ITC

# Motilal Oswal

| STOCK INFO.<br>BSE Sensex: 19,243 | BLOOMBERG<br>ITC IN    | 26 Oc  | tober 200' | 7        |       |            |      |      |      |      |       | Buy    |
|-----------------------------------|------------------------|--------|------------|----------|-------|------------|------|------|------|------|-------|--------|
| S&P CNX: 5,702                    | REUTERS CODE<br>ITC.BO | Previo | ous Recomn | iendatio | n:Buy |            |      |      |      |      |       | Rs181  |
| Equity Shares (m)                 | 3,762.2                | YEAR   | NET SALES  | РАТ      | EPS   | EPS        | P/E  | P/BV | ROE  | ROCE | EV/   | EV/    |
| 52-Week Range                     | 195/140                | END    | (RSM)      | (RSM)    | (RS)  | GROWTH (%) | (X)  | (X)  | (%)  | (%)  | SALES | EBITDA |
| 1,6,12 Rel. Perf. (%)             | -16/-23/-53            | 03/07A | 123,693    | 27,000   | 7.2   | 18.4       | 25.2 | 6.5  | 25.9 | 35.4 | 5.2   | 16.2   |
| M.Cap. (Rs b)                     | 680.2                  | 03/08E | 141,244    | 30,783   | 8.2   | 14.0       | 22.1 | 5.7  | 25.8 | 35.7 | 4.5   | 14.2   |
| M.Cap. (US\$ b)                   | 17.1                   | 03/09E | 171,013    | 35,593   | 9.5   | 15.6       | 19.1 | 5.0  | 26.1 | 36.3 | 3.6   | 11.9   |

For 2QFY08, ITC reported sales of Rs32.7b, as against our estimate of Rs33.2b, and PAT was Rs7.7b as against our estimates of Rs7.8b. Other income increased from Rs795m to Rs2,083m due to Rs200m increase in dividend from subsidiaries, Rs250m as interest on income tax refunds and higher yields on mutual fund and debt instruments.

- Cigarette volumes degrew 4%, which was in line with our estimates. Cigarette business reported 5.1% increase in net sales and 9.8% increase in PBIT, as PBIT margins expanded 100bp. Management has guided for improvement in volumes in the coming quarters.
- Agri business reported 14.7% decline in sales and 78% decline in PBIT, as the company had to sell pulses, maize and bajra purchased from e-Choupal for exports in the domestic market at lower rates due to policy interventions. Paper and Paperboards reported 17.7% increase in sales and 13.3% increase in PBIT as margins declined 80bp. Commissioning of 1,20,000 pulp capacity in November 2007 and 1,00,000 TPA paper facility in 1QFY09 will boost volumes and profits in FY09.
- New FMCG businesses were the star performers with 43% increase in sales and 25% lower losses as PBIT margins ø improved 580bp. Biscuits, atta, and confectionary grew 54%, 44% and 33% respectively. Bingo has attained over 10% market share while the product has been rolled out in less than 50% of the markets. Management expects the food products to turn profitable either by 4QFY08 or 1QFY09.
- ITC has launched personal care products under Fiama Di Wills and Superia brands targeted at premium and popular segments respectively; more launches are likely. We have increased other income estimates from Rs3.8b to Rs4.8b and tax rate by 50bp. Our EPS estimate stands at Rs8.2 for FY08 and Rs9.5 for FY09. The stock trades at 19.1x FY09E earnings. Maintain Buy with SOTP-based target price of Rs207, an upside of 14.5%. (Rs Million)

| Y/E MARCH      |        | FY0    | 7      |        |        | FY0    | 8      |        | FY07    | FY08E   |
|----------------|--------|--------|--------|--------|--------|--------|--------|--------|---------|---------|
|                | 1Q     | 2 Q    | 3 Q    | 4 Q    | 1Q     | 2 Q    | 3 Q E  | 4QE    |         |         |
| Net Sales      | 28,498 | 28,876 | 31,656 | 34,663 | 33,252 | 32,734 | 35,850 | 39,408 | 123,693 | 141,244 |
| YoY Change (%) | 25.7   | 32.3   | 23.8   | 24.5   | 16.7   | 13.4   | 13.2   | 13.7   | 26.3    | 14.2    |
| Total Exp      | 18,792 | 19,149 | 20,828 | 25,360 | 21,977 | 22,414 | 23,900 | 28,198 | 84,129  | 96,489  |
| EBITDA         | 9,706  | 9,727  | 10,828 | 9,303  | 11,276 | 10,320 | 11,950 | 11,210 | 39,564  | 44,755  |
| Margins (%)    | 34.1   | 33.7   | 34.2   | 26.8   | 33.9   | 31.5   | 33.3   | 28.4   | 32.0    | 31.7    |
| Depreciation   | 876    | 910    | 921    | 922    | 1,010  | 1,062  | 1,080  | 1,182  | 3,629   | 4,334   |
| Interest       | 7      | 35     | -9     | -1     | -8     | 9      | 12     | 12     | 33      | 25      |
| Other Income   | 849    | 795    | 698    | 1,023  | 1,016  | 2,083  | 765    | 943    | 3,365   | 4,806   |
| PBT            | 9,672  | 9,578  | 10,614 | 9,404  | 11,289 | 11,331 | 11,623 | 10,959 | 39,267  | 45,202  |
| Tax            | 3,149  | 2,782  | 3,440  | 2,897  | 3,461  | 3,623  | 3,725  | 3,611  | 12,267  | 14,420  |
| Rate (%)       | 32.6   | 29.0   | 32.4   | 30.8   | 30.7   | 32.0   | 32.0   | 33.0   | 31.2    | 31.9    |
| Reported PAT   | 6,523  | 6,796  | 7,174  | 6,507  | 7,829  | 7,709  | 7,898  | 7,347  | 27,000  | 30,783  |
| YoY Change (%) | 16.8   | 18.7   | 23.2   | 14.7   | 20.0   | 13.4   | 10.1   | 12.9   | 20.8    | 14.0    |
| Adjusted PAT   | 6,523  | 6,796  | 7,174  | 6,507  | 7,829  | 7,709  | 7,898  | 7,347  | 27,000  | 30,783  |
| YoY Change (%) | 21.1   | 18.7   | 33.6   | 14.7   | 20.0   | 13.4   | 10.1   | 12.9   | 18.4    | 14.0    |
|                |        |        |        |        |        |        |        |        |         |         |

#### QUARTERLY PERFORMANCE

E: MOSt Estimates

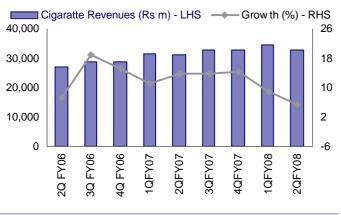
Amnish Aggarwal (AmnishAggarwal@MotilalOswal.com)Tel:+9122 39825404/Amit Purohit (AmitPurohit@MotilalOswal.com)Tel:+9122 39825418

#### SEGMENT-WISE PERFORMANCE (YOY %)

| ITC - SEGMENTAL       | 3QFY06 | 4QFY06 | 1QFY07 | 20FY07 | 3QFY07 | 4QFY07 | 10FY08 | 20FY08 |
|-----------------------|--------|--------|--------|--------|--------|--------|--------|--------|
| Sales Growth (%, YoY) |        |        |        |        |        |        |        |        |
| Cigarettes            | 19.1   | 15.1   | 11.1   | 13.9   | 13.8   | 14.3   | 8.9    | 5.5    |
| FMCG - Others         | 71.2   | 75.7   | 79.6   | 65.9   | 67.6   | 63.1   | 50.8   | 43.3   |
| Hotels                | 31.4   | 45.5   | 35.3   | 30.5   | 28.5   | 15.6   | 11.3   | 12.5   |
| Agri business         | 63.1   | 55.8   | 47.4   | 86.6   | 19.5   | 15.5   | 27.6   | -14.7  |
| Paper and packaging   | 25.3   | 15.5   | 8.8    | 11.1   | 11.0   | 12.2   | 4.9    | 17.7   |
| EBIT Margin           |        |        |        |        |        |        |        |        |
| Cigarettes            | 22.4   | 24.4   | 25.8   | 25.4   | 25.3   | 22.5   | 27.3   | 26.4   |
| FMCG - Others         | -39.4  | -27.3  | -16.2  | -12.0  | -10.6  | -9.7   | -8.2   | -6.2   |
| Hotels                | 31.4   | 20.0   | 29.0   | 28.8   | 42.0   | 38.5   | 29.0   | 29.2   |
| Agri business         | 0.5    | 4.8    | 4.2    | 5.3    | 2.8    | 0.9    | 3.8    | 1.3    |
| Paper and packaging   | 13.1   | 19.4   | 20.9   | 21.2   | 19.2   | 18.2   | 16.5   | 20.5   |
|                       |        |        |        |        |        |        |        |        |

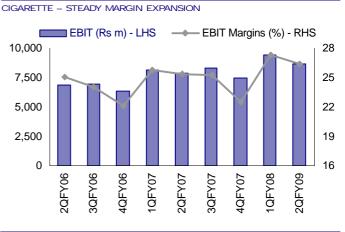
### Cigarettes – VAT imposition impact still unclear

Cigarette volumes degrew 4%, which was in line with our estimates. Cigarette business reported 5.1% increase in net sales and 9.8% increase in PBIT, as PBIT margins expanded 100bp. Just 4% decline in cigarette volumes despite more than 20% price increase shows consumer resilience in a booming economy. 2QFY08 depicted the full impact of VAT, UP trade tax and excise increase. The management has guided for improvement in volumes in the coming quarters. The health ministry has given December 1 as the deadline for implementing pictorial warnings on cigarettes, but the matter is pending before a group of ministers. If implemented, these can impact the short term growth rates for cigarettes but the impact is not likely to be significant as 70% of cigarettes are sold in loose form. Our estimates factor in 3% volume decline in FY08 and 5% volume growth in FY09.



CIGARETTE - STRONG GROWTH MOMENTUM CONTINUES

Source: Company/Motilal Oswal Securities



Source: Company/Motilal Oswal Securities

# Processed food continues to power other FMCG businesses

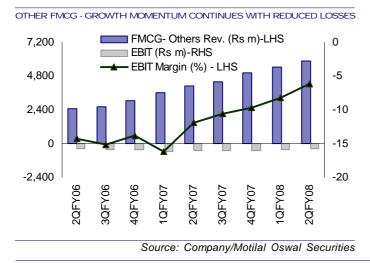
Other FMCG businesses grew 43.1% YoY during 2QFY08. PBIT margin during the quarter was -6.2%, a 580bp improvement on YoY basis. Management has indicated strong growth momentum in the processed foods business as the sales have increased 58% YoY. Biscuits have grown 54%, atta 44% and confectionary 33%. ITC has achieved 10% market share in high growth salty snacks segment with its Bingo range of potato chips. The product is likely to emerge as a major growth driver as it is yet to be rolled out in 50% of the target markets. Aashirvaad atta was further strengthened with the launch of MP Blend Atta and Aashirvaad Select Organic Spice. ITC launched Mint-O Fresh Cool Green' and 'Candyman Mango Licks' in the confectionary segment. Management expects the processed foods segment to turn profitable by 4QFY08 or 1QFY08.

Source: Company/Motilal Oswal Securities

## MOTILAL OSWAL

Lifestyle retailing: Sales during the quarter grew over 52% on YoY basis. All the major lifestyle brands like 'Classic', 'Wills Sport' & 'Wills Clublife' maintained growth momentum, driven by consumer franchisee expansions. The company increased the Wills Lifestyle and John Players exclusive outlets to 200 and 170 respectively. The business continued to post significant improvements in several operating parameters such as average realizations, footfalls/ conversion and sell through rates. The company in collaboration with some leading Indian designers introduced the 'Wills Signature range' in select Wills lifestyle stores.

ITC enters personal care: ITC has entered the personal care segment in both the premium and mass markets. The company has launched Fiama Di Wills' shampoos in four variants and body washes in three variants. In addition, the company has launched Superia brand of toilet soaps and shampoos in the mass segment in select markets of Orissa and Andhra Pradesh. The products have been introduced after extensive research of more than four years and assistance of American product formulation and fragrance experts. The company will be competing with Proctor & Gamble and Hindustan Unilever Ltd (HUL) in the premium shampoos (Pantene and Dove) and Dove and Palmolive in the body wash category. In the mass market, the competition will come from HUL and Godrej Consumer Products Ltd in the soaps category. Although some of the categories like toilet soaps and shampoos are large in size but ITC will have to face competition with some of the best marketers globally. Management has indicated that any concrete response can be judged only after 2-3 months of launch.



# $_{\text{wth}}$ Agri business reported 14.7% decline in sales and 78%

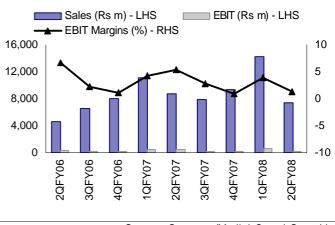
of ramp up

decline in PBIT, as the company had to sell pulses, maize and bajra purchased from e-Choupal for exports in the domestic market due to policy intervention of GoI. The sale at prices lower than procurement prices led to decline in profitability. We estimate that the company suffered a loss of Rs400m due to this. Management believes this loss is one time in nature and the performance is expected to be back on track from next quarter.

Agri business hit; e-Choupal enters second stage

The e-Choupal network was further ramped up during the quarter to 6,500 installations while number of Choupal Sagars was increased to 19. The company guided for 25-26 Choupal Sagars by the end of current year. e-Choupal initiative is entering second phase of ramp up with focus on horticulture as against the first phase which had its focus on hard grains. This, we believe, gels with the Choupal Fresh initiative and growth of cold chain in the country. The company has tied up with Food Bazaar and Trumart for horticulture, which augurs well for exploiting the huge potential in this segment. We expect these initiatives to pay off in the long term only.





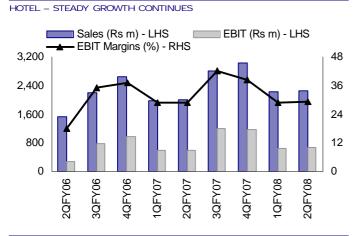
Source: Company/Motilal Oswal Securities

### Hotel – steady growth continues

Hotel business reported 12.5% increase in topline in 2QFY08 and 14.2% increase in PBIT. Sales growth was primarily driven by an increase in ARR (average revenue

## Motilal Oswal

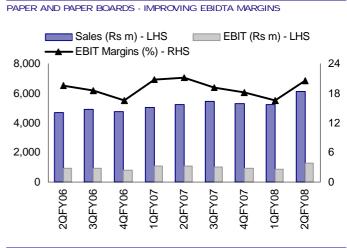
per room) as the head room for increasing the occupancy levels is limited. Food and beverage sales also contributed to growth. The company has moved away from dual policy of rupee and dollar denominated charges, and the charges will be denominated in rupee only. This will insulate the losses due to currency fluctuations. The progress on new properties at Bangalore and Chennai is in line with schedule and the company acquired land for another property in Hyderabad. Management indicated that while Kolkata nd Mumbai markets are strong, Bangalore is showing some softening of ARR. We expect this business to report steady growth up to 15% in the coming quarters.



Source: Company/Motilal Oswal Securities

# Paperboards and Paper - richer sales mix boosts margin

The paper business reported 17.7% increase in sales and 13.3% increase in PBIT as margin declined 80bp. However, on QoQ basis, margin improved 360bp. This was driven by the stabilization of the paperboard machine at Bhadrachalam after its rebuild and growth in sales of Value Added Paperboard. Increase in sales was also due to inventory re-stocking as the de-stocking in the cigarette packing business had materialized in view of impending implementation of pictorial warnings from June. Rapid progress is being made in completion of the capacity augmentation projects – a new paper machine and an additional pulp mill, both at Bhadrachalam. The pulp mill with a capacity of 1,20,000 tons of hardwood pulp is expected to be start commercial production from January 2008. It will provide a distinct cost advantage apart from removing the dependency on imported hardwood pulp, which has seen an unprecedented run up in prices. The paper machine will augment capacity by about 1,00,000 TPA from 1QFY09 and will drive growth with strong forward linkages with the stationery business. We expect this SBU to report acceleration in sales and profit growth from FY09 as new units start contributing.



Source: Company/Motilal Oswal Securities

We believe that the growth story in ITC is intact. Cigarette volumes have shown considerable resilience after VAT imposition and price increases. Paper and new FMCG business are likely to report increase in sales growth and profitability after a couple of quarters. We expect agri business to bounce back in the coming quarter while hotels will grow steadily. We have increased other income estimates from Rs3.8b to Rs4.8b and tax rate by 50bp. Our EPS estimate stands at Rs8.2 for FY08 and Rs9.5 for FY09. Then stock trades at 19.1x FY09E earnings. Maintain **Buy** with SOTP-based target price of Rs207, an upside of 14.5%.

# ITC: an investment profile

### **Company description**

ITC is an associate of BAT (British American Tobacco) controls more than 2/3<sup>rd</sup> of the cigarette market in India. ITC has emerged as a diversified conglomerate with leading presence in Paperboards, Hotels and Processed foods. E-Choupal, the agri rural initiative of the company has been widely appreciated for its foresight in harnessing the potential in the rural market.

### Key investment arguments

- Strong pricing power due to dominant market share in the cigarettes
- Hotels and Paperboard businesses have achieved self sustenance levels
- Fastest growing company in the processed food sector
- Excellent long term potential in its rural initiative of E Choupal and Choupal Sagar

### Key investment risks

- A high indirect tax regime could dampen cigarette growth.
- Some of the SBU's like paper and Hotels are capital intensive with long gestation periods.

#### COMPARATIVE VALUATIONS

|               |       | ITC  | HLL  | NESTLE |
|---------------|-------|------|------|--------|
| P/E (x)       | FY08E | 22.1 | 26.7 | 24.8   |
|               | FY09E | 19.1 | 22.3 | 20.0   |
| EV/EBITDA (x) | FY08E | 14.2 | 23.5 | 15.0   |
|               | FY09E | 11.9 | 20.3 | 12.3   |
| EV/Sales (x)  | FY08E | 4.5  | 3.3  | 3.1    |
|               | FY09E | 3.6  | 2.8  | 2.7    |
| P/BV (x)      | FY08E | 5.7  | 16.4 | 16.9   |
|               | FY09E | 5.0  | 15.3 | 15.3   |

#### SHAREHOLDING PATTERN (%)

|               | SEP-07 | JUN-07 | SEP-06 |
|---------------|--------|--------|--------|
| Promoter      | 0.0    | 0.0    | 0.0    |
| Domestic Inst | 37.7   | 37.6   | 36.8   |
| Foreign       | 47.1   | 46.9   | 47.7   |
| Others        | 15.2   | 15.5   | 15.5   |

# 26 October 2007

## **Recent developments**

- ITC entered the salty snacks market, with its *Bingo* range of potato chips and finger snacks
- ITC Welcomgroup entered into an agreement with Starwood Hotels & Resorts to bring in its premium brand, *The Luxury Collection* to India.
- Branded Packaged Foods business expanded with rollout of variants like Mango Natkhat, Maha Mango, Sunfeast Benne Vita pasta in four variants.

## Valuation and view

- We have EPS forecasts of Rs8.2 for FY08 and Rs9.5 for FY09.
- ITC is currently trading at 22.1x FY08E EPS and 19.1x FY09E EPS. We maintain **Buy.**

#### Sector view

- We have a cautious view on the sector on the back of inflationary tendency in the economy, which might impact volumes as well as profit margins of companies.
- Companies with low competitive pressures and broad product portfolios will be able to better withstand any slowdown in a particular segment.
- Longer-term prospects are bright, given rising incomes and low penetration.

| EPS: MOST FOREC | AST VS CONSENSUS | (RS)      |           |
|-----------------|------------------|-----------|-----------|
|                 | MOST             | CONSENSUS | VARIATION |
|                 | FORECAST         | FORECAST  | (%)       |
| FY08            | 8.2              | 8.1       | 0.6       |
| FY09            | 9.5              | 9.6       | -1.2      |
|                 |                  |           |           |

| TARGET | PRICE AND | RECOMMENDATION |        |       |
|--------|-----------|----------------|--------|-------|
| CURF   | RENT      | TARGET         | UPSIDE | RECO. |
| PRIC   | E (RS)    | PRICE (RS)     | (%)    |       |
| 18     | 1         | 207            | 14.5   | Buy   |



| INCOME STATEMENT         |         |         |         | (RSM    | ILLION)   |
|--------------------------|---------|---------|---------|---------|-----------|
| Y/E MARCH                | 2005    | 2006    | 2007    | 2008E   | 2009E     |
| Net Sales                | 76,395  | 97,905  | 123,693 | 141,244 | 17 1,0 13 |
| Change (%)               | 18.5    | 28.2    | 26.3    | 14.2    | 211       |
| Total Expenditure        | -48,438 | -64,578 | -84,129 | -96,489 | -118,794  |
| EBITDA                   | 27,957  | 33,327  | 39,564  | 44,755  | 52,219    |
| Change (%)               | 18.2    | 19.2    | 18.7    | 13.1    | 16.7      |
| Margin (%)               | 36.6    | 34.0    | 32.0    | 31.7    | 30.5      |
| Depreciation             | -3,129  | -3,323  | -3,629  | -4,334  | -4,854    |
| Int. and Fin. Charges    | -508    | -211    | -33     | -25     | -20       |
| Other Income - Recurring | 2,411   | 2,899   | 3,365   | 4,806   | 4,920     |
| Profit before Taxes      | 26,731  | 32,692  | 39,267  | 45,202  | 52,265    |
| Change (%)               | 15.3    | 22.3    | 20.1    | 15.1    | 15.6      |
| Margin (%)               | 35.0    | 33.4    | 317     | 32.0    | 30.6      |
| Tax                      | -7,879  | -10,584 | -12,267 | -15,098 | -17,457   |
| Deferred Tax             | -481    | 696     | 0       | 678     | 784       |
| Tax Rate (%)             | -313    | -30.2   | -312    | -31.9   | -319      |
| Profit after Taxes       | 18,371  | 22,804  | 27,000  | 30,783  | 35,593    |
| Change (%)               | 15.4    | 24.1    | 18.4    | 14.0    | 15.6      |
| Margin (%)               | 24.0    | 23.3    | 21.8    | 21.8    | 20.8      |
| Non-rec. (Exp)/Income    | 3,543   | -450    | 0       | 0       | 0         |
| Reported PAT             | 18,371  | 22,353  | 27,000  | 30,783  | 35,593    |

| BALANCE SHEET<br>Y/E MARCH | <b>2005</b><br>2,482 | 2006    | 2007     | · · ·   | VILLION) |
|----------------------------|----------------------|---------|----------|---------|----------|
|                            | 2,482                |         | 2007     | 2008E   | 2009E    |
| Share Capital              |                      | 3,755   | 3,762    | 3,762   | 3,762    |
| Reserves                   | 76,474               | 86,860  | 100,609  | 115,544 | 132,398  |
| Net Worth                  | 78,956               | 90,615  | 104,371  | 119,307 | 136,160  |
| Loans                      | 2,454                | 1,197   | 2,009    | 2,009   | 2,009    |
| Deferred Liability         | 3,761                | 3,248   | 4,729    | 5,222   | 5,808    |
| Capital Employed           | 85,171               | 95,060  | 111, 108 | 126,537 | 143,976  |
| Gross Block                | 57,463               | 62,272  | 71,343   | 83,343  | 93,343   |
| Less: Accum. Depn.         | -17,955              | -20,654 | -23,895  | -28,229 | -33,083  |
| Net Fixed Assets           | 39,508               | 41,617  | 47,448   | 55,114  | 60,260   |
| Capital WIP                | 1,862                | 2,434   | 8,661    | 8,000   | 6,000    |
| Investments                | 38,747               | 35,170  | 30,678   | 36,968  | 47,713   |
| Curr. Assets, L&A          | 35,393               | 51,619  | 62,897   | 69,250  | 80,883   |
| Inventory                  | 20,030               | 26,363  | 33,540   | 38,323  | 46,185   |
| Account Receivables        | 5,278                | 5,480   | 6,367    | 6,578   | 7,496    |
| Cash and Bank Balance      | 557                  | 8,558   | 9,002    | 9,379   | 10,587   |
| Others                     | 9,529                | 11,218  | 13,988   | 14,970  | 16,614   |
| Curr. Liab. and Prov.      | 30,338               | 35,781  | 38,576   | 42,794  | 50,879   |
| Account Payables           | 18,920               | 21,484  | 23,434   | 25,327  | 30,355   |
| Other Liabilities          | 2,171                | 2,674   | 3,478    | 3,922   | 4,507    |
| Provisions                 | 9,247                | 11,622  | 11,664   | 13,545  | 16,018   |
| Net Current Assets         | 5,055                | 15,838  | 24,321   | 26,456  | 30,004   |
| Application of Funds       | 85,171               | 95,060  | 111, 108 | 126,537 | 143,976  |

E: MOSt Estimates

| RATIOS                 |      |      |      |       |       |
|------------------------|------|------|------|-------|-------|
| Y/E MARCH              | 2005 | 2006 | 2007 | 2008E | 2009E |
| Basic (Rs)             |      |      |      |       |       |
| EPS                    | 4.9  | 6.1  | 7.2  | 8.2   | 9.5   |
| Cash EPS               | 5.7  | 7.0  | 8.1  | 9.3   | 10.8  |
| BV/Share               | 21.0 | 24.1 | 27.7 | 31.7  | 36.2  |
| DPS                    | 2.0  | 2.6  | 3.1  | 3.6   | 4.3   |
| Payout %               | 41.9 | 43.7 | 43.2 | 44.0  | 45.0  |
| Valuation (x)          |      |      |      |       |       |
| P/E                    |      | 29.8 | 25.2 | 22.1  | 19.1  |
| Cash P/E               |      | 26.0 | 22.2 | 19.4  | 16.8  |
| EV/Sales               |      | 6.5  | 5.2  | 4.5   | 3.6   |
| EV/EBITDA              |      | 19.1 | 16.2 | 14.2  | 11.9  |
| P/BV                   |      | 7.5  | 6.5  | 5.7   | 5.0   |
| Dividend Yield (%)     |      | 15   | 1.7  | 2.0   | 2.4   |
| Return Ratios (%)      |      |      |      |       |       |
| RoE                    | 23.3 | 25.2 | 25.9 | 25.8  | 26.1  |
| RoCE                   | 32.0 | 34.6 | 35.4 | 35.7  | 36.3  |
| Working Capital Ratios |      |      |      |       |       |
| Debtor (Days)          | 25   | 20   | 19   | 17    | 16    |
| Asset Turnover (x)     | 0.9  | 1.0  | 1.1  | 1.1   | 12    |
| Leverage Ratio         |      |      |      |       |       |
| Debt/Equity (x)        | 0.0  | 0.0  | 0.0  | 0.0   | 0.0   |

| CASH FLOW STATEMENT       |          |         |            | (RSM    | ILLION) |
|---------------------------|----------|---------|------------|---------|---------|
| Y/E MARCH                 | 2005     | 2006    | 2007       | 2008E   | 2009E   |
| OP/(loss) before Tax      | 24,828   | 30,004  | 35,935     | 40,421  | 47,365  |
| Int./Div. Received        | 2,411    | 2,899   | 3,365      | 4,806   | 4,920   |
| Depreciation and Amort.   | 3,129    | 3,323   | 3,629      | 4,334   | 4,854   |
| Interest Paid             | -508     | -211    | -33        | -25     | -20     |
| Direct Taxes Paid         | -7,879   | -10,584 | -12,267    | -15,098 | -17,457 |
| (Incr)/Decr in WC         | -5,311   | -2,782  | -8,040     | -1,757  | -2,339  |
| Deff Tax                  | 2,884    | -513    | 1,481      | 494     | 586     |
| CF from Operations        | 19,554   | 22,136  | 24,070     | 33,175  | 37,909  |
|                           |          |         |            |         |         |
| (Incr)/Decr in FA         | -8,777   | -5,382  | - 15,299   | -11,339 | -8,000  |
| (Pur)/Sale of Investments | -8,207   | 3,577   | 4,492      | -6,290  | -10,745 |
| CF from Invest.           | - 16,985 | -1,804  | - 10,805   | -17,628 | -18,743 |
| Issue of Shares           | 872      | 650     | 424        | 0       | 0       |
| (Incr)/Decr in Debt       |          | -1,256  | 424<br>812 | 0       | 0       |
| Dividend Paid             | 1,245    | ,       |            | -       | -       |
|                           | -8,792   | -11,347 | -13,645    | -15,847 | -18,739 |
| Exceptional Income        | 3,543    | -450    | 0          | 0       | 0       |
| Others                    | 780      | 72      | -411       | 677     | 782     |
| CF from Fin. Activity     | -2,352   | -12,331 | -12,821    | -15,170 | -17,957 |
| Incr/Decr of Cash         | 217      | 8,001   | 444        | 377     | 1,208   |
| Add: Opening Balance      | 340      | 557     | 8,558      | 9,002   | 9,379   |
| Closing Balance           | 557      | 8,558   | 9,002      | 9,379   | 10,587  |

NOTES



#### For more copies or other information, contact **Institutional:** Navin Agarwal. **Retail:** Manish Shah Phone: (91-22) 39825500 Fax: (91-22) 22885038. E-mail: inquire@motilaloswal.com **Motilal Oswal Securities Ltd, 3rd Floor, Hoechst House, Nariman Point, Mumbai 400 021**

This report is for the personal information of the authorized recipient and does not construe to be any investment, legal or taxation advice to you. Motilal Oswal Securities Limited (*hereinafter referred as MOSt*) is not soliciting any action based upon it. This report is not for public distribution and has been furnished to you solely for your information and should not be reproduced or redistributed to any other person in any form.

The report is based upon information that we consider reliable, but we do not represent that it is accurate or complete, and it should not be relied upon such. MOSt or any of its affiliates or employees shall not be in any way responsible for any loss or damage that may arise to any person from any inadvertent error in the information contained in this report. MOSt or any of its affiliates or employees do not provide, at any time, any express or implied warranty of any kind, regarding any matter pertaining to this report, including without limitation the implied warranties of merchantability, fitness for a particular purpose, and non-infringement. The recipients of this report should rely on their own investigations.

MOSt and/or its affiliates and/or employees may have interests/ positions, financial or otherwise in the securities mentioned in this report. To enhance transparency, MOSt has incorporated a Disclosure of Interest Statement in this document. This should, however, not be treated as endorsement of the views expressed in the report.

| Di | sclosure of Interest Statement                       | ITC |
|----|--|-----|
| 1. | Analyst ownership of the stock                       | No  |
| 2. | Group/Directors ownership of the stock               | No  |
| 3. | Broking relationship with company covered            | No  |
| 4. | Investment Banking relationship with company covered | No  |

This information is subject to change without any prior notice. MOSt reserves the right to make modifications and alternations to this statement as may be required from time to time. Nevertheless, MOSt is committed to providing independent and transparent recommendations to its clients, and would be happy to provide information in response to specific client queries.