## Natural Resources \& Energy Electric Utilities <br> Equity - India

| Overweight (V) |  |  |  |
| :---: | :---: | :---: | :---: |
| Target price (INR) |  | 1,525.00 |  |
| Share price (INR) |  |  | 13.15 |
| Potential total return (\%) |  |  | 25.7 |
| Performance | 1M | 3M | 12M |
| Absolute (\%) | -5.5 | -10.3 | 70.4 |
| Relative^ (\%) | -7.1 | -6.2 | -10.7 |
| Index^ |  | BOMBAY | SE IDX |
| RIC <br> Bloomberg |  |  | PW.BO |
|  |  |  | NR IN |
| Market cap (USDm) Market cap (INRm) |  |  | 6,239 |
|  |  |  | 287,888 |
| Enterprise value (INRm) |  |  | 35,397 |
| Free float (\%) |  |  | 67 |

Note: $(\mathrm{V})=$ volatile (please see disclosure appendix)

## 03 March 2010

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## Tata Power

## OW(V): Higher coal production partially offset higher cost

- 3QFY10 earnings conference call highlight the recurring impact of mining cost to be not very negative, as previously perceived
- Higher mining cost (6\%) likely to be recurring; this to be partially offset by higher production (c3\% above our forecast)
- Reduce our earnings by c3\% for FY10-11e, and TP to INR1,525 (from INR1,585); maintain OW(V)

3QFY10 Consolidated Result: Tata Power's 3QFY10 result was impacted by higher stripping costs that resulted in lower coal profitability. The company indicated on its conference call that this mining cost (USD1.48/t) as well as staff costs will be recurring. However, the company has clarified that higher coal production volumes (higher by 3\%) are expected to partially offset the cost increase. This increase in production and reserves is a modest positive, in our view.

Mining costs higher than expected: The coal mining costs were higher due to: a) INR3.7bn of deferred stripping costs charged in 3Q10 (including prior period write-off of INR3.2bn), b) a one-time expense of INR450m for a prior contractor payment; c) INR700m booked for coal imported for the Trombay power plant, and d) higher staff costs (INR300m).

Tata Power to ramp up coal production by 2011e: Tata Power expects to ramp-up coal production to 75 m tonnes (c10\% CAGR over 2009-11). Based on this revised outlook, we increase our volume estimates by c3\% for FY10-12. This volume increase only partially offsets the higher mining cost. We reduced our FY10-11e earnings estimates by c3\%.

Valuation: Based on our revised estimates, we have derived our new target price of INR1,525 (from INR1,585). This is based on the average of three valuation methods (INR1,440) - DCF at INR1,562, PB at INR1,346, and SOTP at INR1,410 - and adding INR85 per share of value from projects under development. Tata Power is currently trading at $15.7 x$ FY11e EPS. We believe that as Tata Power expands its power and coal portfolio, the multiple will expand to $18.3 x F Y 12$ EPS. We maintain our Overweight (V) rating. Risks include: execution delays, higher mining cost, increased interest rates and unfavourable regulatory changes (India and Indonesia).

We prefer Tata Power for: a) well laid out capacity expansion, b) fuel and funding ties, and c) improved visibility for projects under development for c4.4GW (of c6.2GW).

| Table 1: Tata Power consolidated financial summary (INRbn) |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Year | Revenues | EBITDA | Net profit) | ROEs | P/E | P/B | EV/EBITDA |
| FY10e | 184.6 | 41.9 | 17.2 | $17.0 \%$ | 16.7 | 2.5 | 10.4 |
| FY11e | 209.7 | 46.9 | 18.3 | $14.7 \%$ | 15.7 | 2.2 | 10.2 |
| FY12e | 227.3 | 52.9 | 20.5 | $13.9 \%$ | 14.6 | 1.8 | 9.2 |

## Clarity from the management post conference call

## Higher stripping costs to be partially offset by higher volumes

Tata Power's 3QFY10 consolidated profit was impacted by the INR3.7bn of deferred stripping costs charged in 3Q10 (including prior period write-off of INR3.2bn). On the conference call, the management increased clarity on the concerns that we highlighted in our 26 February 2010 report, Tata Power, OW(V): Disappointing results due to coal mine write-offs, few concerns need to be addressed.

- a) New resource estimates: The management has not divulged the details of the new resource estimates, however, it has indicated that the production estimates will be higher than the earlier planned production. Tata Power expects to ramp-up the production to 75 m (c10\% CAGR over 200911).
- b) Lower profitability of coal business: The EBIT margins for the coal business were impacted by
a) INR3.2 (of total INR3.7bn) deferred stripping cost charge offs related to prior periods in 3QFY10, b) one time settlement of INR0.45bn for dispute with mining contractors, c) INR700m for coal imports for the Trombay power plant booked in the coal segment instead of power segment, and d) INR0.3bn on account of higher staff costs.
- c) Is this higher mining costs recurring?: The management indicated that some of these costs (staff costs and stripping expense) are recurring in nature. Hence, the mining costs have increased by cUSD1.48/ton due to the increase in stripping ratio, as determined by the recent assessment report. The previous assessment was carried out about three years ago.

We believe the negative impact of higher mining costs is partially offset by higher resource estimates and future production.

Table 2: Tata Power consolidated quarterly results summary

| Particulars | 3QFY10 | 3QFY09 | yoy | qoq | Comments |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue | 43,404 | 46,215 | -6.1\% | -5.2\% | Lower generation in power business and lower realisation in coal business |
|  |  |  |  |  | Partly offset by INR3.0bn income to be recovered in future tariff |
| EBIT | 6,880 | 8,656 | -20.5\% | -5.2\% | Lower margins from coal business offsetting the strong profits in power business |
| Net profit (recurring) | 2,977 | 5,192 | -42.7\% | -18.8\% |  |
| Net profit (reported) | 986 | 5,192 | -81.0\% | -73.1\% | Lower on account of INR3.17bn write off of deferred stripping costs from its coal business accounted in 3QFY10 relating to prior periods |
| Segmental |  |  |  |  |  |
| Power Business |  |  |  |  |  |
| Revenue | 29,094 | 29,806 | -2.4\% | -9.0\% | Lower generation at standalone level offsetting strong growth at subsidiaries |
| EBIT | 4,455 | 3,102 | 43.6\% | 5.3\% | Merchant profits and strong growth at subsidiaries |
| Standalone |  |  |  |  |  |
| Capacity | 2,815 | 2,445 | 15.1\% | 0.0\% | 370MW addition: 120MW Haldia, 250MW Unit\#8 Trombay |
| Generation (m units) | 3,851 | 3,848 | 0.1\% | -4.8\% | Flat due to unplanned shutdowns for 3 weeks ( $27 \%$ capacity shut for $25 \%$ of time) |
| Sales (m units) | 3,714 | 3,711 | 0.1\% | -5.6\% | Lower generation |
| Revenue | 15,412 | 17,507 | -12.0\% | -8.6\% | Lower fuel costs and unplanned shutdowns |
| EBIT | 2,650 | 1,797 | 47.4\% | -14.1\% | Higher profits from 238MUs merchant sales @ INR5.4-6.2/unit, profit of clNR2/unit |
| Subsidiaries |  |  |  |  |  |
| Revenue | 13,681 | 12,300 | 11.2\% | -9.6\% | Strong growth at all subsidiaries |
| EBIT | 1,805 | 1,305 | 38.3\% | 57.6\% | Strong growth at all subsidiaries |
| NDPL |  |  |  |  |  |
| Net Sales | 8,309 | 5,710 | 45.5\% | -19.5\% | Higher MUs sold and income recoverable through future tariff increase (INR2.15bn) booked in 3QFY10 |
| PAT | 684 | 452 | 51.4\% | 166.5\% |  |
| Power Links |  |  |  |  |  |
| Net Sales | 724 | 560 | 29.2\% | -3.6\% |  |
| PAT | 344 | 124 | 177.7\% | 66.7\% | Higher additional capitalisation and favourable change in CERC norm. Reversal of deferred tax of INR100mn |
| TPTCL |  |  |  |  |  |
| Unit traded | 1,083 | 675 | 60.4\% | 34.2\% |  |
| Net Sales | 5,890 | 5,352 | 10.0\% | 30.0\% | Higher trading volumes offset by lower price per unit due to lower fuel cost |
| Per unit (INR) | 5.4 | 7.9 | -31.4\% | -3.1\% | Lower power purchase cost |
| PAT | 15 | 13 | 12.0\% | -8.0\% | Increase in volumes |
| Coal Business |  |  |  |  |  |
| Volumes ( m tons)\# | 17.1 | 13.6 | 25.9\% | 14.4\% |  |
| Realisation (USD/ton)) | 60.0 | 80.0 | -25.0\% | 3.6\% | Drop in global coal prices |
| Revenue | 12,593 | 14,568 | -13.6\% | 11.4\% | Lower realisation per ton and exchange rate variation offsetting increase in volumes |
| EBIT | 2,608 | 5,746 | -54.6\% | -23.4\% | Lower realisation and higher stripping cost |
| Margins \% | 20.7\% | 39.4\% | -1,873 | -939 | Higher stripping costs during 3QFY10 |

Note: TTPCL = Tata Power Trading Co. Ltd, NDPL = North Delhi Power Ltd, \#Volumes represents $100 \%$ for the coal mines. Tata Power stake is $30 \%$ in the two coal mines
Source: Company data,, HSBC

## Estimate changes

Accordingly, we increase our volume estimates for coal production by c3\% for FY10-12 and factor in the increase in stripping costs by USD1.48/ton (c6\% of additional cost). This results in a c3\% decline in earnings for FY10-11e.

Table 3: Change in estimates summary

| INRm | New |  |  | Old |  |  | Change (\%) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY10e | FY11e | FY12e | FY10e | FY11e | FY12e | FY10e | FY11e | FY12e |
| Sales | 184,593 | 209,709 | 227,330 | 181,823 | 206,229 | 223,384 | 1.5\% | 1.7\% | 1.8\% |
| Net profit | 17,187 | 18,284 | 20,501 | 17,799 | 18,787 | 20,400 | -3.4\% | -2.7\% | 0.5\% |
| EPS (fully diluted) (INR) | 72.8 | 77.4 | 83.4 | 75.3 | 79.5 | 83.0 | -3.4\% | -2.7\% | 0.5\% |

[^0]
## Valuation and risks

Based on our new estimates, we derive a new target price of INR1,525 per share (earlier INR1,585). We use a combination of three valuation approaches to value Tata Power (see table 4) and derive a fair value of INR1,440 (earlier INR1,495). To this fair value, we have added the value of projects under development (c4.4GW) at INR85.

Under our research model, for stocks with a volatility indicator, the Neutral band is 10 percentage points above and below the hurdle rate for Indian stocks of $10.5 \%$. For Tata Power, this translates into a Neutral rating band of $0.5-20.5 \%$. Our target price implies a potential total return of $26.6 \%$ including dividend yield; therefore, we maintain our Overweight (V) rating on the stock.

Downside risks to our rating include delays in project execution, higher mining cost, interest rate risk and unfavourable regulatory changes. Business risks include equity funding for the other 6.2 GW capacity expansion in the pipeline.

Table 4: Tata Power Valuation Summary

| INR/Share | New | Old | New basis | Old basis |
| :---: | :---: | :---: | :---: | :---: |
| DCF | 1,562 | 1,690 | WACC of $10.5 \%$ (CoE-12\%, CoD - 10\%, growth rate - $5 \%$ ) | WACC of $10.4 \%$ (CoE - 12\%, CoD - 10\%, growth rate - $5 \%$ ) |
| PB | 1,346 | 1,370 | P/B multiple 2.4x on BV 2011 (RoE 20\%, COE 10.5\%, g 5\%) | P/B multiple 2.4x on BV 2011 (RoE 20\%, COE $10.5 \%$, g 5\%) |
| SOTP | 1,410 | 1,425 | Parent company: INR496/share, DCF WACC of $10.3 \%$ <br> Subsidiaries: INR200/share, DCF WACC of $10.3 \%$, for Mundra 12.9\% Stake in KPC and Arutmin: INR378/share, WACC of 12.9\% Investments and others: INR336/share | Parent company: INR550/share, DCF WACC of $10.3 \%$ <br> Subsidiaries: INR210/share, DCF WACC of 10.3\%, for Mundra 12.9\% <br> Stake in KPC and Arutmin: INR310/share, WACC of $12.9 \%$ <br> Investments and others: INR355/share |
| Average of the above | 1,440 | 1,495 |  |  |
| Projects under development | 85 | 89 | 4.4GW operational by FY16 | 4.4GW operational by FY16 |
| Target Price | 1,525 | 1,584 |  |  |

[^1]Financials \& valuation

| Financial statements |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Year to | $\mathbf{0 3 / 2 0 0 9 a}$ | $\mathbf{0 3 / 2 0 1 0 e}$ | $\mathbf{0 3 / 2 0 1 1 e}$ | $\mathbf{0 3 / 2 0 1 2 e}$ |
| Profit \& loss summary (INRm) |  |  |  |  |
| Revenue | 175,875 | 184,593 | 209,709 | 227,330 |
| EBITDA | 36,496 | 41,926 | 46,931 | 52,932 |
| Depreciation \& amortisation | $-6,565$ | $-8,802$ | $-9,418$ | $-10,355$ |
| Operating profit/EBIT | 29,931 | 33,123 | 37,513 | 42,577 |
| Net interest | $-8,129$ | $-9,202$ | $-10,438$ | $-11,808$ |
| PBT | 23,025 | 27,625 | 30,470 | 33,811 |
| HSBC PBT | 23,025 | 27,625 | 30,470 | 33,811 |
| Taxation | $-9,764$ | $-9,177$ | $-10,575$ | $-11,178$ |
| Net profit | 12,186 | 17,187 | 18,284 | 20,501 |
| HSBC net profit | 12,567 | 17,187 | 18,284 | 20,501 |
| Cash flow summary (INRm) |  |  |  |  |
|  |  |  |  |  |
| Cash flow from operations | 30,551 | 26,853 | 29,005 | 33,016 |
| Capex | $-53,349$ | $-79,867$ | $-66,874$ | $-50,924$ |
| Cash flow from investment | $-54,158$ | $-79,867$ | $-66,874$ | $-50,924$ |
| Dividends | $-2,915$ | $-3,111$ | $-3,111$ | $-3,520$ |
| Change in net debt | 44,141 | 39,951 | 40,980 | 7,328 |
| FCF equity | $-23,746$ | $-56,427$ | $-40,960$ | $-20,631$ |
| Balance sheet summary (INRm) |  |  |  |  |
| Intangible fixed assets |  | 0 |  |  |
| Tangible fixed assets | 211,465 | 282,529 | 339,985 | 380,554 |
| Current assets | 74,466 | 89,237 | 91,983 | 98,214 |
| Cash \& others | 11,780 | 29,488 | 29,771 | 34,940 |
| Total assets | 318,450 | 404,576 | 465,082 | 512,201 |
| Operating liabilities | 56,490 | 53,444 | 55,904 | 57,314 |
| Gross debt | 141,434 | 199,094 | 240,356 | 252,853 |
| Net debt | 129,655 | 169,606 | 210,585 | 217,913 |
| Shareholders funds | 86,189 | 116,439 | 131,612 | 162,693 |
| Invested capital | 217,661 | 288,833 | 346,293 | 386,515 |
|  |  |  |  |  |

Ratio, growth and per share analysis

| Year to | 03/2009a | 03/2010e | 03/2011e | 03/2012e |
| :--- | ---: | ---: | ---: | ---: |
| Y-o-y \% change |  |  |  |  |
| Revenue | 61.5 | 5.0 | 13.6 | 8.4 |
| EBITDA | 72.0 | 14.9 | 11.9 | 12.8 |
| Operating profit | 91.5 | 10.7 | 13.3 | 13.5 |
| PBT | 50.4 | 20.0 | 10.3 | 11.0 |
| HSBC EPS | 85.3 | 28.2 | 6.4 | 7.7 |
| Ratios (\%) |  |  |  |  |
| Revenue/IC (x) | 1.0 | 0.7 | 0.7 | 0.6 |
| ROIC | 9.3 | 8.7 | 7.7 | 7.8 |
| ROE | 15.4 | 17.0 | 14.7 | 13.9 |
| ROA | 6.6 | 6.8 | 6.1 | 6.2 |
| EBITDA margin | 20.8 | 22.7 | 22.4 | 23.3 |
| Operating profit margin | 17.0 | 17.9 | 17.9 | 18.7 |
| EBITDA/net interest (x) | 4.5 | 4.6 | 4.5 | 4.5 |
| Net debt/equity | 135.6 | 133.4 | 146.3 | 123.0 |
| Net debt/EBITDA (x) | 3.6 | 4.0 | 4.5 | 4.1 |
| CF from operations/net debt | 23.6 | 15.8 | 13.8 | 15.2 |
| Per share data (INR) |  |  |  |  |
| EPS reported (fully diluted) | 55.04 | 72.75 | 77.40 | 83.36 |
| HSBC EPS (fully diluted) | 56.76 | 72.75 | 77.40 | 83.36 |
| DPS | 11.50 | 11.50 | 11.50 | 12.50 |
| Book value | 389.29 | 492.89 | 557.12 | 661.57 |


| Key forecast drivers |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Year to |  | 03/2009a | 03/2010e | 03/2011e | 03/2012e |
| Capacity Installed (MW) Units Sold (MU) |  | $\begin{array}{r} 2,785 \\ 14,703 \end{array}$ | $\begin{array}{r} 3,103 \\ 17,199 \end{array}$ | $\begin{array}{r} 3,628 \\ 20,189 \end{array}$ | $\begin{array}{r} 4,153 \\ 24,801 \end{array}$ |
| Valuation data |  |  |  |  |  |
| Year to | 03/2009a | 03/20 | 10e 0 | 03/2011e | 03/2012e |
| EV/sales | 2.2 |  | 2.4 | 2.3 | 2.1 |
| EV/EBITDA | 10.8 |  | 10.4 | 10.2 | 9.2 |
| EVIIC | 1.8 |  | 1.5 | 1.4 | 1.3 |
| PE* | 21.4 |  | 16.7 | 15.7 | 14.6 |
| P/Book value | 3.1 |  | 2.5 | 2.2 | 1.8 |
| FCF yield (\%) | -9.0 |  | 21.2 | -15.3 | -7.7 |
| Dividend yield (\%) | 0.9 |  | 0.9 | 0.9 | 1.0 |

Note: * $=$ Based on HSBC EPS (fully diluted)


Note: price at close of 02 Mar 2010


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For each stock we set a required rate of return calculated from the risk free rate for that stock's domestic, or as appropriate, regional market and the relevant equity risk premium established by our strategy team. The price target for a stock represents the value the analyst expects the stock to reach over our performance horizon. The performance horizon is 12 months. For a stock to be classified as Overweight, the implied return must exceed the required return by at least 5 percentage points over the next 12 months (or 10 percentage points for a stock classified as Volatile*). For a stock to be classified as Underweight, the stock must be expected to underperform its required return by at least 5 percentage points over the next 12 months (or 10 percentage points for a stock classified as Volatile*). Stocks between these bands are classified as Neutral.

Our ratings are re-calibrated against these bands at the time of any 'material change' (initiation of coverage, change of volatility status or change in price target). Notwithstanding this, and although ratings are subject to ongoing management review, expected returns will be permitted to move outside the bands as a result of normal share price fluctuations without necessarily triggering a rating change.
*A stock will be classified as volatile if its historical volatility has exceeded $40 \%$, if the stock has been listed for less than 12
months (unless it is in an industry or sector where volatility is low) or if the analyst expects significant volatility. However,
stocks which we do not consider volatile may in fact also behave in such a way. Historical volatility is defined as the past month's average of the daily 365 -day moving average volatilities. In order to avoid misleadingly frequent changes in rating, however, volatility has to move 2.5 percentage points past the $40 \%$ benchmark in either direction for a stock's status to change.

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As of 02 March 2010, the distribution of all ratings published is as follows:

| Overweight (Buy) | $47 \%$ | $(12 \%$ of these provided with Investment Banking Services) |
| :--- | :--- | :--- |
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| Underweight (Sell) | $16 \%$ | $(11 \%$ of these provided with Investment Banking Services) |

Share price and rating changes for long-term investment opportunities


| Recommendation \& price target history |  |  |
| :--- | ---: | ---: |
| From | To | Date |
| Overweight | Underweight | 07 November 2007 |
| Underweight | Underweight (V) | 17 March 2008 |
| Underweight (V) | Overweight (V) | 29 August 2008 |
| Target Price | Value | Date |
| Price 1 | 714.00 | 20 April 2007 |
| Price 2 | 732.00 | 23 May 2007 |
| Price 3 | 843.00 | 26 July 2007 |
| Price 4 | 1198.00 | 04 October 2007 |
| Price 5 | 1244.00 | 29 August 2008 |
| Price 6 | 1000.00 | 14 January 2009 |
| Price 7 | 1350.00 | 21 July 2009 |
| Price 8 | 1585.00 | 30 November 2009 |
| Source: HSBC |  |  |

Source: HSBC

## HSBC \& Analyst disclosures

Disclosure checklist

| Company | Ticker | Recent price | Price Date |
| :--- | ---: | ---: | ---: | ---: |
| TATA POWER | TTPW.NS | 1213.15 | Disclosure |
| Source: HSBC |  |  | 7 |

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[^0]:    Source: HSBC estimates

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