| STOCK INFO. | BLOOMBERG <br> BSE Sensex: 10,170 |
| :--- | :--- |
|  | TECHM IN <br> REUTERS CODE |
| S\&P CNX: 3,065 | TEML.BO |


| 22 October 2008 Neutral |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Previous Recommendation: Neutral |  |  |  |  |  |  |  |  |  | Rs418 |
| $\begin{aligned} & \text { YEAR } \\ & \text { END } \end{aligned}$ | NET SALES <br> (RS M) | $\begin{aligned} & \text { PAT } \\ & \text { (RS M) } \end{aligned}$ | EPS* <br> (RS) | $\begin{gathered} \text { EPS } \\ \text { GROWTH (\%) } \end{gathered}$ | $\begin{gathered} \mathrm{P} / \mathrm{E} \\ (\mathrm{X}) \end{gathered}$ | $\begin{gathered} \text { P/BV } \\ (X) \end{gathered}$ | ROE <br> (\%) | ROCE <br> (\%) | EV/ SALES | $\begin{gathered} \text { EV/ } \\ \text { EBITDA } \end{gathered}$ |
| 3/07A | 29,290 | 6,124 | 46.4 | 105.2 | 9.0 | 5.5 | 66.7 | 65.5 | 1.7 | 6.8 |
| 3/08A | 37,661 | 7,693 | 58.3 | 25.6 | 7.2 | 4.0 | 55.9 | 54.5 | 1.3 | 6.1 |
| 3/09E | 47,852 | 10,336 | 78.4 | 34.3 | 5.3 | 1.9 | 37.5 | 37.3 | 0.8 | 3.1 |
| 3/10E | 54,219 | 10,837 | 82.2 | 4.9 | 5.1 | 1.2 | 34.5 | 34.4 | 1.2 | 2.1 |

* Diluted EPS (before Ex-ord Item)

2 US\$ Revenues decline 1\%; margins up 230bp QoQ: Tech Mahindra 2QFY09 revenue at Rs11.6b (v/s est. of Rs 12.1 b ) registered QoQ growth of $4.3 \%$ ( $-0.8 \%$ in US\$ terms, $2.3 \%$ in constant currency terms). EBIDTA margin improved to $28 \%$ in 2QFY09 (our estimate $23.9 \%$ ) v/s $25.7 \%$ in 1QFY09 on account of rupee depreciation and reduction in transition costs. EBIDTA at Rs 3.3 b was above our estimate of Rs 2.9 b . Net profit before extraordinary items was Rs 2.35 b (v/s est. of Rs 2.53 b ), a degrowth of $9 \%$ QoQ and growth of $30 \%$ YoY. Net profit was lower on account of US\$9m forex losses $\mathrm{v} / \mathrm{s}$ forex gains of US\$4m in 1QFY09.
\& Business outlook for FY09: Management mentioned that its long term order book (contracts signed for 5 -year periods) remained at US $\$ 2$ b. The company had won a large deal in 4 QFY 08 worth US $\$ 700 \mathrm{~m}$ against which it had made an upfront payment of Rs4.4b (US\$110m) to the customer. As per management, this deal can grow to US\$1b. However, management did not comment on details of reimbursement of the upfront payment by consortium members.
8 Valuation and view: We are downgrading our FY10 US\$ revenue growth estimates by 500 bp from $18 \%$ to $\sim 13 \%$, on account of renewed concerns about demand visibility, cross currency volatility and global slowdown. Our FY09 EPS stands revised to Rs78.4 from Rs76.8 while our FY10 EPS is lowered to Rs82.2 from Rs89.9. We are assuming an average rate of Rs43.6/US\$ for FY09 and Rs43.7/US\$ for FY10 against our earlier estimate of Rs43/US\$ for FY09 and Rs42/US\$ for FY10. The stock is trading at 5.3x FY09E and 5.1x FY10E earnings (before extraordinary items). We expect FY09 EPS to grow by 34\% to Rs78.4 from Rs58.3 (before EO) in FY08. Maintain Neutral.

| QUARTERLY PERFORMANCE (I GAAP) |  |  |  |  |  |  |  |  | (RS MILLION) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Y/EMARCH | FY08 |  |  |  | FY09 |  |  |  | FY08 | FYO9E |
|  | 10 | 2 Q | 3 Q | 4Q | 10 | 2 Q | 3QE | 4QE |  |  |
| Revenues | 8,763 | 8,976 | 9,704 | 10,218 | 11,164 | 11,648 | 12,335 | 12,705 | 37,661 | 47,852 |
| Q-o-Q Change (\%) | 0.2 | 2.4 | 8.1 | 5.3 | 9.3 | 4.3 | 5.9 | 3.0 | 28.6 | 27.1 |
| Direct Cost | 5,492 | 5,658 | 6,144 | 6,560 | 6,825 | 6,867 | 7,627 | 7,871 | 23,854 | 29,190 |
| Other Operating Exps | 1,338 | 1,346 | 1,431 | 1,434 | 1,470 | 1,520 | 1,604 | 1,715 | 5,549 | 6,309 |
| Operating Profit | 1,934 | 1,972 | 2,129 | 2,224 | 2,869 | 3,261 | 3,105 | 3,119 | 8,259 | 12,353 |
| Margins (\%) | 22.1 | 22.0 | 21.9 | 21.8 | 25.7 | 28.0 | 25.2 | 24.5 | 21.9 | 25.8 |
| Other Income | 131 | 249 | 300 | 364 | 261 | -320 | 247 | 254 | 1,044 | 442 |
| Interest | 15 | 26 | 16 | 5 | 2 | 0 | 0 | 0 | 62 | 2 |
| Depreciation | 168 | 193 | 206 | 229 | 258 | 267 | 284 | 292 | 796 | 1,101 |
| PBT bef. Extra-ordinary | 1,882 | 2,002 | 2,207 | 2,354 | 2,870 | 2,674 | 3,068 | 3,081 | 8,445 | 11,692 |
| Provision for Tax | 183 | 187 | 213 | 165 | 282 | 321 | 368 | 385 | 748 | 1,356 |
| Rate (\%) | 9.7 | 9.3 | 9.7 | 7.0 | 9.8 | 12.0 | 12.0 | 12.5 | 8.9 | 11.6 |
| Minority Interest | 3 | 0 | 1 | -1 | 2 | -1 | 0 | 0 | 3 | 1 |
| Net Income bef. Extra-ordinary | 1,696 | 1,815 | 1,993 | 2,190 | 2,586 | 2,354 | 2,700 | 2,695 | 7,693 | 10,335 |
| Q-o-Q Change (\%) | -13.5 | 7.0 | 9.8 | 9.9 | 18.1 | -9.0 | 14.7 | -0.2 | 25.7 | 34.3 |
| Extra-ordinary items | 0 | 2 | 0 | -4,401 | 0 | 673 | 0 | 0 | -4,399 | 673 |
| Net Income aft. Extra-ordinary | 1,696 | 1,817 | 1,993 | -2,211 | 2,586 | 3,027 | 2,700 | 2,695 | 3,294 | 11,008 |
| Q-o-Q Change (\%) | -151.6 | 7.2 | 9.7 | -210.9 | -217.0 | 17.0 | -10.8 | -0.2 | 171.9 | 234.1 |

E: MOSt Estimates

[^0]
## US\$ revenues decline 1\%; margins up 230bp QoQ

Tech Mahindra 2QFY09 revenue at Rs11.6b (v/s est. of Rs12.1b) registered a QoQ growth of $4.3 \%$ ( $-0.8 \%$ in US\$ terms, $2.3 \%$ in constant currency terms).

EBIDTA margin improved to $28 \%$ in 2QFY09 (our estimate 23.9\%) v/s $25.7 \%$ in 1QFY09 on account of rupee depreciation and reduction in transition costs. EBIDTA at Rs3.3b was above our estimate of Rs2.9b.

Net profit before extraordinary items was at Rs2.35b (v/s est. of Rs2.53b), a degrowth of $9 \%$ QoQ and growth of $30 \%$ YoY. Net profit was lower on account of US $\$ 9 \mathrm{~m}$ forex losses $\mathrm{v} / \mathrm{s}$ forex gains of US\$4m in 1QFY09. The 2QFY09 direct cost included a UK payee tax writeback amounting to Rs673m (US\$15.3m) which we have charged as an extraordinary item. PAT after extraordinary items was Rs3b v/s Rs2.6b in 1QFY09, a growth of $17 \%$ QoQ.

The US\$1b British Telecom (BTGS) contract (over a 5-year period) signed seven quarters ago accounted for revenues of US\$32m in 2QFY09. This account is yet to reach a steady state revenue run rate of US $\$ 200 \mathrm{~m}$ p.a. The billing for the contract began in January 2008 after a delay of a couple of quarters. The corresponding revenue flow was US $\$ 25 \mathrm{~m}$ in 1QFY09 and US\$19m in 4QFY08. BT contributed $\sim$ US $\$ 161 \mathrm{~m}$, i.e. $60 \%$ to total revenues in 2QFY09, the growth for which was flat, in constant currency.

Revenue from large long term deals contributed $25 \%$ to revenues, contributing $\sim \mathrm{US} \$ 65 \mathrm{~m}$ in 2QFY09.

## Business outlook for FY09

Management mentioned that its long term order book (contracts signed for 5-year periods) remained at US\$2b, Tech Mahindra has maintained its target offer of 5,500 campus hires with 800 of them joining in 2QFY09 (500 had already joined in 1QFY09). The company had won a large deal in 4QFY08 worth US\$700m against which it had made an upfront payment of Rs4.4b (US\$110m) to the customer. As per management, this deal can grow to US\$1b. However, management did not comment on details of reimbursement of the upfront payment by consortium members.

## Other highlights

1] Top client (BT) contributed $60 \%$ ( $\mathrm{v} / \mathrm{s} 63 \%$ in 1Q), Top 5 accounted for $82 \%$ ( $\mathrm{v} / \mathrm{s} 84 \%$ ) and Top 10 contributed $89 \%$ ( $\mathrm{v} / \mathrm{s} 90 \%$ in 1Q). BT reported flat revenue growth in the quarter, in constant currency.
2] The US contributed $23 \%$ in 2QFY09 (v/s $22 \%$ in 1Q), Europe $69 \% ~(v / s ~ 72 \% ~ i n ~ 1 Q), ~$ while RoW contributed $8 \%$ in 2QFY09 (v/s $6 \%$ in 1Q)
3] The company has forex hedges of US $\$ 800 \mathrm{~m}$ denominated in INR/USD, while US $\$ 300 \mathrm{~m}$ worth hedges are denominated in GBP/USD.
4] Utilization rate (including trainees) went down by 500 bp at $69 \%$ in $2 \mathrm{QFY} 09 \mathrm{v} / \mathrm{s} 74 \%$ in 1QFY09.
5] Added 766 employees (net) in 2QFY09 taking total employee strength to 25,135 . BPO headcount saw degrowth of 148 employees in 2Q, which is attributed to operational efficiency as per management.

## Valuation and view

Valuations at 5x FY10 estimates appear attractive with limited downside. But we are maintaining our Neutral rating given:
a) Over $60 \%$ revenues derived from a single client, BT and $\sim 90 \%$ revenues from top 10 clients, $100 \%$ exposure to Telecom vertical. The company carries a higher degree of risk to revenue due to the nature of client and industry concentration, which does not bode well, given the global slowdown.
b) Tech Mahindra's strategy of making upfront payments ( $\sim 10 \%$ of total deal size) in a few orders to secure large long-term deals, would require it to generate higher EBITDA margins over the life of these large deals in order to make average ROIC.
c) The US\$1b BT deal is yet to pick up the desired pace even after almost 2 years of signing the contract. This calls for better execution.

We are downgrading our FY10 US\$ revenue growth estimates by 500bp from $18 \%$ to $\sim 13 \%$, on account of renewed concerns about demand visibility, cross currency volatility and global slowdown. Our FY09 EPS stands revised to Rs78.4 from Rs76.8 while our FY10 EPS is lowered to Rs82.2 from Rs89.9. We are assuming an average rate of Rs43.6/ US\$ for FY09 and Rs43.7/US\$ for FY10 against our earlier estimate of Rs43/US\$ for FY09 and Rs42/US\$ for FY10.

The stock is trading at $5.3 \times \mathrm{FY} 09 \mathrm{E}$ and 5.1 x FY10E earnings (before EO). We expect FY09 EPS to grow by $34 \%$ to Rs78.4 from Rs58.3 (before EO) in FY08. Maintain Neutral.

## Tech Mahindra: an investment profile

## Company description

Tech Mahindra is India's sixth largest software exporter, and serves telecom service providers, equipment manufacturers, software vendors and systems integrators. It employs over 25,135 people, including over 3,800 in BPO services. Its key clients include British Telecom and AT\&T

## Key investment arguments

* Credible Tier I Indian IT services vendor with specialized offerings in telecom vertical

2. Largest Indian IT vendor in telecom services after the recently announced BT deal

## Key investment risks

2s Significant high dependence on single verticals viz. telecom and clients - BT (approx. 61\%)
2s Reduced global IT spend due to economic slowdown in the US and currency risk
2 Margins on large deals and ability of timely execution of same.

| COMPARATIVE VALUATIONS |  |  |  |  |
| :--- | :--- | :---: | :---: | :---: |
|  |  | TECHMAHINDRA | HCLT | WIPRO |
| P/E (x) | FY09E | 5.3 | 6.1 | 10.0 |
|  | FY10E | 5.1 | 6.4 | 9.4 |
| P/BV (x) | FY09E | 1.9 | 1.3 | 2.5 |
|  | FY10E | 1.2 | 1.0 | 2.0 |
| EV/Sales (x) | FY09E | 0.8 | 0.6 | 1.3 |
|  | FY10E | 1.2 | 0.3 | 1.4 |
| EV/EBITDA (x) | FY09E | 3.1 | 2.6 | 7.1 |
|  | FY10E | 2.1 | 1.2 | 7.8 |

SHAREHOLDING PATTERN (\%)

|  | SEP-08 | J UN-08 | SEP-07 |
| :--- | ---: | ---: | ---: |
| Promoter | 85.0 | 85.1 | 83.6 |
| Domestic Inst | 2.0 | 2.2 | 3.3 |
| Foreign | 2.3 | 1.9 | 1.9 |
| Others | 10.8 | 10.9 | 11.2 |

## Recent developments

e Mr. M. Damodaran, ex-SEBI chairman joins the Tech Mahindra board
e The company has made an exclusivity payment of Rs4.4b to a key customer for a new US $\$ 700 \mathrm{~m}$ deal

## Valuation and view

2 Revenue CAGR of $20 \%$ and earnings CAGR of $18.7 \%$ over FY08-FY10E
2. Valuations at 5.3x FY09E and 5.1x FY10E earnings (ex-EO), fairly valued
\& Maintain Neutral

## Sector view

e Indian offshoring has been vindicated with the global clients and service providers making India their base for IT-enabled solutions. India still has less than 5\% share in the global IT market.
25 Economic slowdown in the US, sub prime crises and sharper currency appreciation remain key concerns.
25 We believe frontline Indian IT companies would be better placed to sail through the near term adversities mentioned above.

EPS: MOST FORECAST VS CONSENSUS (RS)

|  | MOST <br> FORECAST | CONSENSUS <br> FORECAST | VARIATION <br> $(\%)$ |
| :---: | :---: | :---: | :---: |
| FY09 | 78.4 | 75.4 | 4.0 |
| FY10 | 82.2 | 89.0 | -7.6 |

TARGET PRICE AND RECOMMENDATION

| CURRENT | TARGET | UPSIDE | RECO. |
| :---: | :---: | :---: | :---: |
| PRICE (RS) | PRICE (RS) | $(\%)$ |  |
| 418 | - | - | Neutral |

STOCK PERFORMANCE (FROM 28 AUGUST 2006)




| Y/E MARCH | 2006 | 2007 | 2008 | 2009E | 2010 E |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Basic (Rs) |  |  |  |  |  |
| EPS | 22.6 | 50.5 | 63.4 | 84.9 | 89.0 |
| Diluted EPS |  | 46.4 | 58.3 | 78.4 | 82.2 |
| Cash EPS | 26.5 | 54.8 | 33.7 | 94.0 | 99.2 |
| Book Value | 59.2 | 75.8 | 103.6 | 222.2 | 338.3 |
| DPS | 9.2 | 1.5 | 2.8 | 5.7 | 6.4 |
| Payout \%(Incl.Div.Taxes) | 50.3 | 3.4 | 5.2 | 7.6 | 9.2 |
| Valuation (x) |  |  |  |  |  |
| P/E |  | 8.3 | 6.6 | 4.9 | 4.7 |
| P/E-Diluted |  | 9.0 | 7.2 | 5.3 | 5.1 |
| Cash P/E |  | 7.6 | 12.4 | 4.5 | 4.2 |
| EV/EBITDA |  | 6.8 | 6.1 | 3.1 | 2.1 |
| EV/Sales |  | 1.7 | 1.3 | 0.8 | 0.5 |
| Price/Book Value |  | 5.5 | 4.0 | 1.9 | 12 |
| Dividend Yield (\%) |  | 0.4 | 0.7 | 1.4 | 1.5 |
| Profitability Ratios (\%) |  |  |  |  |  |
| RoE | 38.2 | 66.7 | 55.9 | 37.5 | 34.5 |
| Roce | 38.2 | 65.5 | 54.5 | 37.3 | 34.4 |
| Turnover Ratios |  |  |  |  |  |
| Debtors (Days) | 129 | 102 | 106 | 109 | 110 |
| Fixed Asset Turnover (x) | 2.7 | 4.7 | 5.1 | 4.6 | 4.3 |
| Leverage Ratio |  |  |  |  |  |
| Debt/Equity Ratio(x) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |

CASH FLOW STATEMENT

| CASH FLOW STATEMENT |  |  |  | (Rs Million) |  |
| :--- | :---: | :---: | :---: | ---: | ---: |
| Y/E MARCH | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9 E}$ | $\mathbf{2 0 1 0 E}$ |
| CF from Operations | 2,822 | 1,445 | 3,022 | 11,742 | 15,139 |
| Cash for Working Capital | $-1,474$ | $-2,294$ | $-1,472$ | 3,037 | 777 |
| Net Operating CF | $\mathbf{1 , 3 4 7}$ | $\mathbf{- 8 4 9}$ | $\mathbf{1 , 5 5 0}$ | $\mathbf{1 4 , 7 8 0}$ | $\mathbf{1 5 , 9 1 6}$ |


| Net Purchase of FA | $-1,991$ | $-2,046$ | $-2,273$ | -820 | $-2,207$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Net Purchase of Invest. | 126 | 602 | 846 | $-1,614$ | $-1,496$ |
| Net Cash from Invest. | $\mathbf{- 1 , 8 6 5}$ | $\mathbf{- 1 , 4 4 4}$ | $\mathbf{- 1 , 4 2 7}$ | $\mathbf{- 2 , 4 3 4}$ | $\mathbf{- 3 , 7 0 2}$ |


| Inc./(Dec) in Equity \& other r | 134 | 3,014 | 12 | 3 | 0 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Proceeds from LTB/STB | 0 | 194 | 210 | -188 | 298 |
| Dividend Payments | -142 | $-1,044$ | 0 | -759 | $-1,012$ |
| Cash Flow from Fin. | $\mathbf{- 7}$ | $\mathbf{2 , 1 6 4}$ | $\mathbf{2 2 2}$ | $\mathbf{- 9 4 5}$ | $\mathbf{- 7 1 4}$ |
|  |  |  |  |  |  |
| Free Cash Flow | -646 | $-3,011$ | $-\mathbf{7 2 3}$ | $\mathbf{1 4 , 9 1 9}$ | 12,303 |
| Net Cash Flow | $\mathbf{- 5 2 5}$ | $\mathbf{- 1 2 8}$ | $\mathbf{3 4 4}$ | $\mathbf{1 1 , 4 0 1}$ | $\mathbf{1 1 , 5 0 0}$ |


| Opening Cash Balance | $\mathbf{1 , 2 8 5}$ | $\mathbf{7 5 9}$ | 631 | 976 | $\mathbf{1 2 , 3 7 7}$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Add: Net Cash | -525 | -128 | 344 | 11,401 | 11,500 |
| Closing Cash Balance | 759 | 631 | 976 | 12,377 | 23,877 |

E:MOSt Estimates


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| Disclosure of Interest Statement | Tech Mahindra |
| :--- | :---: |
| 1. Analyst ownership of the stock | No |
| 2. Group/Directors ownership of the stock | No |
| 3. Broking relationship with company covered | No |
| 4. Investment Banking relationship with company covered | No |

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