## RESULT UPDATE

Share Data

| Reuters code |  | DEA.BO |
| :---: | :---: | :---: |
| Bloomberg code |  | DEA IN |
| Market cap. (US\$ mn) |  | 2,660 |
| 6M avg. daily turnover ( | ver (US\$ mn) | 8.6 |
| Issued shares (mn) |  | 3,100 |
| Target price (Rs) |  | 42 |
| Performance (\%) 1M | $\mathbf{1 M} 3 \mathrm{M}$ | 12M |
| Absolute (18) | (18) (11) | (63) |
| Relative (8) | (8) 2 | (30) |
| Valuation Ratios |  |  |
| Yr to 31 Mar | FY09E | FY10E |
| EPS (Rs) | 3.4 | 3.5 |
| +/- (\%) | (14.9) | 5.2 |
| PER (x) | 12.5 | 11.9 |
| PBV (x) | 1.1 | 1.1 |
| EV/Sales (x) | 1.9 | 1.6 |
| EV/EBITDA (x) | 6.8 | 5.6 |
| Major shareholders (\%) |  |  |
| Promoters |  | 49 |
| FIIs |  | 9 |
| MFs |  | 2 |
| BFSI's |  | 4 |
| Public \& Others |  | 36 |

## Idea Cellular

Price: Rs 42
BSE Index: 8,814
Maintain Underperformer
23 January 2009
3QFY09 Result - Spice merger, new launches to put margin pressure
For 3QFY09, Idea gave consolidated results, which include contribution from Spice Communications (as per joint venture accounting) and from Aditya Birla Telecom Ltd. (ABTL). ABTL holds licence for Bihar circle and it also holds 16\% in Indus Towers. Hence, on a QoQbasis, results are not comparable. On a standalone basis, EBITDA margin and bottom line improved. However, after including proportionate contribution from Spice, EBITDA margin shows decline on a sequential basis.

We feel that impending merger with Spice and further rollouts will continue to keep overall margins under pressure. Idea has single revenue stream in wireless, which increases the risk factor in case of sharp tariff fall. Spice's operations in two circles, though operationally good, have low EBITDA margin and they make losses at the net level. Furthermore, as Idea's newly added subscribers are marginal ones; we expect a high pressure on the ARPU. The company's RoCE is already low and its participation in 3G auctions will further reduce the return ratios. We maintain the Underperformer rating on the stock, with a target price of Rs 42 . We have downward revised our target price from Rs 55 earlier, as we reduce our ARPU and EBITDA margin estimates. The stock trades at 13x FY09E standalone earnings and 12x FY10E standalone earnings.

Key highlights

- Standalone results (Idea's operation in existing 11 circles + Mumbai operation):
o Revenue increased by $13.3 \%$ QoD, to Rs 26 bn, as the company registered impressive subscriber additions and ARPU increased during the quarter.
o With control over marketing expenses, EBITDA margin increased by 120 bps , to $27.4 \%$.
o Bottom line increased by $97 \%$ QoQ, to Rs 2.8 bn. Forex loss for the quarter is Rs 131 mn , against Rs 187 mn in 2QFY09.

Financial highlights*

| (Rs mn) | 2QFY09 | 3QFY09 | QoQ (\%) | 3QFY08 | YoY (\%) | FY08 | FY09E | YoY (\%) | FY10E | YoY (\%) |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Net Sales | 22,992 | 26,059 | 13.3 | $17,081.0$ | 52.6 | 67,200 | 99,321 | 47.8 | 122,787 | 23.6 |
| EBITDA | 6,024 | 7,149 | 18.7 | $5,673.0$ | 26.0 | 22,518 | 28,091 | 24.7 | 34,352 | 22.3 |
| EBITDA Margin (\%) | 26.2 | 27.4 | - | 33.2 | - | 33.5 | 28.3 | - | 28.0 | - |
| Other Income | 45 | 6 | $(87.6)$ | 22.0 | $(75.0)$ | 175 | 102 | $(41.8)$ | 22 | $(78.3)$ |
| Interest | 1,497 | 687 | $(54.1)$ | 782.0 | $(12.1)$ | 2,776 | 4,709 | 69.6 | 4,911 | 4.3 |
| Depreciation | 3,032 | 3,450 | 13.8 | $2,277.0$ | 51.5 | 8,768 | 12,821 | 46.2 | 17,105 | 33.4 |
| PBT | 1,540 | 3,017 | 96.0 | 2,636 | 14.5 | 11,148 | 10,662 | $(4.4)$ | 12,358 | 15.9 |
| Tax | 99 | 177 | 79.0 | 268.0 | $(34.0)$ | 725 | 684 | $(5.7)$ | 689 | 0.7 |
| Reported PAT | 1,441 | 2,840 | 97.1 | 2,368 | 19.9 | 10,423 | 9,978 | $(4.3)$ | 11,669 | 16.9 |
| Adj. PAT (After extraordinary) | 1,441 | 2,840 | 97.1 | 2,368 | 19.9 | 10,423 | 9,978 | $(4.3)$ | 11,669 | 16.9 |
| Adj. PAT margin (\%) | 6.3 | 10.9 | - | 13.9 | - | 15.5 | 10.0 | - | 9.5 | - |
| EPS (Rs) | 0.5 | 1.5 | 200.0 | 0.9 | 66.9 | 4.0 | 3.4 | $(14.9)$ | 3.5 | 5.2 |

[^0]- Consolidated results (Idea standalone $+\mathrm{ABTL}+41 \%$ contribution from Spice):
o Consolidated EBITDA margin reduced to $25.5 \%$ because of low EBITDA margin for Spice (16-19\%) and a negative EBITDA for Bihar operation.
o As Spice is making losses at net level, consolidated PAT for the quarter stands at Rs 2.2 bn . The consolidated forex loss for the quarter is Rs 102 mn .

Revenue and EBITDA - Standalone versus consolidated performance

| (Rs mn) | 3QFY09 | 2QFY09 $\mathbf{Q o Q}$ (\%) | 3QFY08 | YoY (\%) |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Revenue-11 service areas | 25,726 | 22,954 | 12.1 | 17,103 | 50.4 |
| Revenue-2 service areas (Mumbai + Bihar) | 483 | 52 | 828.8 | - | - |
| Revenue-13 service areas | 26,209 | 23,006 | 13.9 | 17,103 | 53.2 |
| Proportionate revenue from joint ventures | 1,273 | 65 | - | - | - |
| Intersegment eliminations | $(171)$ | $(34)$ | - | - | - |
| Total revenue | $\mathbf{2 7 , 3 1 1}$ | $\mathbf{2 3 , 0 3 7}$ | $\mathbf{1 8 . 6}$ | $\mathbf{1 7 , 1 0 3}$ | $\mathbf{5 9 . 7}$ |
| EBITDA-11 service areas | 7,570 | 6,446 | 17.4 | 5,694 | 32.9 |
| EBITDA-2 service areas (Mumbai + Bihar) | $(765)$ | $(366)$ | - | - | - |
| EBITDA-13 service areas | 6,805 | 6,080 | 11.9 | 5,694 | 19.5 |
| Proportionate EBITDA from joint ventures | 169 | $(13)$ | - | - | - |
| Total EBITDA | $\mathbf{6 , 9 7 4}$ | $\mathbf{6 , 0 6 7}$ | $\mathbf{1 4 . 9}$ | $\mathbf{5 , 6 9 4}$ | $\mathbf{2 2 . 5}$ |
| EBITDA margin-11 service areas (\%) | 29.4 | 28.1 | - | 33.3 | - |
| EBITDA margin-13 service areas (\%) | 26.0 | 26.4 | - | 33.3 | - |
| Proportionate EBITDA margin | 13.3 | $(20.0)$ | - | - | - |
| from joint ventures (\%) |  |  |  |  | - |
| EBITDA margin (\%) | $\mathbf{2 5 . 5}$ | $\mathbf{2 6 . 3}$ | - | $\mathbf{3 3 . 3}$ | - |

- Operational:
o Idea Standalone + Bihar operation
ARPU increased by $1.9 \%$ QoQ, to Rs 266, and MoU declined by $1.7 \%$ QoQ, to 410 minutes. Idea added 3.83 mn subscribers in 3QFY09 (compared to 3.19 mn in 2QFY09), taking the total base to 34.21 mn .
o Spice Communications
Spice shows better operational numbers, compared to Idea's standalone operations. ARPU, at Rs 279, increased 7.7\% QoQand MoU, at 494 minutes, showed a sequential growth of $13.8 \%$. Spice has a high churn rate of $6.2 \%$.


## - Balance sheet:

Net debt to equity reduces to 0.14 , from 0.26 last quarter, as Providence Partners invested funds worth Rs 21 bn in ABTL.

## Outlook

Spice's inferior financials will keep pressure on the consolidated P\&L. Tariff war is another big concern for the company, especially since it has single revenue stream. Since Idea lacks owned fibre cables, movement in carriage charges will greatly influence its EBITDA margin. As new subscribers added are marginal; the ARPU will come under pressure. We consider an increase in ARPU this quarter as an exception.

After RCiom's GSM launch, we have seen a reduction in entry point rates for subscribers. We are reducing our tariff estimates for the company, which results in reduced estimates for revenue and EBITDA margin.

## Valuation

For DCF calculation (refer Appendix 3 for detailed calculations):

- We are consolidating Spice's operation with that of Idea's.
- We are factoring in monthly tower rentals that Idea will pay on its rented towers.
- We also include Indus' contribution to Idea (as per joint venture accounting).
- We take outstanding shares as $3,300 \mathrm{mn}$ (after Idea-Spice merger).

We maintain Underperformer rating on the stock, with a target price of Rs 42. At the current market price, the stock trades at 13x FY09E standalone earnings and 12x FY10E standalone earnings.

Appendix 1: Operating Metrics- Idea standalone + Bihar operation

|  | 2QFY09 | 3QFY09 | QoQ (\%) | 3QFY08 | YoY (\%) |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Total subscribers (‘000) | 30,380 | 34,211 | 12.6 | 21,054 | 62.5 |
| Overall market share- eop (\%) | 9.8 | 10.0 | - | 9.2 | - |
| Prepaid subscribers (\%) | 94.0 | 94.3 | - | 92.6 | - |
| Subscribers added ('000) | 3,186 | 3,831 | 20.2 | 2,382 | 60.8 |
| ARPU (Rs) | 261 | 266 | 1.9 | 279 | $(4.7)$ |
| EBITDA per user per month (Rs) | 66 | 70 | 5.4 | 90 | $(22.5)$ |
| MoU (min/subscriber) | 417 | 410 | $(1.7)$ | 377 | 8.8 |
| ARPM (Rs per min) | 0.63 | 0.65 | 3.7 | 0.74 | $(12.3)$ |
| Churn (\%) | 3.9 | 4.3 | - | 4.7 | - |
| VAS revenue (as \% of ARPU) | 9.8 | 9.5 | - | 8.0 | - |
| Towns and villages covered | 110,850 | 137,585 | 24.1 | 70,556 | 95.0 |

Appendix 2: Operating Metrics- Spice Communications

|  | 2QFY09 | 3QFY09 | QoQ(\%) |
| :--- | ---: | ---: | ---: |
| Operating service areas | 2 | 2 | - |
| Total subscribers (‘000) | 3,600 | 3,802 | 5.6 |
| Market share (\%) | 1.2 | 1.1 | - |
| Prepaid subscribers (\%) | 84.5 | 85.7 | - |
| ARPU (Rs) | 259 | 279 | 7.7 |
| MoU (min/subscriber) | 434 | 494 | 13.8 |
| ARPM (Rs per min) | 0.60 | 0.56 | $(5.4)$ |
| Churn (\%) | 13.9 | 6.2 | - |
| VAS revenue (\% of ARPU) | 8.7 | 10.9 | - |

Appendix 3: DCF calculation for Idea Cellular

| (Rs mn) | FY09E | FY10E | FY11E | FY12E | FY13E | FY14E | FY15E | FY16E | FY17E | FY18E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Idea standalone |  |  |  |  |  |  |  |  |  |  |
| Revenue | 99,321 | 122,787 | 128,754 | 139,394 | 153,334 | 167,134 | 180,505 | 193,140 | 204,728 | 214,965 |
| YoY growth (\%) | 47.8 | 23.6 | 4.9 | 8.3 | 10.0 | 9.0 | 8.0 | 7.0 | 6.0 | 5.0 |
| EBITDA | 28,091 | 34,352 | 39,785 | 43,212 | 45,233 | 50,307 | 55,234 | 59,873 | 65,104 | 68,789 |
| EBITDA margin (\%) | 28.3 | 28.0 | 30.9 | 31.0 | 29.5 | 30.1 | 30.6 | 31.0 | 31.8 | 32.0 |
| Capex | $(93,569)$ | $(49,585)$ | $(41,541)$ | $(36,230)$ | $(18,400)$ | $(13,371)$ | $(12,635)$ | $(11,588)$ | $(10,236)$ | $(12,038)$ |
| Capex (as \% of revenue) | 94.2 | 40.4 | 32.3 | 26.0 | 12.0 | 8.0 | 7.0 | 6.0 | 5.0 | 5.6 |
| Idea + Spice (merger) + Lease rentals (on rented cellsites) + Indus contribution (as per joint venture accounting) |  |  |  |  |  |  |  |  |  |  |
| Revenue | 120,549 | 147,945 | 157,180 | 169,692 | 187,034 | 205,846 | 226,134 | 246,000 | 266,700 | 286,797 |
| YoY growth (\%) |  | 22.7 | 6.2 | 8.0 | 10.2 | 10.1 | 9.9 | 8.8 | 8.4 | 7.5 |
| EBITDA | 27,969 | 34,477 | 38,276 | 41,124 | 45,913 | 51,457 | 58,237 | 64,593 | 70,946 | 78,007 |
| EBITDA margin (\%) | 23.2 | 23.3 | 24.4 | 24.2 | 24.5 | 25.0 | 25.8 | 26.3 | 26.6 | 27.2 |
| Capex | $(75,278)$ | $(40,575)$ | $(25,903)$ | $(25,058)$ | $(7,853)$ | $(5,954)$ | $(6,674)$ | $(7,133)$ | $(6,943)$ | $(9,397)$ |
| Capex (as \% of revenue) | 62.4 | 27.4 | 16.5 | 14.8 | 4.2 | 2.9 | 3.0 | 2.9 | 2.6 | 3.3 |
| FCF calculation |  |  |  |  |  |  |  |  |  |  |
| Change in NWC | (39,708) | 27,817 | 15,435 | 3,878 | 3,490 | 3,153 | 2,856 | 2,599 | 2,371 | 2,169 |
| Tax | (759) | (580) | (219) | (427) | $(4,041)$ | $(6,709)$ | $(9,834)$ | $(12,518)$ | $(15,615)$ | $(18,784)$ |
| Tax rate (\%) | 6.4 | 5.6 | 6.0 | 8.0 | 15.0 | 20.0 | 24.0 | 26.0 | 28.0 | 30.0 |
| FCF | $(87,777)$ | 21,140 | 27,589 | 19,516 | 37,509 | 41,948 | 44,585 | 47,541 | 50,759 | 51,996 |
| YoY growth (\%) |  | NA | 30.5 | (29.3) | 92.2 | 11.8 | 6.3 | 6.6 | 6.8 | 2.4 |
| Terminal Value |  |  |  |  |  |  |  |  |  | 224,867 |

## DCF assumptions

| $\operatorname{CoE}(\%)$ | 14.8 |
| :--- | ---: |
| $\operatorname{CoD}(\%)$ | 10.5 |
| $\operatorname{Rf}(\%)$ | 9.8 |
| $\operatorname{Rp}(\%)$ | 5.0 |
| D/E ratio (x) | 0.67 |
| Beta (x) | 1.0 |
| WACC (\%) | 13.1 |
| Terminal growth (\%) | 5.0 |


| Fair Value Calculation |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Discounted FCF | $(87,777)$ | 18,700 | 21,587 | 13,508 | 22,964 | 22,717 | 21,358 | 20,145 | 19,026 | 17,240 |
| Discounted Terminal value |  |  |  |  |  |  |  |  |  | 74,557 |
| Value | 164,026 |  |  |  |  |  |  |  |  |  |
| Net Debt | 26,167 |  |  |  |  |  |  |  |  |  |
| Value of Equity | 137,859 |  |  |  |  |  |  |  |  |  |
| O/s Shares (mn shares) | 3,300 |  |  |  |  |  |  |  |  |  |
| Fair Value (Rs) | 42 |  |  |  |  |  |  |  |  |  |


| Income Statement |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Yr end 31 Mar (Rs mn) | FY07 | FY08 | FY09E | FY10E |
| Net sales | $\mathbf{4 3 , 6 6 4}$ | $\mathbf{6 7 , 2 0 0}$ | $\mathbf{9 9 , 3 2 1}$ | $\mathbf{1 2 2 , 7 8 7}$ |
| Growth (\%) | 47.2 | 53.9 | 47.8 | 23.6 |
| Operating expenses | $(29,011)$ | $(44,682)$ | $(71,230)$ | $(88,434)$ |
| Operating profit | 14,653 | 22,518 | 28,091 | 34,352 |
| EBITDA | $\mathbf{1 4 , 6 5 3}$ | $\mathbf{2 2 , 5 1 8}$ | $\mathbf{2 8 , 0 9 1}$ | $\mathbf{3 4 , 3 5 2}$ |
| Growth (\%) | 37.5 | 53.7 | 24.7 | 22.3 |
| Depreciation | $(6,718)$ | $(8,768)$ | $(12,821)$ | $(17,105)$ |
| Other income | 209 | 175 | 102 | 22 |
| EBIT | $\mathbf{8 , 1 4 4}$ | $\mathbf{1 3 , 9 2 5}$ | $\mathbf{1 5 , 3 7 1}$ | $\mathbf{1 7 , 2 6 9}$ |
| Interest paid | $(3,051)$ | $(2,776)$ | $(4,709)$ | $(4,911)$ |
| Pre-tax profit | 5,093 | 11,148 | 10,662 | 12,358 |
| (before non-recurring items) |  |  |  |  |
| Pre-tax profit | 5,093 | 11,148 | 10,662 | 12,358 |
| (after non-recurring items) |  |  |  |  |
| Tax (current + deferred) | $(70)$ | $(725)$ | $(684)$ | $(689)$ |
| Net profit | $\mathbf{5 , 0 2 2}$ | $\mathbf{1 0 , 4 2 3}$ | $\mathbf{9 , 9 7 8}$ | $\mathbf{1 1 , 6 6 9}$ |
| Adjusted net profit | 5,022 | 10,423 | 9,978 | 11,669 |
| Growth (\%) | 137.2 | 107.5 | $(4.3)$ | 16.9 |
| Net income | $\mathbf{5 , 0 2 2}$ | $\mathbf{1 0 , 4 2 3}$ | $\mathbf{9 , 9 7 8}$ | $\mathbf{1 1 , 6 6 9}$ |


| Balance Sheet |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Yr end 31 Mar (Rs mn) | FY07 | FY08 | FY09E | FY10E |
| Current assets | 24,660 | 15,500 | 72,142 | 53,129 |
| Investments | 12 | 5,560 | 5,560 | 4,520 |
| Net fixed assets | 61,100 | 107,163 | 173,194 | 208,944 |
| Other non-current assets | 61 | 61 | 61 | 61 |
| Total assets | $\mathbf{8 5 , 8 3 4}$ | $\mathbf{1 2 8 , 2 8 3}$ | $\mathbf{2 5 0 , 9 5 7}$ | $\mathbf{2 6 6 , 6 5 4}$ |
|  |  |  |  |  |
| Current liabilities | 21,520 | 27,022 | 40,251 | 48,650 |
| Total debt | 42,505 | 65,154 | 91,553 | 88,181 |
| Other non-current liabilities | 11 | 661 | 1,000 | 0 |
| Total liabilities | $\mathbf{6 4 , 0 3 6}$ | $\mathbf{9 2 , 8 3 7}$ | $\mathbf{1 3 2 , 8 0 4}$ | $\mathbf{1 3 6 , 8 3 1}$ |
|  |  |  |  |  |
| Share capital | 25,929 | 26,354 | 31,001 | 31,001 |
| Reserves \& surplus | $(4,131)$ | 9,055 | 87,152 | 98,822 |
| Less: Misc. expenditure | 0 | 38 | 0 | 0 |
| Shareholders' funds | $\mathbf{2 1 , 7 9 8}$ | $\mathbf{3 5 , 4 4 6}$ | $\mathbf{1 1 8 , 1 5 3}$ | $\mathbf{1 2 9 , 8 2 3}$ |
| Total equity \& liabilities | $\mathbf{8 5 , 8 3 4}$ | $\mathbf{1 2 8 , 2 8 3}$ | $\mathbf{2 5 0 , 9 5 7}$ | $\mathbf{2 6 6 , 6 5 4}$ |


| Cash Flow Statement |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Yr end 31 Mar (Rs mn) | FY07 | FY08 | FY09E | FY10E |
| Pre-tax profit | 5,093 | 11,148 | 10,662 | 12,358 |
| Depreciation | 14,730 | 4,936 | 12,821 | 17,105 |
| Chg in working capital | 22,344 | 1,438 | 15,958 | 10,134 |
| Total tax paid | $(60)$ | $(75)$ | $(345)$ | $(1,689)$ |
| Cash flow from oper. (a) | $\mathbf{4 2 , 1 0 7}$ | $\mathbf{1 7 , 4 4 8}$ | $\mathbf{3 9 , 0 9 6}$ | $\mathbf{3 7 , 9 0 8}$ |
| Capital expenditure | $(46,696)$ | $(50,999)$ | $(75,677)$ | $(49,585)$ |
| Chg in investments | 3,058 | $(5,548)$ | 0 | 1,040 |
| Cash flow from inv. (b) | $(\mathbf{4 3 , 6 3 8})$ | $(\mathbf{5 6 , 5 4 7 )}$ | $(\mathbf{7 5 , 6 7 7 )}$ | $(\mathbf{4 8 , 5 4 5 )}$ |
| Free cash flow (a+b) | $(\mathbf{1 , 5 3 1 )}$ | $(\mathbf{3 9 , 0 9 9 )}$ | $(\mathbf{3 6 , 5 8 1 )}$ | $(\mathbf{1 0 , 6 3 7 )}$ |
| Equity raised/(repaid) | $(1,497)$ | 463 | 4,610 | 0 |
| Debt raised/(repaid) | 13,349 | 22,649 | 26,399 | $(3,372)$ |
| Other financing activities | 19,372 | 22,135 | 90,254 | 90,254 |
| Cash flow from fin. (c) | $\mathbf{3 1 , 2 2 5}$ | $\mathbf{4 5 , 2 4 7}$ | $\mathbf{1 2 1 , 2 6 3}$ | $\mathbf{8 6 , 8 8 2}$ |
| Net chg in cash (a+b+c) | $\mathbf{2 9 , 6 9 4}$ | $\mathbf{6 , 1 4 8}$ | $\mathbf{8 4 , 6 8 2}$ | $\mathbf{7 6 , 2 4 5}$ |

## Key Ratios

| $\text { Yr end } 31 \text { Mar (\%) }$ | FY07 | FY08 | FY09E | FY10E |
| :---: | :---: | :---: | :---: | :---: |
| EPS (Rs) | 1.9 | 4.0 | 3.4 | 3.5 |
| EPS growth | 150.8 | 104.2 | (14.9) | 5.2 |
| EBITDA margin | 33.6 | 33.5 | 28.3 | 28.0 |
| EBIT margin | 18.7 | 20.7 | 15.5 | 14.1 |
| RoCE | 15.5 | 16.8 | 9.9 | 8.1 |
| Net debt/Equity | 111.5 | 169.8 | 23.0 | 31.7 |
| Valuations |  |  |  |  |
| Yr end $31 \mathrm{Mar}(\mathrm{x}$ ) | FY07 | FY08 | FY09E | FY10E |
| PER | 21.8 | 10.7 | 12.5 | 11.9 |
| PCE | 9.3 | 5.8 | 5.5 | 4.8 |
| Price/Book | 5.0 | 3.1 | 1.1 | 1.1 |
| EV/Net sales | 4.4 | 2.8 | 1.9 | 1.6 |
| EV/EBITDA | 13.0 | 8.5 | 6.8 | 5.6 |


| Du Pont Analysis - ROE |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Yr end 31 Mar (x) | FY07 | FY08 | FY09E | FY10E |
| Net margin (\%) | 11.5 | 15.5 | 10.0 | 9.5 |
| Asset turnover | 0.6 | 0.6 | 0.5 | 0.5 |
| Leverage factor | 4.0 | 3.7 | 2.4 | 2.0 |
| Return on equity (\%) | 30.0 | 36.4 | 13.0 | 9.4 |

Note: All numbers are on standalone basis.

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Analyst Declaration: I, Gaurav Tyagi, hereby certify that the views expressed in this report accurately reflect my personal views about the subject securities and issuers. I also certify that no part of my compensation was, is, or will be, directly or indirectly, related to the specific recommendation or view expressed in this report.

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3. UNDERPERFORMER: 0 to $-25 \%$
4. SELL: Potential downside of $<-25 \%$ (absolute returns)

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[^0]:    *Standalone numbers; that is, without including ABTL and Spice contribution.

