## Contents

## Results

Jindal Steel and Power: Weak quarter
DLF: 1QFY11 with puts and takes
Mahindra \& Mahindra: Devil could be in the details
Sun TV Network: Business as usual
Tata Communications: Weak quarter driven by revenue decline
Corporation Bank: Impressive core earnings; slippages higher
Patni Computer Systems: Revenues disappoint again; reiterate REDUCE
Voltas: Result broadly in line; order inflow and cooling products surprise
Jubilant Organosys: PAT miss due to poor operating margin
Ashok Leyland: Volumes trump margins
Welspun Gujarat Stahl Rohren: Quarter of outperformance
Havells: Operating results in-line except for a margin blip in one business unit
Cadila Healthcare: In line quarter marked by revival in growth in India finished dosage
Sobha Developers: 1QFY11 results reflect continued business momentum Phoenix Mills: Steady quarter

## News Round-up

- Wipro (WPRO IN) targets defence, government in policy haze. Wipro wishes to offer a variety of services to military. MoD asks the company to take FIPB permission. No express clause stops IT services firms from offering software services in the defence arena. FDI in defence sector is permissible up to $26 \%$. FIPB says it isn't clear whether its nod is required. (BSTD)
- Reliance Industries Ltd (RIL IN) and Essar Oil (ESOIL IN) have joined the race of BP assets. RIL and Essar are interested in BP's retail outlets, terminals and aviation turbine fuel (ATF) facilities in at least four countries in Africa. (BSTD)
- $\operatorname{ABB}(\mathrm{ABB} \operatorname{IN})$ has increased stake in its Indian subsidiary from 52.11 to $75 \%$ through an open offer. ABB buys $23 \%$ in Indian subsidiary at USD 965 mn . ABB will acquire the shares on a proportionate basis since the offer has been oversubscribed by around 1.5\%. (BSTD)
- NTPC Ltd's (NATP IN) plans to sell electricity in the spot market under which around 65 percent power generated from two of its projects is to be offered at a market based price through short term sales, is to get the centre's nod shortly. (THBL)
- HDFC Bank (HDFCB IN), Lakshmi Vilas Bank (LVB IN) \& Central Bank set off a round of deposit rate hikes to attract funds to meet accelerating investment \& consumption, but lending rates may stay where they are, as banks high profitability provides cushion. Rates are being raised between 25 basis points $\& 75$ basis points across maturities. (ECNT)
- Unitech (UT IN) plans to buy its London's AIM-listed group firm Unitech Corporate Parks in a deal that may cost over USD 159.57mn. (ECNT)

Source: ECNT = Economic Times, BSTD = Business Standard, FNLE $=$ Financial Express, THBL $=$ Business Line.

|  | Change \% |  |  |  |
| :--- | ---: | :--- | ---: | :---: |
| India | 28-Jul | 1-day1-mo | 3-mo |  |
| Sensex | 17,957 | $(0.7)$ | 2.4 |  |
| Nifty | 5,398 | $(0.6)$ | 2.7 |  |
|  | 2.7 |  |  |  |

Global/Regional indices

| Dow Jones | 10,498 | $(0.4)$ | 6.4 | $(6.0)$ |
| :--- | :--- | :--- | :--- | :--- |
| Nasdaq Composite | 2,265 | $(1.0)$ | 6.1 | $(9.8)$ |
| FTSE | 5,320 | $(0.9)$ | 8.3 | $(5.3)$ |
| Nikkie | 9,704 | $(0.5)$ | 1.4 | $(11.2)$ |
| Hang Seng | 21,091 | - | 4.2 | 1.5 |
| KOSPI | 1,772 | $(0.1)$ | 3.8 | 2.5 |
| Value traded - India |  |  |  |  |
| Cash (NSE+BSE) | 196 | 162 | 168 |  |
| Derivatives (NSE) | 1,250 | 602 | 1,468 |  |
| Deri. open interest | 1,728 | 1,105 | 1,372 |  |

## Forex/money market

|  | Change, basis points |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 28-Jul | 1-day | 1-mo | 3-mo |
| Rs/US $\$$ | 46.8 | 4 | 58 | 214 |
| 1Oyr govt bond, \% | 7.8 | 4 | 12 | $(33)$ |
| Net investment (USSmn) |  |  |  |  |
|  | 27-Jul |  | MTD | CYTD |
| FIls | 17 | 2,343 | 9,043 |  |
| MFs | 2 | $(520)$ | $(282)$ |  |


| Top movers -3mo basis | Change, \% |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  |  |  |  |  |
| Best performers | 28-Jul | 1-day | 1-mo | 3-mo |
| HPCL IN Equity | 439.7 | 1.5 | 0.8 | 49.1 |
| AL IN Equity | 72.5 | 0.9 | 13.7 | 31.9 |
| OCL IN Equity | 361.6 | $(0.5)$ | $(8.1)$ | 31.8 |
| BPCL IN Equity | 643.6 | 2.1 | 1.3 | 31.0 |
| BJAUT IN Equity | 2701.7 | 1.8 | 8.8 | 30.0 |
| Worst performers |  |  |  |  |
| RNR IN Equity | 43.0 | $(0.8)$ | $(33.8)$ | $(36.4)$ |
| ABAN IN Equity | 898.0 | 8.8 | 9.3 | $(24.0)$ |
| PUNJ IN Equity | 128.8 | $(1.2)$ | $(5.0)$ | $(21.4)$ |
| FTECH IN Equity | 1233.7 | $(3.8)$ | $(6.7)$ | $(19.3)$ |
| JPA IN Equity | 119.5 | $(0.9)$ | (6.7) | $(19.1)$ |

[^0]
## Metals

Weak quarter. JSP's 1QFY11 standalone performance was below our estimate, primarily on lower-than-expected steel deliveries. Consolidated net income of Rs9.6 bn, declined $0.7 \%$ qoq and $3.2 \%$ yoy. Jindal Power's (JPL) performance was weak, impacted by sharp $28 \%$ yoy decline in realization. Sequential realizations have shown only a marginal improvement despite the onset of summer months where short-term tariffs are relatively higher. We will revisit our earnings and valuations post earnings call.

| Company data and valuation summary Jindal Steel and Power |  |  |  | Forecasts/Valuations | 2010 | 2011E | 2012E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Stock data |  |  |  |  |  |  |  |
| 52-week range (Rs) (hig |  |  | 786-443 | EPS (Rs) | 38.5 | 48.7 | 50.8 |
| Market Cap. (Rs bn) |  |  | 585.0 | EPS growth (\%) | 17.2 | 26.5 | 4.3 |
| Shareholding pattern ( |  |  |  | P/E (X) | 16.4 | 13.0 | 12.4 |
| Promoters |  |  | 58.6 | Sales (Rs bn) | 110.9 | 131.9 | 135.6 |
| Fils |  |  | 23.5 | Net profits (Rs bn) | 35.7 | 45.2 | 47.1 |
| MFs |  |  | 2.6 | EBITDA (Rs bn) | 58.5 | 68.1 | 68.0 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA (X) | 10.3 | 8.3 | 7.7 |
| Absolute | (1.2) | (14.5) | 25.3 | ROE (\%) | 37.3 | 33.0 | 25.7 |
| Rel. to BSE-30 | (2.2) | (17.3) | 7.0 | Div. Yield (\%) | 0.2 | 0.2 | 0.2 |

Earnings miss estimates; JPL performance hit by weak realizations
Jindal Steel and Power (JSP) reported 1QFY11 net income of Rs4.4 bn, 34.5\% lower than our estimate. Net income miss was led entirely by lower-than-expected steel deliveries; steel deliveries dipped $25.8 \%$ qoq and $4 \%$ yoy to 404 K tons. However, steel production was strong, growing $2.8 \%$ qoq and $8 \%$ yoy to 506 K tons. Stock in trade increased by Rs 1.5 bn during the quarter. EBITDA of Rs7.9 bn, while lower than our estimate, grew $1.7 \%$ qoq and $41.6 \%$ yoy. In our view, JSP may have generated super-normal profits from pellet sales during the quarter.

Consolidated EBITDA of Rs15.6 bn, grew 7.3\% qoq but declined 2\% yoy. Consolidated net income of Rs9.6 bn, declined $0.7 \%$ qoq and $3.2 \%$ yoy. Performance was impacted by lower-thanexpected standalone performance and decline in power realization.

Jindal Power-short-term realizations weak-down 27\% yoy
JSPL's subsidiary Jindal Power (JPL) reported 1QFY11 net sales at Rs9.3 bn and PAT of Rs5.6 bn on generation of $2,210 \mathrm{MU}$. The implied realizations (assuming $8 \% \mathrm{AuX}$ ) dropped sharply from Rs6.3/kwh in 1QFY10 to Rs4.6/kwh in 1QFY11 (-27.6\% yoy). The realizations showed only a marginal sequential improvement despite the onset of the summer months when short-term tariffs are relatively higher and demand at its peak as reflected in JPL's PLF at $101 \%$. We note that tariffs in the bilateral market have improved by $17 \%$ sequentially and stood at Rs5.7/kwh and Rs6.2/kwh for April and May, respectively.

We will review estimates post quarterly earnings call
We will revisit our estimates post quarterly earnings call and gain clarity on (1) further details on product slate, cost of production etc. of recently acquired Shadeed Iron and Steel Company; (2) production ramp-up from the recently commissioned pellet plant; (3) progress on new capacity expansion projects and (4) resolution of dispute with the Bolivian Government on proposed investments and development of EL Mutun mine.

JULY 28, 2010
RESULT
Coverage view: Cautious
Price (Rs): 630
Target price (Rs): 575
BSE-30: 17,957

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Interim results of Jindal Steel \& Power (standalone), March fiscal year-ends (Rs mn)

|  | 1QFY11 | 1QFY11E | 1QFY10 | 4QFY10 | (\% chg.) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | 1QFY11E | 1QFY10 | 4QFY10 |
| Net sales | 21,216 | 28,344 | 15,761 | 23,888 | (25.1) | 34.6 | (11.2) |
| Total expenditure | $(13,303)$ | $(18,595)$ | $(10,174)$ | $(16,105)$ | (28.5) | 30.7 | (17.4) |
| Inc/(Dec) in stock | 1,504 | - | (146) | $(1,809)$ | - | $(1,128.0)$ | (183.1) |
| Raw materials | $(7,650)$ | $(10,100)$ | $(4,738)$ | $(6,720)$ | (24.3) | 61.5 | 13.8 |
| Stores and spares consumed | $(2,280)$ | $(2,800)$ | $(1,827)$ | $(2,436)$ | (18.6) | 24.8 | (6.4) |
| Power \& Fuel | $(1,151)$ | $(1,552)$ | $(1,514)$ | $(1,359)$ | (25.8) | (24.0) | (15.3) |
| Staff cost | (617) | (678) | $(486)$ | (616) | (8.9) | 27.0 | 0.2 |
| Other expenditure | $(3,109)$ | $(3,465)$ | $(1,464)$ | $(3,165)$ | (10.3) | 112.4 | (1.8) |
| EBITDA | 7,913 | 9,749 | 5,587 | 7,784 | (18.8) | 41.6 | 1.7 |
| OPM (\%) | 37.3 | 34.4 | 35.4 | 32.6 |  |  |  |
| Other income | 62 | 1,100 | 165 | 984 | (94.4) | (62.4) | (93.7) |
| Interest | (742) | (750) | (328) | (836) | (1.1) | 126.4 | (11.3) |
| Depreciation | $(1,475)$ | $(1,575)$ | $(1,229)$ | $(1,313)$ | (6.4) | 20.0 | 12.3 |
| Pretax profits | 5,759 | 8,524 | 4,196 | 6,619 | (32.4) | 37.3 | (13.0) |
| Extraordinaries | - | - | - | - | - | - | - |
| Tax | $(1,402)$ | $(1,875)$ | $(1,195)$ | $(1,129)$ | (25.2) | 17.3 | 24.2 |
| Net income | 4,357 | 6,649 | 3,000 | 5,490 | (34.5) | 45.2 | (20.6) |
| Income tax rate (\%) | 24.3 | 22.0 | 28.5 | 17.1 |  |  |  |
|  |  |  |  |  |  |  |  |
| Ratios |  |  |  |  |  |  |  |
| EBITDA margin (\%) | 37.3 | 34.4 | 35.4 | 32.6 |  |  |  |
| ETR (\%) | 24.3 | 22.0 | 28.5 | 17.1 |  |  |  |
| EPS (Rs) | 4.7 | 7.2 | 3.2 | 5.9 |  |  |  |
|  |  |  |  |  |  |  |  |
| Segmental revenue |  |  |  |  |  |  |  |
| Iron \& Steel | 20,347 | 27,977 | 15,068 | 23,565 | (27.3) | 35.0 | (13.7) |
| Power | 2,719 | 2,771 | 2,437 | 2,724 | (1.9) | 11.6 | (0.2) |
| Others | 209 | 496 | 101 | 496 | (57.8) | 108.2 | (57.8) |
| Segmental PBIT |  |  |  |  |  |  |  |
| Iron \& Steel | 5,947 | - | 3,739 | 6,958 | - | 59.0 | (14.5) |
| Power | 1,413 | - | 1,157 | 748 | - | 22.1 | 88.9 |
| Others | 20 | - | 24 | (59) | - | (15.1) | (134.6) |

[^1]Interim results of Jindal Steel \& Power (consolidated), March fiscal year-ends (Rs mn)

|  | 1QFY11 | 1QFY10 | 4QFY10 | (\% chg.) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 1QFY10 | 4QFY10 |
| Net sales | 30,010 | 27,486 | 31,756 | 9.2 | (5.5) |
| Total expenditure | $(14,362)$ | $(11,512)$ | $(17,169)$ | 24.8 | (16.4) |
| Inc/(Dec) in stock | 1,746 | (146) | $(1,594)$ | $(1,293.4)$ | (209.5) |
| Raw materials | $(7,360)$ | $(4,738)$ | $(6,249)$ | 55.3 | 17.8 |
| Stores and spares consumed | $(2,292)$ | $(1,835)$ | $(2,467)$ | 24.9 | (7.1) |
| Power \& Fuel | $(1,763)$ | $(2,086)$ | $(1,737)$ | (15.5) | 1.4 |
| Staff cost | (826) | (598) | (793) | 38.2 | 4.1 |
| Other expenditure | $(3,869)$ | $(2,110)$ | $(4,329)$ | 83.4 | (10.6) |
| EBITDA | 15,648 | 15,973 | 14,587 | (2.0) | 7.3 |
| OPM (\%) | 52.1 | 58.1 | 45.9 | (10.3) | 13.5 |
| Other income | 89 | 377 | 303 | (76.3) | (70.5) |
| Interest | (861) | $(1,188)$ | (523) | (27.5) | 64.7 |
| Depreciation | $(2,509)$ | $(2,411)$ | $(2,546)$ | 4.1 | (1.4) |
| Pretax profits | 12,367 | 12,752 | 11,821 | (3.0) | 4.6 |
| Extraordinaries | - | - | - | - | - |
| Tax | $(2,797)$ | $(2,867)$ | $(2,187)$ | (2.4) | 27.9 |
| Net income | 9,570 | 9,885 | 9,634 | (3.2) | (0.7) |
|  |  |  |  |  |  |
| Ratios |  |  |  |  |  |
| EBITDA margin (\%) | 52.1 | 58.1 | 45.9 |  |  |
| ETR (\%) | 22.6 | 22.5 | 18.5 |  |  |
| EPS (Rs) | 10.3 | 10.6 | 10.3 |  |  |
|  |  |  |  |  |  |
| Segmental revenue |  |  |  |  |  |
| Iron \& Steel | 20,347 | 15,068 | 23,937 | 35.0 | (15.0) |
| Power | 11,467 | 14,161 | 12,564 | (19.0) | (8.7) |
| Others | 255 | 100 | $(1,546)$ | 154.0 | (116.5) |
| Segmental PBIT |  |  |  |  |  |
| Iron \& Steel | 5,947 | 3,739 | 6,958 | 59.0 | (14.5) |
| Power | 8,363 | 10,596 | 5,851 | (21.1) | 42.9 |
| Others | (86) | 24 | 125 | (458.2) | (168.6) |
| Segmental PBIT (\%) |  |  |  |  |  |
| Iron \& Steel | 29.2 | 24.8 | 29.1 | 17.8 | 0.5 |
| Power | 72.9 | 74.8 | 46.6 | (2.5) | 56.6 |
| Others | (33.6) | 23.8 | (8.1) | (241.0) | 315.7 |

[^2]
## DLF (DLFU)

## Property

1QFY11 with puts and takes. DLF reported 1QFY11 revenues of ₹20 bn (+21\% yoy, $+2 \%$ qoq) versus KIE estimate of ₹ 23 bn but EBITDA margins were in line with expectations at 48\%. Debtors declined $11 \%$ while leasing activity picked up qoq. We maintain our ADD rating and target price of ₹340/share and will review our estimates after the earnings call. Key events to watch for are (1) Mumbai residential launch,
(2) commercial recovery and (3) qoq direction of operating cash flow.

| Company data and valuation summary DLF |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Stock data |  |  |  | Forecasts/Valuations | 2010 | 2011E | 2012E |
| 52-week range (Rs) (high,low) |  |  | 520-252 | EPS (Rs) | 9.6 | 16.3 | 25.1 |
| Market Cap. (Rs bn) |  |  | 517.2 | EPS growth (\%) | (64.0) | 69.4 | 53.8 |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 31.4 | 18.6 | 12.1 |
| Promoters |  |  | 78.6 | Sales (Rs bn) | 72.2 | 116.4 | 141.1 |
| Flls |  |  | 14.8 | Net profits (Rs bn) | 16.3 | 27.6 | 42.4 |
| MFs |  |  | 0.3 | EBITDA (Rs bn) | 34.9 | 54.1 | 70.6 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA (X) | 20.1 | 12.7 | 9.6 |
| Absolute | 15.4 | (9.2) | 8.7 | ROE (\%) | 6.4 | 9.9 | 13.8 |
| Rel. to BSE-30 | 9.8 | (9.7) | (18.1) | Div. Yield (\%) | 1.0 | 1.0 | 1.6 |

1QFY11 residential sales decline qoq but commercial and leasing activity picks up
DLF booked 1.9 mn sq. ft of sales in 1QFY11 versus 3.6 mn sq . ft in 4QFY10 and 2.7 mn sq . ft in 1QFY10. Along with residential sales of 1.44 mn sq . ft , commercial sales were 0.46 mn sq . ft , indicating at least a bottoming out of the commercial cycle. The leasing environment also improved with 1.12 mn sq , ft leased in 1QFY11, which is more than the 0.93 mn sq . ft leased in entire year FY2010. DLF also mentioned that lease rates are stabilizing across some micro markets.

EBITDA at ₹9.8 bn (+32\% yoy but 12\% lower than KIE) and PAT (+4\% yoy, $-15 \%$ versus KIE estimates) were impacted by lower revenues with operating margin remaining steady.

Balance sheet health remains a focus area; Debtors decline qoq but debt is up qoq
Debtors declined $11 \%$ qoq but debt increased $25 \%$ qoq to ₹18.4 bn. Operating cash flow remained positive at ₹ 6.55 bn . DLF has divested ₹3 bn of non-core assets including land for 3 mn sq. ft of projects and also done a preferential issue to a promoter group company which will bring down DLF's stake to $8 \%$ versus $100 \%$ at present. DLF intends to reduce its debt to $0.4-0.5 \mathrm{X}$ equity (currently 0.68 X ) through (1) disposal of non-core assets of $₹ 25$ bn over the next $15-18$ months and (2) operational cash flow.

Execution plans remain on track
DLF has 55 mn sq. ft under execution (versus 56 mn sq . ft as of end-FY10) as it handed over 1.4 mn sq. ft in 1QFY11. DLF intends to hand over around 30 mn sq . ft upto FY2013 and add 3-4 mn sq. ft in FY2011E.

Key triggers: Mumbai residential launch and commercial recovery
We believe that DLF stock performance would likely depend on the events that will pan-out over the next few months. DLF will likely launch the residential project in NTC Mills at Lower Parel, Mumbai in 2Q or 3QFY2011E. DLF had converted this site to a 3 mn sq . ft residential project and a 0.6 mn sq . ft retail mall from a commercial project in 4QFY10. DLF has 13 mn sq . ft of leasable space, of which only around $60 \%$ is leased. DLF will benefit from any recovery in commercial leasing as balance area is almost ready inventory, which can be delivered within six months.

JULY 29, 2010
RESULT
Coverage view: Cautious
Price (Rs): 303
Target price (Rs): 340
BSE-30: 17,957

## QUICK NUMBERS

- Sales volume of 1.9 mn sq. ft in 1QFY11
- Fresh lease signed for 1.1 mn sq . ft, more than entire FY2010

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1QFY11 - lower revenues on lower sales volume
Interim results, DLF, March fiscal year-ends (₹ mn)

|  |  | 1QFY11E | 1QFY10 | 4QFY 10 | (\% chg) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1QFY11 |  |  |  | 1QFY11E | yoy | q09 |
| Net sales | 20,290 | 23,271 | 16,499 | 19,944 | (12.8) | 23.0 | 1.7 |
| Construction cost | $(7,340)$ |  | $(6,656)$ | $(6,071)$ |  | 10.3 | 20.9 |
| Staff cost | $(1,290)$ |  | $(1,132)$ | $(1,191)$ |  | 14.0 | 8.3 |
| Other expenditure | $(1,860)$ |  | $(1,270)$ | $(2,682)$ |  | 46.5 | (30.6) |
| EBITDA | 9,800 | 11,170 | 7,441 | 10,000 | (12.3) | 31.7 | (2.0) |
| Other income | 1,320 | 931 | 961 | 1,518 | 41.8 | 37.4 | (13.0) |
| Interest costs | $(3,880)$ | $(4,654)$ | $(2,874)$ | $(3,147)$ | (16.6) | 35.0 | 23.3 |
| Depreciation | $(1,500)$ | $(1,047)$ | (734) | (947) | 43.2 | 104.3 | 58.4 |
| Pretax profits | 5,740 | 6,399 | 4,794 | 7,424 | (10.3) | 19.7 | (22.7) |
| Extraordinaries | 30 |  |  | (873) |  |  | (103.4) |
| Tax | $(1,680)$ | $(1,600)$ | (993) | $(2,362)$ | 5.0 | 69.2 | (28.9) |
| Deferred tax |  |  |  |  |  |  |  |
| Net income | 4,090 | 4,800 | 3,801 | 4,189 | (14.8) | 7.6 | (2.4) |
| Adjusted net income | 4,110 | 4,800 | 3,960 | 4,264 | (14.4) | 3.8 | (3.6) |
|  |  |  |  |  |  |  |  |
| Key ratios |  |  |  |  |  |  |  |
| EBITDA margin (\%) | 48.3 | 48.0 | 45.1 | 50.1 |  |  |  |
| PAT margin (\%) | 20.2 | 20.6 | 23.0 | 21.0 |  |  |  |
| Effective tax rate (\%) | 29.3 | 25.0 | 20.7 | 31.8 |  |  |  |

Source: Company, Kotak Institutional Equities estimates

EBITDA margins remain in the 45-50\% band at 48\% in 1QFY2011
Quarterly Revenues, EBITDA, EBITDA margins and gross margins, DLF, , March fiscal year-ends


[^3]Consolidated summary statement of assets and liabilities
Quarterly Balance Sheet, DLF, March fiscal year-ends (₹ mn)

| Particulars | Jun-09 | Sep-09 | Dec-09 | Mar-10 | Jun-10 | Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | 1QFY11-1QFY10 |
| Net fixed assets | 137,690 | 143,490 | 143,540 | 277,300 | 278,040 | 140,350 |
| Investments | 21,380 | 15,420 | 29,750 | 55,200 | 30,060 | 8,680 |
| Current assets, loans and advances | 289,220 | 292,050 | 309,390 | 280,740 | 279,640 | $(9,580)$ |
| Stocks | 112,960 | 113,920 | 115,500 | 124,120 | 130,960 | 18,000 |
| Sundry debtors | 18,210 | 15,670 | 19,830 | 16,660 | 14,390 | $(3,820)$ |
| Cash and bank balances | 7,170 | 6,340 | 8,140 | 9,130 | 12,970 | 5,800 |
| Other current assets | 64,950 | 73,060 | 82,630 | 44,830 | 47,680 | $(17,270)$ |
| Loans and advances | 85,930 | 83,060 | 83,290 | 86,000 | 73,640 | $(12,290)$ |
| Goodwill | 22,080 | 20,180 | 20,070 | 12,670 | 12,580 | $(9,500)$ |
| Total use of funds | 470,370 | 471,140 | 502,750 | 625,910 | 600,320 | 129,950 |
|  |  |  |  |  |  |  |
| Total loans | 147,750 | 147,290 | 171,680 | 216,770 | 233,740 | 85,990 |
| Secured loans | 133,860 | 132,980 | 146,840 | 193,020 | 209,460 | 75,600 |
| Unsecured loans | 13,890 | 14,310 | 24,840 | 23,750 | 24,280 | 10,390 |
| Current liabilities and provisions | 71,500 | 68,310 | 70,580 | 92,510 | 86,110 | 14,610 |
| Deferred tax liability (net) | (340) | (790) | (800) | 2,620 | 2,970 | 3,310 |
| Shareholders funds | 251,460 | 256,330 | 261,290 | 314,010 | 277,500 | 26,040 |
| Total sources of fund | 470,370 | 471,140 | 502,750 | 625,910 | 600,320 | 129,950 |

Source: Company, Kotak Institutional Equities estimates

Our estimate of DLF's NAV is ₹340/share
NAV-based valuation, DLF, March fiscal year-ends (₹ bn)


Source: Kotak Institutional Equities estimates

Profit model of DLF
March fiscal year-ends, 2008-2013E (₹ mn)

|  | 2008 | 2009 | 2010E | 2011E | 2012E | 2013E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total revenues | 144,329 | 100,440 | 74,210 | 116,353 | 141,116 | 190,115 |
| Land costs | $(39,998)$ |  |  | $(13,686)$ | $(13,559)$ | $(19,082)$ |
| Construction costs | - | $(33,330)$ | $(25,840)$ | $(30,834)$ | $(36,937)$ | $(53,240)$ |
| Employee costs | $(2,998)$ | $(4,590)$ | $(4,690)$ | $(6,045)$ | $(7,980)$ | $(10,533)$ |
| SG\&A costs | $(4,229)$ | $(7,640)$ | $(8,670)$ | $(11,678)$ | $(12,079)$ | $(11,307)$ |
| EBITDA | 97,105 | 54,880 | 35,010 | 54,111 | 70,561 | 95,953 |
| Other income | 2,464 | 4,970 | 4,330 | 3,131 | 4,188 | 1,193 |
| Interest | $(3,100)$ | $(3,570)$ | $(11,080)$ | $(14,606)$ | $(13,318)$ | $(12,511)$ |
| Depreciation | (901) | $(2,360)$ | $(3,250)$ | $(4,182)$ | $(4,458)$ | $(5,127)$ |
| Pretax profits | 95,568 | 53,920 | 25,010 | 38,453 | 56,974 | 79,508 |
| Profit/(loss) share of associates | - | - | - | - | - | - |
| Current tax | $(17,146)$ | $(7,790)$ | $(6,960)$ | $(11,874)$ | $(15,513)$ | $(20,417)$ |
| Deferred tax | (176) | 680 | 186 | 1,018 | 975 | 1,077 |
| Net income | 78,247 | 46,810 | 18,236 | 27,597 | 42,437 | 60,168 |
| Minority Interest | (91) | (510) | (100) | - | - | - |
| Reported net income | 78,156 | 46,300 | 18,136 | 27,597 | 42,437 | 60,168 |
|  | 67.3 | 54.6 | 24.6 | 23.7 | 30.1 | 50.5 |
| EPS (Rs) |  |  |  |  |  |  |
| Primary | 47.1 | 27.6 | 10.8 | 16.3 | 25.1 | 35.6 |
| Fully diluted | 46.6 | 27.3 | 10.7 | 16.2 | 24.8 | 35.2 |
| Shares outstanding (mn) |  |  |  |  |  |  |
| Year end | 1,705 | 1,697 | 1,691 | 1,691 | 1,691 | 1,691 |
| Primary | 1,661 | 1,697 | 1,691 | 1,691 | 1,691 | 1,691 |
| Fully diluted | 1,678 | 1,714 | 1,708 | 1,708 | 1,708 | 1,708 |
| Cash flow per share (Rs) |  |  |  |  |  |  |
| Primary | 46.4 | 18.1 | 7.0 | 14.3 | 23.2 | 33.5 |
| Fully diluted | 45.9 | 17.9 | 6.9 | 14.2 | 23.0 | 33.2 |
| Growth (\%) |  |  |  |  |  |  |
| Net income (adjusted) | 302 | (41) | (61) | 52 | 54 | 42 |
| EPS (adjusted) | 259 | (41) | (61) | 51 | 54 | 42 |
| DCF/share | 1,000 | (61) | (61) | 105 | 62 | 44 |
| Cash tax rate (\%) | 18 | 14 | 28 | 31 | 27 | 26 |
| Effective tax rate (\%) | 18 | 13 | 27 | 28 | 26 | 24 |

Source: Company, Kotak Institutional Equities estimates

Balance Sheet of DLF
March fiscal year-ends, 2008-2013E (₹ mn)

|  | 2008 | 2009 | 2010E | 2011E | 2012E | 2013E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Equity |  |  |  |  |  |  |
| Share capital | 3,410 | 3,394 | 3,382 | 3,382 | 3,382 | 3,382 |
| Reserves/surplus | 193,473 | 238,144 | 265,209 | 287,020 | 319,815 | 370,341 |
| Total equity | 196,883 | 241,538 | 268,591 | 290,403 | 323,197 | 373,724 |
| Deferred tax liability/(asset) | 359 | (414) | (600) | $(1,618)$ | $(2,593)$ | $(3,670)$ |
| Liabilities |  |  |  |  |  |  |
| Secured loans | 80,534 | 132,623 | 201,178 | 196,178 | 196,178 | 196,178 |
| Unsecured loans | 42,237 | 30,578 | - | - | - | - |
| Total borrowings | 122,771 | 163,201 | 201,178 | 196,178 | 196,178 | 196,178 |
| Currrent liabilities | 72,157 | 78,244 | 82,755 | 99,922 | 117,380 | 136,435 |
| Minority Interest | 3,895 | 6,336 | 6,336 | 6,336 | 6,336 | 6,336 |
| Total capital | 396,065 | 488,906 | 558,260 | 591,221 | 640,498 | 709,002 |
| Assets |  |  |  |  |  |  |
| Cash | 21,421 | 11,956 | 17,737 | 25,909 | 39,419 | 99,716 |
| Current assets | 244,579 | 304,268 | 286,626 | 303,570 | 326,019 | 330,855 |
| Gross block | 51,626 | 84,867 | 120,987 | 128,687 | 137,157 | 146,474 |
| Less: accumulated depreciation | 3,435 | 5,743 | 9,947 | 14,129 | 18,587 | 23,713 |
| Net fixed assets | 48,191 | 79,124 | 111,040 | 114,558 | 118,570 | 122,761 |
| Capital work-in-progress | 51,840 | 56,882 | 105,608 | 109,935 | 119,241 | 118,421 |
| Total fixed assets | 100,031 | 136,006 | 216,648 | 224,492 | 237,811 | 241,181 |
| Intangible assets | - | - | - | - | - | - |
| Investments | 30,033 | 36,676 | 37,250 | 37,250 | 37,250 | 37,250 |
| Misc. expenses | - | - | - | - | - | - |
| Total assets | 396,065 | 488,906 | 558,260 | 591,221 | 640,498 | 709,002 |
|  |  | 132.07 | 149.24 | 168.64 |  |  |
| Leverage ratios (\%) |  |  |  |  |  |  |
| Debt/equity | 62.2 | 67.7 | 75.1 | 67.9 | 61.2 | 53.0 |
| Debt/capitalization | 38.4 | 40.4 | 42.9 | 40.5 | 38.0 | 34.6 |
| Net debt/equity | 51.4 | 62.7 | 68.5 | 59.0 | 48.9 | 26.1 |
| Net debt/capitalization | 33.9 | 38.5 | 40.6 | 37.1 | 32.8 | 20.7 |
| RoAE | 65.9 | 21.1 | 7.1 | 9.9 | 13.9 | 17.4 |
| RoACE | 35.3 | 13.6 | 6.0 | 7.7 | 10.2 | 12.6 |

Source: Company, Kotak Institutional Equities estimates

## Automobiles

Devil could be in the details. M\&M reported 1QFY11 PAT of Rs5.6 bn, higher than our estimate of Rs4.8 bn. The upside was driven by lower-than-expected other expense, lower tax rate and higher interest income. Raw material as a percentage of sales increased a higher-than-expected 200 bps on a qoq basis. Within segments, auto EBIT margins came in at 12.2\% while farm equipment margins were $17.1 \%$.

Company data and valuation summary
Mahindra \& Mahindra

| Stock data |  |  |  |
| :--- | ---: | ---: | ---: |
| 52-week range (Rs) (high,low) |  | $658-367$ |  |
| Market Cap. (Rs bn) |  | 374.8 |  |
| Shareholding pattern (\%) |  |  |  |
| Promoters |  | 26.3 |  |
| Flls |  |  | 28.6 |
| MFs | 4.2 | 23.6 | 57.5 |
| Price performance (\%) | 1 M | 3M | 12 M |
| Absolute | 3.1 | 19.6 | 34.5 |
| Rel. to BSE-30 |  |  |  |


| Forecasts/Valuations | 2010 | 2011 E | 2012 E |
| :--- | ---: | ---: | ---: |
| EPS (Rs) | 34.9 | 40.7 | 48.7 |
| EPS growth (\%) | 132.5 | 16.5 | 19.7 |
| P/E (X) | 18.6 | 15.9 | 13.3 |
| Sales (Rs bn) | 186.0 | 226.1 | 259.1 |
| Net profits (Rs bn) | 20.2 | 23.5 | 28.1 |
| EBITDA (Rs bn) | 29.6 | 34.0 | 40.4 |
| EV/EBITDA (X) | 13.1 | 11.2 | 9.3 |
| ROE (\%) | 30.0 | 25.8 | 24.6 |
| Div. Yield (\%) | 1.5 | 1.4 | 1.5 |

M\&M reported better-than-expected PAT on lower other expense, tax rate and an interest income
M\&M reported a PAT of Rs5.6 bn for 1QFY11 compared to our estimate of Rs 4.8 bn. The Rs 0.7 bn PAT upside was driven by Rs1 bn in lower-than-expected other expenses, an interest income of Rs 227 mn and lower tax rate of $22 \%$. EBITDA for the quarter came in at Rs 7.8 bn compared to our estimate of Rs7.2 bn. EBITDA margins came in at $15 \%$ versus our estimate of $14.2 \%$. Raw material costs as a percentage of sales increased to $69.6 \%$, up 200 bps from 4QFY10 levels. However, EBITDA margins declined only 90 bps qoq as other expenses declined $20 \%$ qoq. There could be some forex gains in other expenses that drove the decline. Revenues for the quarter were $1 \%$ better than expected, driven by a $0.6 \%$ improvement in realizations.

Segment profits: Tractor margins down more than automotive margins on a qoq basis
M\&M's automotive division revenues totaled Rs28.8 bn, down 8\% qoq. Realizations were up 3\% on a qoq basis. Farm equipment division revenues totaled Rs 22.7 bn, up $4 \%$ qoq while realizations were down $2 \%$ qoq. The automotive division EBIT margins came in at $12.2 \%$, down from the $13.1 \%$ reported for 4QFY10. Farm equipment margins came in at $17.1 \%$ and showed a sharper decline from the $20 \%$ margin reported in 4QFY10. This is surprising given the price increase taken in April. The decline might be attributable to change in the product mix within the division.

M\&M disclosed some numbers for MVML, the subsidiary that owns the Chakan plant. MVML revenues EBIT totaled Rs120 mn and reported an EBIT loss of Rs3 mn. However, based on margin disclosure made by the company, MVML's EBITDA margin comes to a very high $97 \%$.

M\&M is having a conference call at 12:30 pm today, post which we would make revisions to our estimates.

JULY 28, 2010
RESULT
Coverage view: Cautious
Price (Rs): 648
Target price (Rs): 680
BSE-30: 17,957

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Interim results of M\&M, March fiscal year-ends (Rs mn)

|  |  | 1QFY11E | 1QFY10 | 4QFY10 | (\% chg.) |  |  | 12 months |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1QFY11 |  |  |  | 1QFY11E | 1QFY10 | 4QFY10 | 2011E | 2010 | Change (\%) |
| Net Sales | 51,601 | 51,024 | 42,426 | 53,046 | 1.1 | 21.6 | (2.7) | 227,850 | 186,021 | 22.5 |
| Expenditure | $(43,845)$ | $(43,796)$ | $(36,336)$ | $(44,591)$ | 0.1 | 20.7 | (1.7) | $(193,374)$ | $(156,469)$ | 23.6 |
| (Increase)/decrease in stocks | (694) | 500 | 490 | $(1,783)$ | (238.9) | (241.7) | (61.1) | 1,683 | 237 | 610.6 |
| Consumption of raw materials | $(35,211)$ | $(35,196)$ | $(28,546)$ | $(34,063)$ | 0.0 | 23.3 | 3.4 | $(157,176)$ | $(123,566)$ | 27.2 |
| Staff cost | $(3,137)$ | $(3,000)$ | $(3,083)$ | $(2,661)$ | 4.6 | 1.8 | 17.9 | $(13,188)$ | $(11,985)$ | 10.0 |
| Other expenditure | $(4,803)$ | $(6,100)$ | $(5,198)$ | $(6,084)$ | (21.3) | (7.6) | (21.1) | $(24,693)$ | $(21,155)$ | 16.7 |
| EBITDA | 7,756 | 7,228 | 6,090 | 8,456 | 7.3 | 27.4 | (8.3) | 34,476 | 29,552 | 16.7 |
| Other income | 205 | 250 | 236 | 181 | (18.1) | (13.1) | 13.0 | 2,795 | 1,994 | 40.2 |
| Interest (net) | 227 | - | (60) | (9) | - | - | - | (303) | (278) | 9.0 |
| Depreciation | (976) | $(1,000)$ | (885) | (947) | (2.4) | 10.3 | 3.0 | $(3,917)$ | $(3,708)$ | 5.6 |
| Profit before extra-ordinary items | 7,211 | 6,478 | 5,381 | 7,681 | 11.3 | 34.0 | (6.1) | 33,051 | 27,560 | 19.9 |
| Extra-ordinary items | - | - | - | - |  |  |  | - | 908 |  |
| Profit before tax | 7,211 | 6,478 | 5,381 | 7,681 | 11.3 | 34.0 | (6.1) | 33,051 | 28,468 | 16.1 |
| Tax | $(1,588)$ | $(1,684)$ | $(1,373)$ | $(1,978)$ | (5.7) | 15.7 | (19.7) | $(8,812)$ | $(7,590)$ | 16.1 |
| Profit after tax | 5,624 | 4,793 | 4,009 | 5,703 | 17.3 | 40.3 | (1.4) | 24,239 | 20,878 | 16.1 |
|  |  |  |  |  |  |  |  |  |  |  |
| Volumes | 127,299 | 127,299 | 102,282 | 132,620 | - | 24.5 | (4.0) | 574,253 | 456,900 | 25.7 |
| Average realisation | 402,530 | 400,034 | 413,510 | 398,044 | 0.6 | (2.7) | 1.1 | 396,777 | 407,137 | (2.5) |
|  |  |  |  |  |  |  |  |  |  |  |
| Key ratios (\%) |  |  |  |  |  |  |  |  |  |  |
| EBITDA margin | 15.0 | 14.2 | 14.4 | 15.9 |  |  |  | 15.1 | 15.9 | (0.8) |
| Net profit margin | 10.9 | 9.4 | 9.4 | 10.8 |  |  |  | 10.6 | 11.2 | (0.6) |
| RM costs (\% of net sales) | 69.6 | 68.0 | 66.1 | 67.6 |  |  |  | 68.2 | 66.3 |  |
| Staff costs (\% of net sales) | 6.1 | 5.9 | 7.3 | 5.0 |  |  |  | 5.8 | 6.4 |  |
| Effective tax rate (\%) | 22.0 | 26.0 | 25.5 | 25.8 |  |  |  | 26.7 | 26.7 |  |
| EPS (Rs) | 11.0 | 9.4 | 7.8 | 11.2 |  |  |  | 40.7 | 33.9 |  |

Source: Company, Kotak Institutional Equities

M\&M, Profit model, balance sheet and cash flow model, March fiscal year-ends, 2006-2012E (Rs mn)

|  | 2007 | 2008 | 2009 | 2010E | 2011E | 2012E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model (Rs mn) |  |  |  |  |  |  |
| Net sales | 100,682 | 115,413 | 130,937 | 186,021 | 227,850 | 263,945 |
| EBITDA | 13,048 | 13,666 | 10,926 | 29,552 | 34,476 | 41,144 |
| Other income | 1,530 | 1,304 | 2,703 | 1,994 | 2,795 | 3,045 |
| Interest | 675 | (242) | (453) | (278) | (303) | 275 |
| Depreciaiton | $(2,096)$ | $(2,387)$ | $(2,915)$ | $(3,708)$ | $(3,917)$ | $(4,892)$ |
| Profit before tax | 13,157 | 12,340 | 10,262 | 27,560 | 33,051 | 39,571 |
| Current tax | $(3,657)$ | $(2,788)$ | (585) | $(7,493)$ | $(8,700)$ | $(10,416)$ |
| Deferred tax | 157 | (247) | $(1,412)$ | (97) | (112) | (134) |
| Net profit | 10,684 | 11,034 | 8,368 | 20,878 | 24,239 | 29,021 |
| Adjusted earnings per share (Rs) | 18.9 | 18.2 | 14.8 | 33.9 | 40.7 | 48.7 |
| Balance sheet (Rs mn) |  |  |  |  |  |  |
| Equity | 35,727 | 44,068 | 52,621 | 80,671 | 98,872 | 121,554 |
| Total Borrowings | 16,360 | 25,871 | 40,528 | 28,802 | 26,802 | 26,802 |
| Current liabilities | 26,656 | 32,400 | 47,978 | 52,000 | 60,912 | 67,534 |
| Total liabilities | 78,743 | 102,339 | 141,126 | 161,473 | 186,586 | 215,890 |
| Net fixed assets | 18,712 | 23,609 | 32,143 | 37,027 | 49,110 | 60,218 |
| Investments | 22,375 | 42,151 | 57,864 | 63,980 | 73,980 | 83,980 |
| Cash | 13,261 | 8,612 | 15,744 | 17,432 | 10,002 | 9,854 |
| Other current assets | 24,221 | 27,831 | 35,249 | 42,992 | 53,452 | 61,796 |
| Miscellaneous expenditure | 176 | 135 | 126 | 41 | 41 | 42 |
| Total assets | 78,743 | 102,339 | 141,126 | 161,473 | 186,586 | 215,890 |
| Free cash flow (Rs mn) |  |  |  |  |  |  |
| Operating cash flow excl. working capital | 9,712 | 10,730 | 10,395 | 23,409 | 25,776 | 30,728 |
| Working capital changes | 1,978 | $(2,472)$ | 5,918 | (45) | $(1,548)$ | $(1,722)$ |
| Capital expenditure | $(4,819)$ | $(7,171)$ | $(9,152)$ | $(9,607)$ | $(16,000)$ | $(16,000)$ |
| Free cash flow | 6,870 | 1,087 | 7,161 | 13,758 | 8,228 | 13,005 |
| Ratios |  |  |  |  |  |  |
| Operating margin (\%) | 13.0 | 11.8 | 8.3 | 15.9 | 15.1 | 15.6 |
| PAT margin (\%) | 10.6 | 9.6 | 6.4 | 11.2 | 10.6 | 11.0 |
| Debt/equity (X) | 0.5 | 0.6 | 0.8 | 0.4 | 0.3 | 0.2 |
| Net debt/equity (X) | 0.0 | 0.0 | (0.4) | (0.5) | (0.4) | (0.4) |
| Book Value (Rs/share) | 69.6 | 86.0 | 89.1 | 135.4 | 166.0 | 204.1 |
| RoAE (\%) | 29.3 | 23.4 | 17.1 | 30.0 | 27.0 | 26.3 |
| RoACE (\%) | 20.1 | 15.6 | 10.6 | 19.9 | 20.8 | 21.0 |

Source: Company, Kotak Institutional Equities estimates

## Sun TV Network (suntv)

## Media

Business as usual. Sun TV reported robust 1QFY11 financials with EBIT at Rs1. 45 bn ( $+45 \%$ yoy, flat qoq), largely in line with our Rs 1.55 bn expectation. Continued strong advertising (+44\% yoy, including slot sales) and subscription (+65\% qoq) growth led the charge while higher-than-expected employee (uncertainty due to directors' fees) and movie (telecast and production) costs led to negative operating leverage (PAT growth of $+43 \%$ yoy lagged $+53 \%$ revenue growth). It seems business as usual; we are not as sanguine with (1) sustainability of advertising as well as (2) DTH subscription revenues, (3) uncertainty on employee cost and (4) rising media inflation.

| Company data and valuation summary <br> Sun TV Network <br> Stock data |  |  |  | Forecasts/Valuations | 2010 | 2011E | 2012E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
| 52-week range (Rs) (high |  |  | 475-244 | EPS (Rs) | 13.1 | 18.0 | 22.5 |
| Market Cap. (Rs bn) |  |  | 181.3 | EPS growth (\%) | 44.8 | 36.9 | 25.2 |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 35.0 | 25.6 | 20.4 |
| Promoters |  |  | 77.0 | Sales (Rs bn) | 14.5 | 19.1 | 23.1 |
| Flls |  |  | 8.0 | Net profits (Rs bn) | 5.2 | 7.1 | 8.9 |
| MFs |  |  | 4.5 | EBITDA (Rs bn) | 9.1 | 12.1 | 14.7 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA (X) | 19.9 | 14.7 | 11.9 |
| Absolute | 9.3 | 9.4 | 81.3 | ROE (\%) | 28.4 | 33.7 | 35.1 |
| Rel. to BSE-30 | 8.2 | 5.9 | 54.8 | Div. Yield (\%) | 1.6 | 1.6 | 2.0 |

1QFY11 results analysis-in line with expectations; movie revenues surprise positively

- Sun TV reported robust 1QFY11 financials with EBIT at Rs1.45 bn (+45\% yoy, flat qoq), largely in line with our Rs 1.55 bn expectation; EBIT is the right operating measure as Sun TV books a significant chunk of its cost (movie telecast and production) as amortization. Continued strong advertising and subscription revenues (+53\% yoy revenue growth) were partially negated by higher-than-expected employee and movie costs (negative operating leverage).
- 1QFY11 advertising (including slot sales; proxy for advertising) growth remained strong at $+44 \%$ yoy but surprising flat qoq and marginally below our expectations (see Exhibit 2); 1QFY10 base was favorable and we expected Sun's $5-33 \%$ rate hikes at the beginning of 4QFY10 to have been completely passed through to advertisers in 1QFY11. Sun TV noted continued traction in FMCG, Auto, Telecom, Financials and Retail categories but retained its relatively muted guidance of 18-20\% yoy growth for FY2011E.

Seemingly business as usual-we would not assume an unqualified sanguine view
We do not believe the street's sanguine view on the stock can be justified-(1) sustainability of advertising revenues (a) on account of multi-year highs in advertising/sales ratio of FMCG category (see Exhibits 5-6), which may correct, and (a) long-term sustainability of large ratings gap versus competition (see Exhibits 7-12; with the exception of Tamil). Surprisingly, slot sales (advertising proxy) and Sun's content partners have seen limited traction (see Exhibit 13).
(2) The traction in DTH subscription revenues may be impacted by (a) TRAl's cap on content costs for DTH and (b) impact of churn in Sun Direct due to technical disruption for $\sim 15$ days. (3) Media inflation is also catching up with recovery in advertising market as well as competitive intensity; uncertainty on Sun's employee cost structure remains. Sun has a unique franchise but valuations at 17X FY2011E (potential peak in earnings growth) and 15X average FY2011E-12E EV/EBIT remain rich. Fine-tuned estimates with unchanged 12-month DCF-based TP of Rs420.

JULY 28, 2010
RESULT
Coverage view: Neutral
Price (Rs): 460
Target price (Rs): 420
BSE-30: 17,957

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Interim results of Sun TV Network (SUNTV), March fiscal year-ends (Rs mn)

|  | 1QFY11 | 1QFY11E | 1QFY10 | 4QFY10 | (\% chg) |  |  | FY2010 | FY2009 | (\% chg) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | 1QFY11E | 1QFY10 | 4QFY10 |  |  |  |
| Total revenues | 4,404 | 4,250 | 2,877 | 3,919 | 4 | 53 | 12 | 14,528 | 10,394 | 40 |
| Ad revenues (incl. slot sales) | 2,570 | 2,750 | 1,783 | 2,597 | (7) | 44 | (1) | 9,808 | 7,344 | 34 |
| Subscription revenues | 1,190 | 1,200 | 719 | 1,091 | (1) | 65 | 9 | 3,400 | 2,151 | 58 |
| International revenues | 160 | 150 | 144 | 146 | 7 | 11 | 9 | 560 | 540 | 4 |
| Others (incl. movies) | 484 | 150 | 230 | 85 | 223 | 110 | 468 | 760 | 359 | 112 |
| Total expenditure | $(1,953)$ | $(1,700)$ | $(1,190)$ | $(1,459)$ | 15 | 64 | 34 | $(6,829)$ | $(5,231)$ | 31 |
| Cost of revenues | (268) | (250) | (208) | (221) | 7 | 29 | 21 | $(1,227)$ | $(1,114)$ | 10 |
| Employee costs | (399) | (350) | (311) | (167) | 14 | 29 | 139 | $(1,340)$ | $(1,155)$ | 16 |
| SG\&A expenses | (139) | (250) | (122) | (222) | (45) | 14 | (38) | $(1,053)$ | (757) | 39 |
| D\&A expenses | $(1,147)$ | (850) | (550) | (848) | 35 | 109 | 35 | $(3,209)$ | $(2,205)$ | 46 |
| EBIT | 2,452 | 2,550 | 1,686 | 2,460 | (4) | 45 | (0) | 7,700 | 5,163 | 49 |
| OPM (\%) | 55.7 | 60.0 | 58.6 | 62.8 |  |  |  | 53.0 | 49.7 |  |
| Other income | 113 | 100 | 142 | 85 | 13 | (21) | 33 | 350 | 505 | (31) |
| Interest expense | (1) | - | (6) | (2) |  |  |  | (49) | (138) | (64) |
| Pretax profits | 2,563 | 2,650 | 1,822 | 2,542 | (3) | 41 | 1 | 8,000 | 5,531 | 45 |
| Extraordinaries | - | - | - | - |  |  |  | - | 163 |  |
| Tax provision | (854) | (900) | (624) | (892) | (5) | 37 | (4) | $(2,991)$ | $(2,293)$ | 30 |
| Minority interest | - | - | - | - |  |  |  | 190 | 283 |  |
| Reported net income | 1,710 | 1,750 | 1,198 | 1,651 | (2) | 43 | 4 | 5,199 | 3,683 | 41 |
| Adjusted net income | 1,710 | 1,750 | 1,198 | 1,651 | (2) | 43 | 4 | 5,199 | 3,521 | 48 |
| Tax rate (\%) | 33.3 | 34.0 | 34.3 | 35.1 |  |  |  | 37.4 | 41.5 |  |

Notes:
(a) Sun's quarterly financial data is standalone and yearly financial data is consolidated for FM radio subsidiaries.

Source: Company data, Kotak Institutional Equities estimates

- 1 QFY11 subscription revenues at Rs1.19 bn witnessed strong growth ( $65 \%$ yoy; $+9 \%$ qoq); 1QFY11 DTH revenues at Rs680 mn (+86\% yoy; +9\% qoq) was marginally below expectations but made up by stronger-than-expected growth in cable revenues at Rs510 $m n(+44 \%$ yoy; $+9 \%$ qoq); the positive variance resulted due to contribution of nonSouth markets as well as Sun's Malayalam channels turning pay (Rs120-150 mn potential in FY2011E, as per Sun TV). Sun's implied 1QFY11 DTH realization at $\sim$ Rs 37 was lower versus our expected Rs41 ( $60 \%$ *Rs52 + 40\%*Rs26).
- Sun TV discussed 3 potential new developments with regards to its subscription revenues. (1) Sun18 distribution is broadly positive, likely to contribute incremental revenues from non-South markets (assuming partner Network18's disputes with MSM Discovery and Star-DEN are resolved). (2) New TRAI regulation on cut in DTH content costs to 35\% of cable ( $50 \%$ previously) negative but implementation may be collectively challenged by broadcasters. (3) Technical issues in Sun Direct service (60\% share of Sun's DTH subs) have reportedly been resolved with limited impact.
- 1QFY11 employee costs at Rs399 mn were ahead of our Rs350 mn expectation; Sun TV promoters had decided to forgo the typical directors' fee at 10\% of Sun TV PBT (see Exhibit 3) in FY2010, restricted it to FY2009 payout levels. However, the policy for FY2011E remains unclear as Sun TV has booked $\sim 10 \%$ of adjusted PBT as directors' fee in 1QFY11; we may know for sure only by end-FY2011E.
- 1QFY11 depreciation and amortization charges at Rs1.15 bn (+109\% yoy; +35\% qoq) were much ahead of our expectation. Sun Pictures released two relatively large movies in 1QFY11 inflating revenues by Rs 484 mn and D\&A expenses by Rs 420 mn (contribution was still positive). However, D\&A expenses were still quite elevated excluding contribution due to Sun Pictures, corroborating our expectation of media inflation. 1QFY11 overheads were lower in line with typical seasonal trends in Sun TV (see Exhibit 4).

Trends in Sun's advertising (incl. slot sales) revenue growth, March fiscal year-ends (Rs mn)


Source: Company data, Kotak Institutional Equities

Employee expenses of Sun TV, March fiscal year-ends, 2008-10 (Rs mn)

|  | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | 1QFY11E |
| :--- | ---: | ---: | ---: | ---: |
| PBT as per accounts | 5,682 | 6,661 | 8,664 | 2,563 |
| Managerial renumeration | 648 | 742 | 742 | $\mathbf{2 8 0}$ |
| Other adjustments | 181 | 16 | 75 | - |
| PBT as per Company Act | 6,512 | 7,419 | 9,480 | 2,843 |
| Managerial remuneration | $\mathbf{6 4 8}$ | $\mathbf{7 4 2}$ | $\mathbf{7 4 2}$ | $\mathbf{2 8 0}$ |
| Managerial renumeration (\%) | $\mathbf{1 0 . 0}$ | $\mathbf{1 0 . 0}$ | $\mathbf{7 . 8}$ | $\mathbf{9 . 8}$ |
| Employee renumeration | $\mathbf{2 6 4}$ | $\mathbf{2 7 9}$ | $\mathbf{4 1 9}$ | $\mathbf{1 1 9}$ |
| Number of employees (\#) | 1,350 | 1,350 | 1,500 | 1,500 |
| Employee renumeration (Rs/month) | $\mathbf{1 6 , 2 9 0}$ | $\mathbf{1 7 , 2 0 4}$ | $\mathbf{2 3 , 2 5 0}$ | $\mathbf{2 6 , 5 1 1}$ |
| Growth (\%) |  | 6 | 35 | $\mathbf{1 4}$ |

Source: Company data, Kotak Institutional Equities estimates

Trends in Sun's overhead expenses, March fiscal year-ends (Rs mn)


[^4]HUL advertising as \%age of sales, March fiscal year-ends (\%)


Source: Company data, Kotak Institutional Equities

Trends in advertising spends of listed FMCG players (Rs mn)

Growth (\%)
1QFY09 2QFY09 3QFY09 4QFY09 1QFY10 2QFY10 3QFY10 4QFY10 1QFY11 1QFY10 2QFY10 3QFY10 4QFY10 $1 Q F Y 11$
Advertising and marketing

| HUL | 4,462 | 4,147 | 3,803 | 4,572 | 5,611 | 5,709 | 6,329 | 6,265 | 7,512 | 26 | 38 | 66 | 37 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Dabur India | 680 | 584 | 750 | 836 | 984 | 801 | 1,075 | 881 | 1,117 | 45 | 37 | 43 | 5 |
| Glaxo India | 507 | 483 | 394 | 606 | 749 | 808 | 858 | 982 |  | 48 | 67 | 118 | 62 |
| Colgate India | 693 | 850 | 472 | 702 | 583 | 825 | 753 | 834 | 694 | $(16)$ | $(3)$ | 60 | 19 |
| Marico India | 513 | 431 | 405 | 347 | 548 | 611 | 537 | 520 |  | 7 | 42 | 33 | 50 |
| GCPL | 221 | 107 | 189 | 115 | 287 | 223 | 224 | 282 | 272 | 30 | 108 | 19 | 145 |
| Total | $\mathbf{7 , 0 7 6}$ | $\mathbf{6 , 6 0 2}$ | $\mathbf{6 , 0 1 3}$ | $\mathbf{7 , 1 7 8}$ | $\mathbf{8 , 7 6 2}$ | $\mathbf{8 , 9 7 7}$ | $\mathbf{9 , 7 7 6}$ | $\mathbf{9 , 7 6 4}$ | $\mathbf{9 , 5 9 5}$ | $\mathbf{2 4}$ | $\mathbf{3 6}$ | $\mathbf{6 3}$ | $\mathbf{3 6}$ |
| Overhead expenditure |  |  |  |  |  |  |  |  |  | $\mathbf{2 9}$ |  |  |  |
| Nestle India | 2,470 | 2,686 | 2,797 | 2,706 | 2,615 | 3,183 | 3,639 | 3,384 |  | 6 | 19 | 30 | 25 |
| Asian Paints | 1,973 | 2,224 | 2,300 | 2,132 | 2,178 | 2,739 | 2,437 | 2,787 | $\mathbf{2 , 6 5 2}$ | 10 | 23 | 6 | 31 |
| Tata Tea | 708 | 869 | 962 | 1,093 | 919 | 1,178 | $\mathbf{1 , 2 6 5}$ | $\mathbf{1 , 1 2 2}$ |  | 22 |  |  |  |
| Total | $\mathbf{5 , 1 5 1}$ | $\mathbf{5 , 7 7 9}$ | $\mathbf{6 , 0 5 9}$ | $\mathbf{5 , 9 3 1}$ | $\mathbf{5 , 7 1 2}$ | $\mathbf{7 , 1 0 0}$ | $\mathbf{7 , 3 4 1}$ | $\mathbf{7 , 2 9 3}$ | $\mathbf{2 , 6 5 2}$ | $\mathbf{1 1}$ | $\mathbf{2 3}$ | $\mathbf{2 1}$ | $\mathbf{2 3}$ |

Notes:
(a) For lack of quarterly data on advertising and marketing, we have provided ovehead expenditure data including A\&P spends.

[^5]Quarterly trends in HSM GRPs for Hindi GE channels

|  | 1QFY05 | 2QFY05 | 3QFY05 | 4QFY05 | 1QFY06 | 2QFY06 | 3QFY06 | 4QFY06 | 1QFY07 | 2QFY07 | 3QFY07 | 4QFY07 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | 1QFY08 (

Source: TAM Media Research, Kotak Institutional Equities

Quarterly trends in West Bengal GRPs for Bengali channels

|  | 1QFY08 | 2QFY08 | 3QFY08 | 4QFY08 | 1QFY09 | 2QFY09 | 3QFY09 | 4QFY09 | 1QFY10 | 2QFY10 | 3QFY10 | 4QFY10 | 1QFY11 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Akash Bangla | 108 | 127 | 111 | 106 | 80 | 87 | 72 | 102 | 92 | 89 | 80 | 57 | 49 |
| Sony Aath | - | - | 4 | 42 | 58 | 61 | 51 | 49 | 28 | 37 | 49 | 73 | 64 |
| ETV Bangla | 351 | 371 | 331 | 327 | 306 | 352 | 320 | 292 | 257 | 223 | 220 | 207 | 145 |
| Star Jalsha | - | - | - | - | - | 27 | 173 | 247 | 326 | 452 | 559 | 486 | 454 |
| Zee Bangla | $\mathbf{3 0 9}$ | $\mathbf{3 2 6}$ | $\mathbf{3 6 3}$ | $\mathbf{4 3 5}$ | $\mathbf{3 5 6}$ | $\mathbf{3 3 5}$ | $\mathbf{3 1 4}$ | $\mathbf{3 6 7}$ | $\mathbf{2 7 5}$ | $\mathbf{3 1 2}$ | $\mathbf{2 7 2}$ | $\mathbf{2 1 7}$ | $\mathbf{1 8 3}$ |

Source: TAM Media Research, Kotak Institutional Equities

Quarterly trends in Andhra Pradesh GRPs for Telugu channels

|  | 1QFY08 | 2QFY08 | 3QFY08 | 4QFY08 | 1QFY09 | 2QFY09 | 3QFY09 | 4QFY09 | 1QFY10 | 2QFY10 | 3QFY10 | 4QFY10 | 1QFY11 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Eenadu TV | 449 | 449 | 460 | 473 | 427 | 353 | 357 | 356 | 364 | 349 | 396 | 392 | 341 |
| Gemini TV | $\mathbf{8 9 2}$ | $\mathbf{9 0 6}$ | $\mathbf{8 3 2}$ | $\mathbf{7 7 6}$ | $\mathbf{7 6 8}$ | $\mathbf{7 2 5}$ | $\mathbf{7 6 9}$ | $\mathbf{7 2 6}$ | $\mathbf{6 8 7}$ | $\mathbf{6 9 6}$ | $\mathbf{6 7 4}$ | $\mathbf{7 1 1}$ | $\mathbf{7 2 9}$ |
| Maa Telugu | 281 | 345 | 385 | 385 | 433 | 366 | 371 | 343 | 379 | 425 | 422 | 411 | 361 |
| Teja TV | $\mathbf{4 8 6}$ | $\mathbf{4 5 0}$ | $\mathbf{4 6 5}$ | $\mathbf{4 4 6}$ | $\mathbf{4 3 7}$ | $\mathbf{3 9 6}$ | $\mathbf{3 9 0}$ | $\mathbf{3 7 6}$ | $\mathbf{3 8 1}$ | $\mathbf{3 4 3}$ | $\mathbf{3 8 6}$ | $\mathbf{3 6 9}$ | $\mathbf{3 7 0}$ |
| Zee Telugu | $\mathbf{1 3 5}$ | $\mathbf{1 8 1}$ | $\mathbf{2 1 5}$ | $\mathbf{2 9 3}$ | $\mathbf{2 7 5}$ | $\mathbf{2 9 5}$ | $\mathbf{3 5 5}$ | $\mathbf{3 5 0}$ | $\mathbf{3 7 5}$ | $\mathbf{3 6 4}$ | $\mathbf{3 9 0}$ | $\mathbf{3 7 5}$ | $\mathbf{3 2 3}$ |

Source: TAM Media Research, Kotak Institutional Equities

Quarterly trends in Karnataka GRPs for Kannada channels

|  | 1QFY08 | 2QFY08 | 3QFY08 | 4QFY08 | 1QFY09 | 2QFY09 | 3QFY09 | 4QFY09 | 1QFY10 | 2QFY10 | 3QFY10 | 4QFY10 | 1QFY11 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ETV Kannada | 358 | 392 | 328 | 309 | 291 | 264 | 265 | 257 | 249 | 252 | 226 | 223 | 188 |
| Kasturi | - | 6 | 110 | 120 | 116 | 186 | 149 | 131 | 100 | 101 | 95 | 106 | 82 |
| Suvarna | 8 | 81 | 93 | 106 | 90 | 121 | 129 | 145 | 173 | 277 | 235 | 207 | 220 |
| Udaya Movies | 325 | 322 | 361 | 329 | 303 | 302 | 349 | 361 | 327 | 295 | 267 | 217 | 250 |
| Udaya TV | 721 | 814 | 798 | 673 | 640 | 628 | 606 | 594 | 558 | 537 | 490 | 466 | 486 |
| Zee Kannada | 88 | 90 | 83 | 141 | 219 | 237 | 240 | 205 | 165 | 221 | 187 | 178 | 171 |

Source: TAM Media Research, Kotak Institutional Equities

Quarterly trends in Kerala GRPs for Malayalam channels

|  | 1 QFY 08 | 2QFY08 | 3QFY08 | 4QFY08 | 1QFY09 | 2QFY09 | 3QFY09 | 4QFY09 | 1QFY10 | 2QFY10 | 3QFY10 | 4QFY10 | 1QFY11 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Amrita TV | 116 | 116 | 83 | 71 | 66 | 101 | 98 | 86 | 72 | 97 | 94 | 81 | 85 |
| Asianet | 712 | 860 | 904 | 866 | 802 | 699 | 739 | 825 | 957 | 1,008 | 955 | 932 | 910 |
| Asianet Plus | 222 | 235 | 223 | 180 | 193 | 177 | 194 | 186 | 289 | 281 | 247 | 243 | 213 |
| Kairali | 133 | 145 | 142 | 160 | 137 | 143 | 116 | 110 | 136 | 135 | 135 | 127 | 142 |
| Kiran TV | 155 | 155 | 155 | 146 | 170 | 163 | 181 | 197 | 200 | 217 | 206 | 234 | 204 |
| Surya TV | 722 | 700 | 649 | 678 | 750 | 577 | 608 | 569 | 649 | 612 | 606 | 573 | 565 |

Source: TAM Media Research, Kotak Institutional Equities

Realizations from sponsored programming (Sun TV) for Balaji, March fiscal year-ends

| Sponsored programs | 1QFY09 | 2QFY09 | 3QFY09 | 4QFY09 | 1QFY10 | 2QFY10 | 3QFY10 | 4QFY10 | 1QFY11 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Revenues (Rs mn) | $\mathbf{6 5 . 4}$ | $\mathbf{6 3 . 8}$ | $\mathbf{6 6 . 3}$ | $\mathbf{6 9 . 2}$ | $\mathbf{6 5 . 4}$ | $\mathbf{6 7 . 5}$ | $\mathbf{5 6 . 4}$ | $\mathbf{5 5 . 2}$ | $\mathbf{4 8 . 6}$ |
| EBITDA (Rs mn) | 25.6 | 26.8 | 23.1 | 19.9 | 21.6 | 2.4 | 7.3 | 14.5 | 11.7 |
| Operating cost (Rs mn) | 39.8 | 37.0 | 43.2 | 49.3 | 43.8 | 65.1 | 49.1 | 40.7 | 36.9 |
| OPM (\%) | $\mathbf{3 9 . 1}$ | $\mathbf{4 2 . 0}$ | $\mathbf{3 4 . 8}$ | $\mathbf{2 8 . 8}$ | $\mathbf{3 3 . 0}$ | $\mathbf{3 . 6}$ | $\mathbf{1 2 . 9}$ | $\mathbf{2 6 . 3}$ | $\mathbf{2 4 . 1}$ |
|  |  |  |  |  |  |  |  |  |  |
| Number of program hours (\#) | $\mathbf{1 3 0}$ | $\mathbf{1 0 6}$ | $\mathbf{1 4 6}$ | $\mathbf{1 8 6}$ | $\mathbf{1 2 3}$ | $\mathbf{1 8 5}$ | $\mathbf{1 7 7}$ | $\mathbf{1 4 4}$ | $\mathbf{1 1 8}$ |
|  |  |  |  |  |  |  |  |  |  |
| Revenue/hour (Rs mn) | $\mathbf{0 . 5}$ | $\mathbf{0 . 6}$ | $\mathbf{0 . 5}$ | $\mathbf{0 . 4}$ | $\mathbf{0 . 5}$ | $\mathbf{0 . 4}$ | $\mathbf{0 . 3}$ | $\mathbf{0 . 4}$ | $\mathbf{0 . 4}$ |
| EBITDA/hour (Rs mn) | 0.2 | 0.3 | 0.2 | 0.1 | 0.2 | 0.0 | 0.0 | 0.1 | 0.1 |
| Operating cost/hour (Rs mn) | 0.3 | 0.3 | 0.3 | 0.3 | 0.4 | 0.4 | 0.3 | 0.3 | 0.3 |

Source: Company data, Kotak Institutional Equities

Consolidated financial summary of Sun TV Network, March fiscal year-ends, 2006-13E (Rs mn)

|  | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1 E}$ | $\mathbf{2 0 1 2 E}$ |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Profit model (Rs mn) |  |  |  |  |  |  |  |
| Net sales | 6,780 | 8,699 | 10,394 | 14,528 | 19,089 | 23,083 |  |
| EBIT | $\mathbf{3 , 5 2 4}$ | $\mathbf{4 , 7 3 6}$ | $\mathbf{5 , 1 6 6}$ | $\mathbf{7 , 6 9 6}$ | $\mathbf{1 0 , 4 5 6}$ | $\mathbf{1 3 , 0 1 5}$ | $\mathbf{1 5 , 5 3 8}$ |
| Other income | 411 | 556 | 505 | 297 | 364 | 471 | 675 |
| Interest (expense)/income | $(64)$ | $(159)$ | $(138)$ | $(50)$ | $(13)$ | - | - |
| Pretax profits | $\mathbf{3 , 8 7 1}$ | $\mathbf{5 , 1 3 3}$ | $\mathbf{5 , 5 3 4}$ | $\mathbf{7 , 9 4 3}$ | $\mathbf{1 0 , 8 0 7}$ | $\mathbf{1 3 , 4 8 6}$ | $\mathbf{1 6 , 2 1 3}$ |
| Tax-cash | $(1,509)$ | $(1,947)$ | $(2,045)$ | $(2,769)$ | $(3,730)$ | $(4,583)$ | $(5,502)$ |
| Tax-deferred | 108 | $(67)$ | $(250)$ | $(182)$ | $(68)$ | $(30)$ | $(19)$ |
| Minority interest | $(9)$ | 148 | 281 | 190 | 85 | 8 | $(56)$ |
| Net profits after minority interests | $\mathbf{2 , 4 6 1}$ | $\mathbf{3 , 2 6 7}$ | $\mathbf{3 , 5 7 8}$ | $\mathbf{5 , 1 8 1}$ | $\mathbf{7 , 0 9 4}$ | $\mathbf{8 , 8 8 1}$ | $\mathbf{1 0 , 6 3 6}$ |
| Earnings per share (Rs) | $\mathbf{6 . 3}$ | $\mathbf{8 . 3}$ | $\mathbf{9 . 1}$ | $\mathbf{1 3 . 1}$ | $\mathbf{1 8 . 0}$ | $\mathbf{2 2 . 5}$ | $\mathbf{2 7 . 0}$ |

Balance sheet (Rs mn)

| Total equity | 11,932 | 14,485 | 17,016 | $\mathbf{1 8 , 7 3 9}$ | 22,376 | 27,107 | 32,210 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Deferred Tax | $(56)$ | 11 | 261 | 443 | 512 | 542 | 561 |
| Total borrowings | 867 | 695 | 716 | - | - | - |  |
| Currrent liabilities | 1,693 | 2,516 | 2,343 | 2,329 | 2,612 | 2,863 |  |
| Total capital | $\mathbf{1 4 , 4 7 8}$ | $\mathbf{1 8 , 3 1 1}$ | $\mathbf{2 0 , 7 2 0}$ | $\mathbf{2 1 , 7 0 7}$ | $\mathbf{2 5 , 6 0 9}$ | $\mathbf{3 0 , 6 1 4}$ | $\mathbf{3 6 , 0 4 2}$ |
| Cash | 6,494 | 4,297 | 3,654 | 1,276 | 2,828 | 6,447 | 10,427 |
| Current assets | 3,221 | 4,542 | 5,543 | 8,144 | 10,754 | 12,779 | 14,760 |
| Total fixed assets | 3,543 | 5,048 | 6,697 | 8,357 | 8,290 | 7,846 | 7,508 |
| Intangible assets | 1,220 | 2,620 | 3,021 | 2,125 | 1,931 | 1,737 | 1,542 |
| Total assets | $\mathbf{1 4 , 4 7 8}$ | $\mathbf{1 8 , 3 1 1}$ | $\mathbf{2 0 , 7 2 0}$ | $\mathbf{2 1 , 7 0 7}$ | $\mathbf{2 5 , 6 0 9}$ | $\mathbf{3 0 , 6 1 4}$ | $\mathbf{3 6 , 0 4 2}$ |


| Free cash flow (Rs mn) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating cash flow, excl. working capital | 3,239 | 4,091 | 5,309 | 7,510 | 10,062 | 12,341 | 14,425 |
| Working capital | $(1,992)$ | $(1,235)$ | 413 | $(2,614)$ | $(2,328)$ | $(1,773)$ | $(1,731)$ |
| Capital expenditure | (433) | $(1,811)$ | $(4,291)$ | $(1,800)$ | $(1,000)$ | (600) | (650) |
| Investments | (849) | $(3,837)$ | (627) | $(1,558)$ | $(2,049)$ | $(2,670)$ | $(3,206)$ |
| Other income | 402 | 523 | 484 | 297 | 364 | 471 | 675 |
| Free cash flow | 814 | 1,046 | 1,431 | 3,096 | 6,734 | 9,968 | 12,044 |
|  |  |  |  |  |  |  |  |
| Ratios (\%) |  |  |  |  |  |  |  |
| Debt/equity | 7.3 | 4.8 | 4.2 | - | - | - | - |
| Net debt/equity | (47.2) | (24.9) | (17.3) | (6.8) | (12.6) | (23.8) | (32.4) |
| RoAE | 32.9 | 24.8 | 22.5 | 28.4 | 33.7 | 35.1 | 35.2 |
| RoACE | 26.8 | 24.2 | 22.9 | 28.8 | 34.4 | 35.7 | 35.9 |

[^6]Tata Communications (тсом)

## Telecom

Weak quarter driven by revenue decline. Tata Communications (TCOM) reported a $3 \%$ sequential decline in revenues both at the standalone as well as at the consolidated level. Even as cost control and non-recurrence of one-off costs in 4QFY10 led to a smart qoq EBITDA margin recovery, 1QFY11 results do little to change our cautious view on the company's core business. We retain our REDUCE rating and SOTP-based target price of Rs225/share on the stock.

## Company data and valuation summary

Tata Communications

| Stock data |  |  |  | Forecasts/Valuations | 2010 | 2011E | 2012E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 52-week range (Rs) (high,low) |  |  | 536-225 | EPS (Rs) | 14.0 | 15.2 | 15.7 |
| Market Cap. (Rs bn) |  |  | 81.1 | EPS growth (\%) | 3.2 | 8.2 | 3.5 |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 20.3 | 18.8 | 18.1 |
| Promoters |  |  | 76.2 | Sales (Rs bn) | 42.2 | 45.6 | 48.8 |
| Flls |  |  | 8.4 | Net profits (Rs bn) | 4.0 | 4.3 | 4.5 |
| MFs |  |  | 0.6 | EBITDA (Rs bn) | 10.3 | 11.1 | 11.5 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA (X) | 8.3 | 7.6 | 7.3 |
| Absolute | 8.9 | 4.8 | (41.7) | ROE (\%) | 5.2 | 5.5 | 5.5 |
| Rel. to BSE-30 | 7.8 | 1.5 | (50.2) | Div. Yield (\%) | 2.3 | 2.6 | 3.0 |

1QFY11 consolidated results - sharp margin recovery; revenues and Neotel performance weak
TCOM reported a 3\% sequential decline in consolidated revenues to Rs28.8 bn (+13\% yoy), driven by weak performance in the global voice business ( $55 \%$ of gross revenues, down $7 \%$ qoq), even as the data segment saw a robust $5 \%$ sequential growth. Focus on cost containment and nonrecurrence of one-off provision made in 4QFY10 led to a sharp improvement in EBITDA margins to $9 \%$ for 1QFY11 versus $1.7 \%$ for 4QFY10. However, lower other income and increased losses at Neotel (a South Africa-based service provider in which TCOM has a $56 \%$ stake) led to net loss sustaining at a high level (net loss of Rs2.8 bn for 1QFY11).

1QFY11 standalone results - same story - revenue miss, margin recovery; weak overall
TCOM's standalone revenues of Rs8.2 bn (down 3\% qoq) for 1QFY11 (adjusted for prior period revenues of Rs256 mn), came in 6\% below our expectations. EBITDA margins of 23.6\% (+30 bps qoq) were 80 bps ahead of our expectations led by aggressive cost rationalization and nonrecurrence of certain one-offs in 4QFY10. Adjusted core net income of Rs225 mn was $55 \%$ ahead of our estimate, and was aided by forex gains of Rs 102 mn .

Recovery in core business some time away; no clarity on land sale; reiterate REDUCE rating
We believe TCOM's core business continues to remain under pressure; the company's stretched balance sheet (and constraints on raising equity on account of Government ownership) also curtails their ability to make requisite investments. We reiterate our REDUCE rating on the stock with a target price of Rs225/share. Our fair value estimate is SOTP-based and comprises

- Core business valued at Rs95/share - based on 6X FY2012E estimated consolidated EBITDA of Rs13 bn less net debt of Rs51 bn.
- 10.7\% stake in TTSL valued at Rs67/share. We peg TTSL's EV at 20\% discount to our fair value for Idea and deduct net debt to the extent of Rs70 bn.
- Surplus land assets valued at Rs64/share - at 70\% discount to estimated market value of surplus land (Rs214 bn).

JULY 28, 2010
UPDATE
Coverage view: Cautious
Price (Rs): 285
Target price (Rs): 225
BSE-30: 17,957

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TCOM consolidated interim results, March fiscal year-ends (Rs mn)

|  | Quarterly |  | 1QFY11 | \% change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1QFY10 | 4QFY10 |  | q०q (\%) | yoy (\%) |
| Revenues | 25,617 | 29,725 | 28,845 | (3) | 13 |
| Staff cost | $(3,310)$ | $(4,799)$ | $(3,989)$ |  |  |
| Network costs | $(13,892)$ | $(18,924)$ | $(17,556)$ |  |  |
| Operating and other expenses | $(4,836)$ | $(5,488)$ | $(4,703)$ |  |  |
| Total expenditure | $(22,037)$ | $(29,210)$ | $(26,247)$ | (10) | 19 |
| EBITDA | 3,580 | 515 | 2,598 | 404 | (27) |
| Depreciation and amortization | $(3,247)$ | $(4,575)$ | $(3,829)$ |  |  |
| EBIT | 333 | $(4,060)$ | $(1,231)$ | NM | (470) |
| Other income | 633 | (220) | 159 |  |  |
| Interest expense | $(1,060)$ | $(1,360)$ | $(1,333)$ |  |  |
| Pre-tax profits | (94) | $(5,640)$ | $(2,404)$ | NM | NM |
| Tax (incl. deferred tax) | (330) | $(586)$ | (245) |  |  |
| Net income before exceptional items | (424) | $(6,226)$ | $(2,650)$ | NM | NM |
| Exceptional items | - | 2,183 | - |  |  |
| PAT after exceptional items | (424) | $(4,043)$ | $(2,650)$ | NM | NM |
| Minority int. share of loss | 198 | 164 | 250 |  |  |
| Share in loss of associates | (325) | (293) | (415) |  |  |
| Reported net income | (551) | $(4,173)$ | $(2,814)$ | NM | NM |
| Margins (\%) |  |  |  |  |  |
| EBITDA | 14.0 | 1.7 | 9.0 |  |  |
| EBIT | 1.3 | (13.7) | (4.3) |  |  |
| PBT | (0.4) | (19.0) | (8.3) |  |  |
| PAT (pre exceptionals and MI) | (1.7) | (20.9) | (9.2) |  |  |
| Tax rate (as \% of PBT) | (351.9) | (10.4) | (10.2) |  |  |

Source: Company, Kotak Institutional Equities

TCOM standalone interim results, March fiscal year-ends (Rs mn)

|  | Quarterly |  | 1QFY11 | \% change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1QFY10 | 4Q FY10 |  | qoq | yoy |
| Revenues | 8,429 | 7,698 | 8,184 | 6 | (2.9) |
| Staff cost | (913) | $(1,085)$ | $(1,162)$ | 7 | 27.2 |
| Network costs | $(3,791)$ | $(3,298)$ | $(3,711)$ | 13 | (2.1) |
| Operating and other expenses | $(1,541)$ | $(1,759)$ | $(1,377)$ | (22) | (10.6) |
| Total expenditure | $(6,245)$ | $(6,141)$ | $(6,251)$ | 2 | 0.1 |
| EBITDA | 2,184 | 1,556 | 1,934 | 24 | (11.4) |
| EBITDA margin (\%) | 25.9 | 20.2 | 23.6 | 17 | (8.8) |
| Interest/other income | 74 | 537 | 272 | (49) | 269.9 |
| Depreciation and amortization | $(1,234)$ | $(1,516)$ | $(1,433)$ | (5) | 16.2 |
| Interest expense | (525) | (568) | (435) |  |  |
| Pre-tax profits | 498 | 11 | 338 | 3,115 | (32.2) |
| Extraordinaries/Prior Year | - | 2,824 | 256 |  |  |
| Tax (incl. deferred tax) | (179) | (17) | (197) | 1,081 | 10.5 |
| Reported net income | 319 | 2,818 | 396 | (86) | 24.1 |
| Adjusted net income | 319 | 10 | 225 | 2,059 | (29.4) |
| Recurring EPS | 1.1 | 0.0 | 0.8 |  |  |
| Effective tax rate (\%) | 35.9 | 0.6 | 33.2 |  |  |

Our sum-of-the-parts 12-month target price for TCOM is Rs225/share

|  | Estimated value |  |  | Value in SOTP |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (Rs bn) | (Rs/share) |  | (Rs bn) | (Rs/share) | Comments |
| 1. Core business |  |  |  |  |  |  |
| Enterprise value (EV) | 78 | 274 |  | 78 | 274 | Based on 6X EV/EBITDA multiple |
| Net cash/(debt) | $(51)$ | $(179)$ | $(51)$ | $(179)$ |  |  |
| Equity value | $\mathbf{2 7}$ | $\mathbf{9 5}$ |  | $\mathbf{2 7}$ | $\mathbf{9 5}$ |  |
| 2. Investments |  |  |  |  |  |  |
| TATA Teleservices (TTSL) | 19 | 67 | 19 | 67 | Valuation based on 20\% discount to our target EV for Idea |  |
| Total | $\mathbf{1 9}$ | $\mathbf{6 7}$ | $\mathbf{1 9}$ | $\mathbf{6 7}$ |  |  |
| 3. Others |  |  |  |  |  |  |
| Surplus real estate | 61 | 214 | 18 | 64 | 30\% of estimated market value of surplus land |  |
| Total | $\mathbf{6 1}$ | $\mathbf{2 1 4}$ | $\mathbf{1 8}$ | $\mathbf{6 4}$ |  |  |
| Grand total [1]+[2]+[3] | $\mathbf{1 0 7}$ | $\mathbf{3 7 6}$ | $\mathbf{6 4}$ | $\mathbf{2 2 6}$ | $\mathbf{1 2 - m o n t h ~ f o r w a r d ~ t a r g e t ~ p r i c e ~ i s ~ R s 2 2 5 / s h a r e ~}$ |  |

Source: Kotak Institutional Equities estimates

## Corporation Bank (CRPBK)

## Banks/Financial Institutions

Impressive core earnings; slippages higher. Corporation Bank reported a PAT of Rs3.3 bn (up 28\% yoy) in 1QFY11. Improved qoq margins, strong loan growth at 37\% yoy and continued traction in fee income (up 34\% yoy) were the key positives. Gross NPL is comfortable at $1.1 \%$ but slippages in 1 Q have been higher at $1.5 \%$ (annualized), mainly in agriculture (related to debt waiver). We have maintained our earnings, rolling our valuation to FY2012E and increased TP to Rs700 from Rs650. BUY.

| Company data and valuation summary Corporation Bank |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Stock data |  |  |  | Forecasts/Valuations | 2010 | 2011 E | 2012E |
| 52-week range (Rs) (high,low) |  |  | 590-335 | EPS (Rs) | 81.6 | 86.7 | 100.3 |
| Market Cap. (Rs bn) |  |  | 81.2 | EPS growth (\%) | 31.1 | 6.3 | 15.7 |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 6.9 | 6.5 | 5.6 |
| Promoters |  |  | 57.2 | NII (Rs bn) | 22.1 | 26.7 | 31.6 |
| Flls |  |  | 4.2 | Net profits (Rs bn) | 11.7 | 12.4 | 14.4 |
| MFs |  |  | 6.1 | BVPS | 402.6 | 468.8 | 545.4 |
| Price performance (\%) | 1M | 3M | 12M | P/B (X) | 1.4 | 1.2 | 1.0 |
| Absolute | 8.2 | 10.9 | 64.0 | ROE (\%) | 21.9 | 19.9 | 19.8 |
| Rel. to BSE-30 | 6.3 | 6.6 | 39.1 | Div. Yield (\%) | 2.9 | 3.1 | 3.6 |

NII shows impressive growth at 49\%; NIMs up 12 bps to $2.6 \%$
Corporation Bank's net interest income (NII) increased by 49\% yoy in 1QFY11 to Rs7 bn driven by healthy loan growth (up $37 \%$ yoy and $2.5 \%$ qoq), declining cost of funds (declined 20 bps qoq to $5.4 \%$ ) and improvement in CD ratio to $71 \%$ from 68\% in March 2010. Our calculations show that the company's spreads have improved by 25 bps qoq while calculated NIM improved 9 bps to $2.55 \%$. CASA deposits growth was impressive with savings account balances at 33\% yoy and current account balances at $26 \%$ yoy. CASA ratio improved by 74 bps yoy to $24 \%$.

Core fee income growth impressive; treasury income declines
Corporation Bank continues to maintain the healthy growth momentum in fee income (up 34\% yoy) in 1QFY11. The impact of re-pricing its services is clearly visible in the fee income business today. The overall non-interest income declined by 26\% yoy to Rs2.7 bn in 1QFY11 as the contribution from treasury income for the quarter. Treasury gains declined by 95\% yoy to Rs135 mn . Bad debt recovery has been relatively impressive during the quarter at Rs 0.6 bn compared to Rs0.3 bn in 1QFY10. We are factoring fee income growth at 15\% in FY2011E.

Asset quality shows pressure mainly from agriculture
Corporation Bank's reported gross NPLs increased to Rs7.3 bn (up 19\% yoy) as of June 2010. Gross NPL is at $1.1 \%$ of advances while net NPL is at $0.43 \%$. Slippages increased sharply to $1.5 \%$ (annualized) of loans during the quarter mainly due to slippages from the agriculture and retail portfolio. The bank recognised about Rs 360 mn of debt waiver-related loans during 1Q. Provision coverage ratio has declined qoq to $76 \%$ ( $81 \%$ including technical write-off). Nearly $83 \%$ of loans are monitored under CBS with the balance to be completed by the next quarter. The management does not expect any change in NPLs due to $100 \%$ migration to CBS.

Restructured book remains unchanged at 4\% of loans while the overall slippages from the restructured book are at 6\%. While the bank has delivered a strong performance on loans, we continue to remain cautious as the impact of restructured portfolio would be visible in FY2011E. We assume slippages of $1.3 \%$ in FY2011E and 1.1\% in FY2012E.

JULY 28, 2010
RESULT
Coverage view: Attractive
Price (Rs): 566
Target price (Rs): 700
BSE-30: 17,957

## QUICK NUMBERS

- NII growth at 49\%, NIMs at 2.6\%
- Slippages (1.5\%) higher, mainly from agriculture
- Maintaining BUY with TP of Rs700 (from Rs650)

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Other operational highlights for the quarter

- Cost-income ratio for the quarter was at $36 \%$ compared to $40 \%$ in 4QFY10. The bank is yet to ascertain its pension liability accurately and has made a nominal contribution towards gratuity (revised benefit) in 1QFY10. Pension liability has been estimated on a worst case scenario at Rs6bn (9\% of FY2011E networth).
- Total CAR was at 15\% with tier-1 capital (excluding current quarter profits) at 8.6\%.

Risk-reward balance for investing remains favorable
We are broadly maintaining our estimates and believe that we still are somewhat conservative in our provisioning assumptions, and there exists upsides to our earnings estimates. At our current assumptions, our fair value estimate of the stock is Rs700 (implying a 1.3 X target PBR FY2012E), reiterating our BUY rating.

We maintain our estimates for factoring the current performance
Old and new estimates, March fiscal year-ends, 2011-12E (Rs mn)

|  | Old estimates |  | New estimates |  | \% change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011E | 2012E | 2011E | 2012E | 2011E | 2012E |
| Net interest income | 26,686 | 31,627 | 27,869 | 32,015 | 4.4 | 1.2 |
| NIM (\%) | 2.3 | 2.2 | 2.4 | 2.3 |  |  |
| Loan growth | 21.4 | 22.5 | 21.7 | 22.7 |  |  |
| Loan loss provisions | 4,199 | 5,123 | 4,904 | 4,711 | 16.8 | (8.1) |
| Other income | 11,534 | 12,789 | 10,646 | 11,932 | (7.7) | (6.7) |
| Treasury income | 1,500 | 1,500 | 750 | 750 | (50.0) | (50.0) |
| Other non-interest income | 10,034 | 11,289 | 9,896 | 11,182 | (1.4) | (0.9) |
| Operating expenses | 14,341 | 17,043 | 14,692 | 17,148 | 2.4 | 0.6 |
| Employee expenses | 6,756 | 8,184 | 7,181 | 8,363 | 6.3 | 2.2 |
| Investment dep/amortization | 1,200 | 1,000 | 800 | 1,000 |  |  |
| PBT | 17,671 | 20,441 | 17,901 | 20,871 | 1.3 | 2.1 |
| Net profit | 12,440 | 14,390 | 12,621 | 14,715 | 1.5 | 2.3 |
| PBT - treasury | 18,871 | 21,441 | 17,951 | 21,121 | (4.9) | (1.5) |
| PBT - treasury + NPL provisions | 23,069 | 26,564 | 22,855 | 25,832 | (0.9) | (2.8) |

Source: Company, Kotak Institutional Equities estimates

Corporation Bank: Rolling PBR and PER
April 1998-July 2010


[^7]Corporation Bank quarterly results
March fiscal year-ends, 1QFY10-1QFY11 (Rs mn)

|  |  | 2QFY10 | 3QFY10 | 4QFY10 |  | \% chg | 1QFY11E | Actual Vs KS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1QFY10 |  |  |  | 1QFY11 |  |  |  |
| Interest income | 17,422 | 17,695 | 18,606 | 19,222 | 20,278 | 16 | 19,318 | 5 |
| Advances | 12,118 | 12,121 | 12,541 | 13,012 | 13,920 | 15 | 13,437 | 4 |
| Investments | 4,884 | 5,072 | 5,446 | 5,512 | 5,760 | 18 | 5,533 | 4 |
| Others | 420 | 502 | 619 | 698 | 597 | 42 | 349 | 71 |
| Interest expenses | 12,747 | 12,660 | 12,612 | 12,824 | 13,302 | 4 | 12,865 | 3 |
| NII adjst for invst amort. | 4,676 | 5,035 | 5,994 | 6,398 | 6,976 | 49 | 6,453 | 8 |
| Non-interest income | 3,593 | 3,028 | 2,517 | 2,727 | 2,661 | (26) | 2,535 | 5 |
| Fee and comm. | 521 | 538 | 636 | 724 | 698 | 34 |  |  |
| Invesment gains | 1,854 | 747 | 368 | 119 | 135 | (93) | 119 | 14 |
| Forex income | 118 | 380 | 200 | 235 | 224 | 89 |  |  |
| Dividend on shares | 3 | 31 | 3 | 8 | 5 | 35 |  |  |
| Other income | 824 | 1,062 | 1,084 | 1,433 | 1,007 | 22 |  |  |
| Bad debt recovery | 272 | 270 | 226 | 208 | 593 | 118 |  |  |
| Other income excluding treasury | 1,739 | 2,281 | 2,148 | 2,608 | 2,526 | 45 | 2,416 | 5 |
| Total income | 8,269 | 8,063 | 8,511 | 9,124 | 9,637 | 17 | 8,988 | 7 |
| Operating expenses | 3,086 | 2,707 | 2,995 | 3,674 | 3,433 | 11 | 3,734 | (8) |
| Employee cost | 1,690 | 1,153 | 1,310 | 2,026 | 1,708 | 1 | 2,044 | (16) |
| Other cost | 1,397 | 1,553 | 1,684 | 1,648 | 1,725 | 24 | 1,690 | 2 |
| Pre-tax and pre-provision profit | 5,182 | 5,356 | 5,516 | 5,450 | 6,204 | 20 | 5,253 | 18 |
| Provisions | 1,020 | 940 | 1,271 | 1,651 | 1,266 | 24 | 1,466 | (14) |
| NPLS | 600 | 847 | 1,019 | 986 | 1,187 | 98 | 1,020 | 16 |
| Invt. depreciation | 288 | 82 | 190 | 59 | 76 | (74) | 59 | 28 |
| PBT | 4,163 | 4,417 | 4,245 | 3,799 | 4,938 | 19 | 3,787 | 30 |
| Tax | 1,550 | 1,500 | 1,195 | 676 | 1,600 | 3 | 1,117 | 43 |
| Net profit | 2,613 | 2,917 | 3,050 | 3,123 | 3,338 | 28 | 2,670 | 25 |
| Tax rate (\%) | 37 | 34 | 28 | 18 | 32 |  |  |  |
| PBT-treasury profits | 2,597 | 3,751 | 4,066 | 3,739 | 4,879 | 88 | 3,728 | 31 |
| PBT- treasury profits + NPL provisions | 3,197 | 4,599 | 5,085 | 4,726 | 6,066 | 90 | 4,748 | 28 |
|  |  |  |  |  |  |  |  |  |
| Balance sheet (Rs bn) |  |  |  |  |  |  |  |  |
| Capital | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 |  |  |  |
| Reserves and surplus | 47.5 | 47.5 | 47.5 | 56.3 | 56.3 |  |  |  |
| Deposits | 721.3 | 808.9 | 844.1 | 927.3 | 910.3 | 26 |  |  |
| Share of demand deposit (\%) | 23.3 | 22.3 | 23.3 | 28.6 | 24.1 |  |  |  |
| Borrowings | 13.6 | 21.4 | 16.3 | 90.8 | 110.9 |  |  |  |
| Other liabilities and provisions | 92.0 | 84.7 | 101.0 | 40.8 | 50.0 |  |  |  |
| $P$ and L account balance | 2.6 | 5.5 | 8.6 | 0.0 | 3.3 |  |  |  |
| Total Liabilities | 878.5 | 969.5 | 1,018.9 | 1,116.7 | 1,132.3 |  |  |  |
|  |  |  |  |  |  |  |  |  |
| Cash and balances with RBI | 42.0 | 48.5 | 53.0 | 88.4 | 56.0 |  |  |  |
| Bal (banks), money at call/short notice | 6.0 | 2.8 | 10.2 | 19.6 | 1.1 |  |  |  |
| Investments | 326.9 | 361.6 | 358.2 | 345.2 | 394.0 | 21 |  |  |
| Advances | 473.8 | 525.7 | 567.1 | 632.0 | 648.0 | 37 |  |  |
| Retail | 92.0 | 99.0 | 108.7 | 117.0 | 0.0 |  |  |  |
| Fixed assets | 2.9 | 3.0 | 2.9 | 2.9 | 3.0 |  |  |  |
| Other assets | 26.9 | 27.9 | 27.4 | 28.6 | 30.2 |  |  |  |
| Total assets | 878.5 | 969.5 | 1,018.9 | 1,116.7 | 1,132.3 |  |  |  |

Source: Company, Kotak Institutional Equities estimates

Corporation Bank-- key operational parameters
March fiscal year-ends, 1QFY10-1QFY11

|  | 1QFY10 | 2QFY10 | 3QFY10 | 4QFY10 | 1QFY11 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Asset quality details |  |  |  |  |  |
| Gross NPLs (Rs mn) | 6,116 | 6,269 | 7,523 | 6,509 | 7,268 |
| Gross NPLs (\%) | 1.3 | 1.2 | 1.3 | 1.0 | 1.1 |
| Net NPLs (Rs mn) | 1,506 | 1,540 | 2,579 | 1,972 | 2,758 |
| Net NPLs (\%) | 0.3 | 0.3 | 0.5 | 0.3 | 0.4 |
| Provision coverage (\%) | 75.4 | 75.4 | 65.7 | 69.7 | 62.1 |
| Provision coverage (inc w/o) (\%) | 75.4 | 75.4 | 73.3 | 80.8 | 76.0 |
| Slippages (Rs mn) | 340 | 858 | 664 | 1,989 | 1,619 |
| Slippages ratio (\%) | 0.7 | 0.9 | 1.5 | 0.7 | 1.5 |
| Restructured assets (Rs mn) | 24,060 | 24,421 | 24,779 | 27,639 | 28,114 |
| Restructured assets to loans (\%) | 5.1 | 4.6 | 4.4 | 4.4 | 4.3 |
| Slippages of restructured loans (Rs mn) |  | 280 | 568 | 1,428 | 1,733 |
| Slippages to restructured book (\%) |  | 1.1 | 2.3 | 5.2 | 6.2 |
|  |  |  |  |  |  |
| Yield management measures (\%) |  |  |  |  |  |
| Cost of deposits | 6.7 | 6.4 | 5.7 | 5.4 | 5.2 |
| NIM | 2.26 | 2.28 | 2.54 | 2.50 | 2.62 |
|  |  |  |  |  |  |
| Calulated Figures (Quarterly) |  |  |  |  |  |
| Yield on Advances | 10.11 | 9.70 | 9.18 | 8.68 | 8.70 |
| Yield on Investments | 6.78 | 5.89 | 6.05 | 6.27 | 6.23 |
| Yield On Funds | 8.25 | 7.92 | 7.72 | 7.42 | 7.43 |
| Cost of Funds | 6.82 | 6.47 | 5.97 | 5.46 | 5.22 |
| Spreads | 1.44 | 1.45 | 1.76 | 1.95 | 2.21 |
| NIM | 2.22 | 2.25 | 2.49 | 2.47 | 2.55 |
|  |  |  |  |  |  |
| Capital adequacy details (\%) |  |  |  |  |  |
| CAR | 16.3 | 16.3 | 17.2 | 15.4 | 15.0 |
| Tier I | 9.6 | 9.6 | 10.4 | 9.3 | 8.6 |
| Tier II | 6.7 | 6.9 | 6.1 | 6.3 |  |

Source: Company, Kotak Institutional Equities estimates

Corporation Bank key ratios and growth rates
March fiscal year-ends, 2008-2013E (\%)

|  | 2008 | 2009 | 2010 | 2011E | 2012E | 2013E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Growth rates (\%) |  |  |  |  |  |  |
| Net loan | 30.8 | 23.8 | 30.3 | 21.7 | 22.7 | 22.5 |
| Customer assets | 29.2 | 23.2 | 29.6 | 21.3 | 22.4 | 22.3 |
| Investments excld. CPs and debentures | 16.8 | 54.4 | 40.1 | 28.0 | 16.4 | 16.5 |
| Net fixed assets | (3.3) | 10.0 | (3.2) | 14.6 | 0.7 | (0.4) |
| Cash and bank balance | 32.7 | 18.2 | 2.4 | (25.2) | 15.5 | 16.2 |
| Total Asset | 26.3 | 30.5 | 28.5 | 18.3 | 19.5 | 19.6 |
| Deposits | 30.9 | 33.5 | 25.3 | 20.6 | 21.7 | 21.5 |
| Current | 55.0 | 25.4 | 2.1 | 16.4 | 21.7 | 21.5 |
| Savings | 16.3 | 13.4 | 29.1 | 37.4 | 21.7 | 21.5 |
| Fixed | 29.0 | 40.8 | 30.6 | 18.2 | 21.7 | 21.5 |
| Net interest income | 10.6 | 11.0 | 30.7 | 26.1 | 14.9 | 17.4 |
| Loan loss provisions | (29.5) | (4.6) | 114.9 | 27.5 | (3.9) | 11.5 |
| Total other income | 9.4 | 58.1 | 7.2 | (10.3) | 12.1 | 12.4 |
| Net fee income | 15.3 | 22.6 | 14.1 | 18.0 | 18.0 | 18.0 |
| Net capital gains | 7.3 |  |  |  |  |  |
| Net exchange gains | (10.3) | 90.2 | 19.0 | 20.0 | 20.0 | 20.0 |
| Operating expenses | 11.0 | 12.3 | 25.8 | 16.6 | 16.7 | 16.6 |
| Employee expenses | 13.1 | 9.4 | 35.0 | 13.7 | 16.5 | 16.3 |
| Key ratios (\%) |  |  |  |  |  |  |
| Yield on average earning assets | 8.0 | 8.2 | 7.6 | 8.2 | 8.4 | 8.5 |
| Yield on average loans | 9.3 | 10.0 | 8.9 | 9.7 | 9.8 | 9.9 |
| Yield on average investments | 7.6 | 7.4 | 7.1 | 7.1 | 7.1 | 7.1 |
| Average cost of funds | 5.8 | 6.3 | 5.6 | 6.2 | 6.4 | 6.6 |
| Interest on deposits | 5.9 | 6.3 | 5.5 | 6.1 | 6.4 | 6.6 |
| Difference | 2.2 | 1.8 | 2.0 | 2.0 | 1.9 | 1.9 |
| Net interest income/earning assets | 2.5 | 2.3 | 2.3 | 2.4 | 2.3 | 2.2 |
| Spreads on lending business | 3.5 | 3.7 | 3.3 | 3.5 | 3.3 | 3.2 |
| Spreads on lending business (incl. Fees) | 4.1 | 4.3 | 3.8 | 4.0 | 3.8 | 3.7 |
| New provisions/average net loans | 0.5 | 0.4 | 0.7 | 0.7 | 0.6 | 0.5 |
| Total provisions/gross loans | 1.1 | 0.8 | 0.7 | 1.2 | 1.4 | 1.6 |
| Interest income/total income | 68.5 | 60.4 | 65.1 | 72.4 | 72.8 | 73.7 |
| Other income / total income | 31.5 | 39.6 | 34.9 | 27.6 | 27.2 | 26.3 |
| Fee income to total income | 9.7 | 9.5 | 8.9 | 9.3 | 9.6 | 9.7 |
| Fee income to advances | 0.6 | 0.6 | 0.5 | 0.5 | 0.5 | 0.5 |
| Fees income to PBT | 20.3 | 19.1 | 18.1 | 19.9 | 20.2 | 20.2 |
| Net trading income to PBT | 6.5 | 20.7 | 14.8 | (0.3) | (1.2) | (1.0) |
| Exchange inc./PBT | 3.9 | 5.7 | 5.6 | 6.3 | 6.4 | 6.6 |
| Operating expenses/total income | 40.1 | 35.8 | 37.1 | 38.1 | 39.0 | 39.2 |
| Operating expenses/assets | 1.5 | 1.3 | 1.3 | 1.2 | 1.2 | 1.2 |
| Operating profit /AWF | 1.6 | 1.3 | 1.4 | 1.5 | 1.4 | 1.4 |
| Tax rate | 31.0 | 35.6 | 29.5 | 29.5 | 29.5 | 29.5 |
| Dividend payout ratio | 20.5 | 20.1 | 20.1 | 20.1 | 20.1 | 20.1 |
| Share of deposits |  |  |  |  |  |  |
| Current | 19.0 | 17.8 | 14.5 | 14.0 | 14.0 | 14.0 |
| Fixed | 65.0 | 68.6 | 71.4 | 70.0 | 70.0 | 70.0 |
| Savings | 16.1 | 13.6 | 14.0 | 16.0 | 16.0 | 16.0 |
| Loans-to-deposit ratio | 70.7 | 65.6 | 68.2 | 68.8 | 69.4 | 69.9 |
| Equity/assets (EoY) | 6.3 | 5.6 | 5.2 | 5.1 | 5.0 | 4.9 |
|  |  |  |  |  |  |  |
| Dupont analysis (\%) |  |  |  |  |  |  |
| Net interest income | 2.4 | 2.2 | 2.2 | 2.3 | 2.2 | 2.2 |
| Loan loss provisions | 0.3 | 0.2 | 0.4 | 0.4 | 0.3 | 0.3 |
| Net other income | 2.4 | 2.2 | 2.2 | 2.3 | 2.2 | 2.2 |
| Operating expenses | 1.5 | 1.4 | 1.3 | 1.2 | 1.2 | 1.2 |
| (1- tax rate) | 69.0 | 64.4 | 70.5 | 70.5 | 70.5 | 70.5 |
| ROA | 1.2 | 1.2 | 1.2 | 1.0 | 1.0 | 1.0 |
| Average assets/average equity | 14.9 | 16.8 | 18.6 | 19.5 | 19.9 | 20.3 |
| ROE | 18.4 | 19.6 | 22.0 | 20.2 | 20.2 | 20.3 |

Source: Company, Kotak Institutional Equities estimates

Corporation Bank P\&L and balance sheet
March fiscal year-ends, 2008-2013E (Rs mn)

|  | 2008 | 2009 | 2010 | 2011E | 2012E | 2013E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Income statement |  |  |  |  |  |  |
| Total interest income | 45,966 | 60,674 | 72,946 | 97,499 | 118,172 | 143,495 |
| Total interest expense | 30,732 | 43,764 | 50,843 | 69,630 | 86,157 | 105,915 |
| Net interest income | 15,234 | 16,910 | 22,103 | 27,869 | 32,015 | 37,580 |
| Loan loss provisions | 1,876 | 1,790 | 3,848 | 4,904 | 4,711 | 5,250 |
| Net interest income (after prov.) | 13,358 | 15,120 | 18,255 | 22,965 | 27,304 | 32,330 |
| Other income | 7,001 | 11,072 | 11,864 | 10,646 | 11,932 | 13,413 |
| Net fee income | 2,160 | 2,648 | 3,023 | 3,567 | 4,209 | 4,966 |
| Net capital gains | 1,357 | 4,416 | 3,088 | 750 | 750 | 750 |
| Net exchange gains | 412 | 784 | 934 | 1,121 | 1,345 | 1,614 |
| Operating expenses | 8,920 | 10,016 | 12,600 | 14,692 | 17,148 | 19,988 |
| Employee expenses | 4,279 | 4,680 | 6,317 | 7,181 | 8,363 | 9,726 |
| Depreciation on investments | 668 | 1,545 | 619 | 800 | 1,000 | 1,000 |
| Other Provisions | 114 | 769 | 218 | 218 | 218 | 218 |
| Pretax income | 10,654 | 13,862 | 16,683 | 17,901 | 20,871 | 24,538 |
| Tax provisions | 3,304 | 4,935 | 4,921 | 5,280 | 6,156 | 7,237 |
| Net Profit | 7,350 | 8,928 | 11,762 | 12,621 | 14,715 | 17,301 |
| \% growth | 37.1 | 21.5 | 31.8 | 7.3 | 16.6 | 17.6 |
| PBT+provision-treasury gains | 11,158 | 13,550 | 18,279 | 23,073 | 26,049 | 30,256 |
| \% growth | 10.1 | 21.4 | 34.9 | 26.2 | 12.9 | 16.1 |


| Balance sheet (Rs mn) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash and bank balance | 89,159 | 105,397 | 107,919 | 80,743 | 93,269 | 108,348 |
| Net value of investments | 165,123 | 249,378 | 345,226 | 439,127 | 509,345 | 591,517 |
| Govt. and other securities | 141,341 | 175,524 | 247,917 | 352,121 | 422,339 | 504,512 |
| Shares | 1,361 | 1,255 | 3,546 | 3,546 | 3,546 | 3,546 |
| Debentures and bonds | 5,248 | 11,191 | 12,665 | 7,660 | 7,660 | 7,660 |
| Net loans and advances | 391,856 | 485,122 | 632,026 | 769,156 | 943,764 | 1,156,309 |
| Fixed assets | 2,718 | 2,989 | 2,893 | 3,315 | 3,337 | 3,325 |
| Other assets | 17,121 | 26,173 | 28,609 | 28,609 | 28,609 | 28,609 |
| Total assets | 665,976 | 869,058 | 1,116,673 | 1,320,949 | 1,578,323 | 1,888,109 |
|  |  |  |  |  |  |  |
| Deposits | 554,244 | 739,839 | 927,337 | 1,118,464 | 1,360,739 | 1,653,063 |
| Borrowings and bills payable | 35,156 | 50,139 | 96,605 | 96,605 | 96,605 | 96,605 |
| Other liabilities | 34,291 | 30,115 | 34,983 | 38,481 | 42,329 | 46,562 |
| Total liabilities | 623,692 | 820,093 | 1,058,924 | 1,253,550 | 1,499,673 | 1,796,230 |
| Paid-up capital | 1,434 | 1,434 | 1,434 | 1,434 | 1,434 | 1,434 |
| Reserves \& surplus | 40,851 | 47,531 | 56,314 | 65,965 | 77,216 | 90,444 |
| Total shareholders' equity | 42,285 | 48,965 | 57,749 | 67,399 | 78,650 | 91,879 |

[^8]Revenues disappoint again; reiterate REDUCE. Patni reported another quarter of anemic revenue performance with revenues declining $2.8 \%$ qoq, substantially below estimates and management guidance. This continues a multi-quarter trend of weak revenue performance for the company - 2QCY10 revenues were lower than 3QCY07 levels, despite several acquisitions in the interim. We retain our REDUCE recommendation on the stock with a target price of Rs450/share.

Company data and valuation summary
Patni Computer Systems

| Stock data |  |  |  | Forecasts/Valuations | 2010 | 2011E | 2012E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
| 52-week range (Rs) (high,low) |  |  | 625-270 | EPS (Rs) | 36.6 | 41.3 | 37.5 |
| Market Cap. (Rs bn) |  |  | 63.7 | EPS growth (\%) | 36.4 | 12.8 | (9.1) |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 13.1 | 11.6 | 12.8 |
| Promoters |  |  | 46.5 | Sales (Rs bn) | 31.6 | 32.1 | 37.2 |
| Flls |  |  | 41.2 | Net profits (Rs bn) | 4.7 | 5.5 | 5.0 |
| MFs |  |  | 5.8 | EBITDA (Rs bn) | 6.4 | 6.5 | 7.1 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA (X) | 6.6 | 5.7 | 4.8 |
| Absolute | (5.9) | (12.9) | 69.3 | ROE (\%) | 18.2 | 15.1 | 12.4 |
| Rel. to BSE-30 | (6.8) | (15.7) | 44.6 | Div. Yield (\%) | 1.5 | 1.7 | 1.6 |

2QCY10 revenue performance extends multi-year weak revenue trend
Patni reported disappointing core numbers for 2QCY10 - revenues declined $2.8 \%$ sequentially to US $\$ 167.6 \mathrm{mn}, 3.3 \%$ lower than our estimate and $2.6 \%$ below the lower-end of the company guidance. Even as the management attributed 2QCY10 qoq revenue decline to delays in expected project starts, we note that Patni's revenue performance reflects a multi-year struggle to grow revenues. 2QCY10 revenues were lower than 3QCY07 levels, despite (1) several acquisitions and IP purchases, (2) a few large deal wins, (3) benefits from client losses at Satyam, and (4) management's guidance of improvement in qoq revenue growth trajectory to 3-5\% levels.

Weak margin performance reflective of supply side challenges; higher other income saves the day
Patni beat our net income estimate of US $\$ 29.5 \mathrm{mn}$ by $7.5 \%$, reporting a net income of US $\$ 31.7 \mathrm{mn}$, on the back of higher-than-expected forex gains (US $\$ 4.3 \mathrm{mn}$ versus our estimate of US\$1.5 mn) and treasury income (US\$6.9 mn versus expected US\$4.8 mn). Sequential core EBIT margin decline of 190 bps was significantly higher than our estimate of 90 bps despite a sharp 130 bps decline in SG\&A as \% of revenues. Sharp 330 bps decline in gross margins (on account of wage hikes and lower utilization) reflects the cost-of-delivery pressure in the industry, especially mid-sized companies.

Weak organic revenue growth guidance for 3QCY10; client portfolio remains weak
Patni has guided for a revenue growth of 5-5.6\% qoq to US\$176-177 mn for 3QCY10. We find the guidance muted, given that the company would benefit from consolidation of recent UCHS acquisition and flow-through of delayed project starts in 2QCY10. We continue to see Patni growing slower than the industry in CY2010/11E. Several factors may hurt growth prospects including weak quality client base, non-differentiated positioning and limited strength in high growth new service offerings.

Discloses another IP acquisition from a client in Europe
Patni indicated that it has bought an IP platform from a manufacturing client in Europe for a consideration of US\$13 mn in 2QCY10, in addition to the announced purchase of UCHS assets.

JULY 28, 2010
RESULT
Coverage view: Attractive
Price (Rs): 478
Target price (Rs): 450
BSE-30: 17,957

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## Margin headwinds likely to persist; attrition rates jump

We believe Patni could face more margin pressure in the next few quarters, as a result of (1) another potential wage hike in the near term; this is consistent with our wage pressure expectation for the industry. We believe the supply side remains tight; sharp increase in Patni's attrition rate (to $21.5 \%$ on a ttm basis from $17.7 \%$ in the previous quarter) indicates the same, (2) little scope to improve utilization (at $75 \%$ for the quarter), and (3) impact of upfront transition and platform re-development costs on some of the recent deal wins and IP purchases.

Reduce estimates, maintain target price and REDUCE rating
We cut our EPS estimates for CY2010E and CY2011E by $6.7 \%$ and $8.3 \%$ to Rs41.3 and Rs37.5, respectively. Significant cut in EPS estimates is despite a change in our Re-US\$ exchange rate assumption. Cut in EPS estimates is driven mainly by cut in revenue estimates by 3-5\% for CY2010E/CY2011E. A significant miss on revenues in this quarter and weak revenue organic growth guidance for the next quarter has led to cut in our revenue estimates.

Reiterate REDUCE rating; high cash levels a support but the company needs to demonstrate value-accretive use of cash

We retain our REDUCE rating on the stock with an unchanged target price of Rs450/share. Our target price implies a PE multiple of 12 X CY2011E EPS, $\sim 40 \%$ discount to the Tier-I stocks, fair in our view given (1) weaker growth trajectory, (2) higher risk to margins, (3) acquisition-related risks, and (4) poor return ratios (ROE/ROCE). Our target price implies a multiple of 14X CY2011E core earnings (ex-cash). We note that Patni had US\$467 mn of cash on books as at end-Jun 2010.

We also note that Patni continues to see inorganic initiatives as a key component of its growth strategy. Even as Patni's struggle to grow revenues in the recent years demands corrective actions (acquisitions being one of them), we find the company's acquisition track record in the past 3-4 years, below par. Patni has made 5 acquisitions or IP purchases since CY2007 and as we highlighted earlier in the note, these have not moved the needle in the form of higher revenue or operating profit growth.

Key changes to our CY2010-11 estimates

| US\$ 000's | New |  | Old |  | Change (\%) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | CY2010E | CY2011E | CY2010E | CY2011E | CY2010E | CY2011E |
| Revenues | 698,375 | 809,442 | 733,344 | 837,459 | (4.8) | (3.3) |
| EBITDA | 141,803 | 155,722 | 146,174 | 158,744 | (3.0) | (1.9) |
| Depreciation | $(27,501)$ | $(29,154)$ | $(26,218)$ | $(30,579)$ | 4.9 | (4.7) |
| EBIT | 114,303 | 126,568 | 119,956 | 128,165 | (4.7) | (1.2) |
| Net Profit | 119,700 | 108,811 | 124,227 | 114,355 | (3.6) | (4.8) |
| EPS (Rs/ share) | 41.3 | 37.5 | 44.2 | 40.9 | (6.7) | (8.3) |
| Re/US\$ rate | 45.9 | 45.9 | 45.8 | 45.9 | 0.3 | (0.1) |


| Margins (\%) |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| EBITDA | 20.3 | 19.2 | 19.9 | 19.0 |
| EBIT ex-forex gains/losses | 16.4 | 15.6 | 16.4 | 15.3 |

[^9]Quarterly revenues are less than revenues reported in Sep-2007


Source: Company, Kotak Institutional Equities

Acquisitions made by Patni in the past few years

| Date | Acquired entity | Consideration <br> $\mathbf{( U S \$ ~} \mathbf{~ m n )}$ | Comments |
| :--- | :--- | :---: | :--- |
| CY-2010 | CHCS Services, Inc | 6.0 | Third-Party Administrator (TPA) in Healthcare \& Insurance space |
| CY-2010 | Platform from a UK based customer | 13.0 | Manufacturing vertical |
| CY-2007 | Logan-Orviss International | 8.6 | Telecommunications consulting services company, At time of acquisition, <br> estimated maximum contingent payout was US $\$ 13.1 \mathrm{mn}$, while till date US $\$ 0.4$ <br> mn has been paid and estimated for CY2010 |
| CY-2007 | Taratec Development Corp | 27.2 | Consulting company in the life sciences industry, At time of acquisition, <br> estimated maximum contingent payout was US $\$ 13.2 \mathrm{mn}$, while till date no <br> payment has been made and US $\$ 3.5$ mn has been estimated for $C Y 2010$. |
| CY-2007 | IPR from Carphone Warehouse Inc | 20.4 | Enabling CSP to offer varied services |

Patni's interim results, US GAAP, fiscal year-ends December

| US\$ 000's | 2QCY09 | 1QCY10 | 2QCY10 | \% chg. |  | Kotak | \% deviation | Comments |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | q०q | yoy | estimates |  |  |
| Revenues | 161,899 | 172,312 | 167,557 | (2.8) | 3.5 | 173,274 | (3.3) | Revenues below guidance of US $\$ 170-174 \mathrm{mn}$ and below our estimaes of US $\$ 173.3 \mathrm{mn}$ |
| Cost of revenues | $(105,668)$ | $(106,274)$ | $(108,854)$ | 2.4 | 3.0 | $(109,016)$ | (0.1) |  |
| Gross profit | 56,231 | 66,038 | 58,703 | (11.1) | 4.4 | 64,259 | (8.6) | Gross margin decline of 330 bps qoq substantially higher than our expectation. Attrition has also significantly increased to $21.5 \%$ LTM |
| SG\&A Expenses | $(27,838)$ | $(34,629)$ | $(31,474)$ | (9.1) | 13.1 | $(34,221)$ | (8.0) |  |
| Sales \& marketing | $(11,995)$ | $(15,856)$ | $(14,440)$ | (8.9) | 20.4 | $(15,955)$ | (9.5) | S\&M expenses cut on an absolute basis |
| General and Administration | $(15,855)$ | $(18,173)$ | $(17,130)$ | (5.7) | 8.0 | $(16,082)$ | 6.5 |  |
| Depreciation SGA | $(2,100)$ | $(2,200)$ | $(2,300)$ | 4.5 | 9.5 | $(2,184)$ | 5.3 |  |
| Provision for Bad \& Doubtful Debts | 12 | (600) | 96 |  |  | - |  |  |
| Exchange gain/(loss) | $(4,130)$ | 4,767 | 4,259 | (11) | (203.1) | 1,500 |  | Forex gain of US $\$ 4.3 \mathrm{mn}$ was ahead of our estimates of US $\$ 1.5 \mathrm{mn}$ (gain of US\$4.7 mn in the previous quarter). |
| Operating Profit | 24,263 | 36,176 | 31,488 | (13.0) | 29.8 | 31,538 | (0.2) |  |
| Other Income | 11,227 | 4,409 | 6,940 | 57.4 | (38.2) | 4,757 | 45.9 |  |
| Profit Before Tax | 35,490 | 40,585 | 38,428 | (5.3) | 8.3 | 36,294 | 5.9 |  |
| Provision for Tax | $(6,825)$ | $(7,299)$ | $(6,689)$ | (8.4) | (2.0) | $(6,766)$ | (1) |  |
| Net Profit | 28,665 | 33,286 | 31,739 | (4.6) | 10.7 | 29,528 |  | Net income outperformance driven by higher other income and and higher than expected forex gains |
| Extraordinaries | - | - |  |  |  |  |  |  |
| Net Profit- Reported | 28,665 | 33,286 | 31,739 | (4.6) | 10.7 | 29,528 | 7.5 |  |


| EPS (US\$) | 0.22 | 0.25 | 0.24 |
| :--- | ---: | ---: | ---: |
| EPS (Rs/ share) | $\mathbf{1 0 . 7}$ | $\mathbf{1 1 . 6}$ | $\mathbf{1 1 . 4}$ |
| No of shares outstanding ( 000 's) | 128,421 | 133,201 | 133,835 |


| Margins (\%) |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| Gross Profit margin | 34.7 | 38.3 | 35.0 | 37.1 |
| EBITDA | 18.8 | 24.8 | 22.7 | 23.5 |
| Operating Profit Margin (EBIT) | 15.0 | 21.0 | 18.8 | 18.2 |
| Operating Profit Margin (before <br> currency gains/ losses) | $\mathbf{1 7 . 5}$ | $\mathbf{1 8 . 2}$ | $\mathbf{1 6 . 3}$ | $\mathbf{1 7 . 3}$ |
| NPM | 17.7 | 19.3 | 18.9 | $\mathbf{1 7 . 0}$ |

## Client Concentration

| Client Concentration | 12.3 | 11.7 | 11.2 |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| GE (\%) | $\mathbf{1 9 , 9 1 4}$ | $\mathbf{2 0 , 1 6 1}$ | $\mathbf{1 8 , 7 6 6}$ | (6.9) | (5.8) |
| GE (US\$ 000's) | 87.7 | 88.3 | 88.8 |  |  |
| Non-GE (\%) | $\mathbf{1 4 1 , 9 8 5}$ | $\mathbf{1 5 2 , 1 5 1}$ | $\mathbf{1 4 8 , 7 9 1}$ | $(2.2)$ | 4.8 |
| Non-GE (US\$ 000's) |  |  |  |  |  |

Guidance

| 2QCY10 |  |  |
| :--- | :---: | :---: |
|  | Lower end | Upper <br> end |
| Revenues (US\$ mn) | 176 | 177 |
| Growth (\%) | 5.0 | 5.6 |
| Net Income (US\$ mn) | 22.5 | 23.0 |
| Growth (\%) | $(18.2)$ | $(16.4)$ |
| Guidance ex-forex loss/gains, <br> signifcant decline in net income <br> guided |  |  |

Source: Company, Kotak Institutional Equities estimates

Condensed consolidated financials for Patni Computers, 2008-2012E, December fiscal year-ends (US\$ '000)

| US\$ '000 | 2008 | 2009 | 2010E | 2011E | 2012E |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model |  |  |  |  |  |
| Total income | 718,884 | 655,638 | 698,375 | 809,442 | 939,054 |
| EBITDA | 117,902 | 133,405 | 141,803 | 155,722 | 169,834 |
| Depreciation (incl amortization of intangibles) | $(25,764)$ | $(24,230)$ | $(27,501)$ | $(29,154)$ | $(34,538)$ |
| Other income | 3,388 | 10,600 | 31,905 | 20,868 | 28,641 |
| Pretax profits | 95,526 | 119,775 | 146,207 | 147,437 | 163,938 |
| Tax | $(12,897)$ | $(22,404)$ | $(26,508)$ | $(38,625)$ | $(48,365)$ |
| Profit after tax | 82,629 | 97,371 | 119,700 | 108,812 | 115,572 |
| Diluted earnings per share (Rs) | 26.8 | 36.6 | 41.3 | 37.5 | 38.6 |
| Balance sheet |  |  |  |  |  |
| Total equity | 570,956 | 747,033 | 838,735 | 922,095 | 1,019,078 |
| Deferred taxation liability | 2,859 | 1,105 | 1,105 | 1,105 | 1,105 |
| Other non-current liabilities | 36,150 | 42,789 | 29,190 | 33,818 | 39,218 |
| Current liabilities | 143,362 | 110,253 | 127,576 | 146,852 | 169,348 |
| Total liabilities and equity | 753,326 | 901,181 | 996,606 | 1,103,870 | 1,228,749 |
| Cash and equivalents | 305,668 | 439,317 | 573,976 | 641,469 | 678,785 |
| Other current assets | 161,794 | 163,648 | 164,163 | 200,016 | 230,535 |
| Tangible fixed assets | 150,930 | 147,632 | 118,923 | 119,331 | 172,277 |
| Goodwill and intangibles | 92,382 | 88,733 | 88,733 | 88,733 | 88,733 |
| Other non-current assets | 42,551 | 61,850 | 50,810 | 54,321 | 58,419 |
| Total assets | 753,326 | 901,181 | 996,606 | 1,103,870 | 1,228,749 |
| Free cash flow |  |  |  |  |  |
| Operating cash flow, excl. working capital | 86,645 | 106,626 | 128,321 | 117,097 | 121,469 |
| Working capital changes | 59,259 | $(49,219)$ | 14,360 | $(15,459)$ | $(5,039)$ |
| Capital expenditure | $(39,521)$ | $(18,711)$ | 1,208 | $(29,562)$ | $(57,727)$ |
| Acquisitions | - | - | - | - | - |
| Other income | 21,748 | 20,293 | 18,879 | 20,868 | 28,641 |
| Free cash flow | 128,131 | 58,989 | 162,768 | 92,944 | 87,344 |
| Ratios (\%) |  |  |  |  |  |
| EBITDA margin | 16.4 | 20.3 | 20.3 | 19.2 | 18.1 |
| ROAE | 16.2 | 18.2 | 15.1 | 12.4 | 11.9 |
| ROACE | 11.8 | 15.1 | 16.1 | 14.4 | 13.9 |

Source: Company, Kotak Institutional Equities estimates

Patni: Quarterly metrics

|  | Mar-08 | Jun-08 | Sep-08 | Dec-08 | Mar-09 | Jun-09 | Sep-09 | Dec-09 | Mar-10 | Jun-10 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues (US\$ mn) | 176.4 | 182.6 | 183.5 | 176.4 | 156.4 | 161.9 | 167.2 | 170.2 | 172.3 | 167.6 |
| qoq growth (\%) | 1.3 | 3.5 | 0.5 | (3.9) | (11.4) | 3.5 | 3.3 | 1.8 | 1.3 | (2.8) |
| Re/US\$ period average rate | 40.0 | 42.9 | 46.5 | 48.6 | 50.9 | 47.7 | 48.1 | 46.4 | 45.0 | 46.4 |
| Revenues by geography |  |  |  |  |  |  |  |  |  |  |
| Americas | 76.6 | 76.1 | 76.7 | 78.6 | 79.0 | 80.0 | 80.8 | 80.5 | 79.7 | 81.0 |
| EMEA | 17.6 | 18.7 | 17.5 | 15.6 | 15.0 | 14.2 | 13.5 | 14.0 | 13.4 | 12.0 |
| APAC | 5.8 | 5.2 | 5.8 | 5.8 | 6.0 | 5.8 | 5.7 | 5.5 | 6.8 | 7.0 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Revenue by industry verticals |  |  |  |  |  |  |  |  |  |  |
| Insurance | 23.2 | 23.3 | 25.1 | 27.1 | 27.4 | 29.7 | 31.2 | 30.5 | 29.0 | 30.1 |
| Manufacturing, Retail and Distribution | 24.6 | 24.9 | 25.5 | 25.4 | 29.2 | 27.7 | 28.4 | 30.3 | 30.8 | 29.9 |
| Financial services | 12.9 | 12.8 | 12.5 | 12.9 | 13.6 | 13.8 | 12.3 | 12.0 | 11.7 | 11.9 |
| Communications, Media \& Utilities | 13.4 | 14.2 | 12.5 | 10.1 | 14.4 | 13.7 | 13.5 | 12.3 | 12.2 | 11.7 |
| Product engineering services | 25.9 | 24.8 | 24.4 | 24.5 | 15.4 | 15.1 | 14.6 | 14.8 | 16.3 | 16.4 |
| Revenue by service offering |  |  |  |  |  |  |  |  |  |  |
| ADM | 64.6 | 61.9 | 64.2 | 64.6 | 65.1 | 64.9 | 65.0 | 65.8 | 64.6 | 62.5 |
| Package software implementation | 13.1 | 16.1 | 15.0 | 13.5 | 13.8 | 13.8 | 12.9 | 12.8 | 13.4 | 13.2 |
| Product engineering services | 11.5 | 11.4 | 10.8 | 11.3 | 11.4 | 11.3 | 11.1 | 11.2 | 12.1 | 12.2 |
| Infrastructure management services | 5.1 | 4.8 | 4.7 | 5.0 | 3.5 | 4.7 | 6.0 | 5.4 | 5.0 | 5.4 |
| BPO | 5.7 | 5.8 | 5.3 | 5.6 | 6.3 | 5.3 | 5.0 | 4.8 | 4.9 | 6.7 |
| Revenue by project type |  |  |  |  |  |  |  |  |  |  |
| Time and material | 65.6 | 65.2 | 63.2 | 62.2 | 62.5 | 60.2 | 57.6 | 57.6 | 56.4 | 54.4 |
| Fixed Price (incl fixed price SLA) | 34.4 | 34.8 | 36.8 | 37.8 | 37.5 | 39.8 | 42.4 | 42.4 | 43.6 | 45.6 |
| Client - Revenue metrics |  |  |  |  |  |  |  |  |  |  |
| Top client | 11.1 | 10.4 | 10.5 | 11.0 | 12.3 | 12.3 | 11.9 | 11.1 | 11.7 | 11.2 |
| Top 5 clients | 32.2 | 31.5 | 32.9 | 34.6 | 33.7 | 37.2 | 38.3 | 37.0 | 36.4 | 35.5 |
| Top 10 clients | 44.8 | 44.5 | 45.3 | 48.7 | 46.9 | 50.1 | 51.4 | 50.9 | 48.7 | 48.6 |
| Client data |  |  |  |  |  |  |  |  |  |  |
| No of US\$1 mn clients | 86 | 87 | 91 | 92 | 94 | 90 | 92 | 92 | 92 | 92 |
| No of US\$5 mn clients | 30 | 28 | 30 | 30 | 26 | 26 | 27 | 26 | 27 | 26 |
| No of US\$10 mn clients | 15 | 18 | 20 | 19 | 20 | 17 | 16 | 15 | 16 | 14 |
| No of US\$50 mn clients | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 3 |
| No of new clients | 34 | 21 | 27 | 18 | 22 | 7 | 7 | 20 | 9 | 11 |
| No of active clients | 331 | 336 | 332 | 331 | 320 | 294 | 283 | 272 | 260 | 280 |
| \% of repeat business | 92.6 | 92.0 | 94.3 | 93.1 | 94.2 | 94.5 | 93.6 | 93.7 | 92.5 | 94.5 |
| Efforts Mix |  |  |  |  |  |  |  |  |  |  |
| Onsite | 29.2 | 29.2 | 28.2 | 28.7 | 28.3 | 27.6 | 26.8 | 26.9 | 25.2 | 27.4 |
| Offshore | 70.8 | 70.8 | 71.8 | 71.3 | 71.7 | 72.4 | 73.2 | 73.1 | 74.8 | 72.6 |
| Revenue Mix |  |  |  |  |  |  |  |  |  |  |
| Onsite | 60.4 | 60.2 | 58.0 | 58.6 | 57.9 | 55.5 | 55.1 | 54.9 | 53.2 | 54.4 |
| Offshore | 39.6 | 39.8 | 42.0 | 41.4 | 42.1 | 44.5 | 44.9 | 45.1 | 46.8 | 45.6 |
|  |  |  |  |  |  |  |  |  |  |  |
| Employee metrics |  |  |  |  |  |  |  |  |  |  |
| Offshore | 2,936 | 3,052 | 3,039 | 2,966 | 2,847 | 2,758 | 2,764 | 2,731 | 2,841 | 3,119 |
| Onsite | 12,216 | 11,992 | 11,662 | 11,928 | 11,693 | 11,022 | 10,843 | 11,264 | 11,118 | 11,774 |
| Total employees | 15,152 | 15,044 | 14,701 | 14,894 | 14,540 | 13,780 | 13,607 | 13,995 | 13,959 | 14,893 |
|  |  |  |  |  |  |  |  |  |  |  |
| Sales \& support staff | 1,516 | 1,496 | 1,511 | 1,563 | 1,550 | 1,495 | 1,520 | 1,484 | 1,415 | 1,484 |
| Net additions | 207 | (108) | (343) | 193 | (354) | (760) | (173) | 388 | (36) | 934 |
| Utilization | 70.0 | 72.9 | 75.0 | 73.1 | 70.3 | 74.4 | 77.0 | 77.4 | 79.9 | 75.0 |
| Attrition (LTM) excluding BPO | 23.0 | 21.2 | 20.2 | 18.6 | 15.5 | 13.2 | 11.3 | 13.8 | 17.7 | 21.5 |

Source: Company, Kotak Institutional Equities

Voltas (volt)

## Industrials

Results broadly in line; order inflow and cooling products beat expectations. 1QFY11 revenues of Rs14.1 bn were up 13\% yoy led by strong growth in the UCP segment. Margins at $9.1 \%$ and PAT of Rs932 mn were in line with estimates. EMP revenues were marginally down yoy but order backlog at Rs50 bn implies strong inflows of about Rs10 bn (led by four international orders). We revise estimates to build higher growth in UCP segment; retain REDUCE with revised target price of Rs225.

## Company data and valuation summary

Voltas

| Stock data |  |  |  |
| :--- | ---: | ---: | ---: |
| 52 -week range (Rs) (high,low) |  | $213-128$ |  |
| Market Cap. (Rs bn) |  | 68.4 |  |
| Shareholding pattern (\%) |  |  |  |
| Promoters |  | 27.7 |  |
| FIls |  |  | 9.0 |
| MFs | $\mathbf{1 M}$ | 3 M | 16.4 |
| Price performance (\%) | 16.9 | 46.9 |  |
| Absolute | 3.8 | 13.2 | 25.4 |
| Rel. to BSE-30 |  |  |  |


| Forecasts/Valuations | $\mathbf{2 0 1 0}$ | 2011E | 2012E |
| :--- | ---: | ---: | ---: |
| EPS (Rs) | 10.9 | 11.8 | 13.4 |
| EPS growth (\%) | 57.4 | 8.2 | 14.3 |
| P/E (X) | 19.0 | 17.6 | 15.4 |
| Sales (Rs bn) | 48.2 | 55.2 | 62.7 |
| Net profits (Rs bn) | 3.6 | 3.9 | 4.4 |
| EBITDA (Rs bn) | 4.8 | 5.2 | 6.0 |
| EV/EBITDA (X) | 12.7 | 11.1 | 9.3 |
| ROE (\%) | 38.3 | 32.5 | 30.2 |
| Div. Yield (\%) | 1.5 | 1.6 | 1.9 |

1QFY11 results broadly in line with estimates; order inflow of about Rs10 bn led by global orders

- Revenue of Rs14.1 bn, up 13\% yoy, slightly above our estimate of Rs13.8 bn
- EBITDA margin of was $9.1 \%$, in line with estimate. Raw material cost up 320 bps yoy; but lower staff cost and other expenses as percentage of sales help maintain margins on a yoy basis
- PAT of Rs932 mn, up 20\% yoy, versus our estimate of Rs923 mn
- Robust inflows of about Rs10 bn led by international orders; Rs50 bn backlog at end 1QFY11

Cooling products segment drives growth; EMP marginally down on yoy basis

- UCP: Strong 1QFY11 revenue of Rs5.9 bn, up $41 \%$ yoy. Margins at $9.3 \%$, flat yoy
- EMP: Revenues of Rs6.9 bn, marginally down yoy. Margins at 8.5\%, down 20 bps yoy
- Engineering: Turnover of Rs1.2 bn, up modest 6\% yoy. Margins showed strong yoy improvement

Revise assumptions to build slightly higher UCP revenue growth; retain EMP estimates
We revise segmental assumptions to build higher revenues growth (27\% yoy versus 20\% earlier) in UCP in FY2011E on back of strong 1QFY11. However, we reduce revenue growth assumption for the engineering segment to 17\% yoy in FY2011E (from 20\% earlier) as the segment fails to show strong traction so far. We broadly maintain our EMP assumptions as we already build about Rs37 bn of inflows in FY2011E with stable execution which implies modest revenue growth of about 10\% in FY2011E. EMP margins are expected to shrink about 100 bps yoy in FY2011E.

Revise estimates on higher UCP growth, and target price to Rs225; retain REDUCE
We revise estimates to Rs11.8 and Rs13.4 (from Rs11.3 and Rs12.6) for FY2011E and FY2012E respectively. We change TP to Rs225 (from Rs200) as we rollover to 17X FY2012E estimates (from Sep-11E). Retain REDUCE based on (1) limited upside to FY2012-based target price, and (2) potential headwind of margins pressure and slow pick-up in execution of new projects. Key upside risks could be stronger-than-expected inflows and execution pick-up in EMP.

JULY 29, 2010
RESULT
Coverage view: Attractive
Price (Rs): 207
Target price (Rs): 225
BSE-30: 17,957

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## Results broadly in line with expectations

Voltas reported 1QFY11 consolidated revenue of Rs 14.1 bn, up $13 \%$ yoy, slightly above our estimate of Rs 13.6 bn. EBITDA margin was $9.1 \%$, in line with estimates. Voltas reported raw material cost as a percentage of sales at $71.8 \%$, up 320 bps yoy; however, lower employee costs and other expenses as a percentage of sales helped the company maintain margins on yoy basis. Other expense reduced on an absolute basis yoy to Rs 1.35 bn in 1QFY11 from Rs 1.5 bn in 1QFY10. The company reported PAT of Rs 932 mn , up $20 \%$ yoy, versus our estimate of Rs923 mn.

Voltas (consolidated) - 1QFY11 results - key numbers (Rs mn)

|  |  |  |  |  | \% change |  |  | $\begin{array}{r} \text { rem- } \\ \text { 9MFY11E } \\ \hline \end{array}$ | $\begin{array}{r} \text { rem- } \\ \text { 9MFY10 } \end{array}$ | \%chg | FY2011E | FY2010 | \%chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1QFY11 | 1QFY11E | 1QFY10 | 4QFY10 | 1QFY11E | 1QFY10 | 4QFY10 |  |  |  |  |  |  |
| Total operating income | 14,083 | 13,634 | 12,510 | 14,802 | 3.3 | 12.6 | (4.9) | 40,453 | 35,726 | 13.2 | 54,537 | 48,236 | 13.1 |
| Expenses | $(12,807)$ | $(12,373)$ | $(11,393)$ | $(13,307)$ | 3.5 | 12.4 | (3.8) | $(36,490)$ | $(32,074)$ | 13.8 | $(49,297)$ | $(43,467)$ | 13.4 |
| Stock | 403 |  | (591) | 362 |  |  |  | (403) | 1,291 |  |  | 700 |  |
| Raw material | $(10,509)$ |  | $(7,984)$ | $(10,830)$ |  |  |  | $(28,594)$ | $(25,708)$ | 11.2 | $(39,103)$ | $(33,692)$ |  |
| Employee costs | $(1,347)$ |  | $(1,308)$ | $(1,308)$ |  |  |  | $(3,851)$ | $(4,049)$ | (4.9) | $(5,198)$ | $(5,357)$ |  |
| Other expenses | $(1,354)$ |  | $(1,510)$ | $(1,530)$ |  |  |  | $(3,642)$ | $(3,609)$ | 0.9 | $(4,996)$ | $(5,118)$ |  |
| EBITDA | 1,276 | 1,261 | 1,117 | 1,495 | 1.2 | 14.2 | (14.6) | 3,963 | 3,652 | 8.5 | 5,240 | 4,769 | 9.9 |
| Other income | 200 | 177 | 119 | 196 |  |  |  | 509 | 493 | 3.4 | 710 | 612 | 16.1 |
| Interest | (53) | (5) | (10) | (38) | 862.3 | 427.0 | 39.8 | 31 | (88) | NA | (22) | (98) | (77.7) |
| Depreciation | (50) | (52) | (49) | (54) | (3.4) | 1.8 | (7.6) | (157) | (165) | (4.5) | (208) | (214) | (3.1) |
| Profit before tax | 1,374 | 1,381 | 1,177 | 1,598 | (0.5) | 16.7 | (14.1) | 4,346 | 3,891 | 11.7 | 5,720 | 5,068 | 12.9 |
| Tax | (429) | (459) | (387) | (359) | (6.4) | 11.0 | 19.6 | $(1,401)$ | $(1,086)$ | 29.1 | $(1,830)$ | $(1,472)$ | 24.3 |
| Profit after tax | 945 | 923 | 790 | 1,240 | 2.4 | 19.6 | (23.8) | 2,945 | 2,805 | 5.0 | 3,890 | 3,595 | 8.2 |
| Minority int \& exceptional | (12) | - | 28 | 121 |  |  |  | 12 | 187 |  |  | 215 |  |
| Reported PAT | 932 | 923 | 818 | 1,360 |  |  |  | 2,957 | 2,992 |  | 3,890 | 3,810 |  |
| Key ratios (\%) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Raw material cost / sales | 71.8 |  | 68.5 | 70.7 |  | 3.2 | 1.0 | 71.7 | 68.3 |  | 71.7 | 68.4 | 3.3 |
| Employee cost / sales | 9.6 |  | 10.5 | 8.8 |  | (0.9) | 0.7 | 9.5 | 11.3 |  | 9.5 | 11.1 | (1.6) |
| Other expense / sales | 9.6 |  | 12.1 | 10.3 |  | (2.5) | (0.7) | 9.0 | 10.1 |  | 9.2 | 10.6 | (1.5) |
| EBITDA margin | 9.1 | 9.3 | 8.9 | 10.1 | (0.2) | 0.1 | (1.0) | 9.8 | 10.2 | (0.4) | 9.6 | 9.9 | (0.3) |
| Effective tax rate | 31.2 | 33.2 | 32.9 | 22.4 |  |  |  | 32.2 | 27.9 |  | 32.0 | 29.1 |  |
| PAT margin | 6.7 | 6.8 | 6.3 | 8.4 |  |  |  | 7.3 | 7.9 |  | 7.1 | 7.5 |  |
| EPS (Rs) | 2.9 | 2.8 | 2.4 | 3.7 |  |  |  | 8.9 | 8.5 |  | 11.8 | 10.9 |  |

Source: Company, Kotak Institutional Equities estimates

Cooling products segment drives growth; EMP marginally down on yoy basis

- Unitary cooling products segment reported strong 1QFY11 revenue of Rs5.9 bn, up $41 \%$ yoy. PBIT margin in 1QFY11 was $9.3 \%$, flat on yoy basis.
- EMP segment reported 1QFY11 revenues of Rs6.9 bn, marginally down yoy. PBIT margins came at $8.5 \%$, down 20 bps yoy. Margins reduced sharply qoq from $10.1 \%$ in 4QFY10 as 4QFY10 margins were boosted by completion of several large projects.
- Engineering segment reported modest 1QFY11 turnover of Rs1.2 bn, up 6\% yoy. Margins showed significant yoy improvement to 23\%, versus 14\% in 1QFY10 (20\% in 4QFY10), possibly indicating early signs of a pick-up in the segment.

Voltas - segmental numbers on consolidated basis, 1QFY11 (Rs mn)

|  |  |  |  | \% change |  | 9MFY11 | rem9MFY10 | \% chg | FY2011E | FY2010 | \% chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1QFY11 | 1QFY10 | 4QFY10 | 1QFY10 | 4QFY10 |  |  |  |  |  |  |
| Revenues |  |  |  |  |  |  |  |  |  |  |  |
| Electromechanical Projects | 6,926 | 7,001 | 9,310 | (1.1) | (25.6) | 27,210 | 24,133 | 12.8 | 34,136 | 31,134 | 9.6 |
| Engineering products and services | 1,203 | 1,139 | 1,198 | 5.6 | 0.4 | 4,256 | 3,541 | 20.2 | 5,459 | 4,680 | 16.6 |
| Unitary cooling products | 5,868 | 4,154 | 4,211 | 41.3 | 39.4 | 9,216 | 7,717 | 19.4 | 15,083 | 11,871 | 27.1 |
| Others | 38 | 127 | 90 |  |  | 373 | 264 |  | 411 | 391 |  |
| Total | 14,031 | 12,419 | 14,806 | 13.0 | (5.2) | 40,506 | 35,640 | 13.7 | 54,537 | 48,059 | 13.5 |
| PBIT |  |  |  |  |  |  |  |  |  |  |  |
| Electromechanical Projects | 586 | 612 | 943 | (4.3) | (37.9) | 2,487 | 2,479 | 0.3 | 3,072 | 3,091 | (0.6) |
| Engineering products and services | 276 | 157 | 238 | 75.2 | 16.1 | 816 | 611 | 33.6 | 1,092 | 768 | 42.1 |
| Unitary Cooling Products | 547 | 389 | 437 | 40.6 | 25.2 | 886 | 814 | 8.8 | 1,433 | 1,203 | 19.1 |
| Others | (42) | 24 | 110 |  |  | 165 | 232 |  | 123 | 256 |  |
| Total Profit before tax | 1,366 | 1,183 | 1,727 | 15.5 | (20.9) | 4,354 | 4,135 | 5.3 | 5,720 | 5,318 | 7.6 |
| Revenue mix |  |  |  |  |  |  |  |  |  |  |  |
| Electromechanical Projects | 49.4 | 56.4 | 62.9 |  |  | 67.2 | 67.7 |  | 62.6 | 64.8 |  |
| Engineering agency and services | 8.6 | 9.2 | 8.1 |  |  | 10.5 | 9.9 |  | 10.0 | 9.7 |  |
| Unitary Cooling Products | 41.8 | 33.4 | 28.4 |  |  | 22.8 | 21.7 |  | 27.7 | 24.7 |  |
| EBIT Margin |  |  |  |  |  |  |  |  |  |  |  |
| Electromechanical Projects | 8.5 | 8.7 | 10.1 |  |  | 9.1 | 10.3 |  | 9.0 | 9.9 |  |
| Engineering products and services | 22.9 | 13.8 | 19.8 |  |  | 19.2 | 17.3 |  | 20.0 | 16.4 |  |
| Unitary Cooling Products | 9.3 | 9.4 | 10.4 |  |  | 9.6 | 10.5 |  | 9.5 | 10.1 |  |
| Total | 9.7 | 9.5 | 11.7 |  |  | 10.7 | 11.6 |  | 10.5 | 11.1 |  |

Source: Company, Kotak Institutional Equities estimates

Robust inflows of Rs10 bn led by international orders; backlog of Rs50 bn
Voltas reported order book of Rs50 bn at end-1QFY11 from Rs47 bn at end-4QFY10. The order backlog implies robust inflows of about Rs10 bn in 1QFY11. The company has secured four international orders including a tunnel ventilation project for Metro Rail in Singapore. The exact mix of domestic and international backlog or inflows is not yet known.

Order backlog of EMP segment of Voltas


Source: Company, Kotak Institutional Equities

Revise assumptions to build higher UCP revenue growth; retain EMP estimates
We have revised our segmental assumptions to build higher revenues in UCP segments in FY2011E and FY2012E versus earlier. In the cooling products segment, we have assumed about 27\% growth in FY2011E (versus 20\% earlier) on the back of robust performance in 1QFY11. However, we have slightly reduced our revenue growth assumption for engineering segment to about 17\% yoy in FY2011E (versus about 20\% earlier) as the segment fails to show a substantial traction in top line as yet. We broadly maintain our assumptions for the EMP segment as we have already built about Rs37 bn of order inflows in FY2011E (versus about Rs10 bn secured in 1QFY11) with a stable execution assumption. Our inflow and execution assumptions imply a modest EMP revenue growth of about 10\% in FY2011E. We believe that margins in the EMP segment could shrink about 100 bps yoy in FY2011E and remain flat yoy in FY2012E.

Segment revenues and EBIT estimates for Voltas (standalone), March fiscal year-ends, 2007-12E (Rs mn)

|  | 2009 | 2010 | 2011E | 2012E | Expect reasonable growth in EMP segment versus yoy flat revenues in 2HFY10. Mgmt target of 15-20\% in FY11E appears aggressive. |
| :---: | :---: | :---: | :---: | :---: | :---: |
| EMP segment |  |  |  |  |  |
| Revenue | 27,668 | 31,134 | 34,136 | 37,180 |  |
| Revenue growth (\%) | 67.4 | 12.5 | 9.6 | 8.9 ] | Assume reasonably strong inflows in FY2011E12E versus sedate inflow in FY2010. |
| Orderbook | 47,180 | 47,046 | 50,110 | 55,710 |  |
| Order inflow | 31,848 | 31,000 | 37,200 | 42,780 |  |
| Bill to book ratio (X) | 0.47 | 0.50 | 0.52 | 0.52 |  |
| Segment EBIT | 2,134 | 3,091 | 3,072 | 3,346 |  |
| Segment EBIT margin (\%) | 7.7 | 9.9 | 9.0 | 9.0 |  |
| Engineering products and services |  |  | , |  | Margins may reduce due to material cost, competition, and wearing away of benefit from completion of large projects in FY2010 |
| Revenue | 5,422 | 4,680 | 5,459 | 6,440 |  |
| Revenue growth (\%) | (5.5) | (13.7) | 16.6 | 18.0 |  |
| EBIT | 626 | 768 | 1,092 | 1,288 |  |
| EBIT margin (\%) | 11.6 | 16.4 | 20.0 | 20.0 |  |
| Unitary cooling products |  |  |  |  | Continue to expect robust revenue growth in UCP segment on top of strong FY2010 segment results |
| Revenue | 9,223 | 11,871 | 15,083 | 18,510 |  |
| Revenue growth (\%) | 12.5 | 28.7 | 27.1 | 22.7 ] |  |
| Segment EBIT | 550 | 1,203 | 1,433 | 1,758 |  |
| Segment EBIT margin (\%) | 6.0 | 10.1 | 9.5 | 9.5 |  |

Source: Company, Kotak Institutional Equities estimates

Revise earning estimates and target price to Rs225/sh; retain REDUCE
We revise our earning estimates to Rs11.8 and Rs13.4 (from Rs11.3 and Rs12.6) for FY2011E and FY2012E, respectively. We have increased our TP to Rs225 (from Rs200 earlier) as we rollover to 17X FY2012E estimates (from 17X Sep-11E earlier). We retain REDUCE based on (1) limited upside to our FY2012-based target price, and (2) potential headwind of margins pressure and slow pick-up in execution of new projects. Key upside risks to our estimates could come from stronger-than-expected order inflows and execution pick-up in the EMP segment, particularly from international markets.

Change in consolidated estimates of Voltas, March fiscal year-ends, 2011E and 2012E (Rs mn)

| Target price (Rs) | New estimates |  | Old estimates |  | \% revision |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
| Rating | REDUCE |  | REDUCE |  |  |  |
|  | FY2011E | FY2012E | FY2011E | FY2012E | FY2011E | FY2012E |
| Revenues | 55,227 | 62,717 | 54,143 | 60,306 | 2.0 | 4.0 |
| EBITDA | 5,240 | 5,982 | 5,106 | 5,704 | 2.6 | 4.9 |
| EBITDA margin (\%) | 9.5 | 9.5 | 9.4 | 9.5 |  |  |
| Profit before tax | 5,720 | 6,537 | 5,586 | 6,259 | 2.4 | 4.4 |
| Profit after tax | 3,890 | 4,445 | 3,731 | 4,181 | 4.2 | 6.3 |
| EPS (Rs) | 11.8 | 13.4 | 11.3 | 12.6 | 4.2 | 6.3 |
| Growth (\%) |  |  |  |  |  |  |
| Revenue growth (\%) | 14.5 | 13.6 | 12.2 | 11.4 |  |  |
| EBITDA growth (\%) | 9.9 | 14.2 | 7.1 | 11.7 |  |  |
| EPS growth (\%) | 8.2 | 14.3 | 3.8 | 12.1 |  |  |
| EMP order book |  |  |  |  |  |  |
| Order booking | 37,200 | 42,780 | 35,650 | 40,998 | 4.3 | 4.3 |
| Order booking growth (\%) | 20.0 | 15.0 | 15.0 | 15.0 |  |  |

Source: Company, Kotak Institutional Equities estimates

Consolidated balance sheet, profit model and cash flow statement of Voltas, March fiscal year-ends, 2007-2012E (Rs mn)

|  | 2007 | 2008 | 2009 | 2010E | 2011E | 2012E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance sheet |  |  |  |  |  |  |
| Shareholders funds | 4,237 | 5,772 | 7,897 | 10,535 | 13,105 | 16,043 |
| Minority Interest | 4 | 5 | 159 | 159 | 159 | 159 |
| Loan funds | 1,116 | 737 | 1,814 | 814 | 814 | 814 |
| Total source of funds | 5,358 | 6,515 | 9,871 | 11,508 | 14,079 | 17,016 |
| Net block | 1,473 | 1,701 | 2,148 | 2,354 | 2,637 | 2,942 |
| CWIP | 128 | 197 | 132 | 132 | 132 | 132 |
| Net fixed assets | 1,601 | 1,898 | 2,280 | 2,486 | 2,769 | 3,075 |
| Investments \& Goodwill | 1,248 | 2,585 | 2,238 | 2,238 | 2,238 | 2,238 |
| Cash balances | 1,677 | 3,002 | 4,571 | 6,424 | 8,997 | 11,650 |
| Net current assets excluding cash | 553 | $(1,160)$ | 558 | 136 | (149) | (170) |
| Total application of funds | 5,358 | 6,515 | 9,871 | 11,508 | 14,079 | 17,016 |
| Profit Model |  |  |  |  |  |  |
| Total operating income | 25,267 | 32,029 | 43,617 | 48,236 | 55,227 | 62,717 |
| Total operating costs | $(23,988)$ | $(29,499)$ | $(40,428)$ | $(43,467)$ | $(49,297)$ | $(55,952)$ |
| EBITDA | 1,280 | 2,531 | 3,189 | 4,769 | 5,240 | 5,982 |
| Other income | 703 | 483 | 604 | 612 | 710 | 811 |
| PBDIT | 1,982 | 3,013 | 3,793 | 5,380 | 5,949 | 6,793 |
| Financial charges | (99) | (90) | (128) | (98) | (22) | (22) |
| Depreciation | (156) | (167) | (210) | (214) | (208) | (234) |
| Pre-tax profit | 1,728 | 2,757 | 3,456 | 5,068 | 5,720 | 6,537 |
| Taxation | (407) | (997) | $(1,172)$ | $(1,472)$ | $(1,830)$ | $(2,092)$ |
| Adjusted PAT | 1,321 | 1,760 | 2,284 | 3,595 | 3,890 | 4,445 |
| Minority interest \& Associate Profits | (1) | 1 | (31) | - | - | - |
| PAT for equity holders | 1,319 | 1,761 | 2,253 | 3,595 | 3,890 | 4,445 |
| Extraordinary items, net of tax | 696 | 316 | 261 | 250 | - | - |
| Reported PAT | 2,017 | 2,076 | 2,545 | 3,846 | 3,890 | 4,445 |
| Cash flow statement |  |  |  |  |  |  |
| Operating profit before working capital changes | 1,593 | 2,099 | 2,589 | 3,908 | 4,119 | 4,701 |
| Change in working capital / other adjustments | (586) | 1,713 | $(1,718)$ | 423 | 285 | 20 |
| Net cashflow from operating activites | 1,007 | 3,812 | 871 | 4,331 | 4,404 | 4,722 |
| Fixed Assets | (122) | (464) | (591) | (421) | (490) | (540) |
| Investments | (786) | $(1,337)$ | 347 | - | - |  |
| Cash (used) / realised in investing activities | (908) | $(1,802)$ | (244) | (421) | (490) | (540) |
| Borrowings | 215 | (378) | 1,077 | $(1,000)$ | - | - |
| Dividend paid | (410) | (523) | (619) | $(1,208)$ | $(1,319)$ | $(1,508)$ |
| Interest charges | (99) | (90) | (128) | (98) | (22) | (22) |
| Cash (used) /realised in financing activities | (375) | $(1,008)$ | 683 | $(2,307)$ | $(1,341)$ | $(1,530)$ |
| Cash generated/utilised | 379 | 1,325 | 1,569 | 1,854 | 2,573 | 2,652 |
| Cash at beginning of year | 1,298 | 1,677 | 3,002 | 4,571 | 6,424 | 8,997 |
| Cash at end of year | 1,677 | 3,002 | 4,571 | 6,424 | 8,997 | 11,650 |
| Key ratios (\%) |  |  |  |  |  |  |
| EBITDA margin | 5.1 | 7.9 | 7.3 | 9.9 | 9.5 | 9.5 |
| PAT margin | 5.2 | 5.5 | 5.2 | 7.5 | 7.0 | 7.1 |
| RoE | 38.0 | 35.2 | 33.0 | 39.0 | 32.9 | 30.5 |
| RoCE | 31.1 | 30.6 | 28.5 | 34.3 | 30.5 | 28.7 |
| EPS (Rs) | 4.0 | 5.3 | 6.9 | 10.9 | 11.8 | 13.4 |

[^10]Jubilant Organosys (נои)

## Pharmaceuticals

PAT miss due to poor operating margin. While sales were in line with our estimate, PAT before forex grew only $9 \%$ yoy and was lower than our est. by $30 \%$. The shortfall was because of poor operating margin at $16 \%$ vs our est. of $20 \%$. However, with margin pressure abating and higher sales growth in PLSPS business in 2HFY11E, we estimate PAT before forex to grow at 16\% in FY2011E. We revise FY2011E PAT downwards by $7 \%$ with no change to FY2012E PAT. Maintain BUY with PT of Rs400.

## Company data and valuation summary

Jubilant Organosys

| Stock data |  |  |  | Forecasts/Valuations | 2010 | 2011E | 2012E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 52-week range (Rs) (high,low) |  |  | 413-171 | EPS (Rs) | 26.5 | 31.8 | 38.9 |
| Market Cap. (Rs bn) |  |  | 56.5 | EPS growth (\%) | 49.0 | 19.8 | 22.4 |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 13.4 | 11.2 | 9.1 |
| Promoters |  |  | 47.3 | Sales (Rs bn) | 37.8 | 43.9 | 49.7 |
| FIls |  |  | 13.4 | Net profits (Rs bn) | 4.5 | 5.3 | 6.2 |
| MFs |  |  | 3.1 | EBITDA (Rs bn) | 8.3 | 9.1 | 10.9 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA (X) | 9.7 | 8.7 | 7.0 |
| Absolute | 1.6 | 7.4 | 94.6 | ROE (\%) | 26.3 | 21.7 | 21.1 |
| Rel. to BSE-30 | 0.5 | 4.0 | 66.1 | Div. Yield (\%) | 0.5 | 0.7 | 0.8 |

1QFY11 revenues up 10\% yoy, in line with our estimate
Although overall sales were in line with our estimate, PLSPS sales were 8\% lower than our estimate while APP segment sales were far higher than our estimate. PLSPS sales were lower than our estimate by $8 \%$ due to lower sales in life science ingredients business of Pyridines and nutritional products which grew in volume terms at $8 \%$ during the quarter; however, declined in value terms due to (1) output price decline and (2) lower sales growth in services businesses of CMO and DDDS.

EBITDA margin at $16 \%$ was lower than our estimate of $20 \%$
EBITDA margin adjusted for the forex loss reported in SG\&A expense of Rs15 mn dipped 150 bps yoy and 400 bps qoq to $16 \%$ this quarter, $4 \%$ lower than our estimate. Although APP margin revived to $12.4 \%$ due to strong sales growth this quarter; PLSPS margin dipped to $19 \%$ from $24 \%$ last year due to (1) margin pressure seen in Pyridines, nutritional products on account of lag effect in passing on higher input material prices to customers and (2) slow pick-up in CMO business due to delay in high-margin customer orders.

PAT before exceptional at Rs835 mn, up 9\% yoy
PAT before exceptional cost was $30 \%$ lower than estimate due to lower operating performance. Interest cost savings came through this quarter as JOL has used the funds from recent QIP issue (Rs3.8 bn) and cash on hand (Rs7.2 bn including QIP proceeds as of March 2010) to retire Rs5 bn of high-cost rupee debt in April 2010.

We lower our FY2011E PAT before forex by 3\%; maintain FY2012E PAT
We estimate PAT before forex to grow at 16\% in FY2011E and 18\% in FY2012E. We expect EBITDA to grow $11 \%$ in FY2011E. Due to interest cost savings and lower tax rate in FY2011E, PAT before forex is expected to grow at 16\% in FY2011E.

Maintain BUY with PT at Rs400
We estimate reported EPS to reach Rs32 and Rs39 in FY2011E and FY2012E. At the current price, JOL trades at 11X FY2011E and 9X FY2012E estimated earnings. We maintain BUY rating with PT at Rs400 (10X FY2012E earnings).

JULY 28, 2010
RESULT
Coverage view: Attractive
Price (Rs): 356
Target price (Rs): 400
BSE-30: 17,957

## QUICK NUMBERS

- 1QFY11 revenues, up 10\% yoy, in line with our estimate.
- PAT before exceptional at Rs835 mn, up 9\% yoy
- We lower our FY2011E PAT by 7\%; maintain FY2012E PAT


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1QFY11 revenues up 10\% yoy, in line with our estimate
Although overall sales were in line with our estimate, PLSPS sales were 8\% lower than our estimate while APP segment sales were far higher than our estimate.

- PLSPS sales were lower than our estimate by 8\% due to (1) lower sales in life science ingredients business of Pyridines and nutritional products which grew in volume terms at $8 \%$ during the quarter; however, declined in value terms due to output price decline and (2) lower sales in services businesses of CMO and DDDS. CMO sales at US\$31 mn dipped qoq from US\$48 mn due to high base effect of certain customer orders of vaccines from an innovator big pharma which will get renewed and come through in 2HFY11E.
- DDDS revenues were flat yoy and qoq due to dip in revenues of clinical research business ( $40 \%$ of DDDS sales) due to uncertainty in US CRO market. In FY2010, DDDS (Drug Discovery and Development Services) business reported poor growth at 3\% in rupee terms. This was on account of sales decline of $10 \%$ in drug development business and this trend continued in 1QFY11.
- However, APP revenues increased by $40 \%$ yoy due to strong revival in sales of SSP fertilizer ( $30 \%$ of APP sales) on the back of (1) price stabilization, (2) volume pick-up and (3) nutrient-based subsidy, according to which subsidy has been fixed at Rs42,000/tonne to encourage non-urea fertilizers.

EBITDA margin at $16 \%$ was lower than our estimate of $20 \%$
EBITDA margin adjusted for the forex loss reported in SG\&A expense of Rs 15 mn dipped 150 bps yoy and 400 bps qoq to $16 \%$ this quarter, $4 \%$ lower than our estimate. Although APP margin revived to $12.4 \%$ due to strong sales growth this quarter; PLSPS margin dipped to $19 \%$ from $24 \%$ last year due to

- Margin pressure seen in Pyridines, nutritional products on account of lag effect in passing on higher input material prices to customers. Company expects this to correct in 2HFY11E.
- Margin decline in life science chemicals due to output price decline and utilization of higher cost inventory. Prices of life science chemicals eroded by $20 \%$ and half corrected in the last month by $50 \%$.
- Slow pick-up in CMO business due to delay in customer orders.
- Exchange rate volatility which eroded sales in rupee terms.

PAT before exceptional at Rs835 mn, up 9\% yoy; was lower than our estimate of Rs1. 18 bn

PAT before exceptional cost was $30 \%$ lower than estimate due to

- Lower operating performance with margins adjusted for forex, significantly lower at $16 \%$ versus our estimate of $20 \%$.
- Interest cost at Rs198 mn was below our estimate of Rs340 mn. As of March 2010, JOL had gross debt of Rs31 bn and net debt of Rs24 bn, with net debt/equity at 1.1X. JOL has used the funds from recent QIP issue (Rs3.8 bn) and cash on hand (Rs7.2 bn including QIP proceeds as of March 2010) to retire Rs4.8 bn of high-cost rupee debt in April 2010. This lead to interest cost savings in 1QFY11. As of June 2010, net debt was Rs2.7 bn, the increase in net debt from May 2010 levels of Rs2.6 bn is due to exchange rate variations as 68\% of total debt is forex denominated debt versus 50\% as of March 2010.
- However, depreciation was up 50\% qoq to Rs496 mn, higher than our estimate of Rs350 mn . Depreciation is not comparable yoy as previous year's numbers are net of reversal of cumulative depreciation amounting to Rs 165 mn .
- Tax at $14 \%$ was in line with our estimate and management guidance of $14 \%$ for FY2011E.

We lower our FY2011E PAT before forex by 3\%; maintain FY2012E PAT
We estimate PAT before forex to grow at 16\% in FY2011E and 18\% in FY2012E. We expect EBITDA to grow $11 \%$ in FY2011E. Due to interest cost savings and lower tax rate in FY2011E, PAT before forex is expected to grow at $16 \%$ in FY2011E. We expect PAT growth to be driven by
(1) Sales growth of $16 \%$ and $13 \%$ in FY2011-12E driven by

- $8 \%$ sales growth in rupee terms in Pyridines and exclusive synthesis business in FY2011E and $14 \%$ in FY2012E due to (1) stabilization in prices and (2) volume growth intact at 8\% this quarter versus $15 \%$ seen in FY2010 and (3) expected finalization of two new contracts in exclusive synthesis business-one in agrochemicals for a large US chemical company and the second in pharma, which will add to growth from 2HFY11E. JOL is now increasingly focusing on derivatives of Pyridines such as Beta picolines. Beta picolines is also a key material for the production of Niacinamide (Vitamin B-3). JOL plans to debottleneck Pyridines capacity by $20 \%$ in FY2011E. This will be largely used in-house in production of Niacinamide.
- 19\% yoy growth in CMO business in FY2011E due to increasing capacity utilization driven by ramp-up in existing contracts, addition of revenues from 5-year contract from J\&J of US $\$ 120 \mathrm{mn}$ and revenue generation in 2HFY11E from vaccines orders from an innovator company, based on client getting approvals. JOL has a CRAMS order book of about US $\$ 245 \mathrm{mn}$ in FY2011E; over US $\$ 200 \mathrm{mn}$ in FY2012-13E and over US\$175 mn in FY2014-15E.
- 8\% growth in API in FY2011E and 20\% in FY2012E due to launch of new products in Sartans. Post oxcarbamazepine/carbamazepine category of drugs where JOL was an API supplier to generic companies in exclusivity and non-exclusivity phase; Sartans will be the next big product category which will drive growth in generics API over medium term. JOL has filed DMFs for 4 out of 7 drugs in Sartans category and with two Sartans (Losartan/Valsartan) going off-patent in near future it expects revenue addition to start in 4QFY11E. Valsartan (branded sales of US\$5.6 bn) goes off-patent in May 2011E in Europe and September 2012E in US.
- $17 \%$ growth in Nutrition products in FY2011E and 25\% in FY2012E due to commissioning of capacity of 10,000 tonnes of Niacinamide in 4QFY11E. JOL is putting up a 10,000 tonnes per annum plant for Niacinamide at the cost of Rs 1.5 bn in FY2011E. This is a high value-added product with realizations of around US\$9,000/tonne.
- Sales decline in rupee terms in DDDS business in FY2011E and 15\% sales growth in FY2012E driven by growth in drug discovery business and ramp-up in contracts signed with Eli Lilly, Endo, etc.
(2) Operating margin adjusted for forex improving to 20\% in FY2011E from 18\% in FY2010. We do not include forex charges in our estimates.
(3) Interest cost savings due to the repayment of high-cost rupee debt of Rs 4.8 bn in April 2010. However, we expect interest cost to increase in FY2012E due to increase in interest-bearing-gross debt in FY2012E to repay FCCB tranche of US $\$ 200$ mn due in May 2011E. The second FCCB is due in May 2011E and we think JOL will have to meet this redemption through additional debt in addition to internal accruals.
(4) Lowering of tax rate to $14 \%$ in FY2011E from $17 \%$ in FY2009 on account of EOUs and SEZ benefits and reorganization of subsidiary companies in US/Canada into separate lines of business leading to tax efficiency in FY2011E. Tax rate is expected to increase to $18 \%$ in FY2012E as per the company as EOU benefits expire.

Capex is expected to remain high at Rs4 bn in FY2011E and Rs3.5 bn in FY2012E. This will be on (1) increasing the capacity of pyridine by $20 \%$, (2) putting up a plant in SEZ for Niacinamide of 10,000 tonnes, (3) API plant for Sartans and (4) de-bottlenecking of capacity for Life Sciences Chemicals business. These initiatives are expected to add to revenues from 4QFY11E.

Interim results- Jubilant, March fiscal year-ends (Rs mn)

|  | 1QFY11 | 1QFY11E | 1QFY10 | 4QFY10 | \% change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | 1QFY11E | 1QFY10 | 4QFY10 |
| Net sales | 9,815 | 9,824 | 8,963 | 9,903 | (0) | 10 | (1) |
| Change in stock | (128) | - | 88 | (411) | NM | NM | NM |
| Cost of trading goods sold | 579 | - | 417 | 658 | NM | 39 | (12) |
| RM consumed | 3,653 | 3,782 | 3,081 | 3,529 | (3) | 19 | 4 |
| Stores, spares | 637 | 639 | 552 | 681 | (0) | 15 | (7) |
| Mfg exp | 727 | 786 | 614 | 784 | (8) | 18 | (7) |
| Staff cost | 1,856 | 1,950 | 1,832 | 1,848 | (5) | 1 | 0 |
| Selling exp | 910 | 688 | 814 | 825 | 32 | 12 | 10 |
| Exchange loss/(gain) | 15 | 0 | (43) | (200) | NM | NM | NM |
| Total Expenditure | 8,249 | 7,844 | 7,355 | 7,713 | 5 | 12 | 7 |
| EBITDA | 1,567 | 1,980 | 1,608 | 2,190 | (21) | (3) | (28) |
| Other income | 61 | 100 | 85 | 81 | (39) | (28) | (25) |
| Interest | 198 | 340 | 407 | 345 | (42) | (51) | (43) |
| Depreciation | 496 | 350 | 308 | 318 | 42 | 61 | 56 |
| PBT | 934 | 1,390 | 978 | 1,607 | (33) | (4) | (42) |
| Tax | 109 | 195 | 223 | 268 | (44) | (51) | (59) |
| PAT | 825 | 1,195 | 754 | 1,339 | (31) | 9 | (38) |
| Minority interest | (11) | 15 | (13) | (19) | NM | NM | NM |
| PAT before exceptional | 835 | 1,180 | 767 | 1,357 | (29) | 9 | (38) |
| Exceptional item | (208) | 0 | 490 | 14 | NM | NM | NM |
| PAT | 627 | 1,180 | 1,258 | 1,371 | (47) | (50) | (54) |
|  |  |  |  |  |  |  |  |
| PLSPS | 8,100 | 8,801 | 7,770 | 8,953 | (8) | 4 | (10) |
| CRAMS | 4,940 | 5,381 | 4,870 | 5,723 | (8) | 1 | (14) |
| Proprietary intermediates | 2,250 | 2,189 | 2,390 | 2,153 | 3 | (6) | 5 |
| Custom synthesis | 0 | 0 | 0 | 0 | NM | NM | NM |
| API | 700 | 775 | 570 | 790 | (10) | 23 | (11) |
| CMO | 1,400 | 1,824 | 1,310 | 2,210 | (23) | 7 | (37) |
| Specialty chemicals | 590 | 593 | 600 | 570 | (0) | (2) | 4 |
| Drugs discovery \& development | 540 | 684 | 610 | 560 | (21) | (11) | (4) |
| Dosage forms | 390 | 456 | 330 | 440 | (14) | 18 | (11) |
| Lifescience chemicals | 1,760 | 1,733 | 1,460 | 1,730 | 2 | 21 | 2 |
| Nutrition products | 470 | 547 | 500 | 500 | (14) | (6) | (6) |
| IPP | 1,690 | 1,003 | 1,173 | 930 | 68 | 44 | 82 |
| Hospitals | 30 | 20 | 20 | 20 | 50 | 50 | 50 |

[^11]SOTP-based price target, FY2011-12E

|  | PAT (Rs mn) |  |  | P/E |  | Valuation (Rs mn) |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 1 1 E}$ | $\mathbf{2 0 1 2 E}$ |  | $\mathbf{( X )}$ |  | $\mathbf{2 0 1 1 E}$ | $\mathbf{2 0 1 2 E}$ |
| Pharmaceutical and life science (PSLPS) |  |  |  |  |  |  |  |
| CRAMS | 3,924 | 4,492 | 10.0 |  | 39,239 | 44,919 |  |
| Drugs discovery \& development | 183 | 312 | 12.0 |  | 2,196 | 3,747 |  |
| Dosage forms | 93 | 103 | 10.0 | 929 | 1,030 |  |  |
| APP | 149 | 153 | 10.0 | 1,485 | 1,530 |  |  |
| Lifescience chemicals | 710 | 852 | 10.0 | 7,099 | 8,524 |  |  |
| Nutrition products | 221 | 288 | 10.0 | 2,210 | 2,884 |  |  |
| Total | $\mathbf{5 , 2 7 9}$ | $\mathbf{6 , 2 0 1}$ |  | $\mathbf{5 3 , 1 6 0}$ | $\mathbf{6 2 , 6 3 5}$ |  |  |
|  |  |  |  |  |  |  |  |
| Value per share (Rs) |  |  |  | $\mathbf{3 3 5}$ | $\mathbf{3 9 4}$ |  |  |
| Share price target |  |  |  |  | $\mathbf{3 9 4}$ |  |  |

Source: Kotak Institutional Equities estimates, Company

Profit and loss statement, March fiscal year-ends, 2007-2012E (Rs mn)

|  | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1 E}$ | $\mathbf{2 0 1 1 E}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Net sales | $\mathbf{1 8 , 0 9 7}$ | $\mathbf{2 4 , 8 8 9}$ | $\mathbf{3 5 , 1 7 5}$ | $\mathbf{3 7 , 8 1 2}$ | $\mathbf{4 3 , 8 6 0}$ | $\mathbf{4 9 , 6 5 8}$ |
| Operating expenses |  |  |  |  |  |  |
| Materials | $(11,274)$ | $(13,834)$ | $(18,461)$ | $(20,024)$ | $(19,936)$ | $(22,088)$ |
| Selling and administration | $(1,191)$ | $(1,458)$ | $(1,805)$ | $(3,520)$ | $(6,984)$ | $(7,676)$ |
| Employee cost | $(2,149)$ | $(3,670)$ | $(6,575)$ | $(7,453)$ | $(8,206)$ | $(9,437)$ |
| R\&D | $(131)$ | $(228)$ | $(285)$ | 0 | 0 | 0 |
| Others | $(916)$ | $(1,420)$ | $(3,629)$ | 1,070 | $(15)$ | 0 |
| Total expenditure | $\mathbf{( 1 5 , 5 3 0 )}$ | $(\mathbf{2 0 , 3 8 2 )}$ | $(\mathbf{3 0 , 4 6 9 )}$ | $(\mathbf{2 9 , 9 2 6 )}$ | $(\mathbf{3 5 , 1 4 0 )}$ | $(\mathbf{3 9 , 2 0 1 )}$ |
| EBITDA | $\mathbf{2 , 5 6 7}$ | $\mathbf{4 , 5 0 7}$ | $\mathbf{4 , 7 0 6}$ | $\mathbf{7 , 8 8 6}$ | $\mathbf{8 , 7 1 9}$ | $\mathbf{1 0 , 4 5 8}$ |
| Depreciation and amortisation | $(623)$ | $(1,039)$ | $(1,632)$ | $(1,247)$ | $(1,846)$ | $(2,100)$ |
| EBIT | $\mathbf{1 , 9 4 4}$ | $\mathbf{3 , 4 6 8}$ | $\mathbf{3 , 0 7 4}$ | $\mathbf{6 , 6 3 9}$ | $\mathbf{6 , 8 7 4}$ | $\mathbf{8 , 3 5 8}$ |
| Net finance cost | $(195)$ | $(337)$ | $(1,070)$ | $(1,505)$ | $(1,098)$ | $(1,200)$ |
| Other income | 1,203 | 1,430 | 425 | 373 | 361 | 400 |
| Pretax profits before extra-ordinaries | $\mathbf{2 , 9 5 3}$ | $\mathbf{4 , 5 6 1}$ | $\mathbf{2 , 4 2 8}$ | $\mathbf{5 , 5 0 7}$ | $\mathbf{6 , 1 3 6}$ | $\mathbf{7 , 5 5 8}$ |
| Current tax | $(370)$ | $(557)$ | $(623)$ | $(957)$ | $(840)$ | $(1,360)$ |
| Deferred tax | $(319)$ | 12 | 127 | - | - | - |
| Fringe benefit tax | $(24)$ | $(28)$ | $(28)$ | - | - | - |
| Reported net profit | $\mathbf{2 , 2 4 0}$ | $\mathbf{3 , 9 8 8}$ | $\mathbf{1 , 9 0 4}$ | $\mathbf{4 , 5 5 0}$ | $\mathbf{5 , 2 9 6}$ | $\mathbf{6 , 1 9 7}$ |
| Minority interests | 39 | 16 | 133 | $(5)$ | $(40)$ | $(20)$ |
| Reported net profit after minority inter | $\mathbf{2 , 2 8 0}$ | $\mathbf{4 , 0 0 5}$ | $\mathbf{2 , 0 3 7}$ | $\mathbf{4 , 5 4 5}$ | $\mathbf{5 , 2 5 6}$ | $\mathbf{6 , 1 7 7}$ |
| Exceptional items |  |  | 790 | $(331)$ | $(208)$ | - |
| PAT after minority interests and excep. | $\mathbf{2 , 2 8 0}$ | $\mathbf{4 , 0 0 5}$ | $\mathbf{2 , 8 2 7}$ | $\mathbf{4 , 2 1 4}$ | $\mathbf{5 , 0 4 8}$ | $\mathbf{6 , 1 7 7}$ |

Source: Kotak Institutional Equities estimates, Company

Balance sheet statement, March fiscal year-ends, 2007-2012E (Rs mn)

|  | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1 E}$ | $\mathbf{2 0 1 2 E}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Balance sheet |  |  |  |  |  |  |
| Net worth | 9,061 | 12,563 | 12,675 | 21,893 | 26,476 | 32,096 |
| Debt | 5,526 | 21,085 | 38,781 | 31,200 | 24,962 | 20,427 |
| Current liabilities | 1,534 | 1,519 | 11,943 | 12,728 | 11,109 | 13,063 |
| Deferred tax liabilities | $\mathbf{3 2 , 3 7 0}$ | $\mathbf{4 1 , 8 4 2}$ | $\mathbf{6 4 , 8 7 0}$ | 2,303 | $\mathbf{6 8 , 1 2 4}$ | $\mathbf{6 4 , 8 4 4}$ |
| Total equity and liabilities | 8,749 | 5,238 | 3,817 | 5,037 | $\mathbf{6 7 , 9 4 9}$ |  |
| Cash and cash equivalents | 8,905 | 12,160 | 15,855 | 17,278 | 17,491 | 20,649 |
| Current assets | 14,677 | 23,988 | 42,484 | 43,245 | 45,400 | 46,800 |
| Net assets incl CWIP | 39 | 456 | 2,714 | 2,564 | - | - |
| Investments | $\mathbf{3 2 , 3 7 0}$ | $\mathbf{4 1 , 8 4 2}$ | $\mathbf{6 4 , 8 7 0}$ | $\mathbf{6 8 , 1 2 4}$ | $\mathbf{6 4 , 8 9 1}$ | $\mathbf{6 7 , 9 4 9}$ |
| Total uses of funds |  |  |  |  |  |  |


| Free cash flow |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Operating cash flow, excl. working | 2,948 | 5,247 | 4,218 | 7,041 | 8,089 | 9,281 |
| Working capital | 60 | $(1,895)$ | 1,553 | $(752)$ | $(1,926)$ | $(1,298)$ |
| Capital expenditure | $(3,554)$ | $(7,241)$ | $(7,383)$ | $(2,011)$ | $(4,000)$ | $(3,500)$ |
| Investments | $(37)$ | $(418)$ | $(2,257)$ | 149 | 2,564 | - |
| Free cash flow | $\mathbf{( 5 8 3 )}$ | $\mathbf{( 4 , 3 0 6 )}$ | $\mathbf{( 3 , 8 6 8 )}$ | $\mathbf{4 , 4 2 7}$ | $\mathbf{4 , 7 2 7}$ | $\mathbf{4 , 4 8 4}$ |

Source: Kotak Institutional Equities, Kotak Institutional Equities estimates, Company

Debt and interest cost details (Rs mn)

|  | FY2009 | FY2010 | Jun-10 | FY2011E | FY2012E |
| :--- | ---: | ---: | ---: | ---: | ---: |
| FCCB | 9,750 | 8,610 | 6,600 | 6,674 | - |
| Debt in standalone (Rupee) | 9,331 | 6,800 | 2,010 | 2,010 | 2,010 |
| Debt in standalone (FC) | 6,190 | 4,710 | 9,030 | 6,608 | 10,727 |
| Debt in Sub (Rupee) | 600 | 510 | 510 | 510 | 510 |
| Debt in Sub (FC) | 12,910 | 10,570 | 10,550 | 9,160 | 7,180 |
| Gross debt | $\mathbf{3 8 , 7 8 1}$ | $\mathbf{3 1 , 2 0 0}$ | $\mathbf{2 8 , 7 0 0}$ | $\mathbf{2 4 , 9 6 2}$ | $\mathbf{2 0 , 4 2 7}$ |
| Cash | 6,530 | 7,601 | 1,410 | 2,000 | 500 |
| Net debt | 32,251 | 23,599 | 27,290 | $\mathbf{2 2 , 9 6 2}$ | $\mathbf{1 9 , 9 2 7}$ |
| Net debt/Equity | $\mathbf{2 . 5}$ | $\mathbf{1 . 1}$ |  | $\mathbf{0 . 9}$ | $\mathbf{0 . 6}$ |


| Interest cost calculation |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Interest bearing debt (Rupee) | 9,931 | 7,310 | 2,520 | 2,520 | 2,520 |
| Interest bearing debt (FC) | 19,100 | 15,280 | 19,580 | 15,768 | 17,907 |
| Total interest bearing debt | $\mathbf{2 9 , 0 3 1}$ | $\mathbf{2 2 , 5 9 0}$ | $\mathbf{2 2 , 1 0 0}$ | $\mathbf{1 8 , 2 8 8}$ | $\mathbf{2 0 , 4 2 7}$ |
| Average interest rate (Rupee) |  | $10.6 \%$ | $8.7 \%$ | $10.0 \%$ | $12.0 \%$ |
| Average interest rate (FC) |  | $3.8 \%$ | $4.2 \%$ | $4.0 \%$ | $5.0 \%$ |
| Interest cost | $\mathbf{1 , 5 5 8}$ |  | $\mathbf{1 , 1 1 2}$ | $\mathbf{1 , 1 4 4}$ |  |
| Interest cost in P\&L | 1,505 |  | $\mathbf{1 , 0 9 8}$ | $\mathbf{1 , 2 0 0}$ |  |
| Interest cost (\%) | $\mathbf{5 . 8 \%}$ |  | $\mathbf{5 . 4 \%}$ | $\mathbf{6 . 2 \%}$ |  |

[^12]JOL—change in estimates, March fiscal year-ends (Rs mn)

|  | New estimates |  | Old estimates |  | \% change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 E | 2012E | 2011E | 2012E | 2011E | 2012E |
| Profit model |  |  |  |  |  |  |
| Net revenues | 43,860 | 49,658 | 43,439 | 49,336 | 1 | 1 |
| EBITDA | 8,719 | 10,458 | 8,879 | 10,343 | (2) | 1 |
| EBITDA margin (\%) | 19.9 | 21.1 | 20.4 | 21.0 | (0.6) | 0.1 |
| Other income | 361 | 400 | 400 | 400 | (10) | 0 |
| Depreciation | 1,846 | 2,100 | 1,700 | 1,900 | 9 | 11 |
| Net finance cost | 1,098 | 1,200 | 1,230 | 1,200 | (11) | - |
| PBT | 6,136 | 7,558 | 6,349 | 7,643 | (3) | (1) |
| Tax | 840 | 1,360 | 891 | 1,376 | (6) | (1) |
| Minority interest | (40) | (20) | (20) | (20) | 102 | 0 |
| PAT before exceptional | 5,256 | 6,177 | 5,438 | 6,247 | (3) | (1) |
| Extra ordinary exp (inc) | (208) | - | - | - |  |  |
| Reported net profit | 5,048 | 6,177 | 5,438 | 6,247 | (7) | (1) |

Source: Kotak Institutional Equities estimates, Company

## Automobiles

Volumes trump margins. We raised our EPS estimates for Ashok Leyland to Rs4.3 and Rs5.9 to reflect higher volume and lower tax rate assumptions. This was partly offset by slightly lower margin estimate. We are now modeling 90,000 units of volume for FY2011E and margins at 10.7\%. Volume estimates could have upside if CV demand remains robust through the end of the year. Our target goes to Rs78 and reflects 8.5X our FY2012E EBITDA estimate. Maintain ADD.

| Company data and valuation summary Ashok Leyland <br> Stock data |  |  |  | Forecasts/Valuations | 2010 | 2011E | 2012E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
| 52-week range (Rs) (high,low) |  |  | 74-32 | EPS (Rs) | 2.8 | 4.3 | 5.9 |
| Market Cap. (Rs bn) |  |  | 96.4 | EPS growth (\%) | 84.5 | 52.3 | 37.5 |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 25.7 | 16.9 | 12.3 |
| Promoters |  |  | 51.0 | Sales (Rs bn) | 72.4 | 100.9 | 114.1 |
| Flls |  |  | 13.7 | Net profits (Rs bn) | 3.8 | 5.7 | 7.9 |
| MFs |  |  | 6.4 | EBITDA (Rs bn) | 7.4 | 10.6 | 13.7 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA (X) | 15.2 | 11.3 | 8.9 |
| Absolute | 13.3 | 29.9 | 107.1 | ROE (\%) | 10.9 | 13.5 | 16.7 |
| Rel. to BSE-30 | 12.1 | 25.8 | 76.9 | Div. Yield (\%) | 2.1 | 1.4 | 1.4 |

Tweaking up FY2011E and FY2012E EPS estimates on higher volumes, lower tax rate
We are raising our FY2011E and FY2012E EPS estimates to Rs4.3 and Rs5.9 from Rs4.1 and Rs5.5 to reflect higher volume estimates and a lower tax rate. We are now modeling FY2011E volumes of 90,000 units to reflect continued strength in the CV demand environment. We, however, lowered our FY2012E growth estimate to $12 \%$ from $15 \%$ prior. Our FY2012E volumes numbers comes to 101,000 units, slightly higher than the 98,500 we had estimated prior. We estimate margins for FY2011E would average $10.7 \%$. We expect margins to improve from the $10.1 \%$ 1QFY11 levels as volumes improve and excise benefits accrue from the Pantnagar plant ramp-up. For FY2012E, we have assumed another 150 bps of margin increase to $12.2 \%$ on even higher proportion of production coming from Pantnagar. Tax rate for the quarter came in at $16.5 \%$ compared to our estimate of $22 \%$. Tax rate is expected to be at current rates for all of FY2011E and FY2012E.

Conference call highlights: Volume outlook raised, engine revenues weak on telecom blues
Ashok Leyland upped their volume guidance for FY2011E to 89,000 units as they now expect the domestic industry to grow $20 \%$ yoy and the company to maintain $27 \%$ market share seen in 1QFY11. Engine volumes for the quarter declined to 4,000 units from 5,400, driven by a significant decline in Leypower engines to the telecom sector. Defense kit volumes also declined to 140 units levels from 400 in 4QFY10. On the margin front, the company indicated that margins would be better than 1 Q levels as production from Pantnagar plant increases.

Raising target to Rs78 to reflect FY2012E-based valuation and higher earnings estimates
Our target goes to Rs78 from Rs65. Our target reflects 8.5X (8X prior) our FY2012E EBITDA estimate of Rs13.9 bn. We increased our multiple to reflect higher earnings power driven by the lower tax rate. The Rs13 increase is driven by Rs3 in higher multiple and Rs10 from moving to a FY2012E-based valuation from average FY2011-12E prior. We maintain our ADD rating on the stock. We expect Ashok Leyland to benefit from strong CV demand, higher market share and benefits from production in an excise-free zone.

JULY 28, 2010
RESULT
Coverage view: Cautious
Price (Rs): 73
Target price (Rs): 78
BSE-30: 17,957

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Ashok Leyland, Volume details, March fiscal year-ends, 2006-12E (units)

| Volumes | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1 E}$ | $\mathbf{2 0 1 2 E}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Buses | 13,410 | 11,718 | 17,572 | 16,038 | 16,405 | 18,046 | 19,850 |
| Trucks | 42,613 | 65,063 | 57,835 | 31,067 | 40,728 | 63,128 | 71,019 |
| LCV | 753 | 288 | 615 | 514 | 814 | 977 | 1,099 |
| Domestic volumes | $\mathbf{5 6 , 7 7 6}$ | $\mathbf{7 7 , 0 6 9}$ | $\mathbf{7 6 , 0 2 2}$ | $\mathbf{4 7 , 6 1 9}$ | $\mathbf{5 7 , 9 4 7}$ | $\mathbf{8 2 , 1 5 1}$ | $\mathbf{9 1 , 9 6 8}$ |
| Buses | 2,255 | 3,778 | 4,688 | 3,696 | 2,076 | 2,387 | 2,626 |
| Trucks | 2,580 | 2,233 | 2,389 | 2,280 | 3,617 | 5,426 | 5,968 |
| LCV | 44 | 14 | 208 | 836 | 286 | 380 | 418 |
| Export volumes | $\mathbf{4 , 8 7 9}$ | $\mathbf{6 , 0 2 5}$ | $\mathbf{7 , 2 8 5}$ | $\mathbf{6 , 8 1 2}$ | $\mathbf{5 , 9 7 9}$ | $\mathbf{8 , 1 9 3}$ | $\mathbf{9 , 0 1 3}$ |
| Buses | 15,665 | 15,496 | 22,260 | 19,734 | 18,481 | 20,433 | 22,476 |
| Trucks | 45,193 | 67,296 | 60,224 | 33,347 | 44,345 | 68,554 | 76,988 |
| LCV | 797 | 302 | 823 | 1,350 | $\mathbf{1 , 1 0 0}$ | $\mathbf{1 , 3 5 7}$ | $\mathbf{1 , 5 1 7}$ |
| Total volumes | $\mathbf{6 1 , 6 5 5}$ | $\mathbf{8 3 , 0 9 4}$ | $\mathbf{8 3 , 3 0 7}$ | $\mathbf{5 4 , 4 3 1}$ | $\mathbf{6 3 , 9 2 6}$ | $\mathbf{9 0 , 3 4 4}$ | $\mathbf{1 0 0 , 9 8 1}$ |


| Growth (\% yoy) |  |  |  |  |  |  |  |
| :--- | ---: | :---: | ---: | ---: | ---: | ---: | ---: |
| Buses | 28.1 | $(12.6)$ | 50.0 | $(8.7)$ | 2.3 | 10.0 | 10.0 |
| Trucks | 14.7 | 52.7 | $(11.1)$ | $(46.3)$ | 31.1 | 55.0 | 12.5 |
| LCV | 133.9 | $(61.8)$ | 113.5 | $(16.4)$ | 58.4 | 20.0 | 12.5 |
| Domestic volumes | $\mathbf{1 8 . 5}$ | $\mathbf{3 5 . 7}$ | $\mathbf{( 1 . 4 )}$ | $\mathbf{( 3 7 . 4 )}$ | $\mathbf{2 1 . 7}$ | $\mathbf{4 1 . 8}$ | $\mathbf{1 2 . 0}$ |
| Buses | 9.9 | 67.5 | 24.1 | $(21.2)$ | $(43.8)$ | 15.0 | 10.0 |
| Trucks | $(44.7)$ | $(13.4)$ | 7.0 | $(4.6)$ | 58.6 | 50.0 | 10.0 |
| LCV | $54.6)$ | $(68.2)$ | $1,385.7$ | 301.9 | $(65.8)$ | 33.0 | 10.0 |
| Export volumes | $\mathbf{( 2 8 . 4 )}$ | $\mathbf{2 3 . 5}$ | $\mathbf{2 0 . 9}$ | $\mathbf{( 6 . 5 )}$ | $\mathbf{( 1 2 . 2 )}$ | $\mathbf{3 7 . 0}$ | $\mathbf{1 0 . 0}$ |
| Buses | 25.1 | $(1.1)$ | 43.6 | $(11.3)$ | $(6.3)$ | 10.6 | 10.0 |
| Trucks | 8.1 | 48.9 | $(10.5)$ | $(44.6)$ | 33.0 | 54.6 | 12.3 |
| LCV | 90.2 | $(62.1)$ | 172.5 | 64.0 | $(18.5)$ | 23.4 | 11.8 |
| Total volumes | $\mathbf{1 2 . 6}$ | $\mathbf{3 4 . 8}$ | $\mathbf{0 . 3}$ | $\mathbf{( 3 4 . 7 )}$ | $\mathbf{1 7 . 4}$ | $\mathbf{4 1 . 3}$ | $\mathbf{1 1 . 8}$ |

Source: Company, Kotak Institutional Equities estimates

Ashok Leyland, Valuation details, March fiscal year-ends, FY2012E basis

|  | EBITDA | EV/EBITDA | EV | Value |  |
| :--- | :---: | ---: | ---: | ---: | :--- |
|  | (Rs $\mathbf{~ m n})$ | $\mathbf{( X )}$ | $\mathbf{( R s} \mathbf{~ m n})$ | (Rs/share) | Comments |
| FY2012E EBITDA | 13,867 | 8.5 | 117,866 | 89 | Based on FY2012E EBITDA |
| Less: net debt |  |  | 14,405 | 11 | FY2012E net debt; all JV investment at book value |
| Valuation |  |  | $\mathbf{1 0 3 , 4 6 1}$ | $\mathbf{7 8}$ |  |
| Target price |  |  |  | $\mathbf{7 8}$ |  |

[^13]Ashok Leyland, Profit model, balance sheet and cash flow model, March fiscal year-ends, 2006-2013E (Rs mn)

|  | 2007 | 2008 | 2009 | 2010 | 2011E | 2012E | 2013E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model |  |  |  |  |  |  |  |
| Net sales | 71,682 | 77,291 | 59,811 | 72,447 | 100,889 | 114,073 | 125,845 |
| EBITDA | 7,027 | 8,040 | 4,694 | 7,628 | 10,796 | 13,867 | 15,680 |
| Other income | 708 | 740 | 496 | 189 | 164 | 179 | 179 |
| Interest | (53) | (497) | $(1,187)$ | (811) | $(1,325)$ | $(1,491)$ | $(1,811)$ |
| Depreciaiton | $(1,506)$ | $(1,774)$ | $(1,784)$ | $(2,041)$ | $(2,781)$ | $(3,147)$ | $(3,248)$ |
| Profit before tax | 6,045 | 6,382 | 2,087 | 5,448 | 6,854 | 9,406 | 10,799 |
| Current tax | $(1,402)$ | $(1,084)$ | (60) | $(1,299)$ | $(1,349)$ | $(2,134)$ | $(2,809)$ |
| Deferred tax | (230) | (604) | (125) | 88 | 184 | 535 | 650 |
| Net profit | 4,413 | 4,693 | 1,903 | 4,237 | 5,688 | 7,807 | 8,639 |
| Earnings per share (Rs) | 3.4 | 3.6 | 1.5 | 2.8 | 4.3 | 5.9 | 6.5 |


| Balance sheet |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Equity | 18,946 | 21,490 | 34,777 | 36,563 | 40,695 | 46,946 | 54,029 |
| Deferred tax liability | 1,969 | 2,538 | 2,634 | 3,845 | 3,661 | 3,126 | 2,476 |
| Total Borrowings | 6,404 | 8,875 | 19,581 | 22,039 | 25,807 | 26,807 | 27,807 |
| Current liabilities | 17,559 | 22,719 | 21,369 | 29,608 | 36,904 | 40,370 | 43,749 |
| Total liabilities | 44,878 | 55,622 | 78,363 | 92,055 | 107,067 | 117,249 | 128,062 |
| Net fixed assets | 15,445 | 20,548 | 43,974 | 48,110 | 52,829 | 54,182 | 51,934 |
| Investments | 2,211 | 6,099 | 2,636 | 3,262 | 8,261 | 11,261 | 12,261 |
| Cash | 4,349 | 4,514 | 881 | 5,189 | 1,780 | 1,055 | 7,981 |
| Other current assets | 22,628 | 24,239 | 30,775 | 36,208 | 44,145 | 50,699 | 55,835 |
| Miscellaneous expenditure | 244 | 223 | 97 | 52 | 52 | 52 | 52 |
| Total assets | 44,878 | 55,622 | 78,363 | 92,820 | 107,067 | 117,249 | 128,062 |


| Free cash flow |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating cash flow excl. working capital | 4,628 | 6,908 | 3,875 | 6,563 | 9,446 | 11,732 |  |
| Working capital changes | 5,000 | 10,657 | $(5,256)$ | 12,871 |  |  |  |
| Capital expenditure | $(6,704)$ | $(6,095)$ | $(7,579)$ | $(6,844)$ | 8,075 | 8,644 |  |
| Free cash flow | $\mathbf{( 1 , 7 0 5 )}$ | $\mathbf{4 , 5 6 1}$ | $\mathbf{( 1 2 , 8 3 5 )}$ | $\mathbf{4 , 0 5 8}$ | 11,115 |  |  |


| Ratios |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating margin (\%) | 9.8 | 10.4 | 7.8 | 10.5 | 10.7 | 12.2 | 12.5 |
| PAT margin (\%) | 6.2 | 6.1 | 3.2 | 5.8 | 5.6 | 6.8 | 6.9 |
| Debt/equity ( X ) | 0.3 | 0.4 | 0.5 | 0.5 | 0.6 | 0.5 | 0.5 |
| Net debt/equity (X) | 0.0 | (0.0) | 0.5 | 0.4 | 0.4 | 0.3 | 0.1 |
| Book Value (Rs/share) | 15.5 | 17.9 | 28.0 | 30.3 | 33.3 | 37.6 | 42.4 |
| RoAE (\%) | 24.2 | 21.1 | 6.2 | 10.9 | 13.4 | 16.6 | 16.2 |
| RoACE (\%) | 17.9 | 16.9 | 6.7 | 8.1 | 10.2 | 12.3 | 12.5 |

Source: Company, Kotak Institutional Equities estimates

Welspun Corp (wlco)
Others

Quarter of outperformance. Welspun's pipe volumes and EBITDA margins surprised positively though the order book continued to remain a bit subdued. 1QFY11 EBITDA at Rs3.4 bn versus our estimate of Rs2.6 bn was led by (1) higher-than-estimated volumes (193,000 tons versus estimate of175,000 tons) and (2) higher-than-estimated EBITDA/ton on account of one-off higher realization orders getting executed during the quarter. With a $10 \%$ return to our DCF-based target price of Rs286, we upgrade our rating to ADD.

| Company data and valuation summary Welspun Corp |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Stock data |  |  |  | Forecasts/Valuations | 2010 | 2011E | 2012E |
| 52-week range (Rs) (high,low) |  |  | 296-200 | EPS (Rs) | 32.0 | 27.0 | 25.6 |
| Market Cap. (Rs bn) |  |  | 52.4 | EPS growth (\%) | 85.2 | (15.7) | (5.4) |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 8.0 | 9.4 | 10.0 |
| Promoters |  |  | 40.5 | Sales (Rs bn) | 73.5 | 67.0 | 72.2 |
| Flls |  |  | 17.7 | Net profits (Rs bn) | 6.2 | 5.5 | 5.2 |
| MFs |  |  | 5.8 | EBITDA (Rs bn) | 13.3 | 11.8 | 11.1 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA (X) | 4.6 | 5.0 | 4.7 |
| Absolute | 5.9 | (4.0) | 12.2 | ROE (\%) | 24.8 | 15.6 | 12.8 |
| Rel. to BSE-30 | 4.8 | (7.0) | (4.2) | Div. Yield (\%) | 0.9 | 0.8 | 0.9 |

1QFY11- margins and volumes surprise positively
Welspun's 1QFY11 standalone sales came at Rs20,411 mn (+8.5\% yoy, $+45 \%$ qoq) against our estimates of Rs15,279 mn. EBITDA outperformance was even more with 1QFY11 EBITDA coming at Rs3,354 mn ( $+26.3 \%$ yoy, $+31.8 \%$ qoq) versus our estimate of Rs $2,559 \mathrm{mn}$. The pipe volumes at 192,563 tons ( 205,232 tons in 4QFY10) came higher than our estimates at 175,000 tons. Also, the EBITDA per ton came higher than our estimates at Rs13,000 per ton.

Macro environment improving, domestic supply side worries emerge
Welspun's order book declined to Rs50 bn from Rs64 bn in 4QFY10. In volume terms, the order book declined by $14.5 \%$ qoq to 675,000 T of pipes from 790,000 T in 4QFY10. The management sounded confident of the order book gaining traction on the back of increased global demand on account of rising investments in pipeline infrastructure globally. In the domestic market, the supply seems to be a worry as suggested by the recent bids for the GAIL order.

Upgrade to ADD rating with a DCF-based target price of Rs286
We upgrade our rating to ADD factoring in better-than-expected 1QFY11 and also rolling forward our DCF model to Sept 2011. We do not expect 1QFY11 EBITDA margins to be recurring (even management mentioned that it is a one-off). Possible downside risks include (1) low LSAW orders and resultant low captive utilization of the plate mill and (2) margin risk from higher and more volatile raw material prices, which could impact our estimates negatively.

JULY 28, 2010
RESULT, CHANGE IN RECO.
Coverage view:
Price (Rs): 255
Target price (Rs): 286
BSE-30: 17,957

## QUICK NUMBERS

- Revenues $+45 \%$ qoq, $+8.5 \%$ yoy
- EBITDA +26.3\% yoy, $+31.8 \%$ qoq

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## 1QFY11- Key highlights of the results

- Welspun's 1QFY11 EBITDA at Rs3,354 mn was 31\% above our expectations at Rs2,559 mn . The management alluded to execution of a one-off order during the quarter with higher-than-normalized margins. Going forward, the management maintained its earlier guidance of EBITDA per ton in the range of Rs10,500-Rs11,000 per ton on the pipes and Rs5,500 per ton on plates.
- The order accretion in 1QFY11 was 1,50,000 T in the pipes segment. The management sounded confidant on the order book going forward citing the increased investment being done globally to build gas infrastructure.
- The net debt position as of June 30 was Rs 12.75 bn with gross debt at Rs26 bn. The company pre-paid high cost debt during the quarter of Rs7.5 bn. The net interest charged came lower due to interest income from the FCCB proceeds of around Rs50 mn.
- The management seemed cautious on the supply situation in the domestic market citing the bids in the reverse bidding process of a pipeline order for GAIL, which according to estimates would barely be accretive at the gross margin level. The company is not participating in the bids where it would have to compromise on the margins preferring to go for global tenders in which the competition is lower.
- The sales guidance was maintained at $0.9-1 \mathrm{mn}$ T of pipes and 0.6 mn T of coils and plates.
- MSK numbers would start reflecting in the consolidated results from 2QFY11E onwards.

1QFY11 results - higher per ton EBITDA margins drive PAT
Welspun, audited results (standalone), March fiscal year-ends (Rs mn)

|  | 1QFY11 | 1QFY11E | 1QFY10 | 4QFY10 | KIE est. | yoy | qoq |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Net sales | $\mathbf{2 0 , 4 1 1}$ | $\mathbf{1 5 , 2 7 9}$ | $\mathbf{1 8 , 7 9 8}$ | $\mathbf{1 4 , 0 0 6}$ | $\mathbf{3 3 . 6}$ | $\mathbf{8 . 6}$ | $\mathbf{4 5 . 7}$ |
| Total expenditure | $\mathbf{( 1 7 , 0 5 7 )}$ | $\mathbf{( 1 2 , 7 2 0 )}$ | $\mathbf{( 1 6 , 1 4 4 )}$ | $\mathbf{( 1 1 , 4 6 2 )}$ | $\mathbf{3 4 . 1}$ | $\mathbf{5 . 7}$ | $\mathbf{4 8 . 8}$ |
| Stock adjustment | 712 | - | $(27)$ | $(626)$ | - | NM | NM |
| Raw material | $(14,418)$ | - | $(12,814)$ | $(8,531)$ | - | 12.5 | 69.0 |
| Employee expenses | $(427)$ | - | $(318)$ | $(392)$ | - | 34.3 | 8.8 |
| Other expenses | $(2,924)$ | - | $(2,985)$ | $(1,912)$ | - | $(2.0)$ | 52.9 |
| EBITDA | $\mathbf{3 , 3 5 4}$ | $\mathbf{2 , 5 5 9}$ | $\mathbf{2 , 6 5 4}$ | $\mathbf{2 , 5 4 4}$ | $\mathbf{3 1 . 1}$ | $\mathbf{2 6 . 3}$ | $\mathbf{3 1 . 8}$ |
| OPM (\%) | $\mathbf{1 6 . 4}$ | $\mathbf{1 6 . 7}$ | $\mathbf{1 4 . 1}$ | $\mathbf{1 8 . 2}$ |  |  |  |
| Other income | 52 | 33 | 40 | 14 | 57.6 | 30.0 | 285.2 |
| Depreciation | $(401)$ | $(380)$ | $(362)$ | $(367)$ | 5.4 | 10.7 | 9.1 |
| Interest | $(189)$ | $(240)$ | $(617)$ | $(241)$ | $(21.3)$ | $(69.4)$ | $(21.7)$ |
| Pretax profits | $\mathbf{2 , 8 1 6}$ | $\mathbf{1 , 9 7 2}$ | $\mathbf{1 , 7 1 5}$ | $\mathbf{1 , 9 4 9}$ | $\mathbf{4 2 . 8}$ | $\mathbf{6 4 . 2}$ | $\mathbf{4 4 . 5}$ |
| Extraordinaries | - | - | 375 | 10 | - | - | - |
| Reported PBT | $\mathbf{2 , 8 1 6}$ | $\mathbf{1 , 9 7 2}$ | $\mathbf{2 , 0 9 1}$ | $\mathbf{1 , 9 5 9}$ | $\mathbf{4 2 . 8}$ | $\mathbf{3 4 . 7}$ | $\mathbf{4 3 . 7}$ |
| Tax | $(921)$ | $(610)$ | $(708)$ | $(619)$ | 51.0 | 30.0 | 48.9 |
| Reported PAT | $\mathbf{1 , 8 9 5}$ | $\mathbf{1 , 3 6 2}$ | $\mathbf{1 , 3 8 2}$ | $\mathbf{1 , 3 4 1}$ | $\mathbf{3 9 . 2}$ | $\mathbf{3 7 . 1}$ | $\mathbf{4 1 . 4}$ |
| Adjusted PAT | $\mathbf{1 , 8 9 5}$ | $\mathbf{1 , 3 6 2}$ | $\mathbf{1 , 1 3 4}$ | $\mathbf{1 , 3 3 4}$ | $\mathbf{3 9 . 2}$ | $\mathbf{6 7 . 1}$ | $\mathbf{4 2 . 1}$ |

[^14]Steady order book focused towards HSAW
Welspun, order book break-up

|  | Tons ('000) |
| :--- | :---: |
| HSAW | 480 |
| LSAW | 180 |
| ERW | 15 |
| Plate (Inc Internal) | 100 |
| Others |  |
| Total |  |

Source: Company, Kotak Institutional Equities

Welspun 1QFY11 consolidated
Welspun 1QFY11 consolidated results, March fiscal year ends (Rs mn)

|  | Consol | Standalone | USA |
| :--- | ---: | ---: | ---: |
| Sales | $\mathbf{2 4 , 2 1 8}$ | $\mathbf{2 0 , 4 1 1}$ | $\mathbf{3 , 8 0 7}$ |
| EBITDA (reported) | $\mathbf{3 , 7 8 1}$ | $\mathbf{3 , 3 5 4}$ | $\mathbf{4 2 7}$ |
| EBITDA (\%) | 15.6 | 16.4 | 11.2 |
| Depreciation | 541 | 401 | 140 |
| Interest | 218 | 189 | 29 |
| PAT (reported) | $\mathbf{1 , 9 0 6}$ | $\mathbf{1 , 8 9 6}$ | $\mathbf{1 1}$ |
| PAT (\%) | 7.9 | 9.3 | 0.3 |

Source: Company, Kotak Institutional Equities

We value Welspun at Rs 286/share
Welspun, DCF-based valuation, march fiscal year-ends (Rs mn)

|  | $\mathbf{2 0 1 0 E}$ | $\mathbf{2 0 1 1 E}$ | $\mathbf{2 0 1 2 E}$ | $\mathbf{2 0 1 3 E}$ | $\mathbf{2 0 1 4 E}$ | $\mathbf{2 0 1 5 E}$ | $\mathbf{2 0 1 6 E}$ | $\mathbf{2 0 1 7 E}$ | $\mathbf{2 0 1 8 E}$ | $\mathbf{2 0 1 9 E}$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EBITDA | 13,161 | 11,670 | 10,975 | 10,847 | 11,701 | 12,192 | 12,235 | 12,484 | $\mathbf{1 2 , 7 7 2}$ | 12,482 |
| Tax expense | $(2,299)$ | $(2,051)$ | $(2,127)$ | $(2,346)$ | $(2,849)$ | $(3,181)$ | $(3,278)$ | $(3,543)$ | $(3,824)$ | $(3,688)$ |
| Changes in working capital | $(4,121)$ | $(3,226)$ | $(267)$ | $(735)$ | $(1,319)$ | $(1,027)$ | $(35)$ | $(1,124)$ | $(153)$ | 159 |
| Cash flow from operations | $\mathbf{6 , 7 4 0}$ | $\mathbf{6 , 3 9 3}$ | $\mathbf{8 , 5 8 1}$ | $\mathbf{7 , 7 6 7}$ | $\mathbf{7 , 5 3 4}$ | $\mathbf{7 , 9 8 5}$ | $\mathbf{8 , 9 2 1}$ | $\mathbf{7 , 8 1 7}$ | $\mathbf{8 , 7 9 5}$ | $\mathbf{8 , 9 5 3}$ |
| Capital expenditure | $(2,997)$ | $(2,476)$ | $(934)$ | $(953)$ | $(972)$ | $(991)$ | $(1,011)$ | $(1,547)$ | $(1,593)$ | $(1,641)$ |
| Free cash flow to the firm | $\mathbf{3 , 7 4 3}$ | $\mathbf{3 , 9 1 7}$ | $\mathbf{7 , 6 4 7}$ | $\mathbf{6 , 8 1 4}$ | $\mathbf{6 , 5 6 2}$ | $\mathbf{6 , 9 9 4}$ | $\mathbf{7 , 9 1 0}$ | $\mathbf{6 , 2 7 0}$ | $\mathbf{7 , 2 0 2}$ | $\mathbf{7 , 3 1 2}$ |
| Dicounted cash flow-now | 3,980 | 3,685 | 6,367 | 5,021 | 4,279 | 4,036 | 4,040 | 2,834 | 2,880 | 2,588 |
| Discounted cash flow-1 year forward |  | 4,164 | 7,195 | 5,674 | 4,835 | 4,561 | 4,565 | 3,202 | 3,255 | 2,924 |
| Discounted cash flow-2 year forward |  |  | 8,130 | 6,411 | 5,464 | 5,153 | 5,158 | 3,618 | $\mathbf{3 , 6 7 8}$ | 3,305 |
|  |  |  |  |  |  |  |  |  |  |  |
| Discount rate |  |  |  |  |  |  |  |  |  |  |
| Growth from 2017 to perpetuity | $1,5 \%$ |  |  |  |  |  |  |  |  |  |


|  | + 1-year | + 2-years |  |  | Sensitivity of DCF value to WACC and growth rat |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total PV of free cash flow (a) | 40,374 | 61\% | 40,918 | 58\% |  |  | WACC |  |  |  |
| PV of terminal value (b) | 25,811 | 39\% | 29,167 | 42\% |  |  | 12.5\% | 13.0\% | 13.5\% | 14.0\% |
| EV (a) + (b) | 66,186 |  | 70,085 |  |  | 0.0\% | 281 | 270 | 260 | 251 |
| Net debt | 7,379 |  | 5,338 |  | $\pm$ | 0.5\% | 286 | 275 | 264 | 255 |
| Equity value | 58,807 |  | 64,747 |  | $\stackrel{8}{8}$ | 1.0\% | 292 | 280 | 269 | 259 |
| No. of shares | 205.5 |  | 205.5 |  | $\stackrel{\text { F }}{ }$ | 1.5\% | 299 | 286 | 275 | 264 |
| Implied share price (Rs) | 286 |  | 315 |  | 3 | 2.0\% | 306 | 293 | 280 | 269 |
| Exit EV/EBITDA multiple (X) | 5.2 |  | 5.4 |  | Ј | 2.5\% | 314 | 300 | 286 | 274 |
| Exit FCF multiple (X) | 8.8 |  |  |  |  | 3.0\% | 323 | 307 | 293 | 280 |

Source: Kotak Institutional Equities

Summary Financials
Profit Model, balance sheet, cash model (consolidated) for Welspun Gujarat, March fiscal year-ends, 2007-2012E

|  | 2007 | 2008 | 2009 | 2010 | 2011E | 2012E | 2013E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model |  |  |  |  |  |  |  |
| Net revenues | 26,785 | 39,945 | 57,395 | 73,503 | 66,950 | 72,200 | 74,186 |
| EBITDA | 3,332 | 6,476 | 7,923 | 13,161 | 11,670 | 10,975 | 10,847 |
| Other income | 19 | 107 | 187 | 150 | 150 | 150 | 150 |
| Interest (expense)/income | (708) | (818) | $(1,766)$ | $(2,319)$ | $(1,680)$ | $(1,097)$ | (537) |
| Depreciation | (476) | (609) | $(1,433)$ | $(1,805)$ | $(2,052)$ | $(2,264)$ | $(2,309)$ |
| Adjusted pretax profits | 2,167 | 5,157 | 4,912 | 9,188 | 8,089 | 7,764 | 8,150 |
| Tax | (672) | (884) | (451) | $(1,882)$ | $(1,699)$ | $(1,863)$ | $(2,201)$ |
| Deferred taxation | (93) | (944) | (750) | $(1,464)$ | (890) | (699) | (570) |
| Adjusted consolidated net income | 1,411 | 3,356 | 3,150 | 6,248 | 5,500 | 5,202 | 5,380 |
| Diluted Earnings per share (Rs) | 8.6 | 18.0 | 16.7 | 30.4 | 26.8 | 25.3 | 26.2 |
| Balance sheet |  |  |  |  |  |  |  |
| Total equity | 6,535 | 15,672 | 15,597 | 29,012 | 33,801 | 38,453 | 43,313 |
| Deferred taxation liability | 794 | 1,738 | 2,488 | 3,377 | 4,267 | 4,965 | 5,535 |
| Total borrowings | 15,146 | 25,274 | 26,538 | 25,476 | 26,500 | 23,982 | 14,232 |
| Current liabilities | 10,558 | 17,061 | 39,555 | 33,527 | 34,899 | 37,696 | 38,120 |
| Total liabilities and equity | 33,103 | 59,745 | 84,178 | 91,392 | 99,467 | 105,096 | 101,200 |
| Cash | 3,574 | 2,703 | 9,470 | 17,028 | 20,094 | 23,989 | 20,291 |
| Other current assets | 12,781 | 23,418 | 36,733 | 34,484 | 39,069 | 42,133 | 43,292 |
| Total fixed assets | 16,492 | 26,807 | 36,835 | 38,333 | 38,757 | 37,427 | 36,070 |
| Investments | 256 | 6,817 | 1,140 | 1,596 | 1,596 | 1,596 | 1,596 |
| Total assets | 33,103 | 59,745 | 84,178 | 91,467 | 99,541 | 105,170 | 101,275 |
| Free cash flow |  |  |  |  |  |  |  |
| Operating cash flow, excl working capital | 2,002 | 5,061 | 6,119 | 10,570 | 8,305 | 8,014 | 8,109 |
| Working capital changes | $(2,601)$ | $(2,993)$ | 5,058 | $(4,121)$ | $(3,226)$ | (267) | (735) |
| Capital expenditure | $(6,294)$ | $(12,400)$ | $(10,690)$ | $(2,997)$ | $(2,476)$ | (934) | (953) |
| Investments | (256) | $(6,525)$ | 2,178 | (456) | - | - | - |
| Other income | 46 | 360 | 1,075 | 150 | 150 | 150 | 150 |
| Free cash flow | $(7,102)$ | $(16,497)$ | 3,740 | 3,146 | 2,753 | 6,963 | 6,572 |
| Ratios (\%) |  |  |  |  |  |  |  |
| EBITDA margin (\%) | 12.4 | 16.2 | 13.8 | 17.9 | 17.4 | 15.2 | 14.6 |
| Debt/equity | 2.1 | 1.5 | 1.5 | 0.8 | 0.7 | 0.6 | 0.3 |
| Net debt/equity | 1.1 | 0.9 | 0.9 | 0.2 | 0.1 | (0.0) | (0.1) |
| RoAE | 22.0 | 27.1 | 17.7 | 24.8 | 15.6 | 12.8 | 11.7 |
| RoACE | 10.3 | 11.9 | 9.8 | 15.3 | 10.8 | 9.0 | 8.8 |

Source: Company, Kotak Institutional Equities

Havells India (HavL)
Others

Operating results in line except for a margin blip in one business unit. Havells' 1QFY11 consolidated EBITDA at Rs1.2 bn came marginally lower than our estimates at Rs 1.3 bn mainly led by lower EBITDA margins in the domestic cables and wires segment. Sylvania's restructuring has led to stable revenues and operating margins. We see a $25 \%$ downside to our DCF-based target price of Rs497 and retain SELL.

| Company data and valuation summary Havells India |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Stock data |  |  |  | Forecasts/Valuations | 2010 | 2011E | 2012E |
| 52-week range (Rs) (high,low) |  |  | 694-260 | EPS (Rs) | 5.3 | 31.6 | 45.0 |
| Market Cap. (Rs bn) |  |  | 39.8 | EPS growth (\%) | 3.7 | 497.9 | 42.6 |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 125.2 | 20.9 | 14.7 |
| Promoters |  |  | 60.1 | Sales (Rs bn) | 53.8 | 58.7 | 62.6 |
| Flls |  |  | 18.2 | Net profits (Rs bn) | 0.3 | 1.9 | 2.7 |
| MFs |  |  | 2.1 | EBITDA (Rs bn) | 3.0 | 4.8 | 5.6 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA (X) | 17.2 | 10.6 | 8.7 |
| AbsoluteRel. to BSE-30 | 4.6 | 8.6 | 116.3 | ROE (\%) | 6.6 | 41.6 | 39.7 |
|  | 3.5 | 5.1 | 84.7 | Div. Yield (\%) | 0.4 | 0.4 | 0.4 |

1QFY11- consolidated operating numbers in line with estimates except cables and wires
Havells' reported consolidated sales of Rs13.6 bn (+4.4\% yoy, $-2.6 \%$ qoq) for 1QFY11 were marginally above our estimates at Rs13.9 bn. The reported EBITDA at Rs1,161 mn ( $+53.8 \%$ yoy, $+17.6 \%$ qoq) was lower than our estimates at Rs $1,252 \mathrm{mn}$. The miss was mainly on account of lower EBITDA margins at $11.2 \%$ in 1QFY11 ( -100 bps qoq, -100 bps yoy) in the standalone business on account of higher material cost impacting the cable and wire division.

Sylvania - 1Q performance almost in line
Sylvania restructuring seems to be working with revenues stabilizing in the range of EUR104-108 mn for the past three quarters. Increasing revenue stability lends credence to the management guidance of the business turning around at the PAT level in 2012E. In 1QFY11, the Americas region had strong growth of $12.5 \%$ qoq and $31.3 \%$ yoy though the European region with 66\% revenue share remained stagnant. The management seemed confidant on maintaining EBITDA margin in the business around $4.5 \%$ for FY2011E. In rupee terms, Sylvania reported 1QFY11 EBITDA at Rs281 mn ( $-17 \%$ qoq, $485 \%$ yoy) with EBITDA margins coming at $4.5 \% ~(-40 \mathrm{bps}$ qoq, +380 bps yoy) against our estimates at 5.5\%. The revenues for the quarter at Rs6,302 mn (-8\% qoq, $-9.7 \%$ yoy) were due to depreciation of the euro against the rupee. The net revenue increase in euro terms was 6\% on yoy basis.

Valuations remain expensive; maintain SELL rating
We retain our SELL recommendation with a DCF-based target price at Rs497 and factor in Sylvania's break even in FY2012E. Key risk to our assumption is Sylvania's 70\% revenue proportion from Europe which could impact the revenue growth led operating leverage. At our target price, Havells would trade at 11X and 9.5X FY2012 EPS and EV/EBITDA, respectively.

JULY 28, 2010
RESULT
Coverage view:
Price (Rs): 661
Target price (Rs): 497
BSE-30: 17,957

## QUICK NUMBERS

- Consol revenues +4.4\% yoy, -2.6\% qoq
- Sylvania EBITDA margins at 4.5\%

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Domestic business- commodity prices impact 1QFY11 EBITDA margin
1QFY11 revenues stand at Rs7.2 bn (+21.7\% yoy, $+1.4 \%$ qoq) with all the operating segments reporting revenues as per our estimates. The EBITDA margins at $11.2 \%$ cam lower than our expectation of $12.3 \%$ due to higher material costs impacting the cable and wires division. We view this as a one-quarter blip as (1) commodity prices are down qoq and (2) Havells' average contract length in cables is two months and hence even higher commodity costs could be passed on to customers. The management has guided to EBIT margin in the cable and wire segment improving back to its historic level of $8-10 \%$ in the next two quarters. Tax rate is also expected to come down to around 20\% for FY2011E versus $23 \%$ in 1QFY11 as production ramps up in the new tax-exempt facilities at Haridwar and Baddi.

1QFY11 - domestic business on track except a margin blip in cables and wires
Havells, interim results (standalone), March fiscal year-ends (Rs mn)

|  |  |  | 1QFY10 | 4QFY10 | Change (\%) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | KIE est |  | yoy | q०q |
| Net revenues | 7,177 | 7,073 |  | 5,899 | 7,081 | 1.4\% | 21.7 | 1.4 |
| Total expenditure | $(6,375)$ | $(6,194)$ | $(5,174)$ | $(6,214)$ | - | 23.2 | 2.6 |
| EBITDA | 802 | 879 | 724 | 867 | -7.5\% | 10.7 | (7.5) |
| Margins (\%) | 11.2 | 12.4 | 12.3 | 12.2 | - |  |  |
| Other income | 1 | 2 | 4 | 2 | - | (78.0) | (50.0) |
| Depreciation | (68) | (68) | (54) | (65) | - | 26.0 | 4.3 |
| EBIT | 735 | 813 | 675 | 804 | -8.6\% | 8.9 | (8.6) |
| Margins (\%) | 10.2 | 11.5 | 11.4 | 11.3 | - |  |  |
| Net Interest | (38) | - | (16) | (16) | - | 133.7 | 132.3 |
| PBT | 697 | 813 | 658 | 787 | -11.5\% | 5.8 | (11.5) |
| Extraordinaries | - | - | - | - | - |  |  |
| Reported PBT | 697 | 813 | 658 | 787 | -11.5\% | 5.8 | (11.5) |
| Tax | (163) | (166) | (166) | (141) | 16.0\% | (1.4) | 16.0 |
| Reported PAT | 533 | 647 | 493 | 646 | -17.5\% | 8.3 | (17.5) |
|  |  |  |  |  |  |  |  |
| Segmental |  |  |  |  |  |  |  |
| Revenues |  |  |  |  |  |  |  |
| Switchgear | 1,941 | 1,976 | 1,719 | 1,883 | 3.1\% | 13.0 | 3.1 |
| Cable and Wires | 2,910 | 2,732 | 2,428 | 2,770 | 5.1\% | 19.8 | 5.1 |
| Lighting and fixtures - India | 1,046 | 1,019 | 755 | 1,076 | -2.8\% | 38.6 | (2.8) |
| Electrical consumer durables | 1,259 | 1,221 | 904 | 1,191 | 5.7\% | 39.3 | 5.7 |
| Others | 13 | 125 | 93 | 161 | -91.7\% | (85.5) | (91.7) |
| Total | 7,170 | 7,073 | 5,899 | 7,081 | 1.3\% | 21.6 | 1.3 |
| EBIT |  |  |  |  |  |  |  |
| Switchgear | 723 | 731 | 609 | 708 | 2.2\% | 18.8 | 2.2 |
| Cable and Wires | 198 | 191 | 294 | 191 | 3.9\% | (32.5) | 3.9 |
| Lighting and fixtures - India | 166 | 173 | 119 | 194 | -14.4\% | 39.4 | (14.4) |
| Electrical consumer durables | 334 | 330 | 217 | 339 | -1.7\% | 53.7 | (1.7) |
| Others | 5 | 13 | 7 | 17 | -71.7\% | (25.8) | (71.7) |
| Unallocable | (691) | (625) | (571) | (646) | 7.0\% | NM | NM |
| Total | 735 | 813 | 675 | 804 | -8.6\% | 8.9 | (8.6) |
| EBIT (\%) |  |  |  |  |  |  |  |
| Switchgear | 37.3 | 37.0 | 35.4 | 37.6 |  |  |  |
| Cable and Wires | 6.8 | 7.0 | 12.1 | 6.9 |  |  |  |
| Lighting and fixtures - India | 15.9 | 17.0 | 15.8 | 18.0 |  |  |  |
| Electrical consumer durables | 26.5 | 27.0 | 24.0 | 28.5 |  |  |  |
| Others | 36.6 | 10.0 | 7.1 | 10.8 |  |  |  |
| Total | 10.2 | 11.5 | 11.4 | 11.3 |  |  |  |

[^15]Sylvania revenues seem to be stabilizing across geographies
Sylvania, Geographical Break-up, March fiscal year-ends (EUR mn)

|  | 4QFY09 | $\lceil-\overline{1 Q F Y 10}$ | 2QFY10 | 3QFY10 | 4QFY10 | (\% change) |  |  | FY2010 | FY2009 | Change (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | 1QFY11 | yoy | q09 |  |  |  |
| Europe | 77.7 | 70.6 \| | 67.7 | 77.3 | 76.8 | 67.0 \| | (5.1) | (12.8) | 292.5 | 334.6 | (12.6) |
| Americas | 28.8 | 24.9 | 27.9 | 27.5 | 29.0 | 32.7 | 31.3 | 12.5 | 105.4 | 126.3 | (16.6) |
| Asia | 3.7 | 3.6 | 2.9 | 2.9 | 4.0 | 5.5 | 51.1 | 35.4 | 13.5 | 22.0 | (38.8) |
| Adjustments | (1.8) | (1.6) | (0.5) | (1.3) | (1.4) | (1.3) |  |  | (4.7) | (9.7) |  |
| Total | 108.5 | 97.5 \| | 98.0 | 106.5 | 108.6 | 103.9 \| | 0.1 | (4.3) | 406.7 | 473.2 | (14.1) |

Source: Company

Sylvania revenues steady, margins expected to improve
Sylvania restructuring seems to be working with revenues stabilizing in the range of EUR104-108 mn for the past three quarters. Increasing revenue stability lends credence to the management guidance of the business turning around at the PAT level in 2012E. In 1QFY11, the Americas region had strong growth of $12.5 \%$ qoq and $31.3 \%$ yoy though the European region with $66 \%$ revenue share remained stagnant.

The management seemed confidant on maintaining EBITDA margin in the business around $4.5 \%$ for the rest of the year. Also, Sylvania brand would be launched in India in the next four-five months.

We retain SELL with a DCF-based target price of Rs497
We retain our SELL recommendation with a DCF-based target price at Rs497 and factor in Sylvania's break even in FY2012E. Key risk to our assumption is Sylvania's 70\% revenue proportion from Europe which could impact the revenue growth led operating leverage. At our target price, Havells would trade at 11X and 9.5X FY2012 EPS and EV/EBITDA, respectively.

We value Havells at Rs 497/share
Havells, DCF based valuation, March fiscal year-ends (Rs mn)

|  | 2010E | 2011E | 2012E | 2013E | 2014E | 2015E | 2016E | 2017E | 2018E | 2019E | Terminal value |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EBITDA | 2,990 | 4,778 | 5,554 | 6,213 | 6,111 | 6,716 | 7,129 | 7,603 | 8,055 | 8,537 |  |
| Tax expense | (854) | $(1,144)$ | $(1,055)$ | $(1,246)$ | $(1,238)$ | $(1,498)$ | $(1,793)$ | $(2,128)$ | $(2,360)$ | $(2,502)$ |  |
| Changes in working capital | 1,716 | $(1,230)$ | (111) | (97) | (589) | (677) | (128) | (698) | (663) | (709) |  |
| Cash flow from operations | 3,852 | 2,403 | 4,388 | 4,870 | 4,284 | 4,541 | 5,209 | 4,777 | 5,032 | 5,326 |  |
| Capital expenditure | $(1,870)$ | (900) | (900) | (900) | (800) | (800) | (800) | (800) | (800) | (800) |  |
| Free cash flow to the firm | 1,982 | 1,503 | 3,488 | 3,970 | 3,484 | 3,741 | 4,409 | 3,977 | 4,232 | 4,526 | 52,295 |
| Dicounted cash flow-now | 2,062 | 1,384 | 2,842 | 2,863 | 2,223 | 2,113 | 2,204 | 1,759 | 1,657 | 1,568 |  |
| Discounted cash flow-1 year forward |  | 1,564 | 3,212 | 3,235 | 2,512 | 2,387 | 2,490 | 1,988 | 1,872 | 1,772 |  |
| Discounted cash flow-2 year forward |  |  | 3,629 | 3,656 | 2,839 | 2,698 | 2,814 | 2,246 | 2,116 | 2,002 |  |


| Discount rate | $13.0 \%$ |
| :--- | :---: |
| Growth from 2019 to perpetuity | $4.0 \%$ |


|  | $\mathbf{+ 1}$-year |  | $\mathbf{+ 2 - y e a r s}$ |  |
| :--- | ---: | ---: | ---: | ---: |
| Total PV of free cash flow (a) | $\mathbf{2 1 , 0 3 3}$ | $\mathbf{5 1 \%}$ | $\mathbf{2 1 , 9 9 9}$ | $\mathbf{4 9 \%}$ |
| PV of terminal value (b) | 20,471 | $49 \%$ | 23,132 | $51 \%$ |
| EV (a) + (b) | $\mathbf{4 1 , 5 0 4}$ |  | $\mathbf{4 5 , 1 3 2}$ |  |
| Net debt | 11,603 | 10,935 |  |  |
| Equity value | $\mathbf{2 9 , 9 0 1}$ | $\mathbf{3 4 , 1 9 7}$ |  |  |
| No. of shares | 60.2 | 60.2 |  |  |
| Implied share price (Rs) | $\mathbf{4 9 7}$ | $\mathbf{5 6 8}$ |  |  |
| Exit EV/EBITDA multiple (X) | 6.5 |  |  |  |
| Exit FCF multiple $(X)$ | 11.6 |  |  |  |

Sensitivity of share price to WACC and growth rate (Rs)

|  |  | WACC |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 12.0\% | 12.5\% | 13.0\% | 13.5\% | 14.0\% |
|  | 2.5\% | 497 | 508 | 474 | 444 | 417 |
|  | 3.0\% | 392 | 528 | 492 | 460 | 431 |
|  | 3.5\% | 404 | 551 | 512 | 478 | 446 |
| $\begin{aligned} & \text { ㄱ } \\ & 3 \\ & 0 \\ & \text { O } \end{aligned}$ | 4.0\% | 418 | 577 | 535 | 497 | 463 |
|  | 4.5\% | 433 | 607 | 560 | 519 | 482 |
|  | 5.0\% | 449 | 640 | 589 | 543 | 503 |
|  | 5.5\% | 468 | 679 | 621 | 571 | 527 |

Source: Kotak Institutional Equities

Segmental assumptions
Havells, revenue and margin assumptions, march fiscal year-ends, 2008-2012

|  | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1 E}$ | $\mathbf{2 0 1 2 E}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Revenues |  |  |  |  |  |
| Switchgear | 9,426 | 6,090 | 7,035 | 8,010 | 8,944 |
| Cables and wires | 2,399 | 2,753 | 3,595 | 4,134 | 4,630 |
| Electrical consumer durables | 2,866 | 2,784 | 3,667 | 4,327 | 4,847 |
| Lighting and fixture | 618 | 484 | 333 | 366 | 403 |
| Others | 29,472 | 32,791 | 28,833 | 30,377 | 31,288 |
| Sylvannia | - | - | - | $\mathbf{-}$ | $\mathbf{-}$ |
| Unallocable | $\mathbf{5 0 , 0 2 2}$ | $\mathbf{5 4 , 7 7 5}$ | $\mathbf{5 3 , 5 6 8}$ | $\mathbf{5 8 , 7 0 5}$ | $\mathbf{6 2 , 6 1 0}$ |
| Total revenues |  |  |  |  |  |
| EBITDA | 1,819 | 2,127 | 2,478 | 2,777 | 3,049 |
| Switchgear | 998 | 731 | 909 | 1,149 | 1,375 |
| Cables and wires | 529 | 618 | 809 | 930 | 1,042 |
| Electrical consumer durables | 392 | 585 | 660 | 822 | 824 |
| Lighting and fixture | 101 | 174 | 67 | 73 | 81 |
| Others | 1,563 | 860 | $(204)$ | 1,139 | 1,643 |
| Sylvannia | $(1,936)$ | $(2,210)$ | $(1,729)$ | $(2,113)$ | $(2,459)$ |
| Unallocable | $\mathbf{3 , 4 6 6}$ | $\mathbf{2 , 8 8 5}$ | $\mathbf{2 , 9 9 0}$ | $\mathbf{4 , 7 7 8}$ | $\mathbf{5 , 5 5 4}$ |
| Total EBITDA |  |  |  |  |  |
| EBITDA margin (\%) | 33.5 | 34.9 | 35.2 | 34.7 | 34.1 |
| Switchgear | 10.8 | 7.4 | 9.0 | 10.0 | 11.0 |
| Cables and wires | 22.0 | 22.5 | 22.5 | 22.5 | 22.5 |
| Electrical consumer durables | 13.7 | 21.0 | 18.0 | 19.0 | 17.0 |
| Lighting and fixture | 16.4 | 35.9 | 20.0 | 20.0 | 20.0 |
| Others | 5.3 | 2.6 | $0.7)$ | 3.8 | 5.3 |
| Sylvannia | - | - | - | - | - |
| Unallocable | $\mathbf{6 . 9}$ | $\mathbf{5 . 3}$ | $\mathbf{5 . 6}$ | $\mathbf{8 . 1}$ | $\mathbf{8 . 9}$ |
| Total |  |  |  |  |  |

Source: Kotak Institutional Equities

Summary Financials
Profit Model , balance sheet, cash flow (consol) for Havells, march fiscal year-ends, 2007-2012

|  | 2007 | 2008 | 2009 | 2010 | 2011 E | 2012E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model |  |  |  |  |  |  |
| Total income | 15,472 | 50,022 | 54,775 | 53,766 | 58,705 | 62,610 |
| EBITDA | 1,458 | 3,466 | 2,885 | 2,990 | 4,778 | 5,554 |
| Interest (expense)/income | (209) | $(1,036)$ | $(1,253)$ | (868) | $(1,034)$ | (996) |
| Depreciation | (97) | (694) | (905) | (825) | (924) | (968) |
| Other income | 54 | 250 | 86 | 15 | 30 | 30 |
| Pretax profits | 1,205 | 1,986 | 814 | 1,311 | 2,850 | 3,620 |
| Extra-ordinary items | - | - | $(1,986)$ | $(2,756)$ | - | - |
| Reported PBT | 1,205 | 1,986 | $(1,172)$ | $(1,445)$ | 2,850 | 3,620 |
| Tax | (161) | (321) | (435) | (849) | (800) | (805) |
| Deferred taxation | (23) | (56) | 6 | (145) | (150) | (105) |
| Profit after tax | 1,021 | 1,610 | $(1,602)$ | $(2,438)$ | 1,900 | 2,710 |
| Adjusted PAT | 1,021 | 1,610 | 297 | 318 | 1,900 | 2,710 |
| Diluted earnings per share (Rs) | 19.0 | 26.6 | 5.1 | 5.3 | 31.6 | 45.0 |
| Balance sheet |  |  |  |  |  |  |
| Total equity | 2,603 | 6,901 | 6,147 | 3,586 | 5,311 | 7,827 |
| Deferred taxation liability | 118 | (76) | (97) | 48 | 198 | 303 |
| Total borrowings | 561 | 12,962 | 12,278 | 12,725 | 12,368 | 12,179 |
| Current liabilities | 2,818 | 15,142 | 14,501 | 12,110 | 12,313 | 12,664 |
| Total liabilities and equity | 6,100 | 34,929 | 32,829 | 28,469 | 30,190 | 32,973 |
| Cash | 365 | 2,429 | 2,473 | 1,122 | 1,433 | 3,840 |
| Other current assets | 3,281 | 20,800 | 17,935 | 13,882 | 15,315 | 15,759 |
| Goodwill | - | 3,346 | 3,579 | 3,579 | 3,579 | 3,579 |
| Tangible fixed assets | 2,423 | 8,323 | 8,842 | 9,886 | 9,863 | 9,794 |
| Investments | 32 | 32 | - | - | - | - |
| Total assets | 6,100 | 34,929 | 32,829 | 28,469 | 30,190 | 32,973 |
| Free cash flow |  |  |  |  |  |  |
| Operating cash flow, excl. working capital | 1,156 | 2,320 | $(1,054)$ | $(1,483)$ | 2,944 | 3,753 |
| Working capital changes | 753 | $(3,498)$ | 2,168 | 1,716 | $(1,230)$ | (111) |
| Capital expenditure | $(1,001)$ | $(7,725)$ | $(1,676)$ | $(1,870)$ | (900) | (900) |
| Investment changes | - | 578 | 33 | - | - | - |
| Other income | 13 | 32 | 18 | 15 | 30 | 30 |
| Free cash flow | 920 | $(8,294)$ | (512) | $(1,621)$ | 844 | 2,772 |
| Ratios (\%) |  |  |  |  |  |  |
| EBITDA margin | 9.4 | 6.9 | 5.3 | 5.6 | 8.1 | 8.9 |
| Debt/equity | 20.6 | 189.9 | 203.0 | 350.1 | 224.5 | 149.8 |
| Net debt/equity | 7.2 | 154.3 | 162.1 | 319.3 | 198.5 | 102.6 |
| RoAE | 44.6 | 33.7 | 4.6 | 6.6 | 41.6 | 39.7 |
| RoACE | 38.4 | 21.3 | 10.4 | 3.0 | 15.1 | 18.1 |

[^16]In-line quarter marked by revival in growth in India finished dosage. PAT was 4\% higher than our estimate due to better-than-expected sales and operating margin. Sales were $4 \%$ higher than our estimate due to (1) a pick-up in sales growth in India finished dosage to $17 \%$ (2) higher US revenue, however all other international finished dosage geographies disappointed. We increase our FY2011-12E PAT by 5-8\%. We increase our target price to Rs580 (from Rs535) and retain our reduce rating due to rich valuations, at the highest level since 2006.

## Company data and valuation summary

Cadila Healthcare

| Stock data |  |  |  | Forecasts/Valuations | 2010 | 2011E | 2012E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 52-week range (Rs) (high,low) |  |  | 684-250 | EPS (Rs) | 24.7 | 33.2 | 37.7 |
| Market Cap. (Rs bn) |  |  | 131.6 | EPS growth (\%) | 66.9 | 34.2 | 13.7 |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 26.0 | 19.4 | 17.0 |
| Promoters |  |  | 74.8 | Sales (Rs bn) | 35.7 | 42.7 | 50.6 |
| Flls |  |  | 3.8 | Net profits (Rs bn) | 5.1 | 6.8 | 7.7 |
| MFs |  |  | 7.7 | EBITDA (Rs bn) | 7.0 | 8.7 | 10.3 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA (X) | 20.1 | 15.6 | 12.9 |
| Absolute | 0.7 | 14.2 | 118.6 | ROE (\%) | 36.0 | 35.8 | 31.3 |
| Rel. to BSE-30 | (1.0) | 9.8 | 85.4 | Div. Yield (\%) | 0.8 | 1.0 | 1.2 |

Sales at Rs10.5 bn was 4\% higher than our estimate due to higher India/US sales
Sales beat our estimate by $4 \%$ due to (1) higher finished dosage revenues in India which grew $17 \%$ yoy versus our sales growth estimate of $13 \%$ (2) $36 \%$ sales growth in consumer segment, versus our sales growth estimate of $20 \%$ and (3) US sales of US $\$ 48 \mathrm{mn}$, higher than our estimate of US $\$ 40 \mathrm{mn}$. However, all other international finished dosage segments of Europe, Latin America, Emerging markets and Hospira JV fell short of expectations. Sales were lower than our estimate and down yoy except for Latin America which grew $11 \%$ yoy, adjusted for the one-time sales in 1QFY10.

PAT was Rs 1.9 was 4\% higher than our estimate
PAT was 4\% higher than our estimate due to better-than-expected sales and operating margin. EBITDA margin adjusted for R\&D spending at $26 \%$ was 100 bps higher than our estimate due to higher proportion of sales from high-margin businesses of domestic finished dosage. Materials cost as a percentage of sales was at $31 \%$ this quarter versus our estimate of $33 \%$.

We increase our FY2011-12E PAT by 5-8\%
We forecast net sales growth of $18 \%$ in FY2011-12E with margin expanding 170 bps. We increase our FY2011-12E PAT by 6-8\% on account of (1) higher sales growth assumption in India finished dosage at 15\% in FY2011E and 14\%in FY20102E versus earlier estimate of 13\% (2) higher sales in US at US $\$ 187 \mathrm{mn}$ in FY2011E in line with the trend seen this quarter and (3) additional US $\$ 20 \mathrm{mn}$ in sales in FY2012E from commercial supplies to Abbott.

We maintain REDUCE with a PT of Rs580 (from Rs535); valuations are at their highest since 2006
CDH is trading at 17X FY2012E earnings. At our PT, it will trade at 15X FY2012E earnings, higher than the 5-year average multiple of one-year forward PE of 13X.

JULY 27, 2010
RESULT
Coverage view: Attractive
Price (Rs): 643
Target price (Rs): 580
BSE-30: 18,078

## QUICK NUMBERS

- Sales at Rs10.5 bn, 4\% higher than our estimate
- PAT at Rs1.9, 4\% higher than our estimate
- We maintain REDUCE with a target price of Rs580

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Sales at Rs10.5 bn, 4\% higher than our estimate due to better sales growth in India and US

- India revenues, most important segment accounting for 50\% of revenues was 5\% higher than our estimate due to
- $17 \%$ sales growth in branded finished dosage versus our estimate of $13 \%$ sales growth. Company launched 30 new products, including line extensions, of which 8 were for the first time in India. In FY2010, CDH launched over 30 new products17 of them for the first time in the country.
- $36 \%$ sales growth in consumer segment, in line with sales growth seen in FY2010 versus our estimate of $20 \%$.
- US revenues, the second most important revenue segment accounting for $20 \%$ of overall sales beat our estimates by $22 \%$ with revenues growing $50 \%$ yoy. In 1QFY11, CDH filed 7 Andes taking the total outstanding to 113 with cumulative approvals at 56 . During 1QFY11E, CDH launched three products on Day 1 of patent expiry—Anasterazole, Tamsulosin and Famotidine Suspension. According to the company, it has garnered greater than 20\% market share in Tamsluosin in the US.
- All other international revenue segments of Europe, Latin America, emerging markets, Hospira JV disappointed with sales lower than our estimate and down yoy except for Latin America which grew 11\% yoy, adjusted for the one-time sales in 1QFY10. Sales in Latin America were also affected by delayed approval by ANVISA and with approval now in place, company is confident about growing Latin American sales at 15\% yoy.
- New businesses of Hospira JV reported revenues of Rs139 mn, was down 41\% yoy and $37 \%$ lower than estimate. However, company expects to report increase in sales from this JV in FY2011E. CDH has commercialized three products in EU so far. In 3QFY11E, it will commercialize the same three products in US from its dedicated facility which has been US FDA approved. It will also launch another product in Europe.
- API sales beat estimate by $15 \%$, up $28 \%$ yoy driven by API exports of Clopidogrel API to Europe. The new facility for this segment is fully commercialized running at $80 \%$ capacity utilization and CDH has seen a significant volume uptake despite yoy price decline in Clopidogrel supplies.

Adjusted EBITDA margin, at 26\%, 100 bps higher than estimate
EBITDA margin adjusted for R\&D spending at $26 \%$ was 100 bps higher than our estimate due to a higher proportion of sales from high-margin businesses of domestic finished dosage. Materials cost as a percentage of sales was at $31 \%$ this quarter versus our estimate of $33 \%$. All other costs were largely in line.

## PAT was Rs1.9 was 4\% higher than our estimate

PAT was 4\% higher then our estimate due to better-than-expected sales and operating margin. All other expenses below EBITDA were largely in line. However, interest cost excluding forex at Rs224 mn was higher than our estimate of Rs 180 mn . Bet debt has declined to Rs7.4 bn as of June 2010 from Rs8.4 bn as of March 2010.

Interim results- Cadila , March fiscal year-ends (Rs mn)

|  | 1QFY11 | 1QFY11E | 1QFY10 | 4QFY10 | \% change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | 1QFY11E | 1QFY10 | 4QFY10 |
| Net sales | 10,551 | 10,184 | 8,803 | 8,159 | 4 | 20 | 29 |
| (Increase)/decrease in stock | (169) | - | (262) | (504) | NM | NM | NM |
| Material consumed | 3,429 | 3,361 | 3,090 | 3,410 | 2 | 11 | 1 |
| R\&D | 585 | 509 | 469 | 370 | 15 | 25 | 58 |
| Personnel costs | 1,277 | 1,150 | 1,025 | 1,082 | 11 | 25 | 18 |
| Other expenditure | 3,243 | 3,106 | 2,677 | 2,214 | 4 | 21 | 46 |
| Total expenditure | 8,364 | 8,126 | 6,998 | 6,572 | 3 | 20 | 27 |
| EBITDA | 2,187 | 2,058 | 1,805 | 1,587 | 6 | 21 | 38 |
| Interest expenses | 316 | 180 | 244 | 169 | 75 | 30 | 87 |
| Other Income | 816 | 774 | 275 | 358 | 5 | 197 | 128 |
| Depreciation \& Amortisation | 314 | 350 | 296 | 398 | (10) | 6 | (21) |
| PBT | 2,373 | 2,302 | 1,540 | 1,379 | 3 | 54 | 72 |
| Tax | 338 | 334 | 242 | 68 | 1 | 39 | 399 |
| Net Profit before MI | 2,036 | 1,968 | 1,298 | 1,311 | 3 | 57 | 55 |
| Extra ordinary expense | - | - | 9 | 3 | NM | NM | NM |
| Adjustments on consolidation | (43) | (60) | (40) | (123) | NM | NM | NM |
| Profit for shareholders | 1,992 | 1,908 | 1,248 | 1,185 | 4 | 60 | 68 |
| India | 5,675 | 5,385 | 4,758 | 4,164 | 5 | 19 | 36 |
| Finished dosage - Branded | 4,142 | 3,993 | 3,534 | 2,969 | 4 | 17 | 40 |
| Finished dosage - Generic | 219 | 185 | 185 | 197 | 18 | 18 | 11 |
| API | 92 | 90 | 82 | 71 | 2 | 12 | 30 |
| Consumer | 873 | 770 | 642 | 633 | 13 | 36 | 38 |
| Animal Health and others | 349 | 347 | 315 | 294 | 1 | 11 | 19 |
| International | 5,007 | 4,907 | 4,138 | 4,096 | 2 | 21 | 22 |
| Finished dosage - Emerging mé | 476 | 616 | 526 | 230 | (23) | (9) | 107 |
| Finished dosage - Europe | 632 | 755 | 638 | 537 | (16) | (1) | 18 |
| Finished dosage - Latin Americ | 387 | 508 | 366 | 423 | (24) | 6 | (8) |
| Finished dosage - USA | 2,227 | 1,824 | 1,479 | 1,853 | 22 | 51 | 20 |
| Finished dosage - Hospira JV | 139 | 220 | 234 | 216 | (37) | (41) | (36) |
| Finished dosage - Japan | 89 | 80 | 84 | 72 | 12 | 6 | 24 |
| API - Others | 902 | 730 | 516 | 582 | 24 | 75 | 55 |
| API - Nycomed JV | 153 | 174 | 295 | 183 | (12) | (48) | (16) |
| Total gross sales | 10,682 | 10,292 | 8,896 | 8,260 | 4 | 20 | 29 |

Source: Kotak Institutional Equities estimates, Company

## Key takeaways from conference call

- The company is confident of maintaining India sales growth at 15\% in FY2011E. It will launch over 45 products in FY2011E in Indian market.
- CDH aims to maintain or improve margin in the coming quarters. In FY2011E, margin expansion will be driven by revival of finished dosage and consumer segment revenues in India as these are high-margin segments for CDH.
- Sales from H1N1 vaccines was minimal this quarter at Rs9 mn. As this remains a private market till now, we expect revenues from this vaccine to be small until volume offtake picks up due to tenders.
- Sales from Abbott deal will start in FY2012E. Company refrained from giving any sales guidance. We include US $\$ 20$ mn of sales from Abbott in FY2012E. Additional licensing income is also expected from Abbott based upon reaching pre-defined milestone, however, the company did not indicate the timing or amount.
- Sale of additional API in Nycomed JV may start in 4QFY11E.


## We increase our FY2011-12E PAT by 5-8\%

We increase our FY2011-12E PAT by 6-8\% on account of (1) higher sales growth assumption in India finished dosage at 15\% in FY2011E and 14\% in FY20102E versus earlier estimate of $13 \%(2)$ higher sales in US at US $\$ 187 \mathrm{mn}$ in FY2011E in line with a trend seen this quarter and (3) addition of US $\$ 20 \mathrm{mn}$ of sales in FY2012E from commercial supplies to Abbott. We forecast net sales growth of 18\% in FY2011-12E with margin expanding 170 bps.

We maintain REDUCE with PT at Rs580 (was Rs535). Valuations are at the highest level since April 2006

CDH is trading at 17X FY2012E earnings. At our PT, it will trade at 15X FY2012E earnings, higher than 5-year average multiple of one-year forward PE of 13X.

Cadila—Abridged profit model, balance sheet, cash model, March fiscal year-ends, 2008-2012E (Rs mn )

|  | 2008 | 2009 | 2010 | 2011E | 2012E |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model |  |  |  |  |  |
| Net revenues | 22,660 | 28,624 | 35,748 | 42,748 | 50,603 |
| EBITDA | 4,013 | 5,407 | 6,966 | 8,719 | 10,288 |
| EBITDA margin (\%) | 17.7 | 18.9 | 19.5 | 20.4 | 20.3 |
| Other income | 609 | 778 | 1,287 | 1,716 | 1,200 |
| Depreciation | 969 | 1,118 | 1,339 | 1,474 | 1,650 |
| Net finance cost | 350 | 1,128 | 821 | 764 | 300 |
| PBT | 3,303 | 3,939 | 6,093 | 8,197 | 9,538 |
| Tax | 613 | 666 | 741 | 1,166 | 1,526 |
| Minority interest | 37 | 83 | 247 | 243 | 290 |
| Extra ordinary expense (income) | 69 | 241 | 46 | - | - |
| Pre acquisition profits/(loss) | 8 | (82) | - | - | - |
| Reported net profit | 2,576 | 3,031 | 5,059 | 6,788 | 7,722 |
|  |  |  |  |  |  |
| Balance sheet |  |  |  |  |  |
| Total equity | 10,622 | 11,914 | 16,183 | 21,775 | 27,631 |
| Total debt | 8,377 | 12,674 | 10,905 | 5,365 | 1,823 |
| Minority interest | 194 | 228 | 392 | 635 | 925 |
| Deferred tax liabilities | 1,234 | 1,316 | 1,141 | 1,241 | 1,341 |
| Total liabiilities and equity | 20,427 | 26,132 | 28,621 | 29,016 | 31,721 |
| Net fixed assets incl CWIP | 14,001 | 17,187 | 19,326 | 19,920 | 21,270 |
| Investments | 254 | 249 | 207 | 187 | 187 |
| Net current assets | 5,246 | 6,179 | 6,581 | 7,959 | 9,314 |
| Cash | 926 | 2,517 | 2,507 | 950 | 950 |
| Total assets | 20,427 | 26,132 | 28,621 | 29,016 | 31,721 |


| Ratios | 13.7 | 14.8 | 24.7 | 33.2 | 37.7 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Diluted EPS (Rs) | 26.7 | 26.9 | 36.0 | 35.8 | 31.3 |
| ROE (\%) | 79 | 106 | 67 | 25 | 7 |
| Debt/equity (X) |  |  |  |  |  |

[^17]Cadila—change in estimates, March fiscal year-ends (Rs mn)

|  | New estimates |  | Old estimates |  | \% change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011E | 2012E | 2011E | 2012E | 2011E | 2012E |
| Profit model |  |  |  |  |  |  |
| Net revenues | 42,748 | 50,603 | 41,915 | 47,971 | 2 | 5 |
| EBITDA | 8,719 | 10,288 | 8,435 | 9,594 | 3 | 7 |
| EBITDA margin (\%) | 20.4 | 20.3 | 20.1 | 20.0 | - | - |
| Other income | 1,716 | 1,200 | 1,674 | 1,200 | 3 | - |
| Depreciation | 1,474 | 1,650 | 1,500 | 1,650 | (2) | - |
| Net finance cost | 764 | 300 | 720 | 300 | 6 | - |
| PBT | 8,197 | 9,538 | 7,888 | 8,844 | 4 | 8 |
| Tax | 1,166 | 1,526 | 1,142 | 1,415 | 2 | 8 |
| Minority interest | 243 | 290 | 260 | 290 | (6) | 0 |
| Reported net profit | 6,788 | 7,722 | 6,486 | 7,139 | 5 | 8 |

Source: Kotak Institutional Equities estimates, Company

1QFY11 results reflect continued business momentum. Sobha reported revenues of ₹3.2 bn (+78\% yoy, $-21 \%$ qoq) in line with our estimate though reported EBITDA has been impacted by a one-time charge of ₹ 150 mn . Sales volume continued to increase qoq, debt remained constant and quarterly operational cash flow is positive. We revise out target price to ₹372 (earlier ₹325) at a 10\% discount to our March 2012-based NAV of ₹414 (earlier September 2011-based NAV of ₹361). Retain ADD.

| Company data and valuation summary Sobha |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Stock data |  |  |  | Forecasts/Valuations | 2010 | 2011E | 2012E |
| 52-week range (Rs) (high,low) |  |  | 355-195 | EPS (Rs) | 14.1 | 17.0 | 26.2 |
| Market Cap. (Rs bn) |  |  | 33.2 | EPS growth (\%) | (7.1) | 20.8 | 54.0 |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 24.1 | 19.9 | 12.9 |
| Promoters |  |  | 60.6 | Sales (Rs bn) | 11.3 | 15.6 | 18.8 |
| Flls |  |  | 23.2 | Net profits (Rs bn) | 1.4 | 1.7 | 2.6 |
| MFs |  |  | 9.8 | EBITDA (Rs bn) | 2.6 | 3.2 | 4.6 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA (X) | 17.9 | 13.9 | 9.2 |
| Absolute | 18.2 | 10.0 | 52.8 | ROE (\%) | 9.7 | 9.2 | 12.8 |
| Rel. to BSE-30 | 17.0 | 6.5 | 30.4 | Div. Yield (\%) | 0.3 | 0.4 | 0.5 |

In-line 1QFY11 post adjusting EBITDA for one-time provision
Sobha reported 1QFY11 revenues of ₹3.2 bn (+78\% yoy, $-21 \%$ qoq), which is marginally above our estimate of ₹ 3.1 bn and an EBITDA of ₹ $602 \mathrm{mn}(-29 \%$ versus KIE estimate, $+42 \%$ yoy and $37 \%$ qoq). 1QFY11 EBITDA is lower than our estimates due to (1) a provision of ₹ 150 mn as onetime charge for change in the proposed group housing project in Delhi (adjusting for this 1QFY11 EBITDA is only $11 \%$ lower versus our estimate) and (2) land sales of only ₹58 mn versus ₹ 1.25 bn in 4QFY10 at EBITDA margin of $30 \%$. PAT at ₹ $343 \mathrm{mn}(+170 \%$ yoy, $-38 \%$ qoq) is $15 \%$ below our estimate of ₹404 mn.

Continuing recovery in Bangalore residential market
Sobha reported sales volumes of 670,883 sq. ft in 1QFY11 vs 635,147 sq. ft in 4QFY10, 2.1 mn sq. ft in FY2010 and 0.8 mn sq . ft in FY2009. Management indicated they are seeing significantly better volumes in the Bangalore market at current prices which are equal to 4QFY10 prices.

We note that Sobha has 9.1 mn sq . ft of ongoing projects out of which Sobha has already sold 5.7 mn sq. ft. Sobha has unsold inventory of ₹ 12 bn and has to receive ₹ 8.9 bn for the sold portion while incurring an additional cost of ₹10.2 bn for the ongoing projects, resulting in a surplus of ₹ 10.7 bn.

Sobha has launched seven projects with a total area of 1.9 mn sq . ft in the past eight months and has an aggressive launch calendar for the rest of FY 2011 E . We estimate Sobha will sell 3.6 mn sq . ft (management guidance of 3 mn sq . ft ) of residential real estate in FY2011E and book residential revenues of ₹9.4 bn in FY2011E. Sobha launched Sobha Turquoise ( 95 3BHK row houses) in Coimbatore in July 2010.

Contractual business remains steady on IT services led growth
Sobha booked revenues of ₹690 mn from contractual segment in 1QFY11 versus ₹ 422 mn in 1QFY10. Sobha currently has 4.45 mn sq. ft under contracts from Infosys and other leading companies in India and a strong pipeline of 6.75 mn sq. ft that will progressively start over FY2011E.

JULY 28, 2010
RESULT
Coverage view: Cautious
Price (Rs): 339
Target price (Rs): 372
BSE-30: 17,957

## QUICK NUMBERS

- Revenues of ₹3.2 bn, +78\% yoy
- 1QFY11 volumes of 0.7 mn sq. ft

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In-line 1QFY11 results post adjusting for one-time charge
Interim results, Sobha Developers, March fiscal year-ends (₹ mn)

|  | 1QFY11 | 1QFY11E | 4QFY10 | 1QFY10 | \% change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | 1QFY11E | q०q | yoy |
| Net sales | 3,156 | 3,120 | 3,995 | 1,771 | 1 | (21.0) | 78.2 |
|  |  |  |  |  |  |  |  |
| Operating costs | $(2,554)$ | $(2,277)$ | $(3,043)$ | $(1,348)$ | 12 | (16.1) | 89.5 |
| (Increase)/Decrease in stock in trade and WIP | 657 |  | 331 | 233 |  | 98.5 | 182.0 |
| Land cost expenses | (930) |  | $(1,041)$ | (66) |  | (10.7) | 1309.1 |
| Construction expenses \& raw materials | $(1,576)$ |  | $(1,581)$ | $(1,070)$ |  | (0.3) | 47.3 |
| Staff cost | (250) |  | (225) | (163) |  | 11.1 | 53.4 |
| Other administrative expenses | (455) |  | (527) | (282) |  | (13.7) | 61.3 |
|  |  |  |  |  |  |  |  |
| EBITDA | 602 | 842 | 952 | 423 | (29) | (36.8) | 42.3 |
| Other income | 34 | 33 | 35 | 19 | 2 | (2.9) | 78.9 |
| Interest costs | (134) | (156) | (134) | (233) | (14) | 0.0 | (42.5) |
| Depreciation | (67) | (144) | (77) | (82) | (54) | (13.0) | (18.3) |
| PBT | 435 | 575 | 776 | 127 | (24) | (83.6) | 242.5 |
| Taxes | (92) | (173) | (219) | 0 | (47) | (58.0) |  |
| PAT | 343 | 403 | 557 | 127 | (15) | (38.4) | 170.1 |
|  |  |  |  |  |  |  |  |
| Key ratios |  |  |  |  |  |  |  |
| EBITDA margin (\%) | 19.1 | 27.0 | 23.8 | 23.9 |  |  |  |
| PAT margin (\%) | 10.9 | 12.9 | 13.9 | 7.2 |  |  |  |
| Effective tax rate (\%) | 21.1 | 30.0 | 28.2 | 0.0 |  |  |  |

Source: Company, Kotak Institutional Equities estimates

## Marginally reduce FY2012E estimates

We make the following changes to our model -

- We reduce our sales estimate to $3.4 / 4.9 \mathrm{mn}$ sq. ft for FY2011E/12E versus $3.6 / 5.2 \mathrm{mn} \mathrm{sq}$. ft for FY2011/12E though we remain ahead of management guidance of $3 \mathrm{mn} \mathrm{sq} . \mathrm{ft}$ for FY2011E.
- We keep FY2011E revenue and earnings estimates and revise our FY2012E revenues to ₹18.8 bn (earlier ₹19.6 bn) and PAT to ₹2.6 bn for FY2012E (earlier ₹2.4 bn).
- We have rolled over our target price to March 2012-based NAV from September 2011based NAV earlier.


## Revise target price to ₹372 and maintain ADD rating

We maintain an ADD rating on the stock with a target price of ₹372/share (earlier ₹ $₹ 325$ ).
Our target price is based on a 10\% discount to March 2012 NAV of ₹414 (earlier Sept 2011based NAV of 361). Though we observe a recovery in the Bangalore market, we have a discount to NAV of $10 \%$ on account of high leverage and lack of diversification in its land bank.

We have a target price of ₹ 372/share
NAV-based valuation, Sobha Developers, March fiscal year-ends (₹ bn)
March '11 based NAV Growth rate in selling prices

|  | Growth rate in selling prices |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  | $\mathbf{0 \%}$ | $\mathbf{3 \%}$ | $\mathbf{5 \%}$ | $\mathbf{1 0 \%}$ |
| Valuation of land reserves | $\mathbf{1 7 . 5}$ | $\mathbf{3 2 . 1}$ | $\mathbf{4 3 . 5}$ | $\mathbf{7 8 . 7}$ |
| Residential projects | 23.0 | 29.3 | 33.8 | 46.3 |
| Commercial projects | $(2.7)$ | 0.8 | 3.7 | 13.0 |
| Retail projects | $(2.8)$ | 2.1 | 6.0 | 19.4 |
| Less: Land cost to be paid | $(1.5)$ | $(1.5)$ | $(1.5)$ | $(1.5)$ |
| Less: Net debt | $(9.2)$ | $(9.2)$ | $(9.2)$ | $(9.2)$ |
| Add: Land sales / value | 2.0 | 2.0 | 2.0 | 2.0 |
| Add: Contractual business | 5.7 | 5.7 | 5.7 | 5.7 |
| NAV | $\mathbf{1 4 . 5}$ | $\mathbf{2 9 . 2}$ | $\mathbf{4 0 . 6}$ | $\mathbf{7 5 . 8}$ |
| Total no. of shares (mn) |  |  | $\mathbf{9 8}$ |  |
| NAV/share |  |  | $\mathbf{4 1 4}$ |  |
| Target price @10\% discount to NAV |  |  | $\mathbf{3 7 2}$ |  |

Source: Kotak Institutional Equities estimates

Sobha has 9.1 mn sq. ft of saleable area under construction
List of under-construction projects, Sobha Developers (partial list)
Area (mn sq. ft)

| Project | Start date | Location | Developable | Saleable | No. of apartments |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Sobha Suncrest | 7-Jul-06 | South west, Bangalore | 0.2 | 0.2 | 72 |
| Sobha Lavender | 4-May-07 | South East, Bangalore | 0.1 | 0.1 | 38 |
| Sobha Althea | 6-Jan-07 | North, Bangalore | 0.6 | 0.4 | 176 |
| Sobha Cinnamon | 23-Aug-08 | South East, Bangalore | 0.5 | 0.4 | 187 |
| Sobha Saffron | 9-Apr-08 | South East, Bangalore | 0.0 | 0.0 | 16 |
| Sobha Moonstone | 10-Jan-08 | North, Bangalore | 0.2 | 0.2 | 106 |
| Sobha Petunia | 21-May-08 | North, Bangalore | 0.6 | 0.5 | 156 |
| Sobha Chrysanthemum | 6-Jan-07 | North, Bangalore | 1.1 | 0.9 | 509 |
| Sobha Beryl (Ph I) | 14-May-07 | West, Bangalore | 0.4 | 0.3 | 160 |
| Sobha Basil (Ph I) | 30-May-07 | West, Bangalore | 0.7 | 0.5 | 376 |
| Sobha Beryl (Ph II) | 14-May-07 | West, Bangalore | 0.4 | 0.3 | 160 |
| Sobha Lifestyle | 18-Jan-07 | North, Bangalore | 2.3 | 1.2 | 165 |
| Sobha Malachite | 27-Apr-07 | Thrissur, kerala | 0.2 | 0.1 | 25 |
| Sobha Topaz | 12-Jan-07 | Thrissur, kerala | 0.7 | 0.5 | 216 |
| Sobha Jade | 1-Jan-09 | Thrissur, kerala | 0.7 | 0.6 | 216 |
| Sobha Lifestyle | 1-Jan-09 | Thrissur, kerala | 0.4 | 0.2 | 40 |
| Sobha Carnation (Ph I) | 2-Jul-08 | Pune | 0.4 | 0.3 | 116 |
| Harishree Gardens (Ph II) | 15-Feb-09 | Coimbatore, Tamil nadu | 0.3 | 0.3 | 92 |
| Sobha Garrison | 1-Dec-09 | Bangalore | 0.5 | 0.5 | 310 |
| Sobha Dewflower | 1-Feb-10 | Bangalore |  | 0.7 | 231 |
| Sobha Turquoise |  | Coimbatore, Tamil nadu |  | 0.2 | 95 |
| Total |  |  | 10.3 | 8.3 | 3,462 |

Source: Company, Kotak Institutional Equities estimates

Sobha has 9.1 mn sq. ft of ongoing projects
Details of ongoing residential projects (mn sq. ft)

|  | Mar-08 | Jun-08 | Jun-09 | Sep-09 | Dec-09 | Mar-10 | Jun-10 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Completed at beginning of the quarter/year | 5.9 | 7.8 | 7.8 | 11.7 | 11.7 | 12.4 | 12.6 |
| Ongoing at the beginning of the quarter/year | 11.1 | 10.3 | 10.3 | 8.9 | 8.9 | 8.6 | 9.1 |
| Launched during the quarter /year | 1.1 | 1.1 | 2.5 |  | 0.4 | 0.7 | - |
| Handed over during the quarter/year | 1.9 | - | 3.9 |  | 0.7 | 0.2 | - |
| Completed at end of the quarter/year | 7.8 | 7.8 | 11.7 | 11.7 | 12.4 | 12.6 | 12.6 |
| Ongoing at the end of the quarter | $\mathbf{1 0 . 3}$ | $\mathbf{1 0 . 3}$ | $\mathbf{8 . 9}$ | $\mathbf{8 . 9}$ | $\mathbf{8 . 6}$ | $\mathbf{9 . 1}$ | $\mathbf{9 . 1}$ |


|  | Mar-08 | Jun-08 | Jun-09 | Sep-09 | Dec-09 | Mar-10 | Jun-10 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Ongoing projects citywise | 8.0 | 8.0 | 6.6 | 6.6 | 6.3 | 6.9 | 6.9 |
| Bangalore | 1.8 | 1.8 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 |
| Trissur | 0.3 | 0.3 | 0.3 | 0.3 | 0.3 | 0.3 | 0.3 |
| Pune | 0.3 | 0.3 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| Coimbatore | $\mathbf{1 0 . 3}$ | $\mathbf{1 0 . 3}$ | $\mathbf{8 . 9}$ | $\mathbf{8 . 9}$ | $\mathbf{8 . 6}$ | $\mathbf{9 . 1}$ | $\mathbf{9 . 1}$ |
| Total |  |  |  |  |  |  |  |

Source: Company, Kotak Institutional Equities estimates

Revenue model of Sobha Developers
March fiscal year-ends, 2008-2013E (₹ mn)

|  | 2008 | 2009 | 2010 | 2011E | 2012E | 2013E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Apartments |  |  |  |  |  |  |
| Apartment volumes (mn sq. ft) | 2.7 | 1.5 | 2.0 | 2.9 | 4.0 | 5.6 |
| Revenues | 8,387 | 4,890 | 6,252 | 9,402 | 12,523 | 17,433 |
| Rate/sq. ft | 3,164 | 3,244 | 3,141 | 3,207 | 3,131 | 3,104 |
| Commercial |  |  |  |  |  |  |
| Commercial volumes (mn sq. ft) | - | - | 0.1 | 0.1 | 0.1 | 0.3 |
| Revenues | 0.01 | 114 | 255 | 343 | 186 | 1,139 |
| Rate/sq. ft | 3,000 | 2,844 | 2,464 | 2,388 | 2,924 | 3,442 |
| Contractual sales |  |  |  |  |  |  |
| Contractual volumes (mn sq. ft) | 5.6 | 3.0 | 3.2 | 3.3 | 3.5 | 3.6 |
| Revenues | 5,353.9 | 3,665.0 | 3,481.8 | 4,352.2 | 4,787.4 | 5,266.1 |
| Rate/sq. ft | 950 | 1,222 | 1,105 | 1,316 | 1,379 | 1,444 |
| Plot sales |  |  |  |  |  |  |
| Plot sale volumes (mn sq. ft) | - | - | - | - | 2.4 | 5.4 |
| Revenues | - | - | - | - | 1,298.4 | 3,144.8 |
| Rate/sq. ft |  |  |  |  | 543 | 579 |
| Retail rental revenues |  |  |  |  |  |  |
| Total retail stock | - | - | - | - | - | 0.1 |
| Total retail lease rentals | - | - | - | - | - | 143 |
| Rate/sq. ft |  |  |  |  |  | 99 |
| Revenues from real estate | 8,387 | 5,004 | 6,507 | 9,745 | 14,008 | 21,860 |
| Contractual revenues | 5,354 | 3,665 | 3,482 | 4,352 | 4,787 | 5,266 |
| Others | 53 | 148 | 30 | - | - | - |
| Land sale+A/c policy change | - | 1,121 | 1,800 | 2,000 | - | - |
| Revenues | 13,794 | 9,938 | 11,819 | 16,098 | 18,795 | 27,126 |
| \% growth | 21 | (28) | 19 | 36 | 17 | 44 |
|  |  |  |  |  |  |  |
| Revenues from residential projects |  |  | 6,252 | 9,402 | 12,523 | 17,433 |
| Revenues from under construction projects |  |  | 5,675 | 6,936 | 4,913 | 3,422 |
| \% of total residential revenues |  |  | 90.8 | 73.8 | 39.2 | 19.6 |

Source: Company, Kotak Institutional Equities estimates

Profit model of Sobha Developers
March fiscal year-ends, 2008-2013E (₹ mn)

|  | 2008 | 2009 | 2010E | 2011E | 2012E | 2013E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total revenues | 14,311 | 9,740 | 11,299 | 15,598 | 18,795 | 27,126 |
| Land costs | $(4,333)$ | $(2,710)$ | $(1,355)$ | $(1,097)$ | $(1,756)$ | $(2,761)$ |
| Construction costs | $(3,310)$ | $(1,688)$ | $(5,009)$ | $(8,656)$ | $(9,308)$ | $(13,331)$ |
| Employee costs | $(1,025)$ | $(1,009)$ | (768) | (940) | $(1,128)$ | $(1,184)$ |
| SG\&A costs | $(1,941)$ | $(1,546)$ | $(1,530)$ | $(1,716)$ | $(1,973)$ | $(3,255)$ |
| EBITDA | 3,703 | 2,788 | 2,636 | 3,189 | 4,629 | 6,595 |
| Other income | 53 | 148 | 39 | 35 | 52 | 78 |
| Interest | (615) | $(1,074)$ | (693) | (751) | (642) | (496) |
| Depreciation | (350) | (360) | (323) | (287) | (308) | (347) |
| Pretax profits | 2,791 | 1,501 | 1,658 | 2,186 | 3,731 | 5,829 |
| Extraordinary items | - | - | - | - | - | - |
| Current tax | (510) | (422) | (296) | (526) | (1168) | (1843) |
| Deferred tax | 33 | 20 | 21 | 6 | 3 | 1 |
| Net income | 2,315 | 1,099 | 1,383 | 1,666 | 2,565 | 3,987 |
| Adjusted net income | 2,315 | 1,099 | 1,383 | 1,666 | 2,565 | 3,987 |
| EPS (Rs) |  |  |  |  |  |  |
| Primary | 31.7 | 15.1 | 14.1 | 17.0 | 26.2 | 40.7 |
| Fully diluted | 31.7 | 15.1 | 14.1 | 17.0 | 26.2 | 40.7 |
| Shares outstanding (mn) |  |  |  |  |  |  |
| Year end | 73 | 73 | 98 | 98 | 98 | 98 |
| Primary | 73 | 73 | 98 | 98 | 98 | 98 |
| Fully diluted | 73 | 73 | 98 | 98 | 98 | 98 |
| Cash flow per share (Rs) |  |  |  |  |  |  |
| Primary | 27.7 | 35.0 | 24.9 | 11.8 | 22.2 | 38.3 |
| Fully diluted | 27.7 | 35.0 | 24.9 | 11.8 | 22.2 | 38.3 |
| Growth (\%) |  |  |  |  |  |  |
| Net income (adjusted) | 43 | (53) | 26 | 20 | 54 | 55 |
| EPS (adjusted) | 29 | (53) | (6) | 20 | 54 | 55 |
| DCF/share | (1) | 26 | (29) | (52) | 88 | 73 |
| Cash tax rate (\%) | 18 | 28 | 18 | 24 | 31 | 32 |
| Effective tax rate (\%) | 17 | 27 | 17 | 24 | 31 | 32 |

Source: Company, Kotak Institutional Equities estimates

Balance sheet of Sobha Developers
March fiscal year-ends, 2008-2013E (₹ mn)

|  | 2008 | 2009 | 2010 | Q12011 | 2011E | 2012E | 2013E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Equity |  |  |  |  |  |  |  |
| Share capital | 729 | 729 | 981 | 981 | 981 | 981 | 981 |
| Reserves/surplus | 9,380 | 10,394 | 16,348 | 16,446 | 17,880 | 20,266 | 24,254 |
| Total Equity | 10,109 | 11,123 | 17,329 | 17,427 | 18,861 | 21,247 | 25,234 |
| Deferred tax liability/(asset) | (11) | (31) | (52) | (54) | (58) | (60) | (61) |
| Liabilities |  |  |  |  |  |  |  |
| Secured Loans | 14,381 | 18,783 | 14,466 | 14,279 | 12,084 | 10,084 | 7,584 |
| Unsecured Loans | 3,450 | 538 | 275 | 75 | - | - | - |
| Total Borrowings | 17,831 | 19,322 | 14,740 | 14,354 | 12,084 | 10,084 | 7,584 |
| Current Liabilities | 5,746 | 6,117 | 6,529 | 5,876 | 7,989 | 8,737 | 10,550 |
| Total Capital | 33,675 | 36,531 | 38,547 | 37,603 | 38,876 | 40,007 | 43,306 |
| Assets |  |  |  |  |  |  |  |
| Cash | 287 | 214 | 826 | 237 | 1,092 | 913 | 942 |
| Current assets | 31,218 | 34,042 | 35,634 | 34,906 | 35,536 | 35,902 | 37,985 |
| Gross block | 2,711 | 2,930 | 2,942 |  | 3,389 | 3,865 | 4,436 |
| Less: Accumulated depreciation | 842 | 1,198 | 1,513 |  | 1,800 | 2,108 | 2,455 |
| Net fixed assets | 1,870 | 1,732 | 1,429 | 1,376 | 1,589 | 1,757 | 1,981 |
| Capital work-in-progress | 272 | 516 | 632 | 630 | 632 | 1,408 | 2,371 |
| Total fixed assets | 2,142 | 2,248 | 2,061 | 2,006 | 2,221 | 3,165 | 4,352 |
| Intangible assets | - | - | - | - | - | - | - |
| Investments | 27 | 28 | 27 | 453 | 27 | 27 | 27 |
| Misc. expenses | - | - | - | - | - | - | - |
| Total assets | 33,675 | 36,531 | 38,547 | 37,602 | 38,876 | 40,008 | 43,307 |


| Key ratios (\%) |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Debt/equity | 176.6 | 174.2 | 85.3 | 64.3 | 47.6 |
| Debt/capitalization | 63.8 | 63.5 | 46.0 | 39.1 | 32.2 |
| Net debt/equity | 173.7 | 172.3 | 80.5 | 58.5 | 43.3 |
| Net debt/capitalization | 63.5 | 63.3 | 44.6 | 23.2 |  |
| RoAE | $\mathbf{2 5 . 3}$ | $\mathbf{1 0 . 4}$ | $\mathbf{9 . 8}$ | 26.4 |  |
| RoACE | $\mathbf{1 3 . 3}$ | $\mathbf{6 . 3}$ | $\mathbf{6 . 2}$ | $\mathbf{9 . 2}$ | $\mathbf{1 2 . 8}$ |

[^18]Steady quarter. PHNX reported strong and in-line revenues of ₹404 mn (+63\% yoy, $+17 \%$ qoq) and EBITDA of ₹294 (+56\% yoy and $+48 \%$ yoy). PAT was $24 \%$ lower than our estimate due to higher depreciation and interest expenses and lower other income. We believe the launch of Kurla and Pune market cities could be key developments over the next three quarters. We retain our BUY recommendation and target price of ₹260.

| Company data and valuation summary Phoenix Mills |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Stock data |  |  |  | Forecasts/Valuations | 2010 | 2011E | 2012E |
| 52-week range (Rs) (high,low) |  |  | 236-83 | EPS (Rs) | 5.1 | 7.7 | 8.7 |
| Market Cap. (Rs bn) |  |  | 31.9 | EPS growth (\%) | 2.5 | 51.0 | 13.5 |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 43.2 | 28.6 | 25.2 |
| Promoters |  |  | 65.9 | Sales (Rs bn) | 1.3 | 1.9 | 2.2 |
| Flls |  |  | 20.9 | Net profits (Rs bn) | 0.7 | 1.1 | 1.3 |
| MFs |  |  | 5.6 | EBITDA (Rs bn) | 1.0 | 1.5 | 1.7 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA (X) | 33.3 | 21.4 | 17.8 |
| Absolute | 9.1 | 4.1 | 130.9 | ROE (\%) | 4.8 | 7.0 | 7.5 |
| Rel. to BSE-30 | 3.8 | 3.7 | 73.8 | Div. Yield (\%) | 0.5 | 0.7 | 0.9 |

Operationally in-line 1QFY11
Phoenix reported 1QFY11 standalone revenues of ₹404 mn (+63\% yoy, $+17 \%$ qoq) versus KIE estimate of ₹ 416 mn . Revenue growth qoq has been led by occupancy of key large clients (Landmark, Hamley, Zara, The Comedy Store) in Palladium. Operating expenses came in line with KIE estimates post two quarters of surpassing estimates. EBITDA at ₹294 mn (+56\% yoy and $+48 \%$ qoq ) were in line with KIE estimate of ₹291 mn. PAT at ₹183 mn (+19\% yoy, $+16 \%$ qoq) versus KIE of ₹ 240 mn due to higher interest costs and depreciation and lower other income.

Launch of Kurla and Pune market cities are key potential triggers over FY2011E
We believe key events that could act as stock triggers are the launch of Kurla and Pune market cities. PHNX already has key anchors in place for Kurla, Pune, Bangalore and Chennai market cities. Management is guiding for Kurla and Pune launch in October 2010 (festival season). The key anchors and vanilla retailers are already in place and it is expected to be handed over for fitouts by October 2010 for Kurla and earlier for Pune. We are building in a launch of the Kurla market city and Pune market city in Jan 2011 (earlier Oct 2010). Even though a mall may become operational, in our view, it could take 3-6 months to stabilize rental income as all stores will not open simultaneously. We believe execution risk has declined given (1) visible progress on projects and (2) tied-up funding. Management has indicated that approximately 0.15 mn sq . ft of space at HSP is also up for renewal in the next 12 months and expects rentals to move up from Rs64/sq. $\mathrm{ft} /$ month to Rs130/sq. ft/month post renewal.

Retain BUY with NAV-based target price of ₹260
We are lowering our FY2011 and FY2012E EBITDA estimates by 9\% as we factor in higher operational expenses in 1QFY2011 due to car parking and Palladium becoming fully operational. Our net PAT estimates are down 14/13\% for FY2011/12E. We retain BUY with target price of ₹260 at a 20\% discount to NAV.

JULY 29, 2010
RESULT
Coverage view: Cautious
Price (Rs): 223
Target price (Rs): 260
BSE-30: 17,957

## QUICK NUMBERS

- Revenues up $63 \%$ yoy and $17 \%$ qoq
- EBITDA up 56\% yoy and $48 \%$ qoq

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1QFY11 results of Phoenix Mills
Interim results, Phoenix Mills, March fiscal year-ends (₹ mn)

|  |  | 1QFY11E | 1QFY10 | 4QFY10 | (\%chg) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1QFY11 |  |  |  | 1QFY11E | yoy | q09 |
| Net sales | 404 | 416 | 248 | 345 | (2.9) | 63.1 | 17.3 |
|  |  |  |  |  |  |  |  |
| Operating costs | (111) | (125) | (59) | (147) | (11.4) | 87.5 | (24.5) |
| EBITDA | 294 | 291 | 189 | 198 | 0.7 | 55.5 | 48.3 |
| Other income | 44 | 75 | 53 | 58 | (41.8) | (17.2) | (24.3) |
| Interest costs | (35) | (17) | (10) | (35) | 107.4 | 262.8 | (1.5) |
| Depreciation | (69) | (37) | (24) | (59) | 82.8 | 185.3 | 16.0 |
| PBT | 234 | 312 | 208 | 161 | (25.0) | 12.6 | 45.0 |
| Taxes | (52) | (72) | (55) | (4) | (28.2) | (5.7) | 1061.4 |
| PAT | 183 | 240 | 153 | 157 | (24.0) | 19.2 | 16.3 |
|  |  |  |  |  |  |  |  |
| Key ratios |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| EBITDA margin (\%) | 72.6 | 70.0 | 76.2 | 57.4 |  |  |  |
| PAT margin (\%) | 45.2 | 57.8 | 61.8 | 45.6 |  |  |  |
| Effective tax rate (\%) | 22.0 | 23.0 | 26.3 | 2.7 |  |  |  |

Source: Company, Kotak Institutional Equities estimates

Our estimate of Phoenix Mills' NAV is ₹324/share
NAV-based valuation, Phoenix Mills, March fiscal year-ends (₹ bn)
March 2011 based NAV Growth rate in selling prices

|  | Growth rate in selling prices |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | $\mathbf{0 \%}$ | $\mathbf{3 \%}$ | $\mathbf{5 \%}$ | $\mathbf{1 0 \%}$ |
| Valuation (Rs bn) | $\mathbf{2 9 . 1}$ | $\mathbf{3 0 . 0}$ | $\mathbf{3 0 . 6}$ | $\mathbf{3 2 . 2}$ |
| Add: (Net debt)/Net cash as on March 31,2010 | 1.2 | 1.2 | 1.2 | 1.2 |
| Other Investments | 15.1 | 15.1 | 15.1 | 15.1 |
| NAV (Rs bn) | $\mathbf{4 5 . 4}$ | $\mathbf{4 6 . 3}$ | $\mathbf{4 6 . 9}$ | $\mathbf{4 8 . 4}$ |
| Total no. of shares (mn) | 144.8 | 144.8 | 144.8 | 144.8 |
| NAV/share (Rs) | $\mathbf{3 1 4}$ | $\mathbf{3 2 0}$ | $\mathbf{3 2 5}$ | $\mathbf{3 3 5}$ |
| Target price @20\% discount to NAV (Rs) |  |  | $\mathbf{2 6 0}$ |  |

Source: Kotak Institutional Equities estimates

Revenue build up from High Street Phoenix, Lower Parel in Mumbai
Phoenix Mills, March fiscal year ends, 2009-2013E (₹ mn)

|  | FY2009 | FY2010E | FY2011E | FY2012E | FY2013E |
| :---: | :---: | :---: | :---: | :---: | :---: |
| HSP I |  |  |  |  |  |
| Commercial (mn sq. ft) | 0.2 | 0.2 | 0.2 | 0.2 | 0.2 |
| Rentals (Rs/sq. ft) | 105 | 118 | 118 | 130 | 136 |
| Time (months) | 12 | 12 | 12 | 12 | 12 |
| Retail I (mn sq. ft) | 0.2 | 0.2 | 0.2 | 0.2 | 0.2 |
| Rentals (Rs/sq. ft ) | 50 | 108 | 108 | 108 | 125 |
| Time (months) | 12 | 12 | 12 | 12 | 12 |
| Retail II (mn sq. ft) | 0.24 | 0.24 | 0.24 | 0.24 | 0.24 |
| Rentals (Rs/sq. ft) | 160 | 166 | 166 | 183 | 192 |
| Time (months) | 12 | 12 | 12 | 12 | 12 |
| Total HSP I (Rs mn) | 833 | 1,020 | 1,020 | 1,097 | 1,179 |
| HSP II |  |  |  |  |  |
| Commercial (mn sq. ft) | 0.11 | 0.11 | 0.11 | 0.11 | 0.11 |
| Rentals (Rs/sq. ft) | 0 | 180 | 180 | 189 | 198 |
| Time (months) | 0 | 0 | 0 | 3 | 12 |
| Retail I (mn sq. ft) | 0.046 | 0.346 | 0.346 | 0.346 | 0.346 |
| Rentals (Rs/sq. ft ) | 275 | 210 | 210 | 221 | 232 |
| Time (months) | 3 | 4 | 12 | 12 | 12 |
| Retail II (mn sq. ft) | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 |
| Rentals (Rs/sq. ft) | 0 | 293 | 293 | 308 | 323 |
| Time (months) | 0 | 0 | 0 | 3 | 12 |
| Total HSP II (Rs mn) | 38 | 291 | 872 | 1,070 | 1,611 |
| Total HSP (Rs mn) | 871 | 1,311 | 1,892 | 2,167 | 2,790 |
| Average rentals | 111 | 145 | 160 | 174 | 194 |

Source: Company, Kotak Institutional Equities estimates

Capital Mall is trading at a yield of 4.7\%
Dividend yield (\%) movement of CT REIT vs. Singapore 10 yr bond, April 2006 - July 2010


[^19]Sensitivity of NAV to cap rate compression (\%)
Phoenix Mills, March fiscal year-ends (₹ mn)
March 2011 based NAV (Rs/share)

|  | Cap rate (\%) |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | :---: |
|  | $\mathbf{8}$ | $\mathbf{9}$ | $\mathbf{1 0}$ | $\mathbf{1 1}$ | $\mathbf{1 2}$ |  |
| NAV (Rs/share) | 429 | 370 | 329 | 283 | 251 |  |
| Change from base (\%) | $30.5 \%$ | $12.5 \%$ | $0.0 \%$ | $-13.9 \%$ | $-23.6 \%$ |  |

Note:
Base cap rate is $10 \%$

Source: Kotak Institutional Equities estimates

Profit model of Phoenix Mills
March fiscal year-ends, 2008-2013E (₹ mn)

|  | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1 E}$ | $\mathbf{2 0 1 2 E}$ | $\mathbf{2 0 1 3 E}$ |
| :--- | :---: | :---: | :---: | :---: | ---: | ---: |
| Total revenues | $\mathbf{7 4 3}$ | $\mathbf{8 8 5}$ | $\mathbf{1 , 1 5 8}$ | $\mathbf{1 , 8 9 2}$ | $\mathbf{2 , 1 6 7}$ | $\mathbf{2 , 7 9 0}$ |
| Land costs | - | - | - | - | - | - |
| Operating costs | $(25)$ | $(29)$ | $(6)$ | $(37)$ | $(39)$ | $(42)$ |
| Employee costs | $(34)$ | $(41)$ | $(39)$ | $(80)$ | $(101)$ | $(122)$ |
| SG\&A costs | $(183)$ | $(193)$ | $(366)$ | $(477)$ | $(525)$ | $(578)$ |
| EBITDA | $\mathbf{5 0 0}$ | $\mathbf{6 2 2}$ | $\mathbf{7 4 6}$ | $\mathbf{1 , 2 9 9}$ | $\mathbf{1 , 5 0 2}$ | $\mathbf{2 , 0 4 9}$ |
| Other income | 235 | 410 | 240 | 188 | 214 | 331 |
| Interest | $(48)$ | $(44)$ | $(86)$ | $(73)$ | $(73)$ | $(73)$ |
| Depreciation | $(73)$ | $(92)$ | $(160)$ | $(209)$ | $(268)$ | $(270)$ |
| Pretax profits | $\mathbf{6 1 5}$ | $\mathbf{8 9 6}$ | $\mathbf{7 4 0}$ | $\mathbf{1 , 2 0 4}$ | $\mathbf{1 , 3 7 4}$ | $\mathbf{2 , 0 3 6}$ |
| Share of profit from associates | 5 | - | - | - | - | - |
| Current tax | $(197)$ | $(181)$ | $(152)$ | $(274)$ | $(312)$ | $(456)$ |
| Deferred tax | 7 | 5 | 10 | 22 | 24 | 27 |
| Net income | $\mathbf{4 3 0}$ | $\mathbf{7 1 9}$ | $\mathbf{5 9 9}$ | $\mathbf{9 5 2}$ | $\mathbf{1 , 0 8 6}$ | $\mathbf{1 , 6 0 7}$ |
| Adjusted net income | $\mathbf{4 2 7}$ | $\mathbf{7 1 9}$ | $\mathbf{5 9 9}$ | $\mathbf{9 5 2}$ | $\mathbf{1 , 0 8 6}$ | $\mathbf{1 , 6 0 7}$ |


| EPS (Rs) |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Primary | 4.6 | 5.2 | 4.1 | 6.6 | 7 | 11 |
| Fully diluted | 3.1 | 5.0 | 4.1 | 6.6 | 7 | 11 |


| Shares outstanding (mn) | 136 | 145 | 145 | 145 | 145 | 145 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Year end | 93 | 138 | 145 | 145 | 145 | 145 |
| Primary | 136 | 145 | 145 | 145 | 145 | 145 |
| Fully diluted |  |  |  |  |  |  |


| Cash flow per share (Rs) |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Primary | 16.4 | 3.2 | 3.5 | 6.6 | 8 | 10 |
| Fully diluted | 11.2 | 3.1 | 3.5 | 6.6 | 8 | 10 |


| Growth (\%) | 8 | 69 | $(17)$ | 59 | 14 | 48 |
| :--- | :---: | :---: | :---: | :---: | :---: | ---: |
| Net income (adjusted) | $(51)$ | 58 | $(17)$ | 59 | 14 | 48 |
| EPS (adjusted) | 74 | $(80)$ | 9 | 87 | 17 | 36 |
| DCF/share |  |  |  |  |  |  |
|  | 32 | 20 | 20 | 23 | 23 | 22 |
| Cash tax rate (\%) | 31 | 20 | 19 | 21 | 21 | 21 |
| Effective tax rate (\%) |  |  |  |  |  |  |

[^20]
## June 2010: Earnings announcement calendar

| Mon | Tue | Wed | Thu | Fri | Sat |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 26-Jul | 27-Jul | 28-Jul | 29-Jul | 30-Jul | 31-Jul |
|  |  |  | Aban Offshore | ABB | Bank of India |
|  |  |  | Alok Industries | Aditya Birla Nuvo | Bhushan Steel |
|  |  |  | Bank of Baroda | Ajmera Realty | City Union Bank |
|  |  |  | Bank of Maharashtra | Bharat Electronics | EIH |
|  |  |  | Central Bank of India | BPCL | Grasim Industries |
|  |  |  | Federal Bank | DB Corp | GVK Power \& Infra |
|  |  |  | GE Shipping | Edelwiess Cap | ICICI Bank |
|  |  |  | GHCL | Hindustan Construction | Indian Overseas Bank |
|  |  |  | GSPL | India Infoline | J\&K Bank |
|  |  |  | HCL Technologies | Indian Hotels | Jagran Prakashan |
|  |  |  | HDIL | Indian Infoline | JK Cement |
|  |  |  | Hero Honda | Kansai Nerolac | Kolte Patil |
|  |  |  | Hexaware Technologies | Karnataka Bank | Sadbhav Engineering |
|  |  |  | Kalpataru Power | KEC International | Syndicate Bank |
|  |  |  | NHPC | Max India | Torrent Power |
|  |  |  | Novartis India | NMDC |  |
|  |  |  | Omaxe | PSL |  |
|  |  |  | ONGC | REI Agro |  |
|  |  |  | Oriental Bank of Commerce | Reliance Infra |  |
|  |  |  | Petronet LNG | Reliance Natural Resources |  |
|  |  |  | Puravankara Projects | Reliance Power |  |
|  |  |  | SAIL | Religare Enterprises |  |
|  |  |  | Siemens | Shipping Corp |  |
|  |  |  | Tata Tea | Tata Chemicals |  |
|  |  |  | Tata Teleservices | Torrent Power |  |
|  |  |  | Ultratech Cement | TV Eighteen |  |
|  |  |  | Zurari Industries |  |  |
|  |  |  |  |  |  |
| 2-Aug | 3-Aug | 4-Aug | 5-Aug | 6-Aug | 7-Aug |
| GAIL | Hindalco Industries | Adani Power | Oracle Financial Services | Power Grid Corp | GMR Infra |
| Glaxosmithkline Consumer | Punj Lloyd | IDFC |  | Rashtriya Chemicals \& Fertilisers | Sterling Biotech |
| India Cements |  | Mundra Port \& SEZ |  | Fortus Healthcare |  |
| Madras Cement |  |  |  |  |  |
| Nestle India |  |  |  |  |  |
| NMDC |  |  |  |  |  |
| 9-Aug | 10-Aug | 11-Aug | 12-Aug | 13-Aug | 14-Aug |
|  | Adani Enterprises | Bharti Airtel | Apollo Hospitals |  | Lanco Infratech |
|  | IVRCL Infra |  | Cummins India |  |  |
|  | Nagarjuna Constructions |  | Hindustan Copper |  |  |
|  |  |  | Ranbaxy Laboratories |  |  |
|  |  |  | Tata Power |  |  |

Source: BSE, Kotak Institutional Equities

Kotak Institutional Equities: Valuation summary of key Indian companies

| Company | $\frac{28-\mathrm{Jul}-10}{\text { Price }(\mathrm{Rs})}$ | Rating | Mkt cap. |  | $\frac{\begin{array}{c} \text { o/s } \\ \text { shares } \end{array}}{\left(\begin{array}{l} \text { mn) } \end{array}\right.}$ | EPS (Rs) |  |  | EPS growth (\%) |  |  | PER ( X ) |  |  | EV/EBITDA ( X ) |  |  | Pric/BV ( X ) |  |  | Dividend yield (\%) |  |  | RoE (\%) |  |  | $\begin{aligned} & \text { Target } \\ & \text { price } \end{aligned}$ | Upside | ADVT-3mo |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | (Rs mn) | (USS mn) |  | 2010E | 2011 E | 2012 E | 2010 E | 2011 E | 2012 E | 2010 E | 2011 E | 2012E | 2010 E | 2011 E | 2012E | 2010 E | 2011 E | 2012 F | 2010 E | 2011 E | 2012 E | 2010 E | 2011 E | 2012E | (Rs) | (\%) | (USS mn) |
| Automobiles |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Ashok Leyland | 73 | ADD | 96,446 | 2,062 | 1,330 | 2.8 | 4.3 | 5.9 | 84.5 | 52.3 | 37.5 | 25.7 | 16.9 | 12.3 | 14.8 | 11.1 | 8.8 | 2.4 | 2.2 | 1.9 | 2.1 | 1.4 | 1.4 | 10.9 | 13.5 | 16.7 | 78 | 7.6 | 11.1 |
| Bajj Auto | 2,702 | ADD | 390,929 | 357 | 145 | 117.7 | 169.0 | 189.5 | 160.1 | 43.6 | 12.2 | 23.0 | 16.0 | 14.3 | 14.9 | 11.3 | 9.9 | 13.3 | 7.8 | 5.3 | 0.7 | 0.7 | 0.7 | 70. | 61. | 44. | 2,650 | (1.9) | 13.4 |
| Bharat forge | 322 | ADD | 77,392 | 654 | 240 | 0.7 | 11.4 | 18.7 | (92.0) | 1,553.7 | 64.6 | 468.0 | 28.3 | 17.2 | 23.3 | 11.0 | 7.6 | 2.1 | 1.9 | 1.8 | - | - | - | 0.9 | 13. | 18. | 5 | 4.1 | 4.5 |
| Hero Honda | 1.855 | SEL | 370,45 | 7,919 | 200 | 111.8 | 121.5 | 135.7 | 74.1 | 8.7 | 11.7 | 16.6 | 15.3 | 13.7 | 10.6 | 10.0 | 8.5 | 10.3 | 7.0 | 5.2 | 1.6 | 1.8 | 2.0 | 59.1 | 56 | 43.8 | 1,800 | (3.0) | 19.0 |
| Mahindra \& Mahindra | 648 | BuY | 374,832 | 8,013 | 578 | 34.9 | 40.7 | 48.7 | 132.5 | 16.6 | 19.8 | 18.6 | 15.9 | 13.3 | 12.2 | 10.4 | 8.7 | 4.6 | 3.7 | 2.9 | 1.5 | 1.4 | 1.5 | 30.0 | 25.9 | 24.7 | 680 | 4.9 | 26 |
| Maruti Suzuki | 1,203 | ADD | 347,551 | 7,429 | 289 | 86.4 | 77.6 | 88.3 | 104.9 | (10.2) | 13.9 | 13.9 | 15.5 | 13.6 | 7.4 | 7.7 | 6.6 | 2.9 | 2.5 | 2.1 | 0.5 | 0.4 | 0.5 | 23.3 | 17. | 16. | 1,200 | (0.2) | 22. |
| Tata Motors | 855 | ADD | 535,273 | 11,442 | 626 | 3.8 | 27.1 | 32.8 | 137.8 | 13.5 | 21.4 | 35.9 | 31.6 | 26.0 | 16.4 | 15.1 | 13.1 | 2.9 | 2.6 | 2.2 | 1.6 | 0.6 | 0.6 | 8.6 | 8.6 | 9.1 | 900 | 5.3 | 83.8 |
| Automobiles |  | Cautious | 2,192,877 | 46,876 |  |  |  |  | 109.9 | 17.7 | 17.6 | 21.5 | 18.3 | 15.5 | 12.6 | 11.1 | 9.4 | 4.2 | 3.4 | 2.8 | 1.2 | 1.0 | 1.0 | 19.4 | 18.8 | 18.3 |  |  |  |
| Banks/Financial Institutions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Andhra Bank | 137 | BuY | 66,639 | 1,425 | 485 | 21.0 | 21.1 | 25.4 | 56.1 | 0.6 | 20.0 | 6.5 | 6.5 | 5.4 | - | - | - | 1.4 | 1.2 | 1.0 | 3.1 | 3.1 | 3.7 | 24.4 | 20.2 | 20.7 | 160 | 16.4 | 4.9 |
| Axis Bank | 1,350 | ADD | 546,965 | 11,692 | 405 | 62.1 | 78.1 | 98.3 | 22.7 | 25.9 | 25.9 | 21.8 | 17.3 | 13.7 | - | - | - | 3.4 | 3.0 | 2.5 | 0.9 | 1.1 | 1.4 | 19.2 | 18.3 | 19.9 | 1,500 | 11.1 | 48.3 |
| Bank of Baroda | 716 | BuY | 261,827 | 5,597 | 366 | 83.7 | 93.2 | 114.7 | 37.3 | 11.4 | 23.0 | 8.6 | 7.7 | 6.2 | - | - | - | 1.9 | 1.6 | 1.3 | 2.1 | 2.3 | 2.9 | 24.4 | 22.6 | 23.2 | 825 | 15.2 | 9.6 |
| Bank of India | 403 | REDUCE | 212,049 | 4,533 | 526 | 33.1 | 42.7 | 56.7 | (42.1) | 28.9 | 32.8 | 12.2 | 9.4 | 7.1 | - | - | - | 1.7 | 1.5 | 1.3 | 1.7 | 2.2 | 3.0 | 14.2 | 16.4 | 19.1 | 360 | (10.7) | 6.9 |
| Canara Bank | 479 | ADD | 196,267 | 4,196 | 410 | 73.7 | 82.2 | 98.3 | 45.8 | 11.6 | 19.5 | 6.5 | 5.8 | 4.9 | - | - | - | 1.5 | 1.3 | 1.0 | 1.7 | 2.1 | 2.5 | 22.4 | 20.8 | 20.8 | 580 | 21.2 | 7.1 |
| Corporation Bank | 566 | BuY | 81,243 | 1,737 | 143 | 82.0 | 88.0 | 102.6 | 31.8 | 7.3 | 16.6 | 6.9 | 6.4 | 5.5 | - | - | - | 1.4 | 1.2 | 1.0 | 2.9 | 3.1 | 3.6 | 22.0 | 20.2 | 20.2 | 700 | 23.6 | 1.2 |
| Federal Bank | 343 | BuY | 58,690 | 1,255 | 171 | 27.2 | 38.7 | 48.0 | (7.2) | 42.3 | 24.2 | 12.6 | 8.9 | 7.1 | - | - | - | 1.3 | 1.1 | 1.0 | 1.5 | 2.1 | 2.6 | 10.3 | 13.4 | 14.8 | 360 | 4.9 | 6.2 |
| HDFC | 2,896 | ADD | 831,341 | 17,771 | 287 | 98.4 | 116.1 | 138.9 | 22.7 | 17.9 | 19.6 | 29.4 | 24.9 | 20.9 | - | - | - | 5.5 | 4.8 | 4.3 | 1.2 | 1.4 | 1.7 | 20.0 | 20.6 | 21.7 | 3,450 | 19.1 | 38.1 |
| HDFC Bank | 2,086 | BuY | 954,898 | 20,413 | 458 | 64.4 | 87.2 | 113.8 | 22.1 | 35.4 | 30.5 | 32.4 | 23.9 | 18.3 | - | - | - | 4.4 | 3.9 | 3.3 | 0.6 | 0.8 | 1.0 | 16.1 | 17.3 | 19.5 | 2,400 | 15.0 | 31.0 |
| ICICI Bank | 909 | Reduce | 1,013,267 | 21,660 | 1,115 | 36.1 | 47.5 | 58.4 | 6.9 | 31.7 | 22.9 | 25.2 | 19.1 | 15.6 | - | - | - | 2.0 | 1.8 | 1.7 | 1.3 | 1.7 | 2.1 | 8.0 | 10.0 | 11.5 | 980 | 7.8 | 81.5 |
| IDFC | 185 | ADD | 269,504 | 5,761 | 1,459 | 8.2 | 9.2 | 11.3 | 41.1 | 13.3 | 22.8 | 22.6 | 20.0 | 16.3 | - | - | - | 3.8 | 2.5 | 2.1 | 0.8 | 0.9 | 1.2 | 16.1 | 15.2 | 14.5 | 205 | 11.0 | 24.3 |
| India Infoline | 94 | BuY | 29,309 | 627 | 312 | 8.1 | 8.9 | 10.0 | 59.2 | 9.8 | 12.5 | 11.6 | 10.5 | 9.4 | - | - | - | 1.8 | 1.5 | 1.3 | 3.4 | 2.0 | 2.5 | 16.4 | 15.9 | 16.1 | 140 | 48.9 | 3.9 |
| Indian Bank | 222 | ADD | 95,473 | 2,041 | 430 | 35.1 | 32.4 | 44.1 | 25.5 | (7.7) | 36.2 | 6.3 | 6.9 | 5.0 | - | - | - | 1.4 | 1.2 | 1.0 | 2.9 | 2.6 | 3.6 | 24.1 | 18.8 | 21.7 | 280 | 26.0 | 4.6 |
| Indian Overseas Bank | 114 | BuY | 61,944 | 1,324 | 545 | 13.0 | 15.4 | 26.4 | (46.7) | 18.9 | 71.3 | 8.8 | 7.4 | 4.3 | - | - | - | 1.0 | 0.9 | 0.7 | 3.6 | 4.0 | 4.4 | 9.6 | 10.6 | 16.3 | 120 | 5.5 | 3.9 |
| J\&k Bank | 771 | BuY | 37,369 | 799 | 48 | 105.7 | 112.3 | 140.6 | 25.1 | 6.3 | 25.2 | 7.3 | 6.9 | 5.5 | - | - | - | 1.3 | 1.2 | 1.0 | 2.9 | 3.0 | 3.8 | 17.3 | 16.9 | 18.5 | 850 | 10.3 | 0.6 |
| LIC Housing Finance | 1,129 | ADD | 107,201 | 2,292 | 95 | 69.7 | 100.7 | 109.9 | 11.5 | 44.5 | 9.1 | 16.2 | 11.2 | 10.3 | - | - | - | 3.3 | 2.7 | 2.3 | 1.3 | 1.9 | 2.1 | 23.6 | 25.5 | 23.2 | 1,250 | 10.8 | 20.7 |
| Mahindra \& Mahindra Financial | 530 | BuY | 50,899 | 1,088 | 96 | 35.9 | 46.4 | 56.2 | 60.0 | 29.4 | 21.2 | 14.8 | 11.4 | 9.4 | - | - | - | 3.0 | 2.5 | 2.1 | 1.4 | 1.9 | 2.3 | 21.5 | 23.5 | 23.8 | 590 | 11.3 | 1.3 |
| Oriental Bank of Commerce | 358 | ADD | 89,681 | 1,917 | 251 | 45.3 | 52.8 | 58.6 | 25.3 | 16.5 | 11.0 | 7.9 | 6.8 | 6.1 | - | - | - | 1.3 | 1.1 | 1.0 | 2.5 | 3.0 | 3.3 | 14.1 | 15.4 | 15.3 | 400 | 11.7 | 4.4 |
| PFC | 318 | sell | 364,991 | 7.802 | 1,148 | 20.5 | 22.9 | 27.6 | 53.5 | 11.9 | 20.3 | 15.5 | 13.9 | 11.5 | - | - | - | 2.8 | 2.5 | 2.2 | 1.6 | 1.8 | 2.2 | 18.8 | 18.3 | 19.2 | 275 | (13.5) | 3.7 |
| Punjiab National Bank | 1,064 | BuY | 335,545 | 7,173 | 315 | 123.9 | 133.4 | 163.3 | 26.4 | 7.7 | 22.4 | 8.6 | 8.0 | 6.5 | - | - | - | 2.0 | 1.7 | 1.4 | 2.1 | 2.6 | 3.1 | 26.2 | 23.2 | 23.7 | 1,300 | 22.2 | 8.8 |
| Reliance Capital | 790 | ADD | 194,368 | 4,155 | 246 | 13.8 | 16.1 | 14.1 | (64.9) | 17.0 | (12.4) | 57.2 | 48.9 | 55.8 | - | - | - | 2.8 | 2.7 | 2.7 | 0.8 | 0.8 | 0.7 | 5.0 | 5.7 | 4.8 | 875 | 10.8 | 41.1 |
| Rural Electrification Corp. | 304 | ADD | 300,265 | 6,419 | 987 | 20.3 | 25.3 | 31.2 | 23.2 | 24.5 | 23.4 | 15.0 | 12.0 | 9.8 | - | - | - | 2.7 | 2.4 | 2.0 | 2.1 | 2.5 | 3.1 | 22.0 | 21.0 | 22.5 | 325 | 6.9 | 14.2 |
| Shriram Transport | 664 | ADD | 148,087 | 3,166 | 223 | 39.2 | 53.4 | 64.8 | 30.1 | 36.4 | 21.3 | 16.9 | 12.4 | 10.2 | - | - | - | 4.0 | 3.4 | 2.8 | 1.8 | 2.4 | 2.9 | 28.4 | 28.2 | 28.4 | 700 | 5.5 | 4.6 |
| SREI | 84 | NR | 9,815 | 210 | 116 | 8.3 | 7.9 | 9.9 | 17.8 | (4.8) | 25.8 | 10.2 | 10.7 | 8.5 | - | - | - | 0.8 | 0.8 | 0.7 | 1.4 | 1.4 | 1.4 | 11.1 | 10.5 | 12.3 | - | - | 4.0 |
| State Bank of India | 2,471 | BuY | 1,568,985 | 33,540 | 635 | 144.4 | 170.9 | 210.6 | 0.5 | 18.3 | 23.2 | 17.1 | 14.5 | 11.7 | - | - | - | 2.4 | 2.1 | 1.8 | 1.2 | 1.3 | 1.4 | 14.8 | 15.5 | 16.7 | 2,900 | 17.3 | 93.0 |
| Union Bank | 320 | BUY | 161,511 | 3,453 | 505 | 41.1 | 45.7 | 56.9 | 20.2 | 11.3 | 24.5 | 7.8 | 7.0 | 5.6 | - | - | - | 10.0 | 10.7 | 11.6 | 1.7 | 1.9 | 2.4 | 26.2 | 23.7 | 24.1 | 400 | 25.1 | 4.2 |
| Yes Bank | 292 | BuY | 99,098 | 2,118 | 340 | 15.0 | 17.7 | 22.5 | 46.7 | 18.2 | 26.6 | 19.4 | 16.4 | 13.0 | - | - | - | 3.2 | 2.7 | 2.3 | 0.5 | 0.6 | 0.8 | 20.3 | 18.0 | 19.3 | 350 | 20.0 | 20.6 |
| Banks/Financial Institutions |  | Attractive | 8,147,233 | 174,161 |  |  |  |  | 14.7 | 18.7 | 23.8 | 16.2 | 13.6 | 11.0 | - | - | - | 2.6 | 2.2 | 2.0 | 1.4 | 1.6 | 1.9 | 15.8 | 16.4 | 17.7 |  |  |  |
| Cement |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ACC | 841 | ADD | 157,941 | 3,376 | 188 | 83.2 | 66.0 | 72.4 | 47.9 | (20.7) | 9.8 | 10.1 | 12.7 | 11.6 | 5.3 | 5.9 | 4.8 | 2.5 | 2.2 | 1.9 | 3.2 | 2.8 | 2.8 | 29.3 | 20.0 | 19.2 | 920 | 9.4 | 8.0 |
| Ambuia Cements | 118 | SELL | 179,031 | 3,827 | 1.522 | 8.0 | 8.4 | 8.9 | 11.4 | 5.3 | 5.1 | 14.7 | 14.0 | 13.3 | 8.1 | 7.7 | 6.6 | 2.6 | 2.3 | 2.0 | 1.6 | 1.7 | 1.8 | 19.3 | 17.8 | 16.5 | 108 | (8.2) | 5.6 |
| Grasim Industries | 1.830 | ADD | 167,765 | 3,586 | 92 | 301.0 | 240.1 | 282.0 | 26.1 | (20.2) | 17.5 | 6.1 | 7.6 | 6.5 | 3.9 | 3.9 | 3.0 | 1.3 | 1.2 | 1.0 | 1.8 | 1.9 | 1.9 | 22.9 | 16.4 | 16.7 | 2,150 | 17.5 | 8.0 |
| India Cements | 105 | SELL | 32,237 | 689 | 307 | 10.0 | 11.8 | 12.9 | (43.5) | 17.7 | 9.0 | 10.5 | 8.9 | 8.1 | 5.3 | 4.9 | 4.7 | 0.8 | 0.7 | 0.7 | 2.0 | 3.0 | 3.0 | 8.2 | 8.7 | 9.0 | 110 | 4.8 | 2.4 |
| Shree Cement | 1.827 | BuY | 63,660 | 1,361 | 35 | 208.0 | 221.1 | 242.5 | 19.0 | 6.3 | 9.7 | 8.8 | 8.3 | 7.5 | 4.3 | 4.1 | 3.2 | 3.5 | 2.5 | 1.9 | 0.6 | 0.6 | 0.6 | 48.0 | 35.0 | 28.1 | 2,550 | 39.5 | 1.0 |
| UltraTech Cement | 857 | SELL | 106,657 | 2,280 | 124 | 88.2 | 67.1 | 77.2 | 12.0 | (23.9) | 15.0 | 9.7 | 12.8 | 11.1 | 5.0 | 5.7 | 4.6 | 2.0 | 1.7 | 1.5 | 1.0 | 1.0 | 1.0 | 26.6 | 16.8 | 16.7 | 940 | 9.7 | 3.0 |
| Cement |  | Neutral | 707,292 | 15,120 |  |  |  |  | 19.3 | (12.8) | 12.0 | 9.2 | 10.6 | 9.4 | 5.0 | 5.1 | 4.2 | 1.9 | 1.6 | 1.4 | 1.8 | 1.8 | 1.9 | 20.5 | 15.6 | 15.2 |  |  |  |


| Company | $\frac{28-\mathrm{Jul}-10}{\text { Price (Rs) }}$ | Rating | Mkt cap. |  | $\begin{gathered} \text { ols } \\ \text { shares } \\ \hline(m n) \\ \hline \end{gathered}$ | EPS (Rs) |  |  | EPS growth (\%) |  |  | PER ( X ) |  |  | Ev/Ebitde ( X ) |  |  | Price/BV ( X ) |  |  | Dividend yield (\%) |  |  | RoE (\%) |  |  | Target |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | (Rs mn) | (US5 mn) |  | 2010 E | 2011 E | 2012 E | 2010E | 2011E | 2012E | 2010E | 2011 E | 2012E | 2010E | 2011E | 2012E | 2010 E | 2011E | 2012E | 2010 E | 2011 E | 2012E | 2010 E | 2011 E | 2012E | (Rs) | (\%) | (USS mn) |
| Consumer products |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Asian Paints | 2,586 | BUY | 248,063 | 5.303 | 96 | 1.5 | 89.0 | 107.1 | 85.3 | 24.4 | 20.4 | 36.2 | 29.1 | 24.1 | 22.3 | 18.1 | 14.8 | 15.5 | 12.1 | 9.6 | 1.0 | 1.5 | 1.8 | 51.8 | 47.9 | 45.4 | 3,000 | 16.0 | 4.5 |
| Colgate-Palmolive (India) | 849 | REDUCE | 115,417 | 2,467 | 136 | 31.1 | 34.5 | 39.6 | 44.2 | 10.9 | 14.6 | 27.3 | 24.6 | 21.5 | 22.3 | 18.2 | 15.6 | 35.4 | 30.2 | 25.8 | 2.4 | 3.1 | 3.5 | 156.1 | 132.3 | 129.4 | 830 | (2.2) | 2.2 |
| Dabur India | 200 | Reduce | 173,129 | 3,701 | 866 | 5.8 | 6.8 | 8.2 | 28.1 | 17.6 | 20.8 | 34.5 | 29.3 | 24.3 | 25.6 | 20.5 | 17.0 | 16.4 | 13.5 | 11.1 | 1.5 | 1.8 | 2.2 | 54.3 | 51.1 | 50.7 | 210 | 5.1 | 3.8 |
| Glaxosmithkline Consumer (a) | 1,784 | ADD | 75,017 | 1,604 | 42 | 55.4 | 70.0 | 82.9 | 23.6 | 26.5 | 18.4 | 32.2 | 25.5 | 21.5 | 17.8 | 15.0 | 12.3 | 8.4 | 6.9 | 5.8 | 1.0 | 1.3 | 1.5 | 27.9 | 29.6 | 29.2 | 1,800 | 0.9 | 0.6 |
| Godrej Consumer Products | 350 | ADD | 113,208 | 2,420 | 324 | 11.3 | 13.0 | 17.3 | 69.5 | 14.4 | 33.1 | 30.9 | 27.0 | 20.3 | 24.4 | 19.3 | 14.5 | 11.8 | 6.4 | 5.9 | 1.1 | 0.9 | 0.9 | 44.6 | 31.0 | 30.4 | 400 | 14.3 | 3.0 |
| Hindustan Unilever | 252 | REDUCE | 550,549 | 11,769 | 2,182 | 9.4 | 10.2 | 11.8 | (0.9) | 8.4 | 15.3 | 26.8 | 24.7 | 21.4 | 18.2 | 17.5 | 14.5 | 21.3 | 18.4 | 15.9 | 3.0 | 3.3 | 3.8 | 71.1 | 80.2 | 80.0 | 250 | (0.9) | 11.4 |
| ITC | 307 | BuY | 1,175,697 | 25,132 | 3,825 | 10.6 | 12.5 | 14.5 | 22.6 | 17.5 | 16.0 | 29.0 | 24.6 | 21.2 | 17.5 | 15.4 | 13.0 | 7.9 | 6.8 | 5.9 | 3.2 | 1.8 | 1.9 | 29.2 | 31.4 | 31.1 | 330 | 7.4 | 23.7 |
| Jubilant Foodworks | 337 | REDUCE | 21,851 | 467 | 65 | 5.5 | 7.7 | 9.7 | 340.6 | 39.3 | 25.3 | 60.8 | 43.7 | 34.8 | 32.9 | 23.0 | 16.3 | 18.6 | 13.0 | 9.5 | - | - | - | 46.6 | 35.1 | 31.5 | 290 | (14.0) | 5.4 |
| Jyothy Laboratories | 281 | NR | 20,370 | 435 | 73 | 11.0 | 12.9 | 15.3 | 99.6 | 17.0 | 18.3 | 25.4 | 21.8 | 18.4 | 19.7 | 14.9 | 12.3 | 5.0 | 4.3 | 3.7 | 1.7 | 1.3 | 1.7 | 18.6 | 20.2 | 20.5 | - | - | 1.3 |
| Nestle India (a) | 2,961 | Reduce | 285,497 | 6,103 | 96 | 74.4 | 87.0 | 105.5 | 27.0 | 17.0 | 21.3 | 39.8 | 34.0 | 28.1 | 26.3 | 23.3 | 20.0 | 49.1 | 39.0 | 30.8 | 1.6 | 2.1 | 2.5 | 136.0 | 127.8 | 122.7 | 3,000 | 1.3 | 1.9 |
| Tata Global Beverages | 118 | BuY | 73,126 | 1,563 | 618 | 6.6 | 7.4 | 8.4 | 23.4 | 11.1 | 13.8 | 17.9 | 16.1 | 14.1 | 11.4 | 9.3 | 8.4 | 1.5 | 1.4 | 1.3 | 1.8 | 2.0 | 2.3 | 10.9 | 11.4 | 12.0 | 125 | 5.7 | 3.9 |
| Consumer products |  | Attractive | 2,851,922 | 60,965 |  |  |  |  | 24.0 | 16.0 | 17.5 | 29.9 | 25.8 | 21.9 | 19.2 | 16.8 | 14.1 | 10.1 | 8.5 | 7.4 | 2.5 | 2.1 | 2.4 | 33.7 | 33.1 | 33.6 |  |  |  |
| Constructions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| IVRCL | 174 | BuY | 46,473 | 993 | 267 | 7.8 | 10.3 | 12.4 | (7.7) | 32.4 | 19.7 | 22.3 | 16.8 | 14.1 | 11.8 | 9.7 | 8.3 | 2.3 | 2.0 | 1.8 | 0.2 | 0.2 | 0.2 | 10.9 | 12.8 | 13.5 | 215 | 23.5 | 7.0 |
| Nagariuna Construction Co. | 178 | BuY | 45,723 | 977 | 257 | 7.1 | 11.5 | 14.3 | 6.1 | 61.1 | 24.1 | 25.0 | 15.5 | 12.5 | 12.2 | 9.2 | 7.5 | 2.0 | 1.8 | 1.6 | 0.9 | 1.1 | 1.1 | 9.3 | 12.5 | 13.9 | 210 | 17.8 | 3.4 |
| Punj Lloyd | 129 | REDUCE | 43,631 | 933 | 339 | (12.9) | 9.8 | 12.0 | 79.2 | (175.4) | 22.4 | (9.9) | 13.2 | 10.8 | 36.3 | 7.1 | 6.5 | 1.4 | 1.3 | 1.2 | (0.1) | 0.3 | 0.8 | (15.8) | 10.3 | 11.4 | 140 | 8.7 | 11.8 |
| Sadbhav Engineering | 1,347 | BuY | 20,203 | 432 | 15 | 43.1 | 62.0 | 84.0 | (15.8) | 43.9 | 35.5 | 31.3 | 21.7 | 16.0 | 17.4 | 11.2 | 9.2 | 4.9 | 3.3 | 2.8 | 0.2 | 0.4 | 0.4 | 13.3 | 14.1 | 17.4 | 1,450 | 7.7 | 0.3 |
| Construction |  | Attractive | 156,030 | 3,335 |  |  |  |  | (96.9) | 14,481 | 24.4 | 2,304.5 | 15.8 | 12.7 | 16.5 | 8.6 | 7.5 | 2.0 | 1.8 | 1.6 | 0.3 | 0.5 | 0.7 | 0.1 | 11.3 | 12.5 |  |  |  |
| Energy |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Aban offshore | 898 | ADD | 39,060 | 835 | 43 | 106.6 | 172.3 | 103.6 | 10.0 | 61.6 | (39.8) | 8.4 | 5.2 | 8.7 | 8.5 | 6.3 | 6.9 | 1.8 | 1.0 | 0.9 | 0.4 | 0.4 | 0.4 | 24.3 | 20.8 | 11.1 | 900 | 0.2 | , |
| Bharat Petroleum | 644 | ADD | 232,687 | 4,974 | 362 | 62.1 | 54.3 | 67.6 | 201 | (12) | 24.5 | 10 | 12 | 9.5 | 5.7 | 5.8 | 4.9 | 1.6 | 1.5 | 1.3 | 2.2 | 2.8 | 3.5 | 15.6 | 12.3 | 13.9 | 660 | 2.5 | 26.6 |
| Cairn india | 329 | sell | 623,154 | 13,321 | 1.897 | 5.5 | 20.5 | 36.0 | 29.0 | 27.6 | 75.1 | 59.3 | 16.0 | 9.1 | 46.7 | 9.6 | 5.8 | 1.8 | 1.6 | 1.5 | - | - | 4.6 | 3.1 | 10.7 | 17.0 | 270 | (17.8) | 18.5 |
| Castrol India (a) | 463 | reduce | 114,602 | 2,450 | 247 | 15.4 | 20.7 | 21.2 | 45 | 34 | 2.4 | 30 | 22 | 21.9 | 17.9 | 13.9 | 13.4 | 24.9 | 23.3 | 22.1 | 2.7 | 3.6 | 3.7 | 83.8 | 107.4 | 103.7 | 380 | (18.0) | 1.1 |
| GAIL (India) | 445 | ADD | 564,727 | 12,072 | 1,268 | 24.8 | 26.2 | 38.8 | 11.7 | 5.8 | 48.0 | 18.0 | 17.0 | 11.5 | 10.0 | 10.5 | 8.3 | 3.1 | 2.8 | 2.4 | 1.7 | 1.9 | 2.8 | 17.4 | 16.3 | 21.1 | 495 | 11.2 | 16.5 |
| GSPL | 102 | Reduce | 57,510 | 1,229 | 562 | 7.4 | 8.9 | 9.1 | 235 | 22 | 1.3 | 14 | 11 | 11.3 | 7.1 | 6.0 | 5.4 | 3.4 | 2.7 | 2.4 | 1.0 | 2.2 | 3.5 | 27.3 | 26.3 | 22.5 | 80 | (21.8) | 4.1 |
| Hindustan Petroleum | 440 | ADD | 149,063 | 3,186 | 339 | 52.6 | 53.5 | 58.6 | 210.1 | 1.8 | 9.5 | 8.4 | 8.2 | 7.5 | 3.0 | 3.0 | 2.7 | 1.1 | 1.0 | 0.9 | 2.7 | 3.8 | 4.2 | 13.3 | 12.2 | 12.1 | 535 | 21.7 | 32.9 |
| Indian Oil Corporation | 362 | ADD | 877.825 | 18,765 | 2,428 | 49.9 | 38.8 | 41.1 | 407 | (22) | 5.9 | 7 | 9 | 8.8 | 5.0 | 5.0 | 4.4 | 1.6 | 1.5 | 1.3 | 3.6 | 3.3 | 3.4 | 22.7 | 15.6 | 15.1 | 415 | 14.8 | 17.6 |
| Oil India | 1,367 | BuY | 328,665 | 7,026 | 240 | 115.1 | 133.6 | 153.4 | 13.8 | 16.1 | 14.8 | 11.9 | 10.2 | 8.9 | 5.0 | 3.9 | 3.3 | 2.2 | 2.0 | 1.7 | 2.5 | 3.2 | 3.7 | 16.7 | 18.1 | 18.3 | 1,550 | 13.4 | 7.6 |
| Oil \& Natural Gas Corporation | 1,260 | BuY | 2,694,035 | 57,589 | 2,139 | 91.4 | 124.9 | 141.1 | 1 | 37 | 12.9 | 14 | 10 | 8.9 | 5.0 | 4.2 | 3.4 | 2.0 | 1.8 | 1.6 | 2.6 | 3.3 | 3.8 | 14.6 | 17.9 | 18.0 | 1,450 | 15.1 | 37.3 |
| Petronet LNG | 86 | Reduce | 64,125 | 1,371 | 750 | 5.4 | 5.5 | 8.2 | (22.0) | 2.6 | 47.8 | 15.9 | 15.4 | 10.5 | 9.5 | 8.9 | 7.1 | 2.5 | 2.2 | 1.9 | 2.0 | 2.3 | 3.2 | 15.9 | 14.3 | 18.6 | 82 | (4.1) | 3.6 |
| Reliance Industries | 1,021 | SELL | 3,039,240 | 64,969 | 2,976 | 49.6 | 59.0 | 74.4 | (2) | 19 | 26.2 | 21 | 17 | 13.7 | 10.4 | 8.1 | 6.8 | 2.1 | 1.8 | 1.6 | 0.7 | 0.8 | 1.0 | 11.4 | 12.3 | 13.9 | 1,060 | 3.8 | 114.8 |
| Energy |  | Cautious | 8,784,694 | 187,787 |  |  |  |  | 38.2 | 18.9 | 20.3 | 14.5 | 12.2 | 10.2 | 7.1 | 5.9 | 4.9 | 2.0 | 1.8 | 1.6 | 1.8 | 2.1 | 2.8 | 13.8 | 14.7 | 15.8 |  |  |  |
| Industrials |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ABB | 838 | Reduce | 177,590 | 3,796 | 212 | 16.7 | 23.3 | 37.2 | (35.2) | 39.2 | 59.8 | 50.1 | 36.0 | 22.5 | 28.7 | 21.2 | 13.1 | 7.3 | 6.2 | 5.0 | 0.2 | 0.4 | 0.4 | 15.6 | 18.8 | 24.7 | 840 | 0.2 | 7.2 |
| BGR Energy Systems | 715 | BuY | 51,451 | 1,100 | 72 | 16.0 | 28.0 | 39.7 | 32.2 | 74.6 | 41.9 | 44.6 | 25.5 | 18.0 | 25.1 | 14.5 | 10.5 | 9.1 | 7.3 | 5.6 | 0.4 | 1.0 | 1.1 | 22.3 | 31.8 | 35.1 | 800 | 12.0 | 3.3 |
| Bharat Electronics | 1.793 | Reduce | 143,408 | 3,066 | 80 | 93.9 | 111.8 | 127.4 | (9.6) | 19.1 | 13.9 | 19.1 | 16.0 | 14.1 | 9.2 | 7.4 | 6.2 | 3.2 | 2.8 | 2.4 | 1.4 | 1.4 | 1.4 | 17.9 | 18.7 | 18.5 | 1,790 | (0.1) | 2.1 |
| Bharat Heay Electricals | 2,461 | Reduce | 1,204,880 | 25,756 | 490 | 88.1 | 116.3 | 135.4 | 37.9 | 32.1 | 16.4 | 28.0 | 21.2 | 18.2 | 15.6 | 11.9 | 10.1 | 7.6 | 6.0 | 4.8 | 0.8 | 1.0 | 1.2 | 29.9 | 31.5 | 29.2 | 2,600 | 5.6 | 28.7 |
| Crompton Graves | 276 | BuY | 177,246 | 3,789 | 642 | 12.8 | 14.0 | 16.3 | 46.5 | 9.0 | 16.6 | 21.5 | 19.7 | 16.9 | 12.4 | 11.0 | 9.2 | 7.1 | 5.4 | 4.3 | 0.5 | 0.7 | 0.8 | 37.9 | 31.1 | 28.2 | 320 | 15.8 | 8.8 |
| Larsen \& Toubro | 1.824 | BuY | 1,095,989 | 23,429 | 601 | 58.1 | 71.4 | 90.7 | 16.0 | 22.8 | 27.1 | 31.4 | 25.5 | 20.1 | 16.6 | 14.0 | 11.5 | 4.9 | 4.1 | 3.5 | 0.6 | 0.7 | 0.8 | 18.6 | 17.6 | 18.8 | 2,100 | 15.2 | 57.7 |
| Maharashtra Seamless | 393 | BuY | 27,743 | 593 | 71 | 40.2 | 43.6 | 49.8 | 12.1 | 8.5 | 14.2 | 9.8 | 9.0 | 7.9 | 5.2 | 4.5 | 3.6 | 1.7 | 1.5 | 1.3 | 1.5 | 2.0 | 2.5 | 19.3 | 17.9 | 17.7 | 450 | 14.4 | 0.4 |
| Siemens | 725 | reduce | 24,508 | 5,227 | 337 | 25.0 | 29.6 | 34.3 | 55.2 | 18.6 | 16.0 | 29.0 | 24.5 | 21.1 | 17.1 | 14.0 | 11.8 | 7.2 | 5.9 | 4.8 | 0.7 | 0.8 | 0.9 | 27.3 | 26.3 | 25.1 | 635 | (12.4) | 7.0 |
| Suzion Energy | 59 | reduce | 93,242 | 1,993 | 1.594 | (5.9) | 0.3 | 5.3 | (182.3) | (104.4) | 1,931.8 | (9.8) | 225.5 | 11.1 | 17.0 | 8.8 | 5.7 | 0.9 | 0.9 | 0.8 | - | - | 0.3 | (8.8) | 0.4 | 7.5 | 70 | 19.7 | 25.6 |
| Thermax | 756 | ADD | 90,113 | 1,926 | 119 | 21.7 | 29.5 | 39.7 | (10.4) | 35.9 | 34.4 | 34.8 | 25.6 | 19.0 | 17.9 | 14.0 | 10.4 | 8.4 | 6.9 | 5.5 | 0.7 | 1.1 | 1.5 | 25.0 | 29.5 | 32.2 | 865 | 14.4 | 1.2 |
| Votas | 207 | REDUCE | 68,412 | 1,462 | 331 | 10.9 | 11.8 | 13.4 | 57.4 | 8.2 | 14.3 | 19.0 | 17.6 | 15.4 | 11.3 | 9.7 | 8.1 | 6.4 | 5.2 | 4.2 | 1.5 | 1.6 | 1.9 | 38.3 | 32.5 | 30.2 | 225 | 8.8 | 4.7 |
| Industrials |  | Attractive | 3,374,583 | 72,137 |  |  |  |  | 1.8 | 37.0 | 27.0 | 31.7 | 23.1 | 18.2 | 15.8 | 12.3 | 9.9 | 5.1 | 4.3 | 3.6 | 0.7 | 0.9 | 1.0 | 16.0 | 18.6 | 19.8 |  |  |  |


| Company | $\frac{28 \text {-Jul-10 }}{-P_{\text {Price (Rs) }}}$ | Rating | Mkt cap. |  | $\begin{gathered} \begin{array}{c} \text { ols } \\ \text { shares } \end{array} \\ \hline(\mathrm{mn}) \end{gathered}$ | EPS (RS) |  |  | EPS growth (\%) |  |  | PER ( X ) |  |  | EV/EESTDA ( X ) |  |  | Price/BV ( X ) |  |  | Dividend yield (\%) |  |  | RoE (\%) |  |  | Target |  | ADVT-3mo |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Container Corporation | 1.380 | REDUCE | 179,353 | 3.834 |  | 130 | 61.1 | 74.3 | 85.9 | 0.3 | 21.7 | 15.6 | 22.6 | 18.6 | 16.1 | 16.0 | 13.0 | 10.9 | 4.1 | 3.6 | 3.1 | 1.0 | 1.2 | 1.4 | 19.6 | 20.6 | 20.5 | 1,250 | (9.4) | 1.9 |
| GMR infrastructure | 58 | ADD | 214,153 | 4,578 | 3,667 | 0.4 | 0.2 | 0.1 | (43.8) | (48.9) | (40.0) | 135.5 | 265.3 | 441.8 | 23.7 | 15.3 | 14.3 | 2.0 | 1.7 | 1.7 | - | - | - | 2.4 | 1.2 | 0.7 | 65 | 11.3 | 5.6 |
| GVK Power \& Infrastucture | 44 | BuY | 69,090 | 1,477 | 1,579 | 0.8 | 1.1 | 1.4 | 6.7 | 33.5 | 32.4 | 53.8 | 40.3 | 30.4 | 18.4 | 16.8 | 17.3 | 2.2 | 2.1 | 2.0 | - | 0.7 | 0.7 | 4.7 | 5.3 | 6.7 | 54 | 23.4 | 5.4 |
| IRB Infrastructure | 264 | RS | 87,595 | 1.872 | 332 | 9.7 | 12.6 | 12.1 | 83.8 | 29.2 | (3.7) | 27.1 | 21.0 | 21.8 | 12.9 | 11.5 | 10.7 | 3.8 | 2.9 | 2.3 | - | - | - | 15.6 | 15.7 | 11.9 | - | - | 5.9 |
| Mundra Port and SEZ | 725 | Reduce | 292,349 | 6,249 | 403 | 15.1 | 24.1 | 35.7 | 40.8 | 59.5 | 48.4 | 48.0 | 30.1 | 20.3 | 30.9 | 19.8 | 14.1 | 8.0 | 6.2 | 4.6 | - | - | - | 18.5 | 23.2 | 26.1 | 725 | 0.1 | 5.7 |
| Infrastructure |  | Attractive | 842,539 | 18,011 |  |  |  |  | 12.7 | 29.5 | 24.1 | 41.9 | 32.3 | 26.0 | 21.0 | 15.5 | 13.3 | 3.5 | 3.0 | 2.7 | - | - | 0.4 | 8.4 | 9.2 | 10.2 |  |  |  |
| Media |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DB Corp | 236 | ADD | 42,870 | 916 | 182 | 10.6 | 12.6 | 15.5 | 286.5 | 18.4 | 23.2 | 22.2 | 18.7 | 15.2 | 12.4 | 10.4 | 8.4 | 6.6 | 5.4 | 4.7 | 0.8 | 1.3 | 1.7 | 40.3 | 31.6 | 32.9 | 275 | 16.6 | 0.2 |
| Dishtv | 44 | ADD | 47,215 | 1,009 | 1,063 | (2.5) | (1.8) | 0.1 | (62.0) | (28.8) | (107.4) | (17.8) | (25.0) | 339.4 | 59.0 | 23.9 | 12.7 | 11.5 | 21.3 | 20.0 | - | - | - | 249.3 | (59.7) | 6.1 | 47 | 5.9 | 3.6 |
| HT Media | 158 | NR | 37,224 | 796 | 235 | 6.1 | 7.7 | 9.2 | 623.3 | 25.9 | 19.8 | 25.9 | 20.6 | 17.2 | 13.0 | 10.9 | 9.0 | 3.8 | 3.4 | 3.1 | 0.6 | 1.3 | 2.5 | 15.6 | 17.5 | 18.9 | - | - | 0.4 |
| Jagran Prakashan | 123 | ADD | 37.074 | 793 | 301 | 5.8 | 6.4 | 7.5 | 91.9 | 9.5 | 16.7 | 21.1 | 19.2 | 16.5 | 12.7 | 11.2 | 9.6 | 6.1 | 5.4 | 4.8 | 2.8 | 2.8 | 3.2 | 30.0 | 29.8 | 31.0 | 130 | 5.6 | 0.6 |
| Sun TV Network | 460 | Reduce | 181,316 | 3.876 | 394 | 13.1 | 18.0 | 22.5 | 44.8 | 36.9 | 25.2 | 35.0 | 25.6 | 20.4 | 19.9 | 14.7 | 11.9 | 9.4 | 7.9 | 6.5 | 1.6 | 1.6 | 2.0 | 28.4 | 33.7 | 35.1 | 425 | (7.6) | 1.9 |
| Zee Entertainment Enterprises | 294 | REDUCE | 127,953 | 2,735 | 435 | 10.6 | 11.8 | 14.4 | 25.0 | 12.0 | 21.5 | 27.9 | 24.9 | 20.5 | 20.7 | 16.4 | 13.1 | 3.5 | 3.3 | 3.1 | 0.8 | 1.0 | 1.2 | 13.1 | 13.8 | 16.0 | 270 | (8.3) | 9.0 |
| Media |  | Neutral | 473,652 | 10,125 |  |  |  |  | 185.4 | 34.8 | 37.5 | 39.0 | 28.9 | 21.1 | 18.8 | 14.5 | 11.3 | 5.7 | 5.3 | 4.8 | 1.2 | 1.3 | 1.7 | 14.7 | 18.2 | 22.6 |  |  |  |
| Metals |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Hindalco Industries | 158 | ADD | 302,978 | 6,477 | 1,914 | 5.7 | 12.6 | 15.1 | (64.5) | 122.5 | 19.4 | 27.9 | 12.5 | 10.5 | 8.1 | 8.5 | 8.7 | 1.4 | 1.2 | 1.1 | 0.9 | 0.9 | 0.9 | 10.3 | 10.4 | 11.2 | 185 | 16.9 | 41.7 |
| Hindustan Zinc | 1,005 | BuY | 424,581 | 9,076 | 423 | 95.6 | 102.5 | 116.0 | 48.2 | 7.2 | 13.1 | 10.5 | 9.8 | 8.7 | 6.6 | 5.2 | 3.6 | 2.3 | 1.8 | 1.5 | 0.6 | 0.6 | 0.6 | 24.1 | 20.8 | 19.4 | 1,240 | 23.4 | 4.2 |
| Jindal Steel and Power | 630 | selu | 584,958 | 12,504 | 928 | 38.5 | 48.7 | 50.8 | 17.2 | 26.5 | 4.3 | 16.4 | 13.0 | 12.4 | 10.3 | 8.3 | 7.7 | 5.1 | 3.7 | 2.8 | 0.2 | 0.2 | 0.2 | 37.3 | 33.0 | 25.7 | 575 | (8.8) | 28.8 |
| Jsw Stel | 1,157 | Reduce | 291,842 | 6,239 | 252 | 80.4 | 68.5 | 108.5 | 481.1 | (14.8) | 58.5 | 14.4 | 16.9 | 10.7 | 10.8 | 9.1 | 6.1 | 2.7 | 1.6 | 1.3 | 0.6 | 0.8 | 0.8 | 16.0 | 12.0 | 13.3 | 1,075 | (7.1) | 57.2 |
| National Aluminium Co. | 432 | sell | 278,213 | 5,947 | 644 | 10.1 | 28.0 | 27.7 | (49.0) | 178.6 | (1.2) | 42.9 | 15.4 | 15.6 | 19.0 | 7.5 | 6.9 | 2.6 | 2.2 | 2.0 | 0.5 | 0.5 | 0.5 | 6.1 | 15.4 | 13.3 | 320 | (25.9) | 0.9 |
| Sesa Goa | 372 | REDUCE | 331,370 | 7,084 | 890 | 29.6 | 58.6 | 46.3 | 23.5 | 98.4 | (21.0) | 12.6 | 6.4 | 8.0 | 10.4 | 4.5 | 4.4 | 4.1 | 2.6 | 2.0 | 1.0 | 0.9 | 0.9 | 35.8 | 41.5 | 23.7 | 340 | (8.7) | 78.1 |
| Sterlit Industries | 176 | ADD | 592,492 | 12,665 | 3,362 | 12.0 | 14.2 | 19.3 | 2.8 | 18.4 | 35.5 | 14.7 | 12.4 | 9.1 | 12.4 | 10.9 | 7.0 | 1.6 | 1.4 | 1.2 | 0.5 | 0.5 | 0.5 | 12.9 | 12.2 | 14.6 | 210 | 19.1 | 47.8 |
| Tata Steel | 533 | Buy | 472,630 | 10,103 | 887 | 3.2 | 78.7 | 93.5 | (97.1) | 2,331.6 | 18.7 | 164.5 | 6.8 | 5.7 | 17.9 | 6.0 | 5.1 | 1.9 | 1.5 | 1.2 | 1.5 | 1.5 | 1.5 | 1.1 | 24.7 | 23.8 | 700 | 31.4 | 110.1 |
| Metals |  | Cautious | 3,279,064 | 70,095 |  |  |  |  | (28.9) | 77.6 | 13.0 | 18.3 | 10.3 | 9.1 | 11.2 | 7.3 | 6.1 | 2.3 | 1.8 | 1.5 | 0.7 | 0.7 | 0.7 | 12.4 | 17.7 | 16.6 |  |  |  |
| Pharmaceutical |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Bicoon | 316 | BuY | 63,250 | 1,352 | 200 | 14.8 | 17.8 | 22.0 | 216.4 | 19.8 | 23.7 | 21.3 | 17.8 | 14.4 | 12.3 | 10.3 | 8.5 | 3.5 | 3.1 | 2.6 | - | - | 0.1 | 17.9 | 18.8 | 20.0 | 400 | 26.5 | 4.0 |
| Cipla | 330 | Reduce | 265,325 | 5,672 | 803 | 13.5 | 12.8 | 15.6 | 35.9 | (4.9) | 21.9 | 24.5 | 25.8 | 21.1 | 18.2 | 17.1 | 14.3 | 4.5 | 4.0 | 3.4 | 0.8 | 0.8 | 0.8 | 19.9 | 16.3 | 17.4 | 280 | (15.3) | 9.5 |
| Cadila Heathcare | 644 | reduce | 131,807 | 2.818 | 205 | 24.7 | 33.2 | 37.7 | 66.9 | 34.2 | 13.7 | 26.1 | 19.4 | 17.1 | 17.0 | 13.0 | 11.5 | 8.1 | 6.1 | 4.8 | 0.8 | 1.0 | 1.2 | 36.0 | 35.8 | 31.3 | 580 | (9.9) | 1.6 |
| Dishman Pharma \& chemicals | 217 | BuY | 17,649 | 377 | 81 | 14.4 | 17.2 | 28.8 | (19.7) | 19.4 | 67.0 | 15.0 | 12.6 | 7.5 | 10.8 | 9.0 | 6.3 | 2.2 | 1.9 | 1.5 | - | - | - | 15.5 | 16.3 | 22.7 | 300 | 38.2 | 0.5 |
| Divi's Laboratories | 769 | ADD | 101,644 | 2,173 | 132 | 25.8 | 34.3 | 43.9 | (18.3) | 33.3 | 27.9 | 29.9 | 22.4 | 17.5 | 22.3 | 16.5 | 12.6 | 6.8 | 5.5 | 4.5 | - | - | - | 24.8 | 27.2 | 28.4 | 800 | 4.0 | 3.0 |
| Dr Reddy's Laboratories | 1.334 | REDUCE | 225,932 | 4.830 | 169 | 48.1 | 66.7 | 70.8 | 48.3 | 38.8 | 6.1 | 27.7 | 20.0 | 18.8 | 15.4 | 11.6 | 10.7 | 6.0 | 4.7 | 3.9 | 0.5 | 0.6 | 0.7 | 22.2 | 26.3 | 22.6 | 1,150 | (13.8) | 17.6 |
| Glaxosmithkine Pharmaceuticals (a) | 2,065 | Reduce | 174,874 | 3,738 | 85 | 59.1 | 69.7 | 79.2 | 8.1 | 18.0 | 13.5 | 34.9 | 29.6 | 26.1 | 20.1 | 17.0 | 14.7 | 9.8 | 8.3 | 7.1 | - | - | - | 29.8 | 30.4 | 29.4 | 1,880 | (8.9) | 1.7 |
| Glenmark Pharmaceuticals | 270 | NR | 74,040 | 1,583 | 274 | 12.7 | 19.2 | 20.3 | 14.7 | 50.6 | 5.6 | 21.2 | 14.1 | 13.3 | 13.7 | 8.9 | 8.5 | 3.1 | 2.6 | 2.2 | - | - | - | 16.7 | 19.9 | 17.6 | - | - | 5.2 |
| Jubilant Organosys | 356 | BuY | 56,476 | 1,207 | 159 | 26.5 | 31.8 | 38.9 | 49.0 | 19.8 | 22.4 | 13.4 | 11.2 | 9.1 | 9.7 | 8.7 | 7.0 | 2.5 | 2.1 | 1.7 | 0.5 | 0.7 | 0.8 | 26.3 | 21.7 | 21.1 | 400 | 12.5 | 2.5 |
| Lupin | 1,926 | ADD | 170,602 | 3,647 | 89 | 76.9 | 104.1 | 122.5 | 27.8 | 35.3 | 17.6 | 25.0 | 18.5 | 15.7 | 21.4 | 15.5 | 12.2 | 7.3 | 5.5 | 4.2 | 0.7 | 0.8 | 0.8 | 36.6 | 34.4 | 30.7 | 1,920 | (0.3) | 7.5 |
| Piramal Healthcare | 488 | Reduce | 101,992 | 2,180 | 209 | 23.4 | 13.4 | 11.0 | 35.5 | (42.9) | (17.6) | 20.9 | 36.5 | 44.3 | 15.4 | 5.7 | 3.8 | 6.1 | 1.1 | 0.9 | 1.1 | 1.2 | 0.7 | 32.1 | 141.2 | 16.6 | 490 | 0.4 | 30.7 |
| Ranbaxy Laboratories | 446 | SELL | 191,045 | 4,084 | 428 | 7.1 | 28.0 | 11.7 | (128.4) | 297.1 | (58.3) | 63.2 | 15.9 | 38.2 | 15.5 | 9.3 | 18.5 | 4.9 | 3.8 | 3.6 | - | 0.9 | 0.9 | 6.9 | 24.6 | 9.1 | 220 | (50.7) | 10.1 |
| Sun Pharmaceuticals | 1.807 | Reduce | 374,349 | 8.002 | 207 | 65.2 | 67.7 | 77.6 | (25.7) | 3.8 | 14.6 | 27.7 | 26.7 | 23.3 | 21.0 | 19.0 | 16.0 | 4.5 | 4.0 | 3.5 | 0.7 | 0.7 | 0.7 | 17.8 | 16.2 | 16.2 | 1,560 | (13.7) | 7.9 |
| Pharmaceuticals |  | Attractive | 1,948,985 | 41,663 |  |  |  |  | 44.7 | 28.0 | 5.7 | 27.1 | 21.2 | 20.0 | 16.9 | 13.0 | 12.1 | 5.1 | 3.7 | 3.1 | 0.5 | 0.6 | 0.6 | 18.9 | 17.4 | 15.6 |  |  |  |
| Property |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| dLF | 312 | ADD | 532,868 | 11,391 | 1,708 | 9.6 | 16.3 | 25.1 | (64.0) | 69.4 | 53.8 | 32.4 | 19.1 | 12.4 | 20.5 | 13.0 | 9.8 | 2.0 | 1.8 | 1.6 | 1.0 | 1.0 | 1.6 | 6.4 | 9.9 | 13.8 | 340 | 9.0 | 47.2 |
| Indiabuls Real Estate | 166 | RS | 66,644 | 1,425 | 401 | 1.6 | 4.0 | 8.0 | 109.7 | 151.7 | 101.7 | 104.7 | 41.6 | 20.6 | (74) | 36.9 | 9.5 | 0.7 | 0.7 | 0.7 | - | - | - | 0.8 | 1.8 | 3.5 | 285 | 71.6 | 19.9 |
| Mahindra Life Space Developer | 464 | ADD | 19,505 | 417 | 42 | 18.9 | 20.3 | 27.5 | 82.4 | 7.3 | 35.8 | 24.6 | 22.9 | 16.9 | 20.6 | 17.1 | 9.4 | 2.1 | 1.9 | 1.8 | 0.8 | 0.8 | 0.8 | 8.4 | 8.5 | 10.7 | 540 | 16.4 | 0.5 |
| Phoenix Mills | 224 | BuY | 32,387 | 692 | 145 | 4.1 | 6.6 | 7.6 | (16.7) | 59.0 | 15.6 | 54.1 | 34.0 | 29.4 | 43.3 | 23.9 | 19.9 | 2.1 | 2.0 | 1.9 | 0.4 | 0.7 | 0.9 | 3.9 | 6.0 | 6.7 | 260 | 16.3 | 0.8 |
| Puravankara Projects | 111 | Reduce | 23,786 | 508 | 213 | 6.4 | 8.2 | 8.1 | (5.2) | 28.4 | (2.0) | 17.4 | 13.5 | 13.8 | 21.6 | 14.6 | 14.3 | 1.7 | 1.5 | 1.4 | 1.8 | 1.8 | 1.8 | 10.0 | 11.9 | 10.7 | 110 | (1.3) | 0.4 |
| Sobha | 339 | ADD | 33,204 | 710 | 98 | 14.1 | 17.0 | 26.2 | (7.1) | 20.8 | 54.0 | 24.1 | 19.9 | 12.9 | 17.9 | 13.9 | 9.2 | 1.9 | 1.8 | 1.6 | 0.3 | 0.4 | 0.5 | 9.7 | 9.2 | 12.8 | 372 | 9.9 | 1.9 |
| Unitech | 82 | sell | 215,311 | 4,603 | 2,616 | 3.4 | 4.3 | 5.6 | (54.2) | 26.3 | 30.2 | 24.4 | 19.3 | 14.8 | 21.5 | 14.8 | 9.4 | 2.0 | 1.7 | 1.6 | - | - | 1.8 | 9.7 | 9.4 | 11.1 | 72 | (12.5) | 51.4 |
| Property |  | Cautious | 923,706 | 19,746 |  |  |  |  | (53.1) | 58.0 | 47.2 | 32.2 | 20.4 | 13.8 | 21.5 | 13.9 | 9.9 | 1.8 | 1.6 | 1.5 | 0.6 | 0.6 | 1.5 | 5.5 | 8.0 | 10.8 |  |  |  |

Source: Company, Bloomberg, Kotak Institutional Equities estimates

|  | 28-Jul-10 |  | Mkt cap. |  | $0 / 5$ shares | EPS (Rs) |  |  | EPS growth (\%) |  |  | PER ( X ) |  |  | EV/EEITDA ( X ) |  |  | Price/BV (x) |  |  | Dividend yield (\%) |  |  | RoE (\%) |  |  | $\begin{aligned} & \text { Target } \\ & \text { price } \end{aligned}$ | Upside | ADVT-3mo |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Company | Price (Rs) | Rating | (Rs mn) | (USS mn) | (mn) | 2010 E | 2011E | 2012 E | 2010 E | 2011 E | 2012 L | 2010E | 2011E | 2012E | 2010E | 2011 E | 2012E | 2010 E | 2011E | 2012E | 2010 E | 2011 E | 2012 E | 2010 E | 2011 E | 2012 E | (Rs) | (\%) | (USS mn) |
| Retail |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Titan Industries | 2,843 | ADD | 126,190 | 2,698 | 44 | 57.3 | 83.4 | 110.2 | 29.3 | 45.6 | 32.2 | 49.6 | 34.1 | 25.8 | 31.6 | 23.0 | 17.5 | 17.1 | 12.2 | 8.7 | 0.5 | 0.4 | 0.5 | 38.7 | 41.8 | 39.4 | 3,000 | 5.5 | 5.3 |
| Retail |  | Neutral | 126,190 | 2,698 |  |  |  |  | 29.3 | 45.6 | 32.2 | 49.6 | 34.1 | 25.8 | 31.6 | 23.0 | 17.5 | 17.1 | 12.2 | 8.7 | 0.5 | 0.4 | 0.5 | 34.5 | 35.8 | 33.8 |  |  |  |
| Sugar |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Bajaj Hindustan | 114 | SELI | 21,786 | 466 | 191 | 9.7 | 9.9 | 8.9 | 201.1 | 2.2 | (10.4) | 11.7 | 11.5 | 12.8 | 7.0 | 5.8 | 5.4 | 0.9 | 0.8 | 0.8 | 0.6 | 0.6 | 0.6 | 8.1 | 7.5 | 6.3 | 99 | (13.0) | 6.2 |
| Balrampur Chini Mills | 80 | ADD | 20,463 | 437 | 257 | 4.3 | 10.4 | 7.0 | (43.2) | 140.4 | (32.7) | 18.4 | 7.6 | 11.4 | 8.6 | 5.2 | 5.7 | 1.5 | 1.3 | 1.2 | 0.6 | 0.6 | 0.6 | 8.2 | 17.9 | 10.9 | 93 | 16.7 | 5.7 |
| Shree Renuka Sugars | 64 | buy | 42,901 | 917 | 670 | 9.9 | 7.6 | 7.8 | 196.4 | (23.2) | 3.1 | 6.5 | 8.4 | 8.2 | 4.5 | 5.0 | 4.3 | 1.7 | 1.4 | 1.2 | 0.6 | 0.5 | 0.5 | 32.0 | 18.1 | 15.7 | 76 | 18.7 | 14.2 |
| Sugar |  | Cautious | 85,150 | 1,820 |  |  |  |  | 99.6 | 0.7 | (9.4) | 8.9 | 8.8 | 9.7 | 5.9 | 5.3 | 5.0 | 1.3 | 1.2 | 1.0 | 0.6 | 0.6 | 0.6 | 15.1 | 13.2 | 10.7 |  |  |  |
| Technology |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| HCL Technologies | 373 | Reduce | 257,060 | 5.495 | 690 | 17.8 | 25.1 | 28.5 | 2.0 | 40.6 | 13.6 | 20.9 | 14.9 | 13.1 | 10.6 | 9.1 | 7.5 | 4.0 | 3.4 | 2.8 | 1.1 | 1.1 | 1.6 | 20.8 | 24.9 | 23.3 | 370 | (0.7) | 11.5 |
| Hexaware Technologies | 85 | Reduce | 12,167 | 260 | 144 | 9.3 | 5.1 | 9.4 | 127.7 | (45.4) | 84.0 | 9.1 | 16.6 | 9.0 | 4.6 | 9.5 | 5.2 | 1.4 | 1.3 | 1.2 | 1.2 | 1.2 | 1.2 | 17.8 | 8.4 | 14.0 | 72 | (15.0) | 2.8 |
| Infosys Technologies | 2,832 | BuY | 1,625,625 | 34,750 | 574 | 108.3 | 124.1 | 150.0 | 5.7 | 14.5 | 20.9 | 26.1 | 22.8 | 18.9 | 19.1 | 15.6 | 12.7 | 7.1 | 5.8 | 4.8 | 0.9 | 1.2 | 1.5 | 30.1 | 28.0 | 28.0 | 3,100 | 9.5 | 59.4 |
| Mphasis BFL | 611 | Reduce | 127,294 | 2,721 | 208 | 43.6 | 49.0 | 45.6 | 207.5 | 12.5 | (7.0) | 14.0 | 12.5 | 13.4 | 11.1 | 9.9 | 9.0 | 5.4 | 3.9 | 3.1 | 0.6 | 0.7 | 0.7 | 48.1 | 36.4 | 25.8 | 550 | (9.9) | 7.9 |
| Mindtree | 530 | reduce | 21,823 | 466 | 41 | 52.2 | 32.6 | 51.6 | 294.3 | (37.5) | 58.1 | 10.2 | 16.3 | 10.3 | 8.7 | 9.3 | 6.1 | 3.3 | 2.7 | 2.2 | 0.4 | 0.6 | 1.0 | 35.2 | 19.2 | 23.7 | 550 | 3.7 | 2.2 |
| Patni Computer Systems | 478 | reduce | 63,697 | 1,362 | 133 | 36.6 | 41.3 | 37.5 | 36.4 | 12.8 | (9.1) | 13.1 | 11.6 | 12.8 | 6.6 | 5.7 | 4.8 | 1.8 | 1.7 | 1.5 | 1.5 | 1.7 | 1.6 | 18.2 | 15.1 | 12.4 | 450 | (5.9) | 6.9 |
| Polaris Software Lab | 180 | SELI | 17,951 | 384 | 100 | 15.4 | 19.1 | 18.8 | 16.9 | 24.3 | (1.7) | 11.7 | 9.4 | 9.6 | 5.8 | 7.5 | 6.4 | 2.1 | 1.8 | 1.5 | 1.9 | 2.1 | 2.2 | 18.6 | 20.1 | 17.2 | 180 | (0.0) | 4.5 |
| TCS | 854 | Buy | 1,672,330 | 35,749 | 1,957 | 35.1 | 42.1 | 48.2 | 32.8 | 19.8 | 14.5 | 24.3 | 20.3 | 17.7 | 18.4 | 14.8 | 12.3 | 8.0 | 6.6 | 5.5 | 2.3 | 2.0 | 2.3 | 37.6 | 35.6 | 33.9 | 965 | 12.9 | 29.2 |
| Wipro | 415 | ADD | 1,014,877 | 21,695 | 2.447 | 18.9 | 22.3 | 25.7 | 22.1 | 18.1 | 15.6 | 22.0 | 18.6 | 16.1 | 16.6 | 13.4 | 11.0 | 5.2 | 4.2 | 3.5 | 0.9 | 1.1 | 1.3 | 26.5 | 25.0 | 23.7 | 465 | 12.1 | 14.2 |
| Technology |  | Attractive | 4,812,823 | 102,882 |  |  |  |  | 22.9 | 17.5 | 15.4 | 23.0 | 19.6 | 17.0 | 16.6 | 13.8 | 11.4 | 6.1 | 5.1 | 4.2 | 1.4 | 1.4 | 1.7 | 26.7 | 25.9 | 24.9 |  |  |  |
| Telecom |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Bharti Airtel | 322 | Reduce | 1,222,827 | 26,140 | 3,798 | 24.0 | 21.4 | 24.2 | 7.5 | (10.8) | 13.2 | 13.4 | 15.0 | 13.3 | 7.6 | 7.2 | 6.2 | 2.8 | 2.4 | 2.0 | 0.9 | 1.2 | 1.5 | 24.1 | 17.0 | 16.5 | 290 | (9.9) | 51.4 |
| IDEA | 69 | reduce | 229,171 | 4,899 | 3,300 | 2.7 | 2.2 | 1.5 | (5.8) | (19.7) | (30.8) | 25.4 | 31.7 | 45.8 | 8.7 | 9.5 | 8.1 | 2.0 | 1.9 | 1.8 | - | - | - | 7.2 | 6.2 | 4.2 | 55 | (20.8) | 12.2 |
| mtnL | 69 | SELL | 43,754 | 935 | 630 | (15.6) | (10.4) | (9.1) | (750.8) | (33.7) | (11.9) | (4.4) | (6.7) | (7.6) | (0.8) | (1.0) | (1.3) | 0.4 | 0.4 | 0.4 | - | - | - | (8.5) | (6.1) | (5.7) | 50 | (28.0) | 2.9 |
| Reliance Communications | 186 | SELL | 397,182 | 8,490 | 2,133 | 22.1 | 14.1 | 18.2 | (30.2) | (36.2) | 29.1 | 8.4 | 13.2 | 10.3 | 7.5 | 8.4 | 6.3 | 1.0 | 1.0 | 0.9 | 0.4 | - | - | 11.7 | 7.4 | 8.9 | 175 | (6.0) | 42.8 |
| Tata Communications | 285 | Reduce | 81,111 | 1,734 | 285 | 14.0 | 15.2 | 15.7 | 3.2 | 8.2 | 3.5 | 20.3 | 18.8 | 18.1 | 8.3 | 7.6 | 7.3 | 1.1 | 1.1 | 1.1 | 2.3 | 2.6 | 3.0 | 5.2 | 5.5 | 5.5 | 225 | (20.9) | 1.7 |
| Telecom |  | Cautious | 1,974,045 | 42,198 |  |  |  |  | (15.1) | (17.8) | 15.7 | 13.8 | 16.8 | 14.5 | 8.0 | 8.1 | 6.7 | 1.8 | 1.6 | 1.5 | 0.8 | 0.9 | 1.1 | 12.7 | 9.5 | 10.0 |  |  |  |
| Utilities |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Adani Power | 128 | ADD | 278,386 | 5,951 | 2.180 | 0.8 | 4.9 | 16.4 | - | 524.1 | 235.3 | 163.0 | 26.1 | 7.8 | 126.2 | 17.3 | 6.2 | 5.1 | 4.2 | 2.7 | - | - | - | 4.4 | 17.7 | 42.8 | 130 | 1.8 | 3.0 |
| CESC | 388 | ADD | 48,456 | 1.036 | 125 | 35.2 | 37.3 | 44.3 | 9.3 | 5.7 | 18.9 | 11.0 | 10.4 | 8.7 | 7.0 | 5.9 | 6.3 | 1.1 | 1.0 | 0.9 | 1.1 | 1.2 | 1.4 | 11.1 | 10.4 | 11.3 | 466 | 20.1 | 2.0 |
| Lanco Infratech | 65 | BuY | 156,205 | 3,339 | 2,405 | 2.0 | 3.7 | 5.0 | 35.1 | 87.6 | 34.9 | 33.1 | 17.6 | 13.1 | 19.9 | 8.4 | 8.0 | 4.6 | 3.6 | 2.9 | - | - | - | 15.8 | 21.2 | 22.7 | 77 | 18.6 | 7.9 |
| NHPC | 32 | Reduce | 389,318 | 8,322 | 12,301 | 1.9 | 1.3 | 1.6 | 74.9 | (27.2) | 20.1 | 17.1 | 23.5 | 19.5 | 10.9 | 11.1 | 9.1 | 1.6 | 1.5 | 1.4 | 1.7 | 1.1 | 1.4 | 9.7 | 6.5 | 7.4 | 28 | (11.5) | 20.6 |
| NTPC | 199 | reduce | 1,642,909 | 35,120 | 8,245 | 10.8 | 12.5 | 14.7 | 9.6 | 16.2 | 17.4 | 18.5 | 15.9 | 13.6 | 14.1 | 12.4 | 10.4 | 2.6 | 2.4 | 2.1 | 2.0 | 2.4 | 2.8 | 14.5 | 15.4 | 16.6 | 210 | 5.4 | 10.4 |
| Reliance Infrastructure | 1,144 | ADD | 281,432 | 6,016 | 246 | 61.8 | 62.7 | 80.3 | (1.5) | 1.6 | 28.0 | 18.5 | 18.2 | 14.2 | 19.8 | 19.0 | 13.0 | 1.5 | 1.4 | 1.3 | 0.7 | 0.8 | 0.9 | 6.3 | 7.3 | 10.1 | 1,100 | (3.8) | 48.5 |
| Reliance Power | 172 | SELL | 412,002 | 8.807 | 2,397 | 2.9 | 3.1 | 5.4 | 179.7 | 7.4 | 76.4 | 60.2 | 56.1 | 31.8 |  | 98.0 | 33.7 | 2.8 | 2.7 | 2.5 | - | - | - | 4.8 | 5.0 | 8.2 | 135 | (21.5) | 22.8 |
| Tata Power | 1,338 | ADD | 330,252 | 7,060 | 247 | 60.2 | 69.2 | 88.5 | 20.1 | 15.0 | 27.8 | 22.2 | 19.3 | 15.1 | 13.9 | 12.6 | 10.8 | 2.5 | 2.3 | 2.1 | 0.9 | 1.0 | 1.1 | 12.9 | 12.5 | 14.3 | 1,420 | 6.1 | 10.5 |
| Utilities |  | Reduce | 3,538,960 | 75,651 |  |  |  |  | 23.5 | 15.9 | 35.4 | 22.4 | 19.3 | 14.3 | 17.6 | 14.3 | 10.7 | 2.4 | 2.2 | 2.0 | 1.3 | 1.4 | 1.6 | 10.6 | 11.3 | 13.8 |  |  |  |
| Others |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Havells India | 661 | SEL | 39,789 | 851 | 60 | 5.3 | 31.6 | 45.0 | 3.7 | 497.9 | 42.6 | 125.2 | 20.9 | 14.7 | 17.2 | 10.6 | 8.7 | 10.9 | 7.2 | 4.9 | - | - | - | 6.6 | 41.6 | 39.7 | 497 | (24.8) | 6.7 |
| Jaiprakssh Associates | 120 | BUY | 254,395 | 5,438 | 2,129 | 1.5 | 5.5 | 7.4 | (27.2) | 279.8 | 34.1 | 82.1 | 21.6 | 16.1 | 21.2 | 15.6 | 11.1 | 3.0 | 2.6 | 2.2 | - | - | - | 4.1 | 12.8 | 14.9 | 170 | 42.3 | 31.9 |
| ${ }^{\text {Jindal Saw }}$ | 202 | ADD | 59,373 | 1,269 | 294 | 25.0 | 18.6 | 17.9 | 110.8 | (25.4) | (4.0) | 8.1 | 10.8 | 11.3 | 5.3 | 6.0 | 5.8 | 1.6 | 1.3 | 1.2 | - | - | - | 20.5 | 12.9 | 11.1 | 256 | 26.8 | 3.8 |
| PSL | 134 | BuY | 7,153 | 153 | 53 | 22.9 | 25.4 | 28.2 | 3.3 | 10.6 | 11.0 | 5.8 | 5.3 | 4.7 | 3.3 | 2.7 | 2.9 | 0.8 | 0.7 | 0.6 | 4.9 | 4.9 | 5.2 | 12.6 | 11.7 | 12.0 | 175 | 30.8 | 0.6 |
| Sintex | 373 | BuY | 50,885 | 1,088 | 136 | 24.1 | 28.3 | 33.3 | 0.5 | 17.4 | 17.5 | 15.5 | 13.2 | 11.2 | 12.6 | 8.6 | 7.3 | 2.4 | 2.0 | 1.7 | - | - | - | 15.5 | 15.3 | 15.2 | 380 | 1.9 | 4.5 |
| Tata Chemicals | 328 | ADD | 79,699 | 1,704 | 243 | 26.4 | 32.4 | 37.3 | (27.1) | 22.6 | 15.1 | 12.4 | 10.1 | 8.8 | 6.7 | 5.6 | 4.8 | 1.7 | 1.5 | 1.3 | 2.7 | 2.7 | 2.7 | 16.0 | 18.4 | 18.3 | 360 | 9.9 | 2.9 |
| Welspun Corp | 255 | ADD | 52,415 | 1,120 | 205 | 32.0 | 27.0 | 25.6 | 85.2 | (15.7) | (5.4) | 8.0 | 9.4 | 10.0 | 4.6 | 5.0 | 4.7 | 1.6 | 1.4 | 1.2 | 0.9 | 0.8 | 0.9 | 24.8 | 15.6 | 12.8 | 286 | 12.1 | 5.7 |
| United Phosphorus | 182 | BuY | 84,140 | 1,799 | 463 | 11.9 | 13.8 | 17.4 | 18.8 | 15.8 | 25.9 | 15.2 | 13.2 | 10.4 | 8.8 | 8.0 | 6.4 | 2.5 | 2.1 | 1.8 | 0.8 | 1.1 | 1.1 | 17.7 | 17.2 | 18.3 | 225 | 23.7 | 9.9 |
| Others |  |  | 627,850 | 13,421 |  |  |  |  | 16.3 | 31.7 | 18.0 | 18.7 | 14.2 | 12.0 | 10.9 | 9.7 | 8.0 | 2.3 | 2.0 | 1.7 | 0.7 | 0.7 | 0.7 | 12.4 | 13.9 | 14.3 |  |  |  |
| KS universe (b) |  |  | 44,847,596 | 958,692 |  |  |  |  | 14.4 | 21.9 | 20.5 | 19.0 | 15.6 | 13.0 | 11.6 | 9.6 | 7.9 | 2.8 | 2.5 | 2.1 | 1.3 | 1.4 | 1.7 | 14.8 | 15.7 | 16.6 |  |  |  |
| KS universe (b) ex-Energy |  |  | 36,062,902 | 770,904 |  |  |  |  | 8.0 | 22.9 | 20.5 | 20.6 | 16.8 | 13.9 | 14.2 | 11.5 | 9.5 | 3.1 | 2.7 | 2.3 | 1.2 | 1.2 | 1.4 | 15.2 | 16.1 | 16.8 |  |  |  |
| KS universe (d) ex-Energy \& ex-Commodities |  |  | 32,076,547 | 685,689 |  |  |  |  | 14.5 | 18.2 | 22.2 | 21.4 | 18.2 | 14.9 | 15.7 | 13.1 | 10.7 | 3.3 | 2.9 | 2.5 | 1.2 | 1.3 | 1.5 | 15.4 | 15.9 | 16.9 |  |  |  |

Note:
sook value
(1) EV/S年eans calendar year 2009, similarly for 2011 and 2012 for these particular companies

(4) Rupee-US Dollar exchange rate (RSSUSS)= $\quad 4$| 46.78 |
| :--- |

Source: Company, Bloomberg, Kotak Institutional Equities estimates
"Each of the analysts named below hereby certifies that, with respect to each subject company and its securities for which the analyst is responsible in this report, (1) all of the views expressed in this report accurately reflect his or her personal views about the subject companies and securities, and (2) no part of his or her compensation was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed in this report: Kawaljeet Saluja, Manish Karwa, Jairam Nathan, Lokesh Garg, Manoj Menon, Ajay Mathrani, Nischint Chawathe, Gundeep Singh, Rohit Chordia, Murtuza Arsiwalla, Amit Kumar, Priti Arora,. "


## Ratings and other definitions/identifiers

Definitions of ratings
BUY. We expect this stock to outperform the BSE Sensex by $10 \%$ over the next 12 months.
ADD. We expect this stock to outperform the BSE Sensex by 0-10\% over the next 12 months.
REDUCE. We expect this stock to underperform the BSE Sensex by $0-10 \%$ over the next 12 months.
SELL. We expect this stock to underperform the BSE Sensex by more than $10 \%$ over the next 12 months.
Our target price are also on 12-month horizon basis.

## Other definitions

Coverage view. The coverage view represents each analyst's overall fundamental outlook on the Sector. The coverage view will consist of one of the following designations: Attractive, Neutral, Cautious.

## Other ratings/identifiers

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[^1]:    Source: Company, Kotak Institutional Equities estimates

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