanjeev Prasad, Amit Kumar, Lokesh Garg, Manish Karwa, Prashant Vaishampayan."

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Distribution of ratings/investment banking relationships


Percentage of companies covered by Kotak Institutional Equities, within the specified category.

Percentage of companies within each category for which Kotak Institutional Equities and or its affiliates has provided investment banking services within the previous 12 months.

* The above categories are defined as follows: Buy = We expect this stock to outperform the BSE Sensex by 10\% over the next 12 months; Add = We expect this stock to outperform the BSE Sensex by $0-10 \%$ over the next 12 months; Reduce $=$ We expect this stock to underperform the BSE Sensex by $0-10 \%$ over the next 12 months; Sell = We expect this stock to underperform the BSE Sensex by more then $10 \%$ over the next 12 months. These ratings are used illustratively to comply with applicable regulations. As of 31/12/2008 Kotak Institutional Equities Investment Research had investment ratings on 142 equity securities.

Source: Kotak Institutional Equities

## Ratings and other definitions/identifiers

Rating system
Definitions of ratings
BUY. We expect this stock to outperform the BSE Sensex by $10 \%$ over the next 12 months.
ADD. We expect this stock to outperform the BSE Sensex by $0-10 \%$ over the next 12 months.
REDUCE: We expect this stock to underperform the BSE Sensex by $0-10 \%$ over the next 12 months.
SELL: We expect this stock to underperform the BSE Sensexby more than $10 \%$ over the next 12 months.

Our target price are also on 12-month horizon basis.
Other definitions
Coverage view. The coverage view represents each analyst's overall fundamental outlook on the Sector. The coverage view will consist of one of the following designations: Attractive (A), Neutral (N), Cautious (C).

Other ratings/identifiers
NR = Not Rated. The investment rating and target price, if any, have been suspended temporarily. Such suspension is in compliance with applicable regulation(s) and/or Kotak Securities policies in circumstances when Kotak Securities or its affiliates is acting in an advisory capacity in a merger or strategic transaction involving this company and in certain other circumstances.
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[^0]:    Source: Industry data, Kotak Institutional Equities estimates

[^1]:    Source: TAM Media Research, compiled by Kotak Institutional Equities

[^2]:    Source: Company, Kotak Institutional Equities estimates

[^3]:    Source: Company.

[^4]:    Source: Kotak Institutional Equities estimates.

