

Coal India

Mining Indian Growth Story



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| Rating | Accumulate |
|----------------|------------|
| Price | Rs342 |
| Target Price | Rs366 |
| Implied Upside | 7.0% |
| Sensex | 20,894 |
| | |

(Prices as on November 4, 2010)

Major shareholders

Promoters Foreign

Domestic Inst.

Public & Other

| Trading data | |
|----------------------------|----|
| Market Cap. (Rs bn) | NA |
| Shares o/s (m) | NA |
| 3M Avg. Daily value (Rs m) | NA |

Coal India

- Indian coal markets in severe deficit: We expect severe deficit in the domestic coal market owing to an increase in the domestic supplies incommensurate with strong demand growth. Domestic supplies would grow at a CAGR of 7.2%, significantly below the growth of 8.9% in demand during FY11-FY17. Reflecting the same, the gap between demand and domestic supplies would grow at a CAGR of 19% during FY11-FY17 to 230m tonnes in FY17 against 68m tonnes in FY10.
- Coal India (CIL) commands more than 80% share of domestic supplies: Backed by sizeable operations and regulated domestic market, CIL commands share in excess of 80% of the domestic supplies. It would continue to control ~72% of the domestic supplies despite higher contribution from captive coal blocks and higher base.
- Consistent earnings growth and decent return ratios substantiate stock's attractiveness: We expect EBITDA and PAT to grow at CAGR of 19% and 17%, respectively, during FY11-FY13. Even on a longer time horizon of FY11-FY17, both EBITDA and PAT would grow at CAGR of 17% each. Despite the sizeable idle cash in the balance sheet, CIL would generate RoE and RoCE in excess of 25% on the back of higher realisations and increased capital expenditure to fuel the growth.
- Valuation: We valued the stock at Rs366 based on DCF with FY11-FY17 as period for our explicit forecasts and assumptions of derived cost of equity at 12.1% and terminal growth of 3.5%. This implies P/E (based on pure operational earnings) of 15.5x and 13.0x FY12E and FY13E, respectively and EV/EBITDA of 11.0x and 9.3x FY12E and FY13E, respectively, at a premium to global valuations. We strongly support the premium in valuations for the stock, given its strong presence in the deficit market, stable earnings, strong balance sheet and attractive return ratios. We initiate coverage with a 'Accumulate' rating on the stock.

| Key financials (Y/e March) | 2010 | 2011E | 2012E | 2013E |
|----------------------------|---------|--------------|---------|---------|
| Revenues (Rs m) | 463,132 | 509,399 | 563,176 | 619,147 |
| Growth (%) | 13.7 | 10.0 | 10.6 | 9.9 |
| EBITDA (Rs m) | 121,705 | 149,937 | 177,392 | 205,514 |
| PAT (Rs m) | 96,224 | 108,787 | 127,769 | 152,959 |
| EPS (Rs) | 15.2 | 17.2 | 20.2 | 24.2 |
| Growth (%) | 363.6 | 13.1 | 17.4 | 19.7 |
| Net DPS (Rs) | 3.5 | 4.3 | 5.1 | 6.1 |

Source: Company Data; PL Research

90.00%

3.32%

1.63%

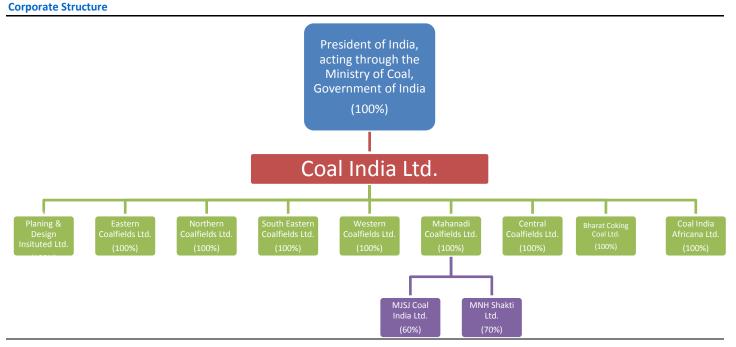
5.05%

| Profitability & Valuation | 2010 | 2011E | 2012E | 2013E |
|---------------------------|------|--------------|--------------|--------------|
| EBITDA margin (%) | 26.3 | 29.4 | 31.5 | 33.2 |
| RoE (%) | 42.9 | 36.6 | 33.6 | 31.9 |
| RoCE (%) | 19.6 | 33.8 | 31.1 | 29.1 |
| EV / sales (x) | 3.9 | 3.5 | 3.1 | 2.6 |
| EV / EBITDA (x) | 14.8 | 12.0 | 9.8 | 8.0 |
| PE (x) | 22.4 | 19.9 | 16.9 | 14.1 |
| P / BV (x) | 8.4 | 6.4 | 5.1 | 4.0 |
| Net dividend yield (%) | 1.0 | 1.3 | 1.5 | 1.8 |

| Stock Performa | nce | | |
|----------------|-----|----|-----|
| (%) | 1M | 6M | 12M |
| Absolute | NA | NA | NA |
| Relative | NA | NA | NA |

Company Background

CIL is the world's largest producer of coal, with production of 431m tonnes in FY10, which constitutes ~81% of India's total coal production. The company was established in 1973 as a wholly-owned subsidiary of the Government of India. It operates through 11 direct and indirect subsidiaries. Nine of its subsidiaries are engaged in coal production in India. It's another domestic subsidiary, *Central Mine Planning & Design Institute (CMPDIL)* provides technical and consultancy services for captive purposes as well as the third party. During last year, CIL formed Coal India Africana Ltd (CIAL), Mozambique based wholly owned foreign subsidiary to explore mining opportunities in Mozambique. CIL acquired prospecting licenses for two coal blocks in Mozambique during last year for further exploration and development of these coal blocks over a period of next five years.



Source: Coal India RHP

It owns the world's largest resources of 64.8m tonnes which is ~23% of India's total resources of coal. However, the feasibility studies have been carried out only for 30.4bn tonnes of its resources, while for the rest it's still pending. With regards to evaluated resources of 30.4bn tonnes, studies have estimated extractable reserves of 21.8bn tonnes.

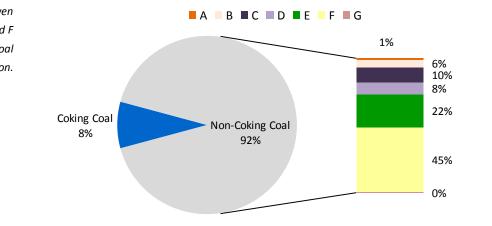
| Coalfield wise total resources, Extractable res | erves, capacity and grade of coal |
|---|-----------------------------------|

| Coal fields | Total | Extractable | Rated | Production | Grade of coal | % of Total | % of Total | | |
|---------------------------------|--|-------------|----------|------------|--|------------|-------------|--|--|
| | resources | Reserves | Capacity | in FY 2010 | | Production | Production | | |
| Coalfields under production | | | | | | | | | |
| Korba | 5,552 | 2,670 | 75.2 | 78.5 | B, C, E, F | 18.2% | | | |
| Central India Coalfields | 3,681 | 774 | 28.6 | 24.7 | SC II, A, B, C, D, F | 5.7% | SECL | | |
| Mand Raigarh | 2,070 | 659 | 5.2 | 4.8 | D, F | 1.1% | | | |
| Talcher | 9,929 | 5,893 | 69.3 | 59.7 | B, C, E, F | 13.9% | MCL | | |
| IB Valley | alley 3,403 2,119 45.3 44.3 C, D, E, F | | | | C, D, E, F | 10.3% | IVICL | | |
| Singrauli | 3,482 | 1,891 | 77.4 | 67.7 | C, D, E | 15.7% | NCL | | |
| North Karanpura | 4,493 | 2,072 | 23.7 | 23.6 | B, E, F | 5.5% | | | |
| East Bokaro | 3,227 | 692 | 10.5 | 12.7 | W III, W IV, E, F | 2.9% | | | |
| West Bokaro | 1,762 | 462 | 6.6 | 5.2 | W III, W IV, C, E | 1.2% | CC 1 | | |
| South Karanpura | 1,753 | 308 | 5.0 | 4.0 | B, C, D, E | 0.9% | CCL | | |
| Ramgarh | 405 | 138 | 1.4 | 1.1 | W III | 0.3% | | | |
| Giridh | 18 | 15 | 0.9 | 0.6 | E | 0.1% | | | |
| Wardha-Valley | 2,921 | 795 | 29.2 | 29.3 | B, C, D, E | 6.8% | | | |
| Kamptee | 938 | 214 | 4.8 | 5.0 | B, C, D, E | 1.2% | | | |
| Umrer Nand Bander | 558 | 215 | 4.3 | 4.3 | C, D | 1.0% | WCL | | |
| Pench-Kanhan | 936 | 148 | 5.0 | 3.9 | W II, B, C, D, E | 0.9% | | | |
| Pathakhera | 218 | 87 | 3.6 | 3.3 | D, E | 0.8% | | | |
| Rajmahal/Deogarh | 2,339 | 546 | 11.1 | 13.1 | D, F | 3.0% | 50 | | |
| Raniganj | 9,177 | 662 | 21.0 | 17.0 | SC I, ST I, A, B, C, D | 3.9% | ECL | | |
| Jharia | 7,043 | 1,145 | 32.7 | 27.5 | ST I, ST II, W I, W II, WIII, W IV, B, C, D | 6.4% | BCCL | | |
| Makum | 362 | 239 | 1.1 | 1.1 | Α | 0.3% | NEC | | |
| Coalfields not under production | | | | | | | | | |
| Tatapani-Ramkola | 484 | - | - | - | | 0.0% | SECL | | |
| Daltonganj | 16 | - | - | - | | 0.0% | 661 | | |
| Hutar | - | - | - | - | | 0.0% | CCL | | |
| Dilli-Jeypore | 18 | 10 | - | - | | 0.0% | NEC | | |
| Total | 64,785 | 21,754 | 462 | 431 | | 100.0% | | | |

Source: CIL RHP

(Explanation of coal grades and pricing shown in Annexure)

Non-coking coal constitutes in excess of 90% of its aggregate production. Even within non-coking coal, Grade E and F consitute 3/4th of the non-coking coal production.



Source: CIL RHP, PL Research

Grade-wise coal production

Key Investment highlights

Indian domestic coal markets expected to be in severe deficit

India's coal supply deficit has widened significantly during the past couple of years due to a strong growth in demand from user sectors and increase in supplies incommensurate to demand. We expect the deficit to expand incessantly during the remaining period of eleventh and upcoming five-year plan. India's total coal demand is expected to grow at a CAGR of 8.9% during FY11-FY17 (terminal year of 12th Five year plan) on the back of sizeable capacity augmentation in Power generation, Steel and Cement sector. Compared to this, growth in domestic coal supplies would lag the growth in demand by a sizeable margin with growth of 7.2% during the period. Given the existing deficit and insufficient increase in supplies relative to growth in demand, the gap would get almost tripled to 224m tonnes (21% of demand) in FY17 from 68m tonnes (12% of demand) in FY10 at CAGR of 18.6%. This would necessitate massive surge in imports to bridge the gap attributed to insufficient contribution from domestic supplies. Imports are expected to grow at CAGR of 17.1% during FY11-FY17 from the level of 68m tonnes in FY10 to 205m tonnes by FY17.

| India's domestic coal demand an | d supply forecast | | | | | | | | | (m to | onnes) |
|---------------------------------|-------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------|
| | FY07 | FY08 | FY09 | FY10 | FY11E | FY12E | FY13E | FY14E | FY15E | FY16E | FY17E |
| Demand | | | | | | | | | | | |
| Coking coal* | 35.2 | 39.0 | 37.7 | 40.7 | 43.3 | 48.6 | 54.4 | 60.6 | 67.2 | 74.0 | 81.4 |
| Non-coking coal** | 428.7 | 465.3 | 511.4 | 541.6 | 585.1 | 636.3 | 692.0 | 757.3 | 828.9 | 900.9 | 979.3 |
| Total | 463.9 | 504.3 | 549.0 | 582.3 | 628.5 | 684.9 | 746.3 | 817.9 | 896.1 | 974.9 | 1060.7 |
| Growth (%) | | 8.7 | 8.9 | 6.1 | 7.9 | 9.0 | 9.0 | 9.6 | 9.6 | 8.8 | 8.8 |
| Domestic supply | | | | | | | | | | | |
| Coking coal | 17.3 | 17.0 | 16.6 | 17.2 | 17.6 | 18.2 | 19.8 | 21.5 | 22.7 | 25.9 | 26.6 |
| Non-coking coal | 403.5 | 437.5 | 473.4 | 497.4 | 521.9 | 555.7 | 605.8 | 659.4 | 711.5 | 759.1 | 804.2 |
| Total | 420.8 | 454.5 | 490.0 | 514.6 | 539.5 | 573.8 | 625.6 | 680.9 | 734.2 | 785.0 | 830.8 |
| Growth (%) | | 8.0 | 7.8 | 5.0 | 4.8 | 6.4 | 9.0 | 8.8 | 7.8 | 6.9 | 5.8 |
| Total Gap | | | | | | | | | | | |
| Coking coal | 17.9 | 22.0 | 21.1 | 23.5 | 25.8 | 30.5 | 34.6 | 39.1 | 44.6 | 48.1 | 54.8 |
| Non-coking coal | 25.2 | 27.8 | 37.9 | 44.3 | 63.2 | 80.6 | 86.1 | 97.9 | 117.4 | 141.8 | 175.1 |
| Total | 43.1 | 49.8 | 59.0 | 67.7 | 89.0 | 111.1 | 120.8 | 137.0 | 161.9 | 190.0 | 229.9 |
| % of demand | 9.3 | 9.9 | 10.7 | 11.6 | 14.2 | 16.2 | 16.2 | 16.8 | 18.1 | 19.5 | 21.7 |
| Imports | | | | | | | | | | | |
| Coking coal | 17.9 | 22.0 | 21.1 | 23.5 | 25.8 | 30.5 | 34.6 | 39.1 | 44.6 | 48.1 | 54.8 |
| Non-coking coal | 25.2 | 27.8 | 37.9 | 44.3 | 52.1 | 59.1 | 66.6 | 82.4 | 101.2 | 122.4 | 149.9 |
| Total | 43.1 | 49.8 | 59.0 | 67.7 | 77.9 | 89.6 | 101.2 | 121.5 | 145.8 | 170.6 | 204.7 |
| Growth (%) | | 15.6 | 18.5 | 14.8 | 15.0 | 15.0 | 13.0 | 20.0 | 20.0 | 17.0 | 20.0 |
| Unmet demand | 0.0 | 0.0 | 0.0 | 0.0 | 11.1 | 21.5 | 19.5 | 15.5 | 16.2 | 19.4 | 25.3 |
| Growth (%) | | | | | | 93.8 | -9.2 | -20.5 | 4.1 | 20.0 | 30.2 |

Source: Industry, IPA, Ministry of Coal, PL Research

* includes only the metallurgical coking coal ** includes non-metallurgical coking coal

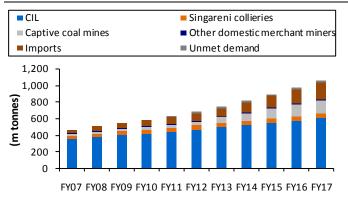
| Demand break-up | | | | | | | | | | (m tonn | ies) |
|--|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------|-------|
| | FY07 | FY08 | FY09 | FY10 | FY11E | FY12E | FY13E | FY14E | FY15E | FY16E | FY17E |
| Coking coal (consumed by Steel and Private Cokeries) | 35.2 | 39.0 | 37.7 | 40.7 | 43.3 | 48.6 | 54.4 | 60.6 | 67.2 | 74.0 | 81.4 |
| Non-coking coal | | | | | | | | | | | |
| Power (Utilities) | 307.9 | 332.4 | 362.9 | 371.7 | 401.4 | 437.5 | 476.9 | 524.6 | 577.0 | 629.0 | 685.6 |
| Power (Captive) | 28.1 | 29.3 | 32.7 | 39.1 | 42.6 | 46.4 | 50.6 | 55.2 | 60.1 | 64.9 | 70.1 |
| Cement inc CPP | 19.7 | 21.3 | 18.9 | 19.0 | 20.5 | 22.5 | 24.8 | 27.3 | 30.0 | 33.0 | 36.3 |
| Sponge iron | 17.5 | 20.9 | 19.8 | 23.1 | 24.7 | 26.2 | 27.8 | 29.4 | 31.2 | 33.1 | 35.0 |
| Others | 55.5 | 61.4 | 77.1 | 88.8 | 95.9 | 103.6 | 111.9 | 120.8 | 130.5 | 140.9 | 152.2 |
| Total | 428.7 | 465.3 | 511.4 | 541.6 | 585.1 | 636.3 | 692.0 | 757.3 | 828.9 | 900.9 | 979.3 |

Source: Industry, IPA, Ministry of Coal, PL Research

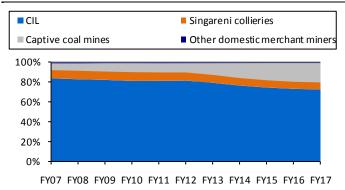
CIL commands 80% of domestic supplies

Given the mammoth size of its operations, CIL would continue to command more than 70% share of domestic coal supplies by FY17 against 81% in FY10 despite increased contribution from captive blocks. However, constrained by delays and several other regulatory issues, its share in the total demand (including imports and unmet demand) would come down from 71% in FY10 to 57% by FY17. Even, CIL highlighted this aspect in its RHP, wherein it estimated a shortfall of 110m and 235m tonnes in FY11 and FY12, respectively from its production, provided all the letter of assurances (LOAs) translates into final Fuel Supply Agreements (FSAs).

Break-up of sources of supply



Break-up of domestic supply



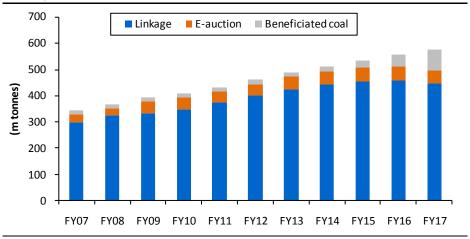
Source: Coal India, Industry, PL Research

Source: Coal India, Industry, PL Research

Higher quantum of sales in beneficiated form to alleviate the impact of deep discounted sales in FSAs

In late 2006, CIL introduced sales through E-auction to exploit the benefit of sales to relatively less coal price in sensitive sectors like cement, sponge iron, chemical, bricks, etc. covered currently under linkages by curtailing their linkages. CIL sells 10% of its raw coal sales through E-auction at market determined prices. E-auction prices hover at a premium of 60-65% to linkage price.

To further enhance the realisation on raw coal level, CIL is investing heavily to increase its share of coal sales in beneficiated/washed coal form. CIL sells the beneficiated coal at a discount of 15% to the import parity price of imported coal adjusted for the calorific value. Beneficiated ore command premium of more than 100% of the price charged for raw coal under linkage against an additional cost of 30-32% of linkage price for conversion and yield loss. CIL is setting up 20 coal beneficiation facilities, with an aggregate feedstock intake capacity of 111.1m tonnes at an outlay of Rs23.3bn. These capacities would start coming into operation from FY14. Further to this, CIL's all new opencast mining projects with capacity in excess of 2.5mtpa would be backed by dedicated coal beneficiation facilities. This would further expand its realizations.

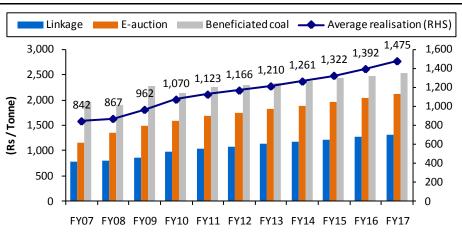




The average sales realisation (ASR) per tonne of raw coal expanded by 11% in FY09 as well as FY10 on the back of price increase emulated during those years. Realisations are expected to increase by 5% in FY11 because of a full impact of price increase undertaken during October 2009. For our forecast, we have assumed an average increase of 4% in prices of raw coal for sales through FSAs and 62% premium over FSA price for e-auction volumes. On the back of increased share of beneficiated coal volumes FY14 onwards, ASR would grow at a CAGR of 5.4% during FY15-FY17 against 4% increase assumed in FSA sales.

Source: CIL RHP, PL Research



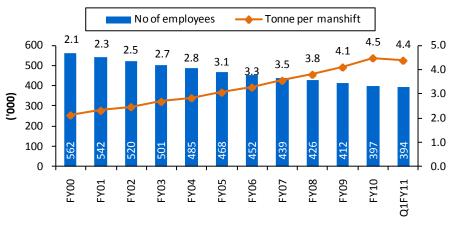


Source: CIL RHP, PL Research

Economies of scale in full play with rising production and reducing workforce

CIL's workforce came down by ~30% (annualized rate of 3.4%) during the past ten years from 562k in FY2000 to 397k at the end of FY10. Contrary to this, CIL's coal production grew by 65% (CAGR of 5%) during the same period. This resulted in productivity (tonnes per man-shift) to double from 2.1x in FY2000 to 4.5x in FY10. We expect consistent rise in productivity (7x in FY17) on the back of natural attrition, increased mechanisation and absorption of excess manpower for expansion.



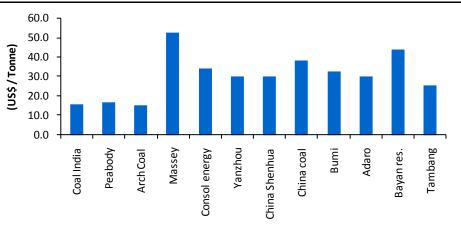


Source: CIL RHP

CIL in the league of lowest cost global coal producers

Benefited by rich geological conditions of the opencast mines (reflected in significantly favourable strip ratio of 1.8x against global average in excess of 5x and relatively thick seam compared to global averages), higher economies of scale and excess manpower compensated by low pay levels, CIL stands among the lowest cost coal producers.

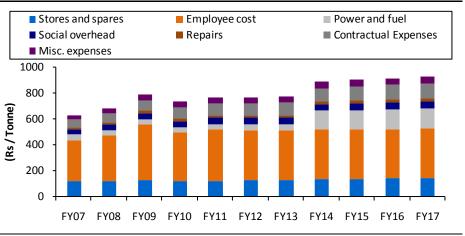




Cash cost of production per tonne to remain flat

We expect the cash cost to remain in the broad range of Rs830-850 per tonne of raw coal on the back of expectation of 6% growth in coal production, sustainable natural attrition of 2% in the employee strength and 7% rise in employee cost per annum. The cost might seem to go up from FY14 onwards but the increase is more to do with cost push in the form of beneficiation cost and yield loss associated with increase in share of beneficiated coal.





Source: CIL RHP, PL Research

Key concerns

Miniscule price increases despite complete deregulation

Government of India completely deregulated the pricing of coal with effect from January 2000. However, there have been only four significant revisions in the prices since the implementation of de-regulation. The annualized increase in the price of its coal since January 2000 until last increase in October 2009 was 4.9%, well below the average inflation rates and relative increase in other commodities during the same period. However, the frequency of the increase relatively increased during the past three years to safeguard the earnings from the impact of wage increase, inflation and cost increases beyond the efficiency improvements.

Price increase history (%)

| Jan-00 | 8.5 |
|--------|------|
| Jun-04 | 16.2 |
| Dec-07 | 10.0 |
| Oct-09 | 11.0 |

Source: Coal India RHP

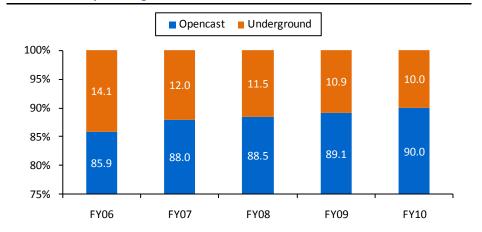
High cost underground operations lessen the benefit of efficient opencast (OC) operations

Despite highly efficient OC mining operations, CIL's average cost per tonne of total raw coal produced remained high due to high cost of operations at underground (UG) mines. CIL currently operates 279 loss-making mines (majority are UG mines) or 59% of the total mines, accounting for 13% of its total production which were transferred to CIL as a part of the Coal Nationalization Act, 1973. Operations at these mines are economically infeasible due to excess manpower, absence of scope of mechanization and adverse geo-mining conditions. Management has various initiatives on planning board to close down many of these mines, going forward and relocate the employees to suffice the need of employees for upcoming Greenfield/Brownfield mine expansion.

Cost of production at OC and UG mines

| | FY07 | FY08 | FY09 | FY10 |
|-------------------------------------|-------|-------|-------|-------|
| Cost/tonne produced from OC mine | 447 | 476 | 507 | 520 |
| Cost/tonne produced from UG mine | 2,254 | 2,584 | 2,660 | 2,795 |
| Average cost/tonne of coal produced | 660 | 715 | 738 | 745 |

Source: CIL RHP, PL Research



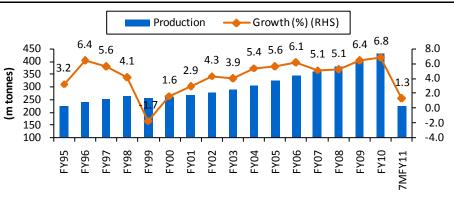
Mix between output through OC and UG mines

Source: CIL RHP, PL Research

Management's expectation of production growth in excess of 6% hard to fetch

Given the Cll's below average execution track record, far stringent enforcement of the norms and conditions by MoEF in granting the necessary approvals compared to erstwhile times, higher base impact, extreme naxal activities near majority of its mining areas impacting the dispatches severely, we see a downside risk to the above 6% output growth expectation. The historical trend in output growth further vindicates our argument, with growth remaining below the 6% mark despite a favourable environment.





Source: MoC, PL Research

CIL has 45 ongoing projects in hand for expanding its mining capacity by 81m tonnes, involving total capital outlay of Rs59.6bn. Out of the 45 projects, 22 having an aggregate capacity of 47.5m tonnes would come into operation by the end of FY12 for a total capital outlay of Rs33.9bn. Rest of the 23 projects would become operational for an addition of 33.3m tonnes during the 12th year plan. Management has various other expansion projects on the planning board to sustain the output

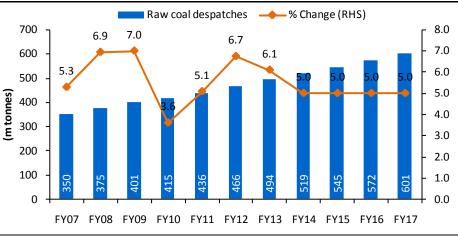
growth in the targeted range of 6-7% during the 12th Five year plan.

| | No. of projects | Capacity (m Tonnes) | Capital outlay (Rs bn) | Commissioning period |
|-----------|--------------------|---------------------|------------------------|-------------------------|
| | 22 | 47.5 | 33.9 | FY2012 end |
| | 23 | 33.3 | 25.8 | FY2013-FY2017 |
| Aggregate | 45 | 80.8 | 59.6 | |

Source: CIL RHP, PL Research

We forecast raw coal despatches to grow at 5%, 7% and 6% in FY11, FY12 and FY13, respectively. Post FY13, we expect growth to come down to 5% for FY14-F17 due to higher base and delay in commissioning of expanded capacities.

Despatches and growth



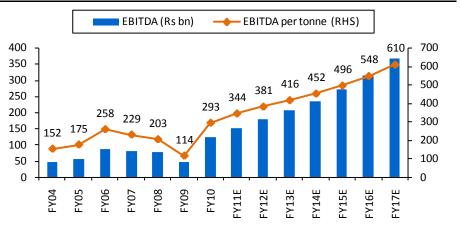
Source: CIL RHP, PL Research

Financial Analysis

EBITDA to grow at CAGR of 22% during FY11-FY13

On the back of 4% realisation growth, 6% volume growth and flat cost of production at Rs830 per tonne, CIL's EBITDA is expected to grow at a CAGR of 19% during FY11-FY13. EBITDA per tonne would grow at a CAGR of 12% to Rs416 per tonne in FY13 as against Rs293 per tonne in FY10.



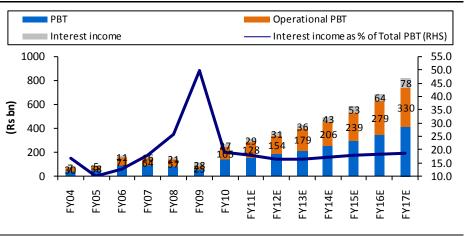


Source: CIL RHP, PL Research

PBT growth at CAGR of 16% during FY11-FY13 with interest income contribution at 17-18%

Operational PBT (OPBT) would grow at a CAGR of 20% during FY11-FY13 on the back of strong EBITDA growth. Strong growth in OPBT would contribute 95% of the growth in total PBT during the period. Lower yields on the deployment of excess cash would keep the growth in interest income muted. Nevertheless, interest income would continue to constitute 17-18% of total PBT.



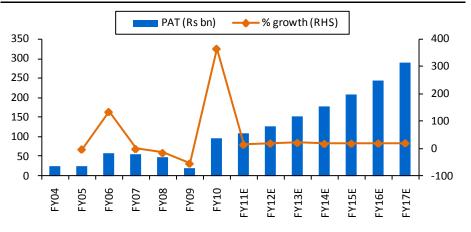


Source: CIL RHP, PL Research

PAT at long-term growth trajectory of 17-18%

We expect PAT to grow at CAGR of 17% during FY11-FY13 and the trajectory is expected to be maintained for a long term on the back of strong fundamentals of the sector.



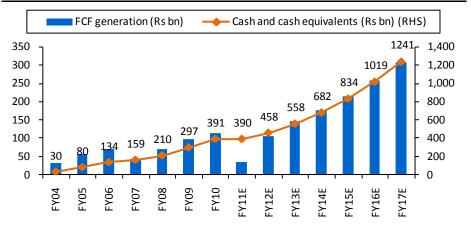


Source: CIL RHP, PL Research

Huge cash built-up on the back of strong free cash flow generation

CIL would generate substantial free cash flows (FCF) during FY12-FY17 despite sizeable capital expenditures of US\$1bn every year against an average of US\$0.4-0.5bn per annum in earlier periods. Clearly, the focus has shifted to expand the earnings through sweetening both the drivers of growth, volume and realisation. FCF generation is lower in FY11 due to payment of liabilities related to previous year's wage pay hike arrears, gratuity and other employee benefits, amounting Rs60bn.



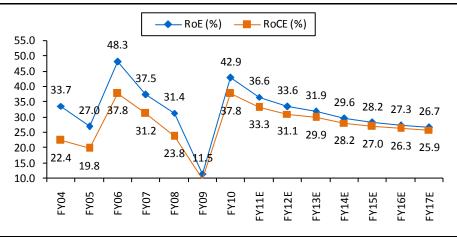


Source: CIL RHP, PL Research

Led by robust FCF generation, cash and cash equivalents are expected to grow at a consistent pace. Huge idle cash reserves would necessitate serious and quick actions by company to use these resources for growth through inorganic route. CIL has earmarked Rs60bn for the acquisition of foreign coal assets in its annual plan for FY11.

Strong return ratios substantiates the attractiveness of operations

Despite sizeable idle cash in the balance sheet, CIL would be able to demonstrate RoE and RoCEs in excess of 25% on the back of higher realizations and increased capital expenditures to fuel the volume growth.





Source: CIL RHP, PL Research

Relative valuation

Global valuations

| C | Mitteen (UCCha) | P/E (X |) | EV/EBITDA (X) | | | P/BV (X) | |
|--|--------------------|--------|------|---------------|------|------|----------|--|
| Company name | Mkt cap (US\$bn) — | FY11 | FY12 | FY11 | FY12 | FY11 | FY12 | |
| US | | | | | | | | |
| Peabody Energy Corp | 14.4 | 17.2 | 11.7 | 8.4 | 6.5 | 3.2 | 2.6 | |
| Consol Energy Inc | 8.2 | 15.9 | 12.2 | 8.2 | 6.6 | 2.5 | 2.1 | |
| Arch Coal Inc | 4.3 | 22.4 | 10.0 | 8.0 | 5.5 | 1.9 | 1.6 | |
| Massey Energy Co | 4.2 | 17.1 | 12.1 | 12.8 | 5.2 | 2.0 | 1.8 | |
| China | | | | | | | | |
| China Shenhua Energy Co | 85.7 | 16.5 | 14.6 | 8.5 | 7.4 | 3.1 | 2.7 | |
| Yanzhou coal Mining | 18.8 | 12.8 | 11.3 | 11.2 | 9.5 | 2.7 | 2.3 | |
| China Coal Energy Co | 24.7 | 15.9 | 13.1 | 8.8 | 7.2 | 2.2 | 1.9 | |
| Shanxi Xishan Coal and Electric Co | 13.0 | 17.7 | 12.7 | 14.5 | 11.2 | 5.8 | 4.4 | |
| Shanxi Luan Environmental Development Co | 9.4 | 21.1 | 18.2 | 10.7 | 11.1 | 5.8 | 4.7 | |
| Indonesia | | | | | | | | |
| Bumi Resources Tbk PT | 5.1 | 13.5 | 9.4 | 7.2 | 5.2 | 2.5 | 2.0 | |
| Adaro Energy Tbk PT | 7.7 | 22.3 | 12.6 | 8.7 | 6.0 | 3.5 | 2.9 | |
| Bayan Resources Group | 4.4 | 63.4 | 19.8 | 26.1 | 12.1 | 13.7 | 9.8 | |
| Tambang Batubara Bukit | 4.8 | 18.9 | 12.7 | 13.1 | 8.3 | 6.4 | 4.8 | |
| Australia | | | | | | | | |
| Centennial Coal Company | 2.4 | 16.2 | 13.1 | 7.8 | 6.9 | 2.8 | 2.5 | |
| Macarthur Coal | 3.7 | 13.9 | 10.9 | 8.8 | 7.2 | 2.1 | 1.9 | |
| Gloucester Coal | 1.5 | 19.7 | 13.2 | 12.3 | 8.3 | 2.2 | 2.0 | |
| Whitehaven Coal | 3.4 | 32.4 | 17.4 | 18.6 | 10.7 | 3.1 | 2.8 | |
| New Hope Corp | 4.1 | 20.3 | 17.9 | 8.4 | 9.2 | 1.6 | 1.5 | |
| Riversdale Mining Company | 2.6 | 153.6 | 41.4 | 120.7 | 22.8 | 2.8 | 2.4 | |
| Others | | | | | | | | |
| Xstrata PLC | 60.4 | 11.2 | 8.7 | 6.8 | 5.4 | 1.6 | 1.4 | |
| Banpu Public Company | 7.1 | 11.9 | 11.2 | 12.5 | 7.7 | 3.2 | 2.7 | |
| Average valuations | | 17.7 | 12.8 | 10.3 | 7.6 | 3.1 | 2.6 | |

Source: Bloomberg, PL Research

Global coal stocks trade at an average P/E of 17.7x and 12.8x CY10E and CY11E, respectively, while on EV/EBITDA, the average quotes at 10.3x and 7.6x CY10E and CY11E, respectively.

Valuation

We believe discounted cash flow (DCF) is the most suitable valuation technique for valuing CIL, given the utility cum mining nature of its business. We have assumed risk free rate of 8%, beta of 0.8 and premium over market risk at 5.5% for deriving the cost of equity. We used FY11-FY17 as explicit period for our forecasts. Incorporating the derived cost of equity of 12.1% and terminal growth rate of 3.5% (FY17 the terminal year) on the future cash flows, we arrive at an intrinsic value of Rs366 per share. This implies operational P/E of 15.5x and 13.0x FY12E and FY13E, respectively and an EV/EBITDA of 11.0x and 9.5x FY12E and FY13E, respectively at a premium to global valuations. The premium is warranted for the stock, given its presence in the most deficit market, impressive return ratios, efficient operations, strong balance sheet and stable earnings.

Internals of DCF valuation

| Basic assumptions for DCF | | DCF valuation | (Rs bn) |
|---------------------------|------|---|---------|
| Rf (%) | 8.0 | PV of cash flows generated during FY11-FY17 | 563 |
| Rm (%) | 5.5 | PV of terminal cash flows to equity | 1,372 |
| Beta (x) | 0.8 | Total PV of future cash flows | 1,935 |
| Re (%) | 12.1 | Cash* | 376 |
| Terminal growth rate (%) | 3.5 | Total Equity Shareholder's value | 2,311 |
| Terminal year | FY17 | Value per share (Rs) | 366 |

Source: PL Research *Adjusted for shifting and rehabilitation fund

Sensitivity analysis

| | _ | Risk Free Rate (%) | | | | | | |
|---------------|-----|--------------------|-----|-----|-----|-----|------|------|
| | | 5.0 | 6.0 | 7.0 | 8.0 | 9.0 | 10.0 | 11.0 |
| a | 2.0 | 475 | 415 | 368 | 331 | 301 | 276 | 255 |
| Rate | 2.5 | 500 | 433 | 382 | 341 | 309 | 282 | 260 |
| Growth (%) | 3.0 | 529 | 454 | 397 | 353 | 318 | 289 | 266 |
| Gro (%) | 3.5 | 564 | 478 | 414 | 366 | 328 | 297 | 272 |
| inal | 4.0 | 605 | 505 | 434 | 380 | 339 | 306 | 279 |
| Terminal | 4.5 | 656 | 538 | 457 | 397 | 351 | 315 | 286 |
| μ. | 5.0 | 718 | 577 | 483 | 415 | 365 | 325 | 294 |

Source: PL Research

Financials

Income Statement (Rs m)

| Y/e March | FY06 | FY07 | FY08 | FY09 | FY10 | FY11E | FY12E | FY13E |
|-------------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|
| Net operating revenue | 298,218 | 306,891 | 339,756 | 407,245 | 463,132 | 509,399 | 563,176 | 619,147 |
| % Change | | 2.9 | 10.7 | 19.9 | 13.7 | 10.0 | 10.6 | 9.9 |
| Cost of Sales | | | | | | | | |
| Consumption of stores and spares | 38,888 | 41,256 | 43,786 | 48,613 | 49,269 | 51,841 | 56,992 | 62,278 |
| as a % of Sales | 13.0 | 13.4 | 12.9 | 11.9 | 10.6 | 10.2 | 10.1 | 10.1 |
| Employees' Remuneration & Benefits | 97,880 | 100,975 | 126,352 | 197,421 | 166,555 | 173,788 | 182,234 | 191,091 |
| as a % of Sales | 32.8 | 32.9 | 37.2 | 48.5 | 36.0 | 34.1 | 32.4 | 30.9 |
| Power & Fuel | 15,513 | 16,003 | 15,937 | 15,951 | 17,396 | 19,360 | 21,284 | 23,258 |
| as a % of Sales | 5.2 | 5.2 | 4.7 | 3.9 | 3.8 | 3.8 | 3.8 | 3.8 |
| Social overhead | 13,677 | 14,780 | 16,229 | 18,851 | 20,175 | 21,587 | 23,098 | 24,715 |
| as a % of Sales | 4.6 | 4.8 | 4.8 | 4.6 | 4.4 | 4.2 | 4.1 | 4.0 |
| Repairs | 6,502 | 6,649 | 7,097 | 7,861 | 8,479 | 8,751 | 9,527 | 10,410 |
| as a % of Sales | 2.2 | 2.2 | 2.1 | 1.9 | 1.8 | 1.7 | 1.7 | 1.7 |
| Contractual Expenses | 19,745 | 20,934 | 26,333 | 33,399 | 37,318 | 39,267 | 43,587 | 48,555 |
| as a % of Sales | 6.6 | 6.8 | 7.8 | 8.2 | 8.1 | 7.7 | 7.7 | 7.8 |
| Miscellaneous Expenses | 13,281 | 12,640 | 14,873 | 19,285 | 19,336 | 20,150 | 22,152 | 24,206 |
| as a % of Sales | 4.5 | 4.1 | 4.4 | 4.7 | 4.2 | 4.0 | 3.9 | 3.9 |
| Overburden Removal Adjustment | 12,099 | 16,866 | 15,640 | 21,772 | 30,539 | 24,718 | 26,910 | 29,121 |
| as a % of Sales | 4.1 | 5.5 | 4.6 | 5.3 | 6.6 | 4.9 | 4.8 | 4.7 |
| Total Cost of Sales | 212,343 | 226,704 | 263,567 | 361,517 | 341,427 | 359,462 | 385,784 | 413,633 |
| EBITDA | 85,875 | 80,186 | 76,189 | 45,728 | 121,705 | 149,937 | 177,392 | 205,514 |
| as a % of Sales | 28.8 | 26.1 | 22.4 | 11.2 | 26.3 | 29.4 | 31.5 | 33.2 |
| Depreciation | 13,154 | 13,116 | 15,299 | 16,629 | 13,138 | 16,618 | 18,598 | 20,743 |
| Impairment and write-off | 764 | 1,630 | 2,627 | 2,040 | 2,250 | 2,345 | 2,577 | 2,816 |
| EBIT | 71,957 | 65,440 | 58,262 | 27,059 | 106,317 | 130,974 | 156,216 | 181,954 |
| Interest | 1,192 | 1,081 | 1,693 | 1,788 | 1,560 | 2,557 | 2,593 | 2,676 |
| PBT (before other income) | 70,765 | 64,359 | 56,569 | 25,271 | 104,757 | 128,418 | 153,623 | 179,279 |
| Other Income | 16,491 | 21,283 | 24,224 | 31,839 | 35,429 | 31,563 | 34,272 | 39,233 |
| PBT before extraordinaries | 87,257 | 85,642 | 80,793 | 57,110 | 140,186 | 159,981 | 187,896 | 218,512 |
| Extraordinary (income)/expense | 343 | 162 | 5,274 | 33 | - | - | - | - |
| Adj pertaining to previous year | 285 | 221 | 1,111 | 277 | (537) | - | - | - |
| PBT after extraordinaries | 87,885 | 86,025 | 87,178 | 57,420 | 139,649 | 159,981 | 187,896 | 218,512 |
| Provision for Taxation | 28,970 | 28,937 | 34,745 | 36,632 | 43,425 | 51,194 | 60,127 | 65,554 |
| as a % of PBT | 33.0 | 33.8 | 43.0 | 64.1 | 31.0 | 32.0 | 32.0 | 30.0 |
| Reported PAT | 58,915 | 57,087 | 52,433 | 20,788 | 96,224 | 108,787 | 127,769 | 152,959 |
| Adjusted PAT | 58,572 | 56,925 | 47,159 | 20,755 | 96,224 | 108,787 | 127,769 | 152,959 |
| Reported EPS - Basic & Diluted (Rs) | 9.3 | 9.0 | 8.3 | 3.3 | 15.2 | 17.2 | 20.2 | 24.2 |
| Adjusted EPS - Basic & Diluted (Rs) | 9.3 | 9.0 | 7.5 | 3.3 | 15.2 | 17.2 | 20.2 | 24.2 |

Balance Sheet (Rs m)

| Y/e March | FY06 | FY07 | FY08 | FY09 | FY10 | FY11E | FY12E | FY13E |
|--|---------|-----------------------|---------|---------|---------|---------|---------|-----------------|
| Sources of funds | | | | | | | | |
| Share Capital | 63,164 | 63,164 | 63,164 | 63,164 | 63,164 | 63,164 | 63,164 | 63,164 |
| Reserves & Surplus | 79,373 | 98,968 | 108,843 | 126,918 | 195,289 | 272,362 | 362,884 | 471,252 |
| Net Worth | 142,536 | 162,131 | 172,007 | 190,082 | 258,453 | 335,526 | 426,047 | 534,415 |
| Debt | 23,190 | 21,439 | 18,839 | 21,485 | 20,869 | 17,269 | 16,269 | 15,269 |
| Deferred Tax Liability | 4,469 | 2,331 | 1,801 | - | - | - | - | - |
| Minority Interest | - | - | - | 19 | 236 | 236 | 236 | 236 |
| Shifting and Rehabilitation Fund | 4,859 | 6,881 | 9,459 | 12,238 | 14,774 | 17,038 | 19,478 | 22,089 |
| TOTAL | 175,054 | 19 <mark>2,782</mark> | 202,105 | 223,824 | 294,332 | 370,069 | 462,030 | 572,00 9 |
| Application of funds | | | | | | | | |
| Fixed assets | | | | | | | | |
| Gross Block | 296,734 | 307,017 | 318,592 | 332,550 | 349,453 | 389,107 | 437,470 | 484,446 |
| Less: Depreciation | 177,916 | 199,310 | 210,095 | 218,028 | 224,911 | 241,529 | 260,127 | 280,870 |
| Less: Provision for Impairment | 15,520 | 3,777 | 4,106 | 4,430 | 4,228 | 4,391 | 4,570 | 4,765 |
| Less: Other provisions | - | 5 | 4 | 4 | 4 | 4 | 4 | 4 |
| Net Block | 103,298 | 103,925 | 104,387 | 110,088 | 120,310 | 143,183 | 172,769 | 198,807 |
| CWIP | 10,988 | 12,377 | 15,392 | 18,223 | 20,909 | 21,000 | 21,000 | 21,000 |
| Surveyed off assets | 228 | 241 | 291 | 972 | 1,198 | 1,198 | 1,198 | 1,198 |
| Total Fixed assets | 114,515 | 116,543 | 120,071 | 129,283 | 142,416 | 165,381 | 194,967 | 221,005 |
| Investments | 22,445 | 20,259 | 17,179 | 15,052 | 12,821 | 12,821 | 12,821 | 12,821 |
| Current Assets, Loans & Advances | | | | | | | | |
| Inventories | 29,134 | 31,250 | 34,074 | 36,669 | 44,018 | 45,180 | 48,761 | 52,514 |
| Debtors | 18,841 | 16,822 | 16,572 | 18,475 | 21,686 | 26,941 | 29,836 | 32,852 |
| Cash & Bank balances | 134,272 | 159,293 | 209,615 | 296,950 | 390,778 | 390,310 | 458,354 | 558,418 |
| Loans and Advances | 65,004 | 78,184 | 102,663 | 117,271 | 86,762 | 87,162 | 87,562 | 87,962 |
| Total Current assets | 247,252 | 285,549 | 362,923 | 469,364 | 543,244 | 549,594 | 624,513 | 731,746 |
| Less: Current Liabilities and provisions | | | | | | | | |
| Current liabilities | 180,975 | 178,541 | 231,497 | 282,691 | 331,428 | 328,895 | 341,437 | 364,730 |
| Provisions | 35,463 | 57,631 | 74,448 | 116,733 | 82,396 | 38,508 | 38,508 | 38,508 |
| Total current liabilities and provisions | 216,438 | 236,171 | 305,945 | 399,423 | 413,825 | 367,403 | 379,946 | 403,238 |
| Net Current Assets | 30,814 | 49,378 | 56,978 | 69,941 | 129,419 | 182,191 | 244,567 | 328,507 |
| Miscellaneous Expenditure | - | - | - | - | 15 | 15 | 15 | 15 |
| Deferred Tax Assets | 7,281 | 6,602 | 7,878 | 9,548 | 9,658 | 9,658 | 9,658 | 9,658 |
| TOTAL | 175,054 | 192,782 | 202,105 | 223,824 | 294,332 | 370,069 | 462,030 | 572,009 |

Cash Flows (Rs m)

P

| Y/e March | FY06 | FY07 | FY08 | FY09 | FY10 | FY11E | FY12E | FY13E |
|---|----------|----------|----------|----------|----------|----------|----------|----------|
| Cash flow from operating activities | | | | | | | | |
| Net profit before tax | 87,542 | 85,862 | 81,904 | 57,387 | 139,649 | 159,981 | 187,896 | 218,512 |
| Depreciation | 12,987 | 12,285 | 13,800 | 10,630 | 6,795 | 16,780 | 18,777 | 20,939 |
| Net Non Operating (Income)/Expenses | 2,906 | (17,689) | (14,791) | 22,723 | 4,389 | 2,353 | 2,368 | 2,428 |
| Other Adjustments | 343 | 162 | 5,480 | 54 | - | | | |
| Operating profit before working capital changes | 103,778 | 80,621 | 86,393 | 90,794 | 150,833 | 179,114 | 209,040 | 241,879 |
| Change in working capital | 9,559 | 2,636 | 31,594 | 54,307 | 22,183 | (53,239) | 5,668 | 16,124 |
| Inventories | (4,620) | (2,232) | (2,869) | (2,829) | (7,189) | (1,162) | (3,581) | (3,753) |
| Sundry debtors | 1,881 | 1,222 | (708) | (1,904) | (3,425) | (5,255) | (2,894) | (3,016) |
| Investments | - | 2,186 | 3,080 | - | - | - | - | - |
| Loans and advances | (14,413) | (15,403) | (20,744) | (14,228) | 25,683 | (400) | (400) | (400) |
| Current liabilities and Provisions | 28,213 | 16,651 | 51,941 | 75,015 | 7,503 | (46,422) | 12,543 | 23,292 |
| Deferred Taxes Assets/Liabilities | (1,502) | 211 | 894 | (1,748) | (390) | | | |
| Cash generated from operations | 113,337 | 83,258 | 117,987 | 145,101 | 173,016 | 125,875 | 214,708 | 258,002 |
| Direct taxes paid | (29,661) | (23,325) | (29,297) | (27,907) | (39,990) | (51,194) | (60,127) | (65,554) |
| Net cash inflow from operating activities | 83,677 | 59,933 | 88,690 | 117,194 | 133,026 | 74,681 | 154,581 | 192,449 |
| | | | | | | | | |
| Cash flow from investing activities | | | | | | | | |
| Investment in fixed assets | (12,446) | (15,342) | (18,350) | (18,746) | (19,804) | (39,745) | (48,363) | (46,976) |
| Redemption of Power Bond | - | - | - | 2,127 | 2,230 | | | |
| Net cash used in Investing activities | (12,446) | (15,342) | (18,350) | (16,619) | (17,573) | (39,745) | (48,363) | (46,976) |
| | | | | | | | | |
| Cash flow from Financing activities | | | | | | | | |
| Increase/(Decrease) of Loan | (4,191) | (1,611) | (2,600) | 2,646 | (616) | (3,600) | (1,000) | (1,000) |
| Redemption of Bond | (110) | (140) | - | - | - | | | |
| Interest Paid | (295) | (965) | (44) | (1,610) | (1,445) | (2,353) | (2,368) | (2,428) |
| Shifting and Rehabilitation Fund | 1,923 | 2,021 | 2,578 | 2,780 | 2,536 | 2,264 | 2,440 | 2,610 |
| Dividend paid | (14,154) | (18,875) | (19,953) | (17,054) | (22,100) | (31,714) | (37,247) | (44,591) |
| Net cash used in Financing activities | (16,828) | (19,570) | (20,018) | (13,239) | (21,625) | (35,403) | (38,175) | (45,408) |
| Net change in cash and cash equivalents | 54,403 | 25,020 | 50,322 | 87,335 | 93,828 | (467) | 68,043 | 100,064 |
| Opening cash and cash equivalents | 79,869 | 134,272 | 159,293 | 209,615 | 296,950 | 390,778 | 390,310 | 458,354 |
| Closing cash and cash equivalents | 134,272 | 159,293 | 209,615 | 296,950 | 390,778 | 390,310 | 458,354 | 558,418 |

Annexure

| Non-coking Coal | Price Range (Rs. per ton) with effect from October 16, 2009 |
|----------------------|---|
| Α | Rs.1,280 to Rs.2,580 |
| В | Rs,1,130 to Rs.2,120 |
| С | Rs.950 to Rs.1,860 |
| D | Rs.790 to Rs.1610 |
| E | Rs.620 to Rs.1,090 |
| F | Rs.480 to Rs.870 |
| G | Rs.350 to Rs.700 |
| Coking Coal | |
| Steel Grade I | Rs.3,750 |
| Steel Grade II | Rs.3,140 |
| Washery Grade I | Rs.1,710 to Rs.2,740 |
| Washery Grade II | Rs.1,410 to Rs.1,990 |
| Washery Grade III | Rs.1,200 to Rs.1,480 |
| Washery Grade IV | Rs.1,120 to Rs.1,370 |
| Others (SC-I/II/SLV) | Rs.1,450 to Rs.2,150 |

Source: CIL RHP, PL Research

Grade of Raw Coal

Non Coking Coal

| Grade | UHV (Kcal/Kg) UHV= 8900-138 (A+M) | Gross Calorific Value GCV (Kcal/Kg) (at 5% moisture level) |
|-------|---|--|
| А | Exceeding 6,200 | Exceeding 6,401 |
| В | Exceeding 5,600 but not exceeding 6,200 | Exceeding 5,800 but not exceeding 6,401 |
| С | Exceeding 4,940 but not exceeding 5,600 | Exceeding 5,400 but not exceeding 5,801 |
| D | Exceeding 4,200 but not exceeding 4,940 | Exceeding 4,800 but not Exceeding 5,401 |
| E | Exceeding 3,360 but not exceeding 4,200 | Exceeding 4,200 but not exceeding 4,801 |
| F | Exceeding 2,400 but not exceeding 3,360 | Exceeding 3,600 but not exceeding 4,201 |
| G | Exceeding 1,300 but not exceeding 2,400 | Exceeding 3,200 but not exceeding 3,601 |

Source: CIL RHP, PL Research

Coking Coal

| Grade | Ash Content |
|-----------------------------|---------------------------|
| Steel Grade I ("ST I") | Ash content < 15% |
| Steel Grade II ("ST II") | 15% < = Ash content < 18% |
| Washery Grade I ("W I") | 18% < = Ash content < 21% |
| Washery Grade II ("W II") | 21% < = Ash content < 24% |
| Washery Grade III ("W III") | 24% < = Ash content < 28% |
| Washery Grade IV ("W IV") | 28% < = Ash content < 35% |

Source: CIL RHP, PL Research

Semi-Coking Coal

| Grade | Ash + Moisture Content |
|--------------------------------|--------------------------------------|
| Semi-coking Grade I ("SC I") | Ash + moisture content < 19% |
| Semi-coking Grade II ("SC II") | 19% < = Ash + moisture content < 24% |

Source: CIL RHP, PL Research



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