| STOCK INFO. | BLOOMBERG |  |
| :--- | :--- | :---: |
| BSE Sensex: 10,227 | GHCL IN |  |
|  | REUTERS CODE |  |
| S\&P CNX: 2,944 | GHCL.BO |  |
|  |  |  |
| Equity Shares (m) | 114.1 |  |
| 52-Week Range (Rs) | $193 / 56$ |  |
| 1,6,12 Rel.Per. (\%) | $-27 /-12 / 64$ |  |
| M.Cap (Rs. b) | 14.9 |  |
| M.Cap (US\$ b) | 0.3 |  |

18 July 2006 Buy
Previous Recommendation: Buy $\quad$ Rs130

| YEAR | NET SALES | PAT | EPS | EPS | P/E | P/BV | ROE | ROCE | EV/ | EV/ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| END | (RS M) | (RS M) | (RS) | GROWTH (\%) | $(\mathbf{X})$ | $(\mathbf{X})$ | $(\%)$ | (\%) | SALES | EBITDA |
| $12 / 06 E$ | 25,883 | 779 | 6.8 | 13.8 | 19.1 | 2.4 | 17.5 | 12.3 | 1.0 | 9.5 |
| $12 / 07 E$ | 32,075 | 2,098 | 18.4 | 169.1 | 7.1 | 1.9 | 30.0 | 22.0 | 0.8 | 4.8 |
| $12 / 08 E$ | 34,214 | 2,478 | 21.7 | 18.1 | 6.0 | 1.5 | 27.9 | 23.6 | 0.7 | 3.9 |

\& GHCL's 2QCY06 results were better than our expectations with PAT increasing 45\% YoY to Rs310m compared with our estimate of Rs240m.
\& Revenues rose $19.1 \%$ YoY to Rs1.6b, driven by strong performance from the soda ash business.
\& EBIT margins from soda ash increased by a robust 860 bp YoY to $37 \%$. This was primarily due to lower exports higher domestic sales and Rs1,000/ton YoY increase in soda ash realizations.
2. During the quarter, GHCL acquired $100 \%$ stake in a UK-based retail company, Rosebys for a consideration of Rs 1.8 b (US $\$ 40 \mathrm{~m}$ ). It also managed to successfully turn its Romanian soda ash business EBITDA positive.
\& We expect the company's consolidated revenues and net profit to grow at $88 \%$ CAGR and $53 \%$ CAGR, respectively over CY05-CY08.
\& The stock is trading at attractive valuations of 7.1x CY07E EPS and 4.8x CY07E EV/EBITDA. We maintain Buy. Our SOTP-based target price of Rs223.

| QUARTERLY PERFORMANCE (RS Million) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Y/E DECEMBER | CY05* |  |  | CY06\# |  |  |  | CY05\# <br> 9 MTHS | cY06E\# |
|  | 10 | 2 Q | 3 Q | 1QA | 2QA | 3QE | 4QE |  |  |
| Sales | 1,391 | 1,656 | 1,692 | 2,440 | 1,657 | 1,978 | 2,166 | 4,740 | 8,241 |
| Change (\%) | 17.0 | 36.7 | 30.2 | 57.2 | 19.1 | 19.4 | 28.0 | NA | NA |
| EBITDA | 432 | 451 | 469 | 491 | 638 | 543 | 544 | 1,352 | 2,216 |
| Change (\%) | 79.3 | 132.2 | 98.4 | 30.7 | 47.8 | 20.4 | 16.0 | NA | NA |
| As \% of Sales | 31.0 | 27.2 | 27.7 | 20.1 | 38.5 | 27.5 | 25.1 | 28.5 | 27 |
| Depreciation | 98 | 98 | 101 | 104 | 138 | 165 | 191 | 297 | 598 |
| Interest | 32 | 35 | 13 | 20 | 40 | 69 | 87 | 80 | 215 |
| Other Income | 11 | 8 | 25 | 27 | 10 | 12 | 16 | 44 | 65 |
| PBT | 313 | 326 | 381 | 394 | 470 | 322 | 281 | 1,019 | 1,467 |
| Tax | 98 | 91 | 89 | 113 | 160 | 107 | 95 | 279 | 475 |
| Effective Tax Rate (\%) | 31.3 | 28.0 | 23.5 | 28.8 | 34.0 | 33.3 | 33.6 | 27.3 | 32 |
| Reported PAT | 215 | 234 | 291 | 281 | 310 | 215 | 187 | 740 | 992 |
| Adj. PAT | 215 | 234 | 291 | 281 | 310 | 215 | 187 | 740 | 992 |
| Change (\%) | 190.1 | 358.6 | 294.1 | 37.0 | 44.6 | -8.4 | -35.9 | NA | NA |

[^0]
## Segmental results

During 2QCY06, GHCL's textiles and soda ash business registered $34 \%$ YoY and $26 \%$ YoY increase respectively. Soda ash EBIT margins improved substantially by 860bp YoY to $37 \%$. Textile division performance was negatively impacted by start-up costs in the home textiles division; as a result, EBIT declined by almost $60 \%$ YoY to Rs 12 m .

| SEGMENT REVENUE (RS MILLION) |  |  |  |
| :--- | :---: | :---: | :---: |
|  | 2QFY06 | 1QFY05 | $\% \mathrm{CH}$. |
| - Inorganic Chemicals | 1346 | 1073 | 26 |
| - Textiles | 340 | 254 | 34 |
| - Others | 113 | 65 | 75 |
| Less: Inter segment sales | -142 | 0 | - |
| Segment PBIT |  |  |  |
| - Inorganic Chemicals | 501 | 308 | 63 |
| - Textiles | 12 | 29 | -60 |
| - Others | 3 | 12 | -70 |
| EBIT (\%) | 37 | 29 | 30 |
| - Inorganic Chemicals | 3 | 12 | -70 |
| - Textiles | 3 | 18 | -83 |
| - Others | Source: Company/ Motilal Oswal Securities |  |  |

## Soda ash business

Soda ash business witnessed $16 \%$ YoY volume growth and $8 \%$ YoY value growth. Exports declined by nearly $22 \%$ YoY, while domestic volumes increased by $21 \%$ YoY. Domestic soda ash margins are higher versus the exports markets due to better realizations and lower freight costs. The sharp increase in domestic soda ash was primarily due to labor problems at the Nirma plant during 2QCY06.

| BREAK -UP OF SODA ASH SALES (RS M) |  |  |  |
| :--- | ---: | ---: | ---: |
| SODA ASH | 2QFY06 | 1QFY05 | $\% \mathrm{CH}$. |
| Volumes | 132,974 | 114,805 | 16 |
| Domestic | 122,602 | 101,501 | 21 |
| Exports | 10,372 | 13,304 | -22 |
| Value | 1,346 | 1,073 | 26 |
| Realizations (Rs/MT) | 10,124 | 9,344 | 8 |
|  | Source: Company/ Motilal Oswal Securities |  |  |

## The Rosebys acquisition

During the quarter, GHCL acquired $100 \%$ stake in a UKbased retail company, Rosebys for a consideration of Rs1.8b (US\$40m). Rosebys has no debt on its books while it has
assets worth close to US\$18m. GHCL plans to fund this acquisition through the US $\$ 80 \mathrm{mFCCB}$ that it had raised in FY06. Due diligence for the acquisition is likely to be completed by mid-July while the final closure is scheduled for completion by 31 July 2006.

Rosebys was established in 1925 as a market stall in Grimsby. It is currently one of UK's largest retailers of home furnishings with over 300 stores in the UK. The nearest competitor for Rosebys, besides departmental stores and superstores, is Dunelm with over 150 stores. Rosebys has strong presence in product categories such as bed linen and bedroom accessories, curtains and window dressing, bathroom textiles and accessories apart from other textile products. Rosebys' key financial data for the year ended CY2005 are:

| ROSEBYS KEY FINANCIAL DATA |  |
| :--- | ---: |
| PARTICULARS | US $\$ \mathrm{M}$ |
| Sales | 200 |
| Gross Profits | 33 |
| GPM (\%) | 16.5 |
| Operating Profit | 9 |
| OPM (\%) | 4.5 |

Source: Motilal Oswal Securities

GHCL had also recently acquired the third largest home textiles player, Dan River, USA for a consideration of US $\$ 100 \mathrm{~m}$. The latest acquisition would enable GHCL to have significant presence in the two largest home textiles market of the US and EU, which collectively account for $60 \%$ of the global home textiles market. GHCL's low-cost manufacturing operations in India coupled with access to front-end retailing in the key global home textile markets of the US and EU will provide it with significant edge versus competitors.

We believe that GHCL would be able to expand EBITDA margins by shifting sourcing from UK to low-cost manufacturing countries and reduce overhead costs by shifting processes to India. However, we are awaiting more details to incorporate Rosebys financials with GHCL's consolidated financials. We believe, with this acquisition, GHCL would be able to consolidate and fully integrate its business model across the textile chain from the spinning and weaving stage to front-end retailing on a global scale.

## Textiles to grow at 170\% CAGR over CY05-CY08

GHCL has recently acquired the US-based Dan River, the world's third-largest home textiles company. This acquisition gives GHCL a ready market for its 36 m -meter home textiles processing plant, which began commercial production in April 2006. Further the acquisition would transform GHCL into one of the largest global home textile players. We expect GHCL's textile business to grow at 170\% CAGR over CY05-CY08 to Rs22.4b. Dan River revenues should increase from Rs13.8b in CY06 to Rs16.4b in CY08.

## Further inorganic initiatives to contribute to growth

GHCL is considering further inorganic growth opportunities in both its soda ash and textile businesses. After having managed a foothold in the US market via the Dan River acquisition, it is aggressively targeting further acquisitions in the US retail space. Management has conveyed they are in an advanced stage of negotiations with certain retail companies in the US, which would allow GHCL to vertically integrate from yarn to the retail stage. We believe the company would acquire entities that would complement its existing service offerings and provide access to a wider target market. However, it is too early to factor any benefit of this event in our estimates.

## Revenues to grow at 88\% CAGR over CY05-CY08

We model GHCL's consolidated revenues to increase from Rs5.1b in CY05 (9 months) to around Rs 34.2 b in CY08. This growth would be primarily led by contribution from its overseas subsidiaries. We expect its textiles business to increase at a CAGR of $170 \%$ from Rs1.1b in CY05 (9 months) to around Rs22.4b in CY08. Its textile sales as a percentage of the total revenues would increase from around $18 \%$ in CY05 to around $66 \%$ in CY08.

Revenues from Dan River would increase from Rs 13.8 b in CY05 (9 months) to around Rs16.5b in CY08. Soda ash revenues are likely to grow at a CAGR of $50 \%$ from Rs 3.4 b in CY05 ( 9 months) to Rs 11.5 b in CY08. Revenues from its Romanian subsidiary, SC Bega Upsom SA, are likely to post 14\% CAGR (CY06-08) to Rs5b in CY08 from Rs3.8b currently.

REVENUE BREAK-UP (RS M)

|  | DEC'05* | CY06E | CYO7E | CY08E |
| :--- | ---: | ---: | ---: | ---: |
| Soda Ash | 3,446 | 4,923 | 6,118 | 6,566 |
| Cotton Yarns | 1,132 | 851 | 1,175 | 1,459 |
| Salt Refined | 108 | 156 | 165 | 175 |
| Home Textiles |  | 2,232 | 4,185 | 4,464 |
| ITES | $425 \#$ |  | - | - |
| Others | 54 | 79 | 87 | - |
| Total | $\mathbf{5 , 1 6 5}$ | $\mathbf{8 , 2 4 1}$ | $\mathbf{1 1 , 7 3 0}$ | $\mathbf{1 2 , 7 6 0}$ |
| Dan River | - | 13,795 | 15,700 | 16,454 |
| Romanian Sub | - | 3,847 | 4,645 | 5,000 |
| Consolidated Total | $\mathbf{5 , 1 6 5}$ | $\mathbf{2 5 , 8 8 3}$ | $\mathbf{3 2 , 0 7 5}$ | $\mathbf{3 4 , 2 1 4}$ |

* 9 months; \# The company plans to exit ITES business


## Valuations and view

GHCL is witnessing positive momentum in both its core businesses - soda ash and textiles. In textiles, it is all set to transform from a small yarn manufacturer to the third largest home textiles player in the world. Its soda ash business is also witnessing positive momentum, backed by the global industry upturn. Post the consolidation of its overseas subsidiaries, we expect robust growth in revenues and profits. We expect consolidated revenues and net profit to grow at CAGR of $88 \%$ and $53 \%$ respectively, over CY05-CY08. The stock is trading at attractive valuations of 7.1x CY07E EPS and 4.8x CY07E EV/EBITDA. We maintain Buy. Our SOTP-based target price of Rs223.

## Gujarat Heavy Chemicals: an investment profile

## Company description

Gujarat Heavy Chemicals (GHCL) was promoted in 1987 by the GIIC and the Dalmia group (through GTC Industries and Dalmia Dairy Corporation). GHCL has two core businesses - soda ash and textiles. Historically, soda ash has accounted for a majority of GHCL's consolidated revenues - 74\% in FY05.

## Key investment arguments

* The soda ash industry is on an upturn globally. GHCL thereby stands to benefit significantly.
* GHCL to transform from a small yarn manufacturer to one of the largest global home textile players.
* Its strategic acquisitions, we believe, would allow the company to achieve strong inorganic growth.


## Key investment risks

Failure to effectively manage the turnaround of its acquisitions could have an adverse impact.

* Import duty on soda ash cut in the Union Budget 20062007 to $12.5 \%$ from $15 \%$.
- GHCL has set up a 36m-meter processing unit for home textiles. However, it lacks experience in this segment.


## Recent developments

* During the quarter, it acquired $100 \%$ stake in an UKbased retail company, Rosebys for a consideration of Rs 1.8 b ( $\mathrm{US} \$ 40 \mathrm{~m}$ ). It also managed to successfully turn its Romanian soda ash business EBITDA positive.


## Valuation and view

* We expect consolidated revenues and net profit to grow at $88 \%$ CAGR and $53 \%$ CAGR, respectively over CY05-CY08.
* The stock quotes at attractive valuations of $10 x$ CY07E EPS and 6x CY07E EV/EBITDA.
* We maintain Buy. Our SOTP-based target price of Rs223 implies an upside of $20.5 \%$.


## Sector view

e The Asian region is also the fastest growing market 7\% CAGR v/s 5\% CAGR for the world. In Asia, India trails China, which alone accounts for nearly $80 \%$ capacity.
\& Globally, the soda ash industry is operating at high rates of $90 \%-99 \%$.
\& McKinsey estimates the global home textiles market to increase at $18 \%$ CAGR (CY04-CY10) to US\$23b in CY10 from US\$8.6b.

| EPS: MOST FORECAST VS CONSENSUS (RS) |  |  |  |
| :--- | ---: | ---: | ---: |
| MOST |  |  |  |
| FORECAST | CONSENSUS | VARIATION |  |
|  | 6.8 | 6.2 | 9.7 |
| CY06 | 18.4 | 10.0 | 84.0 |
| CY07 |  |  |  |

target price and recommendation

| CURRENT | TARGET <br> PRICE (RS) | UPSIDE <br> $(\%)$ | RECO. |
| :---: | ---: | ---: | ---: |
| 130 | 223 | 71.5 | Buy |



| INCOME STATEMENT |  | (RS MILLION) |  |  |
| :--- | :---: | :---: | :---: | :---: |
| Y/E DECEMBER | $\mathbf{2 0 0 5 E}$ | CY06E | CYO7E | CY08E |
| Net Sales | $\mathbf{5 , 1 6 5}$ | $\mathbf{2 5 , 8 8 3}$ | $\mathbf{3 2 , 0 7 5}$ | $\mathbf{3 4 , 2 1 4}$ |
| Change (\%) | -8.7 | 357.6 | 23.9 | 6.7 |
| Total Expenditure | 3,792 | 23,211 | 26,881 | 28,415 |
|  |  |  |  |  |
| EBITDA | $\mathbf{1 , 3 7 2}$ | $\mathbf{2 , 6 7 1}$ | $\mathbf{5 , 1 9 3}$ | $\mathbf{5 , 7 9 9}$ |
| Change (\%) | 41.0 | 94.6 | 94.4 | 11.7 |
| \%of Net Sales | 26.6 | 10.3 | 16.2 | 17.0 |
| Depreciation | 333 | 858 | 1,051 | 1,122 |
|  |  |  |  |  |
| EBIT | $\mathbf{1 , 0 3 9}$ | $\mathbf{1 , 8 1 3}$ | $\mathbf{4 , 1 4 2}$ | $\mathbf{4 , 6 7 7}$ |
|  | $\mathbf{2 0}$ | $\mathbf{7}$ | $\mathbf{1 3}$ | $\mathbf{1 4}$ |
| Interest \& Finance Charges | 89 | 727 | 701 | 691 |
| Other Income | 47 | 65 | 65 | 65 |
|  |  |  |  |  |
| P B T | 998 | $\mathbf{1 , 1 5 2}$ | $\mathbf{3 , 5 0 6}$ | $\mathbf{4 , 0 5 1}$ |
| Tax | 304 | 387 | 1,179 | 1,362 |
| $\quad$ Effective Rate (\%) | 30.5 | 33.6 | 33.6 | 33.6 |
| PAT befor MI | $\mathbf{6 9 3}$ | $\mathbf{7 6 4}$ | $\mathbf{2 , 3 2 8}$ | $\mathbf{2 , 6 8 9}$ |
| Minority Interest | 8 | -15 | 230 | 211 |
|  |  |  |  |  |
| PAT after M I | $\mathbf{8 8 5}$ | $\mathbf{7 7 9}$ | $\mathbf{2 , 0 9 8}$ | $\mathbf{2 , 4 7 8}$ |
| Change (\%) | 127.0 | 13.8 | 169.1 | 18.1 |
| Adjusted PAT | $\mathbf{6 8 5}$ | $\mathbf{7 7 9}$ | $\mathbf{2 , 0 9 8}$ | $\mathbf{2 , 4 7 8}$ |


| BALANCE SHEET |  |  | (RS MILLION) |  |
| :---: | :---: | :---: | :---: | :---: |
| Y/E DECEMBER | 2005E* | CY06E | CY07E | 2008E |
| Equity Capital | 951 | 1,141 | 1,141 | 1,141 |
| Share Capital | 951 | 1,141 | 1,141 | 1,141 |
| Reserves | 1,809 | 4,998 | 6,705 | 8,793 |
| Net Worth | 2,760 | 6,139 | 7,846 | 9,934 |
| Loans | 7,850 | 11,050 | 10,166 | 8,336 |
| Deferred Tax Liability | 810 | 1,003 | 1,239 | 1,512 |
| M inority Interest | 3 | -12 | 218 | 429 |
| Capital Employed | 11,423 | 18,181 | 19,470 | 20,211 |
| Gross Fixed Assets | 9,929 | 14,179 | 16,679 | 18,679 |
| Less: Depreciation | 3,940 | 4,798 | 5,849 | 6,971 |
| Net Fixed Assets | 5,989 | 9,381 | 10,830 | 11,708 |
| Capital WIP | 57 | 57 | 57 | 57 |
| Investments | 4,200 | 4,500 | 4,500 | 4,500 |
| Curr. Assets | 2,499 | 9,323 | 10,352 | 11,341 |
| Inventory | 727 | 3,816 | 4,419 | 4,671 |
| Sundry Debtors | 637 | 2,978 | 3,691 | 3,937 |
| Cash \& Bank Balances | 376 | 691 | 313 | 514 |
| Loans \& Advances \& Other Cu | 759 | 1,838 | 1,930 | 2,219 |
| Current Liab. \& Prov. | 1,413 | 5,162 | 6,344 | 7,461 |
| Sundry Creditors | 497 | 3,918 | 4,556 | 4,781 |
| Other Liabilities | 653 | 849 | 1,274 | 1,911 |
| Provisions | 263 | 395 | 513 | 770 |
| Net Current Assets | 1,086 | 4,161 | 4,009 | 3,880 |
| Misc Exp | 91 | 82 | 74 | 66 |
| Application of Funds | 11,423 | 18,181 | 19,470 | 20,211 |

E:MOSt Estimates

| Y/E DECEMBER | 2005E* | CY06E | CY07E | 2008E |
| :---: | :---: | :---: | :---: | :---: |
| Basic (Rs) |  |  |  |  |
| EPS | 7.2 | 6.8 | 18.4 | 21.7 |
| Cash EPS | 10.7 | 14.3 | 27.6 | 31.6 |
| Book Value per Share | 29.0 | 53.8 | 68.8 | 87.1 |
| DPS | 2.0 | 2.0 | 3.0 | 3.0 |
| Payout (Incl. Div. Tax) \% | 27.4 | 29.9 | 14.7 | 12.7 |
| Valuation (x) |  |  |  |  |
| P/E | 18.2 | 19.1 | 7.1 | 6.0 |
| Cash P/E | 12.2 | 9.1 | 4.7 | 4.1 |
| EV/EBITDA | 16.3 | 9.5 | 4.8 | 3.9 |
| EV/Sales | 4.3 | 1.0 | 0.8 | 0.7 |
| Price to Book Value | 4.5 | 2.4 | 1.9 | 1.5 |
| Dividend Yield (\%) | 1.5 | 1.5 | 2.3 | 2.3 |
| Profitability Ratios (\%) |  |  |  |  |
| RoE | 27.1 | 17.5 | 30.0 | 27.9 |
| RoCE | 12.5 | 12.3 | 22.0 | 23.6 |
| Turnover Ratios |  |  |  |  |
| Debtors (Days) | 45 | 42 | 42 | 42 |
| Inventory (Days) | 70 | 60 | 60 | 60 |
| Creditors (Days) | 125 | 85 | 85 | 85 |
| Working Capital (Days) | 77 | 59 | 46 | 41 |
| Asset Turnover (x) | 0.5 | 1.4 | 1.6 | 1.7 |
| Fixed Asset Turnover (x) | 0.5 | 1.8 | 1.9 | 1.8 |
| Leverage Ratio |  |  |  |  |
| Debt/Equity (x) | 2.8 | 1.8 | 1.3 | 0.8 |
| CASH FLOW StATEMENT |  |  | (RS MILLION) |  |
| Y/E DECEMBER | 2005E* | CY06E | CY07E | 2008E |
| PBT before EO Items | 950 | 1,087 | 3,441 | 3,986 |
| Add : Depreciation | 333 | 858 | 1,051 | 1,122 |
| Interest/Div Rec | 47 | 65 | 65 | 65 |
| Less: Direct Taxes Paid | 321 | 226 | 991 | 1,138 |
| ( Inc)/Dec in WC | -43 | 2,760 | 226 | -330 |
| CF from Operations | 1,053 | -976 | 3,341 | 4,366 |
| M inority Interest \& share of as | 8 | -15 | 230 | 211 |
| CF from Op. incl. EO IteI | 1,045 | -961 | 3,111 | 4,155 |
| ( Inc )/dec in FA | -2,489 | -4,250 | -2,500 | -2,000 |
| (Pur)/Sale of Investments | -4,095 | -300 | 0 | 0 |
| CF from Investments | -6,584 | -4,550 | -2,500 | -2,000 |
| (Inc)/Dec in Shares | 0 | 3,328 | 0 | 0 |
| (Inc)/Dec in Debt | 5,721 | 3,185 | -654 | -1,619 |
| Less: Dividend Paid | -217 | -228 | -342 | -342 |
| CF from Fin. Activity | 5,576 | 5,826 | -989 | -1,954 |
| Inc/Dec of Cash | 37 | 315 | -378 | 201 |
| Add: Beginning Balance | 339 | 376 | 691 | 313 |
| Closing Balance | 376 | 691 | 313 | 514 |



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## Disclosure of Interest Statement

1. Analyst ownership of the stock

## Gujarat Heavy Chemicals

No
2. Group/Directors ownership of the stock

No
. Broking relationship with company covered
No
4. Investment Banking relationship with company covered No

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[^0]:    E: MOSt Estimates; \# Standalone numbers; * Results are for nine months ended Dec'05

