September 29, 2006

Stock Rating
Equal-weight
Industry View
In-Line

NTPC

710 MW Capacity Addition in First Half of F2007

NTPC has commissioned 710 MW of its planned 3,710 MW capacity addition in F2007: With the commissioning of the 210 MW Unit of Feroze Gandhi Unchahar Thermal Power Project (Stage III) yesterday, NTPC's fully owned commissioned capacity stands at 25,350 MW (commercial capacity is 24,640 MW).

Implied fully-owned capacity addition target over the next six months is 3,000 MW: While NTPC plans to commission additional projects with an aggregate capacity of 3,000 MW by March 2007, our earnings estimates assume a capacity addition of 3,210 MW in F2007 (implying 2,500 MW capacity addition over the next six months). Exhibit 1 contains the NTPC's estimated commissioning timeline of projects in F2007.

We rate the stock 'Equal-weight': The stock trades at a P/E of 15.0x, based on our earning estimate for F2008.

MORGAN STANLEY RESEARCH ASIA/PACIFIC

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Key Ratios and Statistics

Reuters: NTPC.BO Bloomberg: NATP IN India Utilities

Price target	Rs140.00
Shr price, close (Sep 28, 2006)	Rs127.50
Mkt cap, curr (mn)	Rs1,051,297
52-Week Range	Rs144.90-90.90
Sh out, basic, curr (mn)	8,245.5
EV, curr (mn)	Rs1,127,463
Net debt/cap (06e) (%)	14.6
ROE (06e) (%)	13.0
Sh out, basic, per-end (06e) (mn)	8,245
S'hldr eqty (06e) (mn)	Rs452,259
RNOA (06e) (%)	9.5
e = Morgan Stanley Research estimates	

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Exhibit 1

NTPC— Fully-Owned Capacity Additions Planned in F2007

Power Project	Location	Capacity (MW)	Target Commissioning
Vindhyachal - III (U6)	Sidhi, Madhya Pradesh	500	Aug-06
Unchahar - III	Rae Bareli, UP	210	Sep-06
Vindhyachal - III (U5)	Sidhi, Madhya Pradesh	500	Oct-06
Kahalgaon - II (U1)	Bhagalpur, Bihar	500	Dec-06 / Jan-07
Sipat - II (U1)	Bilaspur, Chhattisgarh	500	Dec-06 / Jan-07
Kahalgaon - II (Phase 2)	Bhagalpur, Bihar	500	Dec-06 / Jan-07
Sipat - II (U2)	Bilaspur, Chhattisgarh	500	Mar-07
Kahalgaon - II (U2)	Bhagalpur, Bihar	500	Mar-07
Total		3,710	

^{*} Excludes the transfer-in of 705 MW Badarpur Power Station; Source: Company data, Morgan Stanley Research

Company Description

NTPC is India's largest power-generating company, with installed capacity of 23,935 MW (83% of which is coal-fired). By March 2012, the company plans to augment its generation capacity by 20,000 MW. NTPC derives almost 100% of its revenues from sale to state utilities. Listed in November 2004, the Government of India owns 89.5% of this 'Navaratna' PSUs.

Industry View: In-Line

MSCI Country: India

Asia Strategist's Recommended Weight: 2.2% MSCI Asia/Pac All Country Ex Jp Weight: 6.8%

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Morgan Stanley

MødelWare^{ss}

ModelWare is Morgan Stanley's new system for helping investors and analysts to uncover value, free from the distortions and ambiguities created by accounting data. Morgan Stanley has dissected and fundamentally redefined the components of corporate valuation, giving clients more consistent definitions, more comparable data, and more flexible analytic tools. ModelWare makes investment insights easier by making value more visible.

Past inconsistencies in financial reporting made it difficult to compare performance among companies and across sectors and regions. Even within US GAAP, flexibility complicates comparisons. And accounting standards were developed to analyze historical data, not to facilitate projections. In response, Morgan Stanley analysts spent two years reviewing our entire coverage universe of company metrics. They defined more than 2,000 general and industry-specific metrics that eliminated inconsistencies stemming from regional differences, historical precedents and accounting conventions. The team applied these metrics across also all 1900+ companies we cover, and created flexible tools and services that let analysts redefine and use the data with maximum creativity. Because ModelWare provides complete transparency, users see every component of every calculation, to choose elements or recombine them as they wish.

ModelWare EPS illustrates the approach. It represents ModelWare EPS as ModelWare net income divided by average fully diluted shares outstanding. ModelWare net income sums net operating profit after tax (NOPAT), net financial income or expense (NFE) and other income or expense. ModelWare adjusts reported net income to improve comparability across companies, sectors and regions. Among these adjustments: We exclude goodwill amortization and items deemed by analysts to be "one-time" events; we capitalize operating leases where their use is significant (e.g., in transportation and retail); and we convert inventory to FIFO accounting when LIFO costing is used. For more information on these adjustments and others, as well as additional background, please see *Morgan Stanley ModelWare (ver. 1.0): A Road Map for Investors*, by Trevor Harris and team, August 2, 2004.

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(as of August 31, 2006)

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	Coverage Universe		Investment Banking Clients (IBC)		
_				% of Total 9	% of Rating
Stock Rating Category	Count	% of Total	Count	IBC	Category
Overweight/Buy	784	39%	294	44%	38%
Equal-weight/Hold	888	44%	297	45%	33%
Underweight/Sell	332	17%	74	11%	22%
Total	2,004		665		

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Unless otherwise specified, the time frame for price targets included in this report is 12 to 18 months.

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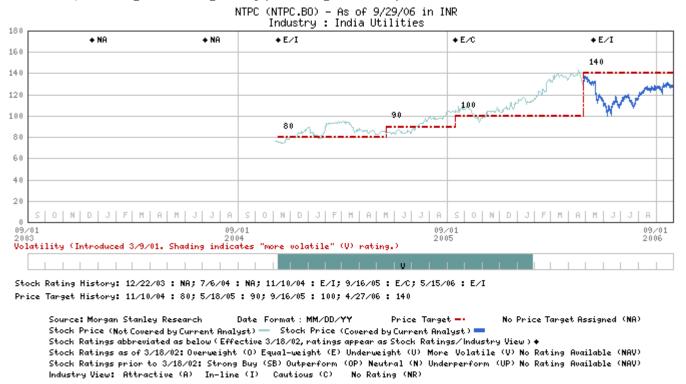
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Stock Price, Price Target and Rating History (See Rating Definitions)



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Industry Coverage:India Utilities

Company (Ticker)	Rating (as of)	Price (09/28/2006)
Anirudh Gangahar		
NTPC (NTPC.BO)	E (11/10/2004)	Rs127.50
Petronet LNG Limited (PLNG.BO)	U (12/05/2005)	Rs47.50
Reliance Energy (RLEN.BO)	O (06/21/2006)	Rs478.05
Tata Power Co (TTPW.BO)	E (05/15/2006)	Rs555.00

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