

May 22, 2009

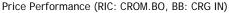
Rating	Reduce
Price	Rs249
Target Price	Rs259
Implied Upside	4.1%
Sensex	13,737

(Prices as on May 21, 2009)

Trading Data	
Market Cap. (Rs bn)	91.3
Shares o/s (m)	366.6
Free Float	58.8%
3M Avg. Daily Vol ('000)	595.5
3M Avg. Daily Value (Rs m)	76.1

Major Shareholders	
Promoters	41.2%
Foreign	9.3%
Domestic Inst.	28.5%
Public & Others	21.0%

Stock Perform	ance		
(%)	1M	6M	12M
Absolute	61.8	109.9	7.4
Relative	35.8	55.8	27.8





Source: Bloomberg

Crompton Greaves

Power packed performance

Result beats estimate: On a standalone basis, Crompton Greaves (CGL) reported topline of Rs13.6bn, a growth of 17% YoY. EBITDA margin improved by 240bps to 15.9%. This improved EBITDA margin was on the back of better performance from both power and consumer segments. PAT grew by 27% YoY to Rs1.3bn.

Consolidated revenue for Q4FY09 stood at Rs24.6bn, an increase of 22% YoY, with EBITDA margin stable at 13.4%. PAT increased by 35.5% to Rs1.9bn due a decrease in depreciation by 1% YoY to Rs299m, higher other income and lower interest cost of Rs128m (YoY decrease of 34%).

- Order book grows YoY but flat QoQ: Current order book stands at Rs65bn, a YoY growth of 20% and flat QoQ. Standalone and international order book stand at Rs28bn and Rs38bn. The management expects order inflow for the power segment to grow by 20% in FY10. We expect order inflow from the industries segment to be slow in H1FY10 and improve in H2FY10 if there is a pick up in corporate capex.
- Valuation: At CMP of Rs249, the stock is trading at 14.9x FY10E and 13.0x FY11E earnings of Rs16.8 and Rs19.2, respectively. Although the power division is expected to continue its good performance, we are concerned about the slump in the distribution products internationally (33% of international sales), impact of an appreciating rupee (depreciating rupee had a 13-14% positive impact on FY09 international sales) and the traction in industry segment growth. Keeping in mind the recent run up in the stock (100% return in 3months), the good performance in Q4FY09 and the positive impact of the power sector seem to have been priced in. We recommend Reduce on strength.

Key financials (Y/e March)	FY08	FY09	FY10E	FY11E
Revenues (Rs m)	68,323	87,373	96,315	108,086
Growth (%)	21.2	27.9	10.2	12.2
EBITDA (Rs m)	7,439	9,956	10,757	12,222
PAT (Rs m)	4,067	5,599	6,146	7,039
EPS (Rs)	11.1	15.3	16.8	19.2
Growth (%)	42.0	37.7	9.8	14.5
Net DPS (Rs)	1.6	2.0	2.5	2.9

Source: Company Data; PL Research

Profitability & valuation	FY08	FY09	FY10E	FY11E
EBITDA margin (%)	10.9	11.4	11.2	11.3
RoE (%)	31.2	31.3	26.5	24.1
RoCE (%)	21.6	24.5	22.1	21.2
EV / sales (x)	1.4	1.1	1.0	0.9
EV / EBITDA (x)	13.1	9.9	9.0	7.7
PE (x)	22.4	16.3	14.9	13.0
P / BV (x)	7.0	5.1	3.9	3.1
Net dividend yield (%)	0.6	0.8	1.0	1.2

Source: Company Data; PL Research

Apurva Patel

ApruvaPatel@PLIndia.com

+91-22-6632 2257



	Standalone)						(Rs m
Y/e March	Q4FY09	Q4FY08	YoY gr. (%)	Q3FY09	FY09	FY08	YoY gr. (%,
Net Sales	13,618	11,595	17.4	10,802	46,107	38,758	19.0
Expenditure							
Raw Material	8,856	8,012	10.5	7,292	31,112	27,210	14.3
% of Net Sales	65.0	69.1		67.5	67.5	70.2	
Personnel Cost	611	546	12.0	545	2,272	2,010	13.0
% of Net Sales	4.5	4.7		5.0	4.9	5.2	
Others	1,985	1,468	35.2	1,575	6,342	4,679	35.5
% of Net Sales	14.6	12.7		14.6	13.8	12.1	
Total Expenditure	11,451	10,025	14.2	9,412	39,726	33,899	17.2
EBITDA	2,167	1,571	38.0	1,390	6,381	4,858	31.3
Margin (%)	15.9	13.5		12.9	13.8	12.5	
Other income	104	236	(56.0)	81	361	676	(46.6)
Depreciation	130	74	76.9	94	452	407	11.2
EBIT	2,140	1,732	23.5	1,377	6,289	5,128	22.7
Interest	38	74	(48.4)	47	146	272	
PBT	2,102	1,658	26.8	1,330	6,143	4,856	26.5
Total Taxes	793	628	26.4	483	2,172	1,718	
ETR (%)	37.7	37.8		36.3	35.4	35.4	
PAT	1,309	1,031	27.0	848	3,971	3,139	26.5
Q4FY09 Result Overview ((Consolidated)						(Rs m
·	Consolidated) Q4FY09	Q4FY08	YoY gr. (%)	Q3FY09	FY09	FY08	_
24FY09 Result Overview (Y/e March Net Sales		Q4FY08 20,207	YoY gr. (%) 21.7	Q3FY09 21,504	FY09 87,373	FY08 68,323	YoY gr. (%)
Y/e March	Q4FY09		•				YoY gr. (%)
Y/e March Net Sales	Q4FY09		•				YoY gr. (%) 27.9
Y/e March Net Sales Expenditure	Q4FY09 24,600	20,207	21.7	21,504	87,373	68,323	<i>YoY gr. (%)</i> 27.9
Y/e March Net Sales Expenditure Raw Material % of Net Sales	Q4FY09 24,600 14,978	20,207 12,737	21.7	21,504	87,373 54,924	68,323 44,037	YoY gr. (%) 27.9 24.7
Y/e March Net Sales Expenditure Raw Material	Q4FY09 24,600 14,978 60.9	20,207 12,737 <i>63.0</i>	21.7	21,504 13,469 <i>62.6</i>	87,373 54,924 <i>62.9</i>	68,323 44,037 <i>64.5</i>	YoY gr. (%) 27.9 24.7
Net Sales Expenditure Raw Material ** of Net Sales Personnel Cost	Q4FY09 24,600 14,978 60.9 2,891	20,207 12,737 63.0 2,068	21.7	21,504 13,469 62.6 2,702	87,373 54,924 62.9 10,627	68,323 44,037 64.5 7,968	YoY gr. (%) 27.9 24.7 33.4
Y/e March Net Sales Expenditure Raw Material % of Net Sales Personnel Cost % of Net Sales	Q4FY09 24,600 14,978 60.9 2,891 11.7	20,207 12,737 63.0 2,068 10.2	21.7 17.6 39.8	21,504 13,469 62.6 2,702 12.6	54,924 62.9 10,627 12.2	68,323 44,037 64.5 7,968 11.7	YoY gr. (%) 27.9 24.7 33.4
Y/e March Net Sales Expenditure Raw Material	Q4FY09 24,600 14,978 60.9 2,891 11.7 3,445	20,207 12,737 63.0 2,068 10.2 2,684	21.7 17.6 39.8	21,504 13,469 62.6 2,702 12.6 3,070	87,373 54,924 62.9 10,627 12.2 11,866	68,323 44,037 64.5 7,968 11.7 8,879	27.9 24.7 33.4
Y/e March Net Sales Expenditure Raw Material % of Net Sales Personnel Cost % of Net Sales Others % of Net Sales	Q4FY09 24,600 14,978 60.9 2,891 11.7 3,445 14.0	20,207 12,737 63.0 2,068 10.2 2,684 13.3	21.7 17.6 39.8 28.3	21,504 13,469 62.6 2,702 12.6 3,070 14.3	54,924 62.9 10,627 12.2 11,866 13.6	68,323 44,037 64.5 7,968 11.7 8,879 13.0	YoY gr. (%) 27.9 24.7 33.4 33.6
Y/e March Net Sales Expenditure Raw Material % of Net Sales Personnel Cost % of Net Sales Others % of Net Sales Total Expenditure	Q4FY09 24,600 14,978 60.9 2,891 11.7 3,445 14.0 21,313	20,207 12,737 63.0 2,068 10.2 2,684 13.3 17,489	21.7 17.6 39.8 28.3	21,504 13,469 62.6 2,702 12.6 3,070 14.3 19,242	87,373 54,924 62.9 10,627 12.2 11,866 13.6 77,417	68,323 44,037 64.5 7,968 11.7 8,879 13.0 60,885	YoY gr. (%) 27.9 24.7 33.4 33.6
Y/e March Net Sales Expenditure Raw Material	Q4FY09 24,600 14,978 60.9 2,891 11.7 3,445 14.0 21,313 3,287	20,207 12,737 63.0 2,068 10.2 2,684 13.3 17,489 2,718	21.7 17.6 39.8 28.3	21,504 13,469 62.6 2,702 12.6 3,070 14.3 19,242 2,262	87,373 54,924 62.9 10,627 12.2 11,866 13.6 77,417 9,956	68,323 44,037 64.5 7,968 11.7 8,879 13.0 60,885 7,439	YoY gr. (%, 27.9) 24.7 33.4 33.6 27.2 33.8
Y/e March Net Sales Expenditure Raw Material % of Net Sales Personnel Cost % of Net Sales Others % of Net Sales Total Expenditure EBITDA Margin (%)	Q4FY09 24,600 14,978 60.9 2,891 11.7 3,445 14.0 21,313 3,287 13.4	20,207 12,737 63.0 2,068 10.2 2,684 13.3 17,489 2,718 13.5	21.7 17.6 39.8 28.3 21.9 20.9	21,504 13,469 62.6 2,702 12.6 3,070 14.3 19,242 2,262 10.5	87,373 54,924 62.9 10,627 12.2 11,866 13.6 77,417 9,956 11.4	68,323 44,037 64.5 7,968 11.7 8,879 13.0 60,885 7,439 10.9	27.2 33.4 27.2 33.8 (13.3)
Y/e March Net Sales Expenditure Raw Material	Q4FY09 24,600 14,978 60.9 2,891 11.7 3,445 14.0 21,313 3,287 13.4 215	20,207 12,737 63.0 2,068 10.2 2,684 13.3 17,489 2,718 13.5 125	21.7 17.6 39.8 28.3 21.9 20.9	21,504 13,469 62.6 2,702 12.6 3,070 14.3 19,242 2,262 10.5 82	87,373 54,924 62.9 10,627 12.2 11,866 13.6 77,417 9,956 11.4 587	68,323 44,037 64.5 7,968 11.7 8,879 13.0 60,885 7,439 10.9 677	70Y gr. (%) 27.9 24.7 33.4 33.6 27.2 33.8 (13.3) (3.7)
Y/e March Net Sales Expenditure Raw Material % of Net Sales Personnel Cost % of Net Sales Others % of Net Sales Total Expenditure EBITDA Margin (%) Other income Depreciation	Q4FY09 24,600 14,978 60.9 2,891 11.7 3,445 14.0 21,313 3,287 13.4 215 299	20,207 12,737 63.0 2,068 10.2 2,684 13.3 17,489 2,718 13.5 125 304	21.7 17.6 39.8 28.3 21.9 20.9 72.2 (1.8)	21,504 13,469 62.6 2,702 12.6 3,070 14.3 19,242 2,262 10.5 82 252	87,373 54,924 62.9 10,627 12.2 11,866 13.6 77,417 9,956 11.4 587 1,216	68,323 44,037 64.5 7,968 11.7 8,879 13.0 60,885 7,439 10.9 677 1,263	70Y gr. (%, 27.9) 24.7 33.4 33.6 27.2 33.8 (13.3) (3.7) 36.1
Y/e March Net Sales Expenditure Raw Material ** of Net Sales Personnel Cost ** of Net Sales Others ** of Net Sales Total Expenditure EBITDA ** Margin (%) Other income Depreciation EBIT	Q4FY09 24,600 14,978 60.9 2,891 11.7 3,445 14.0 21,313 3,287 13.4 215 299 3,203	20,207 12,737 63.0 2,068 10.2 2,684 13.3 17,489 2,718 13.5 125 304 2,538	21.7 17.6 39.8 28.3 21.9 20.9 72.2 (1.8) 26.2	21,504 13,469 62.6 2,702 12.6 3,070 14.3 19,242 2,262 10.5 82 252 2,093	87,373 54,924 62.9 10,627 12.2 11,866 13.6 77,417 9,956 11.4 587 1,216 9,327	68,323 44,037 64.5 7,968 11.7 8,879 13.0 60,885 7,439 10.9 677 1,263 6,853	70Y gr. (%) 27.9 24.7 33.4 33.6 27.2 33.8 (13.3) (3.7) 36.1 (6.4)
Y/e March Net Sales Expenditure Raw Material % of Net Sales Personnel Cost % of Net Sales Others % of Net Sales Total Expenditure EBITDA Margin (%) Other income Depreciation EBIT Interest	Q4FY09 24,600 14,978 60.9 2,891 11.7 3,445 14.0 21,313 3,287 13.4 215 299 3,203 128	20,207 12,737 63.0 2,068 10.2 2,684 13.3 17,489 2,718 13.5 125 304 2,538 195	21.7 17.6 39.8 28.3 21.9 20.9 72.2 (1.8) 26.2 (34.2)	21,504 13,469 62.6 2,702 12.6 3,070 14.3 19,242 2,262 10.5 82 252 2,093 224	87,373 54,924 62.9 10,627 12.2 11,866 13.6 77,417 9,956 11.4 587 1,216 9,327 656	68,323 44,037 64.5 7,968 11.7 8,879 13.0 60,885 7,439 10.9 677 1,263 6,853 701	70Y gr. (%) 27.9 24.7 33.4 33.6 27.2 33.8 (13.3) (3.7) 36.1 (6.4) 40.9
Y/e March Net Sales Expenditure Raw Material ** of Net Sales Personnel Cost ** of Net Sales Others ** of Net Sales Total Expenditure EBITDA ** Margin (%) Other income Depreciation EBIT Interest PBT	Q4FY09 24,600 14,978 60.9 2,891 11.7 3,445 14.0 21,313 3,287 13.4 215 299 3,203 128 3,075	20,207 12,737 63.0 2,068 10.2 2,684 13.3 17,489 2,718 13.5 125 304 2,538 195 2,343	21.7 17.6 39.8 28.3 21.9 20.9 72.2 (1.8) 26.2 (34.2) 31.2	21,504 13,469 62.6 2,702 12.6 3,070 14.3 19,242 2,262 10.5 82 252 2,093 224 1,869	87,373 54,924 62.9 10,627 12.2 11,866 13.6 77,417 9,956 11.4 587 1,216 9,327 656 8,671	68,323 44,037 64.5 7,968 11.7 8,879 13.0 60,885 7,439 10.9 677 1,263 6,853 701 6,152	(Rs m YoY gr. (%) 27.9 24.7 33.4 33.6 27.2 33.8 (13.3) (3.7) 36.1 (6.4) 40.9 48.3
Y/e March Net Sales Expenditure Raw Material	Q4FY09 24,600 14,978 60.9 2,891 11.7 3,445 14.0 21,313 3,287 13.4 215 299 3,203 128 3,075 1,135	20,207 12,737 63.0 2,068 10.2 2,684 13.3 17,489 2,718 13.5 125 304 2,538 195 2,343 898	21.7 17.6 39.8 28.3 21.9 20.9 72.2 (1.8) 26.2 (34.2) 31.2	21,504 13,469 62.6 2,702 12.6 3,070 14.3 19,242 2,262 10.5 82 252 2,093 224 1,869 620	87,373 54,924 62.9 10,627 12.2 11,866 13.6 77,417 9,956 11.4 587 1,216 9,327 656 8,671 3,047	68,323 44,037 64.5 7,968 11.7 8,879 13.0 60,885 7,439 10.9 677 1,263 6,853 701 6,152 2,054	70Y gr. (%) 27.9 24.7 33.4 33.6 27.2 33.8 (13.3) (3.7) 36.1 (6.4) 40.9

May 22, 2009 2



Operating Metrics (Standalone)

(Rs m)

Y/e March	Q4FY09	Q4FY08	YoY gr. (%)	Q3FY09	FY09	FY08	YoY gr. (%)
Gross Revenues							
Power Systems	7,222	5,618	28.6	5,696	22,244	18,057	23.2
Industrial Systems	2,698	2,507	7.6	2,727	10,552	9,185	14.9
Consumer Products	3,703	3,403	8.8	2,971	13,219	11,178	18.3
Others	74	127	(42.0)	132	404	598	(32.3)
Less: Inter Segmental	78	59	33.2	68	312	260	19.8
Total	13,618	11,595		11,457	46,107	38,758	
EBIT							
Power Systems	1,284	948	35.5	859	3,493	2,577	35.5
Industrial Systems	550	548	0.3	421	2,038	1,946	4.7
Consumer Products	449	370	21.3	270	1,463	1,208	21.1
Others	7	(17)	_	7	8	(73)	
Total	2,291	1,849		1,556	7,002	5,658	
EBIT Margins (%)							
Power Systems	17.8	16.9		15.1	15.7	14.3	
Industrial Systems	20.4	21.9		15.4	19.3	21.2	
Consumer Products	12.1	10.9		9.1	11.1	10.8	

Operating Metrics (Consolidated)

(Rs m)

Y/e March	Q4FY09	Q4FY08	YoY gr. (%)	Q3FY09	FY09	FY08	YoY gr. (%)
Gross Revenues							
Power Systems	17,713	13,889	27.5	16,001	61,745	46,668	32.3
Industrial Systems	2,976	3,403	(12.6)	2,907	11,498	9,649	19.2
Consumer Products	3,703	2,680	38.2	2,971	13,219	11,178	18.3
Others	286	294	(2.5)	350	1,223	1,089	12.4
Less: Inter Segmental	78	59	33.6	68	312	260	19.8
Total	24,600	20,207	21.7	22,160	87,373	68,323	27.9
EBIT							
Power Systems	2,241	1,778	26.0	1,510	6,250	4,372	43.0
Industrial Systems	618	551	12.3	418	2,133	1,956	9.0
Consumer Products	449	370	21.3	270	1,463	1,208	21.1
Others	45	10	350.0	74	194	(3)	
Total	3,354	2,709	23.8	2,272	10,040	7,533	33.3
EBIT Margins (%)							
Power Systems	12.7	12.8		9.4	10.1	9.4	
Industrial Systems	20.8	16.2		14.4	18.5	20.3	
Consumer Products	12.1	13.8		9.1	11.1	10.8	

May 22, 2009 3



Segmental Highlights

Power systems

Power systems, which contributed more than 48% to standalone revenue and 50% to EBIT in FY09, grew by 29% YoY in Q4FY09 (53% of sales). EBIT margin improved by 91bps YoY to 17.4%. On a consolidated basis, revenue for the segment grew by 28% and margins increased by 15bps to 12.7% in Q4FY09. We expect the power systems segment to be the growth driver for the company and expect it to grow at 18% with EBITDA margin of 15% in FY10.

Industrial segment

Industrial segment, which contributed close to 23% to stand alone revenue and about 29% to EBIT in FY09, grew by 8% YoY in Q4FY09 (20% of sales). We expect this segment to remain more or less flat (with margin similar to FY09) for FY10 as the pick up in demand is expected to come in only by H2FY10.

Consumer products

Consumer products, which contributed 29% to standalone revenue and about 21% to EBIT in FY09, grew by 9% YoY in Q4FY09. EBIT margins for the quarter increased by 125bps to 12.1%. We expect the consumer product segment to continue its growth part by growing 12% in FY10 with EBITDA margin of 11%.

Valuation

At CMP of Rs249, the stock is trading at 14.9x FY10E and 13.0x FY11E earnings of Rs16.8 and Rs19.2, respectively. Although the power division is expected to continue its good performance, we are concerned about the slump in the distribution products internationally (33% of international sales), impact of an appreciating rupee (depreciating rupee had a 13-14% positive impact on FY09 international sales) and the traction in industry segment growth. Keeping in mind the recent run up in the stock (100% return in 3months), the good performance in Q4FY09 and the positive impact of the power sector seem to have been priced in. We recommend Reduce on strength.

May 22, 2009 4



Prabhudas Lilladher Pvt. Ltd.

3rd Floor, Sadhana House, 570, P. B. Marg, Worli, Mumbai-400 018, India

Tel: (91 22) 6632 2222 Fax: (91 22) 6632 2209

Rating Distribution of Research Coverage



PL's Recommendation Nomenclature

Reduce : Underperformance to Sensex over 12-months Sell : Over 15% underperformance to Sensex over 12-months

Trading Buy : Over 10% absolute upside in 1-month Trading Sell : Over 10% absolute decline in 1-month

This document has been prepared by the Research Division of Prabhudas Lilladher Pvt. Ltd. Mumbai, India (PL) and is meant for use by the recipient only as information and is not for circulation. This document is not to be reported or copied or made available to others without prior permission of PL. It should not be considered or taken as an offer to sell or a solicitation to buy or sell any security.

The information contained in this report has been obtained from sources that are considered to be reliable. However, PL has not independently verified the accuracy or completeness of the same. Neither PL nor any of its affiliates, its directors or its employees accept any responsibility of whatsoever nature for the information, statements and opinion given, made available or expressed herein or for any omission therein.

Recipients of this report should be aware that past performance is not necessarily a guide to future performance and value of investments can go down as well. The suitability or otherwise of any investments will depend upon the recipient's particular circumstances and, in case of doubt, advice should be sought from an independent expert/advisor.

Either PL or its affiliates or its directors or its employees or its representatives or its clients or their relatives may have position(s), make market, act as principal or engage in transactions of securities of companies referred to in this report and they may have used the research material prior to publication.

We may from time to time solicit or perform investment banking or other services for any company mentioned in this document.