| STOCK INFO. | BLOOMBERG |
| :--- | ---: |
| BSE Sensex: 12,907 | LPC IN <br>  <br> REUTERS CODE |
| S\&P CNX: 3,739 | LUPN.BO |
| Equity Shares (m) | 80.3 |
| 52-Week Range | $638 / 343$ |
| 1,6,12 Rel. Perf. (\%) | $6 /-21 /-18$ |
| M.Cap. (Rs b) | 40.9 |
| M.Cap. (US\$ b) | 0.9 |


| 27 October 2006 |  |  |  |  |  |  |  |  |  | $\begin{array}{r} \text { Buy } \\ \text { Rs510 } \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Previous Recommendation: Buy |  |  |  |  |  |  |  |  |  |  |
| YEAR | NET SALES | PAT | EPS | EPS | P/E | P/BV | ROE | ROCE | EV/ | EV/ |
| END* | (RS M) | (RS M) | (RS) | GROWTH (\%) | (X) | (X) | (\%) | (\%) | SALES | EBITDA |
| 03/06A | 16,858 | 1,722 | 21.4 | 87.5 | 23.8 | 6.6 | 31.0 | 20.6 | 2.7 | 20.3 |
| 03/07E | 19,889 | 2,286 | 25.9 | 20.9 | 19.7 | 5.1 | 32.2 | 21.7 | 2.2 | 14.3 |
| 03/08E | 22,444 | 3,073 | 34.9 | 34.4 | 14.6 | 4.0 | 33.6 | 25.0 | 1.9 | 11.2 |

Lupin's 2QFY07 results (stand-alone) were below our estimates as EBITDA margins were flat (as against expectations of 150bp margin expansion) due to lower contribution from regulated markets. Key highlights include:
es Net sales grew by $22.4 \%$ (to Rs5b) while PAT grew by $29 \%$ (to Rs583m). EBITDA margins were almost flat at $16.8 \%$. On consolidated basis, the company reported the net sales of Rs 4.8 b , with EBITDA margins of $15.6 \%$ and PAT of Rs 518 m .
2. Performance was adversely impacted by a $2.3 \%$ decline in exports to regulated markets due to flat Suprax sales at Rs138m and increased competition for Ceftriaxone (both high-margins products for the company).
\& Management has guided 2HFY07 to be better than 1HFY07 led by increased API exports (mainly Lisinopril) to regulated markets, ramp-up in formulation business in the US (due to the on-set of winter) and recovery in the PenG cycle. Increased sales of tender-based business for Lupin's anti-TB business will also help top-line growth.
es The company expects to out-license its anti-psoriasis NCE in the next 12 months. We believe that this could unlock value for shareholders as unlike other categories, there has been hardly any new research in the psoriasis segment for the past few decades.

We have lowered our FY07E and FY08E EPS estimates by 9.5\% (to Rs25.9) and 1.1\% (to Rs34.9) to factor is for lower than expected 2QFY07 results. Current valuations of 14.6x FY08E consolidated EPS (fully diluted) and 1.9x FY08E EV/ Sales do not fully reflect improvement in base business and excludes any upsides from potential acquisitions and NCE out-licensing. Maintain Buy.

| QUARTERLY PERFORMANCE (STANDALONE) |  |  |  |  |  |  |  |  | (Rs Million) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Y/E MARCH | FY06 |  |  |  | FY07 |  |  |  | FY06 | FY07E |
|  | $1 Q$ | 2 Q | 3 Q | 4Q | 10 | 2 Q | 3QE | 4QE |  |  |
| Net Sales | 3,612 | 4,051 | 4,269 | 4,220 | 4,769 | 4,958 | 5,065 | 4,957 | 16,625 | 19,749 |
| YoY Change (\%) | 24.4 | 34.1 | 52.7 | 45.9 | 32.0 | 22.4 | 18.6 | 17.5 | 43.2 | 18.8 |
| Total Expenditure | 2,903 | 3,378 | 3,693 | 3,804 | 4,118 | 4,123 | 4,223 | 4,128 | 13,778 | 16,592 |
| EBITDA | 709 | 673 | 576 | 416 | 651 | 835 | 842 | 830 | 2,847 | 3,157 |
| Margins (\%) | 19.6 | 16.6 | 13.5 | 9.9 | 13.6 | 16.8 | 16.6 | 16.7 | 17.1 | 16.0 |
| Depreciation | 91 | 98 | 101 | 114 | 106 | 112 | 116 | 119 | 404 | 452 |
| Interest | 65 | 64 | 79 | 95 | 91 | 93 | 95 | 94 | 303 | 373 |
| Other Income | 39 | 89 | 96 | 410 | 182 | 163 | 167 | 167 | 161 | 680 |
| PBT | 591 | 601 | 492 | 618 | 637 | 793 | 798 | 784 | 2,302 | 3,012 |
| Tax | 160 | 149 | 51 | 116 | 130 | 210 | 176 | 162 | 475 | 678 |
| Rate (\%) | 27.0 | 24.8 | 10.3 | 18.7 | 20.5 | 26.4 | 22.0 | 20.7 | 20.6 | 22.5 |
| Profit after Tax | 432 | 452 | 442 | 502 | 507 | 583 | 623 | 622 | 1,827 | 2,334 |
| YoY Change (\%) | 109.1 | 158.4 | 80.3 | 131.0 | 17.4 | 29.0 | 40.9 | 23.9 | 116.6 | 27.7 |
| Margins (\%) | 11.9 | 11.2 | 10.3 | 11.9 | 10.6 | 11.8 | 12.3 | 12.5 | 11.0 | 11.8 |

[^0][^1]
## Regulated market sales decline

Net sales grew by $22 \%$ YoY to Rs5b primarily driven by domestic business (up 25\%) and non-regulated market business (up 27.5\%). Regulated market business declined by $2.3 \%$ due to flat Suprax sales at Rs138m and increased competition for Ceftriaxone.

|  | 2QFY07 | 2QFY06 | YOY (\%) | 1QFY07 | QOQ (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| India |  |  |  |  |  |
| APls | 754 | 596 | 26.5 | 776 | -2.8 |
| Formulations | 2,130 | 1,713 | 24.3 | 2,066 | 3.1 |
| Total India Sales | 2,884 | 2,309 | 24.9 | 2,842 | 1.5 |
| \% of sales | 58.2 | 57.0 |  | 58.9 |  |
| Regulated market |  |  |  |  |  |
| APIs | 192 | 331 | -42.1 | 190 | 0.8 |
| Formulations | 766 | 514 | 49.0 | 527 | 45.4 |
| Total regl. market sales | s 958 | 845 | 13.3 | 717 | 33.5 |
| \% of sales | 19.3 | 20.9 |  | 14.9 |  |
| Un-regulated market |  |  |  |  |  |
| APIs | 896 | 784 | 14.3 | 873 | 2.6 |
| Formulations | 220 | 113 | 94.7 | 396 | -44.4 |
| Total un-reg. market | 1,116 | 897 | 24.4 | 1,269 | -12.1 |
| \% of sales | 22.5 | 22.1 |  | 26.3 |  |
| Total Sales | 4,958 | 4,051 | 22.4 | 4,828 | 2.7 |

In regulated market, formulation sales grew by $49 \%$ YoY (to Rs766m) on account new product launches during the quarter. Suprax sales were flat at Rs138m due to winter seasonality. Lupin had recorded about $\$ 15 \mathrm{~m}$ in Suprax sales in FY06 and has guided a positive growth for this product for FY07E.

API exports to regulated markets declined by $42 \%$ due to delay in Lisinopril approvals to its clients. Management expects API exports to recover in the coming quarters based on ramp-up in Ceftriaxone and Lisinopril.

In domestic market, formulation business grew by $24 \% \mathrm{YoY}$ (to Rs2.1b), whereas API business grew by $26.5 \%$ (to Rs754m). In other markets (non-regulated), formulations business grew by 95\% (to Rs220m) and API business grew by $14 \%$ (to Rs896m).

## Ceftriaxone: more competition coming in

Lupin has not disclosed actual Ceftriaxone sales during the quarter, but has indicated that there has been pricing pressure due to entry of new players (Abraxis, Teva and Wockhardt). Our estimates factor in for the probable erosion in Ceftriaxone price.

## Margins flat due to lower regulated market business contribution

In 2QFY07, EBITDA margins remained flat at $16.8 \%$ due to lower contribution from regulated market business. Performance was adversely impacted by a $2.3 \%$ decline in exports to regulated markets due to flat Suprax sales at Rs138m and increased competition for Ceftriaxone (both high-margins products for the company). However, higher other income (at Rs163m v/s Rs89m in 2QFY06) due to Rs100m income from take-or-pay contract, boosted PAT growth to $29 \%$ to Rs 583 m .


Source: Company/ Motilal Oswal Securities

## Consolidated results

On consolidated basis, during the quarter Lupin reported the net sales of Rs4.8b, with EBITDA margins of $15.6 \%$, culminating into PAT of Rs518m. Sales and PAT on consolidated basis are lower than standalone, as the company has built its inventory for launch of Lisinopril HCTZ tabs and Suprax inventory for winter season, for US market.

## Boosting presence in US \& Europe through increased filings

Lupin launched 7 generic products during FY06, with most of the launches in Dec-05 and hence the full benefits of these launches will be visible in FY07. The company is selling these products in the US generic markets under its own label. Also, sales in US markets are expected to get a boost from gradual increase in Suprax prescription resulting in sales of about US\$15-16m in FY07 (FY06-US\$14.9m) and improvement in Lisinopril sales during the year. It expects to launch about 6 generic and 1 branded generic products in the US in FY07. During the quarter, Lupin filed 3 ANDAs, taking total ANDA filings to 45, of which 38 are pending USFDA approval. During the quarter, the company also filed 3 DMFs and 3 MAA (EU), taking YTD filings to 7ANDAs, 4DMFs and 4 MAA.

## Expects to out-license anti-psoriasis NCE in next 12 months

Lupin has 4 NCEs under development with two in Phase II (anti-psoriasis-herbal \& anti-migraine), one about to commence Phase II (anti-psoriasis-chemical) and one molecule undergoing Phase I (anti-TB). The company has indicated that it intends to out-license its anti-psoriasis NCE in the next 12 months which is likely to result in up-front and milestone payments for the company. Our estimates do not include the potential upside from NCEs due to the uncertainties attached to NCE development. We believe that this could unlock value for shareholders as unlike other categories, there has been hardly any new research in the psoriasis segment for the past few decades. However, we believe that a successful out-licensing could be a re-rating trigger for the stock.

## Future growth drivers

\& US business: Lupin is expected to witness continuum momentum in US business based on a) gradual improvement in Suprax prescription translating into sales of US\$15-16m; b) Launch of around 6 generic and 1 branded generic product and c) partial recovery in Lisinopril sales.
\& Lupin is developing its specialty products pipeline for regulated markets with focus on sustained release products.
\& Increased API supplies to regulated markets coupled with higher sales of anti-TB products (under the WHO program) coupled with incremental contribution from the nascent CRAMS initiatives will also lead to higher top-line growth for the company.
\& Acquisitions: Lupin is looking at acquisitions in the US branded space to strengthen its brand portfolio. It is also evaluating acquisitions in Europe to gain scale. However, the company is unlikely to bid very aggressively for acquiring generic assets. The company has already raised US $\$ 100 \mathrm{~m}$ through FCCB , which it intends to utilize for acquisitions.

## Guidance

Management has guided for better 2HFY07 than 1HFY07 led by:

1. Increased API exports (mainly Lisinopril and Ceftriaxone) to regulated markets
2. Ramp-up in formulation business in the US through Suprax (due to the on-set of winter) and new product approval/launches
3. Recovery in the Pen-G cycle due to higher demand from China and closing of some capacities
4. Sustained momentum in domestic business with growth of around $25 \%$ for 2 HFY 07
5. Increased sales of tender-based business for Lupin's anti-TB business
Also, the management has indicated that the effective tax rate for 2HFY07 will be lower than that of the 1HFY07 (24\%).

## Revising estimates downwards

We are revising our FY07E and FY08E consolidated EPS estimates downwards by 9.5\% (to Rs25.9) and $1.1 \%$ (to Rs34.9) respectively, to factor in for lower than expected 2QFY07 results and unfavorable market mix (lower than expected contribution from regulated market business and increase sales from tender base anti-TB business) resulting in lower margins.

REVISED FORECAST (RS M)

|  | FY07E |  |  |  | FYO8E |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | REV | OLD | CHG (\%) | REV | OLD | CHG (\%) |  |
| Net Sales | 19,889 | 20,021 | -0.7 | 22,444 | 22,435 | 0.0 |  |
| Net Profit | 2,286 | 2,526 | -9.5 | 3,073 | 3,108 | -1.1 |  |
| EPS (Rs) | 25.9 | 28.7 | -9.5 | 34.9 | 35.3 | -1.1 |  |

## Valuations - stock is reasonably valued

Lupin is likely to witness a gradual improvement in the underlying fundamentals led by an expanding US generics
pipeline, pick up in Suprax prescription share and bottoming out of Pen-G business. While our estimates factors in dilution due to recent US $\$ 100 \mathrm{~m}$ FCCB issue, it doesn't factor in any upside from potential acquisition for which the company has already raised money. Also, a successful out-licensing could act as a re-rating trigger for the stock. Lupin is currently valued at $14.6 \times$ FY08E consolidated EPS (fully diluted) and 1.9x FY08E EV/Sales, excluding upsides from potential acquisitions and NCE out-licensing. Maintain Buy.

## Lupin: an investment profile

## Company description

Lupin is one of the second tier Pharma companies that are actively targeting the regulated generics markets. Historically very strong in the anti-TB segment, it has over the years built up expertise in fermentation-based products and segments like cephalosporins, prils and statins. Lupin is now a fully integrated company, with manufacturing capabilities in APIs and formulations and a direct marketing presence in the target markets.

## Key investment arguments

2. Only player worldwide with an approval for ceftriaxone - expected to be a major growth driver in FY06.
3. In the process of building a strong pipeline for the US market through aggressive filings - benefits expected to flow in over the next couple of years.
2s Pediatric opportunity (Suprax), statins offer significant potential upsides that are not factored into our estimates.

## Key investment risks

2. Short-term financial performance would remain under pressure given slow scale up in US business and ramping up of R\&D and regulatory filing costs.
2 Commodity like nature of its developing markets business could lead to volatility in earnings.

## Recent developments

2. Lupin has called-off its acquisition of $51 \%$ stake in Dafra Pharma, Belgium

## Valuation and view

2 Multiples of 14.6x FY08E and 1.9x FY08E EV/Sales valuations do not fully reflect the positives.
\& Re-iterate Buy with price target of Rs565.

## Sector view

2. Regulated markets would remain the key sales and profit drivers in the medium term. Europe is expected to emerge as the next growth driver, particularly for companies with a direct marketing presence.
2 We are overweight on companies that are towards the end of the investment phase, with benefits expected to start coming in from the next fiscal.

EPS: MOST FORECAST VS CONSENSUS (RS)

|  | MOST <br> FORECAST | CONSENSUS <br> FORECAST | VARIATION <br> $(\%)$ |
| ---: | ---: | ---: | ---: |
| FY07 | 25.9 | 26.7 | -3.0 |
| FY08 | 34.9 | 33.9 | 3.1 |


| TARGET PRICE AND RECOMMENDATION |  |  |
| :--- | ---: | ---: | ---: |
| CURRENT TARGET UPSIDE RECO. <br> PRICE (RS) PRICE (RS) $(\%)$  <br> 510 565 10.8 Buy |  |  |



| Income statem ent | (Rs Million) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Y/EMARCH | 2005 | 2006 | 2007E | 2008E | 2009E |
| Net Sales | 12,558 | 16,858 | 19,889 | 22,444 | 25,111 |
| Change (\%) | 3.9 | 34.2 | 18.0 | 12.8 | 11.9 |
| Total Expenditure | 11,224 | 14,623 | 16,811 | 18,678 | 20,831 |
| EBITDA | 1,334 | 2,236 | 3,078 | 3,766 | 4,280 |
| M argin (\%) | 10.6 | 13.3 | 15.5 | 16.8 | 17.0 |
| Depreciation | 336 | 409 | 464 | 514 | 553 |
| Int. and Finance Charges | 283 | 313 | 381 | 195 | 143 |
| Other Income - Rec. | 234 | 741 | 716 | 690 | 649 |
| PBT before EO item | 950 | 2,255 | 2,949 | 3,747 | 4,233 |
| EO Expense/(Income) | 0 | 35 | 0 | 0 | 0 |
| PBT after EO item | 950 | 2,221 | 2,949 | 3,747 | 4,233 |
| Tax | 27 | 521 | 664 | 675 | 720 |
| Tax Rate (\%) | 2.9 | 23.5 | 22.5 | 18.0 | 17.0 |
| Reported PAT | 922 | 1,699 | 2,286 | 3,073 | 3,514 |
| PAT Adj for EO items | 922 | 1,726 | 2,286 | 3,073 | 3,514 |
| Change (\%) | 8.7 | 87.1 | 32.4 | 34.4 | 14.3 |
| Less: M inority Interest | 4 | 4 | 0 | 0 | 0 |
| Adj N et Profit | 918 | 1722 | 2286 | 3073 | 3514 |


| CONSOLDIATED BALANCE SHEET |  |  | (Rs Million) |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Y/E MARCH | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7 E}$ | $\mathbf{2 0 0 8 E}$ | $\mathbf{2 0 0 9 E}$ |
| Equity Share Capital | 401 | 401 | 803 | 803 | 803 |
| Fully Diluted Equity Capital | 401 | 401 | 881 | 881 | 881 |
| Total Reserves | 4,492 | 5,831 | 7,179 | 9,518 | 12,170 |
| Net Worth | $\mathbf{4 , 8 9 4}$ | $\mathbf{6 , 2 3 3}$ | $\mathbf{7 , 9 8 2}$ | $\mathbf{1 0 , 3 2 1}$ | $\mathbf{1 2 , 9 7 3}$ |
| Minority Interest | 12 | 16 | 16 | 16 | 16 |
| Deferred liabilities | 935 | 939 | 998 | 1,059 | 1,123 |
| Total Loans | 4,572 | 9,249 | 7,200 | 6,100 | 6,100 |
| Capital Employed | $\mathbf{1 0 , 4 1 3}$ | $\mathbf{1 6 , 4 3 7}$ | $\mathbf{1 6 , 1 9 6}$ | $\mathbf{1 7 , 4 9 5}$ | $\mathbf{2 0 , 2 1 2}$ |
|  |  |  |  |  |  |
| Gross Block | 7,347 | 8,561 | 10,000 | 10,550 | 11,550 |
| Less: Accum. Deprn. | 1,718 | 2,096 | 2,560 | 3,073 | 3,626 |
| Net Fixed Assets | $\mathbf{5 , 6 2 9}$ | $\mathbf{6 , 4 6 6}$ | $\mathbf{7 , 4 4 1}$ | $\mathbf{7 , 4 7 7}$ | $\mathbf{7 , 9 2 4}$ |
| Capital WIP | 698 | 252 | 200 | 200 | 200 |
| Investments | 26 | 28 | 28 | 28 | 28 |
| Curr. Assets | 7,189 | 13,674 | 13,152 | 15,145 | 18,095 |
| Inventory | 2,615 | 3,429 | 3,543 | 3,998 | 4,473 |
| Account Receivables | 2,550 | 3,112 | 3,596 | 4,058 | 4,540 |
| Cash and Bank Balance | 271 | 4,774 | 4,102 | 4,932 | 6,669 |
| Others | 1,754 | 2,360 | 1,912 | 2,157 | 2,413 |
| Curr. Liability \& Prov. | 3,130 | 3,984 | 4,625 | 5,355 | 6,035 |
| Account Payables | 2,714 | 3,147 | 3,978 | 4,490 | 5,023 |
| Provisions | 416 | 837 | 646 | 865 | 1,013 |
| Net Current Assets | $\mathbf{4 , 0 5 9}$ | $\mathbf{9 , 6 9 1}$ | $\mathbf{8 , 5 2 7}$ | $\mathbf{9 , 7 9 0}$ | $\mathbf{1 2 , 0 5 9}$ |
| AppI. of Funds | $\mathbf{1 0 , 4 1 3}$ | $\mathbf{1 6 , 4 3 7}$ | $\mathbf{1 6 , 1 9 6}$ | $\mathbf{1 7 , 4 9 5}$ | $\mathbf{2 0 , 2 1 2}$ |
| E: |  |  |  |  |  |

RATIOS

| Y/E MARCH | 2005 | 2006 | 2007 E | 2008 E | 2009 E |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Basic (Rs) |  |  |  |  |  |
| EPS (Fully Diluted) | 11.4 | $\mathbf{2 1 . 4}$ | 25.9 | 34.9 | 39.9 |
| Cash EPS (Fully Diluted) | 15.6 | 26.5 | 31.2 | 40.7 | 46.1 |
| BV/Share | 60.8 | 77.5 | 99.3 | 128.4 | 161.5 |
| DPS | 3.2 | 3.2 | 5.9 | 8.0 | 9.4 |
| Payout (\%) | 32.3 | 17.5 | 23.5 | 23.9 | 24.5 |
| Valuation (x) |  |  |  |  |  |
| P/E (Fully Diluted) | 44.6 | 23.8 | 19.7 | 14.6 | 12.8 |
| Cash P/E (Fully Diluted) | 32.6 | 19.2 | 16.4 | 12.5 | 11.1 |
| P/BV | 8.4 | 6.6 | 5.1 | 4.0 | 3.2 |
| EV/Sales | 3.6 | 2.7 | 2.2 | 1.9 | 1.6 |
| EV/EBITDA | 33.9 | 20.3 | 14.3 | 11.2 | 9.4 |
| Dividend Yield (\%) | 0.6 | 0.6 | 1.1 | 1.6 | 1.8 |

Return Ratios (\%)

| RoE | 20.0 | 31.0 | 32.2 | 33.6 | 30.2 |
| :--- | :--- | :--- | :--- | :--- | :--- |


| RoCE | 13.9 | 20.6 | 21.7 | 25.0 | 24.7 |
| :--- | :--- | :--- | :--- | :--- | :--- |

Working Capital Ratios

| Asset Turnover (x) | 1.2 | 1.0 | 1.2 | 1.3 | 1.2 |
| :--- | :---: | :---: | :---: | :---: | ---: |
| Debtor (Days) | 71 | 65 | 64 | 64 | 63 |
| Inventory (Days) | 76 | 74 | 65 | 65 | 65 |
| Wkg. Capital Turnover (Days) | 118 | 210 | 156 | 159 | 175 |
| Leverage Ratio |  |  |  |  |  |
| Debt/Equity (x) | 0.9 | 1.5 | 0.9 | 0.6 | 0.5 |


| CASH FLOW STATEMENT |  |  |  | (Rs Million) |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Y/E MARCH | 2005 | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7 E}$ | 2008 E | $\mathbf{2 0 0 9 E}$ |
| Oper. Profit/(Loss) before Tax | 1,334 | 2,236 | 3,078 | 3,766 | 4,280 |
| Interest/Dividends Recd. | 234 | 741 | 716 | 690 | 649 |
| Direct Taxes Paid | -35 | -517 | -604 | -614 | -655 |
| (Inc)/Dec in WC | -293 | $-1,128$ | 491 | -432 | -533 |
| EO expense | 0 | 35 | 0 | 0 | 0 |
| CF from Op. incl EO Exp. | $\mathbf{1 , 2 4 1}$ | $\mathbf{1 , 2 9 7}$ | $\mathbf{3 , 6 8 1}$ | $\mathbf{3 , 4 0 9}$ | $\mathbf{3 , 7 4 0}$ |
| (inc)/dec in FA | $-1,281$ | -800 | $-1,387$ | -550 | $-1,000$ |
| (Pur)/Sale of Investments | 0 | -2 | 0 | -6 | -6 |
| CF from Investments | $\mathbf{- 1 , 2 8 1}$ | $\mathbf{- 8 0 1}$ | $\mathbf{- 1 , 3 8 7}$ | $\mathbf{- 5 5 6}$ | $\mathbf{- 1 , 0 0 6}$ |
|  |  |  |  | 6 | 6 |
| Issue of Shares | -34 | -59 | 0 | 6 | 0 |
| (Inc)/Dec in Debt | 624 | 4,677 | $-2,049$ | $-1,100$ | 0 |
| Interest Paid | -283 | -313 | -381 | -195 | -143 |
| Dividend Paid | -298 | -298 | -537 | -734 | -861 |
| CF from Fin. Activity | $\mathbf{9}$ | $\mathbf{4 , 0 0 8}$ | $\mathbf{- 2 , 9 6 6}$ | $\mathbf{- 2 , 0 2 3}$ | $\mathbf{- 9 9 8}$ |
| Inc/Dec of Cash | $\mathbf{- 3 1}$ | $\mathbf{4 , 5 0 4}$ | $\mathbf{- 6 7 2}$ | $\mathbf{8 3 1}$ | $\mathbf{1 , 7 3 7}$ |
| Add: Beginning Balance | 302 | 271 | 4,774 | 4,102 | 4,932 |
| Closing Balance | $\mathbf{2 7 1}$ | $\mathbf{4 , 7 7 4}$ | $\mathbf{4 , 1 0 2}$ | $\mathbf{4 , 9 3 2}$ | $\mathbf{6 , 6 6 9}$ |

E: MOSt Estimates

NOTES

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| Disclosure of Interest Statement | Lupin |
| :--- | :---: |
| 1. Analyst ownership of the stock | No |
| 2. Group/Directors ownership of the stock | No |
| 3. Broking relationship with company covered | No |
| 4. Investment Banking relationship with company covered | No |

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[^0]:    E: MOSt Estimates

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