

Kotak Mahindra Bank

It's a cycle - growth will return



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Kotak Mahindra Bank

| Rating | Accumulate |
|----------------|------------|
| Price | Rs718 |
| Target Price | Rs835 |
| Implied Upside | 16.4% |
| Sensex | 16,064 |

(Prices as on November 5, 2009)

Trading Data

| | |
|----------------------------|-------|
| Market Cap. (Rs bn) | 249.1 |
| Shares o/s (m) | 345.7 |
| Free Float | 51.6% |
| 3M Avg. Daily Vol ('000) | 268.3 |
| 3M Avg. Daily Value (Rs m) | 197.9 |

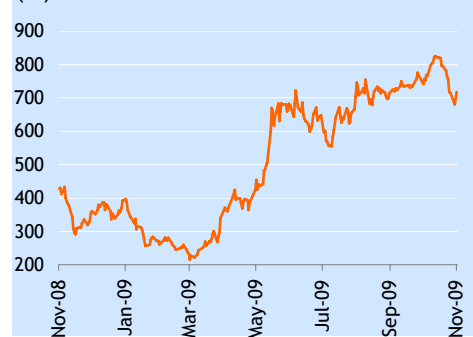
Major Shareholders

| | |
|-----------------|-------|
| Promoters | 48.4% |
| Foreign | 29.4% |
| Domestic Inst. | 4.1% |
| Public & Others | 18.1% |

Stock Performance

| | 1M | 6M | 12M |
|----------|-------|------|------|
| Absolute | (2.0) | 74.3 | 72.3 |
| Relative | 2.5 | 38.9 | 6.1 |

Price Performance (RIC: KTKM.BO, BB: KMB IN)
(Rs)



Source: Bloomberg, PL Research

Kotak Mahindra Bank (KMB) is the most diversified entity amongst all Indian financial conglomerates and also continues to remain the most leveraged play in the Indian capital market space. Our report mainly focuses on the incremental improvement in the core performance of the group which continues to be on an uptrend and concludes that consolidated earnings (ex-insurance) are likely to bounce back faster than market expectation. We base our investment rationale on the following arguments:

- **Strong growth expected post FY10 as capital adequacy highest among peers:** With steady economic recovery, we expect KMB to grow at a much faster pace than its peers; this should help in restoring RoEs faster. We do not rule out an inorganic growth option.
- **Most diversified financial conglomerate remains the biggest beneficiary of a capital market turnaround:** KMB's dominant presence in broking and investment banking along with better-than-industry performance in life insurance, mutual fund and private equity should help consolidated earnings bounce back faster.
- **One subsidiary's loss is other's gain:** Fee income generating businesses in the country are undergoing an overhaul which will keep a lid on faster improvement in RoEs. But a financial conglomerate with a commercial bank will always perform better than a standalone broking and distribution entity.
- **Valuations leave limited upside; Accumulate:** On a consolidated basis the stock is trading at 16.2x FY11E EPS, 2.5x FY11E BV and 2.6x FY11E ABV. Most of the re-rating in the stock has already happened due to a turnaround in capital market activities. We continue to favour KMB from a medium-to-long term perspective due to its excellent management bandwidth and its ability to scale-up all its financial verticals once the economy turns around. At the current valuations, the stock has limited upside and hence, we initiate coverage with an 'Accumulate' rating, with a 12 month forward price target of Rs835.
- **Risks to our investment outlook:** Risk aversion in global equities re-emerges for a sustained period. Domestic retail NPL cycle continues to worsen beyond Q2FY10.

| Key Financials (Y/e March) | FY09 | FY10E | FY11E | FY12E |
|----------------------------|--------|--------|--------|--------|
| Net Interest Income (Rs m) | 21,865 | 23,199 | 24,635 | 30,506 |
| Growth (%) | 28.6 | 6.1 | 6.2 | 23.8 |
| Operating Profit (Rs m) | 13,672 | 21,581 | 24,289 | 28,854 |
| PAT (Rs m)* | 6,588 | 10,821 | 13,003 | 17,171 |
| EPS (Rs)* | 19.1 | 31.3 | 37.6 | 49.7 |
| Growth (%) | (38.4) | 64.2 | 20.2 | 32.0 |
| Net DPS (Rs) | 1.2 | 1.8 | 2.3 | 2.9 |

Source: Company Data; PL Research

* Consolidated but excludes insurance

| Profitability & Valuation | FY09 | FY10E | FY11E | FY12E |
|---------------------------|------|-------|-------|-------|
| NIM (%)** | 5.4 | 5.2 | 4.5 | 4.4 |
| RoAE (%) | 10.7 | 15.6 | 16.4 | 18.8 |
| RoAA (%) | 1.6 | 2.4 | 2.4 | 2.5 |
| P / BV (x)* | 3.2 | 2.8 | 2.5 | 2.1 |
| P / ABV (x)* | 3.4 | 3.0 | 2.6 | 2.2 |
| PE (x)* | 32.3 | 19.4 | 16.2 | 12.3 |
| Net dividend yield (%) | 0.2 | 0.2 | 0.3 | 0.4 |

Source: Company Data; PL Research

*CMP Adjusted for Rs108/share - Insurance Valuation

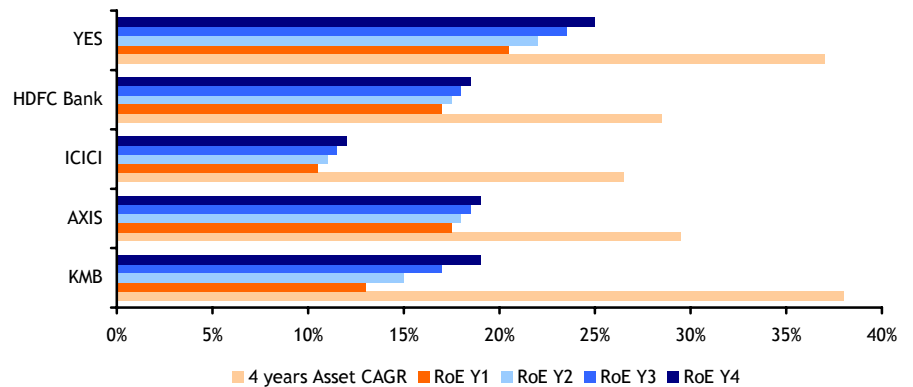
** Calculated on Average Assets

Investment rationale

Strong growth expected post FY10 as capital adequacy highest among peers, inorganic growth option remains a possibility

Once economic recovery happens, we expect KMB to grow at a much faster pace than its peers; this should help in restoring RoEs faster. Only YES Bank is likely to grow at a matching pace (post dilution) with a much superior RoE. However, for YES Bank most of its other capital market related revenues flow through the bank P&L, while for KMB, capital market linked revenues mainly flows through its separate subsidiaries that would have much superior RoEs. Consolidated RoEs for KMB will improve by 500-600 bps to ~19% over the next 2-3 years.

KMB will be amongst the fastest growing new age private sector banks without any capital dilution due to its higher Tier I at 15.3% and smaller asset base



Source: Company Data, PL Research

We don't rule out an inorganic growth option. Valuations of possible target banks are down 34% on average from their peak levels and stress levels on asset quality are in the public domain. Hence, acquisition at this juncture may not turn out to be as expensive as some of its larger peers have experienced in the current economic downturn.

Acquisition risks are much lower today but finding the correct match has been difficult - other listed PVT banks are trading 34% below their peaks and asset quality levels are mostly in public domain to make a better informed decision.

Trend in asset quality, valuations, RoE and stock performance for possible target banks

| Co_Name | GNPA % | NNPA % | TTM End (P/E) | TTM End (P/BV) | Decline from peak | Gain from recent lows | YTD return | Off from all time highs | RoE |
|------------------|--------|--------|------------------|-------------------|----------------------|--------------------------|---------------|-------------------------------|-------|
| Bank of Rajasth. | 2.1% | 0.7% | 8.5 | 1.4 | -80.3% | 144.2% | 84.3% | -51.8% | 10.1% |
| City Union Bank | 1.8% | 1.1% | 5.7 | 1.1 | -77.2% | 142.7% | 87.0% | -44.7% | 19.1% |
| Dev.Credit Bank | 9.3% | 3.9% | - | 1.0 | -91.4% | 148.0% | 56.7% | -78.7% | 8.0% |
| Dhanalaksh.Bank | 2.0% | 0.9% | 9.5 | 1.3 | -65.8% | 252.3% | 166.5% | 20.4% | 16.3% |
| Federal Bank | 2.6% | 0.3% | 7.0 | 0.9 | -67.9% | 102.2% | 41.8% | -35.0% | 13.1% |
| IndusInd Bank | 1.6% | 1.1% | 15.6 | 2.0 | -80.1% | 362.1% | 221.8% | -8.2% | 12.3% |
| ING Vysya Bank | 1.3% | 1.2% | 8.7 | 1.1 | -72.2% | 178.4% | 93.3% | -22.7% | 13.9% |
| Karnataka Bank | 3.8% | 1.0% | 5.5 | 1.0 | -79.9% | 137.4% | 67.0% | -52.3% | 12.7% |
| Karur Vysya Bank | 2.0% | 0.2% | 6.5 | 1.3 | -65.3% | 103.9% | 68.5% | -29.2% | 17.1% |
| South Ind.Bank | 2.2% | 1.1% | 5.3 | 0.9 | -79.1% | 204.1% | 132.5% | -36.3% | 15.9% |

Source: Capitaline, Bloomberg, PL Research

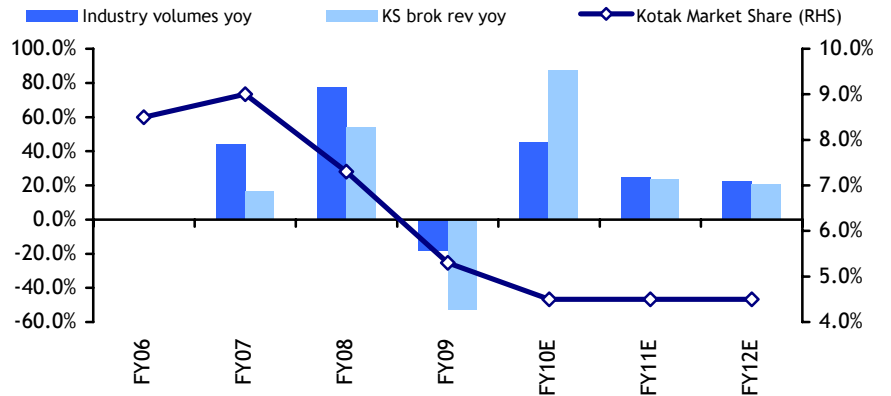
Incremental performance of its key subsidiaries will remain strong; remains the biggest beneficiary of a capital market turnaround

KMB, which is the most diversified financial services conglomerate, will be the biggest beneficiary of a turnaround in the capital markets. The continuous erosion in the market share of its broking business has been a negative; we expect the fall to now stabilise in the 4.5% range.

Its dominant presence in broking and investment banking, along with better-than-industry performance in life insurance, mutual fund and private equity should help the consolidated earnings bounce back faster.

Other large financial conglomerates like HDFC and ICICI Bank have a dominant portion of their revenues and earnings coming from lending businesses which are more stable in nature. Hence, the turnaround in capital market activities does not provide a major upside as it is in the case of KMB. This is because 29% and 50% of its revenues and earnings, respectively are linked to capital market related activities.

Kotak Securities (KS) market share steadily declined, expect to stabilise at ~4.5%

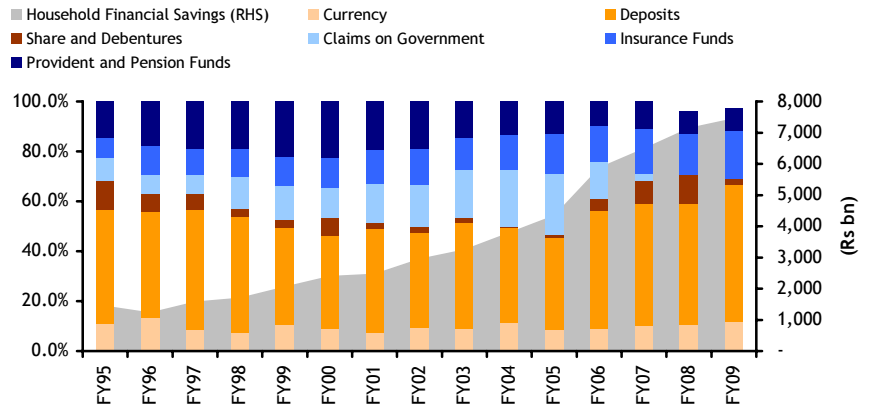


Source: Company Data, PL Research

One subsidiary's loss is other's gain - investing in a fully integrated financial conglomerate hedges the regulatory risk on fee income

If we take a look at the various subsidiaries of KMB and its holding structure (refer to Annexure), we are reasonably sure that the concerns over KMB's distribution model suffering under a regulated fee income environment is not entirely true. We hold an argument based on the household financial savings data we have compiled over the last 15 years. Household savings grew at a CAGR of ~12.4% over FY1994-2009. The detailed break-up of financial savings when analysed clearly depicts that saving's allocation merely moves from one basket to another. In times of uncertainty, bank deposits get the highest allocation, while equities are dumped. If equity markets are doing well, share and debentures continue to rise. Insurance has also become a critical savings option. Based on the savings allocation data over the last 15 years, we can reasonably conclude that the diversified model of KMB, along with its excellent top management quality and brand recognition, stands to gain over a longer time period. The same argument also holds true in case of the regulatory risk on fee income and KMB distribution model. Lower fees and commissions may hurt its distributing arm but will correspondingly increase AUMs at a much cheaper cost for its asset management subsidiaries.

Trend in household financial savings data



Source: RBI, PL Research

We agree that the fee income generating businesses in the country are undergoing an overhaul which will keep a lid on faster improvement in RoEs. We also remain convinced that a financial intermediary with a commercial bank will always perform better than a standalone broking and distribution company as one subsidiary's loss is other's gain.

Summarizing KMB Group's development over FY08-11E - Successfully sailed through stormy water

KMB operates as a financial conglomerate with top presence in major capital market related businesses (broking and investment banking). It also has presence in banking, asset management, alternate assets and non-banking finance. Details of its various subsidiaries and holdings in each of them are mentioned in Annexure. FY08 had been an excellent year for all its subsidiaries. However, from FY09 onwards, the tide turned the other way as revenues and earnings collapsed. We have analysed the changes in various key parameters for the KMB group in FY09 on a YoY basis and also presented in a tabular form the standings of its key subsidiaries as on FY11E vis-à-vis FY08A. The purpose of this exercise is to gauge the improvement expected in the core fundamentals of the group over the next two years.

Compression in multiples was a major negative for the stock apart from its decline in core fundamentals

| KMB consolidated - story so far | FY09 | Remarks | Change FY09 (YoY) | Impact on stock | Change by FY11E from FY09 |
|--|-------|--|-------------------|-----------------|---------------------------|
| Book value per share (Rs) | 188.7 | Improved by | 12% | ↑ | 29% |
| GNPAs - with stressed assets (Rs bn) | 8.3 | Higher than expectations | 47% | ↓↓ | 23% |
| NNPAs - with stressed assets (Rs bn) | 4.5 | Higher than expectations | 25% | ↓↓ | 13% |
| GNPAs - excluding stressed assets (Rs bn) | 5.6 | Higher than expectations - CV & PL portfolios under stress | 196% | ↓↓ | 29% |
| NNPAs - excluding stressed assets (RS bn) | 2.7 | Higher than expectations - CV & PL portfolios under stress | 266% | ↓↓ | 26% |
| RoE - annualised | 10.5 | Has contracted significantly | -(1100-1200)bps | ↓ | 500-600bps |
| Earnings - excluding insurance (Rs bn) | 6.4 | Under pressure, outlook uncertain | -40% | ↓↓ | 104% |
| Net revenues - excluding insurance (Rs bn) | 34.2 | Down but lower than expectations | -11% | ↓↓ | 45% |
| Costs - excluding insurance (Rs bn) | 20.5 | Did not decline significantly | 0% | ↓↓ | 23% |
| Consolidated advances (Rs bn) | 225.0 | Due to a cautious strategy - positive under current context | 2% | ↔ | 54% |
| Contraction in valuation multiples | | Average multiples down between 30-60%, due to contraction in earnings, RoE, increased risks etc. | -(30-60)% | ↓↓↓ | |
| Stock Price | — | The factors highlighted above substantiate to a great extent the decline in stock price | -84%* | ↓↓↓ | 16.4%** |

Source: Company Data, PL Research

* Decline from January 08 highs to March 09 lows

** based on our Target Price

Decline in revenues & earnings in FY09 from FY08 peak

(Rs bn)

| Bus. Entities | Rev | PAT | Rev | PAT | Remarks |
|---------------|------|-----|------|------|--|
| KS | 13.3 | 4.1 | -46% | -70% | Revenues declined with market, earnings decline sharper as costs declined with a further lag |
| KMCC | 2.9 | 1.2 | -66% | -89% | Primary capital market activities came to a standstill and since costs are not variable in nature like the broking business, the entity reported losses in Q3FY09 & Q4FY09 |
| KMP | 7.4 | 1.0 | 33% | 56% | Auto loan portfolio continues to do well, but some losses suffered on repossessed vehicles. |
| KM Bank | 0.4 | 2.9 | 204% | -14% | Provisioning requirement has dented bottom line, overall banking performance remains healthy |

The lending businesses performed relatively well, but capital market related businesses suffered

Source: Company Data, PL Research

Recovery in revenues & earnings by FY11E vis-a-vis FY08

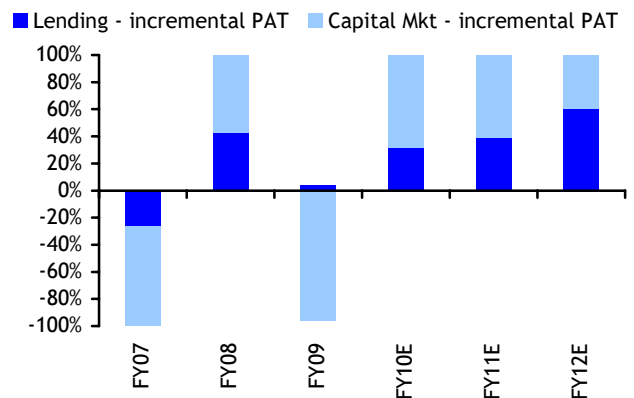
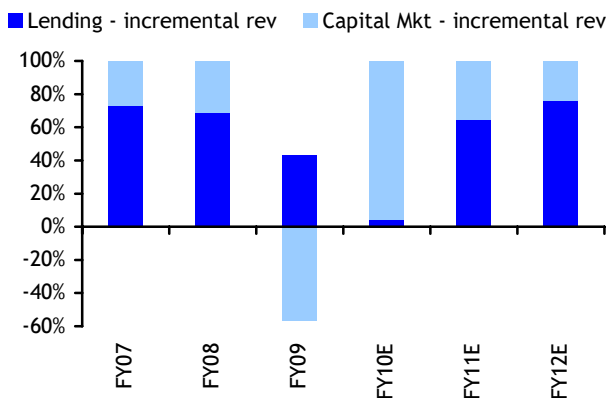
(Rs bn)

| Bus. Entities | Rev | PAT | Rev | PAT | Remarks |
|---------------|------|-----|------|------|---|
| KS | 13.2 | 3.8 | 99% | 94% | Expect broking business to catch up with its FY08 peak performance by FY12E. |
| KMCC | 1.7 | 0.6 | 61% | 51% | Our recovery expectation remains modest, severe competition will hinder its growth going forward. |
| KMP | 11.4 | 2.1 | 153% | 204% | Lending businesses should continue to perform well post the retail NPL cycle peaking in FY10E |
| KM Bank | 40.6 | 4.3 | 135% | 145% | Banking business to gain with improvement in liability profile |

The lending businesses are expected to scale up decently in the next two years and capital market related businesses are also likely to bounce back

Source: Company Data, PL Research

Incremental contribution of its lending businesses from FY11E to be meaningful and provide stability to its revenues and earnings, should also reflect in more stable valuation multiples



Source: Company Data, PL Research

KMB - expect growth to return with improving economy; restructuring remains low due to loan mix

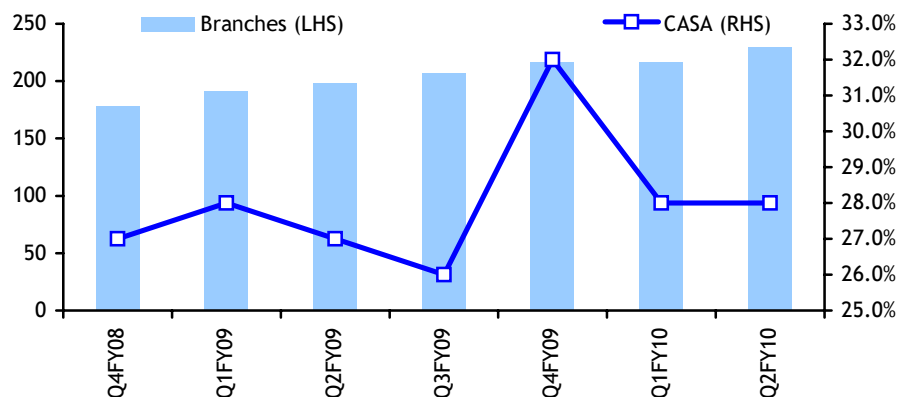
Adopted the most cautious approach among peers, expect growth to return once economy turns around: High Tier I capital adequacy at 15.3% will help the bank to grow without any dilution in the medium term. Excess capital could be utilised for inorganic growth to boost RoEs.

Restructured loans remain low, but delinquencies spiked: Almost 74% of consolidated advances are held in the banking subsidiary. However, delinquencies in Commercial Vehicles (CV), Personal Loans (PL) and credit card portfolios have been much more than anticipated and hence, the bank has decided to reduce its retail exposure. Restructured assets stood at Rs1.0-1.5bn (less than 1% of standalone advances) which is significantly below industry average of 4-5%.

Outlook for sectors primarily responsible for credit losses and higher delinquencies have improved considerably: We observe that most of the negatives have been discounted in the price regarding deterioration in asset quality. The retail small ticket personal loan (STPL) portfolio has run down and remaining balance is ~Rs1bn. Again, significant improvement in housing sales and real estate sector outlook over the past few months should augur well for its real estate exposure (Rs7bn consolidated). The sale of CVs has improved and once economic activity picks up, the pain in the CV portfolio will also alleviate. Hence, we feel that the step adopted by the bank to wait and not to cut losses will pay handsome dividends (in the form of provision write-backs or cash recoveries if fully written off), going forward.

Expect branch network to increase to 250 by March 2010 from 230 at present. CASA levels have now stabilised above regulatory SLR levels minimising negative spreads on the investment book to a large extent.

Trend in bank's branch expansion and CASA ratio



Source: Company Data, PL Research

CVs & personal loans comprising 19% of consolidated advances; CV sales have picked up, expect recovery in the CV portfolio

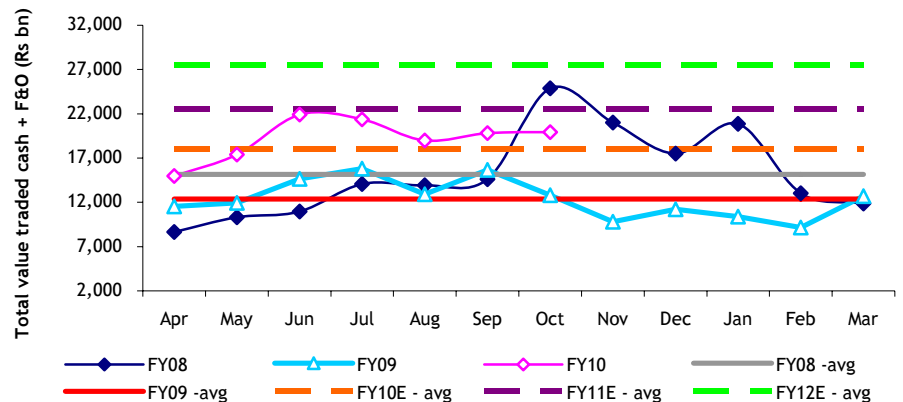
| As on September 2009 | Standalone (Rs bn) | % of con. book | YoY gr. (%) | Other subs. | % of con. book | Conslid. (Rs bn) | % of con. book | YoY gr. (%) |
|---|--------------------|----------------|-------------|-------------|----------------|------------------|----------------|-------------|
| Advances (Rs bn) | 197.0 | 73.6% | 15.6 | 70.7 | 26.4% | 267.7 | 100.0% | 11.4 |
| CV & Con Eqp | 33.5 | 100.0% | (10.6) | - | 0.0% | 33.5 | 12.5% | (10.6) |
| Auto loans | - | - | - | 55.3 | 100.0% | 55.3 | 20.7% | 11.7 |
| Personal loans | 16.4 | 95.5% | (44.4) | 0.8 | 4.5% | 17.2 | 6.4% | (45.3) |
| Home loans | 31.1 | 100.0% | (4.4) | - | 0.0% | 31.1 | 11.6% | (4.4) |
| Corporate banking | 59.8 | 103.9% | 102.7 | (2.3) | -3.9% | 57.5 | 21.5% | 95.0 |
| Stressed assets | - | - | - | 3.0 | 100.0% | 3.0 | 1.1% | (48.3) |
| Agriculture finance | 21.7 | 100.0% | 38.4 | - | 0.0% | 21.7 | 8.1% | 38.4 |
| Others | 34.6 | 71.4% | 34.1 | 13.9 | 28.6% | 48.5 | 18.1% | 25.8 |
| Investments / treasury assets | 91.3 | | | 9.3 | | 100.6 | | |
| Total advances & investments | 288.3 | | | 79.9 | | 368.3 | | |

Source: Company Data, PL Research

Subsidiaries - Capital market related subsidiaries to report substantial improvement, while lending and asset management businesses to provide the required stability.

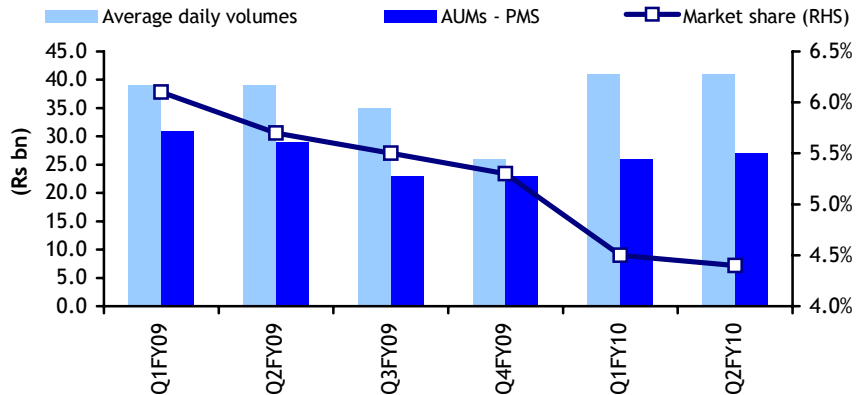
Kotak Securities (KS) - all round improvement expected

Volumes have declined and share of F&O activities have gone up which has resulted in lower revenues for brokerage companies. KS has been losing market share due to stiff competition, preference for type of business KS wants to do and trading pattern (promoter driven volumes where KS claims it has low presence). We expect market share levels to stabilise at current levels of 4.5% going forward.

Market activity has considerably improved in FY10; current volumes are higher than our assumptions


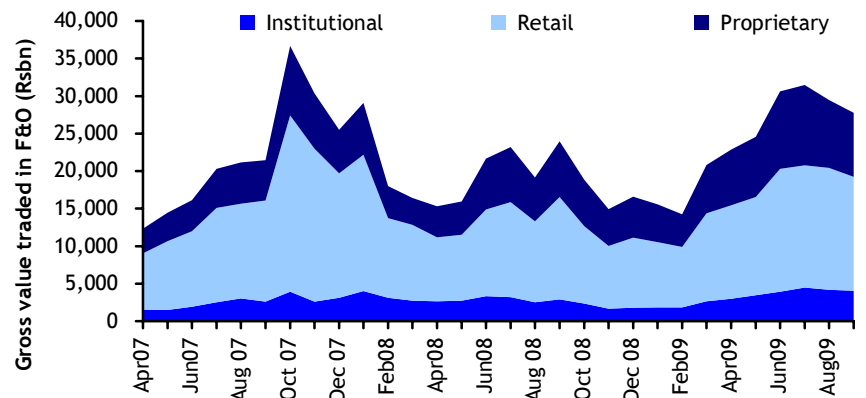
Source: Company Data, PL Research

KS has been losing market share steadily, expect it to stabilise at ~4.5% levels



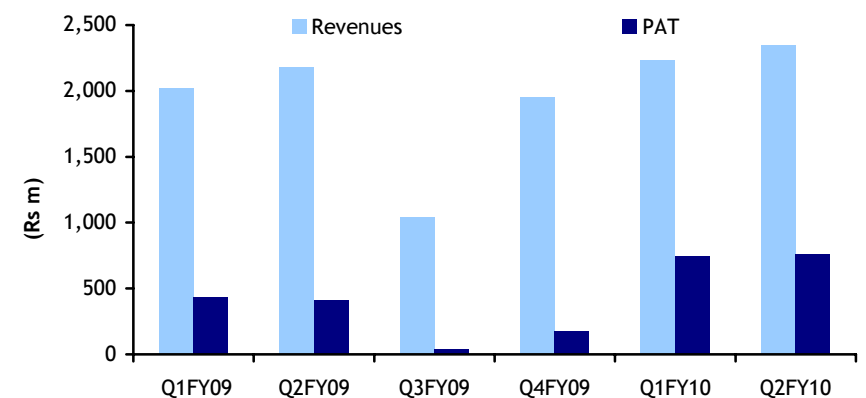
Source: Company Data, PL Research

Proprietary volumes have shown a decline, but it's more of competition that's eroded KS market share than mix of market volumes



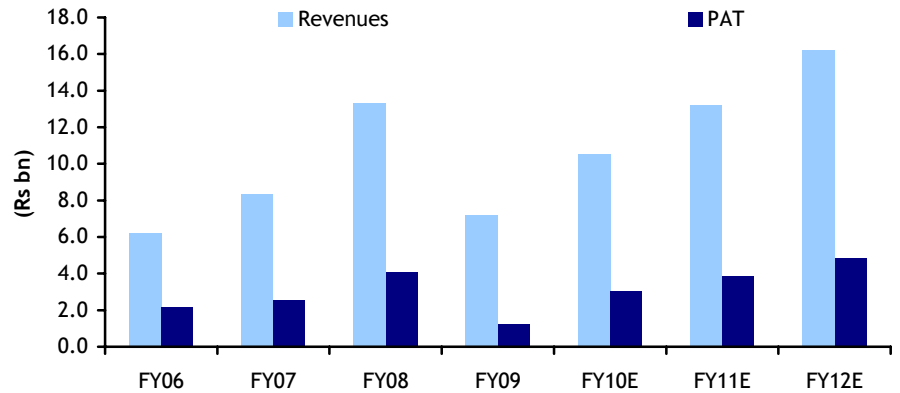
Source: NSE, PL Research

Earnings have bounced back sharply with recovery in equity market activities.



Source: Company Data, PL Research

We expect market share levels to stabilise and earnings to improve, going forward



Source: Company Data, PL Research

Valuation of other listed broking companies

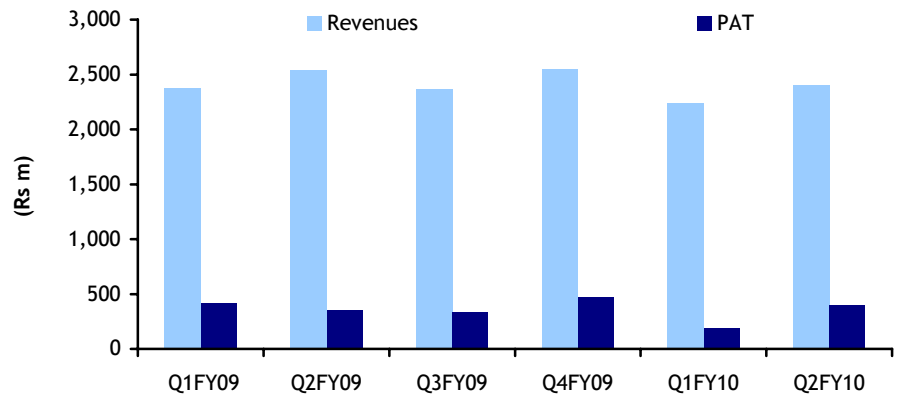
| Leading brokerage companies | CMP | P/BV | P/E | Mcap/Sales |
|-----------------------------|-----|------|------|------------|
| Edelwiess | 456 | 1.3 | 10.4 | 2.7 |
| India Infoline | 130 | 1.6 | 13.1 | 2.6 |
| Motilal Oswal | 154 | 2.0 | 11.5 | 2.7 |
| Reliance Capital | 794 | 2.3 | 22.4 | 2.8 |

Source: Company Data, PL Research

Kotak Mahindra Prime (KMP) - auto sales continues to remain strong, expect provisioning to taper off with turnaround in economic activity

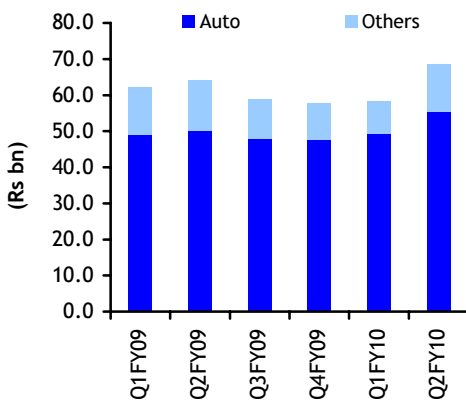
KMP is primarily into car finance business. Asset quality has not become a serious concern yet, but the recent onslaught from PSU banks will definitely put pressure on margins and business volumes in the medium term.

Higher provisions to restrict earnings growth in FY10, evident in Q1FY10...



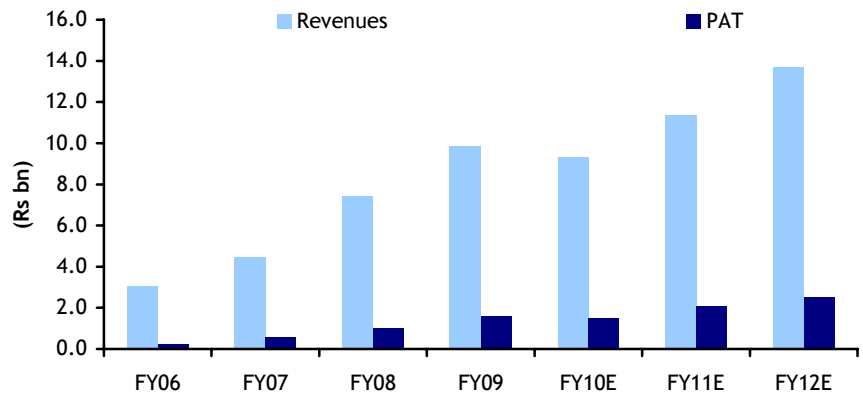
Source: Company Data, PL Research

Trend in advances - loan book remains stable with auto loans at ~80%



Source: Company Data, PL Research

...revenues likely to dip, higher provisions to keep earnings almost flat



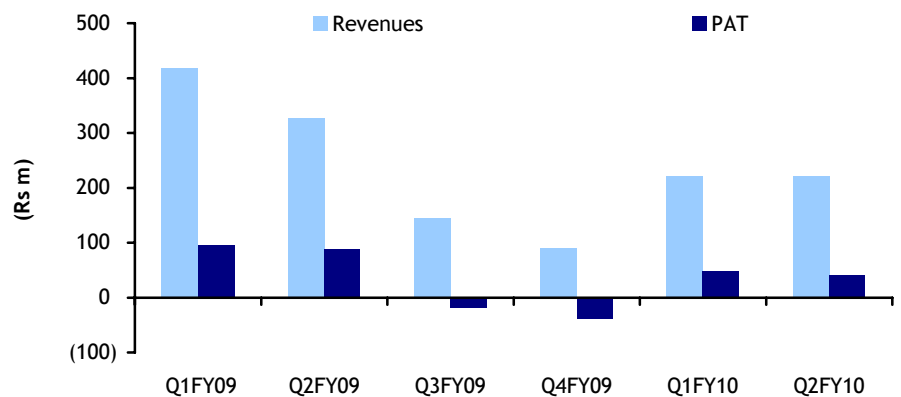
Source: Company Data, PL Research

Kotak Mahindra Capital Company (KMCC) - worst seems to be over, market conditions critical for healthy performance

The primary market activities came to a grinding halt after a hugely successful FY08, aptly reflected in its modest FY09 performance. A favourable domestic electoral result, improvement in global liquidity and investor's risk appetite has helped in resumption of a sharp rally in the Indian equity markets. The long awaited pipeline of IPOs and QIPs are finally raising capital from the primary markets. Hence, earnings visibility has improved significantly for KMCC.

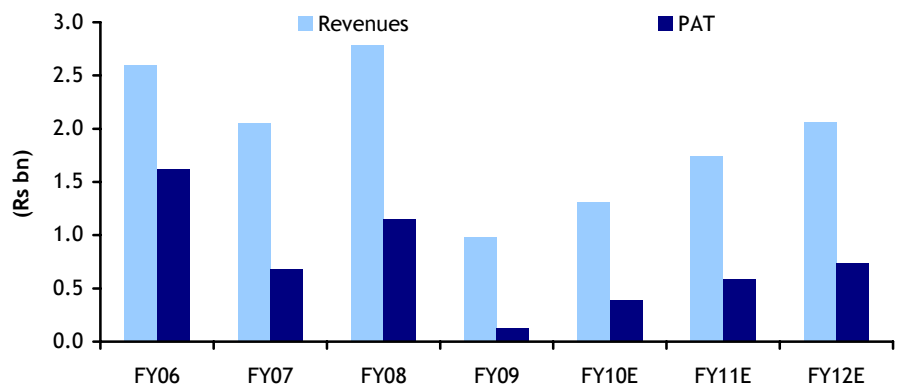
However, there is intense competition which has resulted in very low yields and restricted faster recovery in earnings. Although the investment banking space will improve we expect KMCC to loose market share in this business and hence revenue and earnings unlikely to surpass FY08 peak.

Revenues and earnings have bounced back in Q1FY10 after a dismal FY09



Source: Company Data, PL Research

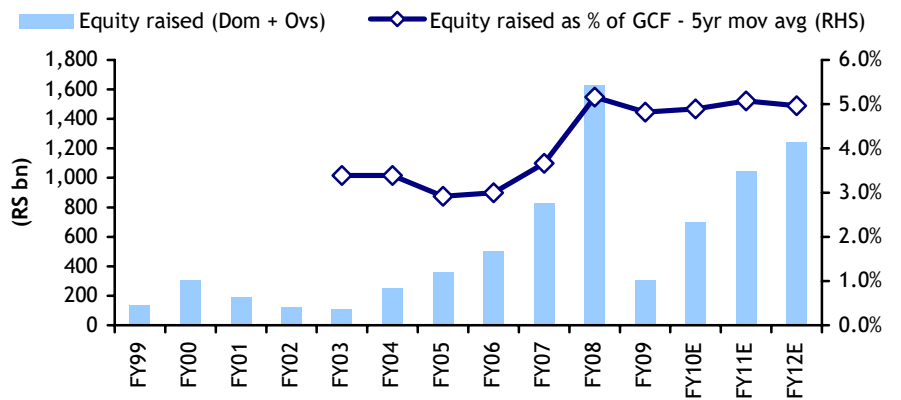
Worst is behind, earnings visibility in the medium term has improved considerably but intense competition to erode market share



Source: Company Data, PL Research

We have tried to use the 5-year moving average ratio between equity raised and Gross Capital Formation (GCF) as the benchmark for possible total domestic and overseas primary market activities which are expected over the next 2-3 years. GCF is estimated at ~30% of nominal GDP. For FY10, we have a better visibility regarding the IPO pipeline. However, our argument is that there will be new sectors which will get listed over the next 2-3 years, like Life Insurance. This sector is likely to replace the real estate sector which was the newly discovered sector between FY07-08. Again, many banks will need to raise capital over the next 2-3 years and infrastructure companies will also tap the markets on and off. Based on these very macro assumptions, we observe that the 5-year moving average can stabilise in the 5% range over the next 2-3 years.

Expected total primary market activities over the next 2-3 years



Source: Prime Database, CMIE, PL Research

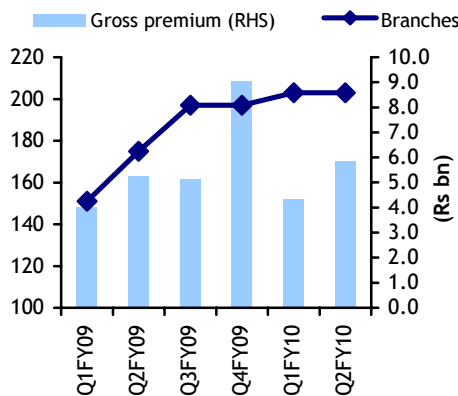
Kotak Mahindra Life Insurance (KMLI) - expect premium growth to improve, remains a key focus area for the group

The depressed equity markets have had a significant impact on the growth of the life insurance industry as the industry premiums declined by 4% YoY in FY09.

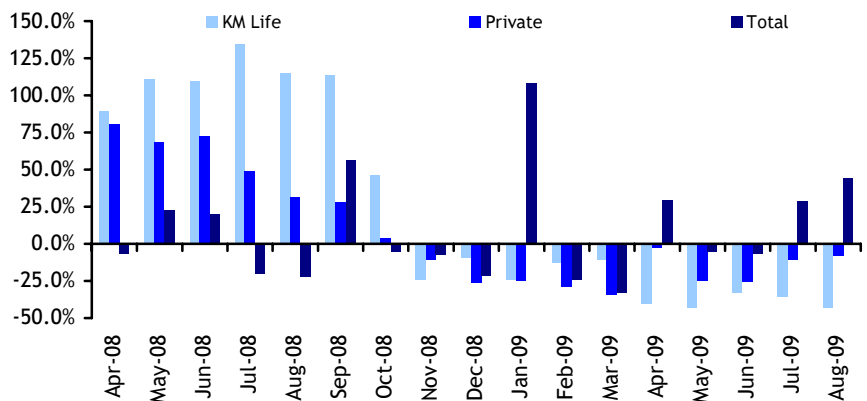
However, KMLI is relatively much smaller in size, but remains one of the most efficient private life insurers. Its capital efficiency is among the best, market share has remained steady and has performed better than the private life insurance sector's performance. Its new premiums grew by 21.4%, while private sector declined by 1.8%. It also turned profitable in FY09, reporting a PAT of Rs143m. We expect the APE (annualised premium equivalent) growth in FY10 to be at 10-15%, slightly higher than private industry growth of 5-10%.

KMLI performed better than industry for most of FY09; H2FY09 base remains low, should help YoY growth to improve

Premium collection has largely tracked branch expansion

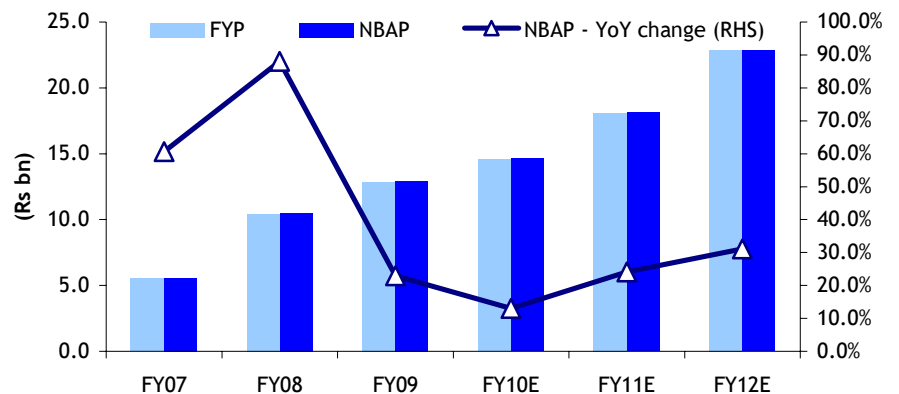


Source: Company Data, PL Research



Source: Company Data, PL Research, IRDA

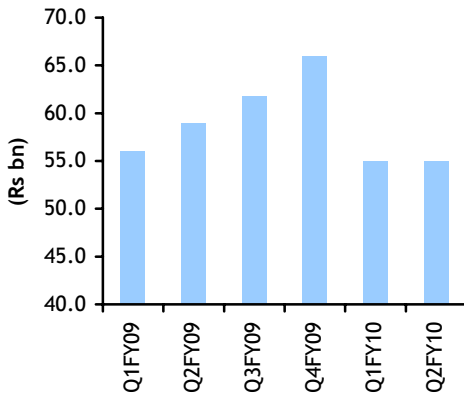
We expect premium growth to moderate, going forward



Source: Company Data, PL Research

Kotak Mahindra Investment Advisors (KMIA) - management fees to remain a stable earnings source

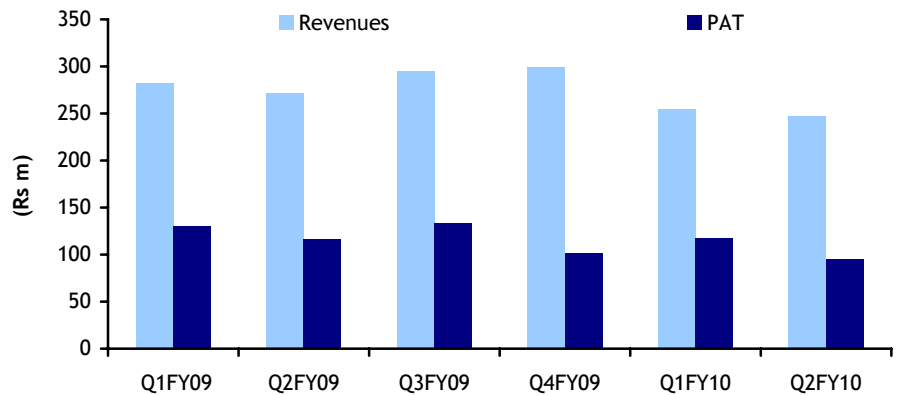
Total commitment levels remain healthy



Source: Company Data, PL Research

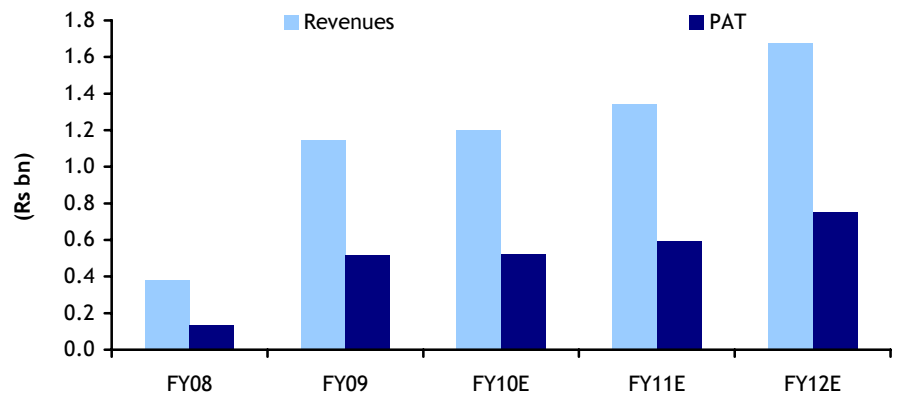
The private and real estate funds are managed by KMIA; the steady stream of management fees are likely to continue. Currently total commitments stands at \$1.3bn through four private equity funds and three realty funds which has investments in about forty Indian companies; It is also expected to launch an Infrastructure Fund.

Quarterly performance remains steady, mainly due to management fees



Source: Company Data, PL Research

No substantial decline expected in revenues and earnings

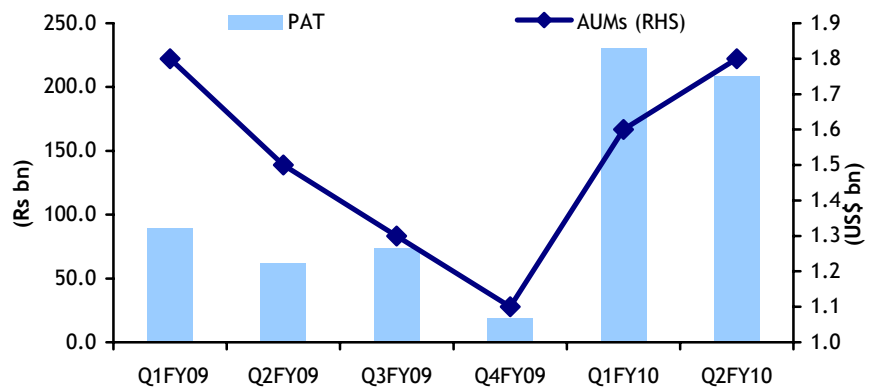


Source: Company Data, PL Research

Kotak Mahindra International subsidiaries - performance impacted due to volatile capital markets

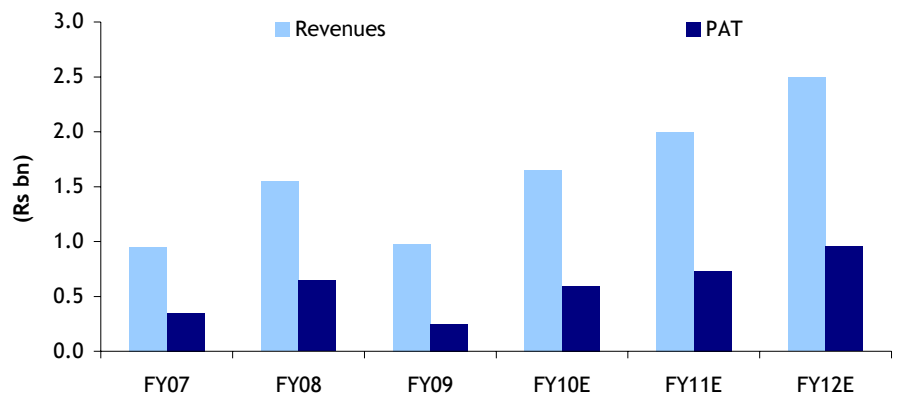
Performance of the overseas subsidiaries continued to remain under pressure in FY09 as the lack of overseas fund raising (GDRs, FCCBs, ECBs) etc. took a toll on the earnings. Decline in NAVs for offshore funds have also resulted in lower management fees from these funds. We expect earnings of the overseas subsidiaries to rebound strongly, with both primary and secondary market activities having picked up significantly from its lows. Equity assets managed or advised is at US\$1.6bn. Our expectations are substantiated by the strong rebound in Q1FY10 and Q2FY10 earnings.

AUMs have improved along with NAVs, resulting in robust earnings growth



Source: Company Data, PL Research

Positive bias for emerging equity markets to be a major driver for strong performance of its international subsidiaries

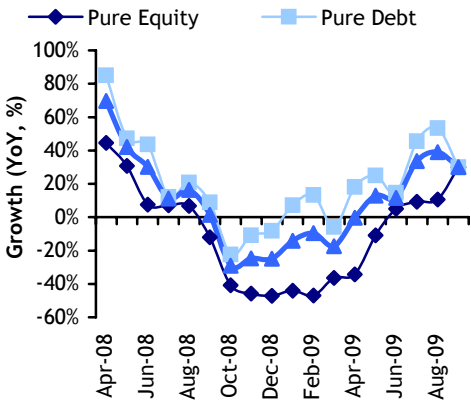


Source: Company Data, PL Research

Kotak Asset Management (KAMC) - growing faster than industry

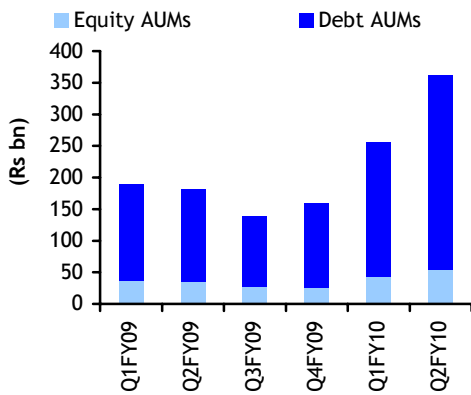
The asset management businesses in India have been seriously impacted by the global and domestic slowdown in equities. The FMP debacle had also impacted the debt funds managed by AMC's in India. During FY09, industry AUMs declined 17% YoY, while KMC has demonstrated a much better performance, with AUMs remaining stable at Rs159bn as on March 2009.

Total domestic AUMs - returning to positive territory



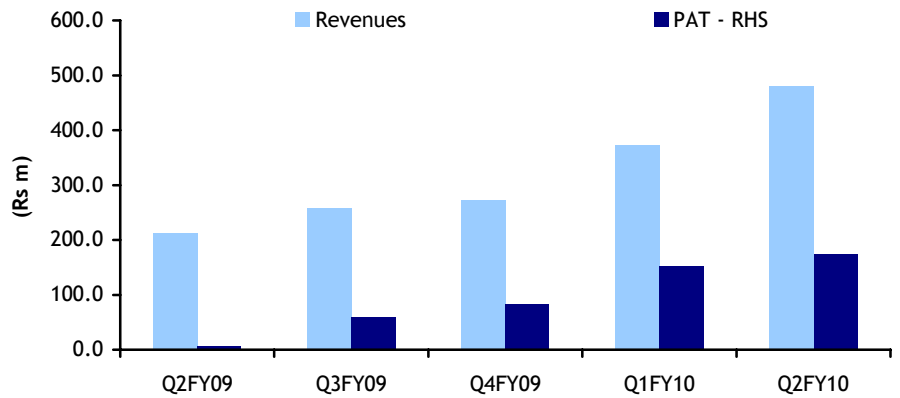
Source: Company Data, PL Research, AMFI

Share of debt funds have increased recently as liquidity remains abundant



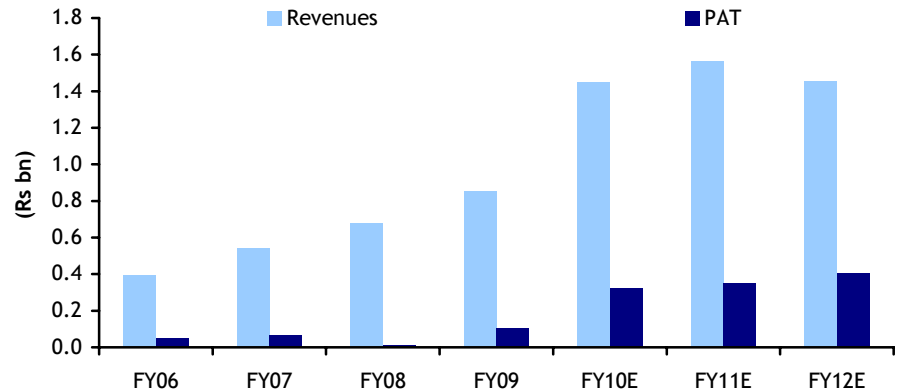
Source: Company Data, PL Research

Absence of NFO expenses & higher AUMs have resulted in better earnings



Source: Company Data, PL Research

Expect stable earnings contribution, going forward from the AMC subsidiary

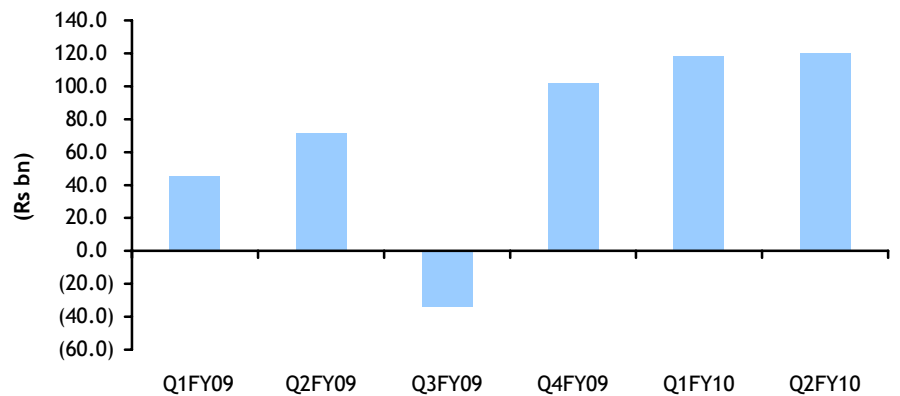


Source: Company Data, PL Research

Kotak Mahindra Investments (KMI) - affected by a very high base of FY08; business opportunities have improved

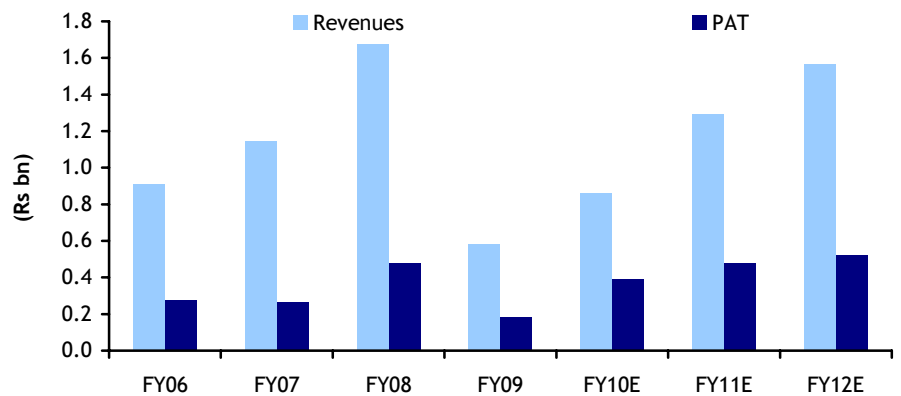
KMI, primarily engaged in holding long-term strategic investments providing margin funding and loans against shares, has been affected as FY08 base is very high and FY09 market conditions were not conducive for its line of businesses. However, business environment has turned around dramatically as depicted by the earnings trend for the last three quarters.

Business opportunities have improved, earnings have bounced back in last 3 quarters



Source: Company Data, PL Research

Unlikely to surpass its FY08 highs, performance to improve over FY09 base



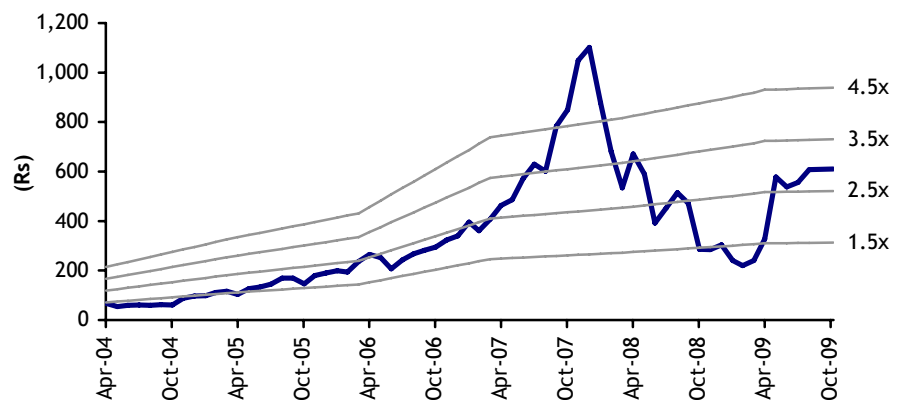
Source: Company Data, PL Research

Valuations

We have adopted the sum of the parts (SOTP) valuation methodology to value KMB and its subsidiaries. Also, we have provided a 15% holding company discount only to its Life Insurance venture, where we believe that with regulatory changes the stake will gradually decrease. However, most of its other 100% subsidiaries is only a separate entity for regulatory compliance and comfort and hence, don't deserve any holding company discount.

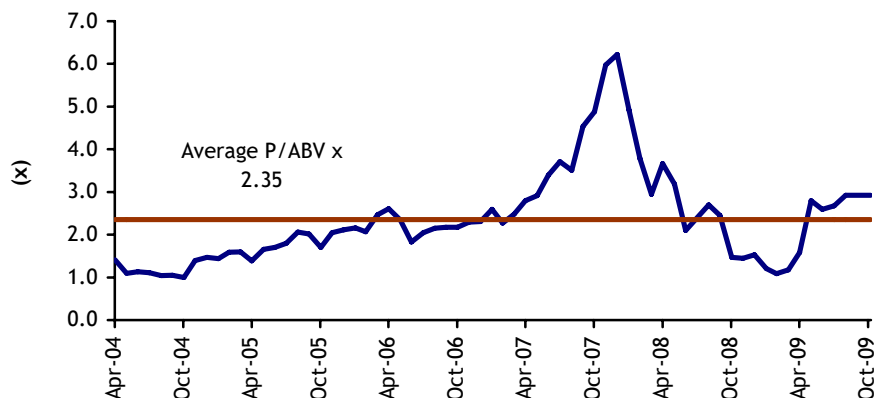
On a consolidated basis the stock is trading at 16.2x FY11E EPS, 2.5x FY11E BV and 2.6x FY11E ABV. Most of the re-rating in the stock has already happened due to a turnaround in capital market activities. We continue to favour KMB from a medium-to-long term perspective due to its excellent management bandwidth and its ability to scale-up all its financial verticals once the economy turns around. At the current valuations, the stock has limited upside and hence, we initiate coverage with an 'Accumulate' rating, with a 12 month forward price target of Rs835.

1yr. forward P/BV Band



Source: Bloomberg, PL Research

Historical trend in 1yr. forward P/BV



Source: Bloomberg, PL Research

Sum of the parts valuation

| Subsidiaries | Basis (Rs bn) | | CAGR of the basic valuation parameter | | | | Multiple | Value (Rs bn) | | KMB (Rs/Share) | | % of SOTP | | |
|---|-----------------------|----------|---------------------------------------|----------|----------|----------|----------|---------------|-------|----------------|-------|-----------|-------|------|
| | FY11E | FY12E | FY08-11E | FY08-12E | FY09-11E | FY09-12E | | FY11E | FY12E | FY11E | FY12E | FY11E | FY12E | |
| | Kotak Securities - KS | Earnings | 3.84 | 4.86 | -2.1% | 4.4% | 77.8% | 58.7% | 18.0 | 69.1 | 87.4 | 200 | 253 | 27% |
| KMCC - KMCC | Earnings | 0.58 | 0.73 | -20.3% | -10.7% | 113.3% | 78.8% | 15.0 | 8.7 | 11.0 | 25 | 32 | 3% | 3% |
| Kotak AMC - KAMC | AUMs | 254.6 | 445.6 | 8.9% | 22.6% | 17.3% | 34.0% | 6.0% | 15.3 | 26.7 | 44 | 77 | 6% | 8% |
| Pvt Equity - KMIA | AUMs | 71.5 | 78.7 | 8.3% | 8.7% | 4.9% | 6.6% | 8.0% | 5.7 | 6.3 | 17 | 18 | 2% | 2% |
| Kotak Prime - KMP | ABV | 9.9 | 12.1 | 15.2% | 16.9% | 14.7% | 17.1% | 2.0 | 19.8 | 24.2 | 57 | 70 | 8% | 8% |
| Investments - KMI | ABV | 2.6 | 3.1 | 13.7% | 15.0% | 16.9% | 17.7% | 1.0 | 2.6 | 3.1 | 7 | 9 | 1% | 1% |
| International - KMIIntl+Inc | Earnings | 0.36 | 0.44 | 6.4% | 10.5% | 43.1% | 36.4% | 15.0 | 5.4 | 6.7 | 16 | 19 | 2% | 2% |
| Kotak UK - Kotak UK | Earnings | 0.33 | 0.45 | -1.4% | 6.4% | 114.9% | 83.4% | 15.0 | 5.0 | 6.7 | 14 | 19 | 2% | 2% |
| Kotak OM Life - KM Life* | NBAP | 3.3 | 4.2 | 17.8% | 20.5% | 16.8% | 20.8% | 16.0 | 38.6 | 50.0 | 95 | 123 | 13% | 13% |
| Value of subsidiaries per share * | | | | | | | | | | | | | | |
| KM Bank | ABV ** | 40.6 | 45.6 | | | | | 2.3 | 93.5 | 105.0 | 270 | 304 | 36% | 33% |
| SOTP - target price | | | | | | | | | | | 746 | 924 | 100% | 100% |
| 12 month forward price target based on average of FY11E & FY12E price targets above | | | | | | | | | | | | | | |
| Source: PL Research | | | | | | | | | | | | | | |

* post 15% holding company discount for its life insurance venture

** ABV - reduced by Rs15.5per share for investments in subsidiaries

Q2FY10 - Core performance improves

- Consolidated PAT for Q2FY10 was up 86% YoY and 16.5% QoQ to Rs 2,998m, driven by improvement in earnings for the banking business and its capital market subsidiaries.
- Margins remained stable at 6% as liabilities continue to get re-priced faster than its asset book. Going forward, margins are expected to decline, while RoE is expected to improve.
- PAT Standalone was up 163% YoY and 39.4% QoQ to Rs1,259m from Rs479m, driven by an improvement in core income and lower provisions (as asset quality levels have stabilized).
- Asset quality levels of the bank have stabilized, which provides some respite to provisioning requirements. However, RBI's new guidelines for 70% coverage will keep the provisioning elevated.

Q2FY10 Result Overview (Standalone)

| Y/e March | Q2FY10 | Q2FY09 | YoY (%) | Q1FY10 | H1FY10 | H1FY09 | YoY (%) |
|----------------------------|---------------|---------------|--------------|---------------|----------------|---------------|--------------|
| Interest earned | 7,751 | 7,461 | 3.9 | 7,673 | 15,425 | 14,586 | 5.7 |
| Interest expended | 3,387 | 3,806 | (11.0) | 3,583 | 6,970 | 7,406 | (5.9) |
| Net Interest Income | 4,365 | 3,655 | 19.4 | 4,090 | 8,454 | 7,180 | 17.8 |
| Other Income | 1,090 | 606 | 79.8 | 1,269 | 2,360 | 1,438 | 64.1 |
| Net total income | 54,551 | 42,618 | 28.0 | 53,591 | 108,142 | 86,177 | 25.5 |
| Operating expenses | 3,013 | 3,137 | (4.0) | 2,516 | 5,529 | 6,257 | (11.6) |
| Operating Profit | 2,442 | 1,125 | 117.1 | 2,843 | 5,285 | 2,361 | 123.9 |
| Provisions & contingencies | 773 | 378 | 104.3 | 1,574 | 2,347 | 795 | 195.2 |
| PBT | 1,670 | 747 | 123.6 | 1,269 | 2,938 | 1,566 | 87.7 |
| PAT | 1,259 | 479 | 163.0 | 903 | 2,162 | 1,024 | 111.2 |

Q2FY10 Result Overview (Consolidated)

| Y/e March | Q2FY10 | Q2FY09 | YoY (%) | Q1FY10 | H1FY10 | H1FY09 | YoY (%) |
|--|---------------|---------------|-------------|---------------|---------------|---------------|-------------|
| Interest earned | 11,060 | 10,929 | 1.2 | 10,627 | 21,687 | 21,348 | 1.6 |
| Interest expended | 4,264 | 5,107 | (16.5) | 4,377 | 8,641 | 9,766 | (11.5) |
| Net Interest Income | 6,796 | 5,822 | 16.7 | 6,251 | 13,046 | 11,582 | 12.6 |
| Other Income | 12,069 | 7,566 | 59.5 | 12,825 | 24,895 | 12,020 | 107.1 |
| Net total income | 18,865 | 13,388 | 40.9 | 19,076 | 37,941 | 23,602 | 60.8 |
| Operating expenses | 13,828 | 10,224 | 35.3 | 13,372 | 27,200 | 17,699 | 53.7 |
| Operating Profit | 5,037 | 3,164 | 59.2 | 5,704 | 10,741 | 5,903 | 82.0 |
| Provisions & contingencies | 806 | 660 | 22.2 | 1,908 | 2,714 | 1,072 | 153.2 |
| PBT | 4,231 | 2,505 | 68.9 | 3,796 | 8,027 | 4,831 | 66.2 |
| PAT - before minority | 2,959 | 1,612 | 83.6 | 2,726 | 5,685 | 3,005 | 89.2 |
| PAT - after minority | 2,998 | 1,610 | 86.2 | 2,573 | 5,571 | 3,108 | 79.2 |
| Asset quality | | | | | | | |
| GNPA - with stressed assets | 10,716 | 6,843 | 56.6 | 10,845 | 10,716 | 6,843 | 56.6 |
| NNPA - with stressed assets | 6,403 | 4,160 | 53.9 | 6,679 | 6,403 | 4,160 | 53.9 |
| <i>GNPA (%) - with stressed assets</i> | <i>3.94</i> | <i>2.82</i> | | <i>4.58</i> | <i>3.94</i> | <i>2.82</i> | |
| <i>NNPA (%) - with stressed assets</i> | <i>2.39</i> | <i>1.73</i> | | <i>2.87</i> | <i>2.39</i> | <i>1.73</i> | |
| <i>GNPA (%) - w/o stressed assets</i> | <i>2.93</i> | <i>1.15</i> | | <i>3.41</i> | <i>2.93</i> | <i>1.15</i> | |
| <i>NNPA (%) - w/o stressed assets</i> | <i>1.72</i> | <i>0.53</i> | | <i>2.07</i> | <i>1.72</i> | <i>0.53</i> | |

Financials

Income Statement Adjusted (Consolidated but excludes insurance)

(Rs m)

| Y/e March | FY07 | FY08 | FY09 | FY10E | FY11E | FY12E |
|----------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Interest Earned from Advances | 14,962 | 26,017 | 35,110 | 33,194 | 38,189 | 50,567 |
| Interest Earned from Investments | 5,142 | 9,879 | 7,976 | 8,639 | 9,748 | 11,359 |
| Others | 420 | 440 | 492 | 302 | 406 | 517 |
| Total Interest Income | 20,524 | 36,335 | 43,578 | 42,135 | 48,342 | 62,443 |
| Interest expense | 11,169 | 19,336 | 21,713 | 18,936 | 23,707 | 31,937 |
| NII | 9,354 | 16,999 | 21,865 | 23,199 | 24,635 | 30,506 |
| <i>Growth (%)</i> | - | 81.7 | 28.6 | 6.1 | 6.2 | 23.8 |
| Treasury Income | 1,340 | 1,974 | 28 | 1,977 | 2,566 | 3,095 |
| Fee income | 10,594 | 16,937 | 10,582 | 15,801 | 19,325 | 23,187 |
| Non Interest Income | 13,423 | 21,614 | 12,330 | 19,328 | 24,901 | 29,005 |
| Net Total Income | 22,777 | 38,614 | 34,195 | 42,528 | 49,536 | 59,511 |
| <i>Growth (%)</i> | - | 69.5 | -11.4 | 24.4 | 16.5 | 20.1 |
| Operating Expense | 12,891 | 20,571 | 20,523 | 20,947 | 25,247 | 30,657 |
| Operating Profit | 9,887 | 18,042 | 13,672 | 21,581 | 24,289 | 28,854 |
| <i>Growth (%)</i> | - | 82.5 | -24.2 | 57.8 | 12.5 | 18.8 |
| NPA Provisions | 1,309 | 2,473 | 3,491 | 5,346 | 4,583 | 3,057 |
| Total Provisions | 1,420 | 3,048 | 3,511 | 5,346 | 4,756 | 3,057 |
| PBT | 8,466 | 14,994 | 10,161 | 16,234 | 19,533 | 25,797 |
| Tax Provisions | 2,516 | 4,471 | 3,603 | 5,413 | 6,529 | 8,626 |
| <i>Effective Tax Rate (%)</i> | 29.7 | 29.8 | 35.5 | 33.3 | 33.4 | 33.4 |
| PAT Before MI | 6,572 | 10,523 | 6,558 | 10,821 | 13,003 | 17,171 |
| PAT After MI | 6,712 | 10,663 | 6,588 | 10,821 | 13,003 | 17,171 |

Source: Company Data, PL Research

Balance Sheet (Consolidated)

(Rs m)

| Y/e March | FY07 | FY08 | FY09 | FY10E | FY11E | FY12E |
|---------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Liabilities | | | | | | |
| Capital | 3,262 | 3,447 | 3,457 | 3,457 | 3,457 | 3,457 |
| Reserves and Surplus | 29,069 | 54,792 | 61,769 | 70,426 | 80,828 | 94,565 |
| Minority Interest | 309 | 512 | 629 | 717 | 823 | 962 |
| ESOP Outstanding | 284 | 582 | 919 | 1,011 | 1,112 | 1,223 |
| Deposits | 96,610 | 136,919 | 138,228 | 159,145 | 206,889 | 279,300 |
| Borrowings | 99,859 | 127,728 | 110,600 | 139,889 | 172,515 | 208,985 |
| Policy Holders' Funds | 16,798 | 28,416 | 37,380 | 49,429 | 64,891 | 87,689 |
| Other Liabilities and Provisions | 40,118 | 53,575 | 49,357 | 61,195 | 74,510 | 92,541 |
| Total | 286,308 | 405,972 | 402,338 | 485,268 | 605,025 | 768,722 |
| Assets | | | | | | |
| Cash and Balances with RBI | 7,919 | 17,642 | 10,070 | 11,205 | 21,564 | 28,298 |
| Balances with Banks and Money at Call | 13,506 | 16,051 | 4,305 | 3,361 | 4,232 | 5,521 |
| Investments | 91,285 | 125,697 | 133,130 | 158,093 | 182,476 | 227,649 |
| Advances | 155,734 | 219,847 | 224,976 | 273,710 | 345,467 | 450,345 |
| Fixed Assets | 2,353 | 3,330 | 3,383 | 4,134 | 4,904 | 5,903 |
| Other Assets | 15,476 | 23,370 | 26,439 | 34,732 | 46,348 | 50,972 |
| Goodwill on Consolidation | 34 | 34 | 34 | 34 | 34 | 34 |
| Total | 286,308 | 405,972 | 402,338 | 485,268 | 605,025 | 768,722 |

Source: Company Data, PL Research

Key Ratios

| Y/e March | FY07 | FY08 | FY09 | FY10E | FY11E | FY12E |
|---|------|-------|------|-------|-------|-------|
| Asset quality - with stressed assets | | | | | | |
| GNPAs (Rs bn) | 3.8 | 5.7 | 8.3 | 12.3 | 12.1 | 11.3 |
| GNPAs (%) | 2.4 | 112.0 | 2.8 | 4.5 | 3.5 | 2.5 |
| NNPAs (Rs bn) | 3.0 | 3.6 | 4.5 | 6.7 | 5.1 | 4.8 |
| NNPAs (%) | 1.9 | 66.0 | 1.7 | 2.8 | 1.5 | 1.1 |
| Coverage (%) | 21.3 | 36.1 | 45.4 | 45.8 | 57.6 | 57.8 |
| NPL prov / loans (%) | 1.0 | 1.3 | 1.6 | 2.1 | 1.5 | 0.8 |
| Return ratios (%) | | | | | | |
| NIM - reported | 5.20 | 5.60 | 6.00 | - | - | - |
| NIM - calculated | 4.08 | 4.91 | 5.41 | 5.23 | 4.52 | 4.44 |
| RoAE | 24.5 | 23.5 | 10.7 | 15.6 | 16.4 | 18.8 |
| RoAA | 2.9 | 3.1 | 1.6 | 2.4 | 2.4 | 2.5 |

Source: Company Data, PL Research

Income Statement (Consolidated) Reported

(Rs m)

| Y/e March | FY06 | FY07 | FY08 | FY09 |
|--------------------------------|---------------|---------------|---------------|---------------|
| Interest earned | 12,157 | 19,820 | 36,484 | 43,666 |
| Interest expended | 5,196 | 9,771 | 18,165 | 19,924 |
| Net interest income | 6,961 | 10,050 | 18,319 | 23,742 |
| Other Income | 16,384 | 23,119 | 39,010 | 28,826 |
| Net total income | 23,345 | 33,169 | 57,329 | 52,568 |
| Operating expenses | 16,671 | 23,857 | 39,620 | 39,108 |
| Pre-provisioning profit | 6,675 | 9,312 | 17,709 | 13,460 |
| Provisions & Contingencies | 512 | 1,525 | 3,630 | 3,298 |
| PBT | 6,162 | 7,787 | 14,079 | 10,162 |
| Tax | 2,130 | 2,542 | 4,492 | 3,635 |
| PAT before minority | 4,032 | 5,245 | 9,587 | 6,527 |
| Minority | (608) | 138 | 325 | (3) |
| PAT after minority | 3,425 | 5,382 | 9,912 | 6,524 |

Source: Company Data, PL Research

Income Statement (Standalone)

(Rs m)

| Y/e March | FY07 | FY08 | FY09 | FY10E | FY11E | FY12E |
|----------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Interest Earned from Advances | 10,038 | 18,021 | 24,937 | 23,686 | 26,423 | 36,433 |
| Interest Earned from Investments | 2,808 | 7,083 | 5,584 | 6,664 | 7,516 | 8,770 |
| Others | 345 | 250 | 130 | 100 | 171 | 226 |
| Total Interest Income | 13,191 | 25,354 | 30,651 | 30,450 | 34,110 | 45,429 |
| Interest expense | 6,992 | 13,096 | 15,466 | 13,038 | 15,935 | 22,284 |
| NI | 6,199 | 12,258 | 15,185 | 17,412 | 18,175 | 23,144 |
| <i>Growth (%)</i> | <i>63.1</i> | <i>97.8</i> | <i>23.9</i> | <i>14.7</i> | <i>4.4</i> | <i>27.3</i> |
| Treasury Income | 158 | 147 | (11) | 1,000 | 1,000 | 750 |
| NTNII | 3,029 | 4,487 | 3,590 | 3,512 | 5,441 | 5,940 |
| Non Interest Income | 3,187 | 4,635 | 3,579 | 4,512 | 6,441 | 6,690 |
| <i>Growth (%)</i> | <i>69.1</i> | <i>83.1</i> | <i>14.1</i> | <i>2.1</i> | <i>16.0</i> | <i>28.5</i> |
| Operating Expense | 6,127 | 10,194 | 11,964 | 11,624 | 13,932 | 17,611 |
| Operating Profit | 3,258 | 6,699 | 6,800 | 10,300 | 10,684 | 12,223 |
| <i>Growth (%)</i> | <i>17.7</i> | <i>105.6</i> | <i>1.5</i> | <i>51.5</i> | <i>3.7</i> | <i>14.4</i> |
| NPA Provisions | 602 | 1,437 | 2,533 | 3,351 | 3,248 | 1,855 |
| Total Provisions | 1,225 | 2,726 | 2,539 | 4,297 | 4,233 | 2,661 |
| PBT | 2,033 | 3,973 | 4,261 | 6,003 | 6,451 | 9,563 |
| Tax Provisions | 619 | 1,038 | 1,499 | 2,038 | 2,191 | 3,236 |
| <i>Effective Tax Rate (%)</i> | <i>30.4</i> | <i>26.1</i> | <i>35.2</i> | <i>33.9</i> | <i>34.0</i> | <i>33.8</i> |
| PAT | 1,414 | 2,935 | 2,761 | 3,965 | 4,260 | 6,327 |

Source: Company Data, PL Research

Balance Sheet (Standalone)

(Rs m)

| Y/e March | FY07 | FY08 | FY09 | FY10E | FY11E | FY12E |
|----------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Equity | 3,262 | 3,447 | 3,457 | 3,457 | 3,457 | 3,457 |
| Networth | 16,335 | 35,355 | 38,136 | 41,495 | 44,946 | 50,262 |
| Deposits | 110,001 | 164,237 | 156,449 | 187,230 | 243,398 | 328,588 |
| <i>Growth (%)</i> | <i>67.5</i> | <i>49.3</i> | <i>(4.7)</i> | <i>19.7</i> | <i>30.0</i> | <i>35.0</i> |
| Low Cost deposits | 29,964 | 46,699 | 49,928 | 56,169 | 75,454 | 108,434 |
| <i>% of total deposits</i> | <i>27.2</i> | <i>28.4</i> | <i>31.9</i> | <i>30.0</i> | <i>31.0</i> | <i>33.0</i> |
| Total Liabilities | 199,166 | 283,153 | 287,119 | 336,144 | 423,229 | 552,060 |
| Net Advances | 109,241 | 155,522 | 166,253 | 202,665 | 264,969 | 357,597 |
| <i>Growth (%)</i> | <i>72.1</i> | <i>42.4</i> | <i>6.9</i> | <i>21.9</i> | <i>30.7</i> | <i>35.0</i> |
| Investments | 68,620 | 91,420 | 91,102 | 95,487 | 102,227 | 121,578 |
| Total Assets | 199,166 | 283,153 | 287,119 | 336,144 | 423,229 | 552,060 |

Source: Company Data, PL Research



Key Ratios (Standalone)

(Rs m)

| Y/e March | FY07 | FY08 | FY09 | FY10E | FY11E | FY12E |
|------------------------------|-------|-------|--------|--------|--------|--------|
| Profitability | | | | | | |
| Cost of Deposit | 5.9% | 7.0% | 6.8% | 5.4% | 5.2% | 5.5% |
| Yield on advances | 11.6% | 13.6% | 15.5% | 12.8% | 11.3% | 11.7% |
| Yield on Investments | 5.8% | 8.9% | 6.1% | 7.1% | 7.6% | 7.8% |
| NIM | 4.1% | 5.1% | 5.3% | 5.6% | 4.8% | 4.7% |
| RoAA | 0.9% | 1.2% | 1.0% | 1.3% | 1.1% | 1.3% |
| RoAE | 11.4% | 11.4% | 7.5% | 10.0% | 9.9% | 13.3% |
| Efficiency | | | | | | |
| Cost-Income ratio | 65.3% | 60.3% | 63.8% | 53.0% | 56.6% | 59.0% |
| C-D ratio | 99.3% | 94.7% | 106.3% | 108.2% | 108.9% | 108.8% |
| Business per Employee | 40.6 | 35.5 | 38.4 | 52.2 | 52.2 | 69.5 |
| Net Profit per Employee | 0.3 | 0.3 | 0.3 | 0.5 | 0.4 | 0.6 |
| Business per Branch | 2,088 | 477 | 1,487 | 1,547 | 1,771 | 2,098 |
| Net Profit per Branch | 13.5 | 4.4 | 12.7 | 15.7 | 14.8 | 19.3 |
| Asset Quality | | | | | | |
| Gross NPAs | 2,776 | 4,392 | 7,307 | 9,330 | 9,507 | 10,958 |
| Net NPAs | 2,168 | 2,762 | 3,968 | 4,665 | 2,852 | 3,287 |
| Gross NPAs to Gross Advances | 2.5% | 2.8% | 4.3% | 4.5% | 3.5% | 3.0% |
| Net NPAs to Net Advances | 2.0% | 1.8% | 2.4% | 2.3% | 1.1% | 0.9% |
| NPA Coverage % | 21.9% | 37.1% | 45.7% | 50.0% | 70.0% | 70.0% |

Source: Company Data, PL Research

Annexure

PAT trend for KMB and key subsidiaries

| Sl. No. | Subsidiary (Rs bn) | Stake held | Business | FY08 | FY09 | FY10E | FY11E | FY12E |
|---------|-------------------------------|------------|---|-------------|-------------|--------------|--------------|--------------|
| | Kotak Mahindra Bank | - | Banking | 2.94 | 2.76 | 3.97 | 4.26 | 6.33 |
| | Subsidiaries | | | | | | | |
| 1 | Kotak Securities | 100% | Stock broking | 4.09 | 1.06 | 3.04 | 3.84 | 4.86 |
| | <i>yoy change</i> | | | 60% | -74% | 185% | 26% | 26% |
| 2 | KMCC | 100% | IPOs/M&A/PE | 1.15 | 0.13 | 0.39 | 0.58 | 0.73 |
| | <i>yoy change</i> | | | 70% | -89% | 206% | 49% | 26% |
| 3 | KM AMC | 100% | Mutual funds | 0.01 | 0.10 | 0.33 | 0.35 | 0.41 |
| | <i>yoy change</i> | | | -85% | 905% | 216% | 8% | 16% |
| 4 | Kotak Investment Advisors | 100% | Pvt Equity & Realty Fund | 0.13 | 0.48 | 0.52 | 0.59 | 0.75 |
| | <i>yoy change</i> | | | - | 257% | 9% | 13% | 27% |
| 5 | KM Prime | 100% | Vehicle finance | 1.01 | 1.57 | 1.49 | 2.05 | 2.52 |
| | <i>yoy change</i> | | | 75% | 56% | -5% | 38% | 23% |
| 6 | KM Investments | 100% | Investments & lending | 0.43 | 0.14 | 0.35 | 0.44 | 0.47 |
| | <i>yoy change</i> | | | 57% | -68% | 157% | 24% | 7% |
| 7 | KM International | 100% | Advisory services & Investment management | 0.19 | 0.10 | 0.13 | 0.17 | 0.21 |
| | <i>yoy change</i> | | | 49% | -49% | 32% | 28% | 27% |
| 8 | KM UK | 100% | Asset management, broking & investments | 0.35 | 0.07 | 0.27 | 0.33 | 0.45 |
| | <i>yoy change</i> | | | 147% | -79% | 278% | 22% | 34% |
| 9 | KM OM Life Insurance* | 74% | Life Insurance | (0.72) | 0.14 | - | - | - |
| | <i>yoy change</i> | | | 23% | -120% | - | - | - |
| 10 | KM Trustee Co. | 100% | Trustee Companies | 0.07 | 0.06 | 0.10 | 0.11 | 0.10 |
| | <i>yoy change</i> | | | 48% | -16% | 67% | 9% | -8% |
| 11 | KM Inc | 100% | Broker / Dealer | 10 | 7 | 19 | 23 | 30 |
| | <i>yoy change</i> | | | 31% | -30% | 165% | 21% | 27% |
| | Consolidated before MI | | | 9.76 | 6.69 | 10.78 | 12.96 | 17.12 |
| | <i>yoy change</i> | | | 81% | -31% | 61% | 20% | 32% |
| | Consolidated after MI | | | 9.92 | 6.59 | 10.82 | 13.00 | 17.17 |
| | <i>yoy change</i> | | | 84% | -38% | 64% | 20% | 32% |

Source: Company Data, PL Research

Trend in Networth for KMB and key subsidiaries

| Sl. No. | Subsidiary (Rs bn) | FY08 | FY09 | FY10E | FY11E | FY12E |
|---------|-------------------------------|--------------|--------------|--------------|--------------|---------------|
| | Kotak Mahindra Bank | 35.35 | 38.14 | 41.49 | 44.95 | 50.26 |
| | Subsidiaries | | | | | |
| 1 | Kotak Securities | 11.42 | 12.52 | 15.56 | 19.40 | 24.25 |
| | <i>yoy change</i> | <i>52%</i> | <i>10%</i> | <i>24%</i> | <i>25%</i> | <i>25%</i> |
| 2 | KMCC | 4.01 | 4.14 | 4.53 | 5.11 | 5.84 |
| | <i>yoy change</i> | <i>49%</i> | <i>3%</i> | <i>9%</i> | <i>13%</i> | <i>14%</i> |
| 3 | KM AMC | 0.28 | 0.38 | 0.79 | 1.14 | 1.55 |
| | <i>yoy change</i> | <i>4%</i> | <i>36%</i> | <i>107%</i> | <i>44%</i> | <i>36%</i> |
| 4 | Kotak Investment Advisors | 0.36 | 0.84 | 1.36 | 1.36 | 1.95 |
| | <i>yoy change</i> | <i>-8%</i> | <i>135%</i> | <i>62%</i> | <i>0%</i> | <i>44%</i> |
| 5 | KM Prime | 7.08 | 8.65 | 10.14 | 12.19 | 14.71 |
| | <i>yoy change</i> | <i>27%</i> | <i>22%</i> | <i>17%</i> | <i>20%</i> | <i>21%</i> |
| 6 | KM Investments | 1.80 | 1.95 | 2.31 | 2.74 | 3.21 |
| | <i>yoy change</i> | <i>31%</i> | <i>8%</i> | <i>18%</i> | <i>19%</i> | <i>17%</i> |
| 7 | KM International | 0.64 | 0.91 | 1.04 | 1.20 | 1.41 |
| | <i>yoy change</i> | <i>32%</i> | <i>42%</i> | <i>14%</i> | <i>16%</i> | <i>18%</i> |
| 8 | KM UK | 0.60 | 0.84 | 1.12 | 1.45 | 1.90 |
| | <i>yoy change</i> | <i>115%</i> | <i>40%</i> | <i>32%</i> | <i>30%</i> | <i>31%</i> |
| 9 | KM OM Life Insurance | 1.97 | 2.42 | 2.38 | 2.38 | 2.38 |
| | <i>yoy change</i> | <i>66%</i> | <i>23%</i> | <i>-2%</i> | <i>0%</i> | <i>0%</i> |
| 10 | KM Trustee Co. | 0.16 | 0.21 | 0.31 | 0.42 | 0.51 |
| | <i>yoy change</i> | <i>27%</i> | <i>37%</i> | <i>45%</i> | <i>34%</i> | <i>23%</i> |
| 11 | KM Inc | 0.20 | 0.34 | 0.53 | 0.76 | 1.06 |
| | <i>yoy change</i> | <i>87%</i> | <i>66%</i> | <i>57%</i> | <i>44%</i> | <i>39%</i> |
| | Consolidated before MI | 63.90 | 71.35 | 81.56 | 93.11 | 109.06 |
| | <i>yoy change</i> | <i>76%</i> | <i>12%</i> | <i>14%</i> | <i>14%</i> | <i>17%</i> |
| | Consolidated after MI | 58.24 | 65.23 | 73.40 | 83.80 | 98.15 |
| | <i>yoy change</i> | <i>80%</i> | <i>12%</i> | <i>13%</i> | <i>14%</i> | <i>17%</i> |

Source: Company Data, PL Research

Trend in contribution of PAT and Networth by KMB and all subsidiaries

| Sl. No. | Subsidiary | PAT | | | | | Net Worth | | | | |
|---------|---------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | | FY08 | FY09 | FY10E | FY11E | FY12E | FY08 | FY09 | FY10E | FY11E | FY12E |
| | Kotak Mahindra Bank | 30.1% | 41.3% | 36.8% | 32.9% | 37.0% | 55.3% | 53.4% | 50.9% | 48.3% | 46.1% |
| | Subsidiaries | | | | | | | | | | |
| 1 | Kotak Securities | 41.9% | 15.9% | 28.2% | 29.6% | 28.4% | 17.9% | 17.5% | 19.1% | 20.8% | 22.2% |
| 2 | KMCC | 11.8% | 1.9% | 3.6% | 4.5% | 4.3% | 6.3% | 5.8% | 5.6% | 5.5% | 5.4% |
| 3 | KM AMC | 0.1% | 1.5% | 3.0% | 2.7% | 2.4% | 0.4% | 0.5% | 1.0% | 1.2% | 1.4% |
| 4 | Kotak Investment Advisors | 1.4% | 7.2% | 4.8% | 4.6% | 4.4% | 0.6% | 1.2% | 1.7% | 1.5% | 1.8% |
| 5 | KM Prime | 10.3% | 23.5% | 13.8% | 15.8% | 14.7% | 11.1% | 12.1% | 12.4% | 13.1% | 13.5% |
| 6 | KM Investments | 4.4% | 2.1% | 3.3% | 3.4% | 2.7% | 2.8% | 2.7% | 2.8% | 2.9% | 2.9% |
| 7 | KM International | 2.0% | 1.5% | 1.2% | 1.3% | 1.2% | 1.0% | 1.3% | 1.3% | 1.3% | 1.3% |
| 8 | KM UK | 3.6% | 1.1% | 2.5% | 2.6% | 2.6% | 0.9% | 1.2% | 1.4% | 1.6% | 1.7% |
| 9 | KM OM Life Insurance | -7.4% | 2.1% | 0.0% | 0.0% | 0.0% | 3.1% | 3.4% | 2.9% | 2.6% | 2.2% |
| 10 | KM Trustee Co. | 0.7% | 0.9% | 0.9% | 0.8% | 0.6% | 0.2% | 0.3% | 0.4% | 0.4% | 0.5% |
| 11 | KM Inc | 1.1% | 1.1% | 1.8% | 1.8% | 1.7% | 0.3% | 0.5% | 0.7% | 0.8% | 1.0% |
| | Total | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |

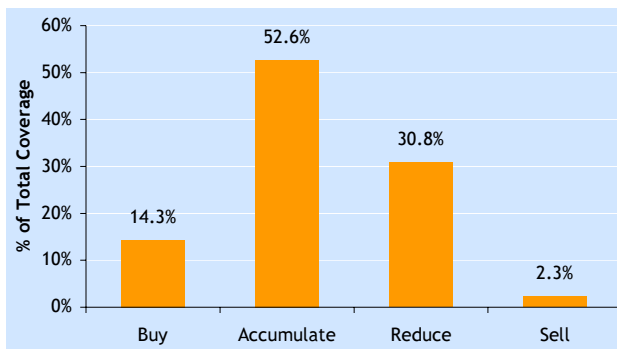
Source: Company Data, PL Research

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