

# UBS Investment Research

# **Sintex Industries**

# Improved fundamentals

### ■ Beneficiary of non-cyclical social spending; custom moulding well positioned

Sintex Industries (SINT), a diversified industrial company, is a key beneficiary of the government's non-cyclical and growing social spending on education, low-cost housing, healthcare and rural infrastructure in India. Its building products business (50% of FY11 EBITDA) has scale advantages and its custom moulding business (35% of FY11 EBITDA) looks well positioned to benefit from a recovery in the industrial cycle, and synergies from its acquisitions and their scaling up.

### ■ Balance sheet improvement; divestment of unrelated investment a positive

We think concerns over SINT's capital discipline have been largely allayed by sharply lower working capital in FY11, divestment of unrelated investments (oil and gas), and management's focus on the core business. Strong revenue growth and the EBITDA margin in FY11 reflect execution capability. A growing monolithic construction order book (22 months revenue of Rs29bn) provides growth and margin visibility in the near term.

### ■ We forecast a 19.8% EPS CAGR for FY11-13; attractive valuation

We believe SINT's valuation—FY12E PE of 8.5x and EV/EBITDA of 6.4x—is attractive, and forecast an EPS CAGR of 19.8% for FY11-13 and ROE of 21.1% for FY12. We think an improving growth trajectory, a stronger balance sheet (lower working capital, debt:equity at 0.3x in FY13E) and positive free cash flow from FY11E should support to a re-rating of the stock.

### ■ Valuation: initiate coverage with a Buy rating and price target of Rs240.00

We base our price target for SINT on a sum-of-the-parts methodology because of the diversified nature of its business. Our price target implies an FY13E PE of 11.2x and EV/EBITDA of 6.9x.

Highlights (Rsm)	03/09	03/10	03/11E	03/12E	03/13E
Revenues	30,639	32,816	44,751	55,045	65,400
EBIT (UBS)	3,356	3,560	6,578	7,556	8,936
Net Income (UBS)	3,251	3,290	4,600	5,629	6,600
EPS (UBS, Rs)	12.00	12.14	16.97	20.77	21.43
Net DPS (UBS, Rs)	0.55	0.60	0.64	0.83	0.90
Profitability & Valuation	5-yr hist av.	03/10	03/11E	03/12E	03/13E
Profitability & Valuation EBIT margin %	5-yr hist av. 13.3	<b>03/10</b> 10.8	<b>03/11E</b> 14.7	<b>03/12E</b> 13.7	<b>03/13E</b> 13.7
					13.7
EBIT margin %	13.3	10.8	14.7	13.7	13.7
EBIT margin % ROIC (EBIT) %	13.3 19.5	10.8 11.7	14.7 18.2	13.7 19.3	13.7 21.0 4.5
EBIT margin % ROIC (EBIT) % EV/EBITDA (core) x	13.3 19.5 9.8	10.8 11.7 9.0	14.7 18.2 7.7	13.7 19.3 6.4	21.0

Source: Company accounts, Thomson Reuters, UBS estimates. (UBS) valuations are stated before goodwill, exceptionals and other special items. Valuations: based on an average share price that year. (E): based on a share price of Rs 175.55 on 18 May 2011 23:38 HKT

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# **Global Equity Research**

India

Industrial, Diversified

12-month rating Buy Prior: Not Rated

12m price target Rs240.00/US\$5.33

Price Rs175.55/US\$3.90

RIC: SNTX.BO BBG: BVML IB

### 19 May 2011

### Trading data (local/US\$)

52-wk range	Rs232.00-132.15/US\$5.25-2.83
Market cap.	Rs47.9bn/US\$1.06br
Shares o/s	273m (ORD)
Free float	65%
Avg. daily volum	ne ( <b>'000</b> ) 1,026
Avg. daily value	(m) Rs160.4

#### Balance sheet data 03/11E

Shareholders' equity	Rs24.0bn
P/BV (UBS)	2.0x
Net Cash (debt)	(Rs17.9bn)

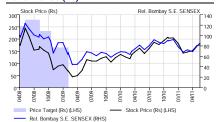
#### Forecast returns

Forecast price appreciation	+36.7%
Forecast dividend yield	0.5%
Forecast stock return	+37.2%
Market return assumption	13.0%
Forecast excess return	+24.2%

### EPS (UBS, Rs)

	03/11E			03/10
•	From	To	Cons.	Actual
Q1	-	-	-	_
Q2	-	-	-	-
Q3	-	-	-	-
Q4E	-	-	-	-
03/11E	-	16.97	25.56	
03/12E	-	20.77	30.95	

### Performance (Rs)



Source: UBS

www.ubs.com/investmentresearch

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# **Investment Thesis**

We initiate coverage of Sintex Industries (SINT) with a Buy rating and a sum-of-the-parts-based price target of Rs240.00. We believe the stock has rerating potential following: 1) robust FY11 results with 45% earnings growth and higher EBITDA margins YoY, adding to our confidence about its execution ability; 2) balance sheet improvement with working capital at 102 days in FY11 from 152 days in FY10; 3) divestment of unrelated investments (oil and gas); and 4) positive free cash flow.

The building products segment, which includes prefab and monolithic construction (the construction of concrete and steel structures using plastic, aluminium or wooden formwork) contributed 50% to FY11 EBITDA. The business is geared to the government's spending on education, healthcare, low-cost housing and rural infrastructure. We expect the government to remain focused on social development programmes and continue substantial budgetary (non-cyclical) allocation in these areas.

The custom moulding segment (35% of FY11 EBITDA) should be supported by a recovering industrial cycle and scaling up of SINT's acquisitions. We consider SINT's current valuation—FY12E PE of 8.5x and EV/EBITDA of 6.4x—attractive, given our FY11-13 EPS CAGR forecast of 19.8%. Our price target implies an FY13E PE of 11.2x and EV/EBITDA of 6.9x.

We think investor concerns on the EBITDA margin of the monolithic construction business (a key growth driver of SINT—32% of FY11 EBITDA and 19.2% margin) could be allayed for one to two years, as SINT's order book gives visibility for 22 months and it could take other companies time to scale up in the low-cost housing segment (as indicated by our channel checks). Long term, we assume margins will ease to 17%/15% in FY14/15 on potentially higher competition. SINT management has indicated that it will only expand in existing segments and will not venture into unrelated industries. Also, any investment in power projects (another investor concern) over the next two to three years would only be for captive consumption.

Prefabs and monolithic construction have an advantage over conventional construction in terms of costs and execution time. As execution, track record, dealing with government agencies (in low-cost housing and social development projects), and cost control are critical, we believe competitors will find it challenging to achieve scale. Our channel checks support this view.

Initiate coverage of SINT with a Buy rating and a price target of Rs240.00

# **Key catalysts**

- High growth momentum in key segments; geared largely to non-cyclical social spending: SINT has guided for high growth in most segments, backed by the government's social spending plans and an improving market for custom-moulded products. The government's large social spending plans in the building products segment are non-cyclical and structural. UBS has a positive outlook for auto suppliers, expects high capex in India's power sector, rising aircraft deliveries in the next few years, and ongoing spending on mass transit systems, and it has an improved outlook for SINT's global customers such as Alstom, Schneider Electric and ABB. We view these as potential catalysts for SINT. We forecast a sales CAGR of 21% and an earnings CAGR of 19.8% for SINT in FY11-13. We believe an improving balance sheet and free cash flow are potential catalysts for the stock.
- Stock re-rating potential—compelling valuation: We believe Sintex is positioned for a re-rating, given its improving balance sheet, divestment of unrelated investments, a large monolithic construction order book, and its compelling valuation at 8.5/8.2x PE for FY12E/13E.
- Cost rationalisation and entering new product segments: SINT is aiming to rationalise costs in its overseas subsidiaries. It might shut down one plant in Neif, shift the design centre and composite mixing to India, and cut waste. Also, we think new products to tap new segments and a stronger focus on the high-margin aerospace and wind energy segments are likely to support earnings growth.

### **Risks**

- Higher competition because of low/moderate entry barriers; monolithic construction EBITDA margin could narrow: SINT operates in industries (prefabs and monolithic construction) that have available technology and low to moderate entry barriers. Although, we believe achieving scale is difficult (execution and cost controls are key), any large company with a strong balance sheet and a background in engineering, construction and construction (EPC) contracts could enter these industries and add to the competitive pressure. Consequently, sales growth, order book and margins in these segments could soften. SINT's earnings are highly sensitive to the EBITDA margin.
- Slippage in working capital discipline: We believe maintaining working capital discipline is critical for healthy free-cash generation in order to repay the foreign currency convertible bonds (FCCBs), and for a better return profile. However, it reported a significant improvement in working capital in FY11; its working capital had reached 152 days in FY10 and free cash flow had been negative in the previous few years.

High growth in most segments backed by government social spending plans

- Slowdown in the government's social spending plans and in Europe and the US: Any slowdown or delay in the Indian government's spending plans, or delayed payments could impact order traction, execution and working capital in the monolithic construction segment. Also, any slowdown in Europe and the US will impact SINT's overseas subsidiaries' business prospects, given the custom moulding segment's contribution to EBITDA (we estimate 34-35%). Any slowdown in domestic auto sales (impacted by interest rates) could dampen demand for auto components and hence Bright Autoplast's growth.
- Unrelated investments in search of higher growth: SINT had marginal oil and gas investments, which it has now divested. Over the years, the revenue contribution of prefab, monolithic construction and custom moulding has increased compared with that of textiles. Entering new areas and products that are non-earnings accretive could be a risk. SINT's controlling shareholders have some investments in oil and gas and power at the group level (not in SINT).

Any slowdown or delay in government spending plans and in Europe and the US could impact order traction

# Valuation and basis for our price target

Given the diversified nature of SINT's businesses—plastics (electrical, auto, and aerospace), monolithic construction (low-cost housing contracting), prefabs, and textiles—we value the stock on a sum-of-the-parts (SOTP) valuation. Our 12-month price target is Rs240.00.

We value the stock on SOTP, given the diversified nature of SINT's businesses

# **UBS** versus consensus

Our revenue estimates for FY12 and FY13 are slightly ahead of consensus estimates. We expect significant top-line growth over the next one to two years, on rapid growth in the monolithic construction and prefab divisions and improvement in the custom moulding business. However, we are broadly in line with consensus on EBITDA and PAT. We assume lower margins in the monolithic construction (100bp lower in FY13) and storage tanks segments. We assume equity dilution from the conversion of FCCBs in FY13.

Table 1: UBS versus consensus

		FY12	FY13
Sales (Rs m)	UBS	55,045	65,400
	Consensus	52,130	60,567
	Difference	5.6%	8.0%
EBITDA (Rs m)	UBS	9,234	10,765
	Consensus	9,083	10,598
	Difference	1.7%	1.6%
Net income (Rs m)	UBS	5,629	6,600
	Consensus	5,406	6,306
	Difference	4.1%	4.7%
EPS (Rs)	UBS*	18.3	21.4
	Consensus	19.4	22.4
	Difference	-5.8%	-4.2%

Note: \*Our EPS estimates on a fully diluted basis.

Source: Bloomberg, UBS estimates

We are broadly in line with consensus on EBITDA and PAT even though we expect significant top-line growth over the next one to two years

# Sensitivity analysis

Table 2: SOTP sensitivity to FCCB conversion

Total enterprise value (Rs m)	74,736
Add: cash + investments (Rs m)	15,885
Deduct: gross debt (Rs m)*	26,729
Adjusted equity value (Rs m)	63,892
No of shares (m)	271
SOPT-based valuation (Rs)	236

Note: \*This includes FCCB debt.

Source: Company data, Bloomberg, UBS estimates

If the FCCBs are not converted, our SOTP valuation would be slightly lower at Rs236. SINT's earnings are very sensitive to changes in the EBITDA margin and slightly sensitive to sales growth. Our sensitivity analysis suggests every 100bp change in the EBITDA margin would result in a 7.5-8.0% change in EPS. Every 1% change in sales growth would have a 1% change in EPS. We highlight the sensitivity to FY13 estimates in the table below.

Table 3:FY13E EPS sensitivity to sales growth and EBITDA margin

	_		Sale	s growth (%)		
		12.8%	15.8%	18.8%	21.8%	24.8%
EBITDA margin (%)	14.5%	17.2	17.8	18.3	18.9	19.4
	15.5%	18.7	19.3	19.9	20.5	21.1
	16.5%	20.2	20.9	21.5	22.1	22.8
	17.5%	21.7	22.4	23.1	23.8	24.4
	18.5%	23.2	24.0	24.7	25.4	26.1

Source: Company data, UBS estimates

Also, SINT's earnings are very sensitive to the monolithic construction segment's the EBITDA margin. Our sensitivity analysis suggests every 1% change in the margin would result in a 2.5-3.5% change in EPS.

Table 4: EPS sensitivity to monolithic construction margins

	FY13E	FY14E	FY15E
Base-case diluted EPS (Rs)	21.43	24.28	25.67
Monolithic construction margin assumption (%)	18%	17%	15%
Sensitivity to monolithic construction margin (%)	FY13E EPS (Rs)	FY14E EPS (Rs)	FY15E EPS (Rs)
11%	17.54	20.09	22.31
13%	18.65	21.48	23.91
15%	19.76	22.86	25.52
17%	20.87	24.25	27.13
19%	21.99	25.63	28.73
21%	23.10	27.02	30.34

Source: UBS estimates

# **Valuation**

# **Price target derivation**

Sintex is a diversified industrial company with textile and plastics (prefab, monolithic construction and custom moulding) businesses. Hence, we base our valuation on a sum-of-the-parts methodology.

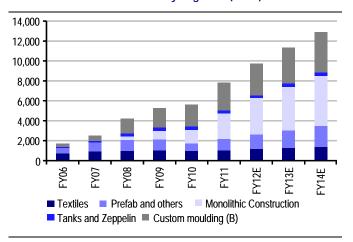
**Table 5: Sintex SOTP valuation** 

	FY13E EBITDA (Rs m)	Target multiple (x)	EV (Rs m)	Comment
Textiles	1,276	7.0	8,931	
Prefab and others	1,789	7.0	12,525	Mean of global materials; moderate entry barriers as manufacturing, scale and execution are key
Monolithic construction	4,337	6.0	26,021	Slight premium to Indian construction peers, due to exposure to low-cost housing, relative scale, and higher margins
Tanks	231	5.5	1,270	Lower multiple because of unorganised competition; limited pricing power
Zeppelin	106	5.5	584	Lower multiple on weaker industry environment
Building products			40,401	
Custom moulding - domestic business	1,131	7.0	7,916	Mean of plastic, auto comp and electrical
Wausaukee Composites + Nero Plastics	195	6.5	1,268	Premium to plastics companies; slight margin improvement and new areas such as wind energy
Nief Plastic	1,557	7.0	10,901	Higher-margin aerospace, defence, electrical product segments
Bright AutoPlast	709	7.5	5,320	Auto component and electrical markets to grow in India; we believe this business has high growth potential
Custom moulding business			25,404	
Total enterprise value			74,736	
Add: cash + investments			15,885	
Deduct: gross debt*			16,572	
Equity value			74,049	
No of shares (m)			308	
SOTP-based price target (Rs)			240	

Note: \*This excludes FCCB debt, as we assume dilution in FY13.

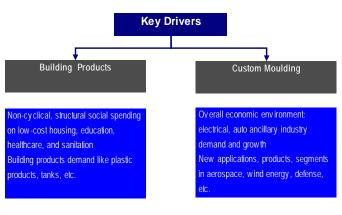
Source: Company data, Bloomberg, UBS estimates

Chart 1: EBITDA contribution by segment (Rs m)



Source: Company data, UBS estimates

Chart 2: Key drivers of financial performance



Source: Company data, UBS

SINT is trading at 8.5/8.2x PE and 6.4/4.5x EV/EBITDA for FY12E/FY13E, which we think is attractive, given its strong FY11 results and our expectations for earnings growth and capital discipline. Our implied PE target of 11.2x for FY13E is higher than its historical mean, as we are positive on the company's large exposure to non-cyclical government social spending (less susceptible to an economic slowdown, in our view), divestment of unrelated investments (oil and gas) and improved financials. We base our target multiples for each segment on peer valuation, entry barriers, outlook, and the EBITDA margin. However, while we have benchmarked our valuation against competitors in each segment (see page 9) we believe SINT does not have direct comparables, given its businesses and product mix. The stock is trading below its historical mean on all metrics.

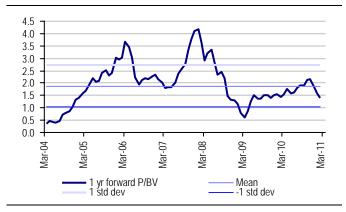
We assume FCCB conversion in FY13, and show the sensitivity of our SOTP valuation to FCCB repayment in March FY13 (see Table 2).

Chart 3: Sintex trading at a discount to historical mean

25.0 20.0 15.0 10.0 5.0 0.0 Mar-05 Mar-06 Mar-07 Mar-08 Mar-09 Mar-10 Mar-11 Mar-04 1 vr forward P/E Mean 1 std dev -1 std dev

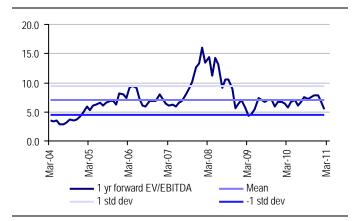
Source: Company data, Bloomberg, UBS estimates

Chart 5: P/BV valuation is also compelling



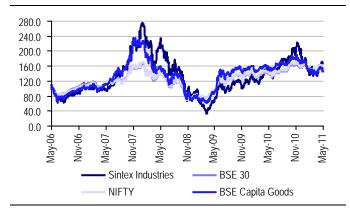
Source: Company data, Bloomberg, UBS estimates

Chart 4: Valuation looks attractive on EV/EBITDA



Source: Company data, Bloomberg, UBS estimates

Chart 6: Sintex share price performance



Source: Company data, Bloomberg, UBS estimates

Table 6: Implied valuations

(x)	FY12E	FY13E
PE	11.6	11.2
EV/EBITDA	8.1	6.9
P/BV	2.5	1.7

Source: UBS estimates

# **Comparables**

We believe there are no relevant comparables for SINT. We benchmark target multiples of each business (in our SOTP valuation) against specific sector peers and assign premiums or discounts based on the entry barriers, outlook and the EBIDTA margin of each segment. We compare monolithic construction to the construction mean; however, construction companies have build, own, operate and transfer projects while the monolithic construction EBITDA margin is much higher. We compare prefabs and other building products, such as storage tanks, and Zeppelin to the global material and household products mean. We compare custom moulding to the plastics and auto ancillaries mean.

**Table 7: Peer valuation** 

		Share										ROE	ROIC	
		price	М сар		PE (x)		EV	EBITDA	(x)	P/B\	/ (x)	(%)	(%)	EPS CAGR
	Rating	(LC)	(US\$ m)	FY11E	FY12E	FY13E	FY11E	FY12E	FY13E	FY11E	FY12E	FY11E	FY11E	(FY11-13E)
Sintex Industries	Buy	175	1,063	10.3	8.5	8.2	7.7	6.4	4.5	2.0	1.6	21.2	18.2	19.8%
HCC	Not Rated	31	415	11.3	8.0	N/A	14.3	11.4	N/A	1.2	1.3	7.0	-7.7	-27.2%
Nagarjuna Construction	Buy	90	515	10.6	9.2	7.5	7.3	6.6	5.7	0.8	0.8	9.3	16.2	19.2%
BL Kashyap	Not Rated	23	103	8.9	7.3	5.8	7.3	5.8	5.0	0.8	0.7	9.5	5.4	24.1%
IVRCL Infra and Projects	Buy (CBE)	69	412	9.7	8.6	7.2	5.1	4.9	4.3	0.9	0.7	10.0	16.5	16.4%
Gammon India	Not Rated	102	289	11.6	12.3	9.1	7.8	6.6	5.9	0.7	0.9	6.6	2.3	13.2%
L& T	Buy	1,494	20.115	20.1	16.9	13.9	11.6	10.6	9.4	5.2	4.2	28.8	25.7	20.3%
Ahluwalia Contracts	Not Rated	110	154	7.4	6.5	5.1	3.6	3.2	2.7	2.1	1.6	29.2	28.6	20.1%
Indian construction mean	Not Nated	110	104	11.4	9.8	8.1	8.1	7.0	5.5	1.7	1.4	14.3	12.4	12.3%
maian construction mean				11.4	7.0	0.1	0.1	7.0	0.0			14.0	12.7	12.570
ACS	Not Rated	33	14,601	10.9	11.2	11.0	13.1	12.0	11.6	4.3	2.2	9.6	N/A	-4.0%
AFG	Not Rated	50	693	10.2	14.5	12.4	5.7	6.9	6.0	5.7	4.3	29.2	21.9	1.3%
Astaldi	Buy	6	777	8.4	6.5	6.1	3.6	3.2	3.1	1.2	1.0	14.8	23.7	17.2%
Imerys	Neutral	50	5,424	13.7	13.1	11.5	7.3	7.2	6.4	1.5	1.6	11.7	14.7	17.2%
Masco	Sell	13	4,694	65.1	54.5	26.8	10.6	7.8	6.8	2.8	2.9	3.1	8.0	59.4%
Fletcher Building	Suspended	9	4,343	15.8	12.8	10.1	8.3	7.1	6.0	1.7	1.6	11.2	13.5	24.9%
Saint-Gobain	Buy	45	33,532	13.6	13.3	10.8	6.6	6.9	6.1	1.0	1.2	7.9	11.3	27.6%
Fluor Corp	Buy	68	11,919	24.6	21.0	17.2	12.1	11.0	9.4	2.5	3.2	10.5	17.0	40.5%
Global materials mean				20.3	18.3	13.2	8.4	7.8	6.9	2.6	2.2	12.3	15.7	23.0%
DS Smith	Neutral	201	1,402	11.2	9.1	8.7	6.1	5.3	5.0	1.5	1.4	14.3	15.7	14.0%
Georg Fischer	Buy	532	2,471	16.0	11.8	9.1	6.6	5.9	4.6	1.5	1.8	9.1	12.6	55.2%
Ball Corp	Not Rated	39	6,642.7	14.4	13.8	12.2	8.6	8.1	7.7	N/A	3.9	27.9	13.9	16.6%
Toray	Neutral	595	11,977	11.0	14.0	12.9	5.5	5.7	5.4	1.4	1.5	14	13	0.8%
Polytec	Not Rated	8	264	4.1	5.6	5.4	2.5	3.1	2.8	1.7	1.5	35.3	15.7	17.3%
Global plastic/house prod mean				11.3	10.9	9.7	5.8	5.6	5.1	1.5	2.0	20.1	14.2	20.8%
Motherson Sumi	Not Rated	212	1,832	24.0	17.9	14.1	10.9	8.4	6.5	5.6	4.6	25.7	11.8	30.6%
Indian auto comp mean				24.0	17.9	14.1	10.9	8.4	6.5	5.6	4.6	25.7	11.8	30.6%
,														
Raymonds	Not Rated	331	453	17.0	14.1	12.8	8.4	7.2	6.7	1.8	1.5	6.3	N/A	15.4%
Arvind Mills	Not Rated	72	406	14.9	11.0	10.1	7.9	6.9	6.1	0.9	0.9	6.5	N/A	21.6%
Indian textile comp mean				16.0	12.6	11.4	8.2	7.0	6.4	1.4	1.2	6.4	N/A	18.5%

Note: Above data as at 18 May 2011.

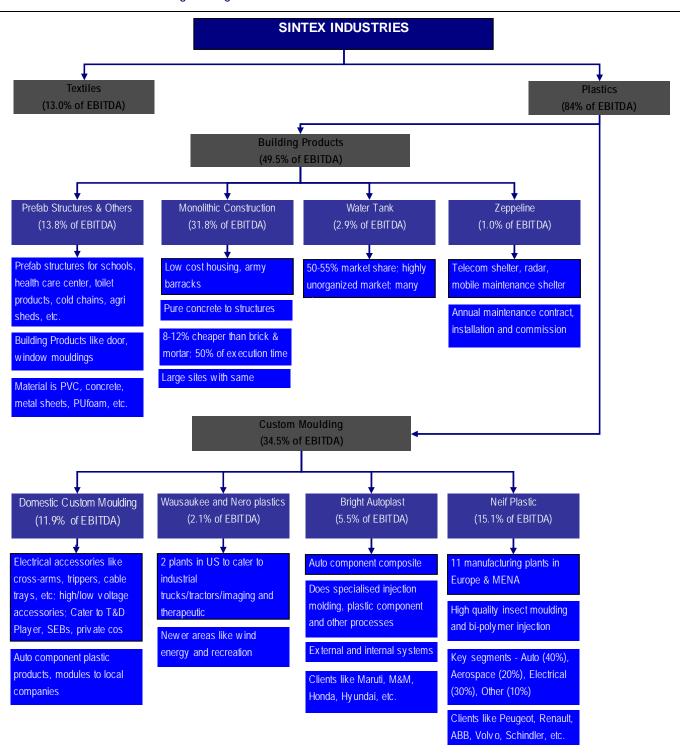
Source: Company data, Bloomberg consensus estimates, UBS estimates

# **Competitive analysis**

# Assessment of industry attractiveness

SINT is a diversified company with textile and construction businesses.

Chart 7: SINT's end markets through its segments and businesses



Source: Company data, UBS

### **Textiles**

Dayanidhi Maran, Union Minister of Textiles, expects the Indian textile industry to grow from US\$70bn currently to US\$220bn by 2020. As per SINT's FY10 annual report (citing FICCI), the Indian textile industry targets 15% pa growth in the domestic market and 20% pa growth in exports. It expects the technical textile industry to grow 11% annually until 2012.

SINT has a presence in the high-end men's structured fabrics and yarn dyed/ultima cotton yarn-based corduroy segments. It has fibre-to-fabric ability and is equipped to deliver a wide range of weaving designs, including Dobby, Jacquard and double beam.

The manufacturing of these specialised textiles has shifted to lower-cost countries such as Portugal, Turkey and India.

Overall, we expect market revenue to grow 8-10%. The industry has limited volumes, but higher realisations, and a sector average EBITDA margin of24-26%. We believe incumbents will be able to grow by adding new textile and fabrics to product their portfolios, expanding alliances with overseas design houses, and entering related furnishing fabrics and technical textile segments.

### **Prefabricated structures**

Prefabrication is the assembling of components of a structure manufactured in a factory with minimal effort and time for reasons ranging from product standardisation, cost and time saving. Prefabricated structures are buildings (single-storey or double-storied) fabricated in a factory, and assembled onsite without requiring water, cement (except for a basic reinforced concrete foundation) and electricity. The structures are made of plastocrete (PVC and concrete), sandwich panels (metal and polyurethane foam), and concrete. For SINT, 65-70% of its projects is for state governments and rest for private companies.

Figure 1: Prefabricated products—schools, healthcare centres, warehouses, and temporary booths and cabins



Figure 2: Sanitation products





Source: Company Source: Company

Indian textile industry expected to grow from US\$70bn to US\$220bn by 2020

Figure 3: Prefab structures—laboratories, telephone booths, cold chains, and warehouses



Source: Company

# Prefab has advantages and exposure to significant demand for infrastructure in India

Table 8: Prefab advantages and limitations over conventional construction

S. No	Advantage	s over conventional	construction

- 1 10-15% cheaper than conventional brick-and-mortar construction
- 2 Requires 60-70% less time; 4-6 workers require 3-3.5 days to construct a classroom
- 3 Faster execution and significantly lower time to build, helps state governments/central government programmes and ministries to meet their education, healthcare and sanitation targets.
- 4 Seismic strength 7.0; wind speed strength 160-170 km/hr, anti-termite, anti-corrosion, fire-retardant, water proof
- 5 Prefabs can be built by untrained labour
- 6 25-30-year life, requires little maintenance
- 7 Standardised products ;similar structure for 1,500 classrooms in one state
- 8 Does not require cement, water, electricity onsite
- 9 Flexible can be used to construct temporary structures and can be reused
- 10 Sandwich panels have strong insulation properties
- 11 Central/state governments can give centralised orders and monitor execution

# S. No Limiting factors

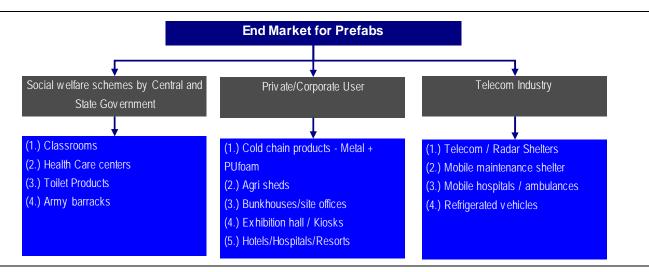
- Relatively new concept in India, lack of understanding about product; however, more states are using prefab structures
- 2 Fall in local employment (by builders/contractors)

Source: Company data, UBS

# In developed markets, prefab is widely used in various applications; in India for more utility structures

While there is a significant market for customised prefab structures such as homes, offices, and retail stores in the US, prefab is a relatively new concept and is used largely for utility structures in India. In the UK, McDonald's uses prefab technology to its build outlets. SINT was one of the first large plastic and concrete and sandwich panel prefab manufacturers in India. Currently, prefab structures have been approved in 16-17 states of which 12-13 have placed orders for prefab structures, including Andhra Pradesh, Chhattisgarh, Delhi, Gujarat, Haryana, Himachal Pradesh, Karnataka, Kerala, Madhya Pradesh, Maharashtra, Punjab, Rajasthan, Tamil Nadu, West Bengal, Uttarakhand, and Uttar Pradesh. Assam and Bihar are likely to place orders for prefab structures in 2012.

Figure 4: Prefab end markets



Source: Company

# SINT's business is highly leveraged to social welfare programmes

SINT's prefab business is highly leveraged to government spending on social welfare programmes such as the Sarva Shiksha Abhiyan (universal elementary education programme; UBS estimates infrastructure of Rs40-50bn pa), mid-day meal schemes (SINT estimates 20-25% of the total budget on infrastructure or Rs15-20bn) and National Rural Healthcare Mission (we estimate Rs30-35bn on infrastructure). We expect the currently low public spending on education and healthcare to rise sharply because of favourable demographics, and this would require significant physical infrastructure.

SINT's prefab business is highly leveraged to strong spending in social welfare programmes

Table 9: Social spending programmes—demand for prefab structures

	Description	Budget outlay (Rs m)
Sarva Shiksha Abhiyan	Sarva Shiksha Abhiyan is an effort to universalise elementary education by community-ownership of the school system. It seeks to strengthen the existing school infrastructure and open schools in new areas. This is being implemented in partnership with state governments	210,000
Mid-day meal schemes	Mid-day Meal is the world's largest school feeding programme, reaching about 120m children in over 1.3m schools	c80,000
Rural Healthcare Mission	Seeks to provide rural healthcare throughout India, with special focus on 18 states. Aims to raise public spending on health from 0.9% of GDP to 2-3% of GDP	161,408

Source: Company data, budget documents, UBS

Chart 8: India ranks low on education spending

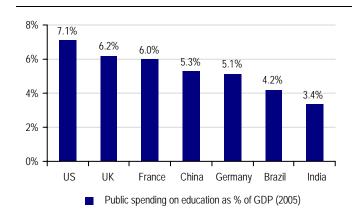
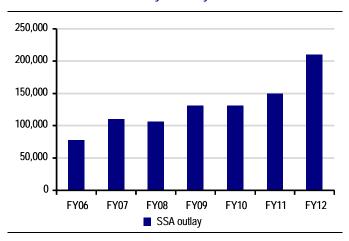


Chart 9: Sarva Shiksha Abhiyan outlay



Source: UNESCO Source: Budget documents, UBS

For SINT, 65-70% of its prefab orders are from the government (allocation from the central government and spending by states) and rest is from the private sector, largely for commercial use such as cold chains, temporary bunk houses, cabins and site offices. Higher spending on army barracks, post offices, and police headquarters will remain drivers of the prefab business, in our view.

# Moderate entry barriers, difficult to achieve scale, execution is key

While entry barriers in this business are moderate, achieving scale appears to be difficult. This is because execution, managing labour, logistics and manufacturing, installation and commissioning, and cost control are challenging. SINT has end-to-end ability—from manufacturing all prefab components to building and commissioning. Also, building a track record and gaining prequalification to bid for projects is not easy, as it requires legal formalities and documentation. Consequently, we expect market leaders such as SINT to maintain their position. SINT's closest competitor is L&T, which mainly builds concrete prefab structures.

Sintex has end-to-end ability, from manufacturing all the prefab components to building and commissioning

### Monolithic construction

Monolithic construction is the construction of concrete and steel structures using plastic, aluminium or wooden formwork. After building the foundation and the reinforcements, concrete is poured between two hollow plastic sheets to construct walls and floors. This is different from conventional brick-and-mortar construction where slabs and columns are built first. While prefab is 8-12% cheaper than brick-and-mortar (thinner walls and does not require cement, plastering and painting), the timeline is 40-50% that of conventional construction time. Prefab is commonly used in low/middle income housing in China, Thailand, Indonesia, and in the US for customised houses. SINT uses this method for low-cost mass housing solutions such as slum rehabilitation, Janta (public) housing, and low-income group houses. Monolithic construction is affordable, quick to construct and low maintenance. The economics of large projects are also favourable; for example, 65-75 buildings (SINT estimates revenue per site is Rs600-800m) of the same type helps to distribute the formwork cost. While 35-40% of the total cost is for raw materials, 7-9% is for labour, 8-12% for formwork and 12-13% is the site cost.

Monolithic construction is 8-12% cheaper than brick-and-mortar, and requires only 40-50% of conventional construction time

# Table 10: Comparing monolithic construction with conventional brick-and-mortar construction

S. No	Advantages
1	Monolithic construction takes six months to complete compared with two years for brick-and-mortar projects
2	Stronger - significant structural resistance to vertical and horizontal forces
3	Dead load at 50% of a conventionally constructed building
4	Easily available low-skilled workers enables building of large sites and projects
5	10-12% cheaper than conventional construction, plastering, painting, tilling not required; limited maintenance required
6	Same plastic formwork can be used 80-120 times
S. No	Limiting factors
1	Relatively new concept in India; less time construction time lowers employment
2	Modifications such as breaking walls, changing windows, or hammering in nails are difficult as these are pure concrete structure
3	Cannot be built on weak soil; for example, coastal areas

Source: Company data, UBS

Figure 5: Monolithic formwork



Source: Company

Figure 7: Monolithic construction



Source: Company

Figure 6: Formwork used for monolithic construction—plastic sheets and steel support



Source: Company

Figure 8: Monolithic construction for mass housing



The largest market for monolithic construction is low/middle income housing, which is supported by central government programmes such as the Jawaharlal Nehru National Urban Renewal Mission (JNNURM), Indira Awas Yojana and state government-supported schemes. The railway budget included housing for all its 1.4m employees in the next 7-10 years. SINT believes the monolithic construction market is large enough for all contractors to grow. Competitors include Larsen & Toubro (L&T), Shapoorji Pallonji (focuses on high-end projects), Mascon Construction, and MFE Formwork Technology. While entry barriers are low, other contractors may take some time to adopt and master the technology. Conventional construction contractors include Ahluwalia and BL Kashyap. Execution, cost control and local government/agencies pre-qualification are essential to achieve scale. Monolithic construction pricing is Rs900-1,100/sq ft compared with conventional construction of Rs1,100-1,400/sq ft.

SINT's order book of Rs29bn includes orders from state housing boards, police departments, the armed forces, and the railway and postal employee and tsunami rehabilitation housing. While SINT's revenue in this segment grew 86% in FY11, management guidance implies for 30-35% growth over the next few years. Typical construction contractors have lower EBITDA margins of 10-14%, compared with monolithic construction margins of 18-20%. We assume monolithic construction margins would trend lower because of increasing competition after one to two years.

Table 11: Government spending on social development schemes likely to be a catalyst for monolithic construction

Social spending schemes	Description of scheme	Budget outlay (Rs m)
Indira Awas Yojana	Providing housing for rural poor	89,960
JNNURM - Urban Infrastructure and Governance	City modernisation scheme - water supply, waste management, transport and urban redevelopment	59,220
JNNURM - Urban Infrastructure Development for Small and Medium Towns (UIDSSMT)	Focus on small and medium towns	23,000
JNNURM - Sub Mission on Basic Services to Urban Poor (SM-BSUP)	Urban poverty alleviation	23,000
JNNURM - Integrated Housing and Slum Development (IHSDP)	Slum development	10,000
JNNURM - Rajiv Awas Yojana (RAY)	Scheme for affordable housing through partnership	10,000
Construction of residential accommodation for police	Residential accommodation	26,900

Source: Company data, budget documents

### Water tanks

There are more than 50 unorganised companies in the water tank market, which has low entry barriers. SINT has good brand equity in the market (50-55% market share) and is an innovator in terms of colour, distribution, and application. This market is growing at a modest 8-10% annual growth rate; we expect an 8-9% EBITDA margin for SINT's water tank business.

# **Custom moulding and composite business**

We expect the global plastics industry to be driven by new applications in the auto and aerospace, defence, electrical, electronics and infrastructure sectors (for example, blending waste plastic with bitumen in road construction to improve binding properties). This is because plastic is light, non-corrosive and efficient and has good insulation.

L&T is Sintex's closest competitor to in Monolithic construction business

Sintex has a 50-55% market share of the water tank segment

According to *CompositesWorld*, an online magazine, the global composite materials industry was worth US\$17.7bn in 2010, up 10.3% YoY, and it forecasts a 7.8% CAGR for 2010-16. The composite end products industry's revenue was US\$50.2bn in 2010. The Indian plastics industry (US\$6.6bn, according to SINT's FY10 annual report) is large and fragmented. As per an article by the Central Institute of Plastics Engineering and Technology, India's plastic consumption is 5-6kg per capita, compared with the global average of 26kg, and is expected to sharply rise. We forecast a 13-15% revenue CAGR for SINT's business in this segment for FY12-13.

We forecast a 13-15% revenue CAGR for the custom moulding and composite business

### **Auto components**

SINT manufactures front and rear automobile bumpers, cockpits, overhead and seating systems, body sides, fuel tanks, and components for trucks and mass transit systems. SINT's subsidiaries, Bright Autoplast, Neif and Wausaukee, and its domestic custom moulding segment supply plastic products and composites to the auto industry. This business is relatively small compared with companies in other markets (we estimate US\$150m revenue, a 35-45% contribution to total custom moulding revenue). The UBS global auto team prefers suppliers to original equipment manufacturers (OEMs) and its global auto production forecast (3-5% pa growth for 2011-13) reflects a less bearish outlook for production in Europe in 2011 and lower inventories in the US with demand picking up. UBS forecasts 15-17% pa vehicle production growth in India for FY12-13; however, interest rate hikes due to inflation and moderating economic growth could slightly lower this growth. Globally, SINT supplies the MTA transit system in New York, Harley Davidson, Motor Coach, Renault, Peugeot, Valeo, Fauurecia, John Deere, and Caterpillar. In India, it is a supplier to most auto companies, including Maruti Suzuki, Tata Motors, Mahindra & Mahindra. Its competitors in this segment include Motherson Sumi and Kemrock.

Indian auto vehicle production is expected to grow by 15% per annum

Table 12: UBS global auto production outlook

(Production, m units)	2005	2006	2007	2008	2009	2010E	2011E	2012E	2013E	2014E	2015E
Europe	20.3	20.9	22.3	21.2	16.8	19.4	19.3	19.6	20.7	21.7	22.4
% growth	0%	3%	7%	-5%	-21%	15%	0%	2%	5%	5%	3%
North America	15.7	15.3	15.0	12.6	8.6	12.1	12.7	13.3	14.1	15.1	15.5
% growth	0%	-3%	-2%	-16%	-32%	41%	5%	5%	6%	7%	3%
Asia	24.0	26.1	28.3	28.7	29.0	38.3	40.6	41.5	43.1	44.9	46.7
% growth	8%	9%	8%	2%	1%	32%	6%	2%	4%	4%	4%
Total	64.4	67.1	71.0	67.9	59.9	76.2	79.1	81.4	85.3	89.5	92.7
% growth	4%	4%	6%	-4%	-12%	27%	4%	3%	5%	5%	4%

Source: Global Insight, UBS estimates

### **Electrical and electronics products**

SINT manufactures electrical accessories, demand of which comes from large power projects, existing demand, and modernisation of transmission and distribution infrastructure, state electricity boards, and private power equipment manufacturers. SINT is a supplier to companies such as ABB, Schneider, Torrent Power, Alstom, Areva, and Siemens. The UBS Europe utilities team believes incidents like the one in Fukushima would allow for a faster recovery in power market fundamentals than normal in a situation of oversupply, which normally lasts two to three years. UBS expects average demand to reach 240GW over the next six years, up from 170GW in 2010, with gas turbines the big winner. This could benefit Alstom and Siemens. For Schneider, our analyst Christel Monot expects strong growth in APAC and North America, but slightly weaker performance in Europe. She has a solid outlook for ABB, based on its strong order momentum.

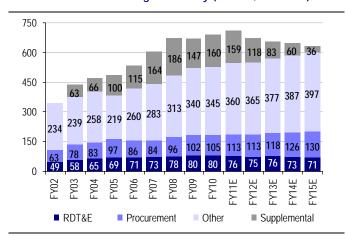
We forecast a 15-17% revenue CAGR for this segment (we estimate its contributes 30% to total custom moulding revenue), based on the positive outlook for its global customers, large investments in the power sector in India and a shift in manufacturing to low-cost countries. SINT is also a supplier to the medical imaging industry, which is a considerable segment for Wausaukee.

### Aerospace and defence

SINT plans to increase its exposure to this segment (through Neif) by innovation and supplying plastic composites to the defence industry. Given increasing applications, we expect strong growth (also from a low revenue base) and high EBITDA margin of 10-25% (a wide range depending on product) for this segment. SINT has improved Neif's aerospace revenue contribution from 6% at acquisition to 20% currently. UBS expects delivery of large aircraft to increase 5/12% in 2011/12. However, it expects cuts in the US defence budget, while France reported lower exports in 2010.

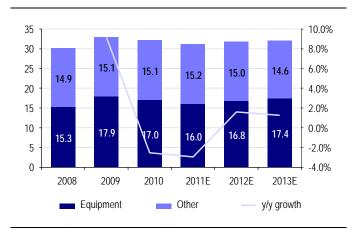
Sintex to increase its exposure to aerospace and defence segments

Chart 10: US defence budget authority (US\$ bn, 2002-15E)



Source: Green Book, April 2011; White House OMB, DoD Budget Materials, UBS estimates

Chart 11: French defence budget



Source: French White paper, French MoD documents

Table 13: UBS global production forecast for large aircraft

Deliveries and revenue	2005	2006	2007	2008	2009	2010	2011E	2012E	2013E	2014E
Total deliveries (units)	668	832	894	858	979	972	1021	1143	1124	1048
% growth	10%	25%	7%	-4%	14%	-1%	5%	12%	-2%	-7%
Total revenue (US\$ bn)	43.0	55.7	60.0	57.4	66.3	63.9	69.5	78.0	77.1	76.9
% growth	6%	30%	8%	-4%	16%	-4%	9%	12%	-1%	0%

Source: Airbus, Boeing, UBS estimates

## Other plastic applications

Other segments such as wind energy (we expect this to be one of fastest growing markets for composites) and sports and recreation are also likely to be drivers of SINT custom moulding business, in our view.

# **Competitive strengths**

# Execution ability, experience and cost control

We believe SINT has good execution ability, evident in the significant scale-up in all its new businesses and its 34% EPS growth through FY05-10 (in prefab and monolithic construction). SINT's prefab and monolithic business has grown to Rs5.3bn and Rs13.4bn, respectively, in FY11 from Rs2.3bn and nil, respectively, in FY05. Despite the low to moderate entry barriers in the building products segment, SINT has achieved significant scale. Its cost control is also evident in the strong FY11 EBITDA margin in most segments. We believe these are SINT's key competitive advantages in an industry with low to medium entry barriers.

# Dominant position; benign competition, strong order book

SINT's products such as prefabs and plastics and the scale of its monolithic construction business for low-cost housing place it in a dominant market position in each of it business segments. We believe L&T is SINT's only relevant competitor in these segments, but with slightly different products. No other company has been able to achieve the scale in the building products segment as SINT has. Even in textiles, SINT has operates in high-end fabric segment, which has a relatively stable and high EBITDA margin. In the custom moulding segment (except autos), SINT has few competitors such as Kemrock and Devy Polymer. SINT's Rs29bn order book in monolithic construction provides significant visibility in its contracting business.

# In-house manufacturing: integrated solutions and new products

SINT has in-house manufacturing capability in plastics, giving it a cost advantage in formwork for monolithic construction (8-12% of the total cost), prefabs (ability to manufacture on scale), and other custom moulding products. The company also provides integrated solutions. It continues to innovate, supported by its manufacturing capability and experience in entering new markets. Its acquisitions over the past three to four years, such as Bright Autoplast and Neif have expanded its manufacturing capability, increased cross-selling of products, and provided exposure to new segments such as wind energy and new applications in aerospace.

In-house manufacturing capability in plastics gives some cost advantage in monolithic, prefabs, and other custom moulding products

Good execution ability, evident in

significant scale-up of all new

businesses

UBS 19

# **Management strategy**

SINT management targets high growth in its businesses: monolithic construction (supported by a strong order book), prefab, and custom moulding products. It focuses on the government's social spending (non-cyclical and increasing largely YoY) in the building products segment. It expects to capitalise on the technical and manufacturing expertise of all its acquisitions, cross-sell in different markets and innovate. Efficient execution and cost controls (evident in significant EBITDA margin improvement in FY11) are key.

Management targets high growth in all its businesses

Table 14: Management strategy in different businesses

	Management strategy
Textiles	Stable growth (8-10% CAGR) and high margins (24-28%) in FY06-11. Management plans to improve its designs and strengthen alliances with global design houses. Focus on semi-urban and rural markets, expand into women's wear.
Building products	
Prefab and others	Maintain strong focus on government social spending programmes in education, healthcare, rural sanitation. Also focus on corporates, armed forces, and the cold-supply chain. It expects 20-25% growth over the next few years, with a 21% EBITDA margin, as achieving scale and execution is difficult. It has a new range of sandwich panel and interior products.
Monolithic construction	To focus on the government's large low-cost housing programmes. SINT's order book is Rs29bn, with 22-month visibility. It also plans to target army, railway, police, postal staff housing. SINT plans to focus on Bihar and Maharashtra. Management expects to add Rs5-6bn to its top-line every year, and believes this will be a large opportunity. It expects to maintain margins at 19% through scale, execution and cost control.
Storage tanks	Focus on innovative products (for example, different colour storage tanks), and new applications in waste management, and expand its rural market. SINT views this product as a "shoot-and-ship" product (not based on orders). It expects 8-10% revenue growth and an EBITDA margin of 9-10% for the next few years.
Zeppelin	While telecom industry spending could be lacklustre, Zeppelin is moving from manufacturing to installation, commissioning and annual maintenance contracts. Management's strategy is to gradually diversify into other infrastructure engineering, procurement and construction.
Custom moulding	
Domestic custom moulding	Management expects high capex in the power sector and plans to expand its electrical accessories range, improve alliances, and set up custom manufacturing for key customers such as Areva, and ABB. While its expertise in auto ancillaries is reasonably good, management expects to capitalise on- Bright's manufacturing capability. It expects this business to grow 15-20% pa and the EBITDA margin to remain at the current level for the next few years.
Wausaukee Composites + Nero	It expects organic growth in the existing business lines such as medical imaging, and mass transit systems. Management will focus to winning wind energy orders in the next few years and also develop new products. It expects 8-10% pa growth and an EBITDA margin of at 7-8% for the next few years.
Nief Plastic	Management will focus on improving the growth rate, market share and exposure to the aerospace and defence (high margins). Also, it might shu down one plant to rationalise costs and shift design and composite mixing to India to save costs. It plans to develop strong relationships with big electrical companies. It expects 13-15% revenue growth and a small improvement. In the EBITDA margin.
Bright AutoPlast	Management expects 30-35% revenue growth in this fast-growing business. It plans to improve manufacturing, gain market share and expand the electrical business by setting up dedicated manufacturing plants for clients. It will try to maintain the EBITDA margin at 15-16%.

Source: Company, UBS

# **Financials**

# **Profit and loss**

We forecast a net income CAGR of 19.8% for FY11-13 and a CAGR of 17.6% for FY11-14, driven largely by the strong growth in the monolithic construction, prefab businesses and Bright Autoplast. This is supported by a strong order book in the monolithic construction business, the government's robust non-cyclical social spending plans, and SINT's expanding market share in the electrical and auto custom moulding businesses. Product innovation in custom moulding and focus on areas such as aerospace, wind energy should add to earnings growth.

We forecast a net income CAGR of 19.8% over FY11-13

Chart 12: High revenue growth trajectory (Rs m)

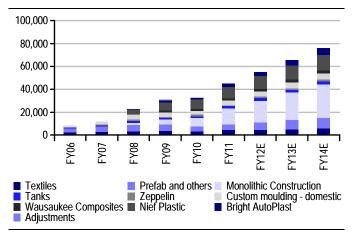
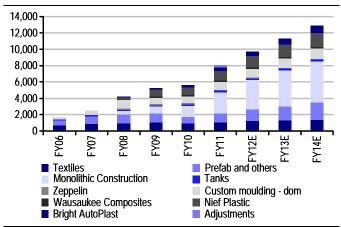


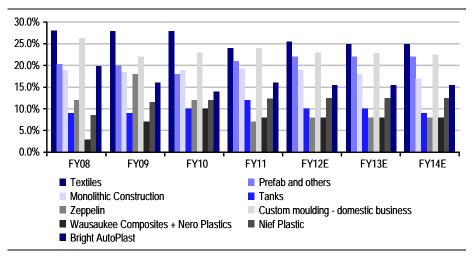
Chart 13: EBITDA breakdown (Rs m)



Source: Company data, UBS estimates

Source: Company, data, UBS estimates

Chart 14: UBS margin assumptions for different businesses



We assume an overall EBITDA margin of 16.8% for FY12E, 16.5% for FY13E, and 16.1% for FY14E, lower than 18.0% in FY11, as we assume lower margins in monolithic (down 100bp in FY13), domestic custom moulding and tanks. For prefabs, we assume the EBITDA margin will increase slightly due to higher capacity utilisation. For Neif, we expect a higher EBITDA margin to due to cost rationalisation. For the other segments, we expect margins to be maintained at current levels. Management has indicated that earnings sensitivity to rising raw material prices is limited, as steel and cement price increases are passed through to clients in the monolithic business, and higher cement, steel and flooring costs are passed through in prefabs, and there is a 40-day lag in price pass-through in the custom moulding business. We expect monolithic construction and prefab contribution to EBITDA to rise (45.6% in FY11 to 57% in FY13E) and textile and custom moulding contribution to decline. We expect interest costs to ease through FY12-13 on improving gearing. We forecast the tax rate to rise 1.5% pa. We highlight our individual segment, margin and other assumptions in the following tables. We have included equity dilution from FCCB conversion in our estimates.

Overall FY12E and FY13E EBITDA margin to be lower than FY11, driven by lower margins in monolithic construction

Table 15: Revenue assumptions by segment

(Rs m)	FY06	FY07	FY08	FY09	FY10	FY11	FY12E	FY13E	FY14E
Textiles	2,480	3,160	3,440	3,680	3,440	4,375	4725	5103	5461
Prefab and others	3,260	4,230	5,339	5,580	4,300	5,290	6613	8133	9760
Monolithic construction	0	0	2,102	4,520	7,190	13,360	18971	24093	29394
Storage tanks	1,100	1,320	1,558	1,410	1,620	1,980	2138	2309	2494
Zeppelin	0	530	1,273	1,110	1,340	1,160	1241	1328	1394
Building products (A)	4,360	6,080	10,272	12,620	14,450	21,790	28,963	35,864	43,043
Custom moulding - domestic business	1,700	2,460	4,119	3,470	3,540	4,000	4,450	4,960	5,539
Wausaukee Composites + Nero Plastics	0	0	1,017	1,978	1,471	2,090	2,257	2,438	2,608
Nief Plastic	0	0	3,489	7,157	7,912	9,800	11,074	12,458	13,829
Bright AutoPlast	0	0	404	1,270	1,910	2,750	3,575	4,576	5,720
Custom moulding (B)	1,700	2,460	9,030	13,875	14,833	18,640	21,356	24,432	27,696
Plastics segment total (A+B)	6,060	8,540	19,301	26,495	29,283	40,430	50,320	60,296	70,738
Adjustments	-6	-522	1	464	93	-54	0	0	0
Reported net sales	8,534	11,178	22,742	30,639	32,816	44,751	55,045	65,400	76,199

Source: Company data, UBS estimates

Table 16: YoY revenue growth by segment

YoY growth (%)	FY06	FY07	FY08	FY09	FY10	FY11	FY12E	FY13E	FY14E
Textiles	29.9%	27.4%	8.9%	7.0%	-6.5%	27.2%	8.0%	8.0%	7.0%
Prefab and others	41.7%	29.8%	26.2%	4.5%	-22.9%	23.0%	25.0%	23.0%	20.0%
Monolithic construction				115.0%	59.1%	85.8%	42.0%	27.0%	22.0%
Storage tanks	-19.2%	20.0%	18.0%	-9.5%	14.9%	22.2%	8.0%	8.0%	8.0%
Zeppelin			140.1%	-12.8%	20.7%	-13.4%	7.0%	7.0%	5.0%
Building products (A)	19.1%	39.4%	68.9%	22.9%	14.5%	50.8%	32.9%	23.8%	20.0%
Custom moulding - domestic business		44.7%	67.4%	-15.8%	2.0%	13.0%	11.3%	11.5%	11.7%
Wausaukee Composites + Nero Plastics				94.5%	-25.6%	42.1%	8.0%	8.0%	7.0%
Nief Plastic				105.1%	10.6%	23.9%	13.0%	12.5%	11.0%
Bright AutoPlast				214.2%	50.4%	44.0%	30.0%	28.0%	25.0%
Custom moulding (B)	62.5%	44.7%	267.1%	53.7%	6.9%	25.7%	14.6%	14.4%	13.4%
Plastics segment total (A+B)	28.7%	40.9%	126.0%	37.3%	10.5%	38.1%	24.5%	19.8%	17.3%
Reported net sales	29.6%	31.0%	103.5%	34.7%	7.1%	36.4%	23.0%	18.8%	16.5%

Table 17: EBITDA breakdown by segment

(Rs m)	FY06	FY07	FY08	FY09	FY10	FY11	FY12E	FY13E	FY14E
Textiles	719	910	965	1,030	963	1,050	1,205	1,276	1,365
Prefab and others	583	890	1,081	1,116	774	1,111	1,455	1,789	2,147
Monolithic construction			399	836	1,366	2,565	3,605	4,337	4,997
Storage tanks	88	132	140	127	162	238	214	231	224
Zeppelin		56	153	200	161	81	99	106	112
Building products (A)	671	1,078	1,774	2,279	2,463	3,995	5,372	6,463	7,480
Custom moulding - domestic business	311	515	1,083	763	814	960	1,024	1,131	1,246
Wausaukee Composites + Nero Plastics			30	138	147	167	181	195	209
Nief Plastic			298	823	949	1,215	1,384	1,557	1,729
Bright AutoPlast			80	203	267	440	554	709	887
Custom moulding (B)	311	515	1,491	1,928	2,178	2,782	3,142	3,592	4,070
Plastics segment total (A+B)	982	1,593	3,264	4,207	4,641	6,777	8,515	10,056	11,550
Adjustments	-258	-330	-402	-737	-599	242	-486	-567	-719
Reported EBITDA	1,443	2,173	3,827	4,500	5,005	8,069	9,234	10,765	12,270

Table 18: EBITDA by segment

% margins	FY06	FY07	FY08	FY09	FY10	FY11	FY12E	FY13E	FY14E
Textiles	29.0%	28.8%	28.0%	28.0%	28.0%	24.0%	26%	25%	25%
Prefab and others	17.9%	21.0%	20.3%	20.0%	18.0%	21.0%	22%	22%	22%
Monolithic construction			19.0%	18.5%	19.0%	19.2%	19%	18%	17%
Storage tanks	8.0%	10.0%	9.0%	9.0%	10.0%	12.0%	10%	10%	9%
Zeppelin		10.7%	12.0%	18.0%	12.0%	7.0%	8%	8%	8%
Building products (A)	15.4%	17.7%	17.3%	18.1%	17.0%	18.3%	18.5%	18.0%	17.4%
Custom moulding - domestic business	18.3%	20.9%	26.3%	22.0%	23.0%	24.0%	23%	23%	23%
Wausaukee Composites + Nero Plastics			2.9%	7.0%	10.0%	8.0%	8%	8%	8%
Nief Plastic			8.5%	11.5%	12.0%	12.4%	13%	13%	13%
Bright AutoPlast			19.8%	16.0%	14.0%	16.0%	16%	16%	16%
Custom moulding (B)	18.3%	20.9%	16.5%	13.9%	14.7%	14.9%	14.7%	14.7%	14.7%
Plastics segment total (A+B)	16.2%	18.7%	16.9%	15.9%	15.8%	16.8%	16.9%	16.7%	16.3%
Reported EBITDA	16.9%	19.4%	16.8%	14.7%	15.3%	18.0%	16.8%	16.5%	16.1%
% contribution									
Textiles	49.8%	41.9%	25.2%	22.9%	19.2%	13.0%	13.0%	11.9%	11.1%
Prefab and others	40.4%	41.0%	28.3%	24.8%	15.5%	13.8%	15.8%	16.6%	17.5%
Monolithic construction	0.0%	0.0%	10.4%	18.6%	27.3%	31.8%	39.0%	40.3%	40.7%
Storage tanks	6.1%	6.1%	3.7%	2.8%	3.2%	2.9%	2.3%	2.1%	1.8%
Zeppelin	0.0%	2.6%	4.0%	4.4%	3.2%	1.0%	1.1%	1.0%	0.9%
Building Products (A)	46.5%	49.6%	46.3%	50.6%	49.2%	49.5%	58.2%	60.0%	61.0%
Custom moulding - domestic business	21.6%	23.7%	28.3%	17.0%	16.3%	11.9%	11.1%	10.5%	10.2%
Wausaukee Composites + Nero Plastics	0.0%	0.0%	0.8%	3.1%	2.9%	2.1%	2.0%	1.8%	1.7%
Nief Plastic	0.0%	0.0%	7.8%	18.3%	19.0%	15.1%	15.0%	14.5%	14.1%
Bright AutoPlast	0.0%	0.0%	2.1%	4.5%	5.3%	5.5%	6.0%	6.6%	7.2%
Custom moulding (B)	21.6%	23.7%	38.9%	42.8%	43.5%	34.5%	34.0%	33.4%	33.2%
Plastics segment total (A+B)	68.1%	73.3%	85.3%	93.5%	92.7%	84.0%	92.2%	93.4%	94.1%
Adjustments (%)	-17.9%	-15.2%	-10.5%	-16.4%	-12.0%	3.0%	-5.3%	-5.3%	-5.3%
Reported EBITDA	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table 19: Annual income statement

(Rs m)	FY07	FY08	FY09	FY10	FY11E	FY12E	FY13E	FY14E
Revenues	11,178	22,742	30,639	32,816	44,751	55,045	65,400	76,199
Cost of goods sold	(6,557)	(13,000)	(16,152)	(17,985)	(26,306)	(31,926)	(37,605)	(43,814)
Gross profit	4,621	9,742	14,487	14,832	18,446	23,119	27,795	32,385
SGA	(2,863)	(6,680)	(11,131)	(11,271)	(11,868)	(15,563)	(18,859)	(22,083)
EBIT	1,758	3,062	3,356	3,560	6,578	7,556	8,936	10,302
Other investment income	161	461	918	953	223	800	773	707
Interest	(304)	(503)	(174)	(430)	(709)	(788)	(651)	(531)
Profit before taxes	1,615	3,019	4,100	4,083	6,092	7,569	9,058	10,478
Taxes	(310)	(698)	(826)	(772)	(1,508)	(1,968)	(2,491)	(3,039)
Profit after tax	1,306	2,322	3,274	3,311	4,584	5,601	6,567	7,439
Minorities	-	(19)	(23)	(21)	16	28	33	37
Net income	1,306	2,303	3,251	3,290	4,600	5,629	6,600	7,477
Revenue growth		103%	35%	7%	36%	23%	19%	17%
EBIT margin	16%	13%	11%	11%	15%	14%	14%	14%
EBIT growth		74%	10%	6%	85%	15%	18%	15%
Net profit growth		76%	41%	1%	40%	22%	17%	13%

### Order book details

SINT has an order book only for its monolithic construction business, currently at Rs29bn providing revenue visibility for 22 months, up sharply from Rs14-15bn in March 2009. Orders include Rs3bn from Gujarat, Rs5.3bn from the UP housing board, Rs2.4bn from Rajasthan, a Rs1.4bn order from the police headquarters in Chandigarh, a Rs1.4bn order for the rehabilitation of tsunami victims in Tamil Nadu, Rs1.7bn from Pondicherry, and some orders from the armed forces, railways, and student hostels.

Order book of Rs29bn in monolithic construction gives 22 months revenue visibility

### Balance sheet and cash flow

SINT has reported a significant improvement in working capital, from 152 days in FY10 to 102 days in FY11, due largely to improvement in loans and advances (the escrow account, which was created for M&A, fell from Rs3.5-3.0bn to Rs0.70-0.75bn), and slightly lower inventory. Receivable days have lengthened over the past few years because its sales mix has increased towards monolithic (working capital cycle much longer at 120 days). We assume similar levels as we expect the contribution from the monolithic construction business to remain high. On an overall basis, we assume net working capital days of 105-111 days. While management has guided that this will not deteriorate; it is likely to aim for marginal improvement, supported by capital discipline and asset utilisation improvement.

Also, we expect improved free cash flow generation to lower debt/equity to 0.3 in FY13 from 1.2 in FY11. We build in equity dilution from FCCB conversion in FY13 at a conversion price of Rs246/share in our model. SINT had earlier raised US\$225m in FCCBs for its overseas acquisitions. However, it has US\$165m in cash in overseas accounts. If SINT does not convert the FCCB, then we believe Rs98bn in cash and lower debt to equity will help the repayment. The company has earmarked Rs2bn in an international business development reserve account (in reserves and surplus), which has been approved by shareholders. It has spent Rs1.3bn (directly adjusted in reserves and surplus and not routed through the income statement). Of this, Rs0.35bn was spent on M&A expenses and rest for adjustment in the valuation of its subsidiaries. We think a more conservative approach would be to route the same through P&L. We view management's divestment of the oil and gas investments from SINT's balance-sheet positively.

Working capital to improve, driven by smaller loans and advances and slightly lower inventory levels

Table 20: Balance sheet

(Rs m)	FY07	FY08	FY09	FY10	FY11E	FY12E	FY13E	FY14E
Net tangible fixed assets	6,742	14,577	19,799	19,551	25,483	24,305	25,476	25,508
Net intangible fixed assets	-	1,845	2,198	2,665	2,190	2,190	2,190	2,190
Net working capital	1,333	2,529	6,193	13,673	12,501	15,788	19,356	23,089
Other long-term liabilities	(724)	(1,669)	(1,731)	(2,050)	(2,057)	(2,057)	(2,057)	(2,057)
Total invested capital	7,352	17,282	26,459	33,839	38,117	40,226	44,965	48,730
Investments/other assets	2,087	3,386	2,133	2,827	3,775	3,775	3,775	3,775
Total capital employed	9,438	20,667	28,592	36,666	41,892	44,002	48,741	52,505
Net (cash)/debt	2,930	5,550	11,279	17,008	17,877	14,619	3,961	623
Minority Interests	-	203	263	190	-	-	-	-
Shareholders' funds	6,509	14,914	17,049	19,469	24,016	29,383	44,779	51,882
Total capital employed	9,438	20,667	28,592	36,666	41,892	44,002	48,741	52,505
Fixed asset growth		116%	36%	-1%	30%	-5%	5%	0%
Working capital growth		90%	145%	121%	-9%	26%	23%	19%

Table 21: Net working capital

(Rs m)	FY07	FY08	FY09	FY10	FY11E	FY12E	FY13E	FY14E
Accounts receivable	2,130	7,938	8,094	10,121	14,229	17,339	20,601	24,003
Inventory	1,455	3,022	3,771	3,411	3,770	4,679	5,559	6,477
Other current assets	668	1,615	3,676	8,157	5,147	6,055	7,194	8,382
Accounts payable	(2,548)	(6,085)	(5,665)	(4,507)	(7,019)	(8,532)	(10,137)	(11,811)
Other short term liabilities	(373)	(3,961)	(3,683)	(3,507)	(3,625)	(3,753)	(3,861)	(3,962)
Net working capital	1,333	2,529	6,193	13,673	12,501	15,788	19,356	23,089
Days of receivables		127	96	113	116	115	115	115
Days of Inventory		49	45	38	31	31	31	31
Days of payables		171	128	91	97	98	98	98
Days of NWC		41	74	152	102	105	108	111

Table 22: Cash flow

(Rs m)	FY07	FY08	FY09	FY10	FY11E	FY12E	FY13E	FY14E
EBIT	1,758	3,062	3,356	3,560	6,578	7,556	8,936	10,302
Depreciation	415	765	1,144	1,445	1,491	1,678	1,829	1,968
Change in working cap	(560)	(3,383)	(3,514)	(7,361)	1,172	(3,287)	(3,568)	(3,733)
Other operating	249	603	430	(60)	1,881	1,230	1,092	985
Operating cash flow	1,862	1,047	1,416	(2,416)	11,123	7,176	8,290	9,522
Interest	(304)	(503)	(174)	(430)	(709)	(788)	(651)	(531)
Taxes paid	(310)	(698)	(826)	(772)	(1,508)	(1,968)	(2,491)	(3,039)
Capex	(2,211)	(9,390)	(6,503)	(1,268)	(7,423)	(500)	(3,000)	(2,000)
Free cash flow	(962)	(9,543)	(6,087)	(4,886)	1,482	3,921	2,147	3,952
Dividends (common)	(101)	(126)	(160)	(176)	(203)	(262)	(322)	(374)
Share issues/buybacks	506	7,595	-	-	0	(0)	9,119	-
Other	(100)	(546)	519	(667)	(2,147)	(401)	(286)	(240)
Cash flow (inc)/dec in net debt	(657)	(2,621)	(5,729)	(5,729)	(869)	3,258	10,658	3,338
Free cash flow yield	-4.7%	-22.8%	-17.8%	-16.0%	3.0%	8.0%	4.4%	8.1%
Dividend yield	0.3%	0.3%	0.6%	0.4%	0.4%	0.5%	0.5%	0.6%
Capex/sales	19.8%	41.3%	21.2%	3.9%	16.6%	0.9%	4.6%	2.6%
Net debt to equity	45.0%	37.2%	66.2%	87.4%	74.4%	49.8%	8.8%	1.2%

# **Return on capital**

We expect working capital discipline and higher asset utilisation to marginally improve return ratios. While we think ROE is reasonable at 18-21% for FY11-13E, ROCE seems low at 14-15% for the same period. Significant improvement in ROCE over the medium term is unlikely, in our view, given the sales mix towards monolithic construction and management expectation of a 115-120 days receivables cycle.

We expect ROCE to remain low at 14-15%, primarily due to higher sales mix towards monolithic construction

Table 23: Key ratios

	FY07	FY08	FY09	FY10	FY11E	FY12E	FY13E	FY14E
EBIT ROIC	23.9%	24.9%	15.3%	11.8%	18.3%	19.3%	21.0%	22.0%
Returns on capital employed	16.4%	18.0%	13.9%	11.2%	13.0%	14.4%	15.2%	15.4%
Leverage	122.0%	119.3%	145.7%	159.7%	161.1%	145.7%	116.7%	99.7%
Minorities	100.0%	100.9%	101.5%	101.2%	100.4%	100.0%	100.0%	100.0%
Exceptionals	100.0%	99.2%	99.3%	99.4%	100.4%	100.5%	100.5%	100.5%
ROE	20.1%	21.5%	20.3%	18.0%	21.2%	21.1%	17.8%	15.5%
ROE (adjusted)	20.1%	21.5%	20.3%	18.0%	21.2%	21.1%	17.8%	15.5%

# **Appendix**

# Company background

Sintex Industries (SINT) is a leading producer of plastics and niche textile-related products in India. It has 36 manufacturing plants in nine countries. The company caters to markets in Africa, the Americas, Asia and Europe. SINT was incorporated in 1931 as Bharat Vijay Mills, and has gradually diversified from textiles to plastics and monolithic construction. Over the past seven years, SINT's revenue share has changed, as it entered new segments and markets through organic and inorganic growth opportunities. SINT has paid dividends to its shareholders consistently for the past 77 years.

The company's businesses can be broadly dividend into two main segments:

1) textiles and 2) plastics. The plastics segment can be sub-divided into building products and custom mouldings.

### Table 24: Corporate milestones

### 1931-74

Incorporated as Bharat Vijay Mills Limited in June 1931; established composite textile mill in Kalol, Gujarat

### 1975-90

- · Commenced manufacturing of plastic moulded polyethylene liquid storage tanks, including water storage tanks
- · Introduced new plastic products such as doors, window frames, and pallets
- · Plastic sections for conversion into partitions, false ceilings, wall panelling, cabins, cabinets and furniture

### 1995

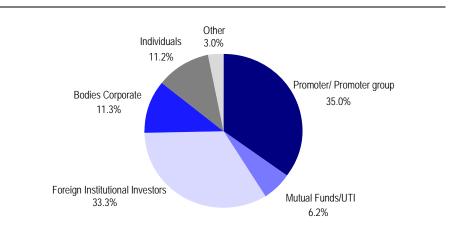
- Renamed Sintex Industries Limited
- · Commenced manufacturing of SMC moulded products, pultruded products, resin transfer moulded products, and injection moulded products
- · Modernisation and expansion of the textile unit
- Commenced structured yarn dyed business

### 2000-current

- · Alliance with European design houses and a UK-based textile marketing company
- · Commenced production of pre-fabricated structures for classrooms, booths, kiosks and office rooms
- · Acquired a 74% stake in the Indian subsidiary of Zeppelin Mobile Systems, Germany
- Entered the housing sector with monolithic construction
- First international acquisition, an 81% stake in Wasaukee Composites Inc, US.
- Acquired 100% of Nief Plastic SA, a French company
- · Acquired automotive business division of Bright Brothers Limited
- · Wausaukee acquired a 100% stake of its competitor, Nero Plastics Inc, US
- · Zeppelin acquired Digvijay Communications and Network., Indore and became the total solutions provider for the telecom sector

# **Shareholding structure**

# Chart 15: SINT shareholding (March 2011)



Source: Bombay Stock Exchange, company data

# **Key subsidiaries**

Figure 9: Sintex's subsidiaries

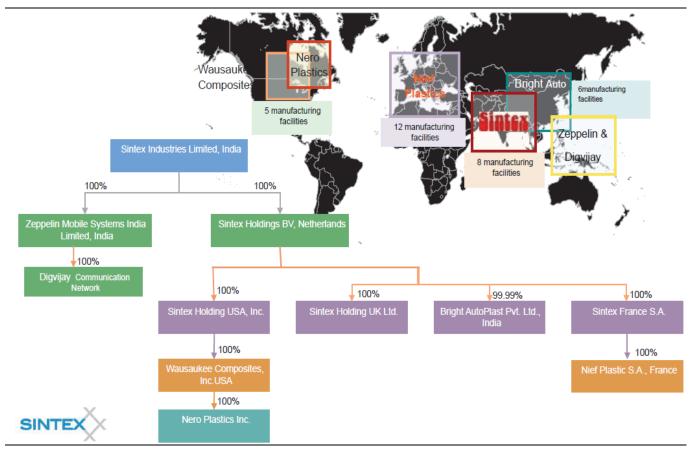


Table 25: SINT's acquisition history

S. No.	Company acquired	Stake (%)	Acquisition cost	FY11 revenue (Rs m)	Country	Date of acquisition	Business	Segment
1	Zeppelin Mobiles	100%	Rs190m	1,160	India	May-06	Presence in BT shelters for telecom/FM radios	Building products
2	Wasaukee Composites	100%	US\$20.5m	2,090	US	May-07	Presence in auto, electrical, medical imaging	Custom moulding
3	Bright Brothers (auto division)	99.99%	Rs1,460m	2,750	India	Sep-07	Leader in domestic passenger automotive plastic components segment	Custom moulding
4	Nief Plastics	100%	€43m (incl €10m debt)	9,800	France	Oct-07	Presence in electrical, automotive, aerospace & defence sectors	Custom moulding
5	Nero Plastics (acquired by Wasaukee, US)	100%	US\$4.77m	included in Neif above	US	Dec-07	Presence in auto, electrical segments	Custom moulding
6	Digvijay Communication & Networks (acquired by Zeppelin Mobile systems)	100%	Rs540m	included in Zeppelin above	India	May-08	Presence in telecommunications, infrastructure, networking	Building products
7	Geiger Technik GmbH		US\$6.9m for a 19% stake; acquisition did not materialise; filed for bankruptcy in August 2008; write-off in March 2009	N/A	Germany	Jul-08	Presence in Germany in high- end automotive precision plastics, a leader in brake fluid reservoirs	N/A

Source: Company

# Management background and group companies

Table 26: Management profile

Name	Designation	Educational background	Experience
Amit D. Patel	Managing Director	Bachelor's degree in Commerce, MT from the US	18 years experience in the textile, chemical and plastic industries
Rahul A. Patel	Managing Director	Bachelor's degree in Communications, MBA from the US	More than 24 years experience in the textile and plastic industries
S. B. Dangayach	Managing Director	B.Sc. (Hons), P.G.D.B.A. from IIM Ahmedabad	3 decades experience in the plastics industry
L. M. Rathod	Group CFO & CS	Graduate in commerce and law, MBA and FCS	2 decades experience in corporate finance, company law and taxation
Sunil K. Kanojia	Group President	Graduate in Engineering and MBA from IIM Ahmedabad	23 years domestic and international experience in several industries

# **Sintex Industries**

Income statement (Rsm)	03/06	03/07	03/08	03/09	03/10	03/11E	% ch	03/12E	% c <b>h</b>	03/13E	% ch
Revenues	8,534	11,178	22,742	30,639	32,816	44,751	36.4	55,045	23.0	65,400	18.8
Operating expenses (ex depn)	(7,091)	(9,005)	(18,915)	(26,139)	(27,811)	(36,682)	31.9	(45,811)	24.9	(54,635)	19.3
EBITDA (UBS)	1,443	2,173	3,827	4,500	5,005	8,069	61.2	9,234	14.4	10,765	16.6
Depreciation	(307)	(415)	(765)	(1,144)	(1,445)	(1,491)	3.2	(1,678)	12.5	(1,829)	9.0
Operating income (EBIT, UBS)	1,136	1,758	3,062	3,356	3,560	6,578	84.8	7,556	14.9	8,936	18.3
Other income & associates	229	161	461	918	953	223	-76.6	800	258.6	773	-3.4
Net interest	(222)	(304)	(503)	(174)	(430)	(709)	64.9	(788)	11.1	(651)	-17.3
Abnormal items (pre-tax)	0	0	0	0	0	0	-	0	-	0	-
Profit before tax	1,143	1,615	3,019	4,100	4,083	6,092	49.2	7,569	24.2	9,058	19.7
Tax	(223)	(310)	(698)	(826)	(772)	(1,508)	<i>95.3</i>	(1,968)	30.5	(2,491)	26.6
Profit after tax	920	1,306	2,322	3,274	3,311	4,584	38.4	5,601	22.2	6,567	17.2
Abnormal items (post-tax)	0	0	0	0	0	0	-	0	-	0	-
Minorities / pref dividends	0	0	(19)	(23)	(21)	16	-	28	72.2	33	17.2
Net income (local GAAP)	920	1,306	2,303	3,251	3,290	4,600	39.8	5,629	22.4	6,600	17.2
Net Income (UBS)	920	1,306	2,303	3,251	3,290	4,600	39.8	5,629	22.4	6,600	17.2
Net income (ODS)	720	1,300	2,303	3,231	3,270	4,000	37.0	3,027	22.4	0,000	17.2
Tax rate (%)	19	19	23	20	19	25	30.9	26	5.0	28	5.8
Pre-abnormal tax rate (%)	19	19	23	20	19	25 25	30.9	26	5.0	28	5.8
(.,											
Per share (Rs)	03/06	03/07	03/08	03/09	03/10	03/11E	% ch	03/12E	% ch	03/13E	% ch
EPS (local GAAP)	4.66	5.88	8.50	12.00	12.14	16.97	23.0	20.77	22.4	21.43	17.2
EPS (UBS)	4.66	5.88	8.50	12.00	12.14	16.97	39.8	20.77	22.4	21.43	3.2
Net DPS	0.44	0.48	0.50	0.55	0.60	0.64	7.5	0.83	28.8	0.90	8.3
Cash EPS	6.22	7.75	11.32	16.22	17.47	22.47	28.6	26.96	20.0	27.37	1.5
BVPS	24.33	29.49	55.73	63.71	71.32	87.98	23.4	107.64	22.3	164.04	52.4
DVF3	24.33	27.47	55.75	03.71	71.32	07.70	23.4	107.04	22.3	104.04	32.4
Balance sheet (Rsm)	03/06	03/07	03/08	03/09	03/10	03/11E	% ch	03/12E	% ch	03/13E	% ch
Net tangible fixed assets	4,885	6,742	14,577	19,799	19,551	25,483	30.3	24,305	-4.6	25,476	4.8
Net intangible fixed assets	0	0	1,845	2,198	2,665	2,190	-17.8	2,190	0.0	2,190	0.0
3	988	1,354	2,662	6,507	14,030	12,501	-17.8 -10.9	15,788	26.3	19,356	22.6
Net working capital (incl. other assets)											
Other liabilities	(674)	(724)	(1,669)	(1,731)	(2,050)	(2,057)	0.4	(2,057)	0.0	(2,057)	0.0
Operating invested capital	5,199	7,373	17,415	26,773	34,196	38,117	11.5	40,227	5.5	44,965	11.8
Investments	1,568	2,065	3,252	1,819	2,470	3,775	52.8	3,775	0.0	3,775	0.0
Total capital employed	6,768	9,438	20,667	28,592	36,666	41,892	14.3	44,002	5.0	48,741	10.8
Shareholders' equity	4,495	6,509	14,914	17,049	19,469	24,016	23.4	29,383	22.3	44,779	52.4
Minority interests	0	0	203	263	190	0	-	0	-	0	-
Total equity	4,495	6,509	15,117	17,312	19,658	24,016	22.2	29,383	22.3	44,779	52.4
Net debt / (cash)	2,273	2,930	5,550	11,279	17,008	17,877	5.1	14,619	-18.2	3,961	-72.9
Other debt-deemed items	0	0	0	0	0	0		0	-	0	-
Total capital employed	6,768	9,438	20,667	28,592	36,666	41,892	14.3	44,002	5.0	48,741	10.8
Total capital employed	0,700	7,430	20,007	20,372	30,000	41,072	14.3	44,002	5.0	40,741	10.0
Cash flow (Rsm)	03/06	03/07	03/08	03/09	03/10	03/11E	% ch	03/12E	% ch	03/13E	% ch
Operating income (EBIT, UBS)	1,136	1,758	3,062	3,356	3,560	6,578	84.8	7,556	14.9	8,936	18.3
Depreciation	307	415	765	1,144	1,445	1,491	3.2	1,678	12.5	1,829	9.0
Net change in working capital	400	(560)	(3,383)	(3,514)	(7,361)	1,172		(3,287)		(3,568)	8.5
Other (operating)	25	410	1,045	1,326	872	2,121	143.2	2,058	-3.0	1,898	-7.8
	1,868	2,023	1,489	2,312	(1,484)	11,362	1 70.2	8,005	-29.5	9,096	13.6
Operating cash flow (pre tax/interest)							- (40				
Net interest received / (paid)	(222)	(304)	(503)	(174)	(430)	(709)	64.9	(788)	11.1	(651)	-17.3
Dividends paid	(84)	(101)	(126)	(160)	(176)	(203)	15.2	(262)	28.8	(322)	23.1
Tax paid	(223)	(310)	(698)	(826)	(772)	(1,508)	95.3	(1,968)	30.5	(2,491)	26.6
Capital expenditure	(1,613)	(2,211)	(9,390)	(6,503)	(1,268)	(7,423)	485.6	(500)	- <i>93.3</i>	(3,000)	<i>500.0</i>
Net (acquisitions) / disposals	0	0	0	0	0	0	-	0	-	0	-
Other	529	(386)	(802)	(829)	(724)	(2,155)	197.5	(401)	-81.4	(286)	-28.6
Share issues	266	506	7,595	0	Ó	0	-	. 0	-	9,119	-
Cash flow (inc)/dec in net debt	292	(943)	(2,876)	(7,076)	(5,786)	(876)	-84.9	3,258	=	10,658	227.2
FX / non cash items	35	287	256	1,347	58	7	-87.5	0	_	0	
Balance sheet (inc)/dec in net debt	328	(657)	(2,621)	(5,729)	(5,729)	(869)	-84.8	3,258	-	10,658	227.2
									1//		
Core EBITDA	1,443	2,173	3,827	4,500	5,005	8,069	61.2	9,234	14.4	10,765	16.6
Maintenance capital expenditure	(169)	(220)	(430)	(595)	(640)	(793)	24.0	(868)	9.5	(943)	8.6
Maintenance net working capital	0	0	0	0	0	0		0	-	0	-
Operating free cash flow, pre-tax				•			// 7		15.0		17.4
operating nee cash now, pre-tax	1,274	1,952	3,397	3,906	4,365	7,276	66.7	8,366	15.0	9,822	17.4

Source: Company accounts, UBS estimates. (UBS) valuations are stated before goodwill, exceptionals and other special items. Note: For some companies, the data represents an extract of the full company accounts.

# **Global Equity Research**

India

Industrial, Diversified

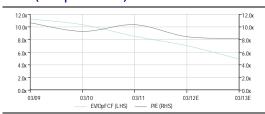
# **Sintex Industries**

12-month rating	Buy
12m price target	Rs240.00

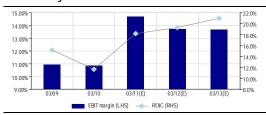
### Company profile

Sintex started its textile business in 1955 with a composite textile mill in Kalol, Gujarat. The company established its plastics division in 1975 for the manufacture of one-piece moulded polyethylene water storage tanks. It expanded its product offering in the plastics division in the late 1980s to include plastic extruded sections for partitions, false ceilings and plastic doors, and injection moulding products. Sintex's subsidiaries have 22 manufacturing locations. The manufacturing facilities for its plastics divisions are all in India - in Kalol, Kolkata, Daman, Bangalore, Nagpur, Baddi, Salem and Bhachau.

### Value (EV/OpFCF & P/E)



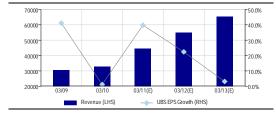
### **Profitability**



# ROE v Price to book value



### Growth (UBS EPS)



Valuation (x)	5Yr Avg	03/09	03/10	03/11E	03/12E	03/13E
P/E (local GAAP)	14.2	10.7	9.3	11.8	9.6	8.2
P/E (UBS)	14.2	10.7	9.3	10.3	8.5	8.2
P/CEPS	10.5	7.9	6.5	7.8	6.5	6.4
Net dividend yield (%)	0.7	0.4	0.5	0.4	0.5	0.5
P/BV	2.4	2.0	1.6	2.0	1.6	1.1
EV/revenue (core)	1.6	1.4	1.4	1.4	1.1	0.7
EV/EBITDA (core)	9.8	9.8	9.0	7.7	6.4	4.5
EV/EBIT (core)	12.6	13.1	12.7	9.4	7.8	5.4
EV/OpFCF (core)	11.1	11.3	10.3	8.5	7.0	4.9
EV/op. invested capital	2.4	2.0	1.5	1.7	1.5	1.1
	•		,			
Enternrice value (Dem)	•	U3/U0	03/10	03/11F	03/12F	03/13F

Enterprise value (Rsm)	03/09	03/10	03/11E	03/12E	03/13E
Average market cap	34,230	30,444	47,923	47,923	47,923
+ minority interests	263	190	0	0	0
+ average net debt (cash)	11,279	17,008	17,877	14,619	3,961
+ pension obligations and other	0	0	0	0	0
- non-core asset value	(1,819)	(2,470)	(3,775)	(3,775)	(3,775)
Core enterprise value	43,954	45,172	62,025	58,767	48,109

Growth (%)	5Yr Avg	03/09	03/10	03/11E	03/12E	03/13E
Revenue	46.9	34.7	7.1	36.4	23.0	18.8
EBITDA (UBS)	41.2	17.6	11.2	61.2	14.4	16.6
EBIT (UBS)	41.0	9.6	6.1	84.8	14.9	18.3
EPS (UBS)	42.4	41.2	1.2	39.8	22.4	3.2
Cash EPS	38.2	43.2	7.7	28.6	20.0	1.5
Net DPS	8.3	10.0	9.1	7.5	28.8	8.3
BVPS	21.9	14.3	11.9	23.4	22.3	52.4

Margins (%)	5Yr Avg	03/09	03/10	03/11E	03/12E	03/13E
EBITDA / revenue	17.0	14.7	15.3	18.0	16.8	16.5
EBIT / revenue	13.3	11.0	10.8	14.7	13.7	13.7
Net profit (UBS) / revenue	10.3	10.6	10.0	10.3	10.2	10.1
Return on capital (%)	5Yr Avg	03/09	03/10	03/11E	03/12E	03/13E
EBIT ROIC (UBS)	19.5	15.2	11.7	18.2	19.3	21.0

15.2

5.7

19.3

0.3

ROIC post tax	=	12.1	9.5	13.7	14.3	15.2
Net ROE	19.5	20.3	18.0	21.2	21.1	17.8
Coverage ratios (x)	5Yr Avg	03/09	03/10	03/11E	03/12E	03/13E
EBIT / net interest	9.6	24.5	10.5	9.6	10.6	14.9
Dividend cover (UBS EPS)	13.8	21.8	20.2	26.3	25.0	23.8
Div. payout ratio (%, UBS EPS)	8.4	4.6	4.9	3.8	4.0	4.2
Net debt / EBITDA	1.9	2.5	3.4	2.2	1.6	0.4

Efficiency ratios (x)	5Yr Avg	03/09	03/10	03/11E	03/12E	03/13E
Revenue / op. invested capital	1.5	1.4	1.1	1.2	1.4	1.5
Revenue / fixed assets	1.7	1.6	1.5	1.8	2.0	2.4
Revenue / net working capital	8.0	7.0	3.3	3.4	3.9	3.7
Investment ratios (x)	5Yr Avg	03/09	03/10	03/11E	03/12E	03/13E
OpFCF / EBIT	1.1	1.2	1.2	1.1	1.1	1.1
Capex / revenue (%)	25.4	21.2	3.9	16.6	0.9	4.6

Capital structure (%)	5Yr Avg	03/09	03/10	03/11E	03/12E	03/13E
Net debt / total equity	51.3	66.2	87.4	74.4	49.8	8.8
Net debt / (net debt + equity)	33.9	39.8	46.6	42.7	33.2	8.1
Net debt (core) / EV	19.3	25.7	37.7	28.8	24.9	8.2

6.9

Source: Company accounts, UBS estimates. (UBS) valuations are stated before goodwill, exceptionals and other special items. Valuations: based on an average share price that year, (E): based on a share price of Rs175.55 on 18 May 2011 23:38 HKT Market cap(E) may include

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Capex / depreciation

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### **■ Sintex Industries**

Sintex started its textile business in 1955 with a composite textile mill in Kalol, Gujarat. The company established its plastics division in 1975 for the manufacture of one-piece moulded polyethylene water storage tanks. It expanded its product offering in the plastics division in the late 1980s to include plastic extruded sections for partitions, false ceilings and plastic doors, and injection moulding products. Sintex's subsidiaries have 22 manufacturing locations. The manufacturing facilities for its plastics divisions are all in India in Kalol, Kolkata, Daman, Bangalore, Nagpur, Baddi, Salem and Bhachau.

### ■ Statement of Risk

We believe intensifying competition because of low/moderate entry barriers is a risk in the building products segment, and monolithic construction margins could be affected by new competitors in the low-cost housing segment. Other risks are fall in working capital discipline, slowdown in the industrial recovery globally and India and unrelated investments or ventures.

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### **UBS Investment Research: Global Equity Rating Allocations**

UBS 12-Month Rating	Rating Category	Coverage <sup>1</sup>	IB Services <sup>2</sup>
Buy	Buy	52%	41%
Neutral	Hold/Neutral	40%	37%
Sell	Sell	8%	20%
UBS Short-Term Rating	Rating Category	Coverage <sup>3</sup>	IB Services <sup>4</sup>
Buy	Buy	less than 1%	30%
Sell	Sell	less than 1%	17%

<sup>1:</sup>Percentage of companies under coverage globally within the 12-month rating category.

Source: UBS. Rating allocations are as of 31 March 2011.

**UBS Investment Research: Global Equity Rating Definitions** 

UBS 12-Month Rating	Definition
Buy	FSR is > 6% above the MRA.
Neutral	FSR is between -6% and 6% of the MRA.
Sell	FSR is > 6% below the MRA.
UBS Short-Term Rating	Definition
Buy	Buy: Stock price expected to rise within three months from the time the rating was assigned because of a specific catalyst or event.
Sell	Sell: Stock price expected to fall within three months from the time the rating was assigned because of a specific catalyst or event.

<sup>2:</sup>Percentage of companies within the 12-month rating category for which investment banking (IB) services were provided within the past 12 months.

<sup>3:</sup>Percentage of companies under coverage globally within the Short-Term rating category.

<sup>4:</sup>Percentage of companies within the Short-Term rating category for which investment banking (IB) services were provided within the past 12 months.

#### **KEY DEFINITIONS**

**Forecast Stock Return (FSR)** is defined as expected percentage price appreciation plus gross dividend yield over the next 12 months.

**Market Return Assumption (MRA)** is defined as the one-year local market interest rate plus 5% (a proxy for, and not a forecast of, the equity risk premium).

**Under Review (UR)** Stocks may be flagged as UR by the analyst, indicating that the stock's price target and/or rating are subject to possible change in the near term, usually in response to an event that may affect the investment case or valuation. **Short-Term Ratings** reflect the expected near-term (up to three months) performance of the stock and do not reflect any change in the fundamental view or investment case.

Equity Price Targets have an investment horizon of 12 months.

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UBS Securities India Private Ltd: Ruchi Vora; Gautam Chhaochharia.

### **Company Disclosures**

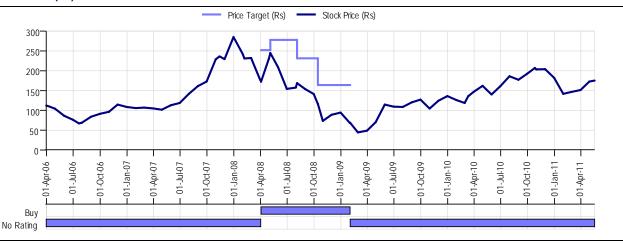
Company Name	Reuters	12-mo rating	Short-term rating	Price	Price date
Sintex Industries	SNTX.BO	Not Rated	N/A	Rs175.55	18 May 2011

Source: UBS. All prices as of local market close.

Ratings in this table are the most current published ratings prior to this report. They may be more recent than the stock pricing date

Unless otherwise indicated, please refer to the Valuation and Risk sections within the body of this report.

### Sintex Industries (Rs)



Source: UBS; as of 18 May 2011

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