## **Retail Research | India**

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**Cinemax India-**Management Meet Note CMP : Rs 31 Fair Value: Rs 44

**MF Global Sector – Entertainment** 





### About the company: Cinemax India (Cinemax), a theatre chain operator promoted by the Kanakia Group Sensex 16501 that has got an experience of more than two decades in the real estate development. Cinemax is operating in about 34 locations, with 114 screens having a capacity of ~29000 seats. Its theatre chain consist of a diverse mix of theatre operations, ranging from budget retrofit single screens, to high end multiplexes with special facilities such as recliner seating arrangement and massage chairs at "The Red Lounge", a concept initiated by Cinemax. The average ticket price (ATP) for Cinemax is around Rs 132. The group initially retrofitted the single or multiple screen theatres, but with the introduction of the multiplex policy by the various state government in terms of entertainment tax benefit, the group moved into the development of the multiplex. Currently ~30 screens of the company get Entertainment tax exemption. Diversified Revenue Model - will improve yield from footfall: Cinemax is mainly into film exhibition business, which gives revenue from ticketing sales and food & beverage. To improve the yield from the footfall, company has added a Gaming zone under the brand name "Giggles". The gaming business has six outlets located either in the theatre foyer or adjacent to the theatre. We believe that the gaming zone will lead to cross selling opportunity and also ensure higher footfall at the premises. The company plans to set up few more gaming zones with an average area of 10,000 sq. ft. During the year FY11, company added a bowling alley at Delhi by investing around Rs25mn. De leverage of Balance sheet -Mall property in Nagpur ready for sale: Cinemax owns a Mall property in Nagpur of about 1,00,000sq ft. where nearly 65,000sq ft. has been given on lease, the remaining area is utilized for the multiplex purpose. Company is looking for exiting from this property and looking to

generate a cash flow of Rs 600 to Rs 650mn. We believe that selling this property will help the company to deleverage its balance sheet. For year ended FY11, it had debt of Rs 1,263mn (0.73x D/E).

Key take away

Year	NTI	EBITA	PAT	EPS	BV	ROCE(%)	ROE(%)
FY10	827	359	213	6	59	9.7	10.2
FY11	895	353	55	2	61	5.6	3.2
FY12E	1,072	496	98	3	64	8.7	5.4
FY13E	1,174	586	146	5	70	10.1	7.5

Nifty			4946					
Stock Data								
BSE Code		532807						
NSE Code		CIN	CINEMAX					
Bloomberg		CNMX IN						
Reuters		C	CIMA.BO					
Shares Issued (r		28.0						
Market Cap (Rs		872						
52 Wk H/L (Rs)	66/27							
Face Value (Rs)		10						
Avg. daily vol.		26,672						
Return (%)								
	1m	3m	12m					
Absolute	(7)	(14)	(40)					
Rel. to Sensex	(5)	(6)	(40)					
Shareholding Pattern								
28.90%								
2.45%			0.400/					
		~ 68	3.40%					

Promoter Institutions Others



# Key take away

**Asset light approach:** Cinemax started its business predominantly with owned properties (which currently is 25% of capacity, 170,000 sq ft). Over the last 3-4 years, company has changed its policy and moved to leasing model. The initiative is to curtail down the capital commitment. The capital cost incurred for building the fit outs ranges between ~Rs 60k-Rs75k per seat. So we believe that the initiative of improving yield from increased footfall and expected good quality content will lead to improvement in return ratios in the coming year.

**Occupancy to increase on account of high quality content expected:** We expect a good quality content release during the year FY12E-13E. This will lead to higher footfall for the theater, which will lead to an improved occupancy level for the company. From September 2010 to April 2011 company has added ~6000 seats, so the improvement in footfall will drastically improve the profitability of the company. Cinemax plans to add another ~6791 seats. At present Cinemax operates at a comfortable level of ~26% occupancy with varied seating capacities and an average ATP of Rs 132. We believe that the improvement in occupancy will lead to higher profitability.

**Financials:** For FY11, the company reported net profit of Rs 54 mn on sales of Rs 1,916 mn, with reported EBIDTA margins of 15% in FY11. We expect the revenues for the company to grow at a CAGR of 18% over the next two years. As per our estimates the company will report Net income of Rs.1,072 mn & net profit of Rs. 98 mn for FY12E and Rs 1,174 mn net sales and Rs 149 mn for FY13E. The revenue mix is expected to remain almost same with film exhibition business contributing 35-36% of net revenues, food & beverages 35-36%, 15-16% from advertising and Others (incl. gaming) , 10-15%.

**Conclusion:** We believe that good entertaining movies in pipeline for the rest of the year will keep the exhibitor busy and lead to improve the occupancy. We believe that the return ratio and cash flow will improve going forward. Further, we believe that the sale of Nagpur property and improvement in cash flow will help company to deleverage its balance sheet . At the CMP of Rs 31 company is trading at 0.46x P/BV and 7.1x P/EPS for average of FY12E-13E respectively. Based on the historical median we believe 10x earning and 0.65x book value represent fair discount. Based on that assumption we arrive to a **fair value target of Rs 44 per share**.

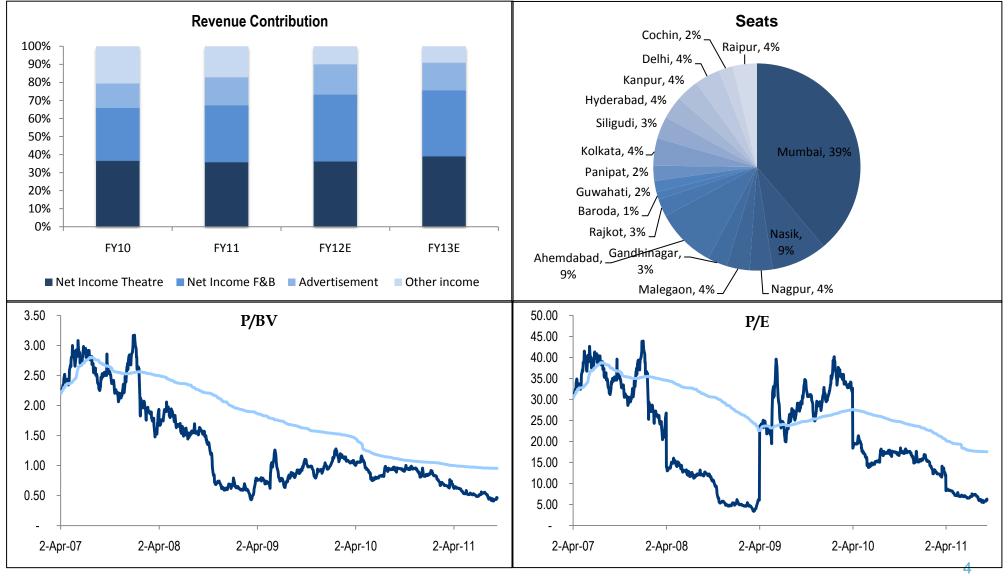
#### Concerns

**Higher concentration on western zone:** Cinemax generates ~70% of its revenues from the western zone of the country. Any issues occurring in the western zone can impact the company's revenues.

**Pledging of promoter shares:** As promoter group is in real estate business, they have pledged their holding for that purpose. Currently, 57% of promoter holding is pledge.



# Key take away



Source : MF Global Retail Research, Company



# **Financial Statements (Rs mn)**

Income Statement	FY10	FY11	FY12E	FY13E	<b>Balance Sheet</b>	FY10	FY11	FY12E	FY13E
Net income Theater	303	321	389	459	Equity capital	280	280	280	280
OPM %	26	25	24	25	Preference Shares	2	2	2	2
Net Income F&B	242	281	397	428	Reserves	1,377	1,432	1,530	1,678
OPM %	72	72	70	70	Net worth	1,659	1,713	1,811	1,960
Income Advisement	112	139	180	180	Total debt	876	1,263	1,025	855
Other Income	171	154	107	107	Minority Interest	-	-	-	-
Total Op. Income	827	895	1,072	1,174	Total liabilities	2,535	2,977	2,837	2,755
Other Direct Expenses	148	207	257	263	Gross fixed assets	2,645	2,928	3,328	3,428
Admin & S&D Exp	319	334	320	325	Less: Cum depreciation	569	760	954	1,185
Total Expenditure	467	542	576	588	Net fixed assets	2,076	2,168	2,374	2,242
EBITA	359	353	496	586	Capital WIP	200	396	50	165
EBITA %	43	39	46	50	<b>Total Fixed Assets</b>	2,276	2,564	2,424	2,407
Depreciation	175	191	213	231	Investments	3	6	6	6
Interest	77	111	149	137	Total Current Assets	536	670	649	704
PBT	107	50	134	217	Total Current Liability	261	257	232	289
Tax	(105)	(4)	36	72	Net current assets	275	412	417	415
PAT	213	55	98	146	Deferred Tax Assets	(20)	(6)	(10)	(17)
NPM (%)	26	6	9	12	Total assets	2,535	2,977	2,837	2,812



# **Financial Statements (Rs mn)**

Cash flow ( in Rs mn)	FY10	FY11	FY12E	FY13E	Ratios	FY10	FY11	FY12E	FY13E
PAT & extra ord. Items	213	55	98	146	Growth(%)				
Add: Int. depn.& oth. Exp.	117	177	217	238	Net Sales	-	9	28	10
Cash flow from op.	330	232	315	383	Adj PAT	54	(68)	80	49
Net chg in w/c, tax, int.	(56)	(109)	(78)	(11)	Adj EPS	93	(74)	80	49
Net cash flow from op.	274	123	237	373	Per share data (Rs.)				
Capital expenditure	233	479	73	215	Adj EPS	6	2	3	5
Sale/ purchase of inv	-	(3)	-	-	Book value	59	61	65	70
Net cash from inv.	(233)	(482)	(73)	(215)	DPS	1	-	-	-
Issue of eq /loan /warr.		-	-	-	Valuation(x)				
Debt Raised	19	387	(238)	(170)	P/E	5	15	9	6
Dividend Paid	(39)	-	-	-	P/BV	0.5	0.5	0.5	0.4
Net cash from financing	(20)	387	(238)	(170)	EV/EBIDTA	8	10	5	4
Net chg in cash	21	28	(74)	(12)	Performance(%)				
Op. cash bal	42	63	91	18	RoCE	9.7	5.6	8.7	10.1
Cl. Cash bal	63	91	18	5	RoNW	10.2	3.2	5.4	7.4

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