## September 23, 2008

Institutional Equities

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## News Roundup

## Corporate

- The Children's Investment Fund (TCI), an activist hedge fund, is reliably learnt to be planning legal action against Vedanta Resources for its recent restructuring proposal, on the ground that it is skewed against minority shareholders. (ET)
- Balaji has signed an exclusive content production deal with southern broadcaster Sun Network. (BS)
- BSNL will hive off its nearly 35,000 towers into a separate company (as private operators have done) and will move towards business process engineering, wherein BSNL would revamp its entire process of customer acquisition, so that a new telephone connection can be given in a day instead of seven now. (FE)
- Haryana Power Generation Corporation Ltd (HPGCL) and Indraprastha Power Generation Co Ltd (IPGCL) are jointly floating a company for development of a Madhya Pradesh-located coal block- Haryana-based thermal power plants can look forward to an enhanced flow of coal supply. (BS)


## Economic and political

- In a significant relaxation of external commercial borrowings (ECB) rules, the government has allowed infrastructure companies to repatriate up to US\$500 mn, up from US\$100 mn, and eased interest rate ceilings by 100 bps on longerterm loans. (BS)
- The commerce and industry ministry has recommended that the Maharashtra government take back the land acquisition notification that it had issued in Raigad for the MahaMumbai SEZ. (BS)

Source: $E T=$ Economic Times, $B S=$ Business Standard, $F E=$ Financial Express, $B L=$ Business Line.

|  | Change, \% |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| India | 22-Sep | 1-day | 1-mo | 3-mo |  |
| Sensex | 13,995 | (0.3) | (2.8) | (2.1) |  |
| Nifty | 4,223 | (0.5) | (2.4) | (1.0) |  |
| Global/Regional indices |  |  |  |  |  |
| Dow Jones | 11,016 | (3.3) | (5.3) | (7.0) |  |
| FTSE | 5,236 | (1.4) | (4.9) | (7.6) |  |
| Nikkie | 12,091 | 1.4 | (4.5) | (12.8) |  |
| Hang Seng | 19,178 | (2.3) | (6.0) | (15.6) |  |
| KOSPI | 1,455 | (0.3) | (2.8) | (15.2) |  |
| Value traded - India |  |  |  |  |  |
|  |  | Moving avg, Rs bn |  |  |  |
| Cash (NSE+BSE) | 163.2 |  | 168.6 | 176.2 |  |
| Derivatives (NSE) | 581.9 |  | 443.3 | 585 |  |
| Deri. open interest | 897.1 |  | 832 | $\mathbf{8 6 7}$ |  |

Forex/money market

|  | Change, basis points |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 22-Sep | 1-day | 1-mo | 3-mo |
| Rs/US $\$$ | 45.4 | $(26)$ | 197 | 239 |
| 6mo fwd prem, \% | 0.7 | $(25)$ | 71 | 24 |
|  |  |  |  |  |
| Net investment (US\$mn) |  |  |  |  |
| Flls | 19-Sep |  | MTD | CYTD |
| MFs | 290 |  | - | $(7,299)$ |

Top movers -3mo basis

|  | Change, \% |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Best performers | 22-Sep | 1-day | 1-mo | 3-mo |
| BANK OF BARODA | 307 | $(5.1)$ | 20.7 | 44.9 |
| RELIANCE CAPITAL | 1,274 | 0.3 | 2.4 | 37.2 |
| STATE BANK OF INL | 1,567 | 0.1 | 16.6 | 30.1 |
| PUNJ LLOYD LIMITE | 294 | $(5.6)$ | 8.0 | 30.0 |
| BANK OF INDIA | 290 | 2.4 | 12.5 | 29.4 |
| Worst performers |  |  |  |  |
| HOUSING DEVELOP | 223 | $(0.6)$ | $(27.8)$ | $(41.5)$ |
| INDIABULLS REAL E! | 226 | 0.6 | $(20.3)$ | $(38.5)$ |
| STERLITE INDUSTRIE | 460 | $(1.8)$ | $(26.6)$ | $(37.7)$ |
| JSW STEEL LIMITED | 596 | 0.3 | $(21.9)$ | $(37.7)$ |
| TATA STEEL LIMITE | 494 | 3.0 | $(16.8)$ | $(33.8)$ |

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| Retail |  |
| :--- | ---: |
| PART.BO, Rs304 |  |
| Rating | BUY |
| Sector coverage view | Neutral |
| Target Price (Rs) | 400 |
| 52W High -Low (Rs) | $875-283$ |
| Market Cap (Rs bn) | 52.3 |


| Financials |  |  |  |
| :--- | ---: | ---: | ---: |
| June y/e | $\mathbf{2 0 0 8}$ | 2009E | 2010E |
| Sales (Rs bn) | 50.5 | 75.7 | 102.0 |
| Net Profit (Rs bn) | 1.3 | 2.1 | 3.2 |
| EPS (Rs) | 8.0 | 12.1 | 18.4 |
| EPS gth | 95.9 | 51.9 | 53.7 |
| P/E (x) | 37.9 | 25.2 | 16.6 |
| EV/EBITDA (x) | 13.8 | 9.6 | 7.7 |
| Div yield (\%) | 0.2 | 0.3 | 0.3 |

## Shareholding, June 2008

|  | \% of <br> Pattern |  | Over/(under) <br> weight |
| :--- | :---: | :---: | :---: |
| Promoters | 46.5 | - | - |
| FIls | 23.8 | 0.2 | 0.0 |
| MFs | 10.8 | 0.5 | 0.3 |
| UTI | - | - | $(0.2)$ |
| LIC | - | - | $(0.2)$ |

## Pantaloon Retail: Operational outperformance but interest costs a matter of concern

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- 4QFY08 standalone net profits in line with KIE despite $12 \%$ lower-than-expected net sales
- Standalone EBITDA margins at $\mathbf{1 0 . 2 \%}$ versus KIE's $7.2 \%$, highest in the past 12 quarters
- Subsidiary EBITDA losses double to Rs 1.6 bn, mainly on account of new businesses, HSRIL turns EBITDA positive
- Revise SOTP-based target price to Rs400 and retain BUY rating

Pantaloon Retail (PRIL's) 4QFY08 standalone results were mixed. While net sales, at Rs 13.8 bn ( $35 \%$ yoy growth), were $12 \%$ lower than KIE, net profit at Rs325 mn were in line with estimates due to lower fixed costs. EBITDA at Rs1.4 bn (149\% yoy growth) was $25 \%$ better than KIE, with EBITDA margins of $10.2 \%$ versus $8.4 \%$ in 3QFY08 as the company benefited due to lower staff and other fixed overheads. High interest costs (53\% higher qoq and 45\% higher than estimates), however, are a concern as PRIL's standalone debt increased to Rs2.1 bn versus Rs 1.3 bn last year. Consolidated FY2008 sales, at Rs58.4 bn, were 68\% higher yoy with EBITDA of Rs3 bn (125\% growth yoy) and margins of $5.1 \%$ versus $3.9 \%$ in FY2007. EBITDA losses in subsidiaries doubled to Rs1.6 bn led by increased losses in new insurance business, offset by marginal EBITDA profits in Home Solutions (HSRIL). We revise our estimates to reflect the decent margin performance consistently shown by PRIL over the past few quarters. On the other hand, we also calibrate our assumptions of retail store additions given the tough macro environment, especially in the realty sector. We thus set a new target price of Rs 400 (Rs 460 earlier) and retain BUY rating.

4QFY08 standalone net profits in line with KIE despite 12\% lower-thanexpected net sales
PRIL's 4QFY08 standalone results were mixed. Net sales grew 35\% yoy to Rs13.8 bn versus and were $12 \%$ lower than KIE expectations of Rs 15.74 bn . This was partly led by lower-than-expected total retail space, which came in at 7.9 mn sq. ft in FY2008 versus our expectation of 8.2 mn sq . ft . Net profit, however, were in line at Rs325 mn ( $80 \%$ yoy growth) as the company benefitted from lower-than-expected fixed costs.

Standalone EBITDA grew 149\% yoy to Rs1.4 bn and was $25 \%$ higher than KIE estimates. EBITDA margins were $10.2 \%$ in the quarter versus $8.4 \%$ in 3QFY08 and $5.6 \%$ in 4QFY07 as the company benefitted from lower-than-expected fixed costs and despite average lease rentals having increased to Rs50 per sq. ft per month at end FY2008 from estimated Rs45 per sq. ft in FY2007. Staff costs and other overheads were around $20.2 \%$ of sales versus $21.2 \%$ in 3QFY08 and $24 \%$ in 4QFY07.

We believe the current results counter some skepticism over PRIL's ability to sustain better cost management. PRIL, over the past eight quarters, has consistently demonstrated its ability to leverage its relatively high cost base to increase margins. We thus make suitable adjustments to our assumptions accordingly.

Net profit was in line despite higher EBITDA due to $45 \%$ higher-than-expected interest costs. Interest costs increased $53 \%$ qoq to Rs655 mn and the total debt in the standalone entity has increased to Rs21.7 bn in FY2008 versus Rs13 bn in FY2007.

## Subsidiary EBITDA losses double to Rs1.6 bn contributed largely by new businesses, HSRIL turns EBITDA positive

Consolidated FY2008 sales, at Rs58.4 bn, were 68\% higher yoy with EBITDA of Rs3 bn ( $125 \%$ growth yoy) and margins of $5.1 \%$ versus $3.9 \%$ in FY2007. Although consolidated EBITDA margins in FY2008 increased to $5.1 \%$ from $3.9 \%$ in FY2007, total EBITDA losses in subsidiaries doubled to Rs 1.6 bn from Rs816 mn in FY2007. This was led by primarily new initiatives especially the insurance business and in Future Capital.

HSRIL sales were Rs9.6 bn in FY2008 versus around Rs3.2 bn in FY2007. Total retail space under HSRIL as at end June '08 was 1.8 mn sq. ft. PAT losses in HSRIL increased to Rs600 mn versus around Rs409 mn in FY2007. More important, HSRIL has finally turned EBITDA-positive with margins of 2\% against losses of Rs324 mn in FY2007 respectively. This has primarily come about due to better product mix, with share of lower-margin electronic segment declining to around $60 \%$ from almost $100 \%$ last year. This is better than our expectation of positive-turnaround by 1QFY09E and reinforces our expectation that HSRIL should turn PAT-positive from FY2009E.

## Earnings revisions

Revised earnings estimates to factor in 4QFY08 results. We revise our earnings estimates 20\%, 10\% and 8\% lower in FY2009E, FY2010E and FY2011E respectively mainly on account of higher interest costs. We have also adjusted for operations which are summarized below:

1. Lower retail space addition by $\mathbf{1 0 \%}$ between FY2009-11E. We reduce our total standalone retail space addition by $10 \%$ to 18 mn sq ft. from around 20 mn earlier to incorporate possible execution delays in retail space built-up. We note that PRIL's total retail space addition in FY2008 is 4\% lower than our original estimates. We also highlight that recent interactions with other retailers have indicated a distinct slowdown in retail development due to the current tough macro conditions and also due to confusion of softening lease rentals. While PRIL is better placed as compared to other retailers due to its "locked-in" retail space and size, we believe that PRIL would also get impacted due to adverse realty markets.
We highlight that our current estimates of retail space addition would be around 20\% lower than management estimates by FY2011E. Our sensitivity to total retail space addition shows that a 10\% lower retail space addition from our current levels would reduce our FY2010E earnings by 5\%.
2. Maintain same-store-sales (SSS) assumptions. We maintain our SSS assumptions of 7-8\% growth between FY2009-11E. We highlight that our assumptions are conservative given the estimated 11-12\% SSS growth in FY2008 and estimated $11 \%$ YTD till August '2008. Channel checks indicate that most retailers are facing pressure on sales and footfalls due to adverse economic conditions. We also note that PRIL's August SSS sales were favorably impacted due to the special promotions offered by PRIL at its Big Bazaar/Food Bazaar outlets (around 75\% of our total standalone sales) which may not be sustainable, in our view.
3. Reduce our fixed cost assumptions. We reduce our fixed cost assumptions (\% of net sales) 60-80 bps to factor in the improved performance in PRIL over the last few quarters. We highlight that we continue to model a $8 \%$ p.a increase in lease rental costs but reduce our estimates on staff/marketing spends.

We note that PRIL has finally realigned its finished inventory valuations to industry peers and now values finished inventory "at cost" rather than at "retail pric less mark-up" which tended to inflate inventory. This has resulted in an expected oneoff inventory write-off of Rs 743.7 mn (post tax Rs 409 mn ) which the company has accounted through reserves. We estimate the impact of this write-off to be around $15-20$ bps, which we now incorporate in our estimates.

The net effect of the above mentioned operational changes leads to a marginal increase in EBITDA of $3 \%$ for FY2010E and FY2011E.
4. Increase our interest cost assumptions. The total debt in PRIL standalone has increased to Rs21.7 bn, a sharp increase from Rs13 bn in FY2007 and higher than our estimate of Rs15 bn debt in FY2008. We also increase our cost of debt assumptions to around $13 \%$ from around $11 \%$ earlier, given the recent hardening of interest rates in the country.
5. Maintain our HSRIL estimates despite better-than expected operating performance in FY2008. We maintain our estimates of HSRIL, including retail space addition and SSS growth. We highlight that we estimate SSS in HSRIL to grow at around 5\% p.a and expect HSRIL to break-even at PAT level in FY2009E. We thus expect total HSRIL retail space of 4.6 mn sq. ft and total sales of Rs38.5 bn in FY2011E.

## Our new SOTP-based target price is Rs400 and we retain our BUY rating

Our revised value for PRIL standalone business is Rs270 (Rs318 earlier), which is P/E based on our new EPS estimates of Rs11.3 (Rs14.2), Rs17.9 (Rs19.9) and Rs21.8 (Rs23.7 ) for FY2009E, FY2010E and FY2011E, respectively, and valued at 15X FY2010E (16X earlier). We maintain our valuations on HSRIL at 10X FY2010E EV/ EBITDA (Rs 71 per share) and take a $20 \%$ holding discount to FCHL's current market valuations. We retain our BUY rating.

Interim Results of Pantaloon retail, June fiscal year-ends (Rs mn)

|  | SA 2009E |  | YoY |  | QoQ |  |  |  | Consol 2008A |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 4Q2008 | 4Q2007 | \% chg | 4Q2008 | 3Q2008 | \% chg | SA2008A |  |
| Net sales | 76,179 | 13,814 | 10,196 | 35 | 13,814 | 13,543 | 2 | 50,489 | 58,405 |
| Total expenditure | $(69,722)$ | $(12,402)$ | $(9,629)$ | 29 | $(12,402)$ | $(12,402)$ | 0 | $(45,884)$ | $(55,400)$ |
| Raw materials | $(53,097)$ | $(9,607)$ | $(7,208)$ | 33 | $(9,607)$ | $(9,526)$ | 1 | $(35,122)$ | $(39,093)$ |
| Staff Costs | $(4,266)$ | (674) | (579) | 17 | (674) | (725) | (7) | $(2,741)$ | $(4,456)$ |
| Other expenditure | $(12,360)$ | $(2,121)$ | $(1,842)$ | 15 | $(2,121)$ | $(2,151)$ | (1) | $(8,021)$ | $(11,851)$ |
| EBITDA | 6,456 | 1,413 | 568 | 149 | 1,413 | 1,141 | 24 | 4,605 | 3,005 |
| EBITDA margin (\%) | 8.5 | 10.2 | 5.6 |  | 10.2 | 8.4 |  | 9.1 | 5.1 |
| Operating other income | 40 | 1 | 0 | 95 | 1 | 17 | (96) | 38 | 259 |
| Depreciation | $(1,150)$ | (254) | (126) | 101 | (254) | (223) | 14 | (834) | $(1,182)$ |
| Net finance cost | $(2,320)$ | (655) | (337) | 94 | (655) | (429) | 53 | $(1,853)$ | $(2,236)$ |
| PBT | 3,027 | 505 | 105 | 380 | 505 | 506 | (0) | 1,956 | (153) |
| Extraordinaries (b) |  | 0 | 177 | (100) |  | 0 |  | 0 | 0 |
| Tax | $(1,079)$ | (178) | (95) | 87 | (178) | (185) | (4) | (697) | (473) |
| Prior period/Minorities ('c) |  |  | (6) | (100) | 0 | 0 |  | 0 | 0 |
| Reported PAT | 1,948 | 326 | 181 | 80 | 326 | 321 | 2 | 1,259 | (626) |
| Operating net income (a) | 1,948 | 325 | 66 | 392 | 325 | 321 | 1 | 1,259 | (628) |
| Income tax rate (\%) | 36 | 35 | 34 |  | 35 | 37 |  | 36 | (309) |

Notes:
a) Operating net income is after adjusting the tax impact on extraordinary item.
b) Extraordinaries represent profit on sale of investments

Source: Company data; compiled by Kotak Institutional Equities

Operating Net Income growth in 4Q08 has increased sharply in the quarter
Year-over-Year growth in operating net income, June fiscal year-ends (\%)


Source: Company data; compiled by Kotak Institutional Equities
$\overline{\text { Performance of key subsidiaries, June fiscal year-ends (Rs mn) }}$

|  |  | Total PAT |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | \% stake |  | 2008 | $\mathbf{2 0 0 7}$ |
| HSRIL | 73.3 |  | $(600)$ | $(409)$ |
| Future Generali Insurance | 74.0 |  | $(470)$ | $(58)$ |
| Future Capital Holdings | 55.0 |  | $(280)$ | 2 |
| Future Bazaar | 99.7 | $(95)$ | $(173)$ |  |
| Future Media | 100.0 | $(65)$ | $(41)$ |  |

Source: Company; Kotak Institutional equities estimates

Segment revenue, June fiscal year-ends (Rs m

| Revenue | $\mathbf{4 Q 2 0 0 8}$ | $\mathbf{4 Q 2 0 0 7}$ | \% chg | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 7}$ | \% chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Lifestyle retailing | 3,606 | 2,438 | 48 | 14,261 | 9,448 | 51 |
| Value retailing | 9,993 | 6,603 | 51 | 36,107 | 22,400 | 61 |
| Home retailing | 2,647 | 1,223 | 116 | 9,766 | 3,045 | $\mathbf{2 2 1}$ |
| Total | $\mathbf{1 6 , 2 4 6}$ | $\mathbf{1 0 , 2 6 4}$ | $\mathbf{5 8}$ | $\mathbf{6 0 , 1 3 4}$ | $\mathbf{3 4 , 8 9 3}$ | $\mathbf{7 2}$ |
| less: SIS and consignment sales | 946 | 569 | 66 | 4,666 | 1,758 | $\mathbf{1 6 5}$ |
| Total retail sales | $\mathbf{1 5 , 3 0 0}$ | $\mathbf{9 , 6 9 5}$ | $\mathbf{5 8}$ | $\mathbf{5 5 , 4 6 8}$ | $\mathbf{3 3 , 1 3 5}$ | $\mathbf{6 7}$ |

Source: Company data; compiled by Kotak Institutional Equities

| Our SOTP-based value is Rs400 |  |  | Equity value |
| :--- | :---: | :---: | :---: |
|  | Per share value | Basis |  |
| PF standalone value (Rs/share) | 17.9 | 268 | $15 \times$ FY2010E EPS |
| Value of Home Solutions (Rs mn) | 11,710 | 71 | $10 \times$ FY2010E EV/EBITDA |
| Value of stake in Future Capital Holdings (Rs mn) | 9,166 | 53 | $20 \%$ holding discount to current market price |
| Value of stake in Future Ventures |  | - |  |
| Value of other businesses | - | None |  |
| Total (Rs per share) |  |  |  |
|  |  |  |  |
| Source: Kotak Institutional equities estimates. |  |  |  |

Key changes in estimates for 2009/11E, June fiscal year-ends, (Rs mn)

|  | New |  |  | Old |  |  | Change (\%) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2009E | 2010E | 2011E | 2009E | 2010E | 2011E | 2009E | 2010E | 2011E |
| Total retail space (mn sq. ft ) | 11.4 | 13.9 | 17.9 | 12.5 | 15.3 | 19.8 | (8.8) | (9.2) | (9.4) |
| Net Sales | 76,179 | 103,139 | 130,173 | 81,305 | 110,326 | 139,455 | (6) | (7) | (7) |
| COS | $(53,097)$ | $(72,100)$ | $(91,121)$ | $(56,575)$ | $(77,020)$ | $(97,503)$ | (6) | (6) | (7) |
| Gross Profit | 23,082 | 31,039 | 39,052 | 24,731 | 33,306 | 41,952 | (7) | (7) | (7) |
| EBITDA | 6,456 | 8,412 | 10,213 | 6,439 | 8,176 | 9,944 | 0 | 3 | 3 |
| EBITDA margin | 8.5 | 8.2 | 7.8 | 7.9 | 7.4 | 7.1 |  |  |  |
| Interest and Fin Costs | $(2,320)$ | $(2,242)$ | $(2,647)$ | $(1,705)$ | $(1,680)$ | $(2,115)$ | 36 | 33 | 25 |
| Profit/Loss Before Tax | 2,987 | 4,731 | 5,794 | 3,652 | 5,126 | 6,117 | (18) | (8) | (5) |
| PAT | 1,948 | 3,071 | 3,755 | 2,440 | 3,415 | 4,069 | (20) | (10) | (8) |

Source: Kotak Instituitonal Equities estimates

Our sensitivity shows that a 10\% decline in retail space could impact 2010 profits by 5\%
Sensitivity analysis of earnings to total retail space, June fiscal year-ends (Rs mn)

|  | Pessimistic |  |  |  | KIE |  |  |  | Optimistic |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2009E | 2010E | yoy (\%) |  | 2009E | 2010E | yoy (\%) |  | 2009E | 2010E | yoy (\%) |  |
|  |  |  | 2009E | 2010E |  |  | 2009E | 2010E |  |  | 2009E | 2010E |
| Sales (Rs mn) | 74,760 | 99,409 | 48 | 33 | 76,179 | 103,139 | 51 | 35 | 77,597 | 106,869 | 54 | 38 |
| Total retail space (000 sq.ft) | 11,018 | 13,319 | 39 | 21 | 11,406 | 13,963 | 44 | 22 | 11,794 | 14,607 | 49 | 24 |
| EBITDA (Rs mn) | 6,354 | 8,151 | 38 | 28 | 6,456 | 8,412 | 40 | 30 | 6,558 | 8,673 | 42 | 32 |
| EBITDA margins (\%) | 8.5 | 8.2 |  |  | 8.5 | 8.2 |  |  | 8.5 | 8.1 |  |  |
| PAT (Rs mn) | 1,887 | 2,910 | (3) | 54 | 1,948 | 3,071 | 0 | 58 | 2,010 | 3,232 | 3 | 61 |
| PAT margin (\%) | 2.5 | 2.9 |  |  | 2.6 | 3.0 |  |  | 2.6 | 3.0 |  |  |

Source: Kotak Institutional equities estimates

We expect Home town sales to contribute $\mathbf{6 7 \%}$ of total HSRIL sales by FY2011E
\% share of various formats to total HSRIL sales, June fiscal year-ends, 2008-11 (\%)


Source: Kotak Institutional Equities estimates.

Pantaloon Retail: Abridged Profit model, balance sheet, cash model, March fiscal year-ends, 2005-11E, (Rs mn)

|  | 2005 | 2006 | 2007 | 2008E | 2009E | 2010E | 2011E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profit Model (Rs mn) |  |  |  |  |  |  |  |
| Total income (inc. other op. income) | 10,516 | 18,690 | 32,367 | 50,489 | 76,179 | 103,139 | 130,173 |
| EBITDA | 866 | 1,432 | 2,156 | 4,605 | 6,456 | 8,412 | 10,213 |
| EBITDA margin (\%) | 8.2 | 7.7 | 6.7 | 9.1 | 8.5 | 8.2 | 7.8 |
| Depreciation | (133) | (208) | (369) | (834) | $(1,150)$ | $(1,439)$ | $(1,773)$ |
| Other Income (inc. extraordinaries) | 13 | 43 | 30 | 32 | 38 | 40 | 40 |
| EBIT | 746 | 1,267 | 1,817 | 3,803 | 5,344 | 7,013 | 8,481 |
| Net finance cost | (244) | (335) | (898) | $(1,853)$ | $(2,320)$ | $(2,242)$ | $(2,647)$ |
| Profit before tax | 502 | 932 | 920 | 1,950 | 3,025 | 4,771 | 5,834 |
| Tax | (145) | (277) | (610) | (697) | $(1,079)$ | $(1,700)$ | $(2,079)$ |
| Adjusted net profit | 386 | 642 | 611 | 1,259 | 1,948 | 3,071 | 3,755 |
| Diluted EPS (Rs) | 8.8 | 4.8 | 4.2 | 8.0 | 11.3 | 17.9 | 21.8 |


| Balance Sheet (Rs mn) | $\mathbf{2 , 2 1 5}$ | 5,269 | 10,923 | 17,056 | 26,498 | 29,397 | 32,808 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Total Equity | 130 | 279 | 558 | 931 | 1,155 | 1,347 | 1,515 |
| Deferred tax liability | 2,862 | 6,014 | 12,996 | 21,496 | 18,496 | 18,496 | 24,496 |
| Total borrowings | 1,449 | 2,623 | 3,596 | 5,348 | 7,793 | 10,368 | 12,967 |
| Current liabilites \& provisions | $\mathbf{6 , 6 5 6}$ | $\mathbf{1 4 , 1 8 5}$ | $\mathbf{2 8 , 0 7 3}$ | $\mathbf{4 4 , 8 3 1}$ | $\mathbf{5 3 , 9 4 3}$ | $\mathbf{5 9 , 6 0 9}$ | $\mathbf{7 1 , 7 8 6}$ |
| Total Liabilities and equity | 215 | 218 | 1,630 | 10,604 | 9,940 | 7,228 | 8,646 |
| Cash | 3,824 | 8,606 | 15,865 | 20,660 | 28,409 | 34,842 | 43,165 |
| Current assets excl. cash | 2,295 | 3,955 | 8,057 | 11,046 | 13,074 | 15,018 | 17,455 |
| Total net fixed assets | 319 | 1,406 | 2,520 | 2,520 | 2,520 | 2,520 | 2,520 |
| Investments | 3 | - | - | - | - | - | - |
| Miscellaneous expenditure | $\mathbf{6 , 6 5 6}$ | $\mathbf{1 4 , 1 8 5}$ | $\mathbf{2 8 , 0 7 2}$ | $\mathbf{4 4 , 8 3 0}$ | $\mathbf{5 3 , 9 4 2}$ | $\mathbf{5 9 , 6 0 8}$ | $\mathbf{7 1 , 7 8 6}$ |
| Total assets |  |  |  |  |  |  |  |


| Free cash flow (Rs $\mathbf{m n}$ ) |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Operating cash flow, excl. working capital | 583 | 1,013 | 1,848 | 2,466 | 3,322 | 4,702 | 5,695 |
| Working capital | $(1,009)$ | $(2,244)$ | $(6,286)$ | $(3,043)$ | $(5,303)$ | $(3,859)$ | $(5,723)$ |
| Capital expenditure | $(682)$ | $(1,868)$ | $(4,461)$ | $(3,823)$ | $(3,177)$ | $(3,383)$ | $(4,210)$ |
| Free cash flow | $\mathbf{( 1 , 1 0 9 )}$ | $\mathbf{( 3 , 1 0 0 )}$ | $\mathbf{( 8 , 8 9 9 )}$ | $\mathbf{( 4 , 4 0 0 )}$ | $\mathbf{( 5 , 1 5 9 )}$ | $(\mathbf{2 , 5 3 9 )}$ | $\mathbf{( 4 , 2 3 8 )}$ |

Source: Company, Kotak Instituitonal Equities estimates

| Energy |  |
| :--- | ---: |
| RELI.BO, Rs2039 |  |
| Rating | RS |
| Sector coverage view | Cautious |
| Target Price (Rs) | - |
| 52W High -Low (Rs) | $3298-1764$ |
| Market Cap (Rs bn) | 2,680 |


| Financials |  |  |  |
| :--- | ---: | ---: | ---: |
| March y/e | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9 E}$ | $\mathbf{2 0 1 0 E}$ |
| Sales (Rs bn) | 1,334 | 1,813 | 2,681 |
| Net Profit (Rs bn) | 142.5 | 160.2 | 249.0 |
| EPS (Rs) | 101.7 | 105.8 | 158.3 |
| EPS gth | 23.0 | 4.0 | 49.5 |
| P/E (x) | 20 | 19.3 | 12.9 |
| EV/EBITDA (x) | 12.0 | 9.6 | 5.8 |
| Div yield (\%) | 0.6 | 0.7 | 1.0 |

## Shareholding, June 2008

|  | \% of <br> Portfolio |  | Over/(under) <br> weight |
| :--- | :---: | :---: | :---: |
| Promoters | 44.2 | - | - |
| FIls | 21.0 | 9.7 | 0.8 |
| MFs | 2.8 | 7.1 | $(1.8)$ |
| UTI | - | - | $(8.9)$ |
| LIC | 5.1 | 10.8 | 1.9 |

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- KG D-6 update: Oil production commenced, gas production delayed moderately
- No change in valuations (Rs1,700 plus option value of new E\&P discoveries) based on recent announcements
- Next events—legal dispute with RNRL and eight more discoveries in D-6 block

We see the September 21 announcements regarding oil and gas production from RIL's KG D-6 block as largely on expected lines. We believe the more important developments pertain to (1) outcome of ongoing legal dispute with RNRL and (2) approval of the DGH of a development plan for eight additional discoveries in the KG D-6 block. We see the former being neutral-to-negative for RIL's stock price and the latter as adding about Rs50/share to the fair value of RIL stock. We estimate the fair value of RIL stock at around Rs1,700 without any option value for new E\&P discoveries.

September 21 announcements largely on expected lines. RIL stated that KG D-6 production would increase to 550,000 boe/d in the next six quarters. This is as per previous disclosures of $80 \mathrm{mcm} / \mathrm{d}$ of gas from D1 and D3 discoveries and $40,000 \mathrm{~b} / \mathrm{d}$ of oil production from MA-1 field. However, gas production from KG D-6 block (D1 and D3 discoveries) will commence from 1QCY09, which would suggest a delay of 1-2 months versus previous disclosures. We see a modest impact on FY2009E earnings but do not see this as relevant in the context of RIL's valuations. We model gas production from the KG D-6 block at $20 \mathrm{mcm} / \mathrm{d}$ (we will have to reduce this in light of the abovementioned delay), $70 \mathrm{mcm} / \mathrm{d}$ and $90 \mathrm{mcm} / \mathrm{d}$ for FY2009E, FY2010E and FY2011E.

Ongoing legal dispute-arguments on gas pricing can cut both ways. We believe that any claim by RIL or acceptance by the government that US $\$ 4.2 / \mathrm{mn}$ BTU is the price for computation of profit petroleum and taxes may weaken considerably RIL's case versus RNRL. There is still some ambiguity about the US $\$ 4.2 / \mathrm{mn}$ BTU price approved by the Empowered Group of Ministers (EGOM)—whether it is the selling price or only a price for determining the government's share of profit petroleum. A section of the street and media believes that RIL's selling price can be above US\$4.2/ mn BTU as the US $\$ 4.2 / \mathrm{mn}$ BTU price is valid for computation of government's share of profit petroleum and taxes only.

We note that RNRL can claim that (1) the price of US\$4.2/mn BTU is valid for computation of the government's share of profit petroleum and taxes only and (2) the disputed US $\$ 2.34 / \mathrm{mn}$ BTU price for sale of gas to RNRL need not be approved by the government. RIL has argued previously that the government has rejected the US\$2.34/ mn BTU since it has approved a price of US\$4.2/mn BTU as per a decision of the EGOM.

As per press reports, an (unnamed) official of RIL recently stated that RIL can sell its gas at a higher price than the government-approved price of US\$4.2/mn BTU. "The empowered group of ministers (EGoM) on pricing and utilization of New Exploration Licensing Policy (NELP) gas approved the pricing formula on September 12, 2007, for determination of the government's share (profit petroleum) and not the selling price," an official source said, as per a report in the press (Infraline, September 22, 2008).

Eight additional discoveries in the D-6 block may have option value of Rs50/ share. RIL and its partner Niko have submitted a development plan for eight additional discoveries in the KG D-6 block to the DGH. Full details on capex, production, production profile and schedule of production are not yet available but the capex is US\$3 bn as per various press reports. We can roughly ascribe about one-third of our computed value for D1 and D3 fields (Rs259/share) to the eight discoveries based on US\$3 bn capex for the new discoveries and US\$9 bn for D1 and D3 discoveries and factoring for time value of money; the new discoveries will likely commence production after 3-4 years. We note that we already model production of 18 tcf of gas from D1 and D6 discoveries (versus official announced production of 11.3 tcf ) based on capex of US\$9 bn, which means we are already building in some buffer in our NPV computation of RIL's DG block.

The market is ascribing ~US\$4 bn to potential oil and gas discoveries
Estimation of implied valuation of new businesses of Reliance Industries (US\$ bn)

## Comments

| 1. Valuation of extant businesses Chemicals, RIL refinery, extant oil and gas |  |  |
| :---: | :---: | :---: |
|  |  |  |
| FY2008 EPS of Reliance (Rs) 105.0 FY2008 EPS included about Rs17 of adventitious gains |  |  |
| FY2008 EPS adjusted for treasury shares (Rs) | 121.7 Adjusted for 199 mn treasury shares |  |
| Effective tax rate in FY2008 (\%) | 15.4 |  |
| FY2008 EPS adjusted for tax rate | 95.0 Normalized for 34\% tax rate for extant earnings |  |
| Appropriate P/E multiple (X) | 8.0 Generous given above mid-cycle margins, earnings and cost of equity of 12.5\% |  |
| Valuation of extant businesses (Rs) | 760 |  |
| Valuation of extant businesses | 22 Reasonable in the context of replacement value, returns |  |
| 2. Valuation of investments | RPL, others (without Reliance Retail) |  |
| Reliance Petroleum | 3843.167 bn shares at current market value of Rs152 |  |
| Others and cash at end-FY2008E | 69 |  |
| Total value of investments | 453 |  |
| Valuation of RIL ex-new E\&P, retailing, SEZs | 1,213 |  |
| Current stock price | 2,039 |  |
| 3. Valuation of new businesses | Emerging E\&P business, retailing, SEZs |  |
| Market-ascribed value of new businesses | 826 |  |
| Market-ascribed value of new businesses (US\$ bn) | 24 |  |
| Estimated valuation of retailing (US\$ bn) | 2.0 | Valued at 2X of amount invested; RIL has invested ~US\$1 bn equity in Reliance Retail as of end-FY2008 |
| Estimated valuation of SEZs (US\$ bn) | 1.4 | Value will take time to emerge |
| Market-ascribed value of emerging E\&P business | 21 | Seems reasonable to us based on official reserves, announced discoveries |
| Estimated value of Reliance's stake in KG D-6 (gas) | 7.5 | Based on gas production of 17.9 tcf, US $\$ 8.8$ bn capex, US $\$ 4.2 / \mathrm{mn}$ BTU net price |
| Estimated value of Reliance's stake in KG D-6 (oil) | 1.8 | 0.5 bn bbls of OOIP assumed versus current announced reserves of 180 mn bbls |
| Estimated value of Reliance's stakes in NEC-25 | 1.6 | Based on 5.1 tcf of production, US $\$ 1.15$ bn capex, US $\$ 4.5 / \mathrm{mn}$ BTU |
| Estimated value of Reliance's stakes in CBM | 1.4 | Based on 2.8 tcf of production |
| Implied value of new discoveries | 8 |  |

Source: Kotak Institutional Equities estimates

## Reliance's current stock price is implying additional recoverable reserves of $\sim 17$ tcf of gas today

Valuation of Reliance's E\&P segment and implied valuation for potential discoveries (US\$ bn)

## Commnets

| DCF valuation of KG D-6 block, gas for D1 \& D3 fields | 7.5 | 15.4 tcf of net recoverable gas reserves |
| :---: | :---: | :---: |
| Valuation of KG D-6 block, oil for MA-1 field | 1.8 | 450 mn bbls of net proved reserves of oil at EV/bbl of US $\$ 10$ |
| Valuation of Reliance's stakes in NEC-25 | 1.6 | 4.6 tcf of net recoverable gas reserves |
| Valuation of Reliance's stakes in CBM blocks | 1.4 | 2.8 tcf of net recoverable gas reserves |
| Total valuation of extant announced reserves | 12 |  |
| Total recoverable reserves (tcf) | 25 |  |
| Implied valuation of E\&P segment | 21 |  |
| Implied valuation of new E\&P discoveries | 8 |  |
| Implied additional recoverable reserves in stock price (tcf) | 17 | This is what Reliance needs to announce today |
| \# of years from discovery to production | 6 | KG D-6 first gas discovered in Oct-02, production in 2HFY09 |
| Cost of capital (\%) | 12.0 |  |
| Additional gas reserves required to be added in six years (tcf) | 34 | This is what Reliance needs to bring in production in six years |

Note:
(a) The above exercise assumes for simplicity that all future gas and oil discovery would have similar PSC terms as the KG D-6 block.

Source: Kotak Institutional Equities estimates

## SOTP valuation of Reliance is Rs 1,725 per share on FY2010E estimates

Sum-of-the-parts valuation of Reliance Industries, FY2010E basis (Rs)

|  | Valuation base (Rs bn) |  | Multiple (X) |  | EV | Value share |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Other | EBITDA | Muliple | EV/EBITDA | (Rs bn) | (Rs) |
| Chemicals |  | 66 |  | 6.0 | 397 | 289 |
| Refining \& Marketing |  | 100 |  | 5.5 | 551 | 401 |
| Oil and gas-producing |  | 33 |  | 4.0 | 133 | 97 |
| Gas-developing (DCF-based) (a) | 572 | - | 100\% | - | 572 | 416 |
| Oil-KG-DWN-98/3 (b) | 97 | - | 100\% | - | 97 | 71 |
| Investments |  |  |  |  |  |  |
| RPL (3.167 bn shares at Rs152) | 482 | - | 100\% | - | 482 | 350 |
| Others | 2 | - | 100\% | - | 2 | 1 |
| Retailing | 42 | - | 2.0 | - | 84 | 61 |
| SEZ development | 75 | - | 100\% | - | 75 | 54 |
| Total |  |  |  |  | 2,295 | 1,740 |
| PV of refining division's future sales tax incentives |  |  |  |  | 2 | 2 |
| Total value |  |  |  |  | 2,297 | 1,742 |
| Net debt |  |  |  |  | 26 | 19 |
| Implied equity value |  |  |  |  | 2,271 | 1,724 |

Note:
(a) We value the KG D-6 gas find on DCF and offshore Orissa (NEC-25) and CBM discoveries based on KG D-6's valuation.
(b) 180 mn bbls of recoverable reserves based on gross OOIP of 0.5 bn bbls.
(c) Net debt reflects a standalone (without RPL) scenario; however, we consolidate for RPL otherwise as it a $71 \%$ subsidiary.
(d) We use 1.374 bn shares (excluding treasury shares) for our per share computation.

Source: Kotak Institutional Equities estimates

## Valuation of Reliance Industries stock (Rs)

$$
\frac{\text { FY2010E EPS }}{\text { (Rs) }} \frac{\mathrm{P} / \mathrm{E}}{(\mathrm{X})} \frac{\text { Valuation }}{\text { (Rs/share) }}
$$

## Comments

| Chemicals, refining, E\&P (a) (b) | 181 | 9 | 1,631 |
| :--- | ---: | ---: | :--- |
| Consolidated FY2010E EPS including Reliance Petroleum |  |  |  |
| Valuation based on FY2010E EPS | $\mathbf{1 , 5 3 8}$ | $\mathbf{1 2 . 5 \%}$ discount rate; discounted to September, 2009 |  |
| E\&P (higher reserves in KG-DWN-98/3, other blocks) | - | We model 0.93 tcf of gas per annum production in perpetuity |  |
| E\&P (NEC-25, CBM) | 88 | Based on KG D-6 reserves and valuation |  |
| New chemical projects (PX, new olefins complex) | 26 |  |  |
| Investments | 122 |  |  |
| Other investments | 1 |  |  |
| Retailing | 61 | US $\$ 2$ bn valuation based on 2X amount invested in Reliance Retail as of end-FY2008 |  |
| SEZ development | 60 | SEZS will require investment for the first few years |  |
| 12-month fair valuation | $\mathbf{1 , 7 7 3}$ |  |  |

Notes:
(a) FY2010E EPS is Rs158 on 1.573 bn shares after considering conversion of 120 mn warrants issued to the major shareholder
(b) FY2010E EPS is adjusted for treasury shares or computed using 1.372 bn shares.

Source: Kotak Institutional Equities estimates

RIL consolidated with RPL: Profit model, balance sheet, cash model, March fiscal year-ends, 2003-2012E (Rs mn)

|  | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009E | 2010E | 2011E | 2012E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model (Rs mn) |  |  |  |  |  |  |  |  |  |  |
| Net sales | 451,133 | 510,715 | 656,223 | 809,113 | 1,114,927 | 1,334,430 | 1,813,149 | 2,681,280 | 2,636,824 | 2,612,150 |
| EBITDA | 75,808 | 91,148 | 123,820 | 139,991 | 198,462 | 233,056 | 273,966 | 443,110 | 416,725 | 426,986 |
| Other income | 10,012 | 11,381 | 14,498 | 6,829 | 4,783 | 8,953 | 13,065 | 12,379 | 14,503 | 22,151 |
| Interest | $(15,552)$ | $(14,347)$ | $(14,687)$ | $(8,770)$ | $(13,247)$ | $(15,509)$ | $(22,624)$ | $(20,903)$ | $(7,730)$ | 4,387 |
| Depreciation \& depletion | $(28,371)$ | $(32,470)$ | $(37,235)$ | $(34,009)$ | $(48,152)$ | $(48,471)$ | $(62,663)$ | $(87,513)$ | $(93,730)$ | $(100,714)$ |
| Pretax profits | 41,897 | 55,711 | 86,397 | 104,041 | 141,846 | 178,028 | 201,744 | 347,072 | 329,769 | 352,810 |
| Extraordinary items | 7,845 | 7,300 | 4,290 | 3,000 | 2,000 | 47,335 | - | - | - | - |
| Tax | $(2,459)$ | $(3,510)$ | $(7,050)$ | $(9,307)$ | $(16,574)$ | $(26,520)$ | $(39,739)$ | $(76,555)$ | $(80,542)$ | $(91,381)$ |
| Deferred taxation | $(6,240)$ | $(7,900)$ | $(7,920)$ | $(7,040)$ | $(9,196)$ | $(8,999)$ | 1,294 | 1,039 | 5,558 | 9,114 |
| Minority interest | - | - | - | - | - | - | $(3,145)$ | $(22,559)$ | $(18,879)$ | $(19,554)$ |
| Net profits | 41,043 | 51,601 | 75,717 | 90,693 | 118,076 | 189,844 | 160,154 | 248,998 | 235,905 | 250,988 |
| Adjusted net profits | 34,570 | 45,623 | 72,135 | 88,152 | 116,434 | 147,869 | 160,154 | 248,998 | 235,905 | 250,988 |
| Earnings per share (Rs) | 24.8 | 32.7 | 51.7 | 63.3 | 80.1 | 101.7 | 105.8 | 158.3 | 149.9 | 159.5 |
|  |  |  |  |  |  |  |  |  |  |  |
| Balance sheet (Rs mn) |  |  |  |  |  |  |  |  |  |  |
| Total equity | 303,744 | 344,525 | 404,033 | 430,543 | 673,037 | 847,853 | 1,137,402 | 1,349,861 | 1,548,655 | 1,738,945 |
| Deferred taxation liability | 26,848 | 34,748 | 42,668 | 49,708 | 69,820 | 78,725 | 77,432 | 76,393 | 70,836 | 61,722 |
| Minority interest | - | - | - | - | 33,622 | 33,622 | 36,277 | 52,684 | 65,986 | 71,961 |
| Total borrowings | 197,583 | 209,447 | 187,846 | 218,656 | 332,927 | 493,072 | 361,633 | 245,126 | 115,804 | 75,477 |
| Currrent liabilities | 109,666 | 122,855 | 171,315 | 164,545 | 192,305 | 251,427 | 316,168 | 362,576 | 356,672 | 348,781 |
| Total liabilities and equity | 637,842 | 711,574 | 805,863 | 863,452 | 1,301,712 | 1,704,700 | 1,928,911 | 2,086,642 | 2,157,953 | 2,296,885 |
| Cash | 1,472 | 2,242 | 36,087 | 21,461 | 18,449 | 42,822 | 32,955 | 31,859 | 66,745 | 149,204 |
| Current assets | 227,809 | 218,159 | 248,438 | 224,283 | 286,566 | 402,721 | 509,224 | 628,918 | 622,056 | 614,726 |
| Total fixed assets | 340,863 | 351,460 | 350,823 | 626,745 | 899,403 | 1,081,638 | 1,176,712 | 1,178,345 | 1,181,633 | 1,230,435 |
| Investments | 67,227 | 139,714 | 170,515 | $(9,038)$ | 97,294 | 177,519 | 210,019 | 247,519 | 287,519 | 302,519 |
| Deferred expenditure | 472 | - | - | - | - | - | - | - | - | - |
| Total assets | 637,842 | 711,574 | 805,863 | 863,452 | 1,301,712 | 1,704,700 | 1,928,911 | 2,086,641 | 2,157,953 | 2,296,885 |
|  |  |  |  |  |  |  |  |  |  |  |
| Free cash flow (Rs mn) |  |  |  |  |  |  |  |  |  |  |
| Operating cash flow, excl. working capital | 67,072 | 83,301 | 107,002 | 119,520 | 164,285 | 180,718 | 202,104 | 339,114 | 318,111 | 324,895 |
| Working capital | $(17,614)$ | 20,265 | 46,875 | $(32,188)$ | $(13,075)$ | $(31,071)$ | $(41,763)$ | $(73,286)$ | 958 | (561) |
| Capital expenditure | $(37,043)$ | $(43,191)$ | $(52,440)$ | $(94,273)$ | $(247,274)$ | $(239,691)$ | $(137,877)$ | $(83,838)$ | $(86,675)$ | $(134,420)$ |
| Investments | $(34,204)$ | $(68,430)$ | $(48,192)$ | $(32,364)$ | $(105,760)$ | $(78,953)$ | $(32,500)$ | $(37,500)$ | $(40,000)$ | $(15,000)$ |
| Other income | 5,219 | 5,902 | 3,032 | 5,159 | 4,143 | 6,132 | 13,065 | 12,379 | 14,503 | 22,151 |
| Free cash flow | $(16,569)$ | $(2,153)$ | 56,276 | $(34,146)$ | $(197,681)$ | $(162,865)$ | 3,029 | 156,869 | 206,897 | 197,064 |
|  |  |  |  |  |  |  |  |  |  |  |
| Ratios (\%) |  |  |  |  |  |  |  |  |  |  |
| Debt/equity | 59.8 | 55.2 | 42.1 | 45.5 | 44.8 | 53.2 | 29.8 | 17.2 | 7.2 | 4.2 |
| Net debt/equity | 59.3 | 54.6 | 34.0 | 41.1 | 42.3 | 48.6 | 27.1 | 15.0 | 3.0 | (4.1) |
| RoAE | 10.7 | 12.7 | 17.6 | 19.9 | 20.1 | 18.3 | 15.3 | 19.2 | 15.7 | 14.8 |
| RoACE | 8.8 | 9.7 | 13.0 | 13.8 | 13.9 | 12.6 | 11.7 | 17.1 | 14.8 | 14.4 |

Source: Kotak Institutional Equities estimates

| Consumer products |  |  |  |
| :--- | ---: | ---: | ---: |
| Sector coverage view <br>  |  |  |  |
|  |  | Attractive, Rs |  |
| Company | Rating | 22-Sep | Target |
| Hindustan Unilf | ADD | 250 | 280 |
| ITC | BUY | 195 | 230 |
| Nestle India | ADD | 1,667 | 1,900 |
| Colgate-Palmo | REDUCE | 398 | 420 |
| SmithKilne Cor | BUY | 618 | 800 |
| Asian Paints | ADD | 1,152 | 1,240 |
| Jyothy Laborat | ADD | 400 | 740 |
| Tata Tea | BUY | 701 | 1,100 |
| Godrej Consun | ADD | 120 | 140 |

## Market visit update: Good tidings for home and personal care

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- The price-table of shampoo sachets likely to go up
- Detergents business in oligopoly territory; time to reap profits
- Beneficiaries are Hindustan Unilever (ADD, Rs249, TP: Rs280) and Godrej Consumer (ADD, Rs118, TP: Rs140)

On our recent channel check trip, we visited Henkel, CavinKare, and Power Soaps in Chennai. Unorganized players have mostly exited and will likely re-enter only after volatility in input costs subside. We believe that there are oligopolistic trends seen in detergents (in terms of product pricing) and the category is in a sweet spot with gross margins likely returning to over $25 \%$ (from the current 20-25\%) in CY09E. We see sustaining strong rural demand and relative faster growth for price-pointed packs across categories. While the smaller packs bring in lower gross margins, it is positive as the growth in price-pointed packs indicates higher consumer recruitment or increase in the frequency-of-use occasions. While there are concerns on potential downtrading effects in FMCG categories, we are yet to see any evidence. With the continued uptick in rural demand and due to coinage issues (the availability and acceptance 50p coin on the decline), we believe that the time has come for price-point upgradation; particularly in shampoo. This will be beneficial for all players in the shampoo business-upgrading the 50p price-point to Re1 can add $1 \%$ to sales and $4 \%$ to the EPS of HUL. We have an 'attractive' view of the consumer sector, beneficiaries are Hindustan Unilever (ADD, Rs249, TP: Rs280) and Godrej Consumer (ADD, Rs118, TP: Rs140).

## Smaller FMCG players are looking forward to the prospect of sustained commodity correction

On our recent channel check trip, we visited Henkel, CavinKare, and Power Soaps in Chennai. Smaller, regional players are looking forward to the prospect of sustained commodity correction. However, the unorganized players have mostly exited the system and will likely re-enter only after volatility in input costs subside. Organized sector (MNCs + regional players) seems to have gained substantially-an example is the combined $5 \%$ market share gains by the top-3 players in detergents business. We see oligopolistic trends in detergents; category is entering a sweet spot with gross margins likely returning to over 25\% (from the current 20-25\%) in CY2009E. The emerging cost comfort will likely see players refocusing on product innovations in detergents; we expect increased focus on pre- and post-wash categories and efforts to upgrade the consumer.

Crude palm oil (key input for soaps) prices have corrected $25 \%$ in the last two months and are $50 \%$ below the peak touched in March 2008. We estimate CPO to account for about $16 \%$ of HUL's input costs; a $10 \%$ correction in price adds 70 bps to EBITDA and $4 \%$ to EPS. For GCPL, we estimate CPO to account for about 49\% of input costs; a $10 \%$ correction in price adds 160 bps to EBITDA and $8 \%$ to EPS. However, significant margin expansion in soaps is unlikely given (1) industry volumes growth of $-1 \%$ in soaps, the chances of a price cut to stimulate demand is high and (2) likely increase in advertisement and promotion to block ITC's task of building personal care brands.

## Higher sales of price-pointed packs is positive

Our channel checks indicate strong rural demand and relative faster growth for pricepointed packs (Re1, Rs2, Rs5 etc). While, the smaller packs bring in lower gross margins (about half of large packs), we view this as a significantly positive trend as the growth in price-pointed packs indicate higher consumer recruitment (bringing new consumer into the branded fold) or increasing the frequency of use occasions (shampooing once a week to twice a week). While there are concerns about potential downtrading effects in FMCG categories, we are yet to see any evidence of the same based on our channel checks and discussions with company managements.

## The price-table of shampoo sachets likely to go up

With continued uptick in rural demand and due to coinage issues (the availability and acceptance 50p coin on the decline), we believe that the time has come for pricepoint upgradation; particularly in shampoo. This will be beneficial for all players in shampoo business, particularly for HUL. We estimate the contribution of 50p, Re1, Rs2 and Rs3 price-points to HUL's shampoo sales at $15 \%, 22 \%, 12 \%$ and $15 \%$, respectively. For instance, upgrading the 50p price-point to Re1 can add 1\% to sales and $4 \%$ to EPS of HUL.

Over two-thirds of shampoos in India are sold though sachets across price points spanning 50p, Re1, Rs2 and Rs3. CavinKare is the market leader in key states of Andhra Pradesh, Uttar Pradesh, Karnataka and Tamilnadu-these states together accounts for $70 \%$ of rural shampoo market. About $45 \%$ of CavinKare's leading brand 'Chik' is sold at the 50p price-point (total sales of 'Chik' is Rs2 bn). AOS (Alpha Olefin Sulphate) and SLES (Sodium Laureth Sulfate) are the key ingredients in shampoo, the prices of which have moved in line with crude oil in the last few years. The margins of these packs were hit severely in the past few years as the companies could neither increase the prices (being price-pointed packs) nor effect any pack size reduction (the standard size of 3.5 ml is the minimum required for one wash).

## Detergents business in oligopoly territory; time to reap in profits

Our discussion with Henkel and Power suggest uptrading from the unorganized segment resulting in high-growth for branded players. We believe that players like HUL, P\&G, Ghadi etc are well positioned to continue good growth in the category (over $15 \%$ ). Smaller unorganized players have lost out in the last two years due to (1) implementation of VAT (because of the 'registered dealer' requirement under VAT regulations) (2) non-availability of key raw materials and (3) input inflation. We highlight that the risk of marginal players re-emerging is real in case input costs correct significantly. However, the cost efficiency measures already implemented, moving away from pack-sizes (for example 'Wheel' and other brands in the low-end has moved away from 500 gm and 1 kg pack-size and retails at various pack-size points of $340 \mathrm{gm}, 630 \mathrm{gm}$ etc) will help companies manage margins to their advantage.

We believe that there are oligopolistic trends seen in detergents (in terms of product pricing) and the category is in a sweet spot with gross margins likely returning to over 25\% (from the current 20-25\%) in CY09E. The bitter price battle between HUL and P\&G from 2004 coupled with a tough input cost scenario (caustic soda, soda ash, linear alkyl benzene) had brought down the profitability of this category to $\sim 15 \%$ gross margin levels. We believe that with P\&G gaining substantially in urban areas and in distribution depth in rural, the tidings are favorable in this category for a sustained margin improvement.

Cost savings on some ingredients like perfumes, structural changes to formulation (for example, usage of only as much bleach as is needed for washing efficacy) will also help the industry improve the margin profile of the category. We further highlight that the structural cost efficiency measures implemented by companies over the past three years has likely increased their cost competitiveness. Moreover, as the industry comes out of a difficult period (in terms of cost inflation), the likelihood of margin expansion in the medium term is high.

## Time for more product innovations in detergents category

The emerging cost comfort will likely see players refocusing on product innovations, brand extensions and investments in building newer segments. The acute cost inflation of the past three years resulted in companies channelizing the focus towards cost management. Recent examples of renewed focus are the launch of 'Rin Matic' (first ever mid-price detergent for semi-automatic washing machines) and the attempt to upgrade the 'Wheel' consumer by launching 'Wheel Gold' at about 10\% price premium to 'Wheel Blue'. We expect increased focus on pre and post wash categories and efforts to upgrade the consumer. Jyothy Laboratories' launch of 'Ujala Stiff $n$ Shine' (fabric stiffener), Reckitt Benckiser's 'Vanish' (stain remover) and HUL's 'Comfort' (fabric softener with lasting perfume as the differentiator) are recent examples.
We have an 'attractive' view of the consumer sector and the beneficiaries discussed in this note are Hindustan Unilever (ADD, Rs249, TP: Rs280) and Godrej Consumer (ADD, Rs118, TP: Rs140).

Cost comfort emerging in key inputs for detergents and personal products
Key raw material price trends (Monthly average, January $2006=$ Index 100)


Source: Bloomberg, Reliance Industries, Kotak Institutional Equities.

Price increases, market consolidation and uptrading are driving higher growth in detergents
Value market growth rates (\%)


Source: Market sources, Kotak Institutional Equities.

Uptrading and mix improvement likely drive higher detergent sales growth for HUL
Volume, realisation and revenue growth (\%)


Source: Company, Kotak Institutional Equities.

## Significant cost comfort emerging in soaps category, expect higher brand investments

Malaysian Crude palm oil price trends (January 2006 = Index 100)


[^0]HUL: Profit model, balance sheet, cash model 2005-2009E, December year-ends (Rs mn)

|  | 2006 | 2007 | 2008E | 2009E |
| :--- | ---: | ---: | ---: | ---: |
| Profit model (Rs mn) |  |  |  |  |
| Net sales | 121,034 | 137,178 | 162,860 | 186,989 |
| EBITDA | $\mathbf{1 6 , 6 2 1}$ | $\mathbf{1 8 , 8 7 4}$ | $\mathbf{2 2 , 7 5 6}$ | $\mathbf{2 7 , 8 0 5}$ |
| Other income | 3,545 | 4,627 | 4,469 | 4,905 |
| Interest | $(107)$ | $(255)$ | $(225)$ | $(75)$ |
| Depreciation | $(1,302)$ | $(1,384)$ | $(1,531)$ | $(1,813)$ |
| Extraordinary items | 3,155 | 1,581 | 0 | 0 |
| Pretax profits | 18,757 | 21,862 | 25,470 | 30,823 |
| Tax | $(2,950)$ | $(3,782)$ | $(4,558)$ | $(6,077)$ |
| Deferred taxation | $(268)$ | $(389)$ | $(931)$ | $(1,192)$ |
| Net profit | $\mathbf{1 5 , 5 3 9}$ | $\mathbf{1 7 , 6 9 0}$ | $\mathbf{1 9 , 9 8 1}$ | $\mathbf{2 3 , 5 5 4}$ |
| Earnings per share (Rs) | $\mathbf{7 . 0}$ | $\mathbf{8 . 0}$ | $\mathbf{9 . 2}$ | $\mathbf{1 0 . 8}$ |

## Balance sheet (Rs mn)

| Total equity | 27,235 | 14,392 | 15,473 | 16,747 |
| :--- | ---: | ---: | ---: | ---: |
| Total borrowings | 726 | 885 | 885 | 885 |
| Current liabilities | 45,231 | 51,110 | 56,369 | 64,001 |
| Total liabilities and equity | $\mathbf{7 3 , 1 9 1}$ | $\mathbf{6 6 , 3 8 7}$ | $\mathbf{7 2 , 7 2 7}$ | $\mathbf{8 1 , 6 3 3}$ |
| Cash | 4,169 | 2,009 | 822 | 2,658 |
| Current assets | 27,527 | $\mathbf{3 0 , 7 6 5}$ | 32,963 | 37,421 |
| Total fixed assets | 15,110 | 17,081 | 20,117 | 23,922 |
| Investments | 24,139 | 14,408 | 17,632 | 17,632 |
| Deferred tax asset | 2,245 | 2,124 | 1,193 | 1 |
| Total assets | $\mathbf{7 3 , 1 9 1}$ | $\mathbf{6 6 , 3 8 7}$ | $\mathbf{7 2 , 7 2 7}$ | $\mathbf{8 1 , 6 3 3}$ |


| Free cash flow (Rs mn) | $\mathbf{2 0 , 2 0 9}$ | 20,860 | 22,550 | 26,703 |
| :--- | ---: | ---: | ---: | ---: |
| Operating cash flow, excl. working capital | $(471)$ | 3,092 | 4,192 | 2,083 |
| Working capital | $(1,576)$ | $(3,355)$ | $(4,567)$ | $(5,617)$ |
| Capital expenditure | $(4,309)$ | 9,294 | $(3,224)$ | 0 |
| Investments | $\mathbf{1 3 , 8 5 2}$ | $\mathbf{2 9 , 8 9 0}$ | $\mathbf{1 8 , 9 5 1}$ | $\mathbf{2 3 , 1 6 8}$ |
| Free cash flow |  |  |  |  |


| Key assumptions |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Revenue Growth (\%) | 9.4 | 13.3 | 18.7 | 14.8 |
| EBITDA Margin(\%) | 13.9 | 14.0 | 14.0 | 14.9 |
| EPS Growth (\%) | 18.3 | 13.8 | 14.5 | 17.9 |

Source: Kotak Institutional Equities estimates.

GCPL: Profit model, balance sheet, 2007-2010E, March fiscal year-ends (Rs mn)

|  | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9 E}$ | $\mathbf{2 0 1 0 E}$ |
| :--- | ---: | ---: | ---: | ---: |
| Profit model (Rs mn) |  |  |  |  |
| Net sales | 9,515 | 11,026 | 12,439 | 13,850 |
| EBITDA | $\mathbf{1 , 7 9 7}$ | $\mathbf{2 , 1 4 8}$ | $\mathbf{2 , 3 3 0}$ | $\mathbf{2 , 6 1 5}$ |
| Other income | 66 | 60 | 334 | 275 |
| Interest | $(135)$ | $(151)$ | $(54)$ | $(19)$ |
| Depreciation | $(142)$ | $(182)$ | $(211)$ | $(261)$ |
| Extraordinary items | 99 | 0 | 0 | 0 |
| Pretax profits | 1,684 | 1,875 | 2,400 | 2,611 |
| Tax | $(243)$ | $(283)$ | $(344)$ | $(408)$ |
| Net profits (reported) | $\mathbf{1 , 4 4 0}$ | $\mathbf{1 , 5 9 2}$ | $\mathbf{2 , 0 5 6}$ | $\mathbf{2 , 2 0 3}$ |
| Earnings per share (Rs) | $\mathbf{5 . 9}$ | $\mathbf{7 . 1}$ | $\mathbf{8 . 0}$ | $\mathbf{8 . 5}$ |


| Balance sheet (Rs mn) | $\mathbf{1 , 2 2 0}$ | $\mathbf{1 , 6 8 7}$ | 6,825 | $\mathbf{7 , 8 2 0}$ |
| :--- | ---: | ---: | ---: | ---: |
| Total equity | 1,736 | 1,871 | 945 | 945 |
| Total borrowings | 2,617 | 3,227 | 3,121 | 3,425 |
| Current liabilities | 80 | 89 | 109 | 109 |
| Deferred tax liability | $\mathbf{5 , 6 5 3}$ | $\mathbf{6 , 8 7 4}$ | $\mathbf{1 1 , 0 0 1}$ | $\mathbf{1 2 , 2 9 9}$ |
| Total liabilities and equity | 475 | 426 | 481 | 1,317 |
| Cash | 2,300 | 3,093 | 2,481 | 2,875 |
| Current assets | $\mathbf{1 , 9 9 2}$ | 2,399 | 2,659 | 3,578 |
| Total fixed assets | 0 | 0 | 5,345 | 4,495 |
| Investments | 886 | 956 | 35 | 35 |
| Goodwill | $\mathbf{5 , 6 5 3}$ | $\mathbf{6 , 8 7 4}$ | $\mathbf{1 1 , 0 0 1}$ | $\mathbf{1 2 , 2 9 9}$ |
| Total assets |  |  |  |  |


| Key assumptions |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| Revenue Growth (\%) | 36.0 | 15.9 | 12.8 | 11.3 |
| EBITDA Margin(\%) | 18.9 | 19.5 | 18.7 | 18.9 |
| EPS Growth (\%) | 12.6 | 18.7 | 13.0 | 7.1 |

Source: Kotak Institutional Equities estimates.

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Source: Company, Bloomberg, Kotak Institutional Equities estimates

| Company | $\frac{22-\text { Sep- } 08}{\text { Price }(\mathrm{Rs})}$ | Rating | Mkt cap. |  | $\begin{gathered} 0 / 5 \\ \frac{\text { shares }}{} \\ \hline(\mathrm{mn}) \end{gathered}$ | EPS (Rs) |  |  | EPS growth (\%) |  |  | PER ( X ) |  |  | EV/EBITDA ( X ) |  |  | Price/Bv ( X ) |  |  | Dividend yield (\%) |  |  | RoE (\%) |  |  | Target | Upside | $\begin{gathered} \text { ADVT- } \\ 3 \mathrm{mo} \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | (Rs mn) | (USS mn) |  | 2008 | 2009 E | 2010E | 2008 | 2009 E | 2010E | 2008 | 2009 E | 2010 E | 2008 | 2009 E | 2010E | 2008 | 2009 E | 2010 E | 2008 | 2009 E | 2010E | 2008 | 2009E | 2010 E | (RS) | (\%) |  |
| Energy |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Bharat Petroleum | 338 | REDUCE | 110,656 | 2,434 | 328 | 39.8 | 40.7 | 38.3 | (24.0) | 2.1 | (5.9) | 8.5 | 8.3 | 8.8 | 3.4 | 3.7 | 2.8 | 0.8 | 0.8 | 0.7 | 1.3 | 1.2 | 1.2 | 11.4 | 10.4 | 8.9 | 360 | 6.7 | 5.6 |
| Cairn india | 220 | ADD | 411,786 | 9,059 | 1,868 | (0.1) | 3.9 | 20.3 | (105) | $(3,390)$ | 418 | $(1,850)$ | 56 | 10.9 | 51.5 | 22.9 | 7.6 | 1.4 | 1.2 | 1.1 | - | - | - | (0.1) | 2.3 | 10.9 | 245 | 11.1 | 33.3 |
| Castrol India (a) | 335 | ADD | 41,463 | 912 | 124 | 20.1 | 23.6 | 24.1 | 64.6 | 17.5 | 2.1 | 16.7 | 14.2 | 13.9 | 9.7 | 8.4 | 8.2 | 10.1 | 9.4 | 8.7 | 4.2 | 5.4 | 5.4 | 59.5 | 68.5 | 65.2 | 350 | 4.4 | 0.4 |
| GALL (India) | 418 | BUY | 353,313 | 7,773 | 846 | 30.8 | 36.8 | 42.0 | 21.7 | 19.5 | 14.3 | 13.6 | 11.4 | 9.9 | 7.8 | 7.0 | 6.9 | 2.5 | 2.1 | 1.8 | 2.4 | 2.6 | 3.1 | 18.2 | 19.2 | 18.7 | 470 | 12.5 | 14.2 |
| GSPL | 57 | ADD | 31,934 | 703 | 563 | 1.8 | 3.6 | 5.1 | 8.5 | 103.8 | 40.2 | 32.0 | 15.7 | 11.2 | 10.1 | 7.1 | 5.0 | 2.6 | 2.3 | 2.0 | 0.9 | 1.8 | 2.5 | 8.7 | 15.3 | 18.8 | 69 | 21.6 | 2.4 |
| Hindustan Petroleum | 232 | reduce | 78,552 | 1,728 | 339 | 33.5 | 26.1 | 33.4 | (16.4) | (21.9) | 27.7 | 6.9 | 8.9 | 6.9 | 5.7 | 3.7 | 2.2 | 0.6 | 0.6 | 0.5 | 1.3 | 1.0 | 1.3 | 9.6 | 6.8 | 7.9 | 260 | 12.2 | 5.3 |
| Indian Oil Corporation | 382 | reduce | 450,559 | 9,912 | 1,179 | 60.5 | 40.9 | 61.8 | 29.2 | (32.5) | 51.2 | 6.3 | 9.4 | 6.2 | 4.3 | 7.9 | 7.4 | 1.0 | 0.9 | 0.8 | 1.5 | 1.3 | 1.9 | 17.2 | 10.1 | 13.5 | 500 | 30.9 | 3.8 |
| Oil \& Natural Gas Corporation | 1,060 | BUY | 2,266,579 | 49,865 | 2,139 | 92.0 | 131.5 | 147.3 | 8.2 | 42.9 | 12.0 | 11.5 | 8.1 | 7.2 | 4.4 | 3.3 | 2.9 | 2.2 | 1.9 | 1.6 | 3.0 | 3.4 | 4.2 | 19.4 | 24.2 | 22.8 | 1,300 | 22.7 | 50.1 |
| Petronet LNG | 56 | ADD | 41,625 | 916 | 750 | 6.3 | 5.8 | 6.5 | - | (7.6) | 10.5 | 8.8 | 9.5 | 8.6 | 5.6 | 6.9 | 5.7 | 2.2 | 1.8 | 1.5 | 2.7 | 2.7 | 2.7 | 26.7 | 20.2 | 18.6 | 70 | 26.1 | 2.1 |
| Reliance industries | 2,039 | RS | 2,680,173 | 58,964 | 1,314 | 101.7 | 105.8 | 158.3 | 23.0 | 4.0 | 49.5 | 20.0 | 19.3 | 12.9 | 12.0 | 9.6 | 5.8 | 3.0 | 2.6 | 2.0 | 0.6 | 0.7 | 1.0 | 18.5 | 15.5 | 19.8 | - | - | 49.9 |
| Reliance Petroleum | 152 | Reduce | 684,225 | 15,053 | 4,500 | (1.1) | 2.4 | 16.9 | n/a | n/a | 617.4 | n/a | 64.4 | 9.0 | n/a | 31.3 | 7.4 | 5.1 | 4.7 | 3.2 | - | - | 1.3 | (3.5) | 7.6 | 42.8 | 150 | (1.3) | 84.6 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ABB | 835 | Reduce | 176,869 | 3,891 | 212 | 23.2 | 28.6 | 35.4 | 44.5 | 23.2 | 23.7 | 36.0 | 29.2 | 23.6 | 21.3 | 16.9 | 13.2 | 10.9 | 8.2 | 6.3 | 0.3 | 0.3 | 0.4 | 34.8 | 32.1 | 30.3 | 875 | 4.8 | 9.8 |
| BGR Energy Systems | 285 | REDUCE | 20,513 | 451 | 72 | 12.3 | 18.3 | 23.2 | (67.1) | 49.5 | 26.7 | 23.2 | 15.5 | 12.3 | 14.2 | 9.5 | 8.2 | 4.1 | 3.3 | 2.7 | 0.4 | 0.6 | 0.8 | 30.1 | 23.5 | 24.1 | 325 | 14.1 | 3.4 |
| Bharat Electronics | 886 | ADD | 70,848 | 1,559 | 80 | 102.1 | 104.4 | 111.1 | 11.3 | 2.3 | 6.4 | 8.7 | 8.5 | 8.0 | 3.3 | 3.0 | 2.6 | 2.1 | 1.8 | 1.5 | 2.8 | 2.8 | 2.8 | 27.9 | 23.1 | 20.9 | 1,200 | 35.5 | 1.5 |
| Bharat Heavy Electricals | 1,686 | ADD | 825,257 | 18,156 | 490 | 58.4 | 73.1 | 96.9 | 22.9 | 25.1 | 32.6 | 28.9 | 23.1 | 17.4 | 15.6 | 12.2 | 9.3 | 7.7 | 6.1 | 4.9 | 0.9 | 0.9 | 1.2 | 29.2 | 29.5 | 31.1 | 2,000 | 18.6 | 75.4 |
| Dredging Corporation | 419 | REDUCE | 11,718 | 258 | 28 | 55.3 | 48.7 | 57.0 | (8.3) | (12.0) | 17.2 | 7.6 | 8.6 | 7.3 | 4.0 | 3.7 | 3.0 | 0.9 | 0.9 | 0.8 | 3.6 | 3.6 | 3.6 | 12.5 | 10.3 | 11.1 | 475 | 13.5 | 0.1 |
| Larsen \& Toubro | 2,571 | BuY | 761,797 | 16,760 | 296 | 75.9 | 115.4 | 146.2 | 20.8 | 52.1 | 26.7 | 33.9 | 22.3 | 17.6 | 21.1 | 13.3 | 10.5 | 6.4 | 4.4 | 3.5 | 0.7 | 0.8 | 0.8 | 22.7 | 23.4 | 22.2 | 3,200 | 24.5 | 113.1 |
| Maharashtra Seamless | 281 | BuY | 19,840 | 436 | 71 | 31.4 | 37.5 | 44.7 | (18.3) | 19.6 | 19.1 | 9.0 | 7.5 | 6.3 | 5.4 | 4.8 | 4.0 | 1.7 | 1.4 | 1.2 | 1.6 | 2.0 | 2.4 | 20.9 | 20.8 | 20.7 | 390 | 38.6 | 0.8 |
| Siemens | 489 | Reduce | 165,023 | 3,631 | 337 | 18.2 | 18.8 | 25.9 | 60.4 | 3.1 | 38.0 | 26.9 | 26.1 | 18.9 | 15.7 | 15.0 | 10.6 | 9.0 | 7.0 | 5.3 | 0.5 | 0.6 | 0.6 | 39.9 | 30.2 | 32.0 | 570 | 16.5 | 7.2 |
| Suzlon Energy | 199 | ADD | 311,196 | 6,846 | 1,567 | 6.6 | 11.4 | 17.7 | 9.5 | 73.5 | 55.1 | 30.2 | 17.4 | 11.2 | 15.1 | 11.5 | 8.8 | 3.4 | 2.8 | 2.2 | 0.5 | 0.5 | 0.5 | 16.3 | 17.7 | 22.1 | 300 | 51.1 | 39.3 |
| Industrials |  | Neutral | 2,363,062 | 51,987 |  |  |  |  | 24.0 | 33.8 | 32.2 | 27.8 | 20.7 | 15.7 | 15.9 | 11.9 | 9.3 | 5.7 | 4.4 | 3.5 | 0.8 | 0.8 | 1.0 | 20.6 | 21.2 | 22.3 |  |  |  |
| Infrastructure |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| RRB Infrastructure | 129 | BUY | 42,924 | 944 | 332 | 3.4 | 7.3 | 15.7 | 150.9 | 111.5 | 116.3 | 37.7 | 17.8 | 8.2 | 13.6 | 12.5 | 5.9 | 2.6 | 2.2 | 1.7 | - | - | - | 10.7 | 13.4 | 23.3 | 195 | 51 | 0.6 |
| Media |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Dishtv | 32 | buy | 15,887 | 350 | 500 | (9.6) | (8.9) | (4.4) | na | (7.8) | (50.7) | (3.3) | (3.6) | (7.2) | (9.3) | (10.0) | 66.2 | (3.5) | (6.2) | (3.0) | - | - | - | 167.9 | 125.6 | 71.3 | 56 | 76.1 | 4.2 |
| HT Media | 116 | BUY | 27,243 | 599 | 234 | 4.3 | 4.2 | 7.5 | 4.7 | (2.0) | 77.1 | 26.9 | 27.4 | 15.5 | 15.3 | 15.2 | 8.5 | 3.1 | 2.9 | 2.5 | 0.3 | 0.3 | 0.7 | 12.2 | 11.0 | 17.2 | 175 | 50.5 | 0.3 |
| Jagran Prakashan | 71 | BuY | 21,293 | 468 | 301 | 3.3 | 3.1 | 5.0 | 33.5 | (6.3) | 63.3 | 21.7 | 23.2 | 14.2 | 12.1 | 12.3 | 7.8 | 4.0 | 3.8 | 3.4 | 2.8 | 2.6 | 3.5 | 18.7 | 16.6 | 25.1 | 95 | 34.4 | 0.3 |
| Sun TV Network | 228 | REDUCE | 89,673 | 1,973 | 394 | 8.3 | 9.7 | 12.0 | 30.7 | 16.7 | 23.6 | 27.4 | 23.5 | 19.0 | 14.5 | 12.1 | 9.9 | 5.9 | 5.1 | 4.6 | 1.1 | 1.3 | 2.6 | 24.8 | 24.2 | 26.1 | 260 | 14.3 | 1.3 |
| Zee Entertainment Enterprises | 205 | ADD | 89,055 | 1,959 | 434 | 8.9 | 10.5 | 13.9 | 62.6 | 17.8 | 32.7 | 23.1 | 19.6 | 14.8 | 16.8 | 12.7 | 9.6 | 3.1 | 2.8 | 2.5 | 1.0 | 1.2 | 1.7 | 14.2 | 15.1 | 17.8 | 240 | 16.8 | 6.1 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Hindalco idustries | 111 | REDUCE | 192,540 | 4,236 | 1,742 | 13.1 | 16.2 | 14.6 | (10.9) | 23.5 | (9.9) | 8.4 | 6.8 | 7.6 | 5.3 | 4.2 | 4.0 | 1.1 | 0.6 | 0.7 | 1.2 | 1.6 | 1.6 | 14.3 | 12.7 | 9.4 | 150 | 35.7 | 10.5 |
| National Aluminium Co. | 387 | reduce | 249,541 | 5,490 | 644 | 25.2 | 30.3 | 33.5 | (31.8) | 20.0 | 10.6 | 15.4 | 12.8 | 11.6 | 8.1 | 6.9 | 5.5 | 2.7 | 2.3 | 2.0 | 1.9 | 1.9 | 1.9 | 18.4 | 19.4 | 18.7 | 370 | (4.5) | 5.6 |
| Jindal Steel and Power | 1,508 | BUY | 232,112 | 5,106 | 154 | 80.4 | 111.6 | 117.0 | 83.2 | 38.9 | 4.8 | 18.8 | 13.5 | 12.9 | 12.1 | 9.0 | 8.2 | 5.4 | 3.8 | 2.8 | - | - | - | 34.3 | 32.8 | 25.1 | 2,900 | 92.4 | 23.4 |
| Jsw Steel | 596 | ADD | 110,658 | 2,434 | 186 | 92.0 | 103.1 | 146.8 | 35.7 | 12.0 | 42.4 | 6.5 | 5.8 | 4.1 | 5.1 | 5.4 | 3.9 | 1.1 | 0.9 | 0.8 | 3.1 | 3.1 | 3.1 | 21.2 | 18.1 | 21.0 | 1,040 | 74.6 | 16.3 |
| Hindustan Zinc | 485 | ADD | 205,076 | 4,512 | 423 | 104.0 | 72.2 | 71.5 | (1.0) | (30.6) | (1.0) | 4.7 | 6.7 | 6.8 | 3.2 | 3.9 | 3.4 | 1.7 | 1.4 | 1.2 | 1.5 | 1.5 | 2.1 | 44.0 | 22.5 | 18.4 | 750 | 54.5 | 3.1 |
| Sesa Goa | 123 | BuY | 97,106 | 2,136 | 787 | 18.8 | 22.6 | 23.2 | 144.6 | 19.7 | 2.7 | 6.5 | 5.5 | 5.3 | 4.2 | 3.3 | 2.8 | 3.5 | 2.3 | 1.7 | 2.8 | 3.2 | 4.1 | 68.6 | 50.8 | 36.9 | 195 | 58.1 | 36.7 |
| Sterite Industries | 460 | sell | 326,049 | 7,173 | 708 | 63.7 | 52.3 | 51.5 | (23.3) | (17.9) | (1.6) | 7.2 | 8.8 | 8.9 | 4.1 | 4.0 | 3.5 | 1.4 | 1.2 | 1.1 | - | - | - | 26.6 | 14.8 | 12.6 | 460 | (0.0) | 33.7 |
| Tata Steel | 494 | Reduce | 406,063 | 8,933 | 822 | 75.7 | 116.9 | 106.1 | 43.8 | 54.4 | (9.3) | 6.5 | 4.2 | 4.7 | 5.0 | 4.4 | 4.4 | 1.1 | 0.9 | 0.8 | 2.9 | 2.6 | 2.6 | 46.3 | 35.6 | 28.4 | 520 | 5.3 | 67.7 |
| Metals |  | Cautious | 1,819,145 | 40,021 |  |  |  |  | 12.3 | 13.1 | (0.4) | 7.7 | 6.8 | 6.9 | 5.2 | 4.7 | 4.3 | 1.6 | 1.2 | 1.1 | 1.6 | 1.6 | 1.7 | 20.2 | 18.2 | 15.5 |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Biocon | 190 | BuY | 18,980 | 418 | 100 | 22.5 | 24.5 | 32.0 | 9.4 | 8.5 | 31.0 | 8.4 | 7.8 | 5.9 | 5.0 | 4.6 | 3.5 | 1.3 | 1.2 | 1.0 | 0.2 | 0.2 | 0.2 | 17.6 | 15.7 | 18.2 | 615 | 224.0 | 1.0 |
| Cipla | 228 | Reduce | 177,572 | 3,907 | 777 | 9.0 | 10.5 | 12.2 | 4.9 | 16.2 | 16.4 | 25.3 | 21.8 | 18.7 | 18.5 | 16.6 | 14.0 | 4.7 | 4.1 | 3.5 | 0.9 | 1.1 | 1.3 | 20.1 | 20.1 | 20.3 | 230 | 0.7 | 8.0 |
| Dishman Pharma \& chemicals | 329 | BuY | 26,787 | 589 | 81 | 14.7 | 19.7 | 27.7 | 30.5 | 34.1 | 40.1 | 22.4 | 16.7 | 11.9 | 16.4 | 12.4 | 9.1 | 4.7 | 3.7 | 2.9 | 0.0 | 0.0 | 0.0 | 26.8 | 24.8 | 27.3 | 515 | 56.4 | 0.4 |
| Divi's Laboratories | 1,415 | BuY | 91,364 | 2,010 | 65 | 56.6 | 77.9 | 103.6 | 85.6 | 37.7 | 33.0 | 25.0 | 18.2 | 13.7 | 21.6 | 14.9 | 10.7 | 10.7 | 6.9 | 4.7 | 0.1 | 0.1 | 0.1 | 52.9 | 46.5 | 41.3 | 2,330 | 64.6 | 3.8 |
| Dr Reddy's Laboratories | 529 | BuY | 89,014 | 1,958 | 168 | 26.1 | 33.8 | 41.0 | (57.2) | 29.6 | 21.5 | 20.3 | 15.7 | 12.9 | 9.7 | 7.7 | 6.6 | 2.0 | 1.8 | 1.6 | 0.7 | 0.8 | 0.8 | 10.3 | 12.0 | 13.0 | 790 | 49.3 | 6.8 |
| Glenmark Pharmaceuticals | 591 | BuY | 157,226 | 3,459 | 266 | 25.8 | 32.4 | 41.9 | 98.3 | 25.4 | 29.3 | 22.9 | 18.3 | 14.1 | 19.5 | 14.5 | 11.0 | 10.6 | 5.8 | 4.2 | 0.0 | 0.0 | 0.0 | 58.2 | 40.6 | 35.1 | 770 | 30.2 | 6.4 |
| Jubilant Organosys | 307 | BUY | 55,619 | 1,224 | 181 | 22.1 | 19.5 | 35.5 | 69.9 | (11.6) | 81.6 | 13.9 | 15.7 | 8.7 | 11.2 | 12.4 | 7.9 | 3 | 2.3 | 2.1 | 0.4 | 0.7 | 0.8 | 30.4 | 18.8 | 27.5 | 700 | 128.1 | 0.4 |
| Priamal Heathcare | 330 | BuY | 68,980 | 1,518 | 209 | 17.6 | 20.0 | 26.5 | 65.4 | 13.5 | 32.5 | 18.8 | 16.5 | 12.5 | 13.7 | 11.3 | 8.7 | 6.3 | 4.9 | 3.7 | 1.3 | 1.2 | 1.4 | 30.6 | 33.3 | 33.8 | 530 | 60.6 | 1.2 |
| Ranbaxy Laboratories | 347 | REDUCE | 145,606 | 3,203 | 419 | 23.3 | 9.8 | 15.5 | 70.4 | (58.1) | 58.7 | 14.9 | 35.6 | 22.4 | 12.4 | 14.9 | 8.1 | 4.8 | 2.3 | 1.4 | 2.2 | 3.0 | 3.8 | 29.8 | 9.1 | 9.2 | 420 | 20.9 | 55.5 |
| Sun Pharmaceuticals | 1,422 | BuY | 295,721 | 6,506 | 208 | 71.5 | 84.3 | 77.5 | 71.3 | 17.9 | (8.1) | 19.9 | 16.9 | 18.4 | 16.2 | 12.7 | 13.1 | 5.5 | 4.2 | 3.5 | 0.6 | 0.8 | 0.9 | 37.6 | 29.7 | 22.0 | 1,780 | 25.2 | 19.6 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
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| Housing Development \& Infrastruc | 223 | BUY | 61,504 | 1,353 | 275 | 51.2 | 56.6 | 63.6 | 118.6 | 10.6 | 12.3 | 4.4 | 3.9 | 3.5 | 5.3 | 4.9 | 4.1 | 1.7 | 1.2 | 1.0 | 1.7 | 3.6 | 3.6 | 64.5 | 36.3 | 30.7 | 610 | 173.2 | 41.7 |
| DLF | 421 | BUY | 718,021 | 15,796 | 1,705 | 43.8 | 49.8 | 55.1 | 244.6 | 13.9 | 10.5 | 9.6 | 8.5 | 7.6 | 8.8 | 7.5 | 6.0 | 3.7 | 2.7 | 2.1 | 1.2 | 1.7 | 2.4 | 63.2 | 36.6 | 30.8 | 660 | 56.7 | 70.0 |
| NR Prime Urban Developers | 135 | BuY | 8,689 | 191 | 64 | 27.0 | 15.5 | 17.1 | 552.0 | (42.6) | 10.8 | 5.0 | 8.8 | 7.9 | 3.2 | 7.2 | 7.3 | 0.9 | 0.8 | 0.8 | 3.0 | 3.7 | 5.2 | 31.9 | 9.6 | 10.0 | 360 | 165.8 | 0.2 |
| Mahindra Life Space Developer | 375 | BUY | 15,772 | 347 | 42 | 12.7 | 13.9 | 19.0 | 208.4 | 8.9 | 37.4 | 29.4 | 27.0 | 19.7 | 62.7 | 21.0 | 12.3 | 1.8 | 1.7 | 1.7 | 0.8 | 1.0 | 1.0 | 6.4 | 6.5 | 8.5 | 810 | 116.2 | 0.5 |
| Phoenix Mills | 155 | BuY | 22,484 | 495 | 145 | 2.6 | 4.4 | 11.6 | (59.8) | 68.1 | 162.1 | 58.9 | 35.0 | 13.4 | 50.6 | 23.2 | 8.3 | 1.6 | 1.5 | 1.3 | - | - | - | 5.0 | 4.4 | 10.6 | 350 | 125.4 | 0.9 |
| Puravankara Projects | 168 | reduce | 35,855 | 789 | 213 | 11.3 | 14.0 | 16.7 | 67.4 | 24.8 | 19.1 | 14.9 | 12.0 | 10.0 | 19.8 | 16.8 | 12.6 | 2.9 | 2.5 | 2.2 | 0.6 | 2.4 | 3.6 | 32.9 | 22.4 | 23.1 | 220 | 31.0 | 0.7 |
| Sobha | 201 | reduce | 14,675 | 323 | 73 | 31.7 | 30.2 | 33.2 | 42.9 | (4.7) | 9.8 | 6.3 | 6.7 | 6.1 | 8.7 | 7.6 | 7.2 | 1.5 | 1.2 | 1.0 | 3.2 | 2.0 | 2.0 | 25.3 | 20.0 | 18.6 | 250 | 24.2 | 1.5 |
| Unitech | 129 | Reduce | 208,742 | 4,592 | 1,623 | 9.7 | 12.0 | 15.0 | 20.3 | 24.5 | 24.7 | 13.3 | 10.7 | 8.6 | 10.7 | 8.8 | 7.3 | 6.2 | 4.2 | 3.1 | 0.8 | 1.6 | 3.1 | 58.4 | 46.8 | 41.9 | 190 | 47.7 | 32.6 |
| Property |  | Neutral | 1,085,742 | 23,886 |  |  |  |  | 168.7 | 14.1 | 14.0 | 9.7 | 8.5 | 7.5 | 9.0 | 7.7 | 6.3 | 3.4 | 2.5 | 2.0 | 1.1 | 1.8 | 2.6 | 34.7 | 29.8 | 26.8 |  |  |  |

Kotak Institutional Equities: Valuation Summary of Key Indian Companies

| company | Price (Rs) | Rating | (Rs mn) | (USS mn) | (mn) | 2008 | 2009E | 2010E | 2008 | 2009 E | 2010E | 2008 | 2009E | 2010 E | 2008 | 2009E | 2010E | 2008 | 2009E | 2010E | 2008 | 2009 E | 2010 E | 2008 | 2009 E | 2010 E | (Rs) | (\%) | (USS mn) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Retail |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Pantaloon Retail | 304 | BUY | 52,333 | 1,151 | 172 | 8.0 | 12.1 | 18.4 | 93.1 | 50.4 | 52.2 | 37.9 | 25.2 | 16.6 | 13.8 | 9.6 | 7.7 | 3.1 | 2.0 | 1.8 | 0.2 | 0.3 | 0.3 | 8.5 | 9.1 | 10.8 | 400 | 31.4 | 1.1 |
| Titan Industries | 1,173 | BUY | 52,053 | 1,145 | 44 | 35.1 | 41.1 | 49.8 | 55.2 | 17.3 | 21.0 | 33.5 | 28.5 | 23.6 | 22.5 | 17.5 | 14.1 | 11.1 | 8.5 | 6.6 | 0.7 | 0.8 | 0.9 | 37.7 | 33.6 | 31.6 | 1,350 | 15.1 | 2.4 |
| Vishal Retail | 351 | ADD | 7,855 | 173 | 22 | 18.1 | 21.6 | 35.6 | 37.2 | 19.2 | 65.2 | 19.4 | 16.3 | 9.8 | 10.2 | 7.0 | 5.3 | 2.9 | 2.5 | 2.0 | - | - | - | 20.2 | 16.2 | 22.1 | 485 | 38.3 | 0.1 |
| Retail |  |  | 112,241 | 2,469 |  |  |  |  | 31.8 | 36.2 | 40.7 | 34.9 | 25.6 | 18.2 | 15.8 | 11.1 | 8.7 | 4.6 | 3.1 | 2.7 | 0.4 | 0.5 | 0.6 | 13.2 | 12.2 | 14.9 |  |  |  |
| Technology |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| HCL Technologies | 233 | REDUCE | 162,005 | 3,564 | 695 | 15.3 | 22.3 | 25.4 | (19.0) | 46.0 | 13.8 | 15.3 | 10.4 | 9.2 | 8.6 | 6.9 | 5.7 | 3.3 | 2.7 | 2.3 | 3.4 | 3.4 | 3.4 | 21.4 | 28.1 | 27.3 | 250 | 7.3 | 4.4 |
| Hexaware Technologies | 34 | SEL | 4,840 | 106 | 142 | 7.7 | 4.7 | 5.6 | (13.7) | (38.2) | 18.5 | 4.4 | 7.2 | 6.1 | 1.4 | 1.1 | 0.6 | 0.7 | 0.6 | 0.6 | 4.7 | 4.7 | 4.7 | 15.1 | 9.4 | 10.4 | 50 | 46.8 | 0.4 |
| Infoss Technologies | 1,630 | BuY | 935,563 | 20,582 | 574 | 79.1 | 102.1 | 118.1 | 18.0 | 29.1 | 15.7 | 20.6 | 16.0 | 13.8 | 16.3 | 12.3 | 9.9 | 6.8 | 5.2 | 4.1 | 2.0 | 1.5 | 1.8 | 36.1 | 36.8 | 33.1 | 2,100 | 28.8 | 80.2 |
| Mphasis BFL | 209 | SEL | 43,658 | 960 | 208 | 12.2 | 15.6 | 18.5 | 67.6 | 27.3 | 18.8 | 17.1 | 13.4 | 11.3 | 10.2 | 8.0 | 6.5 | 3.8 | 0.5 | 2.6 | 1.7 | 1.9 | 2.1 | 23.6 | 25.6 | 25.4 | 220 | 5.1 | 2.0 |
| Mindtree | 335 | BUY | 13,143 | 289 | 39 | 26.1 | 35.7 | 43.4 | 14.8 | 36.5 | 21.7 | 12.8 | 9.4 | 7.7 | 10.8 | 6.6 | 5.0 | 2.5 | 2.0 | 1.6 | 0.8 | 1.1 | 1.3 | 21.3 | 23.5 | 22.9 | 550 | 64.1 | 0.5 |
| Patni Computer Systems | 198 | SEL | 27,494 | 605 | 139 | 33.4 | 25.2 | 29.7 | 29.7 | (24.5) | 17.7 | 5.9 | 7.8 | 6.7 | 2.9 | 2.6 | 1.7 | 1.0 | 0.9 | 0.9 | 1.0 | 1.2 | 1.4 | 19.2 | 11.7 | 12.7 | 260 | 31.4 | 1.6 |
| Polaris Software Lab | 78 | sell | 7,628 | 168 | 98 | 7.4 | 10.1 | 11.8 | (27.6) | 36.0 | 16.2 | 10.4 | 7.7 | 6.6 | 4.9 | 3.5 | 2.7 | 1.2 | 1.0 | 0.9 | 2.3 | 2.3 | 2.3 | 11.7 | 14.3 | 14.8 | 90 | 16.0 | 5.7 |
| Satyam Computer Services | 353 | BUY | 240,479 | 5,291 | 682 | 25.2 | 32.2 | 37.5 | 17.7 | 27.6 | 16.5 | 14.0 | 10.9 | 9.4 | 10.8 | 7.7 | 6.1 | 3.3 | 2.7 | 2.2 | 2.8 | 3.4 | 4.0 | 26.0 | 27.1 | 25.7 | 500 | 41.8 | 39.0 |
| TCS | 767 | REDUCE | 750,398 | 16,509 | 979 | 51.3 | 58.7 | 67.9 | 21.5 | 14.5 | 15.6 | 15.0 | 13.1 | 11.3 | 12.1 | 10.2 | 8.5 | 6.1 | 4.7 | 3.9 | 1.8 | 2.7 | 3.5 | 47.0 | 40.8 | 37.8 | 900 | 17.4 | 24.5 |
| Tech Mahindra | 656 | BUY | 81,761 | 1,799 | 125 | 59.1 | 74.8 | 89.4 | 25.7 | 26.7 | 19.4 | 11.1 | 8.8 | 7.3 | 9.8 | 6.1 | 4.5 | 6.5 | 3.6 | 2.4 | 0.6 | - | 0.9 | 70.7 | 55.8 | 41.6 | 900 | 37.2 | 4.3 |
| Wipro | 415 | ADD | 601,315 | 13,229 | 1,450 | 22.2 | 27.5 | 33.5 | 12.6 | 23.6 | 21.8 | 18.7 | 15.1 | 12.4 | 14.9 | 11.1 | 8.7 | 4.6 | 3.8 | 3.1 | 1.5 | 2.0 | 2.5 | 27.9 | 27.6 | 27.4 | 490 | 18.2 | 11.0 |
| Technology |  | Neutral | 2,868,282 | 63,102 |  |  |  |  | 16.1 | 23.8 | 17.0 | 16.6 | 13.4 | 11.5 | 12.8 | 9.9 | 8.0 | 4.9 | 3.9 | 3.2 | 2.0 | 2.1 | 2.6 | 29.5 | 29.0 | 27.6 |  |  |  |
| Telecom |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Bharti Airtel Ltd | 809 | REDUCE | 1,535,022 | 33,770 | 1.898 | 35.3 | 47.0 | 57.0 | 65.0 | 33.2 | 21.1 | 22.9 | 17.2 | 14.2 | 13.9 | 10.1 | 7.8 | 6.8 | 4.9 | 3.6 | - | 0.5 | 0.7 | 39.1 | 32.9 | 29.1 | 840 | 3.9 | 81.9 |
| IDEA | 82 | Reduce | 217,068 | 4,775 | 2,639 | 3.9 | 4.6 | 5.5 | 78.5 | 15.7 | 20.8 | 20.8 | 18.0 | 14.9 | 12.1 | 9.0 | 7.5 | 6.1 | 4.6 | 3.5 | - | - | - | 36.4 | 29.1 | 26.6 | 100 | 21.6 | 15.7 |
| NL | 90 | reduce | 56,637 | 1,246 | 630 | 6.0 | 6.5 | 7.0 | (25.2) | 7.7 | 8.2 | 15.0 | 13.9 | 12.8 | 1.2 | 1.3 | 1.3 | 0.5 | 0.5 | 0.5 | 6.7 | 6.7 | 6.7 | 2.7 | 2.9 | 3.2 | 100 | 11.2 | 3.4 |
| Reliance Communications | 370 | SEL | 763,267 | 16,792 | 2,064 | 25.0 | 28.6 | 34.8 | 76.4 | 14.1 | 21.9 | 14.8 | 12.9 | 10.6 | 10.5 | 9.0 | 7.1 | 2.7 | 2.2 | 1.8 | 0.2 | - | - | 16.1 | 19.9 | 19.8 | 390 | 5.5 | 85.4 |
| Tata Communications | 459 | REDUCE | 130,872 | 2,879 | 285 | 10.9 | 12.0 | 13.3 | (36.3) | 9.2 | 11.2 | 41.9 | 38.4 | 34.6 | 17.5 | 16.3 | 14.1 | 2.0 | 1.9 | 1.8 | 1.0 | 1.1 | 1.4 | 4.4 | 4.7 | 4.9 | 430 | (6.4) | 3.1 |
| Telecom |  | Cautious | 2,702,865 | 59,463 |  |  |  |  | 61.9 | 23.9 | 20.6 | 19.2 | 15.5 | 12.8 | 12.2 | 9.6 | 7.5 | 3.7 | 3.0 | 2.5 | 0.4 | 0.6 | 0.6 | 19.4 | 19.6 | 19.3 |  |  |  |
| Transportation |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Container Corporation | 877 | ADD | 114,051 | 2,509 | 130 | 57.7 | 67.5 | 75.0 | 7.8 | 17.0 | 11.0 | 15.2 | 13.0 | 11.7 | 10.4 | 8.8 | 7.4 | 3.6 | 3.0 | 2.5 | 1.4 | 1.6 | 1.8 | 25.8 | 24.9 | 23.1 | 950 | 8.3 | 1.2 |
| Gateway Distriparks | 89 | buy | 10,235 | 225 | 115 | 6.4 | 8.1 | 10.8 | (5.0) | 26.5 | 33.5 | 13.8 | 10.9 | 8.2 | 9.6 | 7.2 | 5.5 | 1.5 | 1.4 | 1.2 | 3.3 | 3.7 | 3.8 | 10.8 | 12.9 | 15.8 | 125 | 41.0 | 0.8 |
| GE Shipping | 331 | BuY | 50,417 | 1,109 | 152 | 105.9 | 72.7 | 48.2 | 77.6 | (31.3) | (33.7) | 3.1 | 4.6 | 6.9 | 4.6 | 5.6 | 6.3 | 1.2 | 1.0 | 0.9 | 4.5 | 5.5 | 3.6 | 43.2 | 23.4 | 13.7 | 500 | 51.0 | 2.6 |
| Jet Airways | 430 | SEL | 37,092 | 816 | 86 | (76.5) | (123.3) | 96.4 | $(2,857)$ | 71 | 206.7 | (5.6) | (3.5) | 4.5 | 57.2 | 17.0 | 6.0 | 0.8 | 1.1 | 0.9 | - | - | 1.6 | (19.5) | (26.5) | 21.5 | 450 | 5.5 | 1.2 |
| Transportation |  | Neutral | 211,795 | 4,659 |  |  |  |  | 3.9 | (42.9) | 162.9 | 11.9 | 20.9 | 7.9 | 11.9 | 9.9 | 6.4 | 1.7 | 1.6 | 1.4 | 2.0 | 2.4 | 2.3 | 13.9 | 7.7 | 17.4 |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CESC | 285 | BuY | 35,544 | 782 | 125 | 27.8 | 28.2 | 31.1 | (23.3) | 1.4 | 10.4 | 10.2 | 10.1 | 9.1 | 5.2 | 6.1 | 7.1 | 1.1 | 1.0 | 0.9 | 1.4 | 1.4 | 1.7 | 12.5 | 10.6 | 10.5 | 500 | 75.7 | 1.4 |
| Lanco Infratech | 224 | BuY | 49,884 | 1,097 | 222 | 16.0 | 18.7 | 31.3 | 88.4 | 17.4 | 67.1 | 14.1 | 12.0 | 7.2 | 12.1 | 15.3 | 12.9 | 2.5 | 2.1 | 1.6 | (2.6) | - | - | 20.2 | 18.9 | 25.2 | 530 | 136.2 | 15.4 |
| NTPC | 182 | Reduce | 1,498,613 | 32,969 | 8,245 | 8.9 | 9.5 | 10.3 | 3.5 | 6.7 | 8.0 | 20.3 | 19.1 | 17.6 | 14.6 | 15.7 | 15.6 | 2.8 | 2.6 | 2.4 | 2.0 | 2.1 | 2.8 | 14.4 | 14.2 | 14.3 | 179 | (1.5) | 30.9 |
| Reliance Infrastructure | 879 | BUY | 202,947 | 4,465 | 231 | 37.6 | 49.4 | 50.0 | 13.9 | 31.3 | 1.2 | 23.4 | 17.8 | 17.6 | 29.9 | 27.0 | 24.7 | 1.2 | 1.2 | 1.2 | 0.7 | 0.8 | 0.9 | - | - | - | 1,250 | 42.2 | 99.3 |
| Reliance Power | 161 | REDUCE | 385,166 | 8,474 | 2,397 | 0.4 | 2.1 | 2.6 | - | 443.9 | 25.2 | 422.6 | 77.7 | 62.0 | - | - | - | 2.8 | 2.6 | 2.6 | - | - | - | 1.2 | 3.5 | 4.3 | 180 | 12.0 | 39.6 |
| Tata Power | 1,026 | BuY | 239,043 | 5,259 | 233 | 29.7 | 38.1 | 39.9 | 11.6 | 28.5 | 4.6 | 34.6 | 26.9 | 25.7 | 23.7 | 21.1 | 21.6 | 3.2 | 2.5 | 2.2 | 0.9 | 0.9 | 0.9 | 10.0 | 10.3 | 9.0 | 1,540 | 50.1 | 29.0 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
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| Aban Offshore | 2,406 | ADD | 93,017 | 2,046 | 39 | 72.3 | 263.4 | 482.1 | $(1,066)$ | 264.4 | 83.0 | 33.3 | 9.1 | 5.0 | 17.1 | 8.2 | 5.4 | 10.6 | 4.4 | 2.4 | 0.1 | 0.4 | 0.6 | 51.7 | 59.4 | 53.6 | 2,700 | 12.2 | 18.9 |
| Aditya Birl Nuvo | 1,125 | ADD | 105,016 | 2,310 | 93 | 22.9 | 26.6 | 29.2 | (5.6) | 16.0 | 9.8 | 49.2 | 42.4 | 38.6 | 21.7 | 19.5 | 18.0 | 3.1 | 2.9 | 2.8 | 0.5 | 0.6 | 0.6 | 6.4 | 7.1 | 7.4 | 2,000 | 77.7 | 2.8 |
| Educomp Solutions | 3,707 | ADD | 70,497 | 1,551 | 19 | 35.2 | 46.2 | 112.0 | 114 | 31.5 | 142.4 | 105.5 | 80.2 | 33.1 | 55.7 | 25.9 | 14.4 | 23.4 | 9.3 | 7.7 | 0.1 | 0.1 | 0.3 | 33.5 | 17.4 | 26.2 | 3,650 | (1.5) | 21.7 |
| Jaiprakash Associates | 130 | BuY | 161,762 | 3,559 | 1,242 | 4.9 | 7.6 | 11.6 | 6.5 | 54.7 | 53.5 | 26.6 | 17.2 | 11.2 | 15.4 | 10.8 | 10.2 | 3.3 | 2.6 | 2.3 | 0.0 | 0.0 | 0.0 | 15.4 | 17.5 | 22.6 | 255 | 95.9 | 52.9 |
| Jindal Saw | 609 | BuY | 37,319 | 821 | 61 | 57.7 | 90.7 | 110.4 | (50) | 57.0 | 21.7 | 10.5 | 6.7 | 5.5 | 5.8 | 3.4 | 2.7 | 1.2 | 0.9 | 0.9 | 1.3 | 2.3 | 2.6 | 11.4 | 16.1 | 16.9 | 900 | 47.9 | 1.6 |
| PSL | 278 | BuY | 12,122 | 267 | 44 | 21.1 | 45.6 | 64.5 | 4.2 | 116.1 | 41.5 | 13.2 | 6.1 | 4.3 | 6.6 | 4.8 | 3.6 | 2.2 | 1.6 | 1.2 | 1.8 | 2.2 | 2.7 | 11.3 | 15.4 | 18.4 | 500 | 79.8 | 0.2 |
| Sintex | 307 | BuY | 49,946 | 1,099 | 163 | 19.5 | 23.4 | 31.2 | 58 | 19.6 | 33.5 | 15.7 | 13.1 | 9.9 | 13.7 | 9.8 | 7.0 | 3.0 | 1.9 | 1.8 | 0.3 | 0.4 | 0.6 | 14.0 | 14.8 | 15.9 | 460 | 49.7 | 2.1 |
| Welspun Gujarat Stahl Rohren | 255 | REDUCE | 48,194 | 1,060 | 189 | 20.6 | 29.2 | 47.4 | 94.5 | 41.9 | 62.7 | 12.4 | 8.8 | 5.4 | 10.7 | 5.8 | 3.6 | 2.8 | 2.0 | 1.4 | 0.9 | 1.9 | 2.2 | 27.1 | 26.0 | 31.3 | 360 | 41.0 | 5.4 |
| Others |  |  | 577,873 | 12,713 |  |  |  |  | 20.0 | 96.5 | 57.2 | 29.1 | 14.8 | 9.4 | 15.1 | 9.4 | 7.3 | 3.5 | 2.7 | 2.1 | 0.4 | 0.6 | 0.7 | 12.0 | 18.3 | 22.6 |  |  |  |
| KS universe (b)KS universe (b) ex-Energy |  |  | 30,612,024 | 673,465 |  |  |  |  | 23.8 | 14.7 | 24.6 | 15.7 | 13.7 | 11.0 | 9.8 | 8.5 | 7.1 | 2.8 | 2.3 | 2.0 | 1.4 | 1.5 | 1.8 | 17.7 | 16.8 | 17.9 |  |  |  |
|  |  |  | 23,461,160 | 516,146 |  |  |  |  | 28.6 | 12.1 | 17.9 | 15.8 | 14.1 | 12.0 | 11.0 | ${ }^{9.6}$ | 8.4 | 3.0 | 2.5 | 2.1 | 1.4 | 1.5 | 1.7 | 19.0 | 17.6 | 17.7 |  |  |  |
| KS universe (d) ex-Energy \& ex-Commodities |  |  | 21,092,059 | 464,025 |  |  |  |  | 33.1 | 12.9 | 23.3 | 17.9 | 15.8 | 12.9 | 13.7 | 11.5 | 9.6 | 3.3 | 2.8 | 2.3 | 1.3 | 1.4 | 1.7 | 18.6 | 17.5 | 18.3 |  |  |  |

[^1]Source: Company, Bloomberg, Kotak Institutional Equities estimates
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Kotak Institutional Equities Research coverage universe
Distribution of ratings/investment banking relationships


Percentage of companies covered by Kotak Institutional Equities, within the specified category.

Percentage of companies within each category for which Kotak Institutional Equities and or its affiliates has provided investment banking services within the previous 12 months.

* The above categories are defined as follows: Buy = OP; Hold $=\mathrm{IL}$; Sell $=\mathrm{U}$. Buy, Hold and Sell are not defined Kotak Institutional Equities ratings and should not be constructed as investment opinions. Rather, these ratings are used illustratively to comply with applicable regulations. As of 30/06/2008 Kotak Institutional Equities Investment Research had investment ratings on 143 equity securities.

Source: Kotak Institutional Equities.

## Ratings and other definitions/identifiers

Rating system
Definitions of ratings
BUY. We expect this stock to outperform the BSE Sensex by $10 \%$ over the next 12 months.
ADD. We expect this stock to outperform the BSE Sensex by $0-10 \%$ over the next 12 months.
REDUCE: We expect this stock to underperform the BSE Sensex by $0-10 \%$ over the next 12 months.
SELL: We expect this stock to underperform the BSE Sensexby more than $10 \%$ over the next 12 months.

Our target price are also on 12-month horizon basis.
Other definitions
Coverage view. The coverage view represents each analyst's overall fundamental outlook on the Sector. The coverage view will consist of one of the following designations: Attractive (A), Neutral (N), Cautious (C).

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## Kotak Securities Ltd.


[^0]:    Source: Bloomberg, Kotak Institutional Equities

[^1]:    Note:
    (a) 2007 means calendar year 2006 , sisiliarly for 2008 and 2009 for these particular companies,
    b) EV/Sales $\&$ EV/EBITIDA for KS universe excludes Banking Sector.
    (b) EV/Sales \& EVIEBTDA for KS universe excludes Banking Sector.
    (c) Rupee-US Dollar exchange rate (RSUSSS)
    45.45

