# Macquarie Equities Research



## The Asia Specialist

## INDIA

TCS IN	Outp	perform
Price 19 Apr 10	Rs	811.95
12-month target	Rs	925.00
Upside/Downside	%	13.9
Valuation - DCF (WACC 12.5%)	Rs	925.00
GICS sector	Software &	& Services
Market cap	Rsbn	1,589
30-day avg turnover	US\$m	39.9
Market cap	US\$m	35,989
Number shares on iss	sue m	1,957

#### Investment fundamentals

Year end 31 Mar		2009A	2010E	2011E	2012E
Total revenue	bn	278.1	301.1	344.3	408.5
EBITDA	bn	71.8	85.5	94.3	110.5
EBITDA growth	%	26.0	19.1	10.3	17.2
Adjusted profit	bn	51.7	66.1	72.4	82.4
EPS adj	Rs	26.42	33.75	36.98	42.09
EPS adj growth	%	3.0	27.7	9.6	13.8
PER adj	х	30.7	24.1	22.0	19.3
ROA	%	32.8	31.0	27.6	26.5
ROE	%	36.9	36.2	30.8	28.3
EV/EBITDA	х	22.0	18.5	16.8	14.3
Net debt/equity	%	-5.0	-8.9	-20.0	-30.9
P/BV	Х	10.2	7.6	6.1	5.0

# TCS IN rel BSE Sensex performance, & rec history



Note: Recommendation timeline - if not a continuous line, then there was no Macquarie coverage at the time or there was an embargo period. Source: FactSet, Macquarie Research, March 2010 (all figures in INR unless noted)

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20 April 2010	

Tata Consultancy Services 4Q: Strong results delivered again

### Event

 TCS reported solid 4Q FY3/10 results that were in-line with our and street expectations on the top-line, but ahead of estimates on the bottom-line due to able margin execution and treasury gains. These results once again support our above-consensus revenue growth forecast of 25% for sector leaders in FY3/11E. Retain TCS as our favoured large cap pick in the sector. (See Figure 1 and 2 for the detailed quarterly P&L and deviation from estimates).

## Impact

- Another strong quarter driven by broad-based growth. 3Q marked the beginning of all-round recovery across verticals and geographies. Trends emerging from the 4Q results of sector leaders – TCS and Infosys – cement the argument of a broader demand recovery playing out. We specifically highlight growth in Retail, Life Sciences and Manufacturing verticals. (See Figure 4).
- Good 4Q: TCS posted revenues of Rs77.4bn (up 1.1% QoQ and 7.9% YoY), EBITDA of Rs23.1bn (up 1.8% QoQ and 23% YoY), and PAT of Rs19.3bn (up 7.4% QoQ and 47% YoY). In US\$ terms, TCS reported 3% QoQ revenue growth (vs. 5.2% at Infosys). The biggest positive surprise in the quarter was 20bp QoQ margin expansion to 29.9% driven largely by productivity initiatives.
- **20K campus offers made, strong pick up in lateral hiring.** TCS maintained its full-year gross employee addition target of 30K in FY3/11E. The company has already made 20K campus offers up till now and expects to meet its hiring target by lateral hiring and/or follow on fresher hiring later in the year. We view the robust hiring pattern (~5.2K laterals added in 4Q) as a leading indicator of a revenue rebound that will play out in FY3/11E and FY3/12E.
- Wage hikes announced no negative surprises. TCS has given 13% offshore wage hikes and 2-4% onsite increments. This is in-line with our expectations and similar to the increments announced by Infosys last week.
- Large deals are back. TCS won 10 large deals in the quarter and the company detailed four multi-year, multi-million dollar deals won during the quarter. Management noted that they have won sizeable deals in the Infrastructure offering – this has a positive read through for Wipro and HCLT.
- TCS announces a special dividend of Rs10, full-year FY3/10 DPS of Rs20.

## Earnings and target price revision

• No change. We will review our earnings and TP post 4Q results season.

## **Price catalyst**

- 12-month price target: Rs925.00 based on a DCF methodology.
- Catalyst: Large deal wins and an uptick in discretionary spend.

## Action and recommendation

• Reiterate TCS as our top pick in the sector. We retain our upbeat outlook on the Indian IT sector and prefer TCS over Infosys in the large caps.

Please refer to the important disclosures and analyst certification on inside back cover of this document, or on our website www.macquarie.com.au/research/disclosures.

## 4Q FY3/10 Results review and Analysis – Actuals vs expectations

### Fig 1 4Q FY3/10 results – P&L: YoY growth, QoQ growth and deviation from our expectations

	Mar-09	Jun-09	Sep-09	Dec-09	Mar-10	(% Chg YoY) (%	Chg QoQ)	Mar-10E	Deviation (%)
(Amount in Rsm)	4Q FY09	1Q FY10	2Q FY10	3Q FY10	4Q FY10		• •		
Revenues									
Information technology and consultancy services	69,538	69,424	72,175	74,285	74,968	7.8%	0.9%	75,941	-1.3%
Sale of equipment and software licenses	2,180	2,646	2,176	2,218	2,398	10.0%	8.1%	2,267	5.7%
Total revenues	71,718	72,070	74,351	76,503	77,365	7.9%	1.1%	78,208	-1.1%
Cost of revenues									
Cost of information technology and consultancy services	37,394	36,628	38,419	39,137	39,326	5.2%	0.5%	40,628	-3.2%
Cost of equipment and software licenses	1,822	2,610	1,892	1,822	1,794	-1.5%	-1.5%	2,041	-12.1%
Total cost of revenues	39,216	39,238	40,311	40,959	41,121	4.9%	0.4%	42,669	-3.6%
Gross profit	32,501	32,832	34,040	35,544	36,244	11.5%	2.0%	35,539	2.0%
Gross profit margin (%)	45.3%	45.6%	45.8%	46.5%	46.8%			45.4%	3.1%
Operating expenses									
SG&A expenses	15,402	14,830	14,408	14,568	14,413	-6.4%	-1.1%	15,251	-5.5%
R&D	99	109	101	89	552	456.6%	522.6%	108	410.4%
Total operating expenses	15,501	14,940	14,509	14,657	14,965	-3.5%	2.1%	15,359	-2.6%
EBITDA	18,796	19,620	21,342	22,717	23,120	23.0%	1.8%	22,140	4.4%
EBITDA margin (%)	26.2%	27.2%	28.7%	29.7%	29.9%			28.3%	
Depreciation included above in operating expense	1,796	1,727	1,811	1,829	1,841	2.5%	0.7%	1,959	-6.0%
Operating income	17,000	17,893	19,531	20,888	21,279	25.2%	1.9%	20,181	5.4%
Operating margin (%)	23.7%	24.8%	26.3%	27.3%	27.5%			25.8%	6.6%
Other income/(expense)									
Interest income	352	388	402	484	822	133.5%	69.8%	356	131.1%
Interest expense	(169)	(84)	(84)	(84)	(284)	67.9%	240.0%	(85)	
Other non operating income, net	(1,569)	(110)	(463)	169	1,098	nmf	nmf	(105)	
Other income, net	(1,386)	194	(144)	570	1,635	nmf	nmf	166	nm
Income before income taxes and minority interests	15,614	18,087	19,387	21,457	22,915	46.8%	6.8%	20,346	12.6%
Income tax expense	2,293	2,655	2,909	3,241	3,284	43.2%	1.3%	3,052	7.6%
Income before minority interests									
Minority interests	(189)	(226)	(240)	(242)	(312)	65.1%	28.9%	(266)	
Equity in net earnings of affiliates	(1)	(2)	-	-	(8)	nmf	nmf	(2)	
Net income	13,132	15,203	16,239	17,975	19,311	47.1%	7.4%	17,026	13.4%
Basic and Diluted EPS	6.71	7.77	8.30	9.18	9.87	47.1%	7.4%	8.70	13.4%
Weighted average no. of shares	1,957	1,957	1,957	1,957	1,957			1,957	

Source: Company data, Macquarie Research, April 2010

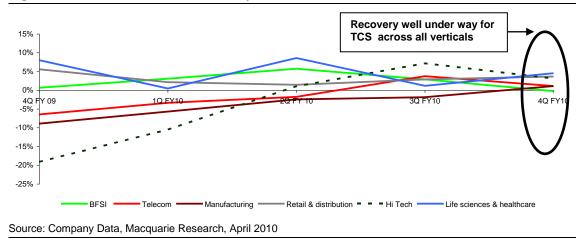
- 4Q results vs. street expectation: Revenue of Rs77.4bn (up 1.1% QoQ and 7.9% YoY) was 1% below our and the street's estimate. EBITDA of Rs23.1bn (up 1.8% QoQ and 23% YoY) was 4.5% above our estimate and 2.6% above consensus. PAT of Rs19.3bn (up 7.4% QoQ and 47% YoY) came in 13.5% above our and 7.8% above consensus expectations.
- Sequential margin expansion key positive surprise in the quarter. EBITDA margins in the quarter have expanded to 29.9% (up 20 bp QoQ vs. INFO down 150 bp QoQ). The key moving parts for margin movement this quarter were: (192bp) due to FX, +16bp due to offshore movement, (59bp) due to bad debt provisioning and +247bp due to productivity and efficiency in project management. We note that utilization (ex-trainees) for TCS is now at all time high of 81.8% (vs. 81.1% last quarter and 77.3% at INFO). TCS's CFO indicated that they can maintain EBIT margins at ~27%, if INR:US\$ remains at 46. We are currently building in FY3/11E margins to dip to 24.8% and see upside risks to our estimates.

## Fig 2 TCS 4Q Operating Metrics: YoY growth, QoQ growth

	Mar-09	Jun-09	Sep-09	Dec-09	Mar-10	(% Chg YoY) (%	Chg QoQ)
Operating Metrics							
Employee Metrics							
Total employees (including subs.)	143,761	141,642	141,962	149,654	160,429	11.6%	7.2%
Gross addition (excluding subs.)	3,522	1,154	3,836	11,377	16,851	378.4%	48.1%
Net addition (excluding subs.)	521	(2,746)	(312)	7,417	10,110	na	na
Trainees added	2,227	316	1,820	8,239	8,429	278.5%	2.3%
Experienced Professionals added	522	384	1,189	2,249	5,230	901.9%	132.5%
Overseas subsidiaries and Branches added	773	454	827	889	981	26.9%	10.3%
Utilization Rate							
- Including trainees	69.4%	71.3%	73.6%	77.2%	74.3%	7.1%	-3.8%
- Excluding trainees	79.7%	79.2%	79.5%	81.1%	81.8%	2.6%	0.9%
Client Concentration							
Top client	4.7%	5.7%	6.8%	8.1%	8.2%	74.5%	1.2%
Top 5 clients	18.6%	19.4%	20.5%	21.5%	21.8%	17.2%	1.4%
Top 10 clients	26.9%	28.0%	28.9%	29.9%	30.2%	12.3%	1.0%
US\$1m - US\$5m	405	423	409	419	409	1.0%	-2.4%
US\$5m - US\$10m	172	178	171	178	183	6.4%	2.8%
US\$10m - US\$20m	111	113	111	112	118	6.3%	5.4%
US\$20m - US\$50m	62	59	62	61	63	1.6%	3.3%
US\$50m - US\$100m	24	23	23	23	23	-4.2%	0.0%
US\$100m+	7	6	6	6	7	0.0%	16.7%
Active clients	985	933	896	917	917	-6.9%	0.0%
Clients added during the quarter	36	26	30	32	39	8.3%	21.9%

Source: Company data, Macquarie Research, April 2010

• Volume growth tad lower than Infosys, stable pricing in the quarter. TCS reported 4% QoQ volume growth this quarter (vs. 5.2% at Infosys). Pricing in 4Q was stable and management hinted at a potential pricing uptick later in FY3/11E. Price changes are contingent on healthy volume growth in the future.



### Fig 3 Broad based Demand Recovery across verticals 4QFY09 - 4QFY10

## Fig 4 Infosys 4Q Operating metrics: YoY growth, QoQ growth

	<b>Mar-09</b> 4Q FY09	<b>Jun-09</b> 1Q FY10	<b>Sep-09</b> 2Q FY10	<b>Dec-09</b> 3Q FY10	<b>Mar-10</b> 4Q FY10	YoY (%)	QoQ (%)
Operating Metrics							
Employee Metrics							
Employees, period end							
Total Employees (Consolidated)	104,850	103,905	105,453	109,882	113,796	8.5%	3.6%
Gross additions	4,935	3,538	6,069	8,719	9,313	88.7%	6.8%
Net additions	1,772	(945)	1,548	4,429	3,914	120.9%	-11.6%
Laterals hired	659	390	1,064	1,420	2,041	209.7%	43.7%
Effort (IT Services and Consulting)							
Onsite-Offshore Effort Split							
Onsite	30%	29%	29%	29%	29%		
Offshore	70%	71%	71%	71%	71%		
Utilization measures (IT Services and Consulting + Product)							
Including trainees	66.9%	66.2%	66.5%	68.0%	69.2%		
Excluding trainees	74.3%	70.1%	73.0%	76.2%	77.3%		
Client metrics							
Top client contribution to revenues	6%	5%	5%	5%	5%		
Top 5 client contribution to revenues	17%	16%	17%	18%	16%		
Top 10 client contribution to revenues	27%	26%	26%	28%	26%		
Number of active clients	579	569	571	568	575		
New clients added in the period	37	27	35	32	47		
Effort and Utilization (IT Services and Consulting)							
Effort - Person-months	1= 100			40.000	10.100	0.00/	
Onsite	45,169	44,231	44,435	46,686	49,183	8.9%	5.3%
Offshore	106,399	105,730	108,953	116,069	122,049	14.7%	5.2%
Billed	151,568	149,961	153,388	162,755	171,232	13.0%	5.2%
Non-billed	56,706	69,465	61,739	55,208	54,574	-3.8%	-1.1%
Training	24,246	13,921	22,285	27,931	28,309	16.8%	1.4%
Total professionals	232,520	233,347	237,411	245,894	254,114	9.3%	3.3%
Support Total	14,590 247,109	14,798 248,145	14,486 251,898	13,958 259,852	13,920 268,034	-4.6% 8.5%	-0.3%
	247,109	240,143	251,696	209,002	200,034	0.3%	3.1%
Per-capita productivity (IT Services and Consulting) - Reported Onsite	137,033	140.010	1 40 400	145 200	144 450	5.4%	-0.6%
Offshore	,	140,612	142,438 55,974	145,290	144,452	-1.3%	-0.6%
Blended	55,621 79,883	55,654 80,713	81,021	56,387 81,889	54,903 80,624	0.9%	-2.6%
	,		,02 .	- ,000		0.070	
QoQ change in per capita productivity - constant currency	1.00/	0.007	0.001	1.00/	0.00/		
Onsite	-1.0%	0.6%	-0.2%	1.2%	0.2%		
Offshore	-3.1%	-1.9%	-0.9%	-0.1%	-1.7%		
Blended	-2.1%	-0.9%	-1.1%	0.2%	-0.7%		
Avg USD-INR rate	50.24	48.82	48.39	46.62	45.91	-8.6%	-1.5%
AVO USD-INR rate							

Source: Company data, Macquarie Research, April 2010

## Fig 5 Valuation Comp Sheet – Indian IT Services

Company name	Bloomberg Ticker	Reco	Market Cap (US\$ m)		Target Price (Icy)	Up/Down side(%)	EPS FY10	EPS FY11	EPS FY12	PER (x) FY10	PER (x) FY11	RoE (FY10)	EPS CAGR (FY10-12E)
Large Cap - Indian IT Se	ervices												· · ·
Infosys	INFO IN	I OF	9 34,328	3 2752	2980	8%	108.5	5 117.1	134.1	25.4	4 23.5	5 30.	6 11.2%
TCS	TCS IN	I OF	9 34,547	7 812	925	14%	35.1	37.0	) 42.1	23.	1 22.0	) 37.	6 9.5%
Wipro	WPRO IN	I OF	22,473	3 704	800	14%	31.1	33.7	36.3	3 22.	7 20.9	27.	1 8.1%
HCL Tech	HCLT IN	I OF	9 5,128	3 349	435	25%	18.2	2 24.4	28.9	9 19.2	2 14.3	3 20.3	3 26.1%
Oracle Financial Services	OFSS IN	I NR	4,011	2200	NR	NR	101.0	) 119.3	3 121.2	2 21.8	8 18.4	23.4	4 9.5%
Mahindra Satyam	SCS IN	I NR	2,346	6 92	NR	NR	10.6	6 4.4	8.5	5 8.	7 20.8	26.0	0 -10.5%
Tech Mahindra	TECHM IN	I NR	2,203	8 829	NR	NR	50.5	5 61.2	2 72.0	) 16.4	4 13.5	63.4	4 19.4%
Mphasis	MPHL IN	I NR	2,954	4 648	NR	NR	49.0	) 52.5	5 57.8	3 13.2	2 12.3	51.9	9 8.6%
Accenture	ACN US	S NR	30,839	) 42	NR	NR	2.6	3 3.0	) 3.4	1 16. <sup>-</sup>	1 14.1	58.0	6 13.1%
Amdocs	DOX US						2.2				7 12.7		
Cap Gemini	CAP FF						1.8						
Cognizant	CTSH US						2.1						
Convergys	CVG US						1.1			3 12.0	0 10.7		
CSC	CSC US	S NR			NR	NR	5.0			6 10.9	9 10.4	20.3	3 5.3%
Logica PLC	LOG LN	I NR			NR	NR	0.1			1158.	7 1062.1		
Paxys	PAX PM	I NR	2,458	3 2	NR	NR	na	a na	a na	a na	a na	i na	a na
IBM GS	IBM US	S NR	170,662	2 131	NR	NR	11.1	12.2	2 12.9	9 11.8	B 10.8	3 74.4	4 7.5%
Aptech	APTR IN	I NR	. 170	) 168	NR	. NR	na	a na	a na	a na	a na	21.	7 na
Educomp	EDSL IN						28.9					37.9	
Everonn	ESIL IN						26.0		50.8	3 14.	7 10.7		
Hexaware	HEXW IN	I NR	234			NR	9.3		9.7	7 8.0	9.2	. 17.	7 1.9%
Mindtree	MTCL IN	I NR	545	5 632	NR	NR	50.0	) 51.1	58.0	) 12.0	6 12.4	9.0	6 7.6%
NIIT	NIIT IN	I NR	248	3 69	NR	NR	na	a na	a na	a na	a na	i na	a na
NIIT Tech	NITEC IN	I NR	221	l 173	NR	NR	23.5	5 24.4	28.3	3 7.4	4 7.1	27.	7 9.8%
Patni	PATNI IN	I NR	1,619	9 576	NR	NR	40.2	2 42.1	44.2	2 14.3	3 13.7	<b>'</b> 15.'	7 4.9%
Polaris	POL IN	I NR	371	172	NR	NR	15.2	2 19.7	21.5	5 11.3	3 8.8	3 13.	5 18.8%
Rolta	RLTA IN	I NR	643	3 184	NR	NR	na	a na	a na	a na	a na	n na	a na
EXL Service	EXLS US	S NR	505	5 17	NR	. NR	0.7	7 0.8	3 1.(	) 26.1	1 22.0	) 8.3	3 -26.8%
Firstsource	FSOL IN						2.4						
Genpact	GUS						0.8						
WNS	WNS US		,				1.2						

Note: Share price data as of 13 April 2010. Data for Not rated companies are based on Bloomberg consensus estimates. Fiscal year end June for HCLT. Source: Bloomberg, Macquarie Research, April 2010

Stocks mentioned in the report

- Infosys: (INFO IN, Rs2,752, OP, TP: Rs2,980, Upside: 8%)
- Wipro: (WPRO IN, Rs704, OP, TP: Rs800, Upside: 14%)
- HCLT: (HCLT IN, Rs349, OP, TP: Rs435, Upside: 25%)

## Tata Consultancy Services (TCS IN, Outperform, Target Price: Rs925.00)

Tata Consultancy	Services	s (TCS IN	l, Outper	rform, Ta	rget Pric						
Quarterly Results		2Q/10A	3Q/10E	4Q/10E	1Q/11E	Profit & Loss		2009A	2010E	2011E	2012E
Revenue	m	74,351	76,503	78,208	79,092	Revenue	m	278,129	301,132	344,287	408,539
Gross Profit	m	34,040	35,544	35,539	34,789	Gross Profit	m	123,709	137,955	155,962	184,595
Cost of Goods Sold	m	40,311	40,959	42,669	44,303	Cost of Goods Sold	m	154,420	163,176	188,325	223,945
EBITDA	m	21,342	22,717	21,792	20,663	EBITDA	m	71,781	85,470	94,280	110,537
Depreciation	m	1,811	1,829	2,002	1,975	Depreciation	m	5,766	7,369	8,765	10,346
Amortisation of Goodwill	m	0	0	0	0	Amortisation of Goodwill	m	0	0	0	0
Other Amortisation EBIT	m <b>m</b>	0 19,531	0 <b>20,888</b>	0 <b>19,790</b>	0 <b>18,688</b>	Other Amortisation EBIT	m <b>m</b>	0 66,015	0 78,101	0 <b>85,515</b>	0 100,191
Net Interest Income	m	319	401	200	437	Net Interest Income	m	506	1,223	3,150	6,509
Associates	m	0	401	-2	-2	Associates	m	-7	-4	-8	-8
Exceptionals	m	0 0	ŏ	0	0	Exceptionals	m	Ó	0	0	0
Forex Gains / Losses	m	õ	õ	Ő	õ	Forex Gains / Losses	m	Õ	õ	õ	Ő
Other Pre-Tax Income	m	-463	169	-105	-4	Other Pre-Tax Income	m	-5,190	-508	198	532
Pre-Tax Profit	m	19,387	21,457	19,882	19,119	Pre-Tax Profit	m	61,324	78,810	88,855	107,224
Tax Expense	m	-2,909	-3,241	-2,983	-3,059	Tax Expense	m	-9,011	-11,787	-15,124	-22,853
Net Profit	m	16,478	18,217	16,899	16,060	Net Profit	m	52,312	67,023	73,731	84,372
Minority Interests	m	-240	-242	-266	-293	Minority Interests	m	-604	-973	-1,358	-1,988
Reported Earnings Adjusted Earnings	m m	16,239 16,239	17,975 17,975	16,633 16,633	15,767 15,767	Reported Earnings Adjusted Earnings	m m	51,709 51,709	66,050 66,050	72,373 72,373	82,384 82,384
EDS (rep)		8.30	9.18	8.50	8.06	EPS (rep)		26.42	33 75	36.98	42.09
EPS (rep) EPS (adj)		8.30 8.30	9.18 9.18	8.50 8.50	8.06 8.06	EPS (rep) EPS (adj)		26.42 26.42	33.75 33.75	36.98 36.98	42.09 42.09
EPS (auj) EPS Growth yoy (adj)	%	8.30 28.7	32.9	8.50 26.7	3.7	EPS (adj) EPS Growth (adj)	%	20.42	27.7	30.90 9.6	42.09
Li O Orowin yoy (auj)	/0	20.7	52.5	20.7	5.7	PE (rep)	70 X	30.7	24.1	22.0	19.3
						PE (adj)	x	30.7	24.1	22.0	19.3
EBITDA Margin	%	28.7	29.7	27.9	26.1	Total DPS		7.00	8.00	9.00	10.00
EBIT Margin	%	26.3	27.3	25.3	23.6	Total Div Yield	%	0.9	1.0	1.1	1.2
Earnings Split	%	24.6	27.2	25.2	21.8	Weighted Average Shares	m	1,957	1,957	1,957	1,957
Revenue Growth	%	6.9	5.1	9.0	9.7	Period End Shares	m	1,957	1,957	1,957	1,957
EBIT Growth	%	15.9	15.9	16.4	4.4						
Profit and Loss Ratios		2009A	2010E	2011E	2012E	Cashflow Analysis		2009A	2010E	2011E	2012E
Revenue Growth	%	23.0	8.3	14.3	18.7	EBITDA	m	71,781	85,470	94,280	110,537
EBITDA Growth	%	26.0	19.1	10.3	17.2	Tax Paid	m	0	0	0	0
EBIT Growth	%	28.9	18.3	9.5	17.2	Chgs in Working Cap	m	-20,366	18,800	35,488	28,590
Gross Profit Margin	%	44.5	45.8	45.3	45.2	Net Interest Paid	m	0	0	0	0
EBITDA Margin	%	25.8	28.4	27.4	27.1	Other	m	0	-29,838	-59,347	-53,904
EBIT Margin	%	23.7	25.9	24.8	24.5	Operating Cashflow	m	51,415	74,432	70,421	85,223
Net Profit Margin	%	18.8	22.3	21.4	20.7	Acquisitions	m	-1,568	-48,943	285	0
Payout Ratio	%	26.5	23.7	24.3	23.8	Capex	m	-11,139	-10,591	-15,720	-12,875
EV/EBITDA	x	22.0	18.5	16.8	14.3	Asset Sales	m	420,697	532,876	354,996	0
EV/EBIT	х	23.9	20.2	18.5	15.8	Other	m	-444,975	-517,472	-355,281	0
Palanaa Shaat Batiaa						Investing Cashflow Dividend (Ordinary)	m	-36,985	-44,131	-15,720	-12,875
Balance Sheet Ratios ROE	%	36.9	36.2	30.8	28.3	Equity Raised	m m	-21,823 39	-32,153 54	-19,592 0	-13,734
ROA	%	30.9	30.2	27.6	26.5	Debt Movements	m	-378	-4,654	0	4,876
ROIC	%	46.2	43.8	36.8	37.2	Other	m	5,699	12,709	-1,161	-11,135
Net Debt/Equity	%	-5.0	-8.9	-20.0	-30.9	Financing Cashflow	m	-16,463	-24,045	-20,753	-19,993
Interest Cover	x	nmf	nmf	nmf	nmf	r manoning outpinner		10,400	24,040	20,100	10,000
Price/Book Book Value per Share	х	10.2 80.0	7.6 106.4	6.1 133.4	5.0 163.9	Net Chg in Cash/Debt	m	3,088	5,947	33,947	52,355
						Free Cashflow	m	40,276	63,841	54,700	72,348
						Balance Sheet		2009A	2010E	2011E	2012E
						Cash	m	14,839	20,889	54,836	107,191
						Receivables	m	60,429	61,835	74,309	84,156
						Inventories	m	366	229	275	313
						Investments	m	17,257	39,983	39,983	39,983
						Fixed Assets	m	37,490	41,707	48,663	51,192
						Intangibles Other Assets	m	25,906	26,088	26,088	26,088
						Other Assets Total Assets	m <b>m</b>	71,403 <b>227,691</b>	86,220 <b>276,950</b>	97,485 <b>341,639</b>	106,647 <b>415,569</b>
						Payables	m	47,440	27 <b>6,950</b> 50,075	60,123	68,361
						Short Term Debt	m	5,158	14	14	4,890
						Long Term Debt	m	1,762	1,948	1,948	1,948
						Provisions	m	1,702	1,948	1,948	1,940
						Other Liabilities	m	13,654	12,981	14,635	15,940
						Total Liabilities	m	68,013	65,017	76,719	91,139
						Shareholders' Funds	m	156,545	208,195	261,181	320,692
						Minority Interests	m	3,133	3,738	3,738	3,738
						Other	m	0	0	0	0
						Total S/H Equity	m	159,678	211,933	264,919	324,430
						Total Liab & S/H Funds	m	227,691	276,950	341,639	415,569
All figures in INR unless not	ted										
An inguies in live unless 10	icu. Des	aarah April	0040								

All figures in INR unless noted. Source: Company data, Macquarie Research, April 2010

#### Macquarie Research

Recommendation definitions         Macquarie - Australia/New Zealand         Outperform - return >5% in excess of benchmark return         Neutral - return within 5% of benchmark return         Underperform - return >5% below benchmark return         Macquarie - Asia/Europe         Outperform - expected return >+10%         Neutral - expected return from -10% to +10%         Underperform - expected return <-10%         Macquarie First South - South Africa         Outperform - expected return >+10%         Neutral - expected return from -10% to +10%         Underperform - expected return >+10%         Neutral - expected return solution         Outperform - expected return >+10%         Neutral - expected return solution         Outperform - expected return <-10%         Macquarie - Canada         Outperform - return >5% in excess of benchmark return         Neutral - return within 5% of benchmark return         Underperform (Buy) - return >5% in excess of Russell         3000 index return         Neutral (Hold) - return within 5% of Russell 3000 index return         Underperform (Sell)- return >5% below Russell 3000 index return         Underperform (Sell)- return >5% below Russell 3000 index return         Weutral (Hold) - 12 months         Note: Quant recommendations may differ from Fundamental Analyst recommendation	<ul> <li>Volatility index definition*</li> <li>This is calculated from the volatility of historical price movements.</li> <li>Very high-highest risk – Stock should be expected to move up or down 60–100% in a year – investors should be aware this stock is highly speculative.</li> <li>High – stock should be expected to move up or down at least 40–60% in a year – investors should be aware this stock could be speculative.</li> <li>Medium – stock should be expected to move up or down at least 30–40% in a year.</li> <li>Low-medium – stock should be expected to move up or down at least 25–30% in a year.</li> <li>Low – stock should be expected to move up or down at least 15–25% in a year.</li> <li>* Applicable to Australian/NZ/Canada stocks only</li> </ul>	<ul> <li>Financial definitions</li> <li>All "Adjusted" data items have had the following adjustments made:</li> <li>Added back: goodwill amortisation, provision for catastrophe reserves, IFRS derivatives &amp; hedging, IFRS impairments &amp; IFRS interest expense Excluded: non recurring items, asset revals, property revals, appraisal value uplift, preference dividends &amp; minority interests</li> <li>EPS = adjusted net profit / efpowa*</li> <li>ROA = adjusted ebit / average total assets</li> <li>ROA = adjusted net profit / average shareholders funds</li> <li>Gross cashflow = adjusted net profit + depreciation *equivalent fully paid ordinary weighted average number of shares</li> <li>All Reported numbers for Australian/NZ listed stocks are modelled under IFRS (International Financial Reporting Standards).</li> </ul>
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#### Recommendation proportions - For quarter ending 31 December 2009

A	AU/NZ	Asia	RSA	USA	CA	EUR	
Outperform 4	7.94%	60.52%	37.50%	43.42%	65.26%	41.60%	(for US coverage by MCUSA, 3.76% of stocks covered are investment banking clients)
Neutral 3	35.58%	18.70%	53.13%	49.06%	29.11%	36.80%	(for US coverage by MCUSA, 4.51% of stocks covered are investment banking clients)
Underperform 1	6.48%	20.79%	9.38%	7.52%	5.63%	21.60%	(for US coverage by MCUSA, 0.00% of stocks covered are investment banking clients)

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Jessie Qian (China, Hong Kong) Toby Williams (Japan) HongSuk Na (Korea) Edward Ong (Malaysia) Alex Pomento (Philippines) Linda Huang (Taiwan) <b>Emerging Leaders</b> Jake Lynch (Asia) Minoru Tayama (Japan) Robert Burghart (Japan) <b>Industrials</b> Inderjeetsingh Bhatia (India) Christopher Cintavey (Japan) Janet Lewis (Japan) Chang Han Joo (Korea) Sunaina Dhanuka (Malaysia) David Gambrill (Thailand) <b>Insurance</b> Mark Kellock (Asia) Makarim Salman (Japan) <b>Media</b>	(852) 3922 3568           (813) 3512 7392           (822) 3705 8678           (603) 2059 8982           (632) 857 0899           (8862) 2734 7521           (8621) 2412 9007           (813) 3512 6058           (813) 3512 7853           (9122) 6653 3166           (813) 3512 7432           (813) 3512 7432           (813) 3512 745           (822) 3705 8511           (662) 694 7753           (852) 3922 3567           (813) 3512 7421
Jessie Qian (China, Hong Kong) Toby Williams (Japan) HongSuk Na (Korea) Edward Ong (Malaysia) Alex Pomento (Philippines) Linda Huang (Taiwan) <b>Emerging Leaders</b> Jake Lynch (Asia) Minoru Tayama (Japan) Robert Burghart (Japan) Industrials Inderjeetsingh Bhatia (India) Christopher Cintavey (Japan) Janet Lewis (Japan) Christopher Cintavey (Japan) Janet Lewis (Japan) Christopher Cintavey (Japan) Janet Lewis (Japan) Chang Han Joo (Korea) Sunaina Dhanuka (Malaysia) David Gambrill (Thailand) Insurance Mark Kellock (Asia) Makarim Salman (Japan) Media Jessie Qian (China, Hong Kong)	(852) 3922 3568           (813) 3512 7392           (822) 3705 8678           (603) 2059 8982           (632) 857 0899           (8862) 2734 7521           (8621) 2412 9007           (813) 3512 6058           (813) 3512 7853           (9122) 6653 3166           (813) 3512 7432           (813) 3512 7432           (813) 3512 7475           (822) 3705 8511           (603) 2059 8993           (662) 694 7753           (852) 3922 3567           (813) 3512 7421           (852) 3922 3568
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Jessie Qian (China, Hong Kong) Toby Williams (Japan) HongSuk Na (Korea) Edward Ong (Malaysia) Alex Pomento (Philippines) Linda Huang (Taiwan) <b>Emerging Leaders</b> Jake Lynch (Asia) Minoru Tayama (Japan) Robert Burghart (Japan) Industrials Inderjeetsingh Bhatia (India) Christopher Cintavey (Japan) Janet Lewis (Japan) Chang Han Joo (Korea) Sunaina Dhanuka (Malaysia) David Gambrill (Thailand) Insurance Mark Kellock (Asia) Makarim Salman (Japan) Media Jessie Qian (China, Hong Kong) Shubham Majumder (India) George Hogan (Japan)	(852) 3922 3568 (813) 3512 7392 (822) 3705 8678 (603) 2059 8982 (632) 857 0899 (8862) 2734 7521 (8621) 2412 9007 (813) 3512 6058 (813) 3512 7853 (9122) 6653 3166 (813) 3512 7432 (813) 3512 7432 (813) 3512 7432 (822) 3705 8511 (603) 2059 8993 (662) 694 7753 (852) 3922 3567 (813) 3512 7421 (852) 3922 3568 (9122) 6653 3049 (813) 3512 7851
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Jessie Qian (China, Hong Kong) Toby Williams (Japan) HongSuk Na (Korea) Edward Ong (Malaysia) Alex Pomento (Philippines) Linda Huang (Taiwan) <b>Emerging Leaders</b> Jake Lynch (Asia) Minoru Tayama (Japan) Robert Burghart (Japan) Industrials Inderjeetsingh Bhatia (India) Christopher Cintavey (Japan) Janet Lewis (Japan) Chang Han Joo (Korea) Sunaina Dhanuka (Malaysia) David Gambrill (Thailand) Insurance Mark Kellock (Asia) Makarim Salman (Japan) Media Jessie Qian (China, Hong Kong) Shubham Majumder (India) George Hogan (Japan)	(852) 3922 3568 (813) 3512 7392 (822) 3705 8678 (603) 2059 8982 (632) 857 0899 (8862) 2734 7521 (8621) 2412 9007 (813) 3512 6058 (813) 3512 7853 (9122) 6653 3166 (813) 3512 7432 (813) 3512 7432 (813) 3512 7432 (822) 3705 8511 (603) 2059 8993 (662) 694 7753 (852) 3922 3567 (813) 3512 7421 (852) 3922 3568 (9122) 6653 3049 (813) 3512 7851

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#### **Regional Heads of Sales**

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Adam Zaki (Asia) Mike Keen (Europe) Yat Quan Tan (Hong Kong) Stanley Dunda (Indonesia) Mario Argyrides (Korea) Edward Robinson (London) (1 415) 762 5001 (662) 694 7601 (813) 3512 7920 (44) 20 3037 4832 (44) 20 3037 4865 (852) 3922 2010

### (852) 3922 2002 (44) 20 3037 4905

(44) 20 3037 4905 (852) 3922 2028 (6221) 515 1555 (822) 3705 8610 (44) 20 3037 4902

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Michael Santos (Philippines)	(632) 857 0813
Matthew Ryan (Singapore)	(65) 6231 2888
Isaac Huang (Taiwan)	(8862) 2734 7582
Dominic Shore (Thailand)	(662) 694 7707
Phil Sellaroli (Tokyo)	(813) 3512 7837
Altermetive Otweteries	

#### Alternative Strategies

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 Depository Receipts - Robert Ansell
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 Derivatives - Wayne Edelist
 (852) 3

 Futures - Tim Smith
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 Structured Products - Andrew Terlich
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