

Company Flash

26 October 2007 | 7 pages

Cadila Healthcare (CADI.BO)

Sell: No Surprises

- 2Q subdued as expected** — with sales and profit up 28% YoY and 14% YoY respectively despite the acquisition of Nikkho earlier this year. EBITDA margins declined 136 bps YoY, despite improvement in gross margins due to higher staff & manufacturing expenses in the acquired company.
- Other highlights** — 1) France turned around in 2Q despite a stronger rupee; 2) Hospira JV on course, with revenues expected in late FY09 and significant pick up in FY10; 3) 25 CRAMS contracts with peak revenue potential of US\$38m; 4) lead NCE to complete phase II trials by 1QFY09 – no plans to demerge R&D
- On Protonix** — Cadila indicated that only 20 out of the 120 tonne API market goes to the US and would be at risk in case of early genericisation. It would also become the sole supplier in Europe (1 of 2 now) & is in discussions to add more products to the JV. This appears better than the high risk scenario we had envisaged although we find it highly unlikely that the JV would be able to maintain its current high profitability post genericisation.
- Maintain Sell (3L)** — Cadila has been a big underperformer over the last 2 years, and valuations appear to factor in most of the negatives. However, given the limited differentiation in its model, we do not see many positive catalysts in the near term. We are reviewing our estimates in light of the recent acquisitions (Nikkho in Brazil & Nippon in Japan). In the interim, maintain Sell (3L).

Sell/Low Risk	3L
Price (26 Oct 07)	Rs300.05
Target price	Rs335.00
Expected share price return	11.6%
Expected dividend yield	1.2%
Expected total return	12.8%
Market Cap	Rs37,690M US\$958M

Price Performance (RIC: CADI.BO, BB: CDH IN)



Statistical

Year to	Net Profit	Diluted EPS	EPS growth	P/E	P/B	ROE	Yield
31 Mar	(RsM)	(Rs)	(%)	(x)	(x)	(%)	(%)
2006A	1,524	12.13	25.4	24.7	5.4	23.7	1.0
2007A	2,338	18.61	53.4	16.1	4.3	29.7	1.2
2008E	2,781	22.14	19.0	13.6	3.5	28.3	1.3
2009E	3,361	26.75	20.8	11.2	2.8	27.5	1.3
2010E	3,794	30.20	12.9	9.9	2.3	25.0	1.3

Source: Powered by dataCentral

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Sell: No Surprises

2Q FY08 was subdued as expected with sales and profit up 28% YoY and 14% YoY respectively despite the acquisition of Nikkho earlier this year. Cadila has been a big underperformer over the last 2 years, and valuations appear to factor in most of the negatives. However, given the limited differentiation in its model, we do not see many positive catalysts in the near term. We are reviewing our estimates in light of the recent acquisitions (Nikkho in Brazil & Nippon in Japan). In the interim, maintain Sell (3L).

Figure 1. Cadila - Consolidated Earnings Summary (Rupees in Million, Percent)

YE 31 Mar	2QFY07	2QFY08	% Ch YoY	1Q FY08	% Ch QoQ	CIR Comments
Sales and Other operating income	4,967	6,343	27.7	5,968	6.3	Exports to US/France drove growth. Altana JV declined 24%, while domestic formulations grew 12%
Excise Duty	219	246	12.3	246	0.0	
Excise duty rate	4.4	3.9	-53 bps	4.1	-24 bps	
Net sales	4,748	6,097	28.4	5,722	6.6	
Expenditure	3,658	4,780	30.7	4,610	3.7	
EBIDTA	1,090	1,317	20.8	1,112	18.4	
EBIDTA Margins (%)	23.0	21.6	-136 bps	19.4	217 bps	Margins decline due to the forex impact on realizations and higher fixed overheads in Brazil; Gross margins up
Interest	69	137	98.6	73	87.7	
Forex loss/(Gain)	(15)	(10)	-33.3	(91)	-89.0	Translation of debt in foreign currency;
Depreciation	213	235	10.3	239	-1.7	
Other income	3	(24)	nm	3	nm	
PBT	826	931	12.7	894	4.1	
Tax	100	114	14.0	121	-5.8	
Tax rate	12.1	12.2	14 bps	13.5	-129 bps	
Recurring PAT	726	817	12.5	773	5.7	
Minority Interest	21	16	-23.8	34	-52.9	
Net Income	705	801	13.6	739	8.4	

Source: Company Reports and Citi Investment Research

Figure 2. Cadila - Consolidated Revenue Break Up (Rupees in Million, Percent)

YE 31 Mar	2QFY07	2QFY08	% Ch YoY	1Q FY08	% Ch QoQ	CIR Comments
Domestic						
Formulations	2,968	3,163	6.6	3,134	0.9	Muted growth due to high base effect of last year due to higher sales of anti infectives.
API	119	111	-6.3	134	-17.2	Lumpy business
Consumer & others	410	654	59.5	657	-0.5	Growth due to acquisitions of Carnation and Liva; Organic growth at 12%
Total Domestic Business	3,496	3,928	12.4	3,925	0.1	
As a % of total revenues	70.4	61.9		65.8		
Exports						
Formulations	810	1,798	122.0	1,256	43.2	Driven by growth in US, France and acquisition of Nikko in Brazil
API	586	488	-16.7	674	-27.6	Lumpy business; Management indicated that this was a timing issue and INR appreciation
Total Exports	1,396	2,286	63.8	1,930	18.4	
As a % of total revenues	28.1	36.0		32.3		
Other operating income	75	129	72.0	113	14.2	Contract manufacturing and processing income
Total Revenues	4,967	6,343	27.7	5,968	6.3	

Source: Company Reports and Citi Investment Research

Figure 3. Cadila – Consolidated Cost Break Up (Rupees in Millions; Percent)

	2QFY07	2QFY08	% Ch YoY	1Q FY08	% Ch QoQ	CIR Comments
Raw materials consumed	1,644	1,993	21.2	2,094	-4.8	
As a % of sales	34.6	32.7	-194 bps	36.6	-391 bps	Lower due to higher formulation sales as well as the consolidation of Brazilian acquisition which has lower RM costs.
Staff Cost	515	772	49.9	579	33.3	High staff costs due to the consolidation of the Nikko; Like to like increase of 12% for the quarter.
As a % of sales	10.8	12.7	182 bps	10.1	254 bps	
Mfg & other expenses	1,248	1,727	38.4	1,561	10.6	
As a % of sales	26.3	28.3	204 bps	27.3	104 bps	
R&D	251	288	14.7	376	-23.4	
As a % of sales	5.3	4.7	-56 bps	6.6	-185 bps	
Total Expenditure	3,658	4,780	30.7	4,610	3.7	
As a % of sales	77.0	78.4	136 bps	80.6	-217 bps	

Source: Company Reports and Citi Investment Research

Cadila Healthcare

Company description

Cadila Healthcare (Zydus Cadila) is an offshoot of the Cadila group, founded in 1952. It split into Cadila Pharma and Cadila Healthcare in 1995. A leading participant in the Indian market, Cadila consolidated its position with the acquisition of Recon Healthcare (1999) and German Remedies (2001). For the overseas markets, it has adopted a combination of the contract manufacturing and generics strategy. As part of its generics strategy, it acquired Alpharma's arm in France in 2003, and also started filing its own ANDAs and DMFs in the US market. On the contract manufacturing front, it has a profitable JV with Altana, and has recently entered into a series of other smaller contracts.

Investment strategy

We rate Cadila Healthcare Sell/Low Risk (3L) with a target price of Rs335/share, as we believe its valuations do not leave much room for upside in the near to medium term. We believe Cadila's generics business does not offer any significant differentiation vis-à-vis the several other Indian companies targeting this space. Although the company has an aggressive record of regulated market filings and has started receiving approvals, most of the initial products are ones where competition would be high. Moreover, the company's acquisition of Alpharma's French operations continues to face teething troubles. Cadila is also focusing on the contract-manufacturing business, and has started getting contracts in this space - its JVs with Altana and Mayne Pharma being the most notable ones. However, barring the Altana deal, we do not expect its contract manufacturing operations to contribute significantly to revenues or profits. About 31% of Cadila's FY07 net profit came from its JV with Altana. With *Protonix's* scheduled patent expiry in FY10 and the product already facing patent challenges, we believe that the JV's earnings are at risk and would not extend beyond FY10.

Valuation

Our target price for Cadila is Rs335. A large share of Cadila's earnings (we estimate 24% in FY08) would come from Altana JV, which is unlikely to

continue beyond FY10. Thus, we do not give a multiple to the JV's earnings. We value Cadila on a sum-of-parts basis by using DCF for Zydus Altana, and P/E relative to growth for the rest of the business. We value Cadila's non-Altana business on a P/E basis in view of the healthy growth expected in earnings. We use 18x 12-month forward earnings to value the business. With the growth rate moderating to 24% CAGR (in line with most mid-sized Pharma companies), we prefer to value Cadila in line with other mid-sized Pharma stocks - i.e. at a 10% discount to sector leaders. At 18x June'08E earnings, we value Cadila's non-Zydus Altana business at Rs319/share (v/s Rs258/share earlier). We value the Zydus Altana JV on DCF given that we expect this business to witness sharp erosion when Protonix goes off patent. We use a three-stage DCF model to value this business with explicit forecasts to FY10, beyond which we assume 95% decline in cash flows (on patent expiry) for one year and 5% terminal growth. Based on the above assumptions and a 12.5% discount rate, we value Cadila's stake in the JV at Rs16/share (v/s Rs14/share earlier). We thus arrive at a sum-of-the-parts value of Rs335/share: Rs16 for Zydus Altana and Rs319/share for the rest of the business.

Risks

We rate Cadila Healthcare Low Risk according to our quantitative risk-rating system. The main downside risks to our target price include: 1) If generic competition in pantoprazole comes in before the scheduled patent expiry in 2010, it would severely hit our estimates; 2) We have estimated Cadila's French business to break even in CY07 (FY08E); any delay would put our estimates at risk; 3) Greater-than-anticipated price erosion / competition in the US; and 4) Break-up of any of its alliances. The main upside risks to our target price include: 1) Cadila may be able to bag sizable contract manufacturing deals; 2) We have factored in only US\$5m revenues from the Mayne Pharma JV in FY08E; actual revenues could come in higher; and 3) Any value accretive acquisition by the company in Europe.

Appendix A-1

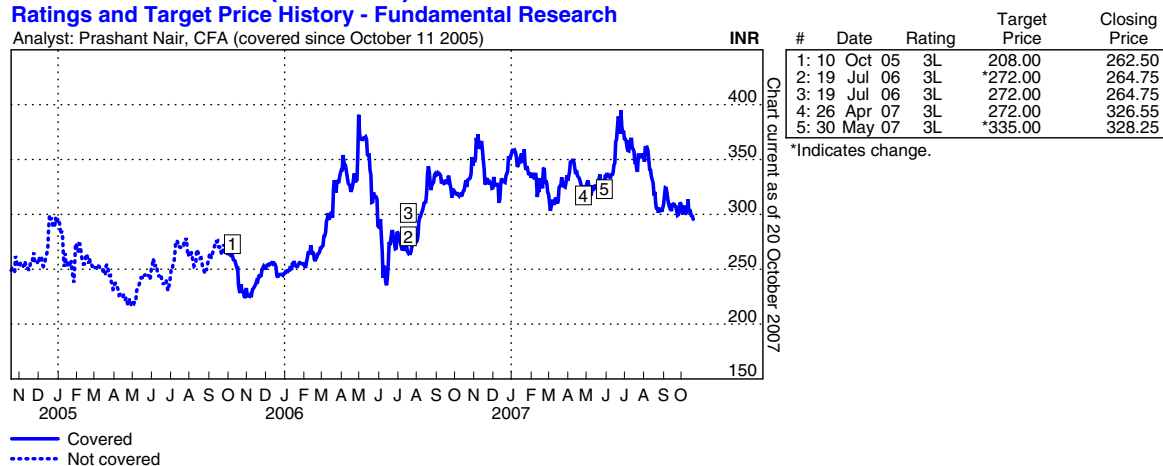
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Analyst: Prashant Nair, CFA (covered since October 11 2005)



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