

#### Company

6 September 2010 | 8 pages

# Larsen & Toubro (LART.BO)

Takeaways from India Investor Conference, Sept 6-7

- Takeaways from India Conference Larsen and Toubro (L&T) presented at Citi's India Conference on September 6-7. Below are key takeaways.
- L&T maintains 20% sales growth and 25% order inflow growth guidance However, 2QFY11 was expected to see lower growth followed by a pick up in revenue booking in 2HFY11. Expects to maintain FY11E margins at FY10 levels. Seeing a shortage in senior project managers and skilled labourers. Wage inflation is something the company is worried about.
- On Hyderabad Metro it expects to make 14-17% equity IRR Financial closure of this project is expected in Jan 2011 (4QFY11) and L&T should expect Rs80-85bn of orders from the same. Rajpura project is expected to be expanded to 1980MW from 1320MW and the additional 660MW order will come to the parent this year. It is also expected that that the 1600MW KPCL order will come through this year. The Seawoods project of Rs54bn which was announced earlier could also start seeing orders in FY11E. Company had Rs20bn of road orders that were not a part of the order backlog at the end of 1QFY11, which are now financially closed.
- Company is also seeing a significant pick-up in building and factories orders Orders are coming from various segments like real estate, hospitals, hotels, educational institutions, factories and so forth. A significant percentage of these orders are not announced post order win because the client does not want the company to do so. The company is also seeing early signs of a revival in the metals and mining sector.
- Please see further notes on page 3 below.

Statistical Abstract									
Year to	Net Profit	Diluted EPS	EPS growth	P/E	P/B	ROE	Yield		
31 Mar	(RsM)	(Rs)	(%)	(x)	(x)	(%)	(%)		
2009A	27,092	46.25	34.4	39.6	8.6	24.7	0.6		
2010A	31,076	51.19	10.7	35.8	6.0	20.2	0.7		
2011E	40,507	66.72	30.3	27.5	5.2	20.4	0.8		
2012E	48,301	79.56	19.2	23.0	4.4	20.8	0.9		
2013E	57,482	94.68	19.0	19.4	3.7	21.0	0.9		
Source: Power	ed by dataCentral								



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See Appendix A-1 for Analyst Certification, Important Disclosures and non-US research analyst disclosures.

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#### Equity 🗹

Buy/Low Risk	1L
Price (06 Sep 10)	Rs1,833.60
Target price	Rs2,110.00
Expected share price return	15.1%
Expected dividend yield	0.8%
Expected total return	15.8%
Market Cap	Rs1,109,233M
	US\$23,862M

#### Price Performance (RIC: LART.BO, BB: LT IN)



#### Larsen & Toubro (LART.BO)

6 September 2010

#### Other Per Share Data

NAV	
Discount to NAV	

240.75 -662%

Valuation Ratios       P/E adjusted (x)     39.6     35.8     27.5     23.0     19.4       P/BV (x)     8.6     6.0     5.2     4.4     3.7       Dividend yield (%)     0.6     0.7     0.8     0.9     0.5       Payout Ratio (%)     22.7     24.4     21.0     20.1     18.0       Per Share Data (Rs)     EPS adjusted     46.25     51.19     66.72     79.56     94.66       EPS reported     59.44     72.07     66.72     79.56     94.66       BVPS     212.30     303.69     354.58     416.07     491.63       DPS     10.50     12.50     14.00     16.00     17.00       Profit & Loss (RsM)     Net sales     336,466     366,752     439.956     527,947     620.337       Operating expenses     -300.957     -323,630     -386,754     -465.053     -547.488       EBIT     35,509     43.122     53,201     62.984     72.843       Non-operating/exceptionals     7,398     9,177     11,460
P/BV (x)     8.6     6.0     5.2     4.4     3.7       Dividend yield (%)     0.6     0.7     0.8     0.9     0.5       Payout Ratio (%)     22.7     24.4     21.0     20.1     18.0       Per Share Data (Rs)     EPS adjusted     46.25     51.19     66.72     79.56     94.66       EPS reported     59.44     72.07     66.72     79.56     94.66       BVPS     212.30     303.69     354.58     416.07     491.63       DPS     10.50     12.50     14.00     16.00     17.00       Profit & Loss (RsM)     Net sales     336,466     366,752     439.956     527.947     620.337       Operating expenses     -300.957     -323.630     -386,754     -465.053     -547.485       EBIT     35.509     43.122     53.201     62.894     72.845       Non-operating/exceptionals     7,398     9,177     11,460     12.584     143,64       Pre-tax profit     39,404     47,199     59,569     71.031     84,532
Dividend yield (%)     0.6     0.7     0.8     0.9     0.5       Payout Ratio (%)     22.7     24.4     21.0     20.1     18.0       Per Share Data (Rs)     EPS adjusted     46.25     51.19     66.72     79.56     94.66       EPS reported     59.44     72.07     66.72     79.56     94.66       BVPS     212.30     303.69     354.58     416.07     491.63       DPS     10.50     12.50     14.00     16.00     17.00       Profit & Loss (RsM)         -527.947     620.337       Operating expenses     -300.957     -323.630     -386.754     -465.053     -547.485       EBIT     35.509     43.122     53.201     62.894     72.845       Non-operating/exceptionals     7.398     9.177     11.460     12.584     144.364       Pre-tax profit     39.404     47.199     59.569     71.031     84.532       Tax     -12.312     -16.123     -19.062     -22.730     -27.050
Payout Ratio (%)     22.7     24.4     21.0     20.1     18.0       Per Share Data (Rs)     EPS adjusted     46.25     51.19     66.72     79.56     94.68       EPS reported     59.44     72.07     66.72     79.56     94.68       BVPS     212.30     303.69     354.58     416.07     491.63       DPS     10.50     12.50     14.00     16.00     17.00       Profit & Loss (RsM)     Net sales     336,466     366,752     439.956     527,947     620,337       Operating expenses     -300,957     -323,630     -386,754     -465,053     -547,486       EBIT     35,509     43,122     53,201     62,894     72,848       Non-operating/exceptionals     7,398     9,177     11,460     12,584     14,364       Pre-tax profit     39,404     47,199     59,569     71,031     84,532       Tax     -12,312     -16,123     -19,062     -22,730     -27,650       Extraord //Min.Int./Pref.div.     7,725     12,679     0
Per Share Data (Rs)       EPS adjusted     46.25     51.19     66.72     79.56     94.68       EPS reported     59.44     72.07     66.72     79.56     94.68       BVPS     212.30     303.69     354.58     416.07     491.63       DPS     10.50     12.50     14.00     16.00     17.00       Profit & Loss (RsM)        -386,754     -465,053     -547,485       Coperating expenses     -300,957     -323,630     -386,754     -465,053     -547,485       EBIT     35,509     43,122     53,201     62,894     72,844       Non-operating/exceptionals     7,398     9,177     11,460     12,584     14,364       Pre-tax profit     39,404     47,199     59,569     71,031     84,532       Tax     -12,312     -16,123     -19,062     -22,730     -27,050       Extraord /Min.Intr/Pref.div.     7,725     12,679     0     0     0       Growth Rates (%)     0     20.0     20.0     17.53
EPS adjusted     46.25     51.19     66.72     79.56     94.66       EPS reported     59.44     72.07     66.72     79.56     94.66       BVPS     212.30     303.69     354.58     416.07     491.65       DPS     10.50     12.50     14.00     16.00     17.00       Profit & Loss (RsM)     Net sales     336,466     366,752     439,956     527,947     620,337       Operating expenses     -300,957     -323,630     -386,754     -465,053     -547,485       EBIT     35,509     43,122     53,201     62,894     72,843       Non-operating/exceptionals     7,398     9,177     11,460     12,584     14,364       Pre-tax profit     39,404     47,199     59,569     71,031     84,532       Tax     -12,312     -16,123     -19,062     -22,730     -27,050       Extraord./Min.Int./Pref.div.     7,725     12,679     0     0     0     0       Growth Rates (%)     35.2     21.4     23.4     18.2 <t< td=""></t<>
EPS reported     59.44     72.07     66.72     79.56     94.66       BVPS     212.30     303.69     354.58     416.07     491.63       DPS     10.50     12.50     14.00     16.00     17.00       Profit & Loss (RsM)         439.956     527.947     620.337       Operating expenses     -300.957     -323,630     -386,754     -465.053     -547.485       EBIT     35,509     43.122     53.201     62.894     72.846       Non-operating/exceptionals     7,398     9,177     11,460     12,584     14,364       Pre-tax profit     39,404     47.199     59,569     71.031     84,532       Tax     -12,312     -16,123     -19,062     -22,730     -27,050       Extraord./Min.lnt./Pref.div.     7,725     12,679     0     0     0     0       Reported net income     34,817     43,755     40,507     48,301     57,482       Adjusted earnings     27,092     31,076     40,507     48,301
BVPS     212.30     303.69     354.58     416.07     491.63       DPS     10.50     12.50     14.00     16.00     17.00       Profit & Loss (RsM)     Net sales     336,466     366,752     439,956     527,947     620,337       Operating expenses     -300,957     -323,630     -386,754     -465,053     -547,485       EBIT     35,509     43,122     53,201     62,894     72,845       Non-operating/exceptionals     7,398     9,177     11,460     12,584     14,632       Tax     -12,312     -16,123     -19,062     -22,730     -27,050       Extraord /Min.Int./Pref.div.     7,725     12,679     0
DPS     10.50     12.50     14.00     16.00     17.00       Profit & Loss (RsM)     Net sales     336,466     366,752     439,956     527,947     620,337       Operating expenses     -300,957     -323,630     -386,754     -465,053     -547,485       EBIT     35,509     43,122     53,201     62,894     72,849       Net interest expense     -3,502     -5,100     -5,093     -4,447     -2,681       Non-operating/exceptionals     7,398     9,177     11,460     12,584     14,364       Pre-tax profit     39,404     47,199     59,569     71,031     84,532       Tax     -12,312     -16,123     -19,062     -22,730     -27,050       Extraord./Min.Int./Pref.div.     7,725     12,679     0     0     0       Reported net income     34,817     43,755     40,507     48,301     57,482       Adjusted earnings     27,092     31,076     40,507     48,301     57,482       Bort adjusted     35.2     21.4     23,201     62
Profit & Loss (RsM)       Net sales     336,466     366,752     439,956     527,947     620,337       Operating expenses     -300,957     -323,630     -386,754     -465,053     -547,485       EBIT     35,509     43,122     53,201     62,894     72,845       Net interest expense     -3,502     -5,100     -5,093     -4,447     -2,681       Non-operating/exceptionals     7,398     9,177     11,460     12,584     14,364       Pre-tax profit     39,404     47,199     59,569     71,031     84,523       Tax     -12,312     -16,123     -19,062     -22,730     -27,050       Extraord./Min.Int./Pref.div.     7,725     12,679     0     0     0       Reported net income     34,817     43,755     40,507     48,301     57,482       Adjusted earnings     27,092     31,076     40,507     48,301     57,482       Growth Rates (%)     Sales     35.2     21.4     23.4     18.2     15.8       EPS adjusted     35.2 <td< td=""></td<>
Net sales     336,466     366,752     439,956     527,947     620,337       Operating expenses     -300,957     -323,630     -386,754     -465,053     -547,485       EBIT     35,509     43,122     53,201     62,894     72,845       Net interest expense     -3,502     -5,100     -5,093     -4,447     -2,681       Non-operating/exceptionals     7,398     9,177     11,460     12,584     14,364       Pre-tax profit     39,404     47,199     59,569     71,031     84,532       Tax     -12,312     -16,123     -19,062     -22,730     -27,050       Extraord./Min.Int./Pref.div.     7,725     12,679     0     0     0       Reported net income     34,817     43,755     40,507     48,301     57,482       Adjusted earnings     27,092     31,076     40,507     48,301     57,482       Growth Rates (%)     S     S     21.4     23.4     18.2     15.6       EPS adjusted     35.2     21.4     23.4     18.2
Operating expenses     -300,957     -323,630     -386,754     -465,053     -547,485       EBIT     35,509     43,122     53,201     62,894     72,845       Net interest expense     -3,502     -5,100     -5,093     -4,447     -2,681       Non-operating/exceptionals     7,398     9,177     11,460     12,584     14,364       Pre-tax profit     39,404     47,199     59,569     71,031     84,532       Tax     -12,312     -16,123     -19,062     -22,730     -27,050       Extraord./Min.Int./Pref.div.     7,725     12,679     0     0     0     0       Reported net income     34,817     43,755     40,507     48,301     57,482       Adjusted earnings     27,092     31,076     40,507     48,301     57,482       Growth Rates (%)     Sales     35.2     21.4     23.4     18.2     15.6       Sales     35.4     9.0     20.0     20.0     17.5     20.0       Cash Flow (RsM)     0     9.9     20.0
EBIT35,50943,12253,20162,89472,845Net interest expense-3,502-5,100-5,093-4,447-2,681Non-operating/exceptionals7,3989,17711,46012,58414,364Pre-tax profit39,40447,19959,56971,03184,532Tax-12,312-16,123-19,062-22,730-27,050Extraord./Min.Int./Pref.div.7,72512,679000Reported net income34,81743,75540,50748,30157,482Adjusted earnings27,09231,07640,50748,30157,482Adjusted EBIT35,50943,12253,20162,89472,844Growth Rates (%)Sales35.49.020.020.017.5Sales35.49.020.020.017.515.68EPS adjusted35.221.423.418.215.8EPS adjusted34.410.730.319.219.0Cash Flow (RsM)099,66557,09783,99199,866Depreciation/amortization3,0604,1465,0446,2677,438Net working capital-31,65111,43411,54129,41834,943Investing cash flow-31,979-70,287-45,214-42,714-42,714Capital expenditure-18,565-15,871-20,214-17,714-17,714Acquisitions/disposals-13,415-54,416-25,000-25,000-
Net interest expense     -3,502     -5,100     -5,093     -4,447     -2,681       Non-operating/exceptionals     7,398     9,177     11,460     12,584     14,364       Pre-tax profit     39,404     47,199     59,569     71,031     84,532       Tax     -12,312     -16,123     -19,062     -22,730     -27,050       Extraord./Min.Int./Pref.div.     7,725     12,679     0     0     0       Reported net income     34,817     43,755     40,507     48,301     57,482       Adjusted earnings     27,092     31,076     40,507     48,301     57,482       Adjusted EBIT     35,509     43,122     53,201     62,894     7,284       Growth Rates (%)         12,58       Sales     35,4     9.0     20.0     20.0     17,58       EPS adjusted     34,41     10.7     30.3     19,2     19,00       Cash Flow (RsM)       11,434     11,541     29,418     34,943
Non-operating/exceptionals     7,398     9,177     11,460     12,584     14,364       Pre-tax profit     39,404     47,199     59,569     71,031     84,532       Tax     -12,312     -16,123     -19,062     -22,730     -27,050       Extraord./Min.Int./Pref.div.     7,725     12,679     0     0     0     0       Reported net income     34,817     43,755     40,507     48,301     57,482       Adjusted earnings     27,092     31,076     40,507     48,301     57,482       Adjusted EBIT     35,509     43,122     53,201     62,894     72,845       Growth Rates (%)     Sales     35.2     21.4     23.4     18.2     15.6       EPS adjusted     35.2     21.4     23.4     18.2     15.6       Depreciation/amortization     3,060     4,146     5,044     6,267     7,438       Net working capital     -31,651     11,434     11,541     29,418     34,943       Investing cash flow     -31,979     -70,287     -45,214
Pre-tax profit     39,404     47,199     59,569     71,031     84,532       Tax     -12,312     -16,123     -19,062     -22,730     -27,050       Extraord./Min.Int./Pref.div.     7,725     12,679     0     0     0       Reported net income     34,817     43,755     40,507     48,301     57,482       Adjusted earnings     27,092     31,076     40,507     48,301     57,482       Adjusted EBIT     35,509     43,122     53,201     62,894     72,845       Growth Rates (%)     Sales     35.4     9.0     20.0     20.0     17.5       EBIT adjusted     35.2     21.4     23.4     18.2     15.6       EPS adjusted     34.4     10.7     30.3     19.2     19.0       Cash Flow (RsM)     0     99,868     0.607     59,625     57,097     83,991     99,868       Depreciation/amortization     3,060     4,146     5,044     6,267     7,438       Net working capital     -31,651     11,434     11,541
Tax     -12,312     -16,123     -19,062     -22,730     -27,050       Extraord./Min.Int./Pref.div.     7,725     12,679     0 <t< td=""></t<>
Extraord./Min.Int./Pref.div.     7,725     12,679     0     0     0       Reported net income     34,817     43,755     40,507     48,301     57,482       Adjusted earnings     27,092     31,076     40,507     48,301     57,482       Adjusted EBIT     35,509     43,122     53,201     62,894     72,845       Growth Rates (%)     Sales     35,4     9.0     20.0     20.0     17.5       EBIT adjusted     35.2     21.4     23.4     18.2     15.6       EPS adjusted     34.4     10.7     30.3     19.2     19.0       Cash Flow (RsM)     6,097     59,625     57,097     83,991     99,868       Depreciation/amortization     3,060     4,146     5,044     6,267     7,438       Net working capital     -31,651     11,434     11,541     29,418     34,943       Investing cash flow     -31,979     -70,287     -45,214     -42,714     -42,714       Capital expenditure     -18,565     -15,871     -20,214     -17,714
Reported net income     34,817     43,755     40,507     48,301     57,482       Adjusted earnings     27,092     31,076     40,507     48,301     57,482       Adjusted EBIT     35,509     43,122     53,201     62,894     72,845       Growth Rates (%)     Sales     35,4     9.0     20.0     20.0     17.5       EBIT adjusted     35.2     21.4     23.4     18.2     15.6       EPS adjusted     34.4     10.7     30.3     19.2     19.0       Cash Flow (RsM)     6,097     59,625     57,097     83,991     99,866       Depreciation/amortization     3,060     4,146     5,044     6,267     7,438       Net working capital     -31,651     11,434     11,541     29,418     34,943       Investing cash flow     -31,979     -70,287     -45,214     -42,714     -42,714       Capital expenditure     -18,565     -15,871     -20,214     -17,714     -17,714       Acquisitions/disposals     -13,415     -54,416     -25,000     <
Adjusted earnings   27,092   31,076   40,507   48,301   57,482     Adjusted EBIT   35,509   43,122   53,201   62,894   72,843     Growth Rates (%)   5   5   5   62,894   72,843     Sales   35,4   9.0   20.0   20.0   17.5     EBIT adjusted   35.2   21.4   23.4   18.2   15.6     EPS adjusted   34.4   10.7   30.3   19.2   19.0     Cash Flow (RsM)   6,097   59,625   57,097   83,991   99,866     Depreciation/amortization   3,060   4,146   5,044   6,267   7,432     Net working capital   -31,651   11,434   11,541   29,418   34,943     Investing cash flow   -31,979   -70,287   -45,214   -42,714   -42,714     Capital expenditure   -18,565   -15,871   -20,214   -17,714   -17,714     Acquisitions/disposals   -13,415   -54,416   -25,000   -25,000   -25,000     Financing cash flow   23,991   17,228   -11,864   -26,273
Adjusted EBIT   35,509   43,122   53,201   62,894   72,845     Growth Rates (%)
Growth Rates (%)       Sales     35.4     9.0     20.0     20.0     17.5       EBIT adjusted     35.2     21.4     23.4     18.2     15.6       EPS adjusted     34.4     10.7     30.3     19.2     19.0       Cash Flow (RsM)     0     0.0     4.146     5.044     6.267     7.438       Depreciation/amortization     3.060     4.146     5.044     6.267     7.438       Net working capital     -31.651     11.434     11.541     29.418     34.943       Investing cash flow     -31.979     -70.287     -45.214     -42.714     -42.714       Capital expenditure     -18.565     -15.871     -20.214     -17.714     -17.714       Acquisitions/disposals     -13.415     -54.416     -25.000     -25.000     -25.000       Financing cash flow     23.991     17.228     -11.864     -26.273     -43.448       Borrowings     29.720     2.448     -2.000     -15.000     -31.474
Sales     35.4     9.0     20.0     20.0     17.5       EBIT adjusted     35.2     21.4     23.4     18.2     15.6       EPS adjusted     34.4     10.7     30.3     19.2     19.0       Cash Flow (RsM)     Coperating cash flow     6,097     59,625     57,097     83,991     99,866       Depreciation/amortization     3,060     4,146     5,044     6,267     7,438       Net working capital     -31,651     11,434     11,541     29,418     34,943       Investing cash flow     -31,979     -70,287     -45,214     -42,714     -42,714       Capital expenditure     -18,565     -15,871     -20,214     -17,714     -17,714       Capital expenditure     -13,415     -54,416     -25,000     -25,000     -25,000       Financing cash flow     23,991     17,228     -11,864     -26,273     -43,448       Borrowings     29,720     2,448     -2,000     -15,000     -31,474
EBIT adjusted     35.2     21.4     23.4     18.2     15.6       EPS adjusted     34.4     10.7     30.3     19.2     19.0       Cash Flow (RsM)     6,097     59,625     57,097     83,991     99,866       Depreciation/amortization     3,060     4,146     5,044     6,267     7,438       Net working capital     -31,651     11,434     11,541     29,418     34,943       Investing cash flow     -31,979     -70,287     -45,214     -42,714     -42,714       Capital expenditure     -18,565     -15,871     -20,214     -17,714     -17,714       Acquisitions/disposals     -13,415     -54,416     -25,000     -25,000     -25,000       Financing cash flow     23,991     17,228     -11,864     -26,273     -43,448       Borrowings     29,720     2,448     -2,000     -15,000     -31,474
EPS adjusted34.410.730.319.219.0Cash Flow (RsM)Operating cash flow6,09759,62557,09783,99199,868Depreciation/amortization3,0604,1465,0446,2677,438Net working capital-31,65111,43411,54129,41834,943Investing cash flow-31,979-70,287-45,214-42,714-42,714Capital expenditure-18,565-15,871-20,214-17,714-17,714Acquisitions/disposals-13,415-54,416-25,000-25,000-25,000Financing cash flow23,99117,228-11,864-26,273-43,448Borrowings29,7202,448-2,000-15,000-31,471
Cash Flow (RsM)       Operating cash flow     6,097     59,625     57,097     83,991     99,868       Depreciation/amortization     3,060     4,146     5,044     6,267     7,438       Net working capital     -31,651     11,434     11,541     29,418     34,943       Investing cash flow     -31,979     -70,287     -45,214     -42,714     -42,714       Capital expenditure     -18,565     -15,871     -20,214     -17,714     -17,714       Acquisitions/disposals     -13,415     -54,416     -25,000     -25,000     -25,000       Financing cash flow     23,991     17,228     -11,864     -26,273     -43,448       Borrowings     29,720     2,448     -2,000     -15,000     -31,471
Operating cash flow6,09759,62557,09783,99199,866Depreciation/amortization3,0604,1465,0446,2677,438Net working capital-31,65111,43411,54129,41834,943Investing cash flow-31,979-70,287-45,214-42,714-42,714Capital expenditure-18,565-15,871-20,214-17,714-17,714Acquisitions/disposals-13,415-54,416-25,000-25,000-25,000Financing cash flow23,99117,228-11,864-26,273-43,449Borrowings29,7202,448-2,000-15,000-31,471
Depreciation/amortization     3,060     4,146     5,044     6,267     7,438       Net working capital     -31,651     11,434     11,541     29,418     34,943       Investing cash flow     -31,979     -70,287     -45,214     -42,714     -42,714       Capital expenditure     -18,565     -15,871     -20,214     -17,714     -17,714       Acquisitions/disposals     -13,415     -54,416     -25,000     -25,000     -25,000       Financing cash flow     23,991     17,228     -11,864     -26,273     -43,445       Borrowings     29,720     2,448     -2,000     -15,000     -31,471
Net working capital     -31,651     11,434     11,541     29,418     34,943       Investing cash flow     -31,979     -70,287     -45,214     -42,714     -42,714       Capital expenditure     -18,565     -15,871     -20,214     -17,714     -17,714       Acquisitions/disposals     -13,415     -54,416     -25,000     -25,000     -25,000       Financing cash flow     23,991     17,228     -11,864     -26,273     -43,449       Borrowings     29,720     2,448     -2,000     -15,000     -31,471
Investing cash flow-31,979-70,287-45,214-42,714-42,714Capital expenditure-18,565-15,871-20,214-17,714-17,714Acquisitions/disposals-13,415-54,416-25,000-25,000-25,000Financing cash flow23,99117,228-11,864-26,273-43,445Borrowings29,7202,448-2,000-15,000-31,471
Capital expenditure     -18,565     -15,871     -20,214     -17,714     -17,714       Acquisitions/disposals     -13,415     -54,416     -25,000     -25,000     -25,000       Financing cash flow     23,991     17,228     -11,864     -26,273     -43,449       Borrowings     29,720     2,448     -2,000     -15,000     -31,471
Acquisitions/disposals     -13,415     -54,416     -25,000     -25,000     -25,000       Financing cash flow     23,991     17,228     -11,864     -26,273     -43,449       Borrowings     29,720     2,448     -2,000     -15,000     -31,471
Financing cash flow     23,991     17,228     -11,864     -26,273     -43,449       Borrowings     29,720     2,448     -2,000     -15,000     -31,471
Borrowings 29,720 2,448 -2,000 -15,000 -31,471
Dividends paid -7,168 -8,630 -9,864 -11,273 -11,978
Change in cash -1,892 6,566 19 15,004 13,705
Balance Sheet (RsM)
Total assets 368,818 464,094 535,468 623,776 711,783
Cash & cash equivalent     7,753     14,319     14,338     29,342     43,047
Accounts receivable 100,555 111,637 133,920 160,704 188,827
Net fixed assets     50,292     61,998     77,066     88,412     98,587
Total liabilities     244,469     281,211     321,942     373,222     415,725
Accounts payable 98,000 0 0 0 0
Total Debt     65,560     68,008     66,008     51,008     19,537
Shareholders' funds 124,348 182,884 213,526 250,554 296,058
Profitability/Solvency Ratios (%)
EBITDA margin adjusted     10.6     11.8     12.1     11.9     11.7
ROE adjusted     24.7     20.2     20.4     20.8     21.0
ROA adjusted     8.5     7.5     8.1     8.3     8.6
Net debt to equity     46.5     29.4     24.2     8.6     -7.5
Total debt to capital     34.5     27.1     23.6     16.9     6.2

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- Hydrocarbons, infrastructure and power contribute 1/3rd each to the order backlog. Historically, hydrocarbons used to yield the highest margins; however, over the years infrastructure has seen smart improvement in margins. So as of today there isn't much of a difference in the margin profile of the three businesses. The reason the infrastructure project margins have improved so much is because number of job sites has reduced, order sizes have increased, fewer job sites imply better deployment of labour and focus on turnkey jobs with engineering and design and avoiding pure labour and mechanical jobs.
- L&T and BHEL have a three-year first mover advantage vis-a-vis other domestic equipment manufacturers. So, by the time the factories of the competitors are on stream after three years, L&T and BHEL would have already indigenized supercritical technology.

# Larsen & Toubro

#### **Company description**

L&T is a diversified conglomerate with market leadership in engineering and construction (E&C) and electrical-equipment businesses in India. L&T Information Technology is its 100% subsidiary in software services. L&T demerged its cement business into a separate company, selling it to Grasim.

#### Investment strategy

We rate L&T Buy/Low Risk. With an earnings CAGR of 23% over FY10-13E for the core business, and spawning new businesses such as railways and power equipment, we believe L&T is fundamentally one of the best proxies for India's infrastructure build-out. L&T's Rs1078bn order backlog and forecast stable margins provide good earnings visibility. Its thrust of process and hydrocarbons and India's infrastructure spending should augur well for the order pipeline. We are positive on management efforts to improve product mix by raising the share of high-technology products for process industries, defense, nuclear, and aerospace applications; and engineering and embedded services. These segments have better growth potential and margins than the projects business, in our view

### Valuation

3

Our Rs2,110 target price is based on sum-of-the-parts (SOTP). We use 23x Dec11E earnings for the parent (Rs1,756), on par with BHEL. We also believe that the parent's numbers do not capture the value inherent in subsidiaries, which we value at Rs354, with L&T Infotech at Rs78 (12x Dec11E EPS, in-line with second-tier peers), L&T Finance at Rs35 (1.0x Dec11E P/BV), 51% stake in L&T-MHI JV at Rs36, and L&T IDPL at Rs95. Over the past 15 years L&T has traded at an average premium of ~ 39% to BHEL. However, during economic slowdowns BHEL trades at a premium to L&T. The trend reverses in good times. We believe that India economic growth is still 6 months away from a full-fledged revival so we peg L&T on par with BHEL. Our target multiple for BHEL at 23x is set a ~25% premium to the stock's historical average P/E of 18.4x.

### Risks

4

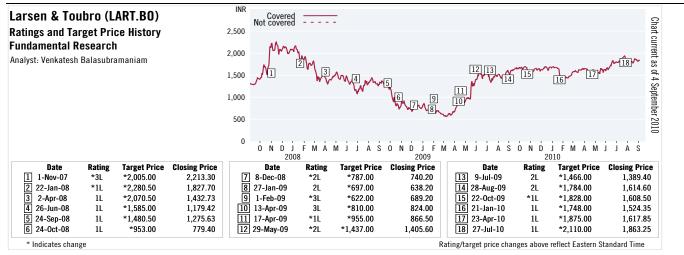
We rate L&T shares Low Risk, in line with our quantitative risk-rating system, and because L&T's order backlog of c.Rs1078bn represents two years' sales and provides earnings visibility. Downside risks that could prevent the shares from reaching our target price include: 1) attracting and retaining talent; 2) the E&C and electrical equipment businesses are sensitive to economic variables; 3) competitive pressures; and 4) L&T needs to keep abreast with technology trends to sustain valuations and earnings. Upside risks to our target price include: 1) better-than-expected order booking; 2) a better-than-expected execution rate; and 3) higher-than-expected EBITDA margins.

# Appendix A-1

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% of companies in each rating category that are investment banking clients	47%	45%	40%				

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