

13 July 2011

Produced by: The Royal Bank of Scotland N.V., (India) Office

Buy

Rs350.00

Price
Rs313.60

Flashnote

Analyst

Prakash Agarwal +91 22 6715 5314 prakash.agarwal@rbs.com

83/84 Sakhar Bhawan, Nariman Point, Mumbai 400 021, India

http://research.rbsm.com

Glenmark Pharma

Momentum picking up in US markets

Glenmark received an approval for Ursodiol tablets which adds on to its existing limited competition product pipeline of Oxycodone and generic Malerone. With momentum picking up in Oral Contraceptives and R&D milestone payment also on track, we continue to see upside potential in the stock.

List of limited competition products expands with approval of Ursodiol tablets

- Glenmark has received final USFDA approval for Ursodiol tablets (generic version of Urso 250 and Urso Forte tablets by Axacan) indicated for the treatment of patients with primary biliary cirrhosis (PBC) where it is used to dissolve gallstones in patients who do not want surgery.
- Sales achieved for Ursodiol tablets were US\$60m of which branded sales was US\$15m and generic sales by Teva was US\$45m -as per IMS for 12 months ending March 2011.
- Glenmark would be the 3rd player to market these tablets (we however note that there is greater competition in the capsule market) thereby making this a limited competition drug. We have assumed 30% price erosion on the generic market of US\$45mn and 20% market share thus expecting the product to add US\$8mn to its US revenues and US\$4.5mn of PAT on an annualised basis
- This adds on the existing limited competition product pipeline for Glenmark Oxycodone (ramping up market share now) and generic Malerone (expected launch in Sept-October 2011)

Momentum picking up in OCs

The recent approval of Norgestimate and Ethinyl Estradiol tablets (gTri-Cyclen) marks Glenmark's 4th oral contraceptive (OC) product and 5th hormone product approval for the US market. As per IMS, this product has total market sales of US\$226m for 12 month period ending March 2011. This is already a generic product but marketed as branded generics due to limited competition. There are only 3 players in the market - Ortho McNeil Janssen Pharmaceutical, a division of Johnson & Johnson (innovator), Teva and Watson. Glenmark

(Continued on page 2)

Key forecasts

	FY09A	FY10A	FY11F	FY12F	FY13F
Revenue (Rsm)	21160	25006	29491	35749	39467
EBITDA (Rsm)	4550	6196	5923	8988	8178
Reported net profit (Rsm)	1917	3245	4578	6331	5603
Normalised net profit (Rsm)	3086	3245	4578	6331	5603
Normalised EPS (Rs)	12.12	12.00	16.90	23.38	20.69
Dividend per share (Rs)	0.40	0.40	0.40	0.40	0.40
Dividend yield (%)	0.13	0.13	0.13	0.13	0.13
Normalised PE (x)	25.87	26.13	18.55	13.42	15.16
EV/EBITDA (x)	23.1	16.5	17.5	11.4	12.4
Price/book value (x)	5.00	3.60	4.17	3.20	2.65
ROIC (%)	10.1	9.49	8.29	14.0	11.0

Post-goodwill amortisation and pre-exceptional items Accounting standard: Local GAAP Source: Company data, RBS forecasts

amortisation and pre-exceptional items year to Mar, fully diluted andard: Local GAAP

Important disclosures can be found in the Disclosures Appendix.

expects to launch the product soon and start monetising the same.

- With this approval, Glenmark would be addressing total market size of US\$365m (as the earlier 4 female hormonal product approvals were addressing small market sales of only US\$140mn). Glenmark remains the only Indian company to be granted ANDA approval for an OC product. Glenmark indicates that it had made 15 filings as of now (which has 5 approvals now) the remaining 10 filing would address market sales of US\$580mn. The other approvals are:
- a) Heather tablets: The Company received approval in April 2010 for Heather tablets (gNor-QD) tablets which had achieved sales of US\$38mn in 2009.
- b) Norethindrone: The Company received approval in July 2010 for Norethindrone 0.35mg tablets, g(Micronor) which had reported total sales of US\$43mn for the 12 month period ending March 2010.
- c) Norethindrone Acetate: The company received approval in July 2010 for Norethindrone Acetate 5 mg tablets, g(Aygestin) which had reported sales of US\$27mn for the 12 month period ending March 2010.
- d) Norethindrone and Ethinyl Estradiol: The company received approval in March 2011, the generic version of Ovcon 35 tablets marketed under the trade name Brielly. Sales were US\$30mn for the 12 month period ending December 2010.

R&D milestone payment also on track

- In May 2011, Glenmark out-licensed its GBR 500 molecule to Sanofi Aventis, the first novel biologics out-licensing deal by an Indian pharma company, with an upfront payment of US\$50mn subject to customary conditions to be taxed at 9-10% under Swiss norms. Potential milestone receipts could total US\$613mn plus royalty payments and rights to sell in a few markets (India, etc).
- Management expects commercialisation of this molecule in 2017. We ascribe a value of Rs20/share after applying a 20% success probability rate and building in a delay of three years in commercialisation.
- Company earlier had guided to receive the upfront milestone of US\$50m in 2 tranches US\$ 25m by end of June 2011 and the remaining US\$ 25m in July 2011. We note that this payment schedule has been adhered to which leads to optimism that its other R&D milestone payments would also be on track.
- Thus Glenmark's GBR 500 licensing deal with Sanofi Aventis re-validates its business model
 of investing in innovative R&D. Glenmark seems well poised to benefit from the reviving
 interest in in-licensing from big pharma as we believe its NCE pipeline is not fully priced in
 vet

Reiterate Buy with TP of Rs350

We maintain our Buy rating with TP of Rs350 - base business at 18.2x FY12F PE (a 15% discount to its peers), which yields a value of Rs293/share. To this we add Rs54/share for its NCE pipeline and Rs3.5/share for one-off Para IV products.

In	റവ	nΔ	eta	tΔn	nent	r

Rsm	FY09A	FY10A	FY11F	FY12F	FY13F
Revenue	21160	25006	29491	35749	39467
Cost of sales	-8751	-10193	-13260	-14907	-17365
Operating costs	-7859	-8617	-10308	-11854	-13924
EBITDA	4550	6196	5923	8988	8178
DDA & Impairment (ex gw)	-1027	-1206	-947.0	-1036	-1179
EBITA	3523	4990	4976	7952	6999
Goodwill (amort/impaired)	n/a	n/a	n/a	n/a	n/a
EBIT	3523	4990	4976	7952	6999
Net interest	-1457	-1655	-1566	-1630	-1498
Associates (pre-tax)	n/a	n/a	n/a	n/a	n/a
Forex gain / (loss)	n/a	n/a	n/a	n/a	n/a
Exceptionals (pre-tax)	n/a	n/a	n/a	n/a	n/a
Other pre-tax items	1793	504.5	1405	1126	1250
Reported PTP	3858	3839	4815	7448	6751
Taxation	-754.1	-528.7	-237.0	-1117	-1148
Minority interests	-18.1	-65.6	0.00	0.00	0.00
Exceptionals (post-tax)	-1170	0.00	0.00	0.00	0.00
Other post-tax items	0.00	0.00	0.00	0.00	0.00
Reported net profit	1917	3245	4578	6331	5603
Normalised Items Excl. GW	-1170	0.00	0.00	0.00	0.00
Normalised net profit	3086	3245	4578	6331	5603

Source: Company data, RBS forecasts year to Mar

Balance sheet

Rsm	FY09A	FY10A	FY11F	FY12F	FY13F
Cash & market secs (1)	714.8	1070	1986	2010	1486
Other current assets	20077	23140	25204	28451	33087
Tangible fixed assets	21117	23881	22123	23554	24394
Intang assets (incl gw)	n/a	n/a	n/a	n/a	n/a
Oth non-curr assets	181.2	181.2	188.0	188.0	188.0
Total assets	42089	48273	49501	54202	59155
Short term debt (2)	n/a	n/a	n/a	n/a	n/a
Trade & oth current liab	4563	5186	7746	7720	9014
Long term debt (3)	20943	18694	21117	19639	17821
Oth non-current liab	569.3	710.1	0.00	0.00	0.00
Total liabilities	26076	24590	28862	27359	26835
Total equity (incl min)	16013	23682	20639	26844	32321
Total liab & sh equity	42089	48273	49501	54202	59155
Net debt	20229	17624	19130	17629	16335

Source: Company data, RBS forecasts year ended Mar

Cash flow statement

Rsm	FY09A	FY10A	FY11F	FY12F	FY13F
EBITDA	4550	6196	5923	8988	8178
Change in working capital	-3775	-2441	496.1	-3273	-3342
Net interest (pd) / rec	-1457	-1655	-1566	-1630	-1498
Taxes paid	-754.1	-528.7	-237.0	-1117	-1148
Other oper cash items	-112.6	598.2	835.6	1126	1250
Cash flow from ops (1)	-1550	2169	5452	4094	3440
Capex (2)	-7145	-3370	0.00	-3000	-2500
Disposals/(acquisitions)	0.00	0.00	0.00	0.00	0.00
Other investing cash flow	-2075	-553.6	663.0	533.8	480.4
Cash flow from invest (3)	-9220	-3923	663.0	-2466	-2020
Incr / (decr) in equity	1.79	19.3	0.00	0.00	0.00
Incr / (decr) in debt	11034	-2250	2423	-1478	-1818
Ordinary dividend paid	-117.2	-126.0	-126.2	-126.2	-126.2
Preferred dividends (4)	n/a	n/a	n/a	n/a	n/a
Other financing cash flow	-999.7	4466	-7495	0.00	0.00
Cash flow from fin (5)	9919	2109	-5199	-1604	-1944
Forex & disc ops (6)	n/a	n/a	n/a	n/a	n/a
Inc/(decr) cash (1+3+5+6)	-850.2	355.4	916.0	23.3	-523.8
Equity FCF (1+2+4)	-8694	-1200	5452	1094	940.1

Lines in bold can be derived from the immediately preceding lines. Source: Company data, RBS forecasts

year to Mar

Recommendation structure

Absolute performance, short term (trading) recommendation: A Trading Buy recommendation implies upside of 5% or more and a Trading Sell indicates downside of 5% or more. The trading recommendation time horizon is 0-60 days. For Australian coverage, a Trading Buy recommendation implies upside of 5% or more from the suggested entry price range, and a Trading Sell recommendation implies downside of 5% or more from the suggested entry price range. The trading recommendation time horizon is 0-60 days.

Absolute performance, long term (fundamental) recommendation: The recommendation is based on implied upside/downside for the stock from the target price and, except as follows, only reflects capital appreciation. A Buy/Sell implies upside/downside of 10% or more and a Hold less than 10%. For UK-based Investment Funds research, the recommendation structure is not based on upside/downside to the target price. Rather it is the subjective view of the analyst based on an assessment of the resources and track record of the fund management company. For research on Australian listed property trusts (LPT) or real estate investment trusts (REIT), the recommendation is based upon total return, ie, the estimated total return of capital gain, dividends and distributions received for any particular stock over the investment horizon.

Performance parameters and horizon: Given the volatility of share prices and our pre-disposition not to change recommendations frequently, these performance parameters should be interpreted flexibly. Performance in this context only reflects capital appreciation and the horizon is 12 months.

Market or sector view: This view is the responsibility of the strategy team and a relative call on the performance of the market/sector relative to the region. Overweight/Underweight implies upside/downside of 10% or more and Neutral implies less than 10% upside/downside.

Target price: The target price is the level the stock should currently trade at if the market were to accept the analyst's view of the stock and if the necessary catalysts were in place to effect this change in perception within the performance horizon. In this way, therefore, the target price abstracts from the need to take a view on the market or sector. If it is felt that the catalysts are not fully in place to effect a re-rating of the stock to its warranted value, the target price will differ from 'fair' value.

Distribution of recommendations

The tables below show the distribution of recommendations (both long term and trading). The first column displays the distribution of recommendations globally and the second column shows the distribution for the region. Numbers in brackets show the percentage for each category where there is an investment banking relationship. These numbers include recommendations produced by third parties with which RBS has joint ventures or strategic alliances.

Long term recommendations (as at 13 Jul 2011)

	Global total (IB%)	Asia Pacific total (IB%)
Buy	820 (12)	536 (4)
Hold	414 (8)	225 (4)
Sell	85 (5)	51 (0)
Total (IB%)	1319 (10)	812 (3)

Source: RBS

Trading recommendations (as at 13 Jul 2011)

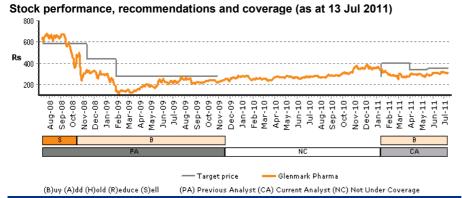
	Global total (IB%)	Asia Pacific total (IB%)
Trading Buy	1 (0)	1 (0)
Trading Sell	1 (0)	1 (0)
Total (IB%)	2 (0)	2 (0)

Source: RBS

Valuation and risks to target price

Glenmark Pharma (RIC: GLEN.BO, Rec: Buy, CP: Rs313.60, TP: Rs350.00): Our target price is based on a sum-of-the-parts valuation. Key downside risks are: 1) any setback in the GRC 15300, GBR 500 and Crofelemer trials; 2) unfavourable currency movements; 3) regulatory setbacks; and 4) a deterioration in the working capital cycle.

Glenmark Pharma coverage data (GLEN.BO, GNP IN)



Prakash Agarwal started covering this stock on 12 Jan 11. Moved to new recommendation structure between 1 November 2005 and 31 January 2006. Source: RBS

Trading recommendation history

Date	Rec	Analyst
n/a	n/a	n/a
•		

Source: RBS

Price perf (at Close 12 Jul 2011)

	(1M)	(3M)	(12M)
Price (Rs)	311.9	293.9	275.8
Absolute (%)	0.6	6.7	13.7
Rel market (%)	-0.2	11.7	10.8
Rel sector (%)	-1.3	4.1	0.6

Source: Bloomberg Market: Sensex Sector: Pharmaceuticals

Regulatory disclosures

None

Global disclaimer

© Copyright 2011 The Royal Bank of Scotland N.V. and affiliated companies ("RBS"). All rights reserved.

This material was prepared by the legal entity named on the cover or inside cover page. It is provided for informational purposes only and does not constitute an offer to sell or a solicitation to buy any security or other financial instrument. While based on information believed to be reliable, no guarantee is given that it is accurate or complete. While we endeavour to update on a reasonable basis the information and opinions contained herein, there may be regulatory, compliance or other reasons that prevent us from doing so. The opinions, forecasts, assumptions, estimates, derived valuations and target price(s) contained in this material are as of the date indicated and are subject to change at any time without prior notice. The investments referred to may not be suitable for the specific investment objectives, financial situation or individual needs of recipients and should not be relied upon in substitution for the exercise of independent judgement. The stated price of any securities mentioned herein is as of the date indicated and is not a representation that any transaction can be effected at this price. Neither RBS nor other persons shall be liable for any direct, indirect, special, incidental, consequential, punitive or exemplary damages, including lost profits arising in any way from the information contained in this material. This material is for the use of intended recipients only and the contents may not be reproduced, redistributed, or copied in whole or in part for any purpose without RBS's prior express consent. In any jurisdiction in which distribution to priofessional and institutional investors.

Australia: Any report referring to equity securities is distributed in Australia by RBS Equities (Australia) Limited (ABN 84 002 768 701, AFS Licence 240530), a participant of the ASX Group. Any report referring to fixed income securities is distributed in Australia by The Royal Bank of Scotland NV (Australia Branch) (ABN 84 079 478 612, AFS Licence 238266). Australian investors should note that this document was prepared for wholesale investors only.

Canada: The securities mentioned in this material are available only in accordance with applicable securities laws and many not be eligible for sale in all jurisdictions. Persons in Canada requiring further information should contact their own advisors.

EEA: This material constitutes "investment research" for the purposes of the Markets in Financial Instruments Directive and as such contains an objective or independent explanation of the matters contained in the material. Any recommendations contained in this document must not be relied upon as investment advice based on the recipient's personal circumstances. In the event that further clarification is required on the words or phrases used in this material, the recipient is strongly recommended to seek independent legal or financial advice.

Denmark: Royal Bank of Scotland N.V. is authorised and regulated in the Netherlands by De Netherlandsche Bank. In addition, Royal Bank of Scotland N.V. Danish branch is subject to local supervision by Finanstilsynet, The Danish Financial Supervisory Authority.

Hong Kong: This document is being distributed in Hong Kong by, and is attributable to, RBS Asia Limited which is regulated by the Securities and Futures Commission of Hong Kong. India: Shares traded on stock exchanges within the Republic of India may only be purchased by different categories of resident Indian investors, Foreign Institutional Investors registered with The Securities and Exchange Board of India ("SEBI") or individuals of Indian national origin resident outside India called Non Resident Indians ("NRIs"). Any recipient of this document wanting additional information or to effect any transaction in Indian securities or financial instrument mentioned herein must do so by contacting a representative of RBS Equities (India) Limited. RBS Equities (India) Limited is a subsidiary of The Royal Bank of Scotland N.V..

Italy: Persons in Italy requiring further information should contact The Royal Bank of Scotland N.V. Milan Branch.

Japan: This report is being distributed in Japan by RBS Securities Japan Limited to institutional investors only.

South Korea: This document is being distributed in South Korea by, and is attributable to, RBS Asia Limited (Seoul) Branch which is regulated by the Financial Supervisory Service of South Korea

Malaysia: RBS research, except for economics and FX research, is not for distribution or transmission into Malaysia.

Netherlands: the Authority for the Financial Markets ("AFM") is the competent supervisor

Russia: This Material is distributed in the Russian Federation by RBS and "The Royal Bank of Scotland" ZAO (general banking license No. 2594 issued by the Central Bank of the Russian Federation, registered address: building 1, 17 Bolshaya Nikitskaya str., Moscow 125009, the Russian Federation), an affiliate of RBS, for information purposes only and is not an offer to buy or subscribe or otherwise to deal in securities or other financial instruments, or to enter into any legal relations, nor as investment advice or a recommendation with respect to such securities or other financial instruments. This Material does not have regard to the specific investment purposes, financial situation and the particular business needs of any particular recipient. The investments and services contained herein may not be available to persons other than 'qualified investors" as this term is defined in the Federal Law "On the Securities

Singapore: Any material in connection with equity securities is distributed in Singapore by The Royal Bank of Scotland Asia Securities (Singapore) Pte Limited ("RBS Asia Securities") (RCB Regn No. 198703346M), Without prejudice to any of the foregoing disclaimers, this material and the securities, investments or other financial instruments referred to herein are not in any way intended for, and will not be available to, investors in Singapore unless they are institutional investors (as defined in Section 4A(1) of the Securities and Futures Act (Cap. 289) of Singapore ("SFA") or relevant persons falling within Section 275 of the SFA and in accordance with the conditions specified therein or otherwise fall within the circumstances under Section 275 of the SFA. Further, without prejudice to any of the foregoing disclaimers, where this material is distributed to accredited investors or expert investors as defined in Regulation 2 of the Financial Advisers Regulations ("FAR") of the Financial Advisers Act (Cap. 110) of Singapore ("FAA"), RBS Asia Securities is exempted by Regulation 35 of the FAR from the requirements in Section 36 of the FAA mandating disclosure of any interest in securities referred to in this material, or in their acquisition or disposal. Recipients who do not fall within the description of persons under Regulation 49 of the Securities and Futures (Licensing and Conduct of Business) Regulations or Regulations 34 and 35 of the Financial Advisers Regulations should seek the advice of their independent financial advisor prior to taking any investment decision based on this document or for any necessary explanation of its contents.

Thailand: Pursuant to an agreement with Asia Plus Securities Public Company Limited (APS), reports on Thai securities published out of Thailand are prepared by APS but distributed outside Thailand by RBS Bank NV and affiliated companies. Responsibility for the views and accuracy expressed in such documents belongs to APS.

Turkey: The Royal Bank of Scotland N.V. is regulated by Banking Regulation and Supervision Authority (BRSA).

UAE and Qatar: This report is produced by The Royal Bank of Scotland N.V and is being distributed to professional and institutional investors only in the United Arab Emirates and Qatar in accordance with the regulatory requirements governing the distribution of investment research in these jurisdictions.

Dubai International Financial Centre: This material has been prepared by The Royal Bank of Scotland N.V. and is directed at "Professional Clients" as defined by the Dubai Financial Services Authority (DFSA). No other person should act upon it. The financial products and services to which the material relates will only be made available to customers who satisfy the requirements of a "Professional Client". This Document has not been reviewed or approved by the DFSA.

Qatar Financial Centre: This material has been prepared by The Royal Bank of Scotland N.V. and is directed solely at persons who are not "Retail Customer" as defined by the Qatar Financial Centre Regulatory Authority. The financial products and services to which the material relates will only be made available to customers who satisfy the requirements of a "Business Customer" or "Market Counterparty".

United States of America: This document is intended for distribution only to "major institutional investors" as defined in Rule 15a-6 under the U.S. Exchange Act of 1934 as amended (the "Exchange Act"), and may not be furnished to any other person in the United States. Each U.S. major institutional investor that receives these materials by its acceptance hereof represents and agrees that it shall not distribute or provide these materials to any other person. Any U.S. recipient of these materials that wishes further information regarding, or to effect any transaction in, any of the securities discussed in this document, should contact and place orders solely through a registered representative of RBS Securities Inc., 600 Washington Boulevard, Stamford, CT, USA. Telephone: +1 203 897 2700. RBS Securities Inc. is an affiliated broker-dealer registered with the U.S. Securities and Exchange Commission under the Exchange Act, and a member of the Securities Investor Protection Corporation (SIPC) and the Financial Industry Regulatory Authority (FINRA).

- Material means all research information contained in any form including but not limited to hard copy, electronic form, presentations, e-mail, SMS or WAP.

The research analyst or analysts responsible for the content of this research report certify that: (1) the views expressed and attributed to the research analyst or analysts in the research report accurately reflect their personal opinion(s) about the subject securities and issuers and/or other subject matter as appropriate; and, (2) no part of his or her compensation was, is or will be directly or indirectly related to the specific recommendations or views contained in this research report. On a general basis, the efficacy of recommendations is a factor in the performance appraisals of analysts.

For a discussion of the valuation methodologies used to derive our price targets and the risks that could impede their achievement, please refer to our latest published research on those stocks at research.rbsm.com.

Disclosures regarding companies covered by us can be found on our research website at research.rbsm.com

Our policy on managing research conflicts of interest can be found at https://research.rbsm.com/Disclosure/Disclosure.AspX?MI=2.

Should you require additional information please contact the relevant research team or the author(s) of this report.