

IPO-Analysis

29th January, 2008

Recommend: "AVOID"

Issue Snapshot Issue Period: Jan 31 - Feb 05 , 2008 Price Band Rs.280 - Rs.310 Issue Size Rs.7,024.4 - Rs.7,777 mn Market Cap Rs.29.2 - Rs.32.33 bn Issue Size 25,087,097 shares Employees: 500,000 shares QIB: 14,752,258 shares Non-Institutional: 2,458,709 shares Retail: Rs.10 Book Value: Rs.10 Book Value: Rs.10.60 as on Dec 31,2007 Capital Structure: Pre Issue Equity Rs.792 mn Post Issue Equity Rs.1,043 mn Shareholding Pattern Preissue (%) Post issue (%) Promoter 93.75 71.20 Others 6.25 4.74 Employees 0.00 0.48 Public 0.00 23.58 Total 100.00 100.00 Total no. of shares 79,190,903 104,278,000 Total no. of shares 79,190,903		
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Website: www.wockhardthospitals.com

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Company Highlights:

- WHL is a private healthcare service company. WHL has a super specialty focus on areas such as cardiology & cardiac surgery, orthopedics, neurology & neurosurgery, urology & nephrology & critical care and they specialize in minimally invasive surgery.
- WHL has shown a CAGR of 35% in the topline; 35% in EBITDA and 245% in the bottomline from FY 2005 to FY 2007.
- Investment Rationale: The company has special focus on tertiary care clinical areas like cardiology & cardiac surgery, etc; Only private hospital group in India associated with Harvard Medical School; Pan India presence; Ability to retain & educate skilled personnel's.
- Concerns are: Though the company has a national presence, nearly 71% of the revenues are generated by the hospitals in Mumbai & Bangalore; High debt – equity ratio; The company operates brownfield hospitals where the commission earned by WHL is very low; Low margins for the figures recorded in Dec – 07;
- Fitch has assigned an IPO Grade "4/5" to this issue.
- Healthcare spending in India is expected to rise by 12% per annum through 2005-09 and this figure is expected to reach 5.5%, or approximately US\$60.9 bn by 2012, according to IBEF-E&Y. CRISINFAC expects the total healthcare delivery market in India to grow from Rs.1,253 bn in 2006 to Rs.3,642 bn by 2016.

Valuation: The stock is currently available at a P/E of 300x to 332x on the lower & upper price bands respectively of its FY 08E EPS of Re.0.93. The industry P/E is at 25x which shows that this issue is highly priced. The EV/Bed of WHL is at 23x & 26x on the lower & upper price EV bands respectively where as the that of Apollo & Fortis is at 4x & 15x respectively, which again shows that the issue is expensive. The significant revenues of the company will start from 2010 when all the expansion plans of the company will be over & it will start giving higher returns to investors. Currently, the issue price looks to be on the expensive side. The industry is poised to have an upward trend in the near future and it's better to invest in peer group companies like Apollo which is available at a cheaper P/E and whose EV/Bed is also relatively cheaper. Hence, we recommend "Avoid" to the issue.

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Company Background

The company was incorporated on August 28, 1991. WHL is a private healthcare service company. WHL has a super specialty focus on areas such as cardiology & cardiac surgery, orthopedics, neurology & neurosurgery, urology & nephrology & critical care and they specialize in minimally invasive surgery. WHL has a pan-India presence with a network of ten super-specialty hospitals and five regional specialty intensive care unit ("ICU") hospitals providing healthcare services in western, southern and eastern India. WHL's network consists of super specialty hospitals, which provide advanced tertiary & higher secondary care and regional specialty ICU hospitals, which include regional ICU hospitals that provide basic tertiary care & higher secondary care hospitals. Six of the existing facilities are "Greenfield" facilities, which WHL or their group companies have constructed. WHL operates the remaining nine facilities as "Brownfield" facilities, which means that they refurbish, equip and operate hospitals located on the premises of others pursuant to revenue sharing or lease arrangements. The company also owns and operates ten pharmacies located at their facilities.

Company Snapshot

• WHL has shown a CAGR of 35% in the topline; 35% in EBITDA and 245% in the bottomline from FY 2005 to FY 2007. In comparison of FY 2007 to FY 2006, the company has shown a growth of 49% in the topline; 39% in EBITDA & 9% in the bottomline.

Investment Rationale:

- 1. WHL focuses on tertiary care clinical areas such as cardiology & cardiac surgery, orthopedics, neurology & neuro-surgery, urology & nephrology and critical care. They specialize in minimally invasive surgery. The company is believed to have established themselves as leaders in those areas, with more than 18 years of experience developing high-end clinical expertise. The specialty focus helps them attract and train superspecialist clinicians. WHL has been investing significantly in the technology, equipment and infrastructure required to perform the most advanced procedures. To extend, support and strengthen their specialty focus, the company has established and intends to expand the network of regional specialty ICU hospitals, which can refer patients to the super-specialty hospitals.
- 2. In India, Wockhardt is the only private hospital group associate of Harvard Medical International ("HMI"), a self-supporting not-for-profit subsidiary of Harvard Medical School. WHL's super-specialty hospital in Mumbai is one of the first hospitals in South Asia to have received international accreditation from Joint Commission International (JCI). JCI is part of the Joint Commission on Accreditation of Healthcare Organizations, a non-profit corporation that is the largest accreditor of healthcare organizations in the United States.
- 3. The company currently has 15 hospitals, located at various places throughout India. In northern India, WHL has plans for an additional 5 Greenfield hospitals (the completion time being 18-24 months) & another 12 Brownfield projects (the completion time being 6-12 months). The current bed capacity of WHL is 1374 beds which it intends to increase it to 1,957 by FY 09 & 4,793 by 2010. The company has also started moving towards tier II cities by way of Brownfield expansion.
- 4. For the fiscal year ended March 31, 2007 and the nine months ended December 31, 2007, WHL has an averaged retention rate of 99% and 100%, respectively, for full-time consultants at their hospitals. They also have separate and specific training programs for doctors, nurses, paramedical professionals and management personnel.

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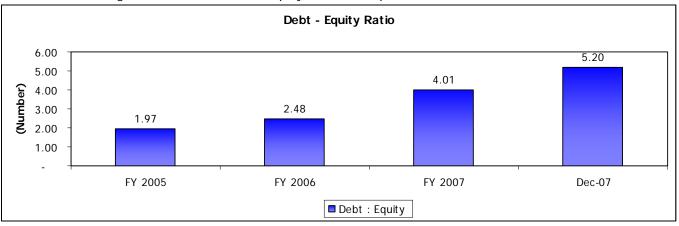


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• Concerns:

- 1. Though the company has a national presence, for the fiscal year ended March 31, 2007, Wockhardt Hospital, Mulund in Mumbai; Wockhardt Hospital, Bannerghatta Road and Wockhardt Hospital and Heart Institute in Bangalore collectively generated Rs.1,674 mn in income or 70.7% of the total income. For the nine months ended December 31, 2007, these hospitals collectively generated Rs.1,771 mn in income or 68.3% of the total income. These three hospitals collectively have 483 beds, constituting 35.2% of the total hospital beds. Due to this concentration, any negative economic, regulatory, competitive or other developments concerning these hospitals may adversely impact the company's financial condition and results of operations.
- 2. The following chart shows the debt equity ratio over a period of time for WHL:



- 3. The company operates Brownfield hospitals, which mean that they refurbish, equip and operate hospitals located on the premises of others pursuant to revenue sharing or lease arrangements. The company has plans of having more hospitals of this kind & we expect the margins to be hampered as the commission earned by the company in these hospitals is in single digit.
- 4. For the nine months period ended Dec 31, 2007, the NPM recorded by the company was 2.82% and this is a cause of worry since the company has been paying a significant amount of money as interest for its capital.
- Fitch has assigned an IPO Grade "4/5" to this issue. This indicates above average fundamentals of the company.

Industry Scenario

- Healthcare spending in India is expected to rise by 12% per annum through 2005-09 and this figure is expected to reach 5.5% or approximately US\$60.9 bn by 2012, according to IBEF-E&Y. CRISINFAC expects the total healthcare delivery market in India to grow from Rs.1,253 bn in 2006 to Rs.3,642 bn by 2016.
- According to the WHO, despite this increasing trend, India lags behind other developing nations in per capita total expenditure. The Indian healthcare industry also suffers from limited government spending. According to CII-McKinsey, India had only 1.5 hospital beds per thousand people in 2001, while China, Brazil, Thailand and South Korea had an average of 4.3 beds per thousand people. Moreover, the number of allopathic physicians in India was only 0.60 per thousand in 2005 compared to 1.15 in Brazil, 1.06 in China and 1.57 in the Republic of Korea, according to the WHO. India also suffers from a shortage of nurses. There were only 0.80 nurses per thousand people in India in 2005, according to the WHO, compared to 3.84 in Brazil, 1.05 in China, and 1.75 in the Republic of Korea. According to FICCI-E&Y, India is expected to have a shortage of 1.2

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million nurses by 2012 assuming the target is a ratio of two nurses per doctor. This shortage is particularly severe in the intensive care segment, where the average nurse to bed ratio is only 1:1.

- According to the Planning Commission (2002), it is estimated that the occurrence of noncommunicable diseases is likely to grow faster than communicable and infectious diseases between 2002 and 2012 and that it will constitute approximately 57% of disease occurrences by 2020.
- According to CII-McKinsey, spending patterns are expected to shift by 2012. Of the expected Rs.1,560 bn private healthcare spending, inpatient spending is expected to account for 47%, up from 39% in 2001. CRIS-INFAC expects inpatient revenues to grow to Rs.1,268 bn and Rs.2,312 bn in 2011 and 2016, respectively from Rs.637 bn in 2006 and outpatient revenues to grow to Rs.903 bn and Rs.1,329 bn in 2011 and 2016, respectively from Rs.617 bn in 2006. This growth is expected to be driven by the rise in lifestyle diseases, especially cancer and cardiovascular disease, which are growing rapidly. CII-McKinsey expects that these two diseases alone will constitute more than 35% of inpatient expenditure by 2012. CRIS-INFAC estimates that, in terms of hospitalized cases, cardiology, oncology and diabetes will collectively account for 52.5% of inpatient revenues as compared to the current 36% of inpatient revenues.
- Due to the increase in treatment of complex lifestyle diseases, which generally entail higher average expenditure per treatment, the growth in income levels of the urban middle class and the expansion of healthcare infrastructure and health insurance across India, CRIS-INFAC expects the total healthcare delivery market in India to grow from Rs.1,253 bn in 2006 to Rs.3,642 bn by 2016. According to IBEF-E&Y, approximately US\$60.9 bn or 5.5% of India's gross domestic product is expected to be spent on healthcare by 2012, up from approximately US\$34.9 bn or 5.2%, in 2004. FICCI-E&Y expects the Indian healthcare industry to grow from US\$34.2 bn in 2006 to US\$78.6 bn in 2012. Private healthcare is expected by CII-McKinsey to continue to be the largest component of healthcare spending in 2012 and could increase to Rs.1,560 bn by 2012 if health insurance coverage becomes more widely available to the upper and middle classes. Government spending is also expected to increase. CII-McKinsey expects public spending to double by 2012.

Peer group comparison

Company*	EV/EBITDA (x)	P/E (x)	MCAP/SALES (x)	P/BV (x)	EPS (Rs.)	Share Price (Rs.)	EV / BED (x)
Will at Lawren Danel	44.57	200.72	0.44	40.02	0.00	200.00	22.22
WHL at Lower Band	44.56	299.73	8.44	40.93	0.93	280.00	23.33
WHL at Upper Band	48.91	331.85	9.34	45.31	0.93	310.00	25.61
Apollo Hospitals Limited	17.90	27.15	2.65	3.84	18.15	492.90	4.06
Fortis Healthcare Limited	86.39		3.54	4.79	(4.70)	77.95	14.78
*Source: SPA Research.							

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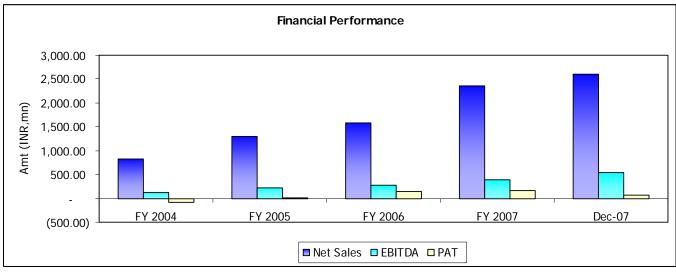


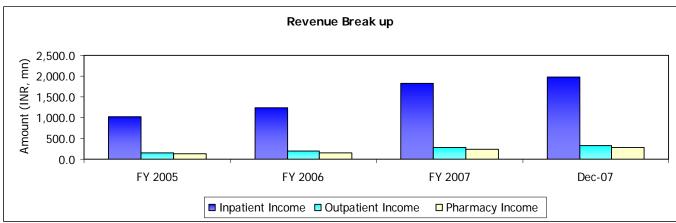
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Key Financials

Financial Snapshot				((Rs. In Million)
	Dec-07	FY 2007	FY 2006	FY 2005	FY 2004
Sales	2,594.81	2,364.84	1,586.78	1,290.97	822.53
Total Income	2,599.79	2,367.04	1,591.63	1,292.30	823.28
Operating Profit	539.60	392.83	282.49	216.39	116.73
Net Profit	73.06	155.91	143.71	13.08	-86.64
EPS* (Rs./share)	0.92	1.50	1.38	0.13	-0.83
Share capital	742.78	500.00	500.00	500.00	60.00
Reserves & Surplus	96.88	213.40	57.51	4.59	4.59
Net worth	839.66	713.40	557.51	504.59	64.59
Total Debt	4,363.96	2,862.45	1,381.84	994.53	1,242.12
Book Value* (Rs./share)	10.60	6.84	5.35	4.84	0.62
*The no. of shares are of the post issue equity i.e. 104.28 mn shares.					





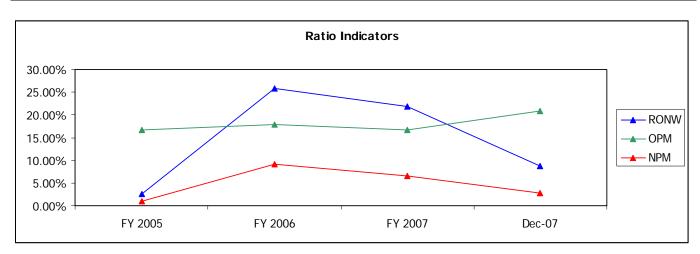
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Income Statement					
Rs, mn	Dec-07	FY 2007	FY 2006	FY 2005	FY 2004
Net Sales	2,594.81	2,364.84	1,586.78	1,290.97	822.53
Increase / Decrease in Work in Progress	127.37	43.77	10.08	8.17	3.68
Purchases	842.07	782.01	515.82	479.93	265.16
Personnel Expenses	310.41	295.69	192.95	148.21	112.22
Operating Expenses	888.30	789.34	517.17	350.61	256.96
Selling Expenses	59.80	69.06	37.62	55.95	39.99
Administrative & General Expenses	82.00	79.68	50.81	48.05	35.15
Operating Expenditure	2,055.21	1,972.01	1,304.29	1,074.58	705.80
Operating Income	539.60	392.83	282.49	216.39	116.73
Other Income	4.98	2.20	4.85	1.33	0.75
Gross Profits	544.58	395.03	287.34	217.72	117.48
Finance & Interest charges	235.55	113.07	56.99	93.51	82.75
Depreciation	145.87	120.12	88.45	90.72	82.21
Profit Before Tax	163.16	161.84	141.90	33.49	(47.48)
Тах	90.10	5.93	(1.81)	20.41	39.16
Profit After Tax	73.06	155.91	143.71	13.08	(86.64)
Extraordinary Items	-	-	-	-	-
Net Profit	73.06	155.91	143.71	13.08	(86.64)

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Cash Flow Statement					
Rs, mn	Dec-07	FY 2007	FY 2006	FY 2005	FY 2004
Cash Flow from Operations	545.99	389.53	288.13	204.15	(94.87)
Cash for Working Capital	(154.81)	(101.44)	44.52	(2.21)	(4.36)
Net Operating Cash Flow - A	391.18	288.09	332.65	201.94	(99.23)
(Purchase) / Sale of Fixed Assets	(1,487.31)	(1,338.89)	(729.12)	(322.14)	(249.43)
(Purchase) / Sale of Investments	-	0.71	24.30	(25.00)	(139.39)
Loan (to) / from Companies	(548.51)	443.53	94.22	21.62	(159.58)
Interest Received	11.36	11.04	3.32	3.87	0.82
Net Cash Flow From Investing - B	(2,024.46)	(883.61)	(607.28)	(321.65)	(547.58)
Proceeds from Equity	53.18	-	249.99	190.03	-
Proceeds from Preference Share Capital	-	-	(249.99)	249.99	-
Proceeds / (Repayment) from Borrowings	2,040.33	1,037.08	293.08	(119.58)	735.22
Interest Paid	(242.53)	(116.88)	(59.66)	(99.23)	(83.57)
Net Cash Flow From Financing - C	1,850.98	920.20	233.42	221.21	651.65
Net Cash Flow (A+B+C)	217.70	324.68	(41.21)	101.50	4.84
Opening Cash	409.18	84.50	125.71	24.21	19.37
Closing Cash	626.88	409.18	84.50	125.71	24.21

Particulars	FY 2005	FY 2006	FY 2007	Dec-07
RONW	2.59%	25.78%	21.85%	8.70%
OPM	16.76%	17.80%	16.61%	20.80%
NPM	1.01%	9.06%	6.59%	2.82%

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Balance Sheet					
Rs, mn	Dec-07	FY 2007	FY 2006	FY 2005	FY 2004
Sources of Funds					
Share Capital	742.78	500.00	500.00	500.00	60.00
· ·	96.88	213.40	57.51	4.59	4.59
Reserves & Surplus	90.00	213.40	37.31		
Miscellaneous expenditure (written off)	- 020 //	712.40	- 	(90.79)	(103.88)
Networth	839.66	713.40	557.51	413.80	(39.29)
Secured Loan	2,013.96	1,505.68	1,132.61	794.53	714.13
Unsecured Loan	2,350.00	1,356.77	249.23	200.00	527.99
Loan Funds	4,363.96	2,862.45	1,381.84	994.53	1,242.12
Deferred Tax Liability, Net	132.74	67.22	83.70	100.56	82.62
Minority Interest	-	0.04	0.03	0.03	-
Total Liability	5,336.36	3,643.11	2,023.08	1,508.92	1,285.45
Application of Funds					
Goodwill	138.39	138.39	138.39	138.39	138.39
Gross Block	3,743.17	2,841.37	1,315.91	1,204.20	1,125.68
Less: Depreciation	718.41	573.32	453.53	366.56	275.96
Net Block	3,024.76	2,268.05	862.38	837.64	849.72
Capital work in progress	1,391.34	806.43	993.55	377.04	133.49
Net Fixed Assets	4,554.49	3,212.87	1,994.32	1,353.07	1,121.60
Investments	-	-	0.70	25.00	-
Current Assets					
Inventories	209.40	82.18	38.41	28.33	20.16
Sundry Debtors	342.22	217.90	107.06	65.35	40.64
Cash & Bank	626.88	409.18	84.50	125.71	24.21
Other Current Assets	25.26	2.14	-	0.02	-
Loans & Advances	426.16	267.65	137.25	100.91	252.98
Less: Current Liabilities & Porvisions	848.05	548.80	339.16	189.47	174.14
Net Current Assets	781.87	430.25	28.06	130.85	163.85
Total Assets	5,336.36	3,643.11	2,023.08	1,508.92	1,285.45

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IPO-Analysis

29th January, 2008

Objects of the issue:

- 1. Meet the cost of development and construction of Greenfield and Brownfield hospitals.
- 2. Prepay short term loans.
- 3. General corporate purpose including strategic initiatives & meet the issue expenses.

The detailed cost of the above objects of the issue is given below:

(Amount, INR, mn)

SNo.	Particulars	Total
1.	Meet the cost of development and construction of Greenfield and Brownfield hospitals.	5694.70
2.	Prepayment of short term loans.	2850.00
3.	General corporate purpose including strategic initiatives.	•
4.	Issue expenses.	•
	Total	•

The objects of the issue have not been appraised by any bank or any financial institution or an independent organization.

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IPO-Analysis

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- 1. Analyst ownership of the stock No
- 2. Group/Directors ownership of the stock No
- 3. Broking relationship with company covered No

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